

8 May 2026

Restore plc
("Restore" or the "Company")

Director/PDMR Shareholding
Exercise of LTIP Share Options

Restore plc (AIM: RST), the UK's leading provider of secure and sustainable business services for data, information, communications and assets, announces that on 7 May 2026, Charles Skinner, Chief Executive Officer, and Dan Baker, Chief Financial Officer, exercised nil-cost options over (respectively) 223,531 and 105,275 ordinary shares of 5 pence each in the capital of the Company (the "Ordinary Shares"), which had vested under the performance criteria of the Company's Long Term Incentive Plan granted on 17 November 2023 (the "Option Exercise").

In order to satisfy the tax liability due under the Option Exercise, the Company has implemented a net settlement arrangement. As such, 105,060 Ordinary Shares were withheld from transfer to Charles Skinner and 49,480 Ordinary Shares were withheld from issue to Dan Baker, the value of which will be paid by the Company to His Majesty's Revenue and Customs by the Company on their behalf (the "Tax Liability").

Following the Option Exercise and net settlement of the Tax Liability, Charles Skinner and Dan Baker will receive 118,471 and 55,795 Ordinary Shares respectively. The Option Exercise will be satisfied by way of a transfer of Ordinary Shares currently held by the Company's employee benefit trust.

Following these transactions, Charles Skinner and Dan Baker hold beneficial interests in 1,819,932 Ordinary Shares and 182,795 Ordinary Shares respectively.

For further information please contact:

Restore plc

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The information below (set out in accordance with the requirements of the EU Market Abuse Regulation) provides further detail:

1	Details of the person discharging managerial responsibilities / person closely associated	
a)	Name	Charles Skinner
2	Reason for the notification	
a)	Position/status	Chief Executive Officer
b)	Initial notification /Amendment	Initial notification
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor	
a)	Name	Restore plc
b)	LEI	213800CE3EOGYML9AY08

4	Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted					
a)	Description of the financial instrument, type of instrument Identification code	Ordinary shares of 5 pence each GB00B5NR1S72				
b)	Nature of the transaction	Exercise of nil cost share options				
c)	Price(s) and volume(s)	<table><tr><td>Price(s)</td><td>Volume(s)</td></tr><tr><td>-</td><td>223,531</td></tr></table>	Price(s)	Volume(s)	-	223,531
Price(s)	Volume(s)					
-	223,531					
d)	Aggregated information - Aggregated volume - Price - Total	As above - one transaction				
e)	Date of the transaction	7 May 2026				
f)	Place of the transaction	Outside of a trading venue				

1	Details of the person discharging managerial responsibilities / person closely associated					
a)	Name	Dan Baker				
2	Reason for the notification					
a)	Position/status	Chief Financial Officer				
b)	Initial notification /Amendment	Initial notification				
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor					
a)	Name	Restore plc				
b)	LEI	213800CE3EOGYML9AY08				
4	Details of the transaction(s): section to be repeated for (i) each type of instrument; (ii) each type of transaction; (iii) each date; and (iv) each place where transactions have been conducted					
a)	Description of the financial instrument, type of instrument Identification code	Ordinary shares of 5 pence each GB00B5NR1S72				
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Price(s)	Volume(s)					
-	105,275					
d)	Aggregated information - Aggregated volume - Price - Total	As above - one transaction				
e)	Date of the transaction	7 May 2026				
f)	Place of the transaction	Outside of a trading venue				

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