

29th June 2026

Melrose Industries PLC
("Melrose" or the "Company")
Transaction in Own Shares

The Company announces today it has purchased the following number of its ordinary shares of £0.001 each through Merrill Lynch International ("MLI") in the period from 22nd June 2026 to 26th June 2026.

Date	Venue	Volume-weighted average price (p)	Aggregated volume	Lowest price per share (pence)	Highest price per share (p)
22 June 2026	XLON	471.7981	6,200	468.3000	475.7000
23 June 2026	XLON	474.5390	6,200	467.4000	478.8000
24 June 2026	XLON	477.4347	6,200	472.5000	480.9000
25 June 2026	XLON	475.4374	6,100	470.9000	480.7000
26 June 2026	XLON	463.7917	6,100	460.1000	468.2000

The Company intends to hold the purchased shares in treasury.

Following the above transaction, the Company has 65,236,826 ordinary shares in treasury and has 1,246,238,495 ordinary shares in issue (excluding treasury shares).

Individual Transactions

In accordance with Article 5(1)(b) of the Market Abuse Regulation (EU) No 596/2014 as it forms part of UK law, a full breakdown of the individual trades made by the MLI on behalf of the Company as part of the buyback programme is attached to this announcement.

http://www.ms-pdf.londonstockexchange.com/ms/0354K_1-2026-6-26.pdf

For further information please contact:

Warren Fernandez Company Secretary

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