

One Waterside Drive
Arlington Business Park
Reading
Berkshire
RG7 4SW



17 July 2026

COHORT PLC
("Cohort" or "the Company")

Director Shareholdings

The Company announces that it was notified on 17 July 2026 that:

- a) in order to effect a "Bed and ISA" transaction, on 16 July 2026, Phillippa Walther-Caine, a PCA of a PDMR of the Company Simon Walther, sold 519 shares at a price of 1331.0 pence per share from her nominee account and then repurchased into her ISA, 518 shares also at a price of 1331.0 pence per Share.

As a result of the above transactions, the beneficial interest in Shares in the Company of Simon Walther and his PCAs is presented in the table below.

Name	Number of Shares held	% of the total issued share capital of the Company
Simon Walther	150,934	0.32%

The information set out below is provided in accordance with the requirements of Article 19 of the Market Abuse Regulation.

NOTIFICATION OF TRANSACTIONS OF PERSONS DISCHARGING MANAGERIAL RESPONSIBILITIES		
1	Details of the person discharging managerial responsibilities / person closely associated	
a)	Name	Phillippa Walther-Caine
2	Reason for the notification	
a)	Position/status	PCA of Simon Walther
b)	Initial notification/amendment	Initial notification
3	Details of the issuer, emission allowance market participant, auction platform, auctioneer or auction monitor	
a)	Full name of the entity	Cohort plc
b)	Legal Entity Identifier Code	213800WE61C73LZZNW11
4	Details of the transaction(s)	
a)	Description of the financial instrument, type of instrument	Ordinary shares in Cohort plc with a nominal value of 10 pence each
b)	Identification Code	GB00B0YD2B94
c)	Nature of the transaction	Sale of Shares from nominee share account and repurchase of shares into an ISA account
d)	Currency	GBP - British Pound
e)	Price(s) and Volume(s)	Sale of 519 Shares at 1331.0 pence per share and repurchase of 518 Shares at 1331.0 pence per share
f)	Aggregated Information - Price - Volume - Total	N/A
g)	Date of transaction	16 July 2026
h)	Place of transaction	London Stock Exchange AIM

For further information contact:

Cohort plc

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Andrew Thomis, Chief Executive
Simon Walther, Finance Director
Raquel McGrath, General Counsel and Company Secretary
Kellie Young, Group Head of Investor Communications

Investec Bank plc (NOMAD and Broker)

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NOTES TO EDITORS

Cohort plc (www.cohortplc.com) is the parent company of seven innovative, agile and responsive businesses based in the UK, Australia, Germany, Italy, Canada and Portugal, providing a wide range of services and products for domestic and export customers in defence and related markets.

Cohort (AIM: CHRT) was admitted to London's Alternative Investment Market in March 2006. It has headquarters in Reading, Berkshire and employs in total over 1,700 core staff there and at its other operating company sites.

The Group is split into two divisions: Communications and Intelligence, and Sensors and Effectors:

Communications and Intelligence ("C&I")

- EID designs and manufactures advanced communications systems for naval and military customers. Cohort acquired a majority stake in June 2016. www.eid.pt
- EMSolutions designs, assembles, tests, and supports advanced mobile satellite communications terminals for naval and other customers. Acquired by Cohort in January 2025. www.emsolutions.com.au
- MASS is a specialist data technology company serving the defence and security markets, focused on electronic warfare, digital services, and training support. Acquired by Cohort in August 2006. www.mass.co.uk
- MCL designs, sources, and supports advanced electronic and surveillance technology for UK end users including the MOD and other government agencies. MCL has been part of the Group since July 2014. www.marlbroughcomms.com

Sensors and Effectors ("S&E")

- Chess Dynamics offers surveillance, tracking and fire-control systems to the defence and security markets. Chess has been part of the Group since December 2018. www.chess-dynamics.com
- ELAC SONAR supplies advanced sonar systems and underwater communications to global customers in the naval marketplace. Acquired by Cohort in December 2020. www.elac-sonar.de
- SEA delivers and supports technology-based products for the defence market alongside specialist research and training services. Acquired by Cohort in October 2007. www.sea.co.uk

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