

One Waterside Drive
Arlington Business Park
Reading
Berkshire
RG7 4SW



24 August 2026

COHORT PLC
("Cohort" or "the Company")

BLOCK LISTING SIX MONTHLY RETURN

Name of applicant:		Cohort plc		
Name of scheme:		Cohort plc Company Share Option Plan		
Period of return:	From:	25 February 2026	To:	24 August 2026
Balance of unallotted securities under scheme(s) from previous return:		1,405,162		
Plus: The amount by which the block scheme(s) has been increased since the date of the last return (if any increase has been applied for):		0		
Less: Number of securities issued/allotted under scheme(s) during period (see LR3.5.7G):		194,838		
Equals: Balance under scheme(s) not yet issued/allotted at end of period:		1,210,324		

Name of contact:	Raquel McGrath, Company Secretary
Telephone number of contact:	0118 909 0390

ENDS

For further information contact:

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9090390

0118

Andrew Thomis, Chief Executive
Simon Walther, Finance Director
Raquel McGrath, General Counsel and Company Secretary
Kellie Young, Group Head of Investor Communications

Investec Bank plc (NOMAD and Broker)

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MHP

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NOTES TO EDITORS

Cohort plc (www.cohortplc.com) is the parent company of seven innovative, agile and responsive businesses based in the UK, Australia, Germany, Italy, Canada and Portugal, providing a wide range of services and products for domestic and export customers in defence and related markets.

Cohort (AIM: CHRT) was admitted to London's Alternative Investment Market in March 2006. It has headquarters in Reading, Berkshire and employs in total over 1,700 core staff there and at its other operating company sites.

The Group is split into two divisions: Communications and Intelligence, and Sensors and Effectors:

Communications and Intelligence ("C&I")

- EID designs and manufactures advanced communications systems for naval and military customers. Cohort acquired a majority stake in June 2016. www.eid.pt
- EMSolutions designs, assembles, tests, and supports advanced mobile satellite communications terminals for naval and other customers. Acquired by Cohort in January 2025. www.emsolutions.com.au
- MASS is a specialist data technology company serving the defence and security markets, focused on electronic warfare, digital services, and training support. Acquired by Cohort in August 2006. www.mass.co.uk
- MCL designs, sources, and supports advanced electronic and surveillance technology for UK end users including the MOD and other government agencies. MCL has been part of the Group since July 2014. www.marlbroughcomms.com

Sensors and Effectors ("S&E")

- Chess Dynamics offers surveillance, tracking and fire-control systems to the defence and security markets. Chess has been part of the Group since December 2018. www.chess-dynamics.com
- ELAC SONAR supplies advanced sonar systems and underwater communications to global customers in the naval marketplace. Acquired by Cohort in December 2020. www.elac-sonar.de
- SEA delivers and supports technology-based products for the defence market alongside specialist research and training services. Acquired by Cohort in October 2007. www.sea.co.uk

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