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12 October 2026

Standard Life plc - Board Changes

The Board of Standard Life plc ('Standard Life') announces that Siobhan Boylan, the Group Shareholder Nominated Non-Executive Director nominated by Aberdeen Group plc ('Aberdeen'), will cease to be on the Board with effect from 12 October 2026.

Following Aberdeen's announcement on 8 October 2026 regarding the sale of 52,000,000 ordinary shares in Standard Life, Aberdeen's shareholding has reduced to approximately 5.3%. Under the terms of its arrangements with Standard Life, Aberdeen no longer satisfies the ownership threshold required to nominate a director to the Board.

This announcement is made pursuant to UKLR 6.4.6 of the UK Listing Rules.

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