

# BARRICK

## 2021 Q3 Report



## Q3 OPERATING RESULT SETS BARRICK UP FOR STRONG FINISH TO 2021

ALL AMOUNTS EXPRESSED IN US DOLLARS

**London, 4 November 2021** — Strong third quarter production from its Africa and Middle East (AME) and Latin America regions has positioned them to meet the top end of their guidance for the year. At the same time, Nevada Gold Mines (NGM) posted a quarter-on-quarter improvement and, with its Carlin mill operations now restored, is set to end 2021 with an enhanced quarter, positioning Barrick for a strong finish to the year.

The company's Q3 results, published today, report attributable gold production for the quarter of 1.09 million ounces and 3.23 million ounces for the year to date. Attributable copper production for the quarter was 100 million pounds and 289 million pounds for the year to date. Net earnings per share were 20 cents and adjusted net earnings per share<sup>1</sup> were 24 cents.

Presenting the results, president and chief executive Mark Bristow said the operating cash flow of \$1,050 million and the free cash flow<sup>2</sup> of \$481 million for Q3 would further support an already strong balance sheet and the funding of Barrick's capital allocation priorities. He noted that the sustainable quarterly dividend of 9 cents per share and the payment of the final \$250 million<sup>3</sup> tranche of the \$750 million return of capital distribution would combine to lift the total cash return to shareholders to a record level of approximately \$1.4 billion during 2021.

**POSITIONED TO DELIVER ON ANNUAL PRODUCTION GUIDANCE**

**COPPER ASSETS BOLSTER EARNINGS**

OPERATING CASH FLOW  
**\$1,050 MILLION**

FREE CASH FLOW<sup>2</sup>  
**\$481 MILLION**

NET EPS  
**20 CENTS**

ADJUSTED NET EPS<sup>1</sup>  
**24 CENTS**

QUARTERLY DIVIDEND  
**9 CENTS** PER SHARE

3<sup>rd</sup> RETURN OF CAPITAL TRANCHE<sup>3</sup>  
**~14 CENTS** PER SHARE

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<sup>1</sup> Per share amount is estimated based on issued and outstanding Barrick shares as of September 30, 2021 and is subject to change.<sup>4</sup>

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VELADERO  
BACK ON  
WORLD-CLASS  
TRACK



**6**

INDUSTRY  
ACTION ON  
CLIMATE  
CHANGE



**6**

FASTER, SAFER  
GOLD ANALYSIS  
AT BULYANHULU



**9**

SECURING  
NGM'S STATUS  
AS INDUSTRY  
LEADER



# Key Performance Indicators

## Financial and Operating Highlights

Financial Results	Q3 2021	Q2 2021	Q3 2020
Realized gold price <sup>5</sup> (\$ per ounce)	1,771	1,820	1,926
Net earnings (\$ millions)	347	411	882
Adjusted net earnings <sup>1</sup> (\$ millions)	419	513	726
Net cash provided by operating activities (\$ millions)	1,050	639	1,859
Free cash flow <sup>2</sup> (\$ millions)	481	(19)	1,311
Net earnings per share (\$)	0.20	0.23	0.50
Adjusted net earnings per share <sup>1</sup> (\$)	0.24	0.29	0.41
Attributable capital expenditures <sup>3</sup> (\$ millions)	456	518	436
Operating Results	Q3 2021	Q2 2021	Q3 2020
<b>Gold</b>			
Production <sup>7</sup> (000s of ounces)	1,092	1,041	1,155
Cost of sales (Barrick's share) <sup>8</sup> (\$ per ounce)	1,122	1,107	1,065
Total cash costs <sup>9</sup> (\$ per ounce)	739	729	696
All-in sustaining costs <sup>9</sup> (\$ per ounce)	1,034	1,087	966
<b>Copper</b>			
Production <sup>7</sup> (millions of pounds)	100	96	103
Cost of sales (Barrick's share) <sup>8</sup> (\$ per pound)	2.57	2.43	1.97
C1 cash costs <sup>10</sup> (\$ per pound)	1.85	1.83	1.45
All-in sustaining costs <sup>10</sup> (\$ per pound)	2.60	2.74	2.31

## Q3 2021 Results Presentation

### Webinar and Conference Call

President and CEO Mark Bristow will host a live presentation of the results today from London at 15:00 GMT/11:00 EDT, with an interactive webinar linked to a conference call. Participants will be able to ask questions.

[Go to the webinar](#)

US and Canada (toll-free), 1 800 319 4610

UK (toll-free), 0808 101 2791

International (toll), +1 416 915 3239

The Q3 2021 presentation materials will be available on Barrick's website at [www.barrick.com](http://www.barrick.com) and the webinar will remain on the website for later viewing.

- Quarter-on-quarter improvement positions **Barrick to deliver on annual production guidance**
- Strong production from the AME and Latin America regions** places both regions at top end of annual guidance range
- Nevada shows strong quarter on quarter performance** on the back of improved run time at all major processing facilities
- Carlin mill operations restored** at end of the quarter setting up for strong Q4
- Copper assets deliver incremental production** and bolster earnings for Barrick
- Goldrush Notice of Intent published**, successful processing of first bulk sample supports additional reserve conversion at year end
- Balance sheet strength supported by operating cash flow of **\$1,050 million**
- Net earnings per share of **20 cents**; adjusted net earnings per share<sup>1</sup> of **24 cents**
- Porgera makes progress** towards reopening
- South Arturo / Lone Tree asset swap streamlines NGM portfolio** and adds value
- 22% year-on-year decrease** in the year-to-date TRIFR<sup>11</sup> highlights increased focus on safety
- Year-to-date water efficiency** (reuse and recycling) of 83%
- Greenhouse gas reduction roadmap advances** as NGM gets approval to double solar capacity to 200MW
- Veladero completes construction of powerline** from Chile
- Strong project development and brownfields results from North America and AME** point to reserve replacement net of depletion for the group
- Drive to expand portfolio adds exploration projects** in five countries
- Donlin board approves additional funding** to advance studies and plan for a winter drilling program
- Barrick declares **\$0.09 quarterly dividend per share** in addition to payment of third **\$250 million<sup>12</sup> capital return** tranche (~14 cents per share<sup>4</sup>)

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“More than two years after the merger, we are getting to where we want to be, with the industry’s best asset base in the form of six Tier One<sup>13</sup> gold mines and a well-balanced portfolio of high-quality growth opportunities. In Nevada, the publication of an official Notice of Intent marks another advance in the development of the world-class Goldrush project, where the successful processing of the first bulk samples points to an additional reserve conversion by the end of the year,” he said.

“In Argentina, the commissioning of the new heap leach facility at Veladero, defined as an at-risk asset at the time of the merger, has put the mine back on track to get back to its past performance as it ramps up production. In Tanzania, we have completely revived the moribund Bulyanhulu mine and it too is now back in business and ramping up production. In Alaska, the 2021 drilling program has been completed at Donlin, one of the largest undeveloped gold deposits in the world, and we’re now updating our models and preparing for an early start to the next phase.”

The Pueblo Viejo expansion project in the Dominican Republic is at the permitting stage for the new tailings storage

facility. The project is expected to extend the Tier One mine’s life to beyond 2040 and has the potential to convert approximately 9 million ounces of measured and indicated resources to proven and probable reserves.<sup>14</sup>

Bristow said results from successful brownfields exploration, particularly in North America and Africa, indicated that the group is on track to replace its gold reserves net of depletion in 2021. The drive to expand its portfolio and extend its global footprint has added new exploration projects in five countries.

Barrick has also been advancing its greenhouse gas (GHG) reduction strategy with NGM starting construction of its solar power plant with initial capacity of 100MW and the permit received to double this to 200MW, and Veladero completing construction of its cross-border link-up with the Chilean national power grid — a global leader in renewable energy.

“Barrick is driven by value creation and by any measure we’ve been successful so far. But ours is a long-term vision which looks far beyond our major operations’ current 10-year business plans and our ceaseless pursuit of new opportunities is continuing to deliver exciting future prospects,” Bristow said.



Nevada Senator Catherine Cortez Masto (center) visits the Goldstrike operation at Nevada Gold Mines in August.

## THIRD \$250 MILLION RETURN OF CAPITAL TRANCHE AND QUARTERLY DIVIDEND

Barrick today announced that the third \$250 million<sup>3</sup> tranche (approximately \$0.14 per share<sup>4</sup>) of the return of capital distribution totalling \$750 million will be paid on December 15, 2021 to shareholders of record at the close of business on November 30, 2021.

This will complement the \$0.09 per share dividend declared by the Barrick Board of Directors for the third quarter, which will also be paid on December 15, 2021 to shareholders of record at the close of business on November 30, 2021.<sup>12</sup>

This follows the approval by shareholders at Barrick’s Annual and Special Meeting on May 4, 2021 of the total \$750 million return of capital distribution. The first \$250 million tranche was paid on June 15, 2021 and the second \$250 million tranche was paid on September 15, 2021.

“We are pleased that the combination of our quarterly dividend and the \$750 million return of capital distribution have provided our shareholders with a record level of cash returns totalling approximately \$1.4 billion during 2021 whilst our strong operational and financial performance during the year has allowed us to continue to invest in our business and has set us up well to continue to provide meaningful returns to shareholders going forward,” said senior executive vice-president and chief financial officer Graham Shuttleworth.



## NEW MODEL SHOWS 20-YEAR LIFE POTENTIAL FOR BULYANHULU

### How Barrick transformed a derelict mine into a world-class asset

Two years ago, the Bulyanhulu gold mine in Tanzania was on care and maintenance, with only its small tailings reprocessing operation still limping along: a burden to its shareholders and the state.

Then Barrick took over, rebuilt and reopened Bulyanhulu, now transformed beyond recognition into one that, along with sister mine North Mara, has the potential to produce more than 500,000 ounces of gold per year<sup>14</sup> and, according to the latest geological model, can maintain a consistent production profile to 2040 and beyond.

“Bulyanhulu had effectively been trashed by its previous operators who also destroyed its relationship with its community as well as the government. But Barrick’s geologists saw the value in this unloved mine and we set about unlocking it, applying our core business principles,” said president and chief executive Mark Bristow.

The first step was to mend bridges with the state, which resulted in the establishment of the groundbreaking Twiga Minerals Corporation, a joint venture between Barrick and the government of Tanzania, which oversees the management of the Tanzanian mines and the equal sharing of the economic benefits they create.

The drill database was recompiled and validated, underground development was re-surveyed, new mineral

resource and geotechnical block models were generated and mine designs were fully updated.

The processing plant was completely refurbished and ramped up to a 145tph throughput, as were the vertical shaft and materials handling infrastructure. A secondary crushing and sampling circuit was introduced along with an open conical stockpile and reclamation facility designed to improve mill feed. During the past quarter, it commissioned a PhotonAssay<sup>TM</sup> laboratory, the first of its kind in Africa and in Barrick’s global operations.

Bulyanhulu has also moved away from shipping concentrates abroad for processing and is now producing gold bars on site.

In the meantime, ongoing geometallurgical testwork could unlock further resources within developed mine areas while brownfields exploration probes the potential within and outside the Bulyanhulu permit for new mining fronts.

As the mine moves into the final stages of its ramp-up, the workforce has increased from 155 to 878, of whom 94% are Tanzanians, with 39% drawn directly from surrounding communities. Bulyanhulu is also increasing its economic support for local businesses, with 70% of its procurement now spent with Tanzanian contractors and suppliers.



## VELADERO BACK ON WORLD-CLASS TRACK

At the time of the Barrick-Randgold merger, Veladero in Argentina was identified as an asset that was seriously at risk. The operation was running out of leach stacking space and its relationship with the government and the surrounding community had deteriorated to the point where it no longer had a social licence to operate.

The Covid-19 pandemic compounded its problems, with Argentina's lockdown impacting on production as well on the progress of the mine's two capital projects: construction of a new heap leach facility and the connection to the Chilean national power grid.

Barrick president and chief executive Mark Bristow says the turnaround achieved by the new Latin America management team after the merger is extraordinary. Veladero is poised to come in at the top of its production guidance range for this year, the Phase 6 heap leach project has been commissioned successfully and stakeholder relations have improved to the extent that Barrick is now the preferred mining partner in the country's San Juan province.

Mine life has increased to more than 10 years on the back of successful resource conversions in the Cuatro Esquinas pushback and a new life of mine strategy designed to optimize the orebody. Exploration has resumed in the Veladero area and drilling at Lama — the Argentinian half of the border-straddling the Pascua-Lama project — has confirmed the existence of a large copper-gold porphyry system at depth.

Bristow says over the past two years Barrick has invested \$219 million<sup>14</sup> in its goal of making Veladero another of its Tier One mines. Going forward, work has already started on a Phase 7 leach pad and on increasing efficiencies, among other things by re-establishing the conveyor system from the crusher to the leach pads to reduce haul distances and greenhouse (GHG) emissions. In October, construction was completed on the powerline from Chile, which is expected to

reduce costs and GHG emissions, cutting diesel consumption by 23 million litres and CO<sub>2</sub> equivalent emissions by 100,000 tonnes.

To mark the completion of the Phase 6 project, Veladero established a community development fund, in partnership with San Juan, which will dedicate 1.5% of the mine's gold sales to the improvement of the infrastructure in the province. Its commitment to the surrounding communities has also been demonstrated by the launch of a mining school and the use of local contractors for the Phase 6 and Phase 7 projects.

"Our support for local suppliers and contractors provides the community not only with the opportunity to develop their skills but also to partner with the mine in creating shared value," says Marcelo Alvarez, executive director Argentina and Chile.

Veladero has also been successful in recruiting women in what has traditionally been a male-dominated industry. Fifteen of the 24 participants in its current technical training program are women and a further 17 are being trained as truck drivers.

On another front, its staff have been leading the charge in the fight against Covid-19. Veladero is closing in on being fully vaccinated, with 99.7% having received their first dose and 74% the second.

"It all starts with people," says Mark Bristow. "And at this mine, 15,000 feet above sea level high in the Andes, a remarkable recovery in the face of adversity has been driven by its leadership and its workforce."

# MINING INDUSTRY NEEDS STRONG COLLECTIVE ACTION ON CLIMATE CHANGE

Reducing emissions to counter the causes of climate change requires strong collective action by the mining industry, Barrick president and chief executive Mark Bristow says.

Bristow hailed the collective commitment by the International Council on Mining and Metals (ICMM) to a goal of net zero greenhouse gas emissions by 2050 in line with the recommendations of the Paris Agreement and said it represented an integrated approach that struck the right balance between environmental, social and economic needs. Barrick is a member of the ICMM and its Climate Change Advisory Group.

“Barrick already has a clear scientifically based emissions reduction roadmap which targets a 30% cut by 2030 against our 2018 baseline and a net zero outcome by 2050, in line with ICMM’s goal,” Bristow said.

The company’s group sustainability executive, Grant Beringer, said a series of carbon-reducing initiatives was already being implemented across Barrick’s global operations. At NGM, the world’s largest gold producing complex, which is operated and majority-owned by Barrick, these included projects such as the construction of a new solar power plant and the conversion of the TS power plant from coal to natural gas. These projects will support NGM’s transition from coal power to a dual energy solution which will reduce the complex’s carbon emissions by as much as 50%.



## BARRICK COMMISSIONS AFRICA’S FIRST PHOTONASSAY LABORATORY

Barrick, in partnership with MSALABS Ltd, has successfully installed a Chrysos PhotonAssay™ laboratory at its Bulyanhulu mine in Tanzania — the first in Africa and in its global operations.

This new technique delivers faster, safer and more accurate analysis of gold, silver and complementary elements by non-destructive measurement of larger and more representative samples in as little as two minutes, enabling rapid turnaround of critical operational information that drives optimization throughout the mining value chain.

The system provides an environmentally friendly, chemical-free, more sustainable replacement for traditional fire assay

methods, significantly reducing CO<sub>2</sub> emissions and hazardous waste.

Introducing the new system to media at the mine, Barrick president and chief executive Mark Bristow said it was part of the group’s continuing drive to harness technological innovation in the service of operational excellence, occupational safety and environmental care.



## LOULO-GOUNKOTO'S NEW UNDERGROUND MINE RAMPS UP AS EXPLORATION CONTINUES TO EXTEND COMPLEX'S LIFE

The Loulo-Goukoto gold complex is set to remain a major contributor to the Malian economy well into the future as it continues to replace the ore depleted by mining, says Barrick president and chief executive Mark Bristow.

Mines operated in Mali by Barrick and its predecessor Randgold have spent some \$8 billion<sup>14</sup> in the country in the form of taxes, royalties, salaries and payments to local suppliers over the past 24 years. To date this year, it has paid \$318 million<sup>14</sup> to the government in taxes, royalties and dividends and invested more than \$13 million<sup>14</sup> in community wellbeing projects ranging from health and education to economic development initiatives such as its Business Accelerator program, designed to equip budding entrepreneurs with management skills.

Bristow says Loulo-Goukoto was on track to meet its annual production guidance, with its new underground mine at Goukoto — the complex's third underground operation — ramping up production. Through successful exploration it is on track to increase mineral reserves net of depletion for the third successive year and promising results from the Yalea Ridge and Goukoto-Faraba targets reaffirm the potential for further life-of-mine extensions.

"Loulo-Goukoto is one of the world's greatest gold mining operations and it continues to confirm its status as a member

of the industry's elite Tier One club as well as the largest private sector contributor to Mali's GDP," Bristow says.

"In addition to the enormous value it creates for its stakeholders, Loulo-Goukoto also aspires to a high level of social responsibility. Almost 40% of employees have been vaccinated against Covid-19 and 335 people have been vaccinated in the surrounding community. Security staff and other employees who come into contact with the community have undergone rigorous training in human rights. Work is also under way to secure the new certification standardized by the International Cyanide Management Institute."

Loulo-Goukoto is maintaining its commitment to the employment and advancement of host country nationals, in line with Barrick's global policy, and people from the nearby Kenieba village have been successfully trained to operate key equipment at the new Goukoto underground mine. The complex is almost entirely staffed and managed by Malian citizens.

# PUEBLO VIEJO PROGRESSES LIFE-EXTENSION PROJECT

**Barrick's Pueblo Viejo mine is continuing to advance a plant expansion and tailings storage facility project designed to extend its life to 2040 and beyond.**

President and chief executive Mark Bristow says that so far this year the Tier One mine has paid \$522 million in direct and indirect taxes, which brings its total tax payments since it went into commercial production in 2013 to just under \$3 billion.<sup>14</sup> The extension of its life means that it would continue to be a major creator of value for the Dominican Republic and its people far into the future.

"Of the mine's 2,500 employees, 97% are Dominicans, many drawn from its surrounding communities which have all benefited substantially from its investment in upliftment programs. At present, the mine is involved in such programs in 58 surrounding communities. These include an agribusiness project intended to improve cacao cultivation in the area. In line with Barrick's global policy of favoring local contractors and suppliers, Pueblo Viejo has also promoted the development of the local economy, spending more than \$160 million with them over the past eight years<sup>14</sup>," he says.

Bristow says that Pueblo Viejo's management had been very successful in addressing the environmental liabilities left by the mine's former operator, significantly improving the water quality of the two nearby rivers. The drive for gender diversity was also paying dividends, with women now accounting for 16% of the workforce.

"Our goal in the Dominican Republic, as elsewhere in the world, is to create long-term value for our stakeholders through our strategy of sustainable development. Pueblo Viejo's expansion project has the potential to double the enormous contribution it has already made to the Dominican Republic's economy. Without this project, however, that contribution could end soon," he says.

## INDUSTRY LEADER KIBALI CONTINUES TO ADVANCE AUTOMATED MINING

**The Kibali gold mine remains on track to achieve its production guidance for the year and grow its mineral reserves net of depletion, securing its future as a Tier One operation for at least another 10 years.**

Barrick president and CEO Mark Bristow says at the same time continuing investment in technological innovation is keeping Kibali at the forefront of developments in automated mining.

Machine learning has been implemented at the mine's three hydropower stations and reactive control of the enlarged battery installation will further reduce the need for back-up diesel generation, shrinking Kibali's already relatively small carbon footprint. New automation software for the underground haulage loaders has been installed and the commissioning of a system for remote stope bogging now enables operators to control loaders from surface.

"Surface control is safer and more efficient, and it also creates employment opportunities for women in an industry where these are not abundant. It's worth noting that all these operators are Congolese, as Kibali continues to employ and upskill locals in line with Barrick's global policy of giving preference to host country nationals. Congolese citizens currently make up 94% of Kibali's workforce including its leadership," Bristow says.

"Five thousand of our employees and contractors go home to surrounding villages at the end of their shifts and the wellbeing of these communities is consequently a prime concern. This is exemplified by the effectiveness of Kibali's anti-Covid-19 campaign which included the construction of a

community treatment facility. With the support of the Congolese health authorities, we secured a supply of the AstraZeneca vaccine and to date 21% of employees and contractors have been vaccinated compared with the DRC's countrywide average of 0.15%."

Bristow says the growth of Kibali had catalyzed and supported the emergence of a thriving local economy in a region previously largely reliant on subsistence farming. In the year to date, the mine has spent \$95 million<sup>14</sup> with local contractors and suppliers, many of whom were nurtured by the mine through skills transfer and capacity building.

"To date Kibali has contributed \$3.7 billion<sup>14</sup> to the Congolese economy in the form of payments to contractors and suppliers, infrastructure community and support, salaries and royalties, taxes and permits. The success of our continuing exploration program around the mine confirms the potential for reserve growth from new open pit resources and extensions to the high-grade underground orebodies, indicating that Kibali will materially benefit the DRC and its people for years to come."



# TANZANIAN MINES ON TRACK FOR PRODUCTION GUIDANCE, WELL-PLACED TO EXTEND LIVES

Barrick's Tanzanian mines, North Mara and Bulyanhulu, are both set to meet their 2021 production targets as well as to replace depleted reserves through brownfields exploration.

President and chief executive Mark Bristow says the production ramp-up at Bulyanhulu is gaining momentum with plant performance ahead of expectations and recoveries at a consistent rate of 93%.

An 11% increase in tonnage was driven partly by an investment in three new fully automated loaders and three additional drills. Successful conversion and optimization of mineral resources in the upper portion of Deep West has been completed and is expected to add significant mineral reserves to the asset base, unlocking further value in the mine plan. In line with its long-term commitment to Tanzania, Barrick has also secured exploration targets elsewhere within Bulyanhulu's mining licence.

At North Mara the commissioning of a brine treatment plant is scheduled for the fourth quarter of this year as part of Barrick's successful drive to eliminate the mine's historical environmental issues. This has also included a new water treatment plant and an upgraded tailings facility. During the past quarter the mine's Gokona underground operation was connected to the national power grid, which will cut its diesel consumption by 43%. North Mara's two open pits have been redesigned and integrated with the underground mine.

Bristow said Barrick was continuing to improve the quality of life in the villages around North Mara, in partnership with the mine's community development committee. Key projects include construction of a tarmac road, classrooms, pediatric wards and laboratories, and support for agribusiness.

Since Barrick formed its pioneering partnership with the government through the Twiga partnership in 2020, it has paid \$118 million in salaries, \$496 million in taxes, levies and royalties and \$609 million for locally sourced goods and services.<sup>14</sup> It has also paid a maiden cash dividend of \$250 million.<sup>14</sup>



## INTEGRATION OF ASSETS, INVESTMENT IN FUTURE SECURE NGM'S STATUS AS INDUSTRY LEADER

Nevada Gold Mines (NGM) is demonstrating the impact of operator and majority-owner Barrick's strategy of combining the best people with the best assets to deliver the best returns, says Barrick president and chief executive Mark Bristow.

Speaking at an update for local media and community leaders, Bristow said NGM — the world's largest gold mining complex — stood out from the rest of the industry not only because of its size but because its wealth of projects and prospects secure its future as a high-quality, long-life operation for decades to come.

"The combination of the Nevada assets of Barrick and Newmont has unlocked the vast geological potential of this mineral-rich region by consolidating mines, processing facilities and landholdings. Anchored by the massive Carlin and Cortez mines, NGM is building up the third Tier One asset, Turquoise Ridge, while Goldrush, a world-class project

in its own right, heads up a long pipeline of quality prospects,” he said.

“NGM has also built strong relations across the full spectrum of the mines’ previously neglected stakeholders, and its wide-ranging support for educational and other community development initiatives is securing its social licence as a valuable partner with Nevada and its people.”

Bristow cited Turquoise Ridge as an example of the transformative effect of asset consolidation. The high-grade underground orebody at Turquoise Ridge, then a Barrick property, was mined for years without a full understanding of its geology and was also constrained by the lack of its own processing plant. At the same time, Newmont’s neighboring Twin Creeks was facing the decline of production from its open pits and its processing facilities had never been pushed to deliver. The ramp-up of underground production at Turquoise Ridge, based on a completely new geological model, will pick up speed when its third shaft is completed next year, more than offsetting the drop in production from the now-integrated Twin Creeks. The integration of the two assets has also delivered new exploration opportunities in the gap between the two.

During the past quarter, the Goldrush project’s official Notice of Intent was published, putting NGM well on the way to permitting its next major orebody. The updated feasibility study and the successful processing of the first ore samples has strengthened confidence that additional resources will be converted to reserves later this year.

NGM continued to optimize its portfolio through the South Arturo/Lone Tree asset swap, which removed a closure liability from its balance sheet while securing additional ounces and geological upside by bringing the other 40% of South Arturo under its control. In the meantime, brownfields exploration is confirming a significant upside through prospects such as a major deposit in North Leeville and the promising Phoenix gold and copper satellite.

Bristow said NGM was continuing to invest in infrastructure capable of supporting mining far into the future. This includes advancing data analysis capabilities and reducing greenhouse gas (GHG) emissions. An example of the latter is the second phase of the TS solar power facility which will increase its solar capacity to 200MW and is the cornerstone of NGM’s commitment to cutting GHG emissions by 20% by 2025.

Reviewing the past quarter, Bristow said improved run times at all of NGM’s major processing facilities had lifted NGM’s performance while the restoration of the Carlin mill operations had set it up for a strong end to the year.



## EXPLORATION VETERAN PASSES THE BATON TO EXPERIENCED GEOLOGIST AND TEAM LEADER

Joel Holliday, senior vice president for Global Exploration, has been promoted to executive vice president for Exploration, effective November this year.

He takes up the position of veteran Rob Krcmarov, who will assume a part-time non-executive role as Technical Adviser to Barrick. Prior to the merger, Joel managed Randgold’s exploration teams for 15 years with discoveries including Gounkoto and Loulo 3. Rob’s career spans 33 years, 13 of which he spent leading Barrick’s global exploration teams. Under his watch, Barrick discovered and delineated multiple orebodies, including the world-class Goldrush deposit which is soon to go into production.



## Appendix 1

# 2021 Operating and Capital Expenditure Guidance

### GOLD PRODUCTION AND COSTS

	2021 forecast attributable production (000s oz)	2021 forecast cost of sales <sup>8</sup> (\$/oz)	2021 forecast total cash costs <sup>9</sup> (\$/oz)	2021 forecast all-in sustaining costs <sup>9</sup> (\$/oz)
Carlin (61.5%) <sup>15</sup>	940 - 1,000	920 - 970	740 - 790	1,050 - 1,100
Cortez (61.5%) <sup>16</sup>	500 - 550	1,000 - 1,050	700 - 750	940 - 990
Turquoise Ridge (61.5%)	390 - 440	950 - 1,000	620 - 670	810 - 860
Phoenix (61.5%)	100 - 120	1,800 - 1,850	725 - 775	970 - 1,020
Long Canyon (61.5%)	140 - 160	800 - 850	180 - 230	240 - 290
Nevada Gold Mines (61.5%)	2,100 - 2,250	980 - 1,030	660 - 710	910 - 960
Hemlo	200 - 220	1,200 - 1,250	950 - 1,000	1,280 - 1,330
North America	2,300 - 2,450	990 - 1,040	690 - 740	940 - 990
Pueblo Viejo (60%)	470 - 510	880 - 930	520 - 570	760 - 810
Veladero (50%)	130 - 150	1,510 - 1,560	820 - 870	1,720 - 1,770
Porgera (47.5%) <sup>17</sup>	—	—	—	—
Latin America & Asia Pacific	600 - 660	1,050 - 1,100	600 - 650	1,000 - 1,050
Loulo-Gounkoto (80%)	510 - 560	980 - 1,030	630 - 680	930 - 980
Kibali (45%)	350 - 380	990 - 1,040	590 - 640	800 - 850
North Mara (84%)	240 - 270	970 - 1,020	740 - 790	960 - 1,010
Tongon (89.7%)	180 - 200	1,470 - 1,520	1,000 - 1,050	1,140 - 1,190
Bulyanhulu (84%)	170 - 200	980 - 1,030	580 - 630	810 - 860
Buzwagi (84%)	30 - 40	1,360 - 1,410	1,250 - 1,300	1,230 - 1,280
Africa & Middle East	1,500 - 1,600	1,050 - 1,100	690 - 740	920 - 970
<b>Total Attributable to Barrick<sup>18,19,20</sup></b>	<b>4,400 - 4,700</b>	<b>1,020 - 1,070</b>	<b>680 - 730</b>	<b>970 - 1,020</b>

### COPPER PRODUCTION AND COSTS

	2021 forecast attributable production (Mlbs)	2021 forecast cost of sales <sup>8</sup> (\$/lb)	2021 forecast C1 cash costs <sup>10</sup> (\$/lb)	2021 forecast all-in sustaining costs <sup>10</sup> (\$/lb)
Lumwana	250 - 280	1.85 - 2.05	1.45 - 1.65	2.25 - 2.45
Zaldívar (50%)	90 - 110	2.30 - 2.50	1.65 - 1.85	1.90 - 2.10
Jabal Sayid (50%)	70 - 80	1.40 - 1.60	1.10 - 1.30	1.30 - 1.50
<b>Total Attributable to Barrick<sup>19</sup></b>	<b>410 - 460</b>	<b>1.90 - 2.10</b>	<b>1.40 - 1.60</b>	<b>2.00 - 2.20</b>

### ATTRIBUTABLE CAPITAL EXPENDITURES

	(\$ millions)
Attributable minesite sustaining	1,250 - 1,450
Attributable project	550 - 650
<b>Total attributable capital expenditures</b>	<b>1,800 - 2,100</b>

### 2021 OUTLOOK ASSUMPTIONS AND ECONOMIC SENSITIVITY ANALYSIS<sup>21</sup>

	2021 Guidance Assumption	Hypothetical Change	Impact on EBITDA <sup>22</sup> (millions)	Impact on TCC and AISC <sup>9,10</sup>
Gold price sensitivity	\$1,700/oz	+/- \$100/oz	+/- \$620	+/- \$4/oz
Copper price sensitivity	\$2.75/lb	+/- \$0.25/lb	+/- \$60	+/- \$0.01/lb

## Appendix 2 Production and Cost Summary - Gold

For the three months ended

	9/30/21	6/30/21	% Change	9/30/20	% Change
<b>Nevada Gold Mines LLC (61.5%)<sup>a</sup></b>					
Gold produced (000s oz attributable basis)	495	452	10 %	538	(8)%
Gold produced (000s oz 100% basis)	805	735	10 %	875	(8)%
Cost of sales (\$/oz)	1,123	1,111	1 %	1,060	6 %
Total cash costs (\$/oz) <sup>b</sup>	734	717	2 %	723	2 %
All-in sustaining costs (\$/oz) <sup>b</sup>	975	1,014	(4)%	956	2 %
<b>Carlin (61.5%)<sup>c</sup></b>					
Gold produced (000s oz attributable basis)	209	190	10 %	276	(24)%
Gold produced (000s oz 100% basis)	340	309	10 %	448	(24)%
Cost of sales (\$/oz)	1,017	1,043	(2)%	985	3 %
Total cash costs (\$/oz) <sup>b</sup>	814	852	(4)%	800	2 %
All-in sustaining costs (\$/oz) <sup>b</sup>	1,124	1,310	(14)%	1,036	8 %
<b>Cortez (61.5%)<sup>d</sup></b>					
Gold produced (000s oz attributable basis)	130	110	18 %	113	15 %
Gold produced (000s oz 100% basis)	212	178	18 %	184	15 %
Cost of sales (\$/oz)	1,164	1,167	0 %	1,062	10 %
Total cash costs (\$/oz) <sup>b</sup>	800	793	1 %	763	5 %
All-in sustaining costs (\$/oz) <sup>b</sup>	1,065	1,029	3 %	1,133	(6)%
<b>Turquoise Ridge (61.5%)</b>					
Gold produced (000s oz attributable basis)	82	78	5 %	76	8 %
Gold produced (000s oz 100% basis)	134	128	5 %	124	8 %
Cost of sales (\$/oz)	1,169	1,131	3 %	1,097	7 %
Total cash costs (\$/oz) <sup>b</sup>	788	752	5 %	745	6 %
All-in sustaining costs (\$/oz) <sup>b</sup>	943	904	4 %	805	17 %
<b>Phoenix (61.5%)</b>					
Gold produced (000s oz attributable basis)	31	28	11 %	30	3 %
Gold produced (000s oz 100% basis)	50	45	11 %	49	3 %
Cost of sales (\$/oz)	1,777	1,864	(5)%	1,773	0 %
Total cash costs (\$/oz) <sup>b</sup>	499	279	79 %	520	(4)%
All-in sustaining costs (\$/oz) <sup>b</sup>	582	401	45 %	659	(12)%
<b>Long Canyon (61.5%)</b>					
Gold produced (000s oz attributable basis)	43	46	(7)%	43	0 %
Gold produced (000s oz 100% basis)	69	75	(7)%	70	0 %
Cost of sales (\$/oz)	796	691	15 %	877	(9)%
Total cash costs (\$/oz) <sup>b</sup>	201	168	20 %	212	(5)%
All-in sustaining costs (\$/oz) <sup>b</sup>	251	191	31 %	384	(35)%
<b>Pueblo Viejo (60%)</b>					
Gold produced (000s oz attributable basis)	127	117	9 %	129	(2)%
Gold produced (000s oz 100% basis)	212	195	9 %	215	(2)%
Cost of sales (\$/oz)	895	904	(1)%	791	13 %
Total cash costs (\$/oz) <sup>b</sup>	521	533	(2)%	450	16 %
All-in sustaining costs (\$/oz) <sup>b</sup>	728	723	1 %	609	20 %

## Production and Cost Summary - Gold (continued)

For the three months ended

	9/30/21	6/30/21	% Change	9/30/20	% Change
<b>Loulo-Gounkoto (80%)</b>					
Gold produced (000s oz attributable basis)	137	143	(4)%	139	(1)%
Gold produced (000s oz 100% basis)	171	179	(4)%	174	(1)%
Cost of sales (\$/oz)	1,109	993	12 %	1,088	2 %
Total cash costs (\$/oz) <sup>b</sup>	708	610	16 %	682	4 %
All-in sustaining costs (\$/oz) <sup>b</sup>	1,056	1,073	(2)%	1,161	(9)%
<b>Kibali (45%)</b>					
Gold produced (000s oz attributable basis)	95	91	4 %	91	4 %
Gold produced (000s oz 100% basis)	209	202	4 %	203	4 %
Cost of sales (\$/oz)	987	1,038	(5)%	1,088	(9)%
Total cash costs (\$/oz) <sup>b</sup>	597	645	(7)%	617	(3)%
All-in sustaining costs (\$/oz) <sup>b</sup>	751	894	(16)%	817	(8)%
<b>Veladero (50%)</b>					
Gold produced (000s oz attributable basis)	48	31	55 %	44	9 %
Gold produced (000s oz 100% basis)	96	62	55 %	89	9 %
Cost of sales (\$/oz)	1,315	1,231	7 %	1,136	16 %
Total cash costs (\$/oz) <sup>b</sup>	882	774	14 %	708	25 %
All-in sustaining costs (\$/oz) <sup>b</sup>	1,571	1,698	(7)%	1,159	36 %
<b>Porgera (47.5%)<sup>e</sup></b>					
Gold produced (000s oz attributable basis)	—	—	— %	—	— %
Gold produced (000s oz 100% basis)	—	—	— %	—	— %
Cost of sales (\$/oz)	—	—	— %	—	— %
Total cash costs (\$/oz) <sup>b</sup>	—	—	— %	—	— %
All-in sustaining costs (\$/oz) <sup>b</sup>	—	—	— %	—	— %
<b>Tongon (89.7%)</b>					
Gold produced (000s oz attributable basis)	41	48	(15)%	64	(36)%
Gold produced (000s oz 100% basis)	45	53	(15)%	71	(36)%
Cost of sales (\$/oz)	1,579	1,446	9 %	1,329	19 %
Total cash costs (\$/oz) <sup>b</sup>	1,139	1,045	9 %	731	56 %
All-in sustaining costs (\$/oz) <sup>b</sup>	1,329	1,162	14 %	777	71 %
<b>Hemlo</b>					
Gold produced (000s oz)	26	42	(38)%	55	(53)%
Cost of sales (\$/oz)	1,870	1,603	17 %	1,257	49 %
Total cash costs (\$/oz) <sup>b</sup>	1,493	1,314	14 %	1,099	36 %
All-in sustaining costs (\$/oz) <sup>b</sup>	2,276	1,937	18 %	1,497	52 %
<b>North Mara (84%)</b>					
Gold produced (000s oz attributable basis)	66	63	5 %	67	(1)%
Gold produced (000s oz 100% basis)	79	75	5 %	80	(1)%
Cost of sales (\$/oz)	993	975	2 %	903	10 %
Total cash costs (\$/oz) <sup>b</sup>	796	816	(2)%	649	23 %
All-in sustaining costs (\$/oz) <sup>b</sup>	985	952	3 %	758	30 %

## Production and Cost Summary - Gold (continued)

For the three months ended

	9/30/21	6/30/21	% Change	9/30/20	% Change
<b>Buzwagi (84%)</b>					
Gold produced (000s oz attributable basis)	4	19	(79)%	21	(81)%
Gold produced (000s oz 100% basis)	5	22	(79)%	25	(81)%
Cost of sales (\$/oz)	1,000	1,315	(24)%	907	10 %
Total cash costs (\$/oz) <sup>b</sup>	967	1,244	(22)%	687	41 %
All-in sustaining costs (\$/oz) <sup>b</sup>	970	1,242	(22)%	693	40 %
<b>Bulyanhulu (84%)</b>					
Gold produced (000s oz attributable basis)	53	35	51 %	7	657 %
Gold produced (000s oz 100% basis)	63	42	51 %	8	657 %
Cost of sales (\$/oz)	1,073	1,164	(8)%	1,502	(29)%
Total cash costs (\$/oz) <sup>b</sup>	724	776	(7)%	874	(17)%
All-in sustaining costs (\$/oz) <sup>b</sup>	827	916	(10)%	913	(9)%
<b>Total Attributable to Barrick<sup>f</sup></b>					
Gold produced (000s oz)	1,092	1,041	5 %	1,155	(5)%
Cost of sales (\$/oz) <sup>g</sup>	1,122	1,107	1 %	1,065	5 %
Total cash costs (\$/oz) <sup>b</sup>	739	729	1 %	696	6 %
All-in sustaining costs (\$/oz) <sup>b</sup>	1,034	1,087	(5)%	966	7 %

a. These results represent our 61.5% interest in Carlin (including NGM's 60% interest in South Arturo), Cortez, Turquoise Ridge, Phoenix and Long Canyon.

b. Further information on these non-GAAP measures, including detailed reconciliations, is included in the endnotes to this press release.

c. Included within our 61.5% interest in Carlin is NGM's 60% interest in South Arturo. On September 7, 2021, NGM announced it had entered into an Exchange Agreement with i-80 Gold to acquire the 40% interest in South Arturo that NGM did not already own in exchange for the Lone Tree and Buffalo Mountain properties and infrastructure. The exchange transaction closed on October 14, 2021. Please refer to page 30 of our third quarter MD&A for more details.

d. Starting in the first quarter of 2021, Goldrush is reported as part of Cortez as it is operated by Cortez management. Comparative periods have been restated to include Goldrush.

e. As Porgera was placed on care and maintenance on April 25, 2020, no operating data or per ounce data is provided.

f. Excludes Pierina, Lagunas Norte, Morila (40%) for all periods as these assets are producing incidental ounces while in closure or care and maintenance. Lagunas Norte was divested in June 2021 and Morila was divested in November 2020.

g. Gold cost of sales per ounce is calculated as cost of sales across our gold operations (excluding sites in closure or care and maintenance) divided by ounces sold (both on an attributable basis using Barrick's ownership share).

## Production and Cost Summary - Copper

For the three months ended

	9/30/21	6/30/21	% Change	9/30/20	% Change
<b>Lumwana</b>					
Copper production (Mlbs)	57	56	2 %	62	(8)%
Cost of sales (\$/lb)	2.54	2.36	8 %	2.06	23 %
C1 cash costs (\$/lb) <sup>a</sup>	1.76	1.72	2 %	1.49	18 %
All-in sustaining costs (\$/lb) <sup>a</sup>	2.68	2.92	(8)%	2.58	4 %
<b>Zaldivar (50%)</b>					
Copper production (Mlbs attributable basis)	24	22	9 %	24	0 %
Copper production (Mlbs 100% basis)	48	44	9 %	48	0 %
Cost of sales (\$/lb)	3.13	3.56	(12)%	2.20	42 %
C1 cash costs (\$/lb) <sup>a</sup>	2.33	2.68	(13)%	1.64	42 %
All-in sustaining costs (\$/lb) <sup>a</sup>	2.77	3.15	(12)%	2.27	22 %
<b>Jabal Sayid (50%)</b>					
Copper production (Mlbs attributable basis)	19	18	6 %	17	12 %
Copper production (Mlbs 100% basis)	38	36	6 %	34	12 %
Cost of sales (\$/lb)	1.51	1.47	3 %	1.43	6 %
C1 cash costs (\$/lb) <sup>a</sup>	1.35	1.27	6 %	1.14	18 %
All-in sustaining costs (\$/lb) <sup>a</sup>	1.55	1.39	12 %	1.17	32 %
<b>Total Attributable to Barrick</b>					
Copper production (Mlbs attributable basis)	100	96	4 %	103	(3)%
Cost of sales (\$/lb) <sup>b</sup>	2.57	2.43	6 %	1.97	30 %
C1 cash costs (\$/lb) <sup>a</sup>	1.85	1.83	1 %	1.45	28 %
All-in sustaining costs (\$/lb) <sup>a</sup>	2.60	2.74	(5)%	2.31	13 %

a. Further information on these non-GAAP measures, including detailed reconciliations, is included in the endnotes to this press release.

b. Copper cost of sales per pound is calculated as cost of sales across our copper operations divided by pounds sold (both on an attributable basis using Barrick's ownership share).

## Technical Information

The scientific and technical information contained in this press release has been reviewed and approved by Steven Yopps, MMSA, Manager of Growth Projects, Nevada Gold Mines; Craig Fiddes, SME-RM, Manager – Resource Modeling, Nevada Gold Mines; Chad Yuhasz, P.Geo, Mineral Resource Manager, Latin America & Asia Pacific; Simon Bottoms, CGeol, MGeol, FGS, FAusIMM, Mineral Resources Manager: Africa & Middle East; Rodney Quick, MSc, Pr. Sci.Nat, Mineral Resource Management and Evaluation Executive; John Steele, CIM, Metallurgy, Engineering and Capital Projects Executive; and Rob Krcmarov, FAusIMM, Executive Vice President, Exploration and Growth – each a “Qualified Person” as defined in National Instrument 43-101 – *Standards of Disclosure for Mineral Projects*.

## Endnotes

### Endnote 1

“Adjusted net earnings” and “adjusted net earnings per share” are non GAAP financial performance measures. Adjusted net earnings excludes the following from net earnings: certain impairment charges (reversals) related to intangibles, goodwill, property, plant and equipment, and investments; gains (losses) and other one time costs relating to acquisitions or dispositions; foreign currency translation gains (losses); significant tax adjustments not related to current period earnings; and the tax effect and non-controlling interest of these items. The Company uses this measure internally to evaluate our underlying operating performance for the reporting periods presented and to assist with the planning and forecasting of future operating results. Barrick believes that adjusted net earnings is a useful measure of our performance because these adjusting items do not reflect the underlying operating performance of our core mining business and are not necessarily indicative of future operating results. Adjusted net earnings and adjusted net earnings per share are intended to provide additional information only and do not have any standardized meaning under IFRS and may not be comparable to similar measures of performance presented by other companies. They should not be considered in isolation or as a substitute for measures of performance prepared in accordance with IFRS. Further details on these non-GAAP measures are provided in the MD&A accompanying Barrick’s financial statements filed from time to time on SEDAR at [www.sedar.com](http://www.sedar.com) and on EDGAR at [www.sec.gov](http://www.sec.gov).

### Reconciliation of Net Earnings to Net Earnings per Share, Adjusted Net Earnings and Adjusted Net Earnings per Share

(\$ millions, except per share amounts in dollars)	For the three months ended			For the nine months ended	
	9/30/21	6/30/21	9/30/20	9/30/21	9/30/20
Net earnings attributable to equity holders of the Company	347	411	882	1,296	1,639
Impairment charges (reversals) related to intangibles, goodwill, property, plant and equipment, and investments <sup>a</sup>	10	2	4	(77)	(309)
Acquisition/disposition (gains) losses <sup>b</sup>	(5)	(7)	(2)	(15)	(54)
Loss (gain) on currency translation	5	7	16	16	34
Significant tax adjustments <sup>c</sup>	45	62	(66)	154	(117)
Other expense adjustments <sup>d</sup>	12	14	(90)	37	56
Tax effect and non-controlling interest <sup>e</sup>	5	24	(18)	28	177
Adjusted net earnings	419	513	726	1,439	1,426
Net earnings per share <sup>f</sup>	0.20	0.23	0.50	0.73	0.92
Adjusted net earnings per share <sup>f</sup>	0.24	0.29	0.41	0.81	0.80

<sup>a.</sup> For the three month period ended September 30, 2021, we recorded no significant impairment charges or reversals. Net impairment reversals for the nine months ended September 30, 2021 mainly relate to non-current asset reversals at Lagunas Norte. For the nine month period ended September 30, 2020, net impairment reversals primarily relate to non-current asset reversals at our Tanzanian assets.

<sup>b.</sup> Acquisition/disposition gains for the nine month period ended September 30, 2020 primarily relate to the gain on the sale of Massawa.

<sup>c.</sup> Significant tax adjustments for the three month period ended September 30, 2021 mainly relates to the foreign exchange impact on current tax expense in Peru and the remeasurement of deferred tax balances. For the nine month period ended September 30, 2021, significant tax adjustments mainly relates to deferred tax expense as a result of tax reform measures in Argentina, the foreign exchange impact on current tax expense in Peru and the remeasurement of deferred tax balances, the settlement of the Massawa Senegalese tax dispute and the recognition/derecognition of our deferred taxes in various jurisdictions. For the nine months ended September 30, 2020, significant tax adjustments primarily relate to deferred tax recoveries as a result of tax reform measures in Argentina and adjustments made in recognition of the net settlement of all outstanding disputes with the Government of Tanzania.

<sup>d.</sup> Other expense adjustments for all periods mainly relate to care and maintenance expenses at Porgera. The three month period ended September 30, 2020 was further impacted by the gain on the remeasurement of the residual cash liability relating to our silver sale agreement with Wheaton Precious Metals Corp., partially offset by Covid-19 donations. The nine month period ended September 30, 2020 was further impacted by changes in the discount rate assumptions on our closed mine rehabilitation provision.

<sup>e.</sup> Tax effect and non-controlling interest for the nine month period ended September 30, 2020 primarily relates to the net impairment reversals related to long-lived assets.

<sup>f.</sup> Calculated using weighted average number of shares outstanding under the basic method of earnings per share.

### Endnote 2

“Free cash flow” is a non-GAAP financial performance measure that deducts capital expenditures from net cash provided by operating activities. Barrick believes this to be a useful indicator of our ability to operate without reliance on additional borrowing or usage of existing cash. Free cash flow is intended to provide additional information only and does not have any standardized meaning under IFRS and may not be comparable to similar measures of performance presented by other companies. Free cash flow should not be considered in isolation or as a substitute for measures of performance prepared in accordance with IFRS.



Further details on this non-GAAP measure are provided in the MD&A accompanying Barrick's financial statements filed from time to time on SEDAR at [www.sedar.com](http://www.sedar.com) and on EDGAR at [www.sec.gov](http://www.sec.gov).

### Reconciliation of Net Cash Provided by Operating Activities to Free Cash Flow

(\$ millions)	For the three months ended			For the nine months ended	
	9/30/21	6/30/21	9/30/20	9/30/21	9/30/20
Net cash provided by operating activities	1,050	639	1,859	2,991	3,779
Capital expenditures	(569)	(658)	(548)	(1,766)	(1,508)
Free cash flow	481	(19)	1,311	1,225	2,271

#### Endnote 3

The funds to be used to pay this \$250 million return of capital distribution to shareholders represent a portion of the proceeds received from the following transactions:

- Sale of a portion of our investment interest in Shandong Gold Mining Co Ltd
- Sale of a 100% interest in Lagunas Norte mine to Boroo Pte Ltd
- Sale of a 40% interest in Morila Gold Limited to Firefinch Limited
- Sale of our investment interest in Shanta Gold Ltd

#### Endnote 4

Per share amount is estimated based on issued and outstanding Barrick shares as of September 30, 2021 and is subject to change. The final per share amount to be paid on December 15, 2021 will be calculated based on the issued and outstanding Barrick shares as of the November 30, 2021 record date.

#### Endnote 5

"Realized price" is a non-GAAP financial measure which excludes from sales: unrealized gains and losses on non-hedge derivative contracts; unrealized mark-to-market gains and losses on provisional pricing from copper and gold sales contracts; sales attributable to ore purchase arrangements; treatment and refining charges; export duties; and cumulative catch-up adjustments to revenue relating to our streaming arrangements. This measure is intended to enable Management to better understand the price realized in each reporting period for gold and copper sales because unrealized mark-to-market values of non-hedge gold and copper derivatives are subject to change each period due to changes in market factors such as market and forward gold and copper prices, so that prices ultimately realized may differ from those recorded. The exclusion of such unrealized mark-to-market gains and losses from the presentation of this performance measure enables investors to understand performance based on the realized proceeds of selling gold and copper production. The realized price measure is intended to provide additional information and does not have any standardized definition under IFRS and should not be considered in isolation or as a substitute for measures of performance prepared in accordance with IFRS. Further details on these non-GAAP measures are provided in the MD&A accompanying Barrick's financial statements filed from time to time on SEDAR at [www.sedar.com](http://www.sedar.com) and on EDGAR at [www.sec.gov](http://www.sec.gov).

### Reconciliation of Sales to Realized Price per ounce/pound

(\$ millions, except per ounce/pound information in dollars)	Gold			Copper			Gold		Copper	
	For the three months ended						For the nine months ended			
	9/30/21	6/30/21	9/30/20	9/30/21	6/30/21	9/30/20	9/30/21	9/30/20	9/30/21	9/30/20
Sales	2,531	2,589	3,237	209	234	219	7,761	8,642	699	502
Sales applicable to non-controlling interests	(799)	(779)	(967)	0	0	0	(2,392)	(2,560)	0	0
Sales applicable to equity method investments <sup>a,b</sup>	166	168	183	154	161	121	488	502	485	348
Sales applicable to sites in closure or care and maintenance <sup>c</sup>	(11)	(28)	(53)	0	0	0	(80)	(152)	0	0
Treatment and refinement charges	9	0	4	42	39	39	9	6	122	118
Other <sup>d</sup>	0	0	0	0	0	0	0	15	0	0
Revenues – as adjusted	1,896	1,950	2,404	405	434	379	5,786	6,453	1,306	968
Ounces/pounds sold (000s ounces/millions pounds) <sup>e</sup>	1,071	1,070	1,249	101	96	116	3,234	3,693	310	349
Realized gold/copper price per ounce/pound <sup>e</sup>	1,771	1,820	1,926	3.98	4.57	3.28	1,789	1,748	4.21	2.78

<sup>a.</sup> Represents sales of \$166 million and \$489 million, respectively, for the three and nine month periods ended September 30, 2021 (June 30, 2021: \$169 million and September 30, 2020: \$176 million and \$480 million, respectively) applicable to our 45% equity method investment in Kibali for gold. Represents sales of \$108 million and \$304 million, respectively, for the three and nine months ended September 30, 2021 (June 30, 2021: \$87 million and September 30, 2020: \$66 million and \$216 million, respectively) applicable to our 50% equity method investment in Zaldivar and \$50 million and \$194 million, respectively (June 30, 2021: \$79 million and September 30, 2020: \$59 million and \$145 million, respectively) applicable to our 50% equity method investment in Jabal Sayid for copper.

<sup>b.</sup> Sales applicable to equity method investments are net of treatment and refinement charges.

<sup>c.</sup> Figures exclude: Pierina, Lagunas Norte up until its divestiture in June 2021, Golden Sunlight and Morila up until its divestiture in November 2020 from the calculation of realized price per ounce. These assets are producing incidental ounces.

- d. Represents a cumulative catch-up adjustment to revenue relating to our streaming arrangements. Refer to note 2f of the 2020 Annual Financial Statements for more information.
- e. Realized price per ounce/pound may not calculate based on amounts presented in this table due to rounding.

#### **Endnote 6**

These amounts are presented on the same basis as our guidance.

#### **Endnote 7**

On an attributable basis.

#### **Endnote 8**

Gold cost of sales per ounce is calculated as cost of sales across our gold operations (excluding sites in closure or care and maintenance) divided by ounces sold (both on an attributable basis using Barrick's ownership share). Copper cost of sales per pound is calculated as cost of sales across our copper operations divided by pounds sold (both on an attributable basis using Barrick's ownership share). References to attributable basis means our 100% share of Hemlo and Lumwana, our 61.5% share of Nevada Gold Mines, our 60% share of Pueblo Viejo, our 80% share of Loulo-Goukoto, our 89.7% share of Tongon, our 84% share of North Mara, Bulyanhulu and Buzwagi, our 50% share of Veladero, Zaldivar and Jabal Sayid, our 47.5% share of Porgera and our 45% share of Kibali.

#### **Endnote 9**

"Total cash costs" per ounce, "All-in sustaining costs" per ounce and "All-in costs" per ounce are non-GAAP financial performance measures. "Total cash costs" per ounce starts with cost of sales related to gold production and removes depreciation, the non-controlling interest of cost of sales, and includes by-product credits. "All-in sustaining costs" per ounce start with "Total cash costs" per ounce and add further costs which reflect the expenditures made to maintain current production levels, primarily sustaining capital expenditures, sustaining leases, general & administrative costs, minesite exploration and evaluation costs, and reclamation cost accretion and amortization. "All in costs" per ounce starts with "All-in sustaining costs" per ounce and adds additional costs that reflect the varying costs of producing gold over the life-cycle of a mine, including: project capital expenditures and other non-sustaining costs. Barrick believes that the use of "Total cash costs" per ounce, "All-in sustaining costs" per ounce and "All-in costs" per ounce will assist investors, analysts and other stakeholders in understanding the costs associated with producing gold, understanding the economics of gold mining, assessing our operating performance and also our ability to generate free cash flow from current operations and to generate free cash flow on an overall Company basis. "Total cash costs" per ounce, "All-in sustaining costs" per ounce and "All-in costs" per ounce are intended to provide additional information only and do not have any standardized meaning under IFRS. Although a standardized definition of all-in sustaining costs was published in 2013 by the World Gold Council (a market development organization for the gold industry comprised of and funded by gold mining companies from around the world, including Barrick), it is not a regulatory organization, and other companies may calculate this measure differently. These measures should not be considered in isolation or as a substitute for measures prepared in accordance with IFRS. Further details on these non-GAAP measures are provided in the MD&A accompanying Barrick's financial statements filed from time to time on SEDAR at [www.sedar.com](http://www.sedar.com) and on EDGAR at [www.sec.gov](http://www.sec.gov).

## Reconciliation of Gold Cost of Sales to Total cash costs, All-in sustaining costs and All-in costs, including on a per ounce basis

(\$ millions, except per ounce information in dollars)

	Footnote	For the three months ended			For the nine months ended	
		9/30/21	6/30/21	9/30/20	9/30/21	9/30/20
Cost of sales applicable to gold production		1,601	1,561	1,768	4,733	5,151
Depreciation		(475)	(448)	(508)	(1,377)	(1,480)
Cash cost of sales applicable to equity method investments		51	55	53	165	156
By-product credits		(86)	(70)	(84)	(215)	(172)
Realized (gains) losses on hedge and non-hedge derivatives	a	0	0	0	0	1
Non-recurring items	b	0	0	0	0	0
Other	c	14	(22)	(24)	(41)	(77)
Non-controlling interests	d	(314)	(294)	(337)	(910)	(989)
<b>Total cash costs</b>		<b>791</b>	<b>782</b>	<b>868</b>	<b>2,355</b>	<b>2,590</b>
General & administrative costs		27	47	50	112	161
Minesite exploration and evaluation costs	e	20	16	19	52	57
Minesite sustaining capital expenditures	f	386	452	415	1,242	1,205
Sustaining leases		9	6	9	28	19
Rehabilitation - accretion and amortization (operating sites)	g	14	13	13	38	39
Non-controlling interest, copper operations and other	h	(140)	(151)	(166)	(445)	(438)
<b>All-in sustaining costs</b>		<b>1,107</b>	<b>1,165</b>	<b>1,208</b>	<b>3,382</b>	<b>3,633</b>
Global exploration and evaluation and project expense	e	47	61	53	153	164
Community relations costs not related to current operations		0	0	0	0	1
Project capital expenditures	f	179	203	126	513	287
Non-sustaining leases		0	0	0	0	0
Rehabilitation - accretion and amortization (non-operating sites)	g	4	4	3	11	9
Non-controlling interest and copper operations and other	h	(53)	(74)	(47)	(169)	(100)
<b>All-in costs</b>		<b>1,284</b>	<b>1,359</b>	<b>1,343</b>	<b>3,890</b>	<b>3,994</b>
Ounces sold - equity basis (000s ounces)	i	1,071	1,070	1,249	3,234	3,693
Cost of sales per ounce	j,k	1,122	1,107	1,065	1,101	1,054
Total cash costs per ounce	k	739	729	696	728	701
Total cash costs per ounce (on a co-product basis)	k,l	794	766	742	769	732
All-in sustaining costs per ounce	k	1,034	1,087	966	1,046	984
All-in sustaining costs per ounce (on a co-product basis)	k,l	1,089	1,124	1,012	1,087	1,015
All-in costs per ounce	k	1,199	1,269	1,076	1,203	1,082
All-in costs per ounce (on a co-product basis)	k,l	1,254	1,306	1,122	1,244	1,113

**a. Realized (gains) losses on hedge and non-hedge derivatives**

Includes realized hedge losses of \$nil and \$nil, respectively, for the three and nine month periods ended September 30, 2021 (June 30, 2021: \$nil and September 30, 2020: \$nil and \$nil, respectively), and realized non-hedge losses of \$nil and \$nil, respectively, for the three and nine month periods ended September 30, 2021 (June 30, 2021: \$nil and September 30, 2020: losses of \$nil and \$1 million, respectively).

**b. Non-recurring items**

These costs are not indicative of our cost of production and have been excluded from the calculation of total cash costs.

**c. Other**

Other adjustments for the three and nine month periods ended September 30, 2021 include the removal of total cash costs and by-product credits associated with Pierina, Lagunas Norte up until its divestiture in June 2021, Golden Sunlight and Morila up until its divestiture in November 2020, which all are producing incidental ounces, of \$6 million and \$44 million, respectively (June 30, 2021: \$14 million; September 30, 2020: \$27 million and \$78 million, respectively).

**d. Non-controlling interests**

Non-controlling interests include non-controlling interests related to gold production of \$481 million and \$1,396 million, respectively, for the three and nine month periods ended September 30, 2021 (June 30, 2021: \$453 million and September 30, 2020: \$508 million and \$1,469 million, respectively). Non-controlling interests include Nevada Gold Mines, Pueblo Viejo, Loulo-Goukoto, Tongon, North Mara, Bulyanhulu, Buzwagi. Refer to Note 5 to the Financial Statements for further information.

**e. Exploration and evaluation costs**

Exploration, evaluation and project expenses are presented as minesite sustaining if it supports current mine operations and project if it relates to future projects. Refer to page 73 of the Q3 2021 MD&A.

- f. Capital expenditures**  
Capital expenditures are related to our gold sites only and are split between minesite sustaining and project capital expenditures. Project capital expenditures are distinct projects designed to increase the net present value of the mine and are not related to current production. Significant projects in the current year are the expansion project at Pueblo Viejo, construction of the Third Shaft at Turquoise Ridge, and the development of the Goukoto underground. Refer to page 72 of the Q3 2021 MD&A.
- g. Rehabilitation—accretion and amortization**  
Includes depreciation on the assets related to rehabilitation provisions of our gold operations and accretion on the rehabilitation provision of our gold operations, split between operating and non-operating sites.
- h. Non-controlling interest and copper operations**  
Removes general & administrative costs related to non-controlling interests and copper based on a percentage allocation of revenue. Also removes exploration, evaluation and project expenses, rehabilitation costs and capital expenditures incurred by our copper sites and the non-controlling interest of Nevada Gold Mines (including South Arturo), Pueblo Viejo, Loulo-Goukoto, Tongon, North Mara, Bulyanhulu, and Buzwagi operating segments. It also includes capital expenditures applicable to our equity method investment in Kibali. Figures remove the impact of Pierina, Lagunas Norte up until its divestiture in June 2021, Golden Sunlight and Morila up until its divestiture in November 2020. The impact is summarized as the following:

(\$ millions)	For the three months ended			For the nine months ended	
	9/30/21	6/30/21	9/30/20	9/30/21	9/30/20
Non-controlling interest, copper operations and other					
General & administrative costs	(4)	(7)	(6)	(17)	(20)
Minesite exploration and evaluation expenses	(7)	(3)	(5)	(17)	(16)
Rehabilitation - accretion and amortization (operating sites)	(4)	(4)	(3)	(11)	(11)
Minesite sustaining capital expenditures	(125)	(137)	(152)	(400)	(391)
All-in sustaining costs total	(140)	(151)	(166)	(445)	(438)
Global exploration and evaluation and project expense	(4)	(8)	(9)	(13)	(21)
Project capital expenditures	(49)	(66)	(38)	(156)	(79)
All-in costs total	(53)	(74)	(47)	(169)	(100)

- i. Ounces sold - equity basis**  
Figures remove the impact of: Pierina, Lagunas Norte up until its divestiture in June 2021, Golden Sunlight and Morila up until its divestiture in November 2020, which are producing incidental ounces.
- j. Cost of sales per ounce**  
Figures remove the cost of sales impact of: Pierina of \$6 million and \$13 million, respectively, for the three and nine month periods ended September 30, 2021 (June 30, 2021: \$2 million and September 30, 2020: \$4 million and \$14 million, respectively); Golden Sunlight of \$nil and \$nil, respectively, for the three and nine month periods ended September 30, 2021 (June 30, 2021: \$nil and September 30, 2020: \$nil and \$nil, respectively); up until its divestiture in November of 2020, Morila, of \$nil and \$nil, respectively, for the three and nine month periods ended September 30, 2021 (June 30, 2021: \$nil and September 30, 2020: \$7 million and \$20 million, respectively); up until its divestiture in June 2021, and Lagunas Norte of \$nil and \$37 million, respectively, for the three and nine month periods ended September 30, 2021 (June 30, 2021: \$14 million and September 30, 2020: \$22 million and \$66 million, respectively), which are producing incidental ounces. Gold cost of sales per ounce is calculated as cost of sales across our gold operations (excluding sites in closure or care and maintenance) divided by ounces sold (both on an attributable basis using Barrick's ownership share).
- k. Per ounce figures**  
Cost of sales per ounce, total cash costs per ounce, all-in sustaining costs per ounce and all-in costs per ounce may not calculate based on amounts presented in this table due to rounding.
- l. Co-product costs per ounce**  
Total cash costs per ounce, all-in sustaining costs per ounce and all-in costs per ounce presented on a co-product basis removes the impact of by-product credits of our gold production (net of non-controlling interest) calculated as:

(\$ millions)	For the three months ended			For the nine months ended	
	9/30/21	6/30/21	9/30/20	9/30/21	9/30/20
By-product credits	86	70	84	215	172
Non-controlling interest	(27)	(30)	(29)	(83)	(65)
By-product credits (net of non-controlling interest)	59	40	55	132	107

#### Endnote 10

“C1 cash costs” per pound and “All-in sustaining costs” per pound are non-GAAP financial performance measures. “C1 cash costs” per pound is based on cost of sales but excludes the impact of depreciation and royalties and production taxes and includes treatment and refinement charges. “All-in sustaining costs” per pound begins with “C1 cash costs” per pound and adds further costs which reflect the additional costs of operating a mine, primarily sustaining capital expenditures, general & administrative costs and royalties and production taxes. Barrick believes that the use of “C1 cash costs” per pound and “all-in sustaining costs” per pound will assist investors, analysts, and other stakeholders in understanding the costs associated with producing copper, understanding the economics of copper mining, assessing our operating performance, and also our ability to generate free cash flow from current operations and to generate free cash flow on an overall Company basis. “C1 cash costs” per pound and “All-in sustaining costs” per pound are intended to provide additional information only, do not have any standardized meaning under IFRS, and may not be comparable to similar measures of performance presented by other companies. These measures should not be considered in isolation or as a substitute for measures of performance prepared in accordance with IFRS. Further details on these non-GAAP measures are provided in the MD&A accompanying Barrick's financial statements filed from time to time on SEDAR at [www.sedar.com](http://www.sedar.com) and on EDGAR at [www.sec.gov](http://www.sec.gov).

## Reconciliation of Copper Cost of Sales to C1 cash costs and All-in sustaining costs, including on a per pound basis

(\$ millions, except per pound information in dollars)	For the three months ended			For the nine months ended	
	9/30/21	6/30/21	9/30/20	9/30/21	9/30/20
Cost of sales	162	137	154	435	431
Depreciation/amortization	(60)	(46)	(61)	(154)	(167)
Treatment and refinement charges	42	39	39	122	118
Cash cost of sales applicable to equity method investments	74	72	57	225	195
Less: royalties and production taxes <sup>a</sup>	(27)	(25)	(16)	(75)	(38)
By-product credits	(2)	(3)	(4)	(9)	(10)
Other	0	0	0	0	0
<b>C1 cash costs</b>	<b>189</b>	<b>174</b>	<b>169</b>	<b>544</b>	<b>529</b>
General & administrative costs	3	5	4	13	13
Rehabilitation - accretion and amortization	1	2	2	4	7
Royalties and production taxes <sup>a</sup>	27	25	16	75	38
Minesite exploration and evaluation costs	3	4	2	9	4
Minesite sustaining capital expenditures	40	48	74	130	158
Sustaining leases	2	2	2	6	7
<b>All-in sustaining costs</b>	<b>265</b>	<b>260</b>	<b>269</b>	<b>781</b>	<b>756</b>
Pounds sold - consolidated basis (millions pounds)	101	96	116	310	349
Cost of sales per pound <sup>b,c</sup>	2.57	2.43	1.97	2.36	2.01
C1 cash cost per pound <sup>b</sup>	1.85	1.83	1.45	1.75	1.52
All-in sustaining costs per pound <sup>b</sup>	2.60	2.74	2.31	2.52	2.17

- a. For the three and nine month periods ended September 30, 2021, royalties and production taxes include royalties of \$27 million and \$75 million, respectively (June 30, 2021: \$25 million and September 30, 2020: \$16 million and \$38 million, respectively).
- b. Cost of sales per pound, C1 cash costs per pound and all-in sustaining costs per pound may not calculate based on amounts presented in this table due to rounding.
- c. Copper cost of sales per pound is calculated as cost of sales across our copper operations divided by pounds sold (both on an attributable basis using Barrick's ownership share).

### Endnote 11

Total reportable incident frequency rate ("TRIFR") is a ratio calculated as follows: number of reportable injuries x 1,000,000 hours divided by the total number of hours worked. Reportable injuries include fatalities, lost time injuries, restricted duty injuries, and medically treated injuries. Lost time injury frequency rate ("LTIFR") is a ratio calculated as follows: number of lost time injuries x 1,000,000 hours divided by the total number of hours worked.

### Endnote 12

The declaration and payment of dividends is at the discretion of the Board of Directors, and will depend on the company's financial results, cash requirements, future prospects and other factors deemed relevant by the Board.

### Endnote 13

A Tier One Gold Asset is an asset with a reserve potential to deliver a minimum 10-year life, annual production of at least 500,000 ounces of gold and total cash costs per ounce over the mine life that are in the lower half of the industry cost curve.

### Endnote 14

On a 100% basis.

### Endnote 15

Included within our 61.5% interest in Carlin is NGM's 60% interest in South Arturo. On September 7, 2021, NGM announced it had entered into an Exchange Agreement with i-80 Gold to acquire the 40% interest in South Arturo that NGM did not already own in exchange for the Lone Tree and Buffalo Mountain properties and infrastructure. The exchange transaction closed on October 14, 2021. Please refer to page 30 of our third quarter MD&A for more details.

### Endnote 16

Includes Goldrush.

### Endnote 17

Porgera was placed on temporary care and maintenance in April 2020 and remains excluded from our 2021 guidance. On April 9, 2021, the Government of Papua New Guinea and BNL, the operator of the Porgera joint venture, signed a binding Framework Agreement in which they agreed on a partnership for Porgera's future ownership and operation. We expect to update our

guidance to include Porgera following both the execution of definitive agreements to implement the Framework Agreement and the finalization of a timeline for the resumption of full mine operations.

#### Endnote 18

Total cash costs and all-in sustaining costs per ounce include the impact of hedges and/or costs allocated to non-operating sites.

#### Endnote 19

Operating division guidance ranges reflect expectations at each individual operating division, and may not add up to the company wide guidance range total. Guidance ranges exclude Pierina and Lagunas Norte which are producing incidental ounces while in closure or care and maintenance. Lagunas Norte was divested in June 2021.

#### Endnote 20

Includes corporate administration costs.

#### Endnote 21

Reflects the impact of the full year.

#### Endnote 22

EBITDA is a non-GAAP financial measure, which excludes the following from net earnings: income tax expense; finance costs; finance income; and depreciation. Management believes that EBITDA is a valuable indicator of our ability to generate liquidity by producing operating cash flow to fund working capital needs, service debt obligations, and fund capital expenditures. Management uses EBITDA for this purpose. Adjusted EBITDA removes the effect of impairment charges; acquisition/disposition gains/losses; foreign currency translation gains/losses; other expense adjustments; and the impact of the income tax expense, finance costs, finance income and depreciation incurred in our equity method accounted investments. We believe these items provide a greater level of consistency with the adjusting items included in our Adjusted Net Earnings reconciliation, with the exception that these amounts are adjusted to remove any impact on finance costs/income, income tax expense and/or depreciation as they do not affect EBITDA. We believe this additional information will assist analysts, investors and other stakeholders of Barrick in better understanding our ability to generate liquidity from our full business, including equity method investments, by excluding these amounts from the calculation as they are not indicative of the performance of our core mining business and not necessarily reflective of the underlying operating results for the periods presented. EBITDA and adjusted EBITDA are intended to provide additional information only and do not have any standardized meaning under IFRS and may not be comparable to similar measures of performance presented by other companies. They should not be considered in isolation or as a substitute for measures of performance prepared in accordance with IFRS. Further details on these non-GAAP measures are provided in the MD&A accompanying Barrick's financial statements filed from time to time on SEDAR at [www.sedar.com](http://www.sedar.com) and on EDGAR at [www.sec.gov](http://www.sec.gov).

### Reconciliation of Net Earnings to EBITDA and Adjusted EBITDA

(\$ millions)	For the three months ended			For the nine months ended	
	9/30/21	6/30/21	9/30/20	9/30/21	9/30/20
Net earnings	612	694	1,271	2,136	2,556
Income tax expense	323	343	284	1,040	928
Finance costs, net <sup>a</sup>	80	76	72	233	234
Depreciation	538	500	574	1,545	1,664
EBITDA	1,553	1,613	2,201	4,954	5,382
Impairment charges (reversals) of long-lived assets <sup>b</sup>	10	2	4	(77)	(309)
Acquisition/disposition (gains) losses <sup>c</sup>	(5)	(7)	(2)	(15)	(54)
Loss on currency translation	5	7	16	16	34
Other expense (income) adjustments <sup>d</sup>	12	14	(90)	37	56
Income tax expense, net finance costs, and depreciation from equity investees	94	90	94	273	277
Adjusted EBITDA	1,669	1,719	2,223	5,188	5,386

a. Finance costs exclude accretion.

b. For the three month period ended September 30, 2021, we recorded no significant impairment charges or reversals. Net impairment reversals for the nine months ended September 30, 2021 mainly relate to non-current asset reversals at Lagunas Norte. For the nine month period ended September 30, 2020, net impairment reversals primarily relate to non-current asset reversals at our Tanzanian assets.

c. Acquisition/disposition gains for the nine month period ended September 30, 2020 primarily relate to the gain on the sale of Massawa.

d. Other expense adjustments for all periods mainly relate to care and maintenance expenses at Porgera. The three month period ended September 30, 2020 was further impacted by the gain on the remeasurement of the residual cash liability relating to our silver sale agreement with Wheaton Precious Metals Corp., partially offset by Covid-19 donations. The nine month period ended September 30, 2020 was further impacted by changes in the discount rate assumptions on our closed mine rehabilitation provision.

# Management's Discussion and Analysis (“MD&A”) Quarterly Report on the Third Quarter of 2021

This portion of the Quarterly Report provides management’s discussion and analysis (“MD&A”) of the financial condition and results of operations, to enable a reader to assess material changes in financial condition and results of operations as at, and for the three and nine month periods ended September 30, 2021, in comparison to the corresponding prior-year periods. The MD&A is intended to help the reader understand Barrick Gold Corporation (“Barrick”, “we”, “our” or the “Company”), our operations, financial performance and present and future business environment. This MD&A, which has been prepared as of November 3, 2021, is intended to supplement and complement the condensed unaudited interim consolidated financial statements and notes thereto, prepared in accordance with International Accounting Standard 34 Interim Financial Reporting (“IAS 34”) as issued by the International Accounting Standards Board (“IASB”), for the three and nine month periods ended September 30, 2021 (collectively, the “Financial Statements”), which are included in this Quarterly Report on pages 115 to 132. You are encouraged to review the Financial Statements in conjunction with your review of this MD&A. This MD&A should be read in conjunction with both the annual audited consolidated financial statements for the two years ended

December 31, 2020, the related annual MD&A included in the 2020 Annual Report, and the most recent Form 40–F/ Annual Information Form on file with the U.S. Securities and Exchange Commission (“SEC”) and Canadian provincial securities regulatory authorities. These documents and additional information relating to the Company are available on SEDAR at [www.sedar.com](http://www.sedar.com) and EDGAR at [www.sec.gov](http://www.sec.gov). Certain notes to the Financial Statements are specifically referred to in this MD&A and such notes are incorporated by reference herein. All dollar amounts in this MD&A are in millions of United States dollars (“\$” or “US\$”), unless otherwise specified.

For the purposes of preparing our MD&A, we consider the materiality of information. Information is considered material if: (i) such information results in, or would reasonably be expected to result in, a significant change in the market price or value of our shares; (ii) there is a substantial likelihood that a reasonable investor would consider it important in making an investment decision; or (iii) it would significantly alter the total mix of information available to investors. We evaluate materiality with reference to all relevant circumstances, including potential market sensitivity.

## Cautionary Statement on Forward-Looking Information

Certain information contained or incorporated by reference in this MD&A, including any information as to our strategy, projects, plans or future financial or operating performance, constitutes “forward-looking statements”. All statements, other than statements of historical fact, are forward-looking statements. The words “believe”, “expect”, “anticipated”, “contemplate” “vision”, “aim”, “strategy”, “target”, “plan”, “opportunities”, “guidance”, “forecast”, “outlook”, “objective”, “intend”, “project”, “pursue”, “goal”, “continue”, “budget”, “estimate”, “potential”, “prospective”, “future”, “focus”, “during”, “ongoing”, “following”, “subject to”, “scheduled”, “may”, “will”, “can”, “could”, “would”, “should” and similar expressions identify forward-looking statements. In particular, this MD&A contains forward-looking statements including, without limitation, with respect to: Barrick’s forward-looking production guidance; estimates of future cost of sales per ounce for gold and per pound for copper, total cash costs per ounce and C1 cash costs per pound, and all-in-sustaining costs per ounce/pound; cash flow forecasts; projected capital, operating and exploration expenditures; the timing and amount of Barrick’s return of capital distributions; mine life and production rates, including timing of the continued production ramp-up at Bulyanhulu and life of mine plans at Carlin and Bulyanhulu; Barrick’s engagement with local communities to manage the Covid-19 pandemic, including Covid-19 vaccination initiatives; the results of the Goldrush Feasibility Study, including projected capital estimates, anticipated permitting timelines and investment returns related to the Goldrush Project, as well as opportunities for enhancements; our plans and expected completion and benefits of our growth projects, including the Goldrush Project and construction of

the twin exploration declines, Turquoise Ridge Third Shaft, Pueblo Viejo plant expansion and mine life extension project, Bulyanhulu production ramp-up and feasibility study, Zaldivar chloride leach project, and Veladero power transmission project; capital expenditures related to upgrades and ongoing management initiatives, including at North Mara; Barrick’s global exploration strategy and planned exploration activities; the impact of Nevada’s new mining excise tax on Nevada Gold Mines and of proposed changes to the U.S. General Mining Law; the timeline for execution of definitive agreements and formation of a new joint venture to implement the Framework Agreement between Papua New Guinea and Barrick Niugini Limited (“BNL”) and the timeline for resolution of outstanding tax audits with Papua New Guinea’s Internal Revenue Commission (“IRC”); the duration of the temporary suspension of operations at Porgera and timeline to recommence operations; administrative steps required prior to the distribution of cash and equivalents held at Kibali in banks in the Democratic Republic of Congo; our pipeline of high confidence projects at or near existing operations; potential mineralization and metal or mineral recoveries; our ability to convert resources into reserves; asset sales, joint ventures and partnerships, including the expected benefits of the South Arturo asset exchange; Barrick’s strategy, plans, targets and goals in respect of environmental and social governance issues, including climate change, greenhouse gas emissions reduction targets, tailings storage facility management and human rights initiatives; and expectations regarding future price assumptions, financial performance and other outlook or guidance.

Forward-looking statements are necessarily based upon a number of estimates and assumptions including material estimates and assumptions related to the factors set forth below that, while considered reasonable by the Company as at the date of this MD&A in light of management's experience and perception of current conditions and expected developments, are inherently subject to significant business, economic and competitive uncertainties and contingencies. Known and unknown factors could cause actual results to differ materially from those projected in the forward-looking statements and undue reliance should not be placed on such statements and information. Such factors include, but are not limited to: fluctuations in the spot and forward price of gold, copper or certain other commodities (such as silver, diesel fuel, natural gas and electricity); risks associated with projects in the early stages of evaluation and for which additional engineering and other analysis is required; risks related to the possibility that future exploration results will not be consistent with the Company's expectations, that quantities or grades of reserves will be diminished, and that resources may not be converted to reserves; risks associated with the fact that certain of the initiatives described in this MD&A are still in the early stages and may not materialize; changes in mineral production performance, exploitation and exploration successes; risks that exploration data may be incomplete and considerable additional work may be required to complete further evaluation, including but not limited to drilling, engineering and socioeconomic studies and investment; the speculative nature of mineral exploration and development; lack of certainty with respect to foreign legal systems, corruption and other factors that are inconsistent with the rule of law; changes in national and local government legislation, taxation, controls or regulations and/or changes in the administration of laws, policies and practices; expropriation or nationalization of property and political or economic developments in Canada, the United States or other countries in which Barrick does or may carry on business in the future; risks relating to political instability in certain of the jurisdictions in which Barrick operates; timing of receipt of, or failure to comply with, necessary permits and approvals, including the issuance of a Record of Decision for the Goldrush Project and/or whether the Goldrush Project will be permitted to advance as currently designed under its Feasibility Study; non-renewal of key licenses by governmental authorities, including non-renewal of Porgera's special mining lease; failure to comply with environmental and health and safety laws and regulations; contests over title to properties, particularly title to undeveloped properties, or over access to water, power and other required infrastructure; the liability associated with risks and hazards in the mining industry, and the ability to maintain insurance to cover such losses; increased costs and physical risks, including extreme weather events and resource shortages, related to climate change; damage to the Company's reputation due to the actual or perceived occurrence of any number of events, including negative publicity with respect to the Company's handling of environmental matters or dealings with community groups, whether true or not; risks related to operations near communities that may regard Barrick's operations as being detrimental to them; litigation and legal and administrative proceedings; operating or technical difficulties in connection with mining or development activities, including geotechnical challenges, tailings dam and storage facilities failures, and disruptions in the maintenance or provision of required infrastructure and information technology systems;

increased costs, delays, suspensions and technical challenges associated with the construction of capital projects; risks associated with working with partners in jointly controlled assets; risks related to disruption of supply routes which may cause delays in construction and mining activities; risk of loss due to acts of war, terrorism, sabotage and civil disturbances; risks associated with artisanal and illegal mining; risks associated with Barrick's infrastructure, information technology systems and the implementation of Barrick's technological initiatives; the impact of global liquidity and credit availability on the timing of cash flows and the values of assets and liabilities based on projected future cash flows; the impact of inflation; adverse changes in our credit ratings; fluctuations in the currency markets; changes in U.S. dollar interest rates; risks arising from holding derivative instruments (such as credit risk, market liquidity risk and mark-to-market risk); risks related to the demands placed on the Company's management, the ability of management to implement its business strategy and enhanced political risk in certain jurisdictions; uncertainty whether some or all of Barrick's targeted investments and projects will meet the Company's capital allocation objectives and internal hurdle rate; whether benefits expected from recent transactions being realized; business opportunities that may be presented to, or pursued by, the Company; our ability to successfully integrate acquisitions or complete divestitures; risks related to competition in the mining industry; employee relations including loss of key employees; availability and increased costs associated with mining inputs and labor; risks associated with diseases, epidemics and pandemics, including the effects and potential effects of the global Covid-19 pandemic; risks related to the failure of internal controls; and risks related to the impairment of the Company's goodwill and assets. Barrick also cautions that its 2021 guidance may be impacted by the unprecedented business and social disruption caused by the spread of Covid-19.

In addition, there are risks and hazards associated with the business of mineral exploration, development and mining, including environmental hazards, industrial accidents, unusual or unexpected formations, pressures, cave-ins, flooding and gold bullion, copper cathode or gold or copper concentrate losses (and the risk of inadequate insurance, or inability to obtain insurance, to cover these risks).

Many of these uncertainties and contingencies can affect our actual results and could cause actual results to differ materially from those expressed or implied in any forward-looking statements made by, or on behalf of, us. Readers are cautioned that forward-looking statements are not guarantees of future performance. All of the forward-looking statements made in this MD&A are qualified by these cautionary statements. Specific reference is made to the most recent Form 40-F/Annual Information Form on file with the SEC and Canadian provincial securities regulatory authorities for a more detailed discussion of some of the factors underlying forward-looking statements and the risks that may affect Barrick's ability to achieve the expectations set forth in the forward-looking statements contained in this MD&A. We disclaim any intention or obligation to update or revise any forward-looking statements whether as a result of new information, future events or otherwise, except as required by applicable law.



## Use of Non-GAAP Financial Performance Measures

We use the following non-GAAP financial performance measures in our MD&A:

- "adjusted net earnings"
- "free cash flow"
- "EBITDA"
- "adjusted EBITDA"
- "total cash costs per ounce"
- "C1 cash costs per pound"
- "all-in sustaining costs per ounce/pound"
- "all-in costs per ounce" and
- "realized price"

For a detailed description of each of the non-GAAP financial performance measures used in this MD&A and a detailed reconciliation to the most directly comparable measure under International Financial Reporting Standards ("IFRS"), please refer to the Non-GAAP Financial Performance Measures section of this MD&A on pages 81 to 106. Each non-GAAP financial performance measure has been annotated with a reference to an endnote on page 107. The non-GAAP financial performance measures set out in this MD&A are intended to provide additional information to investors and do not have any standardized meaning under IFRS, and therefore may not be comparable to other issuers, and should not be considered in isolation or as a substitute for measures of performance prepared in accordance with IFRS.

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## Overview

## Financial and Operating Highlights

	For the three months ended					For the nine months ended		
	9/30/21	6/30/21	% Change	9/30/20	% Change	9/30/21	9/30/20	% Change
<b>Financial Results (\$ millions)</b>								
Revenues	2,826	2,893	(2)%	3,540	(20)%	8,675	9,316	(7)%
Cost of sales	1,768	1,704	4 %	1,927	(8)%	5,184	5,603	(7)%
Net earnings <sup>a</sup>	347	411	(16)%	882	(61)%	1,296	1,639	(21)%
Adjusted net earnings <sup>b</sup>	419	513	(18)%	726	(42)%	1,439	1,426	1 %
Adjusted EBITDA <sup>b</sup>	1,669	1,719	(3)%	2,223	(25)%	5,188	5,386	(4)%
Adjusted EBITDA margin <sup>c</sup>	59 %	59 %	0 %	63 %	(6)%	60 %	58 %	3 %
Minesite sustaining capital expenditures <sup>d</sup>	386	452	(15)%	415	(7)%	1,242	1,205	3 %
Project capital expenditures <sup>d</sup>	179	203	(12)%	126	42 %	513	287	79 %
Total consolidated capital expenditures <sup>d,e</sup>	569	658	(14)%	548	4 %	1,766	1,508	17 %
Net cash provided by operating activities	1,050	639	64 %	1,859	(44)%	2,991	3,779	(21)%
Net cash provided by operating activities margin <sup>f</sup>	37 %	22 %	68 %	53 %	(30)%	34 %	41 %	(17)%
Free cash flow <sup>b</sup>	481	(19)	2,632 %	1,311	(63)%	1,225	2,271	(46)%
Net earnings per share (basic and diluted)	0.20	0.23	(13)%	0.50	(60)%	0.73	0.92	(21)%
Adjusted net earnings (basic) <sup>b</sup> per share	0.24	0.29	(17)%	0.41	(41)%	0.81	0.80	1 %
Weighted average diluted common shares (millions of shares)	1,779	1,779	0 %	1,778	0 %	1,779	1,778	0 %
<b>Operating Results</b>								
Gold production (thousands of ounces) <sup>g</sup>	1,092	1,041	5 %	1,155	(5)%	3,234	3,554	(9)%
Gold sold (thousands of ounces) <sup>g</sup>	1,071	1,070	0 %	1,249	(14)%	3,234	3,693	(12)%
Market gold price (\$/oz)	1,790	1,816	(1)%	1,909	(6)%	1,800	1,735	4 %
Realized gold price <sup>b,g</sup> (\$/oz)	1,771	1,820	(3)%	1,926	(8)%	1,789	1,748	2 %
Gold cost of sales (Barrick's share) <sup>g,h</sup> (\$/oz)	1,122	1,107	1 %	1,065	5 %	1,101	1,054	4 %
Gold total cash costs <sup>b,g</sup> (\$/oz)	739	729	1 %	696	6 %	728	701	4 %
Gold all-in sustaining costs <sup>b,g</sup> (\$/oz)	1,034	1,087	(5)%	966	7 %	1,046	984	6 %
Copper production (millions of pounds) <sup>g</sup>	100	96	4 %	103	(3)%	289	338	(14)%
Copper sold (millions of pounds) <sup>g</sup>	101	96	5 %	116	(13)%	310	349	(11)%
Market copper price (\$/lb)	4.25	4.40	(3)%	2.96	44 %	4.17	2.65	57 %
Realized copper price <sup>b,g</sup> (\$/lb)	3.98	4.57	(13)%	3.28	21 %	4.21	2.78	51 %
Copper cost of sales (Barrick's share) <sup>g,i</sup> (\$/lb)	2.57	2.43	6 %	1.97	30 %	2.36	2.01	17 %
Copper C1 cash costs <sup>b,g</sup> (\$/lb)	1.85	1.83	1 %	1.45	28 %	1.75	1.52	15 %
Copper all-in sustaining costs <sup>b,g</sup> (\$/lb)	2.60	2.74	(5)%	2.31	13 %	2.52	2.17	16 %
	As at 9/30/21	As at 6/30/21	% Change	As at 9/30/20	% Change			
<b>Financial Position (\$ millions)</b>								
Debt (current and long-term)	5,154	5,152	0 %	5,161	0 %			
Cash and equivalents	5,043	5,138	(2)%	4,744	6 %			
Debt, net of cash	111	14	693 %	417	(73)%			

a. Net earnings represents net earnings attributable to the equity holders of the Company.

b. Further information on these non-GAAP measures, including detailed reconciliations, is included on pages 81 to 106 of this MD&A.

c. Represents adjusted EBITDA divided by revenue.

d. Amounts presented on a consolidated cash basis. Project capital expenditures are included in our calculation of all-in costs, but not included in our calculation of all-in sustaining costs.

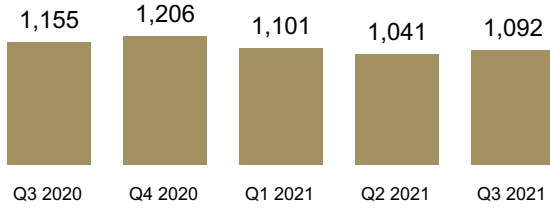
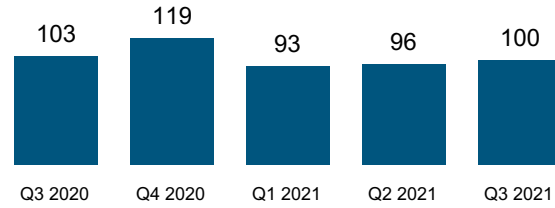
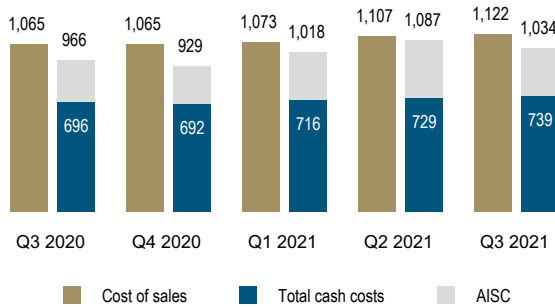
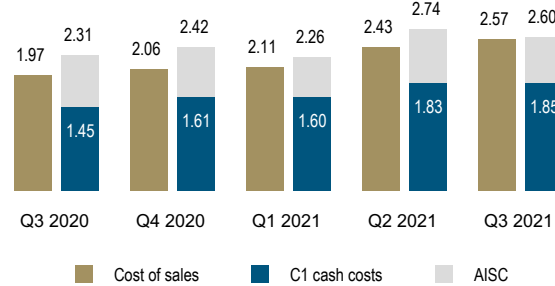
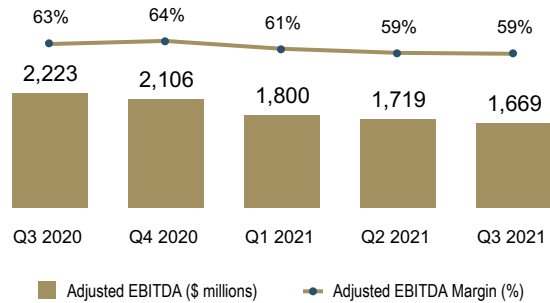
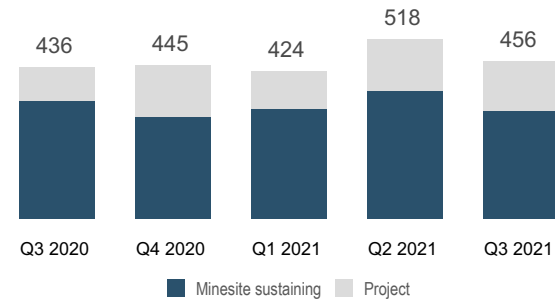
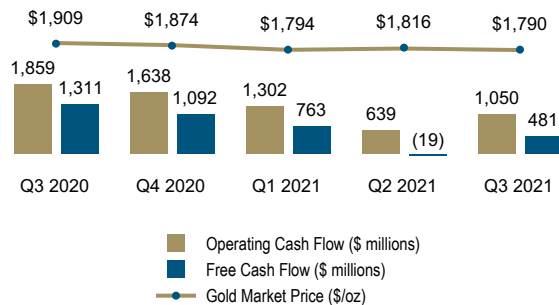
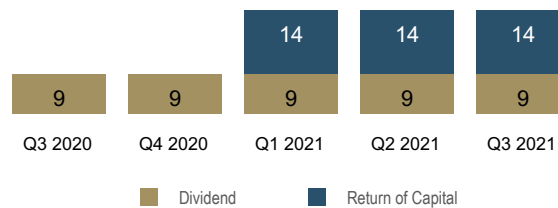
e. Total consolidated capital expenditures also includes capitalized interest of \$4 million and \$11 million, respectively, for the three and nine month periods ended September 30, 2021 (June 30, 2021: \$3 million and September 30, 2020: \$7 million and \$16 million, respectively).

f. Represents net cash provided by operating activities divided by revenue.

g. On an attributable basis.

h. Gold cost of sales per ounce is calculated as cost of sales across our gold operations (excluding sites in closure or care and maintenance) divided by ounces sold (both on an attributable basis using Barrick's ownership share).

i. Copper cost of sales per pound is calculated as cost of sales across our copper operations divided by pounds sold (both on an attributable basis using Barrick's ownership share).

**GOLD PRODUCTION** (thousands of ounces)**COPPER PRODUCTION** (millions of pounds)**GOLD COST OF SALES<sup>a</sup>, TOTAL CASH COSTS<sup>b</sup>,  
AND ALL-IN SUSTAINING COSTS<sup>b</sup>** (\$ per ounce)**COPPER COST OF SALES<sup>a</sup>, C1 CASH COSTS<sup>b</sup>,  
AND ALL-IN SUSTAINING COSTS<sup>b</sup>** (\$ per pound)**ADJUSTED EBITDA<sup>b</sup> AND  
ADJUSTED EBITDA MARGIN<sup>c</sup>****ATTRIBUTABLE CAPITAL EXPENDITURES** (\$ millions)**OPERATING CASH FLOW AND FREE CASH FLOW<sup>b</sup>****SHAREHOLDER DISTRIBUTIONS<sup>d,e</sup>** (cents per share)

<sup>a</sup> Gold cost of sales per ounce is calculated as cost of sales across our gold operations (excluding sites in closure or care and maintenance) divided by ounces sold (both on an attributable basis using Barrick's ownership share). Copper cost of sales per pound is calculated as cost of sales across our copper operations divided by pounds sold (both on an attributable basis using Barrick's ownership share).

<sup>b</sup> Further information on these non-GAAP measures, including detailed reconciliations, is included on pages 81 to 106 of this MD&A.

<sup>c</sup> Represents adjusted EBITDA divided by revenue.

<sup>d</sup> Dividend per share declared in respect of the stated period. Return of capital distribution is to be paid contemporaneously with the dividend for that period.

<sup>e</sup> Return of capital distribution per share for Q3 2021 is an estimate based on the issued and outstanding shares as of September 30, 2021, and is subject to change.

### Factors affecting net earnings and adjusted net earnings<sup>1</sup> - three months ended September 30, 2021 versus June 30, 2021

Net earnings attributable to equity holders of Barrick ("net earnings") for the three months ended September 30, 2021 were \$347 million compared to \$411 million in the prior quarter. The decrease was primarily due to a lower realized gold price<sup>1</sup> of \$1,771 per ounce in the three months ended September 30, 2021 compared to \$1,820 per ounce in the prior quarter, and a lower realized copper price<sup>1</sup> of \$3.98 per pound in the three months ended September 30, 2021 compared to \$4.57 per pound in the prior quarter. This was combined with higher cost of sales per ounce/pound<sup>2</sup>, and partially offset by higher copper sales volume.

After adjusting for items that are not indicative of future operating earnings, adjusted net earnings<sup>1</sup> of \$419 million for the three months ended September 30, 2021 were 18% lower than the prior quarter. The decrease was primarily due to lower realized gold and copper prices<sup>1</sup>, as described above, and slightly higher gold cost of sales per ounce<sup>2</sup> than the prior quarter, mainly due to the impact of lower grades primarily at Loulo-Gounkoto and lower by-product credits at Phoenix resulting from a weaker copper price. This was further impacted by higher copper cost of sales per pound<sup>2</sup> of 6% primarily due to higher depreciation, combined with slightly higher C1 cash costs<sup>1</sup>, mainly due to lower mill and equipment availability at Lumwana and lower gold by-product credits at Jabal Sayid. This was partially offset by lower maintenance costs at Zaldivar. Gold sales volume remained relatively in line with the prior quarter, while copper sales volumes were higher due to incremental increases across all sites.

### Factors affecting net earnings and adjusted net earnings<sup>1</sup> - three months ended September 30, 2021 versus September 30, 2020

Net earnings for the third quarter of 2021 were \$347 million compared to \$882 million in the same prior year period. The decrease was primarily due to a lower realized gold price<sup>1</sup> of \$1,771 per ounce in the three months ended September 30, 2021 compared to \$1,926 per ounce in the same prior year period. This was combined with lower gold and copper sales volumes and higher cost of sales per ounce/pound<sup>2</sup>. Net earnings were positively impacted by a higher realized copper price<sup>1</sup> of \$3.98 per pound in the three months ended September 30, 2021 compared to \$3.28 per pound in the same prior year period.

After adjusting for items that are not indicative of future operating earnings, adjusted net earnings<sup>1</sup> of \$419 million in the third quarter of 2021 were \$307 million lower than the same prior year period. The decrease was primarily due to a lower realized gold price<sup>1</sup>, as described above. This was combined with lower gold sales volume, primarily as a result of the mechanical mill failure at Carlin's Goldstrike roaster on May 26, 2021 which negatively impacted production in the current quarter, combined with lower grades and throughput at Tongon reflecting the change in the mine plan related to the previously disclosed mine life extension to 2023 and fewer tonnes mined at Hemlo. These impacts were partially offset by increased production at Bulyanhulu following the ramp-up of underground mining and processing operations starting near the end of 2020. Gold sales volumes in the same prior year period were positively impacted by the re-commencement of exports of concentrate that had been stockpiled in Tanzania. Adjusted net earnings<sup>1</sup> was also

impacted by lower copper sales volume primarily due to lower grades processed and lower throughput at Lumwana.

The significant adjusting item in the three months ended September 30, 2021 was:

- \$45 million in significant tax adjustments mainly relating to the foreign exchange impact on current tax expense in Peru and the remeasurement of deferred tax balances.

Refer to page 82 for a full list of reconciling items between net earnings and adjusted net earnings<sup>1</sup> for the current and previous periods.

### Factors affecting net earnings and adjusted net earnings<sup>1</sup> - nine months ended September 30, 2021 versus September 30, 2020

Net earnings for the nine months ended September 30, 2021 were \$1,296 million compared to \$1,639 million in the same prior year period. The decrease was mainly due to:

- a net impairment reversal of \$111 million (\$332 million before tax) resulting from the agreement with the Government of Tanzania being signed and made effective in the first quarter of 2020 occurring in the prior year period;
- a gain of \$104 million (no tax impact) on the remeasurement of the residual cash liability relating to our silver sale agreement with Wheaton Precious Metals Corp. occurring in the prior year period;
- a gain of \$54 million (no tax impact) on the sale of Massawa occurring in the prior year period; and
- \$154 million in current year significant tax adjustments mainly due to deferred tax expense as a result of tax reform measures in Argentina, the foreign exchange impact on current tax expense in Peru and the remeasurement of deferred tax balances, the settlement of the Massawa Senegalese tax dispute and the recognition/derecognition of our deferred taxes in various jurisdictions compared to \$(117) million of prior year significant tax adjustments related to deferred tax recoveries as a result of tax reform measures in Argentina and adjustments made in recognition of the net settlement of all outstanding disputes with the Government of Tanzania; partially offset by:
  - an impairment reversal of \$86 million (no tax impact) at Lagunas Norte resulting from the agreement to sell our 100% interest in the Lagunas Norte mine, occurring in the current year.

After adjusting for items that are not indicative of future operating earnings, adjusted net earnings<sup>1</sup> of \$1,439 million for the nine months ended September 30, 2021 were \$13 million higher than the same prior year period. The increase in adjusted net earnings was primarily due to a higher realized copper price<sup>1</sup> of \$4.21 per pound for the nine months ended September 30, 2021 compared to \$2.78 per pound in the same prior year period and to a lesser extent, a higher realized gold price<sup>1</sup> of \$1,789 per ounce in the nine months ended September 30, 2021 compared to \$1,748 per ounce in the same prior year period. This was largely offset by lower gold sales volumes, primarily as a result of the mechanical mill failure at Carlin's Goldstrike roaster, Porgera being placed on care and maintenance on April 25, 2020, reduced heap leach processing operations at Veladero through the first half of 2021 while the mine transitioned to Phase 6 of the leach

*Numerical annotations throughout the text of this document refer to the endnotes found on page 107.*

pad, and lower grades and throughput at Tongon reflecting the change in the mine plan related to the previously disclosed mine life extension to 2023. These impacts were partially offset by increased production at Bulyanhulu following the ramp-up of underground mining and processing operations starting near the end of 2020. Gold sales volumes in the same prior year period were positively impacted by the re-commencement of exports of concentrate that had been stockpiled in Tanzania. Adjusted net earnings<sup>1</sup> was also impacted by lower copper sales volume, mainly due to lower grades processed and throughput at Lumwana.

Refer to page 82 for a full list of reconciling items between net earnings and adjusted net earnings<sup>1</sup> for the current and previous periods.

#### Factors affecting Operating Cash Flow and Free Cash Flow<sup>1</sup> - three months ended September 30, 2021 versus June 30, 2021

In the three months ended September 30, 2021, we generated \$1,050 million in operating cash flow, compared to \$639 million in the prior quarter. The increase of \$411 million was primarily due to a favorable movement in working capital, mainly in accounts payable, other current assets and inventory. This was combined with lower interest paid as a result of the timing of semi-annual interest payments on our bonds, which occur in Q2 and Q4. Operating cash flow was further impacted by higher copper sales volumes, partially offset by lower realized gold and copper prices<sup>1</sup> and higher total cash costs/C1 cash costs per ounce/pound<sup>1</sup>.

For the three months ended September 30, 2021, we recorded free cash flow<sup>1</sup> of \$481 million, compared to negative free cash flow<sup>1</sup> of \$19 million in the prior quarter, reflecting higher operating cash flows and lower capital expenditures. In the third quarter of 2021, capital expenditures on a cash basis were \$569 million compared to \$658 million in the prior quarter due to a decrease in both minesite sustaining and project capital expenditures. Lower minesite sustaining capital expenditures compared to the prior quarter were mainly due to the purchase of an oxygen plant at Carlin's Goldstrike autoclave in the prior quarter, which was previously owned by a third party, lower capitalized drilling and waste stripping at Loulo-Goukoto, and at Veladero, where the development of the Phase 6 leach pad expansion was completed in the prior quarter. The decrease in project capital expenditures mainly relates to the Pueblo Viejo plant expansion and mine life extension project.

#### Factors affecting Operating Cash Flow and Free Cash Flow<sup>1</sup> - three months ended September 30, 2021 versus September 30, 2020

In the third quarter of 2021, we generated \$1,050 million in operating cash flow, compared to \$1,859 million in the same prior year period. The decrease of \$809 million was primarily due to a lower realized gold price<sup>1</sup> and lower gold and copper sales volumes. This was further impacted by higher cash taxes paid and higher total cash costs/C1 cash costs per ounce/pound<sup>1</sup>.

In the third quarter of 2021, we generated free cash flow<sup>1</sup> of \$481 million compared to \$1,311 million in the same prior year period. The decrease primarily reflects lower operating cash flows and slightly higher capital expenditures. In the third quarter of 2021, capital

expenditures on a cash basis were \$569 million compared to \$548 million in the third quarter of 2020. The increase in capital expenditures of \$21 million was primarily due to higher project capital expenditures, namely the Pueblo Viejo plant expansion and mine life extension project, and the development of the third underground mine at Loulo-Goukoto. This was partially offset by a decrease in minesite sustaining capital expenditures, primarily due to lower capitalized drilling and waste stripping at Loulo-Goukoto.

#### Factors affecting Operating Cash Flow and Free Cash Flow<sup>1</sup> - nine months ended September 30, 2021 versus September 30, 2020

For the nine months ended September 30, 2021, we generated \$2,991 million in operating cash flow, compared to \$3,779 million in the same prior year period. The decrease of \$788 million was primarily due to higher cash taxes paid, lower gold and copper sales volumes and higher total cash costs/C1 cash costs per ounce/pound<sup>1</sup>. This was partially offset by higher realized gold and copper prices<sup>1</sup>.

For the nine months ended September 30, 2021, we generated free cash flow<sup>1</sup> of \$1,225 million compared to \$2,271 million in the same prior year period. The decrease primarily reflects lower operating cash flows and higher capital expenditures. In the nine months ended September 30, 2021, capital expenditures on a cash basis were \$1,766 million compared to \$1,508 million in the same prior year period, primarily due to higher project capital expenditures, namely the Pueblo Viejo plant expansion and mine life extension project, and the development of the third underground mine at Loulo-Goukoto. This was combined with higher minesite sustaining capital expenditures, mainly at Veladero relating to the Phase 6 leach pad expansion, at Carlin due to an increase in capitalized waste stripping as well as the purchase of an oxygen plant at the Goldstrike autoclave. The increase in minesite sustaining capital expenditures was partially offset by lower capitalized waste stripping at Cortez and our investment in the tailings storage facility, other water management initiatives and land acquisitions in the same prior year period at North Mara.

## Key Business Developments

### Covid-19 Pandemic

Barrick continues to work closely with our local communities on managing the impacts of the Covid-19 pandemic on our people and business. Barrick has a strong culture of caring for the welfare of its employees and communities. Our well-established prevention practices and procedures, as well as the experience we gained in past years from dealing with two Ebola outbreaks around our African operations, has assisted us with managing this unprecedented challenge. We continue to work actively in supporting government responses to the Covid-19 pandemic including vaccination programs, as well as financially and by using our supply chain to secure key supplies for the benefit of the communities in which we operate.

Our preference for employing local nationals where we operate rather than expatriates, means that we are not dependent upon a workforce traveling to site on a regular basis from other parts of the globe. We continue to enforce certain operating procedures to respond to Covid-19 and to date, our operations have not been significantly impacted by the pandemic with the exception of

Veladero, where the government of Argentina implemented a mandatory nationwide quarantine in March 2020. Although this was lifted in April 2020, movement and social distancing restrictions impacted the remobilization of employees and contractors back to site delaying the commissioning of the Phase 6 leach pad. Hemlo also experienced a slower ramp-up of underground development in 2021 due to Covid-19 movement restrictions.

Our ongoing vigilance around social distancing, screening and contact tracing has allowed our sites to continue to produce and sell their production as well as keep our people and local communities safe at the same time. These actions have minimized the impacts of the pandemic at our operations and facilitated the continued delivery of strong operating cash flow since the onset of the pandemic.

We believe that our focus on strengthening our balance sheet in recent years has given us the financial flexibility to endure any short-term impacts to our operations, while supporting our strategy of participating in our industry's inevitable consolidation. We have \$5.0 billion in cash, an undrawn \$3.0 billion credit facility and no significant debt repayments due until 2033, providing us with sufficient liquidity to execute our strategic goals.

Although the global rollout of vaccination programs is progressing, we recognize the situation remains dynamic. We continue to monitor developments around the world and believe we have positioned Barrick as best we can to weather the storm and take advantage of any value opportunities should they present themselves.

#### Return of Capital

At the Annual and Special Meeting on May 4, 2021, shareholders approved a \$750 million return of capital distribution. This distribution is derived from a portion of the proceeds from the divestiture of Kalgoorlie Consolidated Gold Mines in November 2019 and from other recent dispositions made by Barrick and its affiliates in line with our strategy of focusing on our core assets. The total return of capital distribution is expected to be effected in three equal tranches. The first \$250 million tranche was paid on June 15, 2021, to shareholders of record at the close of business on May 28, 2021 while the second tranche was paid on September 15, 2021 to shareholders of record at the close of business on August 31, 2021. The remaining distribution of \$250 million is expected to be paid on December 15, 2021, to shareholders of record at the close of business on November 30, 2021.

This return of capital distribution demonstrates Barrick's commitment to return surplus funds to shareholders as outlined in the strategy stated at the time of the Randgold merger announcement in September 2018. Since that time, the quarterly dividend has tripled and together with this capital distribution, establishes one of the industry's leading returns for shareholders in 2021.

#### Sale of Lagunas Norte

On February 16, 2021, Barrick announced it had entered into an agreement to sell its 100% interest in the Lagunas Norte gold mine in Peru to Boroo Pte Ltd. ("Boroo") for total consideration of up to \$81 million, with \$20 million of cash consideration on closing, additional cash consideration of \$10 million payable on the first anniversary of closing and \$20 million payable on the second anniversary of closing, a 2% net smelter return royalty, which may be purchased by Boroo for a limited period after closing for \$16 million, plus

a contingent payment of up to \$15 million based on the two-year average gold price. An impairment reversal of \$86 million was recognized in the first quarter of 2021. Refer to note 13 for further details. The transaction closed on June 1, 2021 and we recognized a gain on sale of \$4 million in the second quarter of 2021 based on a final fair value of consideration of \$65 million. We remain contractually liable for all tax matters that existed prior to our divestiture until these matters are resolved.

#### Acquisition of South Arturo Non-Controlling Interest

On September 7, 2021, Barrick announced it had entered into a definitive asset exchange agreement (the "Exchange Agreement") with i-80 Gold Corp. ("i-80 Gold") to acquire the 40% interest in South Arturo that Nevada Gold Mines ("NGM") did not already own, as well as a low-cost option to acquire the adjacent Rodeo Creek exploration property, in exchange for the Lone Tree and Buffalo Mountain properties and infrastructure, which are currently in care and maintenance. The exchange transaction closed on October 14, 2021.

The Exchange Agreement provides for payment to NGM of contingent consideration of up to \$50 million based on mineral resources from the Lone Tree property. In connection with the asset exchange, NGM also entered into toll-milling agreements providing i-80 Gold with interim processing capacity at NGM's autoclave facilities until the earlier of the three-year anniversary of the asset exchange and the date on which the Lone Tree facility is operational, and separately at NGM's roaster facilities for a 10-year period. In addition, each party assumed the environmental liabilities and closure bonding for their acquired properties.

NGM is expected to recognize a gain in the fourth quarter of 2021 in relation to the disposition of Lone Tree. In addition, the difference between the carrying value of the South Arturo non-controlling interest and the fair value of the transaction will be recorded as a loss in equity in the fourth quarter.

#### Porgera Special Mining Lease Extension

On April 9, 2021, the Papua New Guinea ("PNG") government and Barrick Niugini Limited ("BNL", the 95% owner and operator of the Porgera joint venture) agreed on a partnership for the future ownership and operation of the Porgera mine. Porgera has been on care and maintenance since April 2020, when the government declined to renew its special mining lease ("SML").

Under the terms of a binding Framework Agreement, ownership of Porgera will be held in a new joint venture owned 51% by PNG stakeholders and 49% by BNL or an affiliate. BNL will retain operatorship of the mine and is jointly owned by Barrick and Zijin Mining Group. The Framework Agreement also provides, among other things, for:

- PNG stakeholders and BNL to share the economic benefits generated over the remaining life of mine on a 53%/47% basis in favor of the PNG stakeholders;
- BNL to finance the capital required to restart the mine;
- an increase in the equity allocated to a broad group of landowners who are the customary owners of the land where Porgera is located; and
- the state to retain the right to acquire the remaining 49% of the mine from BNL at fair market value after 10 years.

The parties are working towards the signing of definitive agreements, at which time, full mine

recommencement work will begin. On October 15, 2021, the PNG government, Kumul Minerals Holdings Limited (a state-owned mining company) and BNL signed the first of these definitive agreements, the Porgera Project Commencement Agreement (the "Commencement Agreement"). The Commencement Agreement implements certain commercial and financial terms of the Framework Agreement and will become effective upon signature by Mineral Resources Enga Limited ("MRE"), the holder of the remaining 5% of the original Porgera joint venture. Porgera continues to be excluded from our full year 2021 guidance. We expect to update our guidance following both the execution of all of the definitive agreements to implement the binding Framework Agreement and the finalization of a timeline for the resumption of full mine operations. Refer to notes 13 and 18 to the Financial Statements for more information.

#### Global Exploration Executive Changes

On November 1, 2021, after 33 years of distinguished service, Rob Krcmarov transitioned from his position as Executive Vice-President, Exploration to a new role as technical advisor to Barrick. During his career with the Company, Mr. Krcmarov has led teams that have discovered and delineated multiple ore bodies for Barrick including the world-class Goldrush deposit.

On November 3, 2021, Joel Holliday was appointed to the role of Executive Vice-President, Exploration, assuming leadership of Barrick's global exploration team. Mr. Holliday has served as Barrick's Senior Vice-President for Global Exploration since the merger with Randgold Resources. Prior to the merger, Mr. Holliday served as Randgold's Group Executive Exploration.

#### North America Regional Management Changes

Catherine Raw, Chief Operating Officer, North America, has decided to return to the United Kingdom and as a result will be departing Barrick on December 31, 2021. Ms. Raw will remain in her role and will continue to lead Barrick's North America region until her departure from the Company at the end of this year. Barrick will communicate a successor and any changes to its North American regional management structure in due course.

### Environmental, Social and Governance ("ESG")

At Barrick, sustainability is entrenched in our DNA.

Our sustainability strategy has four main pillars: (1) ensuring we respect human rights; (2) protecting the health and safety of our people and local communities; (3) sharing the benefits of our operations; and (4) managing our impacts on the environment.

We implement this strategy by blending top-down accountability, with bottom-up responsibility. This means we place the day-to-day ownership of sustainability, and the associated risks and opportunities, in the hands of individual sites. In the same way that each site must manage its geological, operational and technical capabilities to meet business objectives, it must also manage and identify programs, metrics, and targets that measure progress and deliver real value for the business and our stakeholders, including our host countries and local communities. The Group Sustainability Executive, supported by regional sustainability leads, provides oversight and direction over this site-level ownership, to

ensure alignment with the strategic priorities of the overall business.

#### Governance

The bedrock of our sustainability strategy is strong governance. We established the Environmental and Social Oversight Committee ("E&S Committee") to connect site-level ownership of our sustainability strategy with the leadership of the Group. It is chaired by the President and Chief Executive Officer and includes: (1) regional Chief Operating Officers; (2) Mine General Managers; (3) Health, Safety, Environment and Closure Leads; (4) the Group Sustainability Executive; (5) in-house legal counsel; and (6) an independent sustainability consultant in an advisory role. The E&S Committee meets on a quarterly basis to review our performance across a range of key performance indicators, and to provide independent oversight and review of sustainability management.

The President and Chief Executive Officer reviews the reports of the E&S Committee with the Board's Corporate Governance & Nominating Committee to ensure the implementation of our sustainability policies and drive performance of our environmental, health and safety, corporate social responsibility, and human rights programs.

This is supplemented by weekly meetings, at a minimum, between the Regional Sustainability Leads and the Group Sustainability Executive. These meetings examine the sustainability-related risks and opportunities facing the business in real time, as well as the progress and issues integrated into weekly Executive Committee review meetings.

Sustainability is a fundamental business priority for the company and we support the ongoing analysis of ESG performance as part of an investment thesis. We actively engage with the ESG ratings community and our investors to offer feedback and augment the information used to assess our company.

In 2019, we developed our own Sustainability Scorecard, which was an industry first. We believe that we, and the industry, best know and understand the sustainability issues most relevant to our industry. Our Sustainability Scorecard compares and ranks our performance against both our peers and our own objectives. This is then aggregated into an overall score. The aspects covered by the scorecard include: Health and Safety, Social and Economic Development, Human Rights, the Environment, as well as Governance.

For 2020, our performance on the scorecard accounted for 25% of the long-term incentive awards (up from 15% in 2019) for senior leaders as part of the Barrick Partnership Plan. Barrick received a B grade in 2020, unchanged from 2019 (on a scale where A represents top performance and E represents bottom performance).

Through 2021, we have continued to focus our efforts on sustainability aspects across all parts of the business, to deliver value to all our stakeholders, and we aim to improve our performance against the Sustainability Scorecard compared to 2020.

During the third quarter of 2021, we continued to engage with the ESG ratings community and in September, we hosted our third Annual ESG Roundtable. This virtual Roundtable was hosted by our President and Chief Executive Officer and our Group Sustainability Executive, and provided an overview of our sustainability strategy and

performance to date as well as our plans for 2022 and beyond.

In addition, we engaged with the ESG ratings agencies on the challenges we experience in understanding their methodologies and how we can work to improve the relationship and lines of communication to ensure we provide them with the appropriate information to enable informed and up-to-date decisions and ratings of our business. This work will continue through the rest of 2021 and into 2022.

### Human rights

Respect for human rights is a central part of our sustainability vision. We have zero tolerance for human rights violations wherever we operate. We avoid causing or contributing to human rights violations and facilitate access to remedies. Our commitment to respect human rights is codified in our standalone Human Rights Policy and informed by the expectations of the United Nations Guiding Principles ("UNGP") on Business and Human Rights, the Voluntary Principles on Security and Human Rights, and the OECD Guidelines for Multinational Enterprises.

Our commitment to respect human rights is fulfilled on the ground via our Human Rights Program, the fundamental principles of which include: monitoring and reporting, due diligence, training, and disciplinary action and remedy.

We also expect the same standards from our suppliers, as our Supplier Code of Ethics incorporates human rights provisions. Responsibility for the oversight and implementation of our human rights compliance program sits with our Group Sustainability Executive, with support from our Senior Vice President Business Assurance, Risk and Business Integrity, as well as our Human Resources Executive.

In October 2021, we completed our first, post-Randgold merger, Human Rights report. This report details how we embed our human rights policy throughout the organization and our commitments at every site. The report follows the UNGP Reporting Framework and sets out the challenges faced and lessons learned as we work to continually improve our human rights performance.

We continue to undertake human rights assessments and during the third quarter of 2021, independent consultants completed a Human Rights risk assessment and Voluntary Principles training at the Loulo-Goukoto Complex in Mali.

### Safety

We are committed to the safety, health and well-being of our people, their families and the communities in which we operate. Our safety vision is "Every person going home safe and healthy every day."

To achieve this, we continue to implement our "Journey to Zero Harm" initiative. This is focused on engagement with our workforce through Visible Felt Leadership, and by aligning and improving our standards across the group, ensuring accountability to our safety commitments, and ensuring our employees are fit for duty.

We have established site, regional and Group level targets for a range of leading and lagging safety indicators, including lost time injury rates, total injuries, and high potential incidents as well as senior safety interactions.

We report our safety performance quarterly as both part of our E&S Committee meetings and to the

Board's Corporate Governance & Nominating Committee. Our safety performance is a regular standing agenda item on our weekly Executive Committee review meeting.

We are on target to achieve our goal of certification of all operational sites to the internationally recognized ISO 45001 standard by the end of 2021. Our North America operations are currently undergoing their respective internal and external audits as part of the certification process.

Unfortunately, we had two fatalities during the third quarter of 2021. The first was on July 14, 2021, when an incident occurred at Hemlo which resulted in the tragic fatality of an employee from our underground mining contractor. The second was on September 1, 2021, when an incident at Tongon resulted in the tragic fatality of a drilling contractor.

We resolutely believe all incidents can be prevented, and that one fatality is one too many. Therefore, following the two tragic incidents during the third quarter of 2021, we have implemented a full review of our health and safety systems to ensure this does not occur again. The review includes a specific focus on ensuring our contractors and partners understand and implement our safety culture.

Our Lost Time Injury Frequency Rate ("LTIFR")<sup>3</sup> was 0.34 for the third quarter of 2021, up from 0.24 in the prior quarter. Our Total Reportable Incident Frequency Rate ("TRIFR")<sup>3</sup> for the third quarter of 2021 was 1.21, a decrease from the prior quarter of 1.59.

We continue to focus on safeguarding our employees and operations from Covid-19. Strict Covid-19 screening and prevention measures remain in place at our mine gates, including 'test to enter' policies at some higher risk operations. We are pleased that vaccines are now available in all our countries of operation and we are actively working with host governments to ensure adequate vaccination supply and to support vaccine roll-out. We have undertaken extensive vaccination awareness campaigns to encourage uptake of the vaccines by our employees. To date, approximately 33% of our workforce (employees and contractors) are fully vaccinated, and a further 14% are partially vaccinated.

### Social

We regard our host communities and countries as important partners in our business. We understand that we are guests in these communities and are committed to contributing to their social and economic development. Our approach to our relationships with Indigenous partners is no different, and we create genuine partnerships that aim to build a long-term positive legacy within our host communities.

Our sustainability policies commit us to transparency in our relationships with host communities, government authorities, the public and other key stakeholders. Through these policies, we commit to conducting our business with integrity and with absolute opposition to corruption. We require our suppliers to operate ethically and responsibly as a condition of doing business with us.

### Community and economic development

Our commitment to social and economic development is set out in our overarching Sustainable Development and Social Performance policies. The approach is encapsulated in three concepts: paying our fair share of taxes, prioritizing



local hiring and buying, and investing in community led development.

*Paying our fair share of taxes:* the taxes, royalties and dividends we pay provide significant income for our host countries and help fund vital services and infrastructure. We report all government and tax payments transparently, primarily through the reporting mechanism of the Canadian Extractive Sector Transparency Measures Act ("ESTMA"). Our comprehensive tax policy covers governance, tax risk management, tax planning principles, compliance, relationship with tax authorities and transparency and disclosure.

*Prioritizing local hiring and buying:* the employment opportunities created by our presence in a community is one of our largest social and economic contributions to our host communities and countries. Our aim is to maximize this contribution. We work to identify and nurture local talent at every level of our business through a range of skills and formal training.

*Prioritizing local buying:* we also strive to maximize the value that stays in our communities and countries of operation. So our procurement processes prioritize local companies, followed by those from the larger region or host country.

*Investing in community-led development initiatives:* we believe that no one knows the needs of local communities better than the communities themselves. That is why we established community development committees ("CDCs") at every operating site. The role of the CDC is to allocate the community investment budget to those projects and initiatives most needed and desired by local stakeholders. Each CDC is elected and made up of a mix of local leaders, community members, as well as representatives from local women and youth groups.

For the year to date, we have invested approximately \$17.4 million in local community development projects, including the following:

- Nevada Gold Mines has partnered with the Boys & Girls Club to address childcare shortages in its local communities, namely Elko and Spring Creek. The Boys & Girls Club Spring Creek facility was the first project presented to NGM through the CDC, one of five set up in Nevada.
- At Pueblo Viejo, we have commissioned agribusiness projects in Monte Plata. Our pilot project is underway and the farm schools are starting imminently.
- We continue to grow the women-focused agribusiness at Lumwana. Currently, over 400 women are participating in a three hectare banana plantation, as well as a two hectare vegetable and fruit garden. The initiative includes a microfinance program and training.

### Environment

Being responsible stewards of the environment is another pillar of our sustainability strategy. Environmental matters such as how we use water, prevent incidents, manage tailings, respond to a changing climate, and protection of biodiversity are key focuses.

We maintained our strong track record of stewardship and did not record any Class 1<sup>4</sup> environmental incidents year-to-date in 2021.

### Climate Change

The Board's Corporate Governance & Nominating Committee is responsible for overseeing Barrick's policies, programs and performance relating to the environment, including climate change. The Audit & Risk Committee assists the Board in overseeing the Group's management of enterprise risks as well as the implementation of policies and standards for monitoring and mitigating such risks. Climate change is built into our formal risk management process, outputs of which are regularly reviewed by the Audit & Risk Committee.

Barrick's climate change strategy has three pillars: (1) identify, understand and mitigate the risks associated with climate change; (2) measure and reduce our impacts on climate change; and (3) improve our disclosure on climate change.

Beyond our mine gates, we are also acutely aware of the impacts that climate change has on our host communities and countries, particularly developing nations who are often most vulnerable. As a responsible business, we have also focused our efforts on building resilience in our host communities and countries, just as we do for our business.

Tackling the climate crisis also requires collective action, which is why we were intimately involved in the development of the International Council on Mining and Metals' ("ICMM") Climate Change Position Paper, published on October 5, 2021, which commits members to climate action. In addition, we supported, as a member of the World Gold Council ("WGC"), collective industry disclosure in line with the recommendations of the Taskforce for Climate-related Financial Disclosures ("TCFD") as published on September 10, 2021.

The action we have taken on each climate strategy pillar is described below.

#### *Identify, understand and mitigate the risks associated with climate change*

We continue to take steps to identify and manage risks, build resilience to climate change, as well as to position ourselves for new opportunities. Climate change-related factors continue to be incorporated into our formal risk assessment process. We have identified several climate-related risks and opportunities for our business including: physical impacts of climate change; an increase in regulations that seek to address climate change; and an increase in global investment in innovation and low-carbon technologies. The risk assessment process includes the scenario analysis which is being rolled out to all sites with an initial focus on our Tier One Gold Assets<sup>5</sup>, to assess site-specific climate related risks and opportunities.

#### *Measure and reduce the Group's impact on climate change*

Mining is an energy-intensive business, and we understand the important link between energy use and greenhouse gas ("GHG") emissions. By measuring and effectively managing our energy use, we can reduce our GHG emissions, achieve more efficient production, and reduce our costs.

We have climate champions at each site that are tasked with identifying roadmaps and assessing feasibility for our GHG reductions and carbon offsets for hard-to-abate emissions. Any carbon offsets that we pursue must have appropriate socio-economic and/or biodiversity benefits.

### Improve our disclosure on climate change

As part of our commitment to improve our disclosure on climate change, we complete the annual CDP (formerly known as the Carbon Disclosure Project) Climate Change and Water Use questionnaires, which makes investor-relevant water use, emission and climate data widely available. We await the scoring of our CDP disclosures, which is due to be released by the CDP in the fourth quarter of 2021.

We continue to align our disclosures with the TCFD. We have a strong foundation and Barrick continues to build further resilience to withstand the potential impacts of climate change and leverage potential opportunities as the global economy transitions to a low-carbon future.

### Emissions

As detailed in our 2020 Sustainability Report, Barrick has updated its GHG emissions reduction target to achieve a reduction of at least 30% by 2030, while maintaining a steady production profile. The basis of this reduction is against a 2018 baseline of 7,541 kt CO<sub>2</sub>-e that combines legacy Barrick and Randgold data as well as 2018 emissions from the assets over which we assumed operational control in 2019, including Nevada Gold Mines and the Tanzanian mines.

Our emissions reduction target is grounded in climate science and has a detailed pathway for achievement. This required the identification of several projects for implementation, including certain projects that are already contributing to emissions reduction. Our target is not static and will be updated as we continue to identify and implement new GHG reduction opportunities.

Ultimately, our vision is net zero GHG emissions by 2050, achieved primarily through GHG reductions, with some offsets for hard-to-abate emissions. Site-level plans to improve energy efficiency, integrate clean and renewable energy sources and reduce GHG emissions will also be strengthened, and we plan to supplement our corporate emissions reduction target with context-based site-specific emissions reduction targets.

### Water

Our commitment to responsible water use is codified in our Environmental Policy. We aim to deliver enough water for the effective operation of our mines, while protecting the quality and quantity of water available to host communities and other users in our watersheds. This requires us to minimize our use of water, control and manage our impacts on water quality, as well as engage with stakeholders, including local communities, to maintain sustainable management of water resources for the benefit of all users.

Every mine has its own site-specific water management plan and water balance based on the ICMM's Water Accounting Framework. We include each mine's water risks in its operational risk register. These risks are then aggregated and incorporated into the corporate risk register. Our identified water-related risks include: (1) managing excess water in regions with high rainfall; (2) maintaining access to water in arid areas and regions prone to water scarcity; and (3) regulatory risks related to permitting limits as well as municipal and national regulations for water use.

Our water recycling and reuse rate of 83% year-to-date in 2021 is above our annual target of 80%.

### Tailings

We are committed to ensuring our tailings storage facilities ("TSFs") meet global best practices for safety. Our TSFs are carefully engineered and regularly inspected, particularly those in regions with high rainfall and seismic events.

To date in 2021, independent reviews have been completed at Goldstrike, Cortez, Turquoise Ridge, Mercur and McLaughlin in North America, as well as North Mara and Bulyanhulu in Tanzania. Independent reviews will be undertaken during the fourth quarter of 2021 at Loulo, Tongon and Kibali.

We continue to progress our compliance to the Global Industry Standard for Tailings Management ("GISTM"), and have completed the consequence classification for a majority of sites. Sites are currently working to complete a gap assessment against the GISTM using the Conformance Protocols developed by the ICMM.

### Biodiversity

We work to proactively manage our impact on biodiversity and strive to protect the ecosystems in which we operate. Wherever possible, we aim to achieve a net neutral biodiversity impact, particularly for ecologically sensitive environments, through the implementation of the mitigation hierarchy. Our approach is informed by international best practice, such as the guidelines set by the International Union for the Conservation of Nature ("IUCN") and ICMM, including their Mining and Protected Areas position statement.

To fulfil these commitments, we set a target for all our operational sites to develop and implement a Biodiversity Action Plan ("BAP") by the end of 2021. We remain on track to achieve this goal.

As part of the BAP and following the mitigation hierarchy, we are in the process of developing biodiversity offset strategies at both Lumwana and Pueblo Viejo, as part of our commitment to achieve net-neutral biodiversity impact.

### Full Year 2021 Outlook

We continue to expect 2021 gold production to be in the range of 4.4 to 4.7 million ounces. This guidance is anchored by stable production from our six Tier One Gold Assets<sup>5</sup> located across the US, the Dominican Republic, Mali and the Democratic Republic of the Congo. As previously guided, we continue to expect the Company's gold production in the second half of 2021 to be higher than the first half and at Nevada Gold Mines, production is expected to be highest in the fourth quarter. Following the repair of the mill at the Goldstrike roaster late in the third quarter of 2021, both Carlin and Cortez are expected to be at the low end of their annual guidance ranges whereas Phoenix and Long Canyon are expected to be at the top end of their annual guidance ranges. As previously disclosed, operations at Turquoise Ridge were impacted by the extended planned maintenance shutdown of the Sage autoclave in the second quarter of 2021, while lower equipment availability and ventilation constraints impacted production in the third quarter. As such, 2021 production at Turquoise Ridge is expected to be below the annual guidance range of 390 to 440 thousand ounces, although we expect full year production for 2021 to be higher than the prior year.

Separately, Hemlo's production over the last three quarters in 2021 has been impacted by lower grades mined from the underground, ongoing Covid-19 related restrictions which have slowed the ramp-up of underground development and, in the third quarter, an incident which resulted in the tragic fatality of an employee from our underground mining contractor. Consequently, production at Hemlo is expected to be below its annual guidance range of 200 to 220 thousand ounces at costs that are higher than guidance.

Across the rest of the group, our operations across the Latin America & Asia Pacific and Africa & Middle East regions are collectively expected to be at the top end of their annual production guidance ranges, with Loulo-Gounkoto and Veladero likely to be at the top end of their production guidance.

Our 2021 gold guidance continues to exclude Porgera. We intend to update our guidance to include Porgera following both the execution of definitive agreements to implement the binding Framework Agreement and the finalization of a timeline for the resumption of full mine operations.

Our 2021 gold cost guidance remains unchanged, including cost of sales of \$1,020 to \$1,070 per ounce<sup>2</sup>, total cash costs of \$680 to \$730 per ounce<sup>1</sup> and all-in sustaining costs of \$970 to \$1,020 per ounce<sup>1</sup>. These ranges are based on a gold price assumption of \$1,700 per ounce (refer to our key assumptions). We have previously disclosed a sensitivity of approximately \$4 per ounce on our 2021 gold cost metrics for every \$100 per ounce change in the gold price, although this sensitivity did not factor in the recently enacted Nevada Mining Education Tax on gross proceeds which became effective from July 1, 2021. This new tax is expected to add approximately \$8 per ounce on an annualized basis assuming a gold price assumption of \$1,700 per ounce. Consequently, we expect to be at the high end of our cost guidance ranges for 2021 after adjusting for these impacts.

Our 2021 copper production is expected to be at the low end of the guidance range, whereas our copper cost metrics are expected to be at the top end of their guidance ranges, noting that these ranges for cost metrics are based on a copper price assumption of \$2.75 per pound.

We continue to monitor the impact of the Covid-19 pandemic and the emergence of new strains of the virus. Our 2021 guidance may be further impacted if the operation or development of our mines and projects are disrupted due to efforts to contain the spread of the virus.

Notwithstanding the risks discussed above, 2021 Company guidance remains unchanged at this time.

### Company Guidance

(\$ millions, except per ounce/pound data)	2021 Estimate
Gold production (millions of ounces)	4.40 - 4.70
Gold cost metrics	
Cost of sales - gold (\$/oz)	1,020 - 1,070
Total cash costs (\$/oz) <sup>a</sup>	680 - 730
Depreciation (\$/oz)	300 - 330
All-in sustaining costs (\$/oz) <sup>a</sup>	970 - 1,020
Copper production (millions of pounds)	410 - 460
Copper cost metrics	
Cost of sales - copper (\$/lb)	1.90 - 2.10
C1 cash costs (\$/lb) <sup>a</sup>	1.40 - 1.60
Depreciation (\$/lb)	0.60 - 0.70
All-in sustaining costs (\$/lb) <sup>a</sup>	2.00 - 2.20
Exploration and project expenses	280 - 320
Exploration and evaluation	230 - 250
Project expenses	50 - 70
General and administrative expenses	~190
Corporate administration	~130
Share-based compensation <sup>b</sup>	~60
Other expense	80 - 100
Finance costs, net	330 - 370
Attributable capital expenditures:	
Attributable minesite sustaining	1,250 - 1,450
Attributable project	550 - 650
Total attributable capital expenditures	1,800 - 2,100
Effective income tax rate <sup>c</sup>	28% - 34%

### Key assumptions (used for guidance)

Gold Price (\$/oz)	1,700
Copper Price (\$/lb)	2.75
Oil Price (WTI) (\$/barrel)	60
AUD Exchange Rate (AUD:USD)	0.75
ARS Exchange Rate (USD:ARS)	100
CAD Exchange Rate (USD:CAD)	1.30
CLP Exchange Rate (USD:CLP)	750
EUR Exchange Rate (EUR:USD)	1.20

- Further information on these non-GAAP measures, including detailed reconciliations, is included on pages 81 to 106 of this MD&A.
- Based on a one-month trailing average ending December 31, 2020 of US\$23.27 per share.
- Based on key assumptions included in this table.

### Operating Division Guidance

Our 2021 forecast gold and copper production, cost of sales<sup>a</sup>, total cash costs<sup>b</sup>, all-in sustaining costs<sup>b</sup>, and C1 cash costs<sup>b</sup> ranges by operating division are as follows:

Operating Division	2021 forecast attributable production (000s ozs)	2021 forecast cost of sales <sup>a</sup> (\$/oz)	2021 forecast total cash costs <sup>b</sup> (\$/oz)	2021 forecast all-in sustaining costs <sup>b</sup> (\$/oz)
<b>Gold</b>				
Carlin (61.5%) <sup>c</sup>	940 - 1,000	920 - 970	740 - 790	1,050 - 1,100
Cortez (61.5%) <sup>d</sup>	500 - 550	1,000 - 1,050	700 - 750	940 - 990
Turquoise Ridge (61.5%)	390 - 440	950 - 1,000	620 - 670	810 - 860
Phoenix (61.5%)	100 - 120	1,800 - 1,850	725 - 775	970 - 1,020
Long Canyon (61.5%)	140 - 160	800 - 850	180 - 230	240 - 290
Nevada Gold Mines (61.5%)	2,100 - 2,250	980 - 1,030	660 - 710	910 - 960
Hemlo	200 - 220	1,200 - 1,250	950 - 1,000	1,280 - 1,330
<b>North America</b>	<b>2,300 - 2,450</b>	<b>990 - 1,040</b>	<b>690 - 740</b>	<b>940 - 990</b>
Pueblo Viejo (60%)	470 - 510	880 - 930	520 - 570	760 - 810
Veladero (50%)	130 - 150	1,510 - 1,560	820 - 870	1,720 - 1,770
Porgera (47.5%) <sup>e</sup>	—	—	—	—
<b>Latin America &amp; Asia Pacific</b>	<b>600 - 660</b>	<b>1,050 - 1,100</b>	<b>600 - 650</b>	<b>1,000 - 1,050</b>
Loulo-Gounkoto (80%)	510 - 560	980 - 1,030	630 - 680	930 - 980
Kibali (45%)	350 - 380	990 - 1,040	590 - 640	800 - 850
North Mara (84%)	240 - 270	970 - 1,020	740 - 790	960 - 1,010
Tongon (89.7%)	180 - 200	1,470 - 1,520	1,000 - 1,050	1,140 - 1,190
Bulyanhulu (84%)	170 - 200	980 - 1,030	580 - 630	810 - 860
Buzwagi (84%)	30 - 40	1,360 - 1,410	1,250 - 1,300	1,230 - 1,280
<b>Africa &amp; Middle East</b>	<b>1,500 - 1,600</b>	<b>1,050 - 1,100</b>	<b>690 - 740</b>	<b>920 - 970</b>
<b>Total Attributable to Barrick<sup>f,g,h</sup></b>	<b>4,400 - 4,700</b>	<b>1,020 - 1,070</b>	<b>680 - 730</b>	<b>970 - 1,020</b>
	2021 forecast attributable production (M lbs)	2021 forecast cost of sales <sup>a</sup> (\$/lb)	2021 forecast C1 cash costs <sup>b</sup> (\$/lb)	2021 forecast all-in sustaining costs <sup>b</sup> (\$/lb)
<b>Copper</b>				
Lumwana	250 - 280	1.85 - 2.05	1.45 - 1.65	2.25 - 2.45
Zaldivar (50%)	90 - 110	2.30 - 2.50	1.65 - 1.85	1.90 - 2.10
Jabal Sayid (50%)	70 - 80	1.40 - 1.60	1.10 - 1.30	1.30 - 1.50
<b>Total Copper<sup>g</sup></b>	<b>410 - 460</b>	<b>1.90 - 2.10</b>	<b>1.40 - 1.60</b>	<b>2.00 - 2.20</b>

a. Gold cost of sales per ounce is calculated as cost of sales across our gold operations (excluding sites in closure or care and maintenance) divided by ounces sold (both on an attributable basis using Barrick's ownership share). Copper cost of sales per pound is calculated as cost of sales across our copper operations divided by pounds sold (both on an attributable basis using Barrick's ownership share).

b. Further information on these non-GAAP measures, including detailed reconciliations, is included on pages 81 to 106 of this MD&A.

c. Included within our 61.5% interest in Carlin is NGM's 60% interest in South Arturo. On September 7, 2021, NGM announced it had entered into an Exchange Agreement with i-80 Gold to acquire the 40% interest in South Arturo that NGM did not already own in exchange for the Lone Tree and Buffalo Mountain properties and infrastructure. The exchange transaction closed on October 14, 2021. Please refer to page 30 for more details.

d. Includes Goldrush.

e. Porgera was placed on temporary care and maintenance in April 2020 and remains excluded from our 2021 guidance. On April 9, 2021, the Government of Papua New Guinea and BNL, the operator of the Porgera joint venture, signed a binding Framework Agreement in which they agreed on a partnership for Porgera's future ownership and operation. We expect to update our guidance to include Porgera following both the execution of definitive agreements to implement the Framework Agreement and the finalization of a timeline for the resumption of full mine operations.

f. Total cash costs and all-in sustaining costs per ounce include the impact of hedges and/or costs allocated to non-operating sites.

g. Operating division guidance ranges reflect expectations at each individual operating division, and may not add up to the company-wide guidance range total. Guidance ranges exclude Pierina and Lagunas Norte which are producing incidental ounces while in closure or care and maintenance. Lagunas Norte was divested in June 2021.

h. Includes corporate administration costs.

## Production and Cost Summary - Gold

	For the three months ended				
	9/30/21	6/30/21	% Change	9/30/20	% Change
<b>Nevada Gold Mines LLC (61.5%)<sup>a</sup></b>					
Gold produced (000s oz)	495	452	10 %	538	(8)%
Cost of sales (\$/oz)	1,123	1,111	1 %	1,060	6 %
Total cash costs (\$/oz) <sup>b</sup>	734	717	2 %	723	2 %
All-in sustaining costs (\$/oz) <sup>b</sup>	975	1,014	(4)%	956	2 %
<b>Carlin (61.5%)<sup>c</sup></b>					
Gold produced (000s oz)	209	190	10 %	276	(24)%
Cost of sales (\$/oz)	1,017	1,043	(2)%	985	3 %
Total cash costs (\$/oz) <sup>b</sup>	814	852	(4)%	800	2 %
All-in sustaining costs (\$/oz) <sup>b</sup>	1,124	1,310	(14)%	1,036	8 %
<b>Cortez (61.5%)<sup>d</sup></b>					
Gold produced (000s oz)	130	110	18 %	113	15 %
Cost of sales (\$/oz)	1,164	1,167	0 %	1,062	10 %
Total cash costs (\$/oz) <sup>b</sup>	800	793	1 %	763	5 %
All-in sustaining costs (\$/oz) <sup>b</sup>	1,065	1,029	3 %	1,133	(6)%
<b>Turquoise Ridge (61.5%)</b>					
Gold produced (000s oz)	82	78	5 %	76	8 %
Cost of sales (\$/oz)	1,169	1,131	3 %	1,097	7 %
Total cash costs (\$/oz) <sup>b</sup>	788	752	5 %	745	6 %
All-in sustaining costs (\$/oz) <sup>b</sup>	943	904	4 %	805	17 %
<b>Phoenix (61.5%)</b>					
Gold produced (000s oz)	31	28	11 %	30	3 %
Cost of sales (\$/oz)	1,777	1,864	(5)%	1,773	0 %
Total cash costs (\$/oz) <sup>b</sup>	499	279	79 %	520	(4)%
All-in sustaining costs (\$/oz) <sup>b</sup>	582	401	45 %	659	(12)%
<b>Long Canyon (61.5%)</b>					
Gold produced (000s oz)	43	46	(7)%	43	0 %
Cost of sales (\$/oz)	796	691	15 %	877	(9)%
Total cash costs (\$/oz) <sup>b</sup>	201	168	20 %	212	(5)%
All-in sustaining costs (\$/oz) <sup>b</sup>	251	191	31 %	384	(35)%
<b>Pueblo Viejo (60%)</b>					
Gold produced (000s oz)	127	117	9 %	129	(2)%
Cost of sales (\$/oz)	895	904	(1)%	791	13 %
Total cash costs (\$/oz) <sup>b</sup>	521	533	(2)%	450	16 %
All-in sustaining costs (\$/oz) <sup>b</sup>	728	723	1 %	609	20 %
<b>Loulo-Gounkoto (80%)</b>					
Gold produced (000s oz)	137	143	(4)%	139	(1)%
Cost of sales (\$/oz)	1,109	993	12 %	1,088	2 %
Total cash costs (\$/oz) <sup>b</sup>	708	610	16 %	682	4 %
All-in sustaining costs (\$/oz) <sup>b</sup>	1,056	1,073	(2)%	1,161	(9)%
<b>Kibali (45%)</b>					
Gold produced (000s oz)	95	91	4 %	91	4 %
Cost of sales (\$/oz)	987	1,038	(5)%	1,088	(9)%
Total cash costs (\$/oz) <sup>b</sup>	597	645	(7)%	617	(3)%
All-in sustaining costs (\$/oz) <sup>b</sup>	751	894	(16)%	817	(8)%
<b>Veladero (50%)</b>					
Gold produced (000s oz)	48	31	55 %	44	9 %
Cost of sales (\$/oz)	1,315	1,231	7 %	1,136	16 %
Total cash costs (\$/oz) <sup>b</sup>	882	774	14 %	708	25 %
All-in sustaining costs (\$/oz) <sup>b</sup>	1,571	1,698	(7)%	1,159	36 %
<b>Porgera (47.5%)<sup>e</sup></b>					
Gold produced (000s oz)	—	—	— %	—	— %
Cost of sales (\$/oz)	—	—	— %	—	— %
Total cash costs (\$/oz) <sup>b</sup>	—	—	— %	—	— %
All-in sustaining costs (\$/oz) <sup>b</sup>	—	—	— %	—	— %

## Production and Cost Summary - Gold (continued)

	For the three months ended				
	9/30/21	6/30/21	% Change	9/30/20	% Change
<b>Tongon (89.7%)</b>					
Gold produced (000s oz)	41	48	(15)%	64	(36)%
Cost of sales (\$/oz)	1,579	1,446	9 %	1,329	19 %
Total cash costs (\$/oz) <sup>b</sup>	1,139	1,045	9 %	731	56 %
All-in sustaining costs (\$/oz) <sup>b</sup>	1,329	1,162	14 %	777	71 %
<b>Hemlo</b>					
Gold produced (000s oz)	26	42	(38)%	55	(53)%
Cost of sales (\$/oz)	1,870	1,603	17 %	1,257	49 %
Total cash costs (\$/oz) <sup>b</sup>	1,493	1,314	14 %	1,099	36 %
All-in sustaining costs (\$/oz) <sup>b</sup>	2,276	1,937	18 %	1,497	52 %
<b>North Mara (84%)</b>					
Gold produced (000s oz)	66	63	5 %	67	(1)%
Cost of sales (\$/oz)	993	975	2 %	903	10 %
Total cash costs (\$/oz) <sup>b</sup>	796	816	(2)%	649	23 %
All-in sustaining costs (\$/oz) <sup>b</sup>	985	952	3 %	758	30 %
<b>Buzwagi (84%)</b>					
Gold produced (000s oz)	4	19	(79)%	21	(81)%
Cost of sales (\$/oz)	1,000	1,315	(24)%	907	10 %
Total cash costs (\$/oz) <sup>b</sup>	967	1,244	(22)%	687	41 %
All-in sustaining costs (\$/oz) <sup>b</sup>	970	1,242	(22)%	693	40 %
<b>Bulyanhulu (84%)</b>					
Gold produced (000s oz)	53	35	51 %	7	657 %
Cost of sales (\$/oz)	1,073	1,164	(8)%	1,502	(29)%
Total cash costs (\$/oz) <sup>b</sup>	724	776	(7)%	874	(17)%
All-in sustaining costs (\$/oz) <sup>b</sup>	827	916	(10)%	913	(9)%
<b>Total Attributable to Barrick<sup>f</sup></b>					
Gold produced (000s oz)	1,092	1,041	5 %	1,155	(5)%
Cost of sales (\$/oz) <sup>g</sup>	1,122	1,107	1 %	1,065	5 %
Total cash costs (\$/oz) <sup>b</sup>	739	729	1 %	696	6 %
All-in sustaining costs (\$/oz) <sup>b</sup>	1,034	1,087	(5)%	966	7 %

a. These results represent our 61.5% interest in Carlin (including NGM's 60% interest in South Arturo), Cortez, Turquoise Ridge, Phoenix and Long Canyon.

b. Further information on these non-GAAP measures, including detailed reconciliations, is included on pages 81 to 106 of this MD&A.

c. Included within our 61.5% interest in Carlin is NGM's 60% interest in South Arturo. On September 7, 2021, NGM announced it had entered into an Exchange Agreement with i-80 Gold to acquire the 40% interest in South Arturo that NGM did not already own in exchange for the Lone Tree and Buffalo Mountain properties and infrastructure. The exchange transaction closed on October 14, 2021. Please refer to page 30 for more details.

d. Starting in the first quarter of 2021, Goldrush is reported as part of Cortez as it is operated by Cortez management. Comparative periods have been restated to include Goldrush.

e. As Porgera was placed on care and maintenance on April 25, 2020, no operating data or per ounce data is provided.

f. Excludes Pierina, Lagunas Norte, Morila (40%) for all periods as these assets are producing incidental ounces while in closure or care and maintenance. Lagunas Norte was divested in June 2021 and Morila was divested in November 2020.

g. Gold cost of sales per ounce is calculated as cost of sales across our gold operations (excluding sites in closure or care and maintenance) divided by ounces sold (both on an attributable basis using Barrick's ownership share).

**Production and Cost Summary - Copper**

	For the three months ended				
	9/30/21	6/30/21	% Change	9/30/20	% Change
<b>Lumwana</b>					
Copper production (millions lbs)	57	56	2 %	62	(8)%
Cost of sales (\$/lb)	2.54	2.36	8 %	2.06	23 %
C1 cash costs (\$/lb) <sup>a</sup>	1.76	1.72	2 %	1.49	18 %
All-in sustaining costs (\$/lb) <sup>a</sup>	2.68	2.92	(8)%	2.58	4 %
<b>Zaldivar (50%)</b>					
Copper production (millions lbs)	24	22	9 %	24	0 %
Cost of sales (\$/lb)	3.13	3.56	(12)%	2.20	42 %
C1 cash costs (\$/lb) <sup>a</sup>	2.33	2.68	(13)%	1.64	42 %
All-in sustaining costs (\$/lb) <sup>a</sup>	2.77	3.15	(12)%	2.27	22 %
<b>Jabal Sayid (50%)</b>					
Copper production (millions lbs)	19	18	6 %	17	12 %
Cost of sales (\$/lb)	1.51	1.47	3 %	1.43	6 %
C1 cash costs (\$/lb) <sup>a</sup>	1.35	1.27	6 %	1.14	18 %
All-in sustaining costs (\$/lb) <sup>a</sup>	1.55	1.39	12 %	1.17	32 %
<b>Total Copper</b>					
Copper production (millions lbs)	100	96	4 %	103	(3)%
Cost of sales (\$/lb) <sup>b</sup>	2.57	2.43	6 %	1.97	30 %
C1 cash costs (\$/lb) <sup>a</sup>	1.85	1.83	1 %	1.45	28 %
All-in sustaining costs (\$/lb) <sup>a</sup>	2.60	2.74	(5)%	2.31	13 %

a. Further information on these non-GAAP measures, including detailed reconciliations, is included on pages 81 to 106 of this MD&A.

b. Copper cost of sales per pound is calculated as cost of sales across our copper operations divided by pounds sold (both on an attributable basis using Barrick's ownership share).

**Operating Performance**

Our presentation of reportable operating segments consists of nine gold mines (Carlin, Cortez, Turquoise Ridge, Pueblo Viejo, Loulo-Goukoto, Kibali, Veladero, North Mara and Bulyanhulu). Starting in the first quarter of 2021, Goldrush was included as part of Cortez as management began reviewing the operating results and assessing performance on a combined level. The remaining operating segments, including our remaining gold mines, copper mines and

project, have been grouped into an "other" category and will not be reported on individually. Segment performance is evaluated based on a number of measures including operating income before tax, production levels and unit production costs. Certain costs are managed on a consolidated basis and are therefore not reflected in segment income.

Nevada Gold Mines (61.5% basis)<sup>a</sup>, Nevada, USA

## Summary of Operating and Financial Data

	For the three months ended					For the nine months ended		
	9/30/21	6/30/21	% Change	9/30/20	% Change	9/30/21	9/30/20	% Change
Total tonnes mined (000s)	48,494	50,481	(4)%	56,896	(15)%	153,132	165,545	(7)%
Open pit ore	11,553	9,184	26 %	9,630	20 %	28,907	27,461	5 %
Open pit waste	35,616	39,955	(11)%	45,974	(23)%	120,256	134,204	(10)%
Underground	1,325	1,342	(1)%	1,292	3 %	3,969	3,880	2 %
Average grade (grams/tonne)								
Open pit mined	0.69	0.97	(29)%	1.39	(50)%	0.89	1.18	(24)%
Underground mined	9.28	8.89	4 %	9.65	(4)%	9.13	9.76	(6)%
Processed	1.50	1.66	(9)%	2.13	(29)%	1.73	2.01	(14)%
Ore tonnes processed (000s)	14,697	12,316	19 %	10,818	36 %	37,038	32,456	14 %
Oxide mill	2,991	3,118	(4)%	3,244	(8)%	9,280	9,687	(4)%
Roaster	1,108	975	14 %	1,340	(17)%	3,480	3,754	(7)%
Autoclave	1,204	1,083	11 %	1,314	(8)%	3,480	4,210	(17)%
Heap leach	9,394	7,140	32 %	4,920	91 %	20,798	14,805	40 %
Recovery rate <sup>b</sup>	80 %	79 %	1 %	79 %	1 %	79 %	80 %	(1)%
Oxide Mill <sup>b</sup>	79 %	78 %	1 %	74 %	7 %	77 %	73 %	5 %
Roaster	86 %	86 %	0 %	86 %	0 %	86 %	86 %	0 %
Autoclave	69 %	69 %	0 %	68 %	2 %	69 %	72 %	(5)%
Gold produced (000s oz)	495	452	10 %	538	(8)%	1,432	1,585	(10)%
Oxide mill	98	82	19 %	72	35 %	251	216	16 %
Roaster	214	197	9 %	288	(26)%	652	800	(19)%
Autoclave	102	97	6 %	107	(5)%	308	357	(14)%
Heap leach	81	76	7 %	71	14 %	221	212	5 %
Gold sold (000s oz)	485	455	7 %	542	(11)%	1,428	1,592	(10)%
Revenue (\$ millions)	891	865	3 %	1,063	(16)%	2,645	2,835	(7)%
Cost of sales (\$ millions)	544	509	7 %	571	(5)%	1,561	1,644	(5)%
Income (\$ millions)	333	350	(5)%	481	(31)%	1,058	1,154	(8)%
EBITDA (\$ millions) <sup>c</sup>	495	500	(1)%	633	(22)%	1,512	1,598	(5)%
EBITDA margin <sup>d</sup>	56 %	58 %	(4)%	60 %	(7)%	57 %	56 %	1 %
Capital expenditures (\$ millions) <sup>e</sup>	133	153	(13)%	153	(13)%	420	457	(8)%
Minesite sustaining	104	126	(17)%	118	(12)%	343	364	(6)%
Project	29	27	7 %	35	(17)%	77	93	(17)%
Cost of sales (\$/oz)	1,123	1,111	1 %	1,060	6 %	1,093	1,039	5 %
Total cash costs (\$/oz) <sup>c</sup>	734	717	2 %	723	2 %	712	714	0 %
All-in sustaining costs (\$/oz) <sup>c</sup>	975	1,014	(4)%	956	2 %	973	964	1 %
All-in costs (\$/oz) <sup>c</sup>	1,035	1,074	(4)%	1,025	1 %	1,027	1,023	0 %

<sup>a</sup> Barrick is the operator of Nevada Gold Mines and owns 61.5%, with Newmont Corporation owning the remaining 38.5%. Nevada Gold Mines is accounted for as a subsidiary with a 38.5% non-controlling interest. These results represent our 61.5% interest in Carlin (including NGM's 60% interest in South Arturo), Cortez, Turquoise Ridge, Phoenix and Long Canyon.

<sup>b</sup> Excludes the Gold Quarry (Mill 5) concentrator.

<sup>c</sup> Further information on these non-GAAP measures, including detailed reconciliations, is included on pages 81 to 106 of this MD&A.

<sup>d</sup> Represents EBITDA divided by revenue.

<sup>e</sup> Amounts presented exclude capitalized interest.

Nevada Gold Mines includes Carlin, Cortez, Turquoise Ridge, Phoenix and Long Canyon. Barrick is the operator of the joint venture and owns 61.5%, with Newmont owning the remaining 38.5%. Refer to the following pages for a detailed discussion of each minesite's results.

## Regulatory Matters

## Nevada state tax

The Nevada Legislative Session ended on May 31, 2021 with the passing of Assembly Bill 495 ("AB495"), a new mining excise tax applied to gross proceeds. Importantly, the revenue generated by this new excise tax will be directed towards education. This new tax became effective on July 1, 2021 and is a tiered tax, with a highest rate of

1.1%, the first payment of which is expected in April 2022. The bill was a negotiated alternative to the three resolutions that were passed in the special session that commenced on July 31, 2020, none of which passed a second approval in the legislative session ended on May 31, 2021. This was a positive outcome and the result of months of negotiation between Barrick, the Nevada Mining Association, legislators, the Nevada Governor's office and other key stakeholders.

A number of the rural Nevada counties and NGM had filed lawsuits in the Nevada District Court, challenging the constitutionality of the three resolutions from July 2020. These lawsuits were subsequently consolidated into one. On January 27, 2021, the Nevada District Court granted a



summary judgment in favor of the Nevada Legislature, concluding that the matter is not yet ripe for adjudication. On February 24, 2021, Nevada Gold Mines filed an appeal to this decision to the Nevada Supreme Court. The Nevada Supreme court has ordered the appeal dismissed as moot and that the district court decision does not have precedential effect.

#### *Federal tax and royalty*

In July 2021, the U.S. Congress began discussing proposed changes to the General Mining Law of 1872 ("General Mining Law") which governs mining activities on federal land in the United States. The General Mining Law incentivizes mining activity on federal lands by granting miners the right to prospect, explore, and mine while meeting all applicable environmental and other regulatory requirements, generating fees, taxable revenue, investment and employment benefiting the U.S. federal and state governments. Nevada Gold Mines conducts a portion of its mining activities on federal lands in Nevada pursuant to the General Mining Law.

The Build Back Better Act (the "Act") introduced in the U.S. House of Representatives in September 2021 would, among other things, amend the General Mining Law to impose a royalty of 8% on gross income from mining claims subject to a plan of operations approved after the date of enactment of the Act, a royalty of 4% on gross income from mining claims subject to a plan of operations approved prior to the date of the Act, and a reclamation fee (known as a "dirt tax") of 7 cents on every ton of earth moved in operations associated with mining. In October 2021, a hearing was held in the U.S. Senate to review the changes to the General Mining Law proposed in the Act. These proposed changes have not been introduced in the U.S. Senate and have not been enacted into law.

The Company is engaged in constructive discussions with legislators and affected stakeholders regarding the proposed changes to the General Mining Law included in the Act and is supporting updates that will result in a more secure legal framework for Barrick and the U.S. hardrock mining industry as a whole.

**Carlin (61.5% basis)<sup>a</sup>, Nevada, USA****Summary of Operating and Financial Data**

	For the three months ended					For the nine months ended		
	9/30/21	6/30/21	% Change	9/30/20	% Change	9/30/21	9/30/20	% Change
Total tonnes mined (000s)	19,839	18,637	6 %	20,147	(2)%	57,374	53,059	8 %
Open pit ore	2,777	1,432	94 %	2,092	33 %	5,091	5,135	(1)%
Open pit waste	16,285	16,385	(1)%	17,234	(6)%	49,885	45,541	10 %
Underground	777	820	(5)%	821	(5)%	2,398	2,383	1 %
Average grade (grams/tonne)								
Open pit mined	0.69	0.70	(1)%	2.62	(74)%	0.74	2.20	(66)%
Underground mined	8.98	8.43	7 %	9.65	(7)%	8.72	9.56	(9)%
Processed	2.36	2.85	(17)%	3.93	(40)%	2.82	3.64	(23)%
Ore tonnes processed (000s)	4,627	3,256	42 %	3,078	50 %	10,909	9,142	19 %
Oxide mill	629	686	(8)%	718	(12)%	2,064	2,151	(4)%
Roasters	817	712	15 %	962	(15)%	2,587	2,600	0 %
Autoclave	569	556	2 %	724	(21)%	1,650	2,476	(33)%
Heap leach	2,612	1,302	101 %	674	288 %	4,608	1,915	141 %
Recovery rate <sup>b</sup>								
Roasters	77 %	76 %	1%	78 %	(1)%	77 %	79 %	(3)%
Autoclave	85 %	86 %	(1)%	86 %	(1)%	86 %	86 %	0 %
Autoclave	48 %	44 %	7 %	49 %	(3)%	46 %	59 %	(23)%
Gold produced (000s oz)	209	190	10 %	276	(24)%	628	764	(18)%
Oxide mill	12	9	33 %	12	0 %	28	29	(3)%
Roasters	164	147	12 %	219	(25)%	499	570	(12)%
Autoclave	26	24	9 %	36	(28)%	75	134	(44)%
Heap leach	7	10	(30)%	9	(22)%	26	31	(15)%
Gold sold (000s oz)	202	192	5 %	275	(26)%	625	765	(18)%
Revenue (\$ millions)	359	351	2 %	524	(31)%	1,118	1,333	(16)%
Cost of sales (\$ millions)	205	201	2 %	271	(24)%	625	762	(18)%
Income (\$ millions)	147	151	(3)%	247	(40)%	486	551	(12)%
EBITDA (\$ millions) <sup>c</sup>	188	187	1 %	297	(37)%	605	694	(13)%
EBITDA margin <sup>d</sup>	52 %	53 %	(2)%	57 %	(9)%	54 %	52 %	4 %
Capital expenditures (\$ millions)	55	81	(32)%	59	(7)%	197	174	13 %
Minesite sustaining	55	81	(32)%	59	(7)%	197	174	13 %
Project	0	0	0 %	0	0 %	0	0	0 %
Cost of sales (\$/oz)	1,017	1,043	(2)%	985	3 %	1,001	996	1 %
Total cash costs (\$/oz) <sup>c</sup>	814	852	(4)%	800	2 %	808	807	0 %
All-in sustaining costs (\$/oz) <sup>c</sup>	1,124	1,310	(14)%	1,036	8 %	1,152	1,055	9 %
All-in costs (\$/oz) <sup>c</sup>	1,124	1,310	(14)%	1,036	8 %	1,152	1,055	9 %

<sup>a</sup>. Included within our 61.5% interest in Carlin is NGM's 60% interest in South Arturo. On September 7, 2021, NGM announced it had entered into an Exchange Agreement with i-80 Gold to acquire the 40% interest in South Arturo that NGM did not already own in exchange for the Lone Tree and Buffalo Mountain properties and infrastructure. The exchange transaction closed on October 14, 2021. Please refer to page 30 for more details.

<sup>b</sup>. Excludes the Gold Quarry (Mill 5) concentrator.

<sup>c</sup>. Further information on these non-GAAP measures, including detailed reconciliations, is included on pages 81 to 106 of this MD&A.

<sup>d</sup>. Represents EBITDA divided by revenue.

**Safety and Environment**

Carlin recorded two lost time injuries ("LTI") during the third quarter of 2021 with a LTIFR<sup>3</sup> of 0.97 per million hours worked. This compares to one LTI and a LTIFR<sup>3</sup> of 0.44 in the prior quarter. The TRIFR<sup>3</sup> for the third quarter of 2021 was 2.42 per million hours worked, a decrease from the prior quarter of 2.66. No Class 1<sup>4</sup> environmental incidents occurred during the third quarter of 2021.

**Financial Results****Q3 2021 compared to Q2 2021**

Carlin's income for the third quarter of 2021 was 3% lower than the prior quarter due to a lower realized gold price<sup>1</sup>,

partially offset by an increase in sales volume and a lower cost of sales per ounce<sup>2</sup>.

Gold production in the third quarter of 2021 was 10% higher compared to the prior quarter, mainly resulting from higher roaster throughput due to the previously disclosed annual maintenance shutdowns at both of the Carlin roasters in the second quarter. This improvement is partially offset by the mechanical mill failure at the Goldstrike roaster on May 26, 2021, which resulted in a 40% reduction in throughput for the remainder of the second quarter through September 2021. Repairs were completed by the end of the third quarter, and mitigating actions included the prioritizing of ore with higher

carbonaceous content for the majority of the third quarter to take advantage of extra retention time in the roasting circuit to deliver a higher recovery from this ore type. This has allowed us to optimize roaster throughput and recoveries that should positively impact the fourth quarter of 2021 and beyond. Higher grade underground ores were also stockpiled through the repair period and are expected to be processed in the fourth quarter of 2021. Total tonnes mined were 6% higher compared to the prior quarter, driven by the open pit. Open pit ore tonnes mined were 94% higher compared to the prior quarter, driven by an increase in heap leach ore mined from the Gold Star pit. Average open pit mined grade was in line with the prior quarter. Underground mined tonnes and grade were 5% lower and 7% higher, respectively, due to mine sequencing across the complex's underground mines.

Cost of sales per ounce<sup>2</sup> and total cash costs per ounce<sup>1</sup> in the third quarter of 2021 were 2% and 4% lower, respectively, than the prior quarter due to continued cost discipline combined with the impact of higher sales volume. In the third quarter of 2021, all-in sustaining costs per ounce<sup>1</sup> were 14% lower than the prior quarter due to lower total cash costs per ounce<sup>1</sup> and lower minesite sustaining capital expenditures.

Capital expenditures in the third quarter of 2021 decreased by 32% compared to the prior quarter, due to the purchase of an oxygen plant at the Goldstrike autoclave during the prior quarter. The oxygen plant was previously owned by a third party and the purchase is expected to reduce operating costs going forward.

#### *Q3 2021 compared to Q3 2020*

Carlin's income for the three month period ended September 30, 2021 was 40% lower than the same prior year period, mainly due to a decrease in sales volume combined with a lower realized gold price<sup>1</sup>.

Gold production for the three month period ended September 30, 2021 was 24% lower compared to the same prior year period, mainly due to the mechanical mill failure at the Goldstrike roaster as described above. In addition, lower production from the Goldstrike autoclave was mainly driven by the transition from acid to alkaline ore. As previously disclosed, the Goldstrike autoclave completed processing of acidic ore at the end of the third quarter of 2020. Total tonnes mined were largely in line with the same prior year period. At the open pit mines, higher ore tonnes mined offset lower waste stripping. Waste stripping continued at the Goldstrike 5th NW layback whereas in the same prior year period, there was ore mining at the 4th NW layback in addition to stripping of the 5th NW layback. In the Gold Quarry and Gold Star open pits, mining continued to advance in ore, resulting in lower capitalized waste tonnes mined compared to the same prior year period. Average open pit mined grade decreased by 74%, due to the mining of a higher proportion of heap leach ore compared to the same prior year period. Underground tonnes mined and grade were slightly lower compared to the same prior year period, 5% and 7% respectively, driven by a change in the mix of ore sources across the different underground operations as per the mine plan.

Cost of sales per ounce<sup>2</sup> and total cash costs per ounce<sup>1</sup> for the three month period ended September 30, 2021 were 3% and 2% higher, respectively, than the same prior year period, mainly due to a decrease in sales volume although this was largely mitigated through continued cost

discipline. For the three month period ended September 30, 2021, all-in sustaining costs per ounce<sup>1</sup> increased by 8% compared to the same prior year period, primarily due to the impact of higher minesite sustaining capital expenditures on a per ounce basis.

Capital expenditures for the three month period ended September 30, 2021 decreased by 7% as lower capitalized waste stripping was slightly offset by higher minesite sustaining capital expenditures and underground capital development.

#### *YTD 2021 compared to YTD 2020*

Carlin's income for the nine month period ended September 30, 2021 was 12% lower than the same prior year period due to a decrease in sales volume, partially offset by a higher realized gold price<sup>1</sup>.

Gold production for the nine month period ended September 30, 2021 was 18% lower compared to the same prior year period, mainly due to the mechanical mill failure at the Goldstrike roaster which negatively impacted production in the current period. In addition, lower production from the Goldstrike autoclave was mainly driven by the transition from acid to alkaline ore. As previously disclosed, the Goldstrike autoclave completed processing of acidic ore at the end of the third quarter of 2020. Total tonnes mined increased 8% compared to the same prior year period, mainly due to shorter hauls as the Goldstrike open pit has transitioned from mining ore from the 4th NW layback to stripping of the 5th NW layback. Open pit ore tonnes mined decreased by 1% compared to the same prior year period, due to the above mentioned transition to stripping at the Goldstrike open pit, partially offset by an increase in heap leach ore mined from Gold Quarry and Gold Star. Average open pit mined grade decreased by 66% due to the mining of a higher proportion of heap leach ore compared to the same prior year period. Underground tonnes mined were 1% higher compared to the same prior year period due to upgraded equipment and increased haulage capacity, while underground mined grade decreased by 9% driven by a change in the mix of ore sources across the different underground operations as per the mine plan.

Cost of sales per ounce<sup>2</sup> and total cash costs per ounce<sup>1</sup> for the nine month period ended September 30, 2021 were both in line with the same prior year period, with operating cost discipline offsetting the impact of lower sales volume. For the nine month period ended September 30, 2021, all-in sustaining costs per ounce<sup>1</sup> increased by 9% compared to the same prior year period, primarily due to the impact of higher minesite sustaining capital expenditures.

Capital expenditures for the nine month period ended September 30, 2021 increased by 13% mainly due to an increase in capitalized waste stripping and the purchase of an oxygen plant at the Goldstrike autoclave, which was previously owned by a third party and is expected to reduce operating costs going forward.

**Cortez (61.5% basis)<sup>a</sup>, Nevada, USA****Summary of Operating and Financial Data**

	For the three months ended					For the nine months ended		
	9/30/21	6/30/21	% Change	9/30/20	% Change	9/30/21	9/30/20	% Change
Total tonnes mined (000s)	<b>17,515</b>	18,526	(5)%	20,494	(15)%	<b>56,964</b>	63,909	(11)%
Open pit ore	<b>4,893</b>	4,217	16 %	2,755	78 %	<b>10,928</b>	9,114	20 %
Open pit waste	<b>12,295</b>	14,004	(12)%	17,480	(30)%	<b>45,099</b>	53,960	(16)%
Underground	<b>327</b>	305	7 %	259	26 %	<b>937</b>	835	12 %
Average grade (grams/tonne)								
Open pit mined	<b>0.63</b>	0.82	(23)%	0.47	35 %	<b>0.74</b>	0.46	60 %
Underground mined	<b>9.40</b>	8.45	11 %	9.44	0 %	<b>8.82</b>	10.16	(13)%
Processed	<b>1.01</b>	1.12	(10)%	1.34	(25)%	<b>1.19</b>	1.33	(10)%
Ore tonnes processed (000s)	<b>5,917</b>	4,668	27 %	3,301	79 %	<b>12,920</b>	10,466	23 %
Oxide mill	<b>667</b>	652	2 %	590	13 %	<b>1,875</b>	1,874	0 %
Roasters	<b>291</b>	263	11 %	378	(23)%	<b>893</b>	1,154	(23)%
Heap leach	<b>4,959</b>	3,753	32 %	2,333	113 %	<b>10,152</b>	7,438	36 %
Recovery rate	<b>85 %</b>	84 %	1 %	82 %	3 %	<b>83 %</b>	82 %	1 %
Oxide Mill	<b>80 %</b>	80 %	0 %	73 %	10 %	<b>79 %</b>	74 %	7 %
Roasters	<b>89 %</b>	88 %	2 %	86 %	4 %	<b>87 %</b>	87 %	0 %
Gold produced (000s oz)	<b>130</b>	110	19 %	113	15 %	<b>340</b>	373	(9)%
Oxide mill	<b>52</b>	43	22 %	28	87 %	<b>131</b>	84	56 %
Roasters	<b>50</b>	50	0 %	69	(28)%	<b>153</b>	230	(33)%
Heap leach	<b>28</b>	17	65 %	16	75 %	<b>56</b>	59	(6)%
Gold sold (000s oz)	<b>126</b>	110	15 %	115	10 %	<b>338</b>	375	(10)%
Revenue (\$ millions)	<b>226</b>	202	12%	220	3 %	<b>607</b>	649	(6)%
Cost of sales (\$ millions)	<b>147</b>	129	14 %	122	20 %	<b>403</b>	349	15 %
Income (\$ millions)	<b>77</b>	72	7 %	95	(19)%	<b>198</b>	293	(32)%
EBITDA (\$ millions) <sup>b</sup>	<b>123</b>	113	9 %	129	(5)%	<b>324</b>	395	(18)%
EBITDA margin <sup>c</sup>	<b>54 %</b>	56 %	(4)%	59 %	(8)%	<b>53 %</b>	61 %	(13)%
Capital expenditures (\$ millions) <sup>d</sup>	<b>48</b>	37	30 %	67	(28)%	<b>128</b>	198	(35)%
Minesite sustaining	<b>31</b>	23	35 %	39	(21)%	<b>87</b>	127	(31)%
Project	<b>17</b>	14	21 %	28	(39)%	<b>41</b>	71	(42)%
Cost of sales (\$/oz)	<b>1,164</b>	1,167	0 %	1,062	10 %	<b>1,191</b>	932	28 %
Total cash costs (\$/oz) <sup>b</sup>	<b>800</b>	793	1 %	763	5 %	<b>816</b>	660	24 %
All-in sustaining costs (\$/oz) <sup>b</sup>	<b>1,065</b>	1,029	3 %	1,133	(6)%	<b>1,094</b>	1,026	7 %
All-in costs (\$/oz) <sup>b</sup>	<b>1,199</b>	1,156	4 %	1,366	(12)%	<b>1,216</b>	1,214	0 %

<sup>a</sup> Starting in the first quarter of 2021, Goldrush is reported as part of Cortez as it is operated by Cortez management. Comparative periods have been restated to include Goldrush.

<sup>b</sup> Further information on these non-GAAP measures, including detailed reconciliations, is included on pages 81 to 106 of this MD&A.

<sup>c</sup> Represents EBITDA divided by revenue.

<sup>d</sup> Amounts presented exclude capitalized interest.

**Safety and Environment**

There was one LTI at Cortez during the third quarter of 2021, which resulted in a LTIFR<sup>3</sup> of 1.01 per million hours worked, compared to 0.00 in the prior quarter. The TRIFR<sup>3</sup> was 3.04 per million hours worked in the third quarter of 2021, an increase from 2.03 in the prior quarter. No Class 1<sup>4</sup> environmental incidents occurred during the third quarter of 2021.

**Financial Results****Q3 2021 compared to Q2 2021**

Cortez's income for the third quarter of 2021 was 7% higher than the prior quarter due to increased sales volume, partially offset by a lower realized gold price<sup>1</sup>.

Gold production in the third quarter of 2021 was 19% higher compared to the prior quarter. This was

primarily driven by higher heap leach production due to the processing of ore from the Crossroads and Pipeline open pits, as mining in the Pipeline open pit was re-established during the second quarter of 2021 following the previously disclosed geotechnical event at the end of the third quarter of 2020. The catch-up from these heap leach ounces will continue into the fourth quarter of 2021. In addition, higher oxide mill production was driven by an increase in grade and ore tonnes mined from Cortez Hills underground. Open pit ore tonnes mined were 16% higher compared to the prior quarter, driven primarily by the Crossroads open pit. Underground tonnes mined were 7% higher compared to the prior quarter due to higher underground tonnes mined from Cortez Hills as well as further advancement of Goldrush development. Mitigating actions taken at Cortez to offset the impact of the Goldstrike roaster mill failure

continued during the third quarter of 2021, including the prioritization of underground oxide ore for processing at the Cortez oxide mill. With the Goldstrike roaster now fully operational, Cortez ore through the roaster is forecasted to increase quarter on quarter.

Cost of sales per ounce<sup>2</sup> and total cash costs per ounce<sup>1</sup> in the third quarter of 2021 were consistent with the prior quarter primarily due to the sales mix, as the 65% increase in higher cost heap leach production was offset by the impact of increased sales volume. In the third quarter of 2021, all-in sustaining costs per ounce<sup>1</sup> was 3% higher than the prior quarter driven by increased minesite sustaining capital expenditures.

Capital expenditures in the third quarter of 2021 were 30% higher than the prior quarter, due to both higher minesite sustaining capital expenditures and project capital expenditures. Minesite sustaining capital expenditures were 35% higher compared to the second quarter of 2021, primarily due to an increase in capitalized waste stripping. Higher project capital expenditures were due to the continued ramp up of development and exploration activity at Goldrush underground.

#### *Q3 2021 compared to Q3 2020*

Cortez's income for the three month period ended September 30, 2021 was 19% lower than the same prior year period, primarily due to a lower realized gold price<sup>1</sup> and a higher cost of sales per ounce<sup>2</sup>, partially offset by higher sales volume.

Gold production for the three month period ended September 30, 2021 was 15% higher than the same prior year period, primarily driven by higher oxide mill production due to an increase in grade and ore tonnes mined from the open pits and Cortez Hills underground. As described above, mitigating actions taken at Cortez to offset the impact of the Goldstrike roaster mill failure included the prioritization of underground oxide ore for processing at the Cortez oxide mill. In addition, higher heap leach production was due to increased grade and ore mined from Pipeline and Crossroads. Open pit ore tonnes mined was 78% higher compared to the same prior year period, driven by an increase in ore mined from the Crossroads open pit. Underground tonnes mined increased 26% over the same prior year period, driven by increased tonnage from Cortez Hills and development activity at Goldrush.

Cost of sales per ounce<sup>2</sup> and total cash costs per ounce<sup>1</sup> for the three month period ended September 30, 2021 were 10% and 5% higher, respectively, than the same prior year period, mainly due to the sales mix, as there was a 75% increase in higher cost heap leach production, which was slightly offset by increased sales volume. Higher cost of sales per ounce<sup>2</sup> was also driven by higher depreciation expense. For the three month period ended September 30, 2021, all-in sustaining costs per ounce<sup>1</sup> decreased by 6% compared to the same prior year period, driven by lower minesite sustaining capital expenditures.

Capital expenditures for the three month period ended September 30, 2021 decreased by 28% from the same prior year period, due to both lower minesite sustaining and project capital expenditures. Minesite sustaining capital expenditures were 21% lower compared to the same prior year period, primarily due to a decrease in capitalized waste stripping as relatively more mining activity occurred in operating phases of the Crossroads and Pipeline pits. Lower project capital expenditures were due

to lower cost development and exploration activities at Goldrush underground in the current quarter whereas in the same prior year period, activity mainly related to Goldrush twin decline development and the Cortez Hills Rangefront Decline project.

#### *YTD 2021 compared to YTD 2020*

Cortez's income for the nine month period ended September 30, 2021 was 32% lower than the same prior year period, primarily due to lower sales volume and a higher cost of sales per ounce<sup>2</sup>, partially offset by a higher realized gold price<sup>1</sup>.

Gold production for the nine month period ended September 30, 2021 was 9% lower compared to the same prior year period, mainly due to a reduction in refractory ore processed at the Carlin roasters and lower heap leach production, partially offset by an increase in oxide mill production. Lower refractory ore tonnes were processed at the Carlin roasters as a result of the Goldstrike roaster mill failure, combined with displacement by higher grade Carlin refractory ore. Lower heap leach production in the current period was caused by the previously disclosed geotechnical event at the Pipeline open pit at the end of the third quarter of 2020. As described above, mining was only re-established in the Pipeline open pit during the second quarter of 2021. Higher ore tonnage placed on the heap leach during the third quarter of 2021 is expected to benefit the fourth quarter. These impacts were slightly offset by increased oxide mill production due to higher grade ore mined from the open pits and increased oxide ore production from Cortez Hills underground. Mitigating actions taken at Cortez to offset the impact of the Goldstrike roaster mill failure included the prioritization of underground oxide ore for processing at the Cortez oxide mill. Open pit ore tonnes mined increased 20% over the same prior year period largely due to increased ore production from the Crossroads open pit. Underground tonnes mined increased 12% over the same prior year period, mainly driven by increased underground development activity at Goldrush.

Cost of sales per ounce<sup>2</sup> and total cash costs per ounce<sup>1</sup> for the nine month period ended September 30, 2021 were 28% and 24% higher, respectively, than the same prior year period, mainly due to the impact of lower sales volume and a higher proportion of higher cost open pit ounces than the same prior year period. Higher cost of sales per ounce<sup>2</sup> was also driven by higher depreciation expense. For the nine month period ended September 30, 2021, all-in sustaining costs per ounce<sup>1</sup> increased by 7% compared to the same prior year period, driven by higher total cash costs per ounce<sup>1</sup>, partially offset by lower minesite sustaining capital expenditures.

Capital expenditures for the nine month period ended September 30, 2021 were 35% lower than the same prior year period due to both lower minesite sustaining and project capital expenditures. Minesite sustaining capital expenditures were 31% lower compared to the same prior year period, primarily due to a decrease in capitalized waste stripping as relatively more mining activity occurred in operating phases of the Crossroads and Pipeline pits. Lower project capital expenditures were due to lower cost development and exploration activities at Goldrush underground in the current period whereas in the same prior year period, activity mainly related to Goldrush twin decline development, Goldrush power infrastructure, and the Cortez Hills Rangefront Decline project.

**Turquoise Ridge (61.5%), Nevada, USA****Summary of Operating and Financial Data**

	For the three months ended					For the nine months ended		
	9/30/21	6/30/21	% Change	9/30/20	% Change	9/30/21	9/30/20	% Change
Total tonnes mined (000s)	1,581	3,125	(49)%	3,988	(60)%	8,275	11,603	(29)%
Open pit ore	785	1,042	(25)%	1,601	(51)%	2,985	3,703	(19)%
Open pit waste	575	1,866	(69)%	2,175	(74)%	4,656	7,239	(36)%
Underground	221	217	2 %	212	4 %	634	661	(4)%
Average grade (grams/tonne)								
Open pit mined	1.36	1.74	(22)%	2.19	(38)%	1.69	2.25	(25)%
Underground mined	10.04	10.71	(6)%	9.89	1 %	10.78	9.95	8 %
Processed	2.94	2.98	(1)%	3.29	(11)%	3.11	3.41	(9)%
Ore tonnes processed (000s)	1,075	1,004	7 %	968	11 %	3,046	2,649	15 %
Oxide Mill	105	99	6 %	111	(5)%	309	338	(9)%
Autoclave	635	527	20 %	590	8 %	1,830	1,734	6 %
Heap leach	335	378	(11)%	267	25 %	907	577	57 %
Recovery rate	82 %	84 %	(3)%	82 %	0 %	82 %	83 %	(1)%
Oxide Mill	84 %	81 %	4 %	92 %	(9)%	84 %	88 %	(5)%
Autoclave	82 %	84 %	(3)%	81 %	0 %	82 %	83 %	0 %
Gold produced (000s oz)	82	78	5 %	76	8 %	252	239	5 %
Oxide Mill	4	3	33 %	4	0 %	12	11	9 %
Autoclave	76	73	5 %	71	8 %	233	222	5 %
Heap leach	2	2	0 %	1	100 %	7	6	17 %
Gold sold (000s oz)	82	79	3 %	76	7 %	253	242	5 %
Revenue (\$ millions)	146	145	1 %	148	(1)%	456	421	8 %
Cost of sales (\$ millions)	95	90	6 %	84	13 %	278	258	8 %
Income (\$ millions)	51	55	(7)%	62	(18)%	178	157	13 %
EBITDA (\$ millions) <sup>a</sup>	82	84	(2)%	87	(6)%	270	238	13 %
EBITDA margin <sup>b</sup>	56 %	58 %	(3)%	59 %	(5)%	59 %	57 %	5 %
Capital expenditures (\$ millions)	21	21	0 %	13	62 %	62	41	51 %
Minesite sustaining	12	12	0 %	4	200 %	33	18	83 %
Project	9	9	0 %	9	0 %	29	23	26 %
Cost of sales (\$/oz)	1,169	1,131	3 %	1,097	7 %	1,098	1,066	3 %
Total cash costs (\$/oz) <sup>a</sup>	788	752	5 %	745	6 %	725	720	1 %
All-in sustaining costs (\$/oz) <sup>a</sup>	943	904	4 %	805	17 %	857	813	5 %
All-in costs (\$/oz) <sup>a</sup>	1,053	1,007	5 %	929	13 %	971	908	7 %

<sup>a</sup>. Further information on these non-GAAP measures, including detailed reconciliations, is included on pages 81 to 106 of this MD&A.

<sup>b</sup>. Represents EBITDA divided by revenue.

**Safety and Environment**

There were three LTIs at Turquoise Ridge in the third quarter of 2021 which resulted in a LTIFR<sup>3</sup> of 4.36, versus one LTI and a LTIFR<sup>3</sup> of 1.36 per million hours worked in the prior quarter. The TRIFR<sup>3</sup> for the third quarter of 2021 was 4.36 per million hours worked, an increase from the prior quarter of 2.08. No Class 1<sup>4</sup> environmental incidents occurred during the third quarter of 2021.

**Financial Results****Q3 2021 compared to Q2 2021**

Turquoise Ridge's income for the third quarter of 2021 was 7% lower than the prior quarter due to a higher cost of sales per ounce<sup>2</sup> and a lower realized gold price<sup>1</sup>, partially offset by higher sales volume.

Gold production in the third quarter of 2021 was 5% higher than the prior quarter mainly due to higher throughput at the Sage autoclave following an extended planned maintenance shutdown completed during the prior

quarter. Total tonnes mined decreased 49% compared to the prior quarter, driven by lower open pit production as the current phase of fresh ore mining ramps down and is scheduled for completion in the fourth quarter of 2021. Underground tonnes mined improved 2% compared to the prior quarter. Equipment reliability continued to impact performance in the third quarter of 2021 and we have taken actions together with Sandvik to mitigate this risk in the fourth quarter.

Cost of sales per ounce<sup>2</sup> and total cash costs per ounce<sup>1</sup> in the third quarter of 2021 were 3% and 5% higher, respectively, than the prior quarter due to the impact of lower grades and a higher proportion of higher cost open pit ounces than the prior period. All-in sustaining costs per ounce<sup>1</sup> were 4% higher than the prior quarter, primarily reflecting higher total cash costs per ounce<sup>1</sup>.

Capital expenditures in the third quarter of 2021 were in line with the prior quarter as higher underground development was offset by lower open pit maintenance

components. Project capital expenditures at the Third Shaft were in line with the prior quarter.

#### *Q3 2021 compared to Q3 2020*

Turquoise Ridge's income for the third quarter of 2021 was 18% lower than the same prior year period mainly due to a higher cost of sales per ounce<sup>2</sup> and a lower realized gold price<sup>1</sup>, partially offset by higher sales volume.

Gold production for the three month period ended September 30, 2021 was 8% higher than the same prior year period, primarily due to throughput and efficiency gains at the Sage autoclave. Total tonnes mined were 60% lower relative to the same prior year period due to a decrease in open pit tonnes as the current phases of fresh ore mining near completion, scheduled for the fourth quarter of 2021. Underground tonnes mined increased as higher operating rates were partially offset by lower equipment availability and ventilation constraints.

Cost of sales per ounce<sup>2</sup> and total cash costs per ounce<sup>1</sup> for the three month period ended September 30, 2021 was 7% and 6% higher, respectively, than the same prior year period due to the impact of lower grades and a higher proportion of higher cost open pit ounces than the same prior year period. Cost of sales per ounce<sup>2</sup> was further impacted by higher depreciation expense. All-in sustaining costs per ounce<sup>1</sup> increased by 17%, due to higher total cash costs per ounce<sup>1</sup> and higher minesite sustaining capital expenditures.

Capital expenditures for the three month period ended September 30, 2021 increased by 62% compared to the same prior year period, mainly due to a ramp-up in minesite sustaining capital expenditures relating to underground equipment purchases and process efficiency related projects. Project capital expenditures at the Third Shaft were in line with the same prior year period.

#### *YTD 2021 compared to YTD 2020*

Turquoise Ridge's income for the nine month period ended September 30, 2021 was 13% higher than the same prior year period, mainly due to higher sales volume and a higher realized gold price<sup>1</sup>.

Gold production for the nine month period ended September 30, 2021 was 5% higher compared to the same prior year period, primarily due to improved Turquoise Ridge underground grade, combined with improved throughput at the Sage autoclave. Total tonnes mined were down 29% relative to the same prior year period due to a decrease in open pit tonnes as the current phases of fresh ore mining near completion, scheduled for the fourth quarter of 2021. In addition, underground tonnes mined were down 4% relative to the same prior year period as higher operating rates were more than offset by lower equipment availability and ventilation constraints.

Cost of sales per ounce<sup>2</sup> and total cash costs per ounce<sup>1</sup> for the nine month period ended September 30, 2021 were 3% and 1% higher, respectively, than the same prior year period due to the impact of lower grades and a higher proportion of higher cost open pit ounces than the same prior year period. Cost of sales per ounce<sup>2</sup> was further impacted by higher depreciation expense. All-in sustaining costs per ounce<sup>1</sup> increased by 5%, primarily due to higher minesite sustaining capital expenditures.

Capital expenditures for the nine month period ended September 30, 2021 increased by 51% compared to the same prior year period, mainly due to a ramp up in minesite sustaining capital expenditures relating to underground equipment purchases and process efficiency related projects. This was combined with higher project capital expenditures related to the Third Shaft.

**Other Mines - Nevada Gold Mines****Summary of Operating and Financial Data**

	9/30/21					6/30/21				
	Gold produced (000s oz)	Cost of sales (\$/oz)	Total cash costs (\$/oz) <sup>a</sup>	All-in sustaining costs (\$/oz) <sup>a</sup>	Capital Expenditures <sup>b</sup>	Gold produced (000s oz)	Cost of sales (\$/oz)	Total cash costs (\$/oz) <sup>a</sup>	All-in sustaining costs (\$/oz) <sup>a</sup>	Capital Expenditures <sup>b</sup>
Phoenix (61.5%)	31	1,777	499	582	2	28	1,864	279	401	3
Long Canyon (61.5%)	43	796	201	251	1	46	691	168	191	0

<sup>a</sup> Further information on these non-GAAP measures, including detailed reconciliations, is included on pages 81 to 106 of this MD&A.

<sup>b</sup> Includes both minesite sustaining and project capital expenditures.

**Phoenix (61.5%)**

Gold production for Phoenix in the third quarter of 2021 was 11% higher compared to the prior quarter, mainly driven by higher grade. A review of historic stockpiles enabled additional ounces to be identified and recovered during the third quarter of 2021. This is an ongoing exercise to unlock further value at Phoenix.

Cost of sales per ounce<sup>2</sup> in the third quarter of 2021 was 5% lower mainly due to higher grade. Total cash costs per ounce<sup>1</sup> in the third quarter of 2021 was 79% higher than the prior quarter driven primarily by lower by-product credits as a result of a lower copper price in the third quarter. In the third quarter of 2021, all-in sustaining costs per ounce<sup>1</sup> were 45% higher than the prior quarter due to higher total cash costs per ounce<sup>1</sup>, partially offset by lower minesite sustaining capital expenditures.

**Long Canyon (61.5%)**

Gold production for Long Canyon in the third quarter of 2021 was 7% lower compared to the prior quarter. This was primarily due to lower grade and a reduction in ore tonnes stacked, combined with higher stacking height leading to a longer leach cycle.

Cost of sales per ounce<sup>2</sup> and total cash costs per ounce<sup>1</sup> were 15% and 20% higher, respectively, than the prior quarter, primarily due to the impact of lower grade. All-in sustaining costs per ounce<sup>1</sup> increased by 31% compared to the prior quarter, mainly due to higher total cash costs per ounce<sup>1</sup> and slightly higher sustaining capital expenditures resulting from haul truck maintenance.

As previously disclosed, permitting activities for the mine life extension have been temporarily paused. A review seeking to optimize the project, including water management, was initiated during the second quarter of 2020 and remains ongoing.



**Pueblo Viejo (60% basis)<sup>a</sup>, Dominican Republic****Summary of Operating and Financial Data**

	For the three months ended			For the nine months ended				
	9/30/21	6/30/21	% Change	9/30/20	% Change	9/30/21	9/30/20	% Change
Open pit tonnes mined (000s)	5,926	6,500	(9)%	5,328	11 %	19,061	14,014	36 %
Open pit ore	2,464	1,880	31 %	1,777	39 %	6,480	3,873	67 %
Open pit waste	3,462	4,620	(25)%	3,551	(3)%	12,581	10,141	24 %
Average grade (grams/tonne)								
Open pit mined	2.28	2.41	(6)%	2.61	(13)%	2.38	2.51	(5)%
Processed	3.07	3.27	(6)%	3.60	(15)%	3.29	3.50	(6)%
Autoclave ore tonnes processed (000s)	1,446	1,307	11 %	1,281	13 %	4,101	3,841	7 %
Recovery rate	88 %	85 %	4 %	89 %	0 %	87 %	89 %	(2)%
Gold produced (000s oz)	127	117	9 %	129	(1)%	381	383	(1)%
Gold sold (000s oz)	125	118	7 %	129	(2)%	384	388	(1)%
Revenue (\$ millions)	227	222	2 %	246	(8)%	695	663	5 %
Cost of sales (\$ millions)	112	106	6 %	102	10 %	333	321	4 %
Income (\$ millions)	113	111	2 %	147	(23)%	355	341	4 %
EBITDA (\$ millions) <sup>b</sup>	150	144	4 %	181	(17)%	462	440	5 %
EBITDA margin <sup>c</sup>	66 %	65 %	2 %	74 %	(11)%	66 %	66 %	0 %
Capital expenditures (\$ millions)	73	85	(14)%	30	143 %	217	68	219 %
Minesite sustaining	24	21	14 %	20	20 %	69	52	33 %
Project	49	64	(23)%	10	390 %	148	16	825 %
Cost of sales (\$/oz)	895	904	(1)%	791	13 %	869	825	5 %
Total cash costs (\$/oz) <sup>b</sup>	521	533	(2)%	450	16 %	520	508	2 %
All-in sustaining costs (\$/oz) <sup>b</sup>	728	723	1 %	609	20 %	712	648	10 %
All-in costs (\$/oz) <sup>b</sup>	1,117	1,268	(12)%	697	60 %	1,097	694	58 %

<sup>a</sup> Barrick is the operator of Pueblo Viejo and owns 60%, with Newmont Corporation owning the remaining 40%. Pueblo Viejo is accounted for as a subsidiary with a 40% non-controlling interest. The results in the table and the discussion that follows are based on our 60% share only.

<sup>b</sup> Further information on these non-GAAP measures, including detailed reconciliations, is included on pages 81 to 106 of this MD&A.

<sup>c</sup> Represents EBITDA divided by revenue.

**Safety and Environment**

There was one LTI at Pueblo Viejo during the third quarter of 2021, which resulted in a LTIFR<sup>3</sup> of 0.30 per million hours worked, an increase compared to 0.00 in the prior quarter. The TRIFR<sup>3</sup> for the third quarter of 2021 was 0.30 per million hours worked, compared to 0.60 in the prior quarter. No Class 1<sup>4</sup> environmental incidents occurred during the third quarter of 2021.

**Financial Results****Q3 2021 compared to Q2 2021**

Pueblo Viejo's income for the third quarter of 2021 was 2% higher than the prior quarter, mainly due to higher sales volume and lower cost of sales per ounce<sup>2</sup>, partially offset by a lower realized gold price<sup>1</sup>.

Gold production for the third quarter of 2021 was 9% higher than the prior quarter following the completion of a scheduled shutdown for annual plant maintenance in the second quarter of 2021 and improved recovery driven by the ore blend. This was partially offset by lower grades processed in line with the mine and stockpile processing plan.

Cost of sales per ounce<sup>2</sup> and total cash costs per ounce<sup>1</sup> for the third quarter of 2021 were 1% and 2% lower, respectively, than the prior quarter mainly due to the impact of higher recoveries, partially offset by higher fuel costs. For the third quarter of 2021, all-in sustaining costs per ounce<sup>1</sup> were 1% higher than the prior quarter mainly due to higher minesite sustaining capital expenditures, partially offset by lower total cash costs per ounce<sup>1</sup>.

Capital expenditures for the third quarter of 2021 decreased by 14% compared to the prior quarter, primarily due to lower project capital expenditures from the plant expansion and mine life extension project. Partially offsetting this, minesite sustaining capital expenditures were 14% higher than the prior quarter mainly related to the Llagal tailings storage facility.

**Q3 2021 compared to Q3 2020**

Pueblo Viejo's income for the three month period ended September 30, 2021 was 23% lower than the same prior year period, driven by a lower realized gold price<sup>1</sup>, higher cost of sales per ounce<sup>2</sup> and lower sales volume.

Gold production for the three month period ended September 30, 2021 was 1% lower than the same prior year period due to lower grades processed in line with the mine and stockpile processing plan, largely offset by higher throughput.

Cost of sales per ounce<sup>2</sup> and total cash costs per ounce<sup>1</sup> for the three month period ended September 30, 2021 were 13% and 16% higher, respectively, than the same prior year period due to lower capitalized stripping, lower third-party energy sales from our Quisqueya power plant and higher direct operating costs driven by higher fuel costs. Costs of sales per ounce<sup>2</sup> was further impacted by an increase in depreciation expense. For the three month period ended September 30, 2021, all-in sustaining costs per ounce<sup>1</sup> were 20% higher than the same prior year period due to higher total cash costs per ounce<sup>1</sup> and higher minesite sustaining capital expenditures.

Capital expenditures for the three month period ended September 30, 2021 increased by 143% compared to the same prior year period, primarily due to increased project capital expenditures incurred on the plant expansion and mine life extension project. This was combined with higher minesite sustaining capital expenditures mainly related to the Llagal tailings storage facility, partially offset by lower capitalized waste stripping.

*YTD 2021 compared to YTD 2020*

Pueblo Viejo's income for the nine month period ended September 30, 2021 was 4% higher than the same prior year period, primarily due to a higher realized gold price<sup>1</sup>, partially offset by higher cost of sales per ounce<sup>2</sup>.

Gold production for the nine month period ended September 30, 2021 was 1% lower than the same prior year period, primarily due to lower grades processed in line with the planned mining and stockpile feed sequence as well as lower recovery driven by the ore blend, largely offset by higher throughput.

Cost of sales per ounce<sup>2</sup> for the nine month period ended September 30, 2021 was 5% higher than the same prior year period, mainly due to higher total cash costs per ounce<sup>1</sup> as well as increased depreciation expense. Total cash costs per ounce<sup>1</sup> was 2% higher compared to the same prior year period, mainly due to higher direct operating costs as a result of higher fuel costs, partially offset by higher silver by-product credits. For the nine month period ended September 30, 2021, all-in sustaining costs per ounce<sup>1</sup> increased by 10% compared to the same prior year period, primarily reflecting higher minesite sustaining capital expenditures and higher total cash costs per ounce<sup>1</sup>.

Capital expenditures for the nine month period ended September 30, 2021 increased by 219% compared to the same prior year period, primarily due to higher project capital expenditures relating to the plant expansion and mine life extension project, combined with higher minesite sustaining capital expenditures.

**Loulo-Gounkoto (80% basis)<sup>a</sup>, Mali****Summary of Operating and Financial Data**

	For the three months ended			For the nine months ended				
	9/30/21	6/30/21	% Change	9/30/20	% Change	9/30/21	9/30/20	% Change
Total tonnes mined (000s)	<b>8,131</b>	8,167	0 %	8,145	0 %	<b>25,307</b>	24,454	3 %
Open pit ore	<b>257</b>	194	32 %	155	66 %	<b>600</b>	810	(26)%
Open pit waste	<b>7,319</b>	7,419	(1)%	7,416	(1)%	<b>23,051</b>	21,967	5 %
Underground	<b>555</b>	554	0 %	574	(3)%	<b>1,656</b>	1,677	(1)%
Average grade (grams/tonne)								
Open pit mined	<b>2.63</b>	2.77	(5)%	2.07	27 %	<b>2.72</b>	6.03	(55)%
Underground mined	<b>4.65</b>	5.13	(9)%	4.48	4 %	<b>4.80</b>	4.29	12 %
Processed	<b>4.63</b>	4.93	(6)%	4.74	(2)%	<b>4.98</b>	4.87	2 %
Ore tonnes processed (000s)	<b>1,011</b>	1,001	1 %	1,004	1 %	<b>2,996</b>	2,957	1 %
Recovery rate	<b>91 %</b>	90 %	1 %	90 %	1 %	<b>91 %</b>	91 %	0 %
Gold produced (000s oz)	<b>137</b>	143	(5)%	139	(2)%	<b>434</b>	421	3 %
Gold sold (000s oz)	<b>134</b>	145	(7)%	136	(1)%	<b>430</b>	416	3 %
Revenue (\$ millions)	<b>239</b>	263	(9)%	264	(9)%	<b>771</b>	730	6 %
Cost of sales (\$ millions)	<b>149</b>	144	3 %	149	0 %	<b>440</b>	430	2 %
Income (\$ millions)	<b>84</b>	109	(23)%	92	(9)%	<b>306</b>	267	15 %
EBITDA (\$ millions) <sup>b</sup>	<b>137</b>	165	(17)%	147	(7)%	<b>470</b>	429	10 %
EBITDA margin <sup>c</sup>	<b>57 %</b>	63 %	(10)%	56 %	2 %	<b>61 %</b>	59 %	4 %
Capital expenditures (\$ millions)	<b>59</b>	74	(20)%	71	(17)%	<b>188</b>	158	19 %
Minesite sustaining	<b>42</b>	61	(31)%	62	(32)%	<b>146</b>	149	(2)%
Project	<b>17</b>	13	31 %	9	86 %	<b>42</b>	9	367 %
Cost of sales (\$/oz)	<b>1,109</b>	993	12 %	1,088	2 %	<b>1,023</b>	1,034	(1)%
Total cash costs (\$/oz) <sup>b</sup>	<b>708</b>	610	16 %	682	4 %	<b>640</b>	646	(1)%
All-in sustaining costs (\$/oz) <sup>b</sup>	<b>1,056</b>	1,073	(2)%	1,161	(9)%	<b>1,014</b>	1,031	(2)%
All-in costs (\$/oz) <sup>b</sup>	<b>1,184</b>	1,160	2 %	1,229	(4)%	<b>1,111</b>	1,053	5 %

<sup>a</sup> Barrick owns 80% of Société des Mines de Loulo SA and Société des Mines de Gounkoto with the Republic of Mali owning 20%. Loulo-Gounkoto is accounted for as a subsidiary with a 20% non-controlling interest on the basis that Barrick controls the asset. The results in the table and the discussion that follows are based on our 80% share, inclusive of the impact of the purchase price allocation resulting from the merger with Randgold.

<sup>b</sup> Further information on these non-GAAP measures, including detailed reconciliations, is included on pages 81 to 106 of this MD&A.

<sup>c</sup> Represents EBITDA divided by revenue.

**Safety and Environment**

There were zero LTIs recorded during the third quarter of 2021, which resulted in a LTIFR<sup>3</sup> of 0.00 per million hours worked, compared to 0.21 recorded in the prior quarter. The TRIFR<sup>3</sup> for the third quarter of 2021 was 0.41 per million hours worked, a decrease from 1.71 recorded in the prior quarter. No Class 1<sup>4</sup> environmental incidents occurred during the third quarter of 2021.

**Financial Results****Q3 2021 compared to Q2 2021**

Loulo-Gounkoto's income for the third quarter of 2021 was 23% lower than the prior quarter, primarily due to lower sales volume, higher cost of sales per ounce<sup>2</sup>, and a lower realized gold price<sup>1</sup>.

Gold production for the third quarter of 2021 was 5% lower than the prior quarter mainly due to lower grades processed in line with the mine plan, partially offset by higher throughput and recovery.

Cost of sales per ounce<sup>2</sup> and total cash costs per ounce<sup>1</sup> for the third quarter of 2021 were 12% and 16% higher, respectively, than the prior quarter mainly due to the impact of lower grades as well as higher power costs. The completion of an ongoing maintenance program on our power generators is expected to be completed in the fourth quarter of 2021, which should improve performance in

2022. For the third quarter of 2021, all-in sustaining costs per ounce<sup>1</sup> was 2% lower than the prior quarter mainly due to lower minesite sustaining capital expenditures, partially offset by higher total cash costs per ounce<sup>1</sup>.

Capital expenditures for the third quarter of 2021 decreased by 20% compared to the prior quarter, driven by a decrease in minesite sustaining capital expenditures, partially offset by an increase in project capital expenditures. Lower minesite sustaining capital expenditure was due to lower capitalized drilling and lower capitalized waste stripping at the Gounkoto open pit. The increase in project capital expenditures was driven by the continued development of Gounkoto underground and increased spending on the expansion of power capacity.

**Q3 2021 compared to Q3 2020**

Loulo-Gounkoto's income for the third quarter of 2021 was 9% lower than the same prior year period, primarily due to a lower realized gold price<sup>1</sup>, with slightly higher cost of sales per ounce<sup>2</sup> and marginally lower sales volume.

Gold production in the three month period ended September 30, 2021 was 2% lower compared to the same prior year period, mainly due to lower grades processed, partially offset by marginally higher throughput and recovery.

Cost of sales per ounce<sup>2</sup> and total cash costs per ounce<sup>1</sup> for the third quarter of 2021 were 2% and 4% higher, respectively, than the same prior year period, primarily due to higher power costs as well as lower grades. As described above, the completion of an ongoing maintenance program on our power generators is expected to be completed in the fourth quarter of 2021, which should improve performance in 2022. For the third quarter of 2021, all-in sustaining costs per ounce<sup>1</sup> decreased by 9% compared to the same prior year period, reflecting lower minesite sustaining capital expenditures<sup>1</sup>, slightly offset by higher total cash costs per ounce<sup>1</sup>.

Capital expenditures in the three month period ended September 30, 2021 decreased by 17% compared to the same prior year period, driven by lower minesite sustaining capital expenditures, partially offset by higher project capital expenditures. Lower minesite sustaining capital expenditures were mainly due to lower capitalized waste stripping at the Goukoto open pit and lower capitalized drilling, partially offset by an increase in underground development at the Yalea and Gara mines at Loulo. The increase in project capital expenditures was driven by the development of Goukoto underground.

#### *YTD 2021 compared to YTD 2020*

Loulo-Goukoto's income for the nine month period ended September 30, 2021 was 15% higher than the same prior year period, primarily due to a higher realized gold price<sup>1</sup>, increased sales volume and slightly lower cost of sales per ounce<sup>2</sup>.

Gold production in the nine month period ended September 30, 2021 was 3% higher compared to the same prior year period, primarily due to higher throughput and higher grades processed.

Cost of sales per ounce<sup>2</sup> and total cash costs per ounce<sup>1</sup> for the nine month period ended September 30, 2021 were both slightly lower than the same prior year period. For the nine month period ended September 30, 2021, all-in sustaining costs per ounce<sup>1</sup> decreased by 2% compared to the same prior year period, reflecting marginally lower minesite sustaining capital expenditures and slightly lower total cash costs per ounce<sup>1</sup>.

Capital expenditures in the nine month period ended September 30, 2021 increased by 19% compared to the same prior year period, driven by higher project capital expenditures relating to the development of Goukoto underground.

**Kibali (45% basis)<sup>a</sup>, Democratic Republic of Congo****Summary of Operating and Financial Data**

	For the three months ended					For the nine months ended		
	9/30/21	6/30/21	% Change	9/30/20	% Change	9/30/21	9/30/20	% Change
Total tonnes mined (000s)	<b>3,840</b>	3,542	8 %	3,405	13 %	<b>10,791</b>	9,834	10 %
Open pit ore	<b>361</b>	326	11 %	380	(5)%	<b>948</b>	1,072	(12)%
Open pit waste	<b>3,072</b>	2,762	11 %	2,569	20 %	<b>8,528</b>	7,409	15 %
Underground	<b>407</b>	454	(10)%	456	(11)%	<b>1,315</b>	1,353	(3)%
Average grade (grams/tonne)								
Open pit mined	<b>3.00</b>	2.79	8 %	2.40	25 %	<b>2.80</b>	2.17	29 %
Underground mined	<b>5.89</b>	5.58	6 %	5.01	18 %	<b>5.54</b>	5.14	8 %
Processed	<b>3.73</b>	3.52	6 %	3.67	2 %	<b>3.53</b>	3.71	(5)%
Ore tonnes processed (000s)	<b>872</b>	896	(3)%	862	1 %	<b>2,662</b>	2,557	4 %
Recovery rate	<b>90 %</b>	90 %	0 %	90 %	0 %	<b>90 %</b>	89 %	1 %
Gold produced (000s oz)	<b>95</b>	91	4 %	91	4 %	<b>272</b>	272	0 %
Gold sold (000s oz)	<b>93</b>	93	0 %	91	2 %	<b>272</b>	275	(1)%
Revenue (\$ millions)	<b>166</b>	169	(2)%	176	(6)%	<b>489</b>	480	2 %
Cost of sales (\$ millions)	<b>92</b>	96	(4)%	99	(7)%	<b>280</b>	293	(4)%
Income (\$ millions)	<b>74</b>	70	6 %	74	0 %	<b>207</b>	186	11 %
EBITDA (\$ millions) <sup>b</sup>	<b>110</b>	106	4 %	117	(6)%	<b>311</b>	312	0 %
EBITDA margin <sup>c</sup>	<b>66 %</b>	63 %	5 %	66 %	0 %	<b>64 %</b>	65 %	(2)%
Capital expenditures (\$ millions)	<b>19</b>	21	(10)%	14	36 %	<b>51</b>	39	31 %
Minesite sustaining	<b>11</b>	20	(45)%	14	(21)%	<b>42</b>	38	11 %
Project	<b>8</b>	1	700 %	0	100 %	<b>9</b>	1	800 %
Cost of sales (\$/oz)	<b>987</b>	1,038	(5)%	1,088	(9)%	<b>1,029</b>	1,067	(4)%
Total cash costs (\$/oz) <sup>b</sup>	<b>597</b>	645	(7)%	617	(3)%	<b>643</b>	606	6 %
All-in sustaining costs (\$/oz) <sup>b</sup>	<b>751</b>	894	(16)%	817	(8)%	<b>833</b>	776	7 %
All-in costs (\$/oz) <sup>b</sup>	<b>838</b>	900	(7)%	823	2 %	<b>867</b>	781	11 %

<sup>a</sup>. Barrick owns 45% of Kibali Goldmines SA (Kibali) with the Democratic Republic of Congo ("DRC") and our joint venture partner, AngloGold Ashanti, owning 10% and 45%, respectively. Kibali is accounted for as an equity method investment on the basis that the joint venture partners that have joint control have rights to the net assets of the joint venture. The figures presented in this table and the discussion that follows are based on our 45% effective interest in Kibali inclusive of the impact of the purchase price allocation resulting from the merger with Randgold.

<sup>b</sup>. Further information on these non-GAAP measures, including detailed reconciliations, is included on pages 81 to 106 of this MD&A.

<sup>c</sup>. Represents EBITDA divided by revenue.

**Safety and Environment**

Kibali recorded zero LTIs for the second consecutive quarter, which resulted in a LTIFR<sup>3</sup> of 0.00 per million hours worked for the third quarter of 2021, consistent with the prior quarter. The TRIFR<sup>3</sup> was 1.88 per million hours worked in the third quarter of 2021, an increase from 0.29 in the prior quarter. No Class 1<sup>4</sup> environmental incidents occurred during the third quarter of 2021.

**Financial Results****Q3 2021 compared to Q2 2021**

Kibali's income for the third quarter of 2021 was 6% higher than the prior quarter as a result of lower cost of sales per ounce<sup>2</sup>, partially offset by a lower realized gold price<sup>1</sup>.

Gold production for the third quarter of 2021 was 4% higher than the prior quarter, primarily benefiting from higher grades processed, partially offset by lower throughput.

Cost of sales per ounce<sup>2</sup> and total cash costs per ounce<sup>1</sup> for the third quarter of 2021 were 5% and 7% lower, respectively, than the prior quarter, mainly from higher grades and lower energy costs due to increased hydroelectric power generation through the wet season. For the third quarter of 2021, all-in sustaining costs per ounce<sup>1</sup> decreased by 16% compared to the prior quarter,

mainly due to lower total cash costs per ounce<sup>1</sup> and lower minesite sustaining capital expenditures.

Capital expenditures for the three month period ended September 30, 2021 were 10% lower compared to the prior quarter due to a reduction in minesite sustaining capital expenditures, partially offset by higher project capital expenditures. The lower minesite sustaining capital expenditures reflects reduced underground development at KCD, in line with the mine plan. The higher project capital expenditures related to the advancement of the Kalimva/Ikamva and Pamao open pit projects.

**Q3 2021 compared to Q3 2020**

Kibali's income for the three month period ended September 30, 2021 was in line with the same prior year period, as increased sales volume and reduced cost of sales per ounce<sup>2</sup> were offset by a lower realized gold price<sup>1</sup>.

Gold production in the three month period ended September 30, 2021 was 4% higher than the same prior year period, mainly due to improved grades and throughput.

Cost of sales per ounce<sup>2</sup> for the three month period ended September 30, 2021 was 9% lower than the same prior year period, mainly due to lower depreciation expense combined with lower total cash costs per ounce<sup>1</sup>. Total cash costs per ounce<sup>1</sup> was 3% lower than the same prior year period, mainly due to the impact of higher grades

processed, as well as lower royalty expense due to a lower realized gold price<sup>1</sup>. For the three month period ended September 30, 2021, all-in sustaining costs per ounce<sup>1</sup> were 8% lower than the same prior year period, due to lower total cash costs per ounce<sup>1</sup>, combined with lower minesite sustaining capital expenditures.

Capital expenditures for the three month period ended September 30, 2021 were 36% higher compared to the same prior year period due to higher project capital expenditures, partially offset by a reduction in minesite sustaining capital expenditures. The lower minesite sustaining capital expenditures reflects reduced underground development at KCD, in line with the mine plan. The higher project capital expenditures related to the advancement of the Kalimva/Ikamva and Pamao open pit projects.

#### *YTD 2021 compared to YTD 2020*

Kibali's income for the nine month period ended September 30, 2021 was 11% higher than the same prior year period due to a higher realized gold price<sup>1</sup> and lower cost of sales per ounce<sup>2</sup>.

Gold production in the nine month period ended September 30, 2021 was in line with the same prior year period, as improved throughput and recovery was offset by lower grades processed.

Cost of sales per ounce<sup>2</sup> for the nine month period ended September 30, 2021 was 4% lower than the same prior year period, mainly due to lower depreciation expense, partially offset by higher total cash costs per ounce<sup>1</sup>. Total cash costs per ounce<sup>1</sup> was 6% higher than the same prior year period, mainly due to the impact of lower grades processed as well as increased labor and logistics costs, partially offset by improved recoveries. For the nine month period ended September 30, 2021, all-in sustaining costs per ounce<sup>1</sup> were 7% higher compared to the same prior year period, due to increased minesite sustaining capital expenditures, combined with higher total cash costs per ounce<sup>1</sup>.

Capital expenditures in the nine month period ended September 30, 2021 were 31% higher than the same prior year period, mainly due to higher project capital expenditures and higher minesite sustaining capital expenditures. Higher project capital expenditures related to the advancement of the Kalimva/Ikamva and Pamao open pit projects. Higher minesite sustaining capital expenditures were mainly related to grade control drilling, a tailings storage facility lift and capitalized waste stripping.

**Veladero (50% basis)<sup>a</sup>, Argentina****Summary of Operating and Financial Data**

	For the three months ended					For the nine months ended		
	9/30/21	6/30/21	% Change	9/30/20	% Change	9/30/21	9/30/20	% Change
Open pit tonnes mined (000s)	8,837	10,403	(15)%	6,930	28 %	28,790	20,225	42 %
Open pit ore	3,267	2,743	19 %	3,385	(3)%	7,321	9,886	(26)%
Open pit waste	5,570	7,660	(27)%	3,545	57 %	21,469	10,339	108 %
Average grade (grams/tonne)								
Open pit mined	0.69	0.79	(13)%	0.76	(9)%	0.74	0.79	(6)%
Processed	0.71	0.77	(8)%	0.79	(10)%	0.76	0.83	(9)%
Heap leach ore tonnes processed (000s)	3,126	3,241	(4)%	3,189	(2)%	7,672	9,041	(15)%
Gold produced (000s oz)	48	31	55 %	44	9 %	111	168	(34)%
Gold sold (000s oz)	44	48	(8)%	43	2 %	123	135	(9)%
Revenue (\$ millions)	81	91	(11)%	82	(1)%	229	234	(2)%
Cost of sales (\$ millions)	58	60	(3)%	49	18 %	153	159	(4)%
Income (\$ millions)	24	29	(17)%	30	(20)%	75	70	7 %
EBITDA (\$ millions) <sup>b</sup>	41	49	(16)%	47	(13)%	123	122	1 %
EBITDA margin <sup>c</sup>	51 %	54 %	(6)%	57 %	(11)%	54 %	52 %	3 %
Capital expenditures (\$ millions)	29	44	(34)%	18	61 %	114	78	46 %
Minesite sustaining	29	44	(34)%	18	61 %	114	63	81 %
Project	0	0	0 %	0	0 %	0	15	(100)%
Cost of sales (\$/oz)	1,315	1,231	7 %	1,136	16 %	1,241	1,180	5 %
Total cash costs (\$/oz) <sup>b</sup>	882	774	14 %	708	25 %	804	766	5 %
All-in sustaining costs (\$/oz) <sup>b</sup>	1,571	1,698	(7)%	1,159	36 %	1,754	1,263	39 %
All-in costs (\$/oz) <sup>b</sup>	1,571	1,698	(7)%	1,159	36 %	1,754	1,376	27 %

<sup>a</sup>. Barrick owns 50% of Veladero with our joint venture partner, Shandong Gold, owning the remaining 50%. Veladero is proportionately consolidated on the basis that the joint venture partners that have joint control have rights to the assets and obligations for the liabilities relating to the arrangement. The figures presented in this table and the discussion that follows are based on our 50% interest in Veladero inclusive of the impact of remeasurement of our interest in Veladero following the disposal of a 50% interest on June 30, 2017.

<sup>b</sup>. Further information on these non-GAAP measures, including detailed reconciliations, is included on pages 81 to 106 of this MD&A.

<sup>c</sup>. Represents EBITDA divided by revenue.

**Safety and Environment**

Veladero had zero LTIs during the third quarter of 2021, resulting in a LTIFR<sup>3</sup> of 0.00 per million hours worked, compared to 0.34 in the prior quarter. The TRIFR<sup>3</sup> for the third quarter of 2021 was 0.64 per million hours worked, compared to 0.34 in the prior quarter. No Class 1<sup>4</sup> environmental incidents occurred during the third quarter of 2021.

Minera Andina del Sol SRL, the joint venture company that operates the Veladero mine, is the subject of various regulatory proceedings related to operational incidents that occurred in March 2017, September 2016 and September 2015. Refer to note 18 to the Financial Statements for more information regarding these and related matters.

**Financial Results****Q3 2021 compared to Q2 2021**

Veladero's income for the third quarter of 2021 was 17% lower than the prior quarter, primarily due to lower sales volume, a lower realized gold price<sup>1</sup>, as well as higher cost of sales per ounce<sup>2</sup>.

Gold production in the third quarter of 2021 was 55% higher than the prior quarter due to the ramp-up of the Phase 6 leach pad. As previously disclosed, heap leach processing operations at Veladero were reduced through the first half of 2021, while the mine transitioned to Phase 6. The Phase 6 leach pad expansion was successfully

commissioned in the second quarter of 2021, in line with guidance. Gold sales were slightly lower than production in the third quarter of 2021 as we continue to manage the timing of our sales to minimize our exposure to local currency devaluation.

Cost of sales per ounce<sup>2</sup> and total cash costs per ounce<sup>1</sup> in the third quarter of 2021 increased by 7% and 14%, respectively, compared to the prior quarter. This was mainly due to the introduction in the third quarter of 2021 of a 1.5% royalty on the gross proceeds of sales under the Phase 6 Trust Environmental Impact Statement, as previously disclosed. Cost of sales per ounce<sup>2</sup> and total cash costs per ounce<sup>1</sup> were also impacted by lower capitalized stripping, preventative groundwater drilling activities and lower sales volume. This was partially offset by lower direct operating costs, mainly driven by lower camp costs as well as a decrease in health care and supplies expense relating to Covid-19. In the third quarter of 2021, all-in sustaining costs per ounce<sup>1</sup> decreased by 7% compared to the prior quarter, primarily driven by lower minesite sustaining capital expenditures, partially offset by higher total cash costs per ounce<sup>1</sup>.

Capital expenditures were 34% lower compared to the prior quarter, mainly as the development of the Phase 6 leach pad expansion was completed in the prior quarter, combined with lower capital related to the Veladero Power Transmission project as the project nears completion.

*Q3 2021 compared to Q3 2020*

Veladero's income for the three month period ended September 30, 2021 was 20% lower compared to the same prior year period, mainly due to a lower realized gold price<sup>1</sup> and higher cost of sales per ounce<sup>2</sup>.

Gold production for the three month period ended September 30, 2021 was 9% higher than the same prior year period, primarily due to the ramp-up of the Phase 6 leach pad as described above.

Cost of sales per ounce<sup>2</sup> and total cash costs per ounce<sup>1</sup> for the three month period ended September 30, 2021 were 16% and 25% higher, respectively, compared to the same prior year period, mainly due to the introduction of a 1.5% royalty on the gross proceeds of sales under the Phase 6 Trust Environmental Impact Statement, as described above, partially offset by the impact of higher sales volume. For the three month period ended September 30, 2021, all-in sustaining costs per ounce<sup>1</sup> increased by 36% compared to the same prior year period, mainly due to higher minesite sustaining capital expenditures, combined with higher total cash costs per ounce<sup>1</sup>.

Capital expenditures for the three month period ended September 30, 2021 were 61% higher than the same prior year period due to higher minesite sustaining capital expenditures, mainly related to the development of the Phase 6 leach pad expansion and higher capitalized stripping.

*YTD 2021 compared to YTD 2020*

Veladero's income for the nine month period ended September 30, 2021 was 7% higher than the same prior year period, primarily due to a higher realized gold price<sup>1</sup>, partially offset by lower sales volumes and higher cost of sales per ounce<sup>2</sup>.

Gold production for the nine month period ended September 30, 2021 was 34% lower than the same prior year period, primarily due to the ramp-up of the Phase 6 leach pad. As previously disclosed, heap leach processing operations at Veladero were reduced through the first half of 2021, while the mine transitioned to Phase 6.

Cost of sales per ounce<sup>2</sup> and total cash costs per ounce<sup>1</sup> for the nine month period ended September 30, 2021 were both 5% higher than the same prior year period, mainly due to the impact of lower sales volume, partially offset by higher capitalized waste stripping. For the nine month period ended September 30, 2021, all-in sustaining costs per ounce<sup>1</sup> increased by 39% compared to the same prior year period, mainly attributed to higher minesite sustaining capital expenditures, combined with higher total cash costs per ounce<sup>1</sup>.

Capital expenditures for the nine month period ended September 30, 2021 were 46% higher, mainly due to higher minesite sustaining capital expenditures, partially offset by lower project capital expenditures. Minesite sustaining capital expenditures were 81% higher than the same prior year period, mainly due to the development of the Phase 6 leach pad expansion. Project capital expenditures were lower compared to the same prior year period as there was a \$15 million payment made for the funding of a power transmission line in Argentina as a result of an agreement made with the Provincial Power Regulatory Body of San Juan, occurring in the same prior year period.

*Regulatory Matters*

On September 1, 2019, the Argentine government issued Decree 609/2019 announcing currency restrictions in Argentina. Subsequently, the Central Bank of Argentina issued Communication "A" 6770 complementing this decree. As a result, all export proceeds are required to be converted into Argentine pesos. Dividend distributions and payments to foreign suppliers now require specific authorizations from the Central Bank. These currency restrictions have had limited impact on mining operations to date but we continue to optimize the timing of our gold sales to minimize our exposure to currency devaluation, while advancing constructive discussions with the Central Bank on our rights to repatriate profits.

Separately, on October 2, 2020, the Argentine government issued Decree 785/2020 that established the rate for mining export duties at 8%. This decree, effective from October 3, 2020, will last until December 31, 2021.



**North Mara (84% basis)<sup>a</sup>, Tanzania****Summary of Operating and Financial Data**

	For the three months ended						For the nine months ended		
	9/30/21	6/30/21	% Change	9/30/20	% Change	9/30/21	9/30/20	% Change	
Total tonnes mined (000s)	340	354	(4)%	247	38 %	942	3,462	(73)%	
Open pit ore	n/a	n/a	n/a	n/a	n/a	n/a	1,484	n/a	
Open pit waste	n/a	n/a	n/a	n/a	n/a	n/a	1,197	n/a	
Underground	340	354	(4)%	247	38 %	942	781	21 %	
Average grade (grams/tonne)									
Open pit mined	n/a	n/a	n/a	n/a	n/a	n/a	2.14	n/a	
Underground mined	6.29	4.53	39 %	5.13	23 %	5.01	6.28	(20)%	
Processed	3.25	3.08	5 %	3.59	(10)%	3.21	3.59	(11)%	
Ore tonnes processed (000s)	658	713	(8)%	622	6 %	2,013	1,869	8 %	
Recovery rate	91 %	89 %	2 %	93 %	(2)%	90 %	93 %	(3)%	
Gold produced (000s oz)	66	63	4 %	67	(2)%	191	200	(5)%	
Gold sold (000s oz)	65	66	(2)%	69	(6)%	187	206	(9)%	
Revenue (\$ millions)	116	121	(4)%	132	(12)%	337	360	(6)%	
Cost of sales (\$ millions)	64	66	(3)%	61	5 %	189	198	(5)%	
Income (\$ millions)	52	54	(4)%	72	(28)%	146	165	(12)%	
EBITDA (\$ millions) <sup>b</sup>	64	65	(2)%	89	(28)%	181	224	(19)%	
EBITDA margin <sup>c</sup>	55 %	54 %	3 %	67 %	(18)%	54 %	62 %	(14)%	
Capital expenditures (\$ millions)	18	13	38 %	17	6 %	47	60	(22)%	
Minesite sustaining	11	7	57 %	6	83 %	29	46	(37)%	
Project	7	6	17 %	11	(36)%	18	14	29 %	
Cost of sales (\$/oz)	993	975	2 %	903	10 %	1,007	967	4 %	
Total cash costs (\$/oz) <sup>b</sup>	796	816	(2)%	649	23 %	814	673	21 %	
All-in sustaining costs (\$/oz) <sup>b</sup>	985	952	3 %	758	30 %	989	911	9 %	
All-in costs (\$/oz) <sup>b</sup>	1,105	1,033	7 %	912	21 %	1,088	979	11 %	

<sup>a</sup> Barrick owns 84% of North Mara, with the Government of Tanzania owning 16%. North Mara is accounted for as a subsidiary with a 16% non-controlling interest on the basis that Barrick controls the asset. The results in the table and the discussion that follows are based on our 84% share.

<sup>b</sup> Further information on these non-GAAP measures, including detailed reconciliations, is included on pages 81 to 106 of this MD&A.

<sup>c</sup> Represents EBITDA divided by revenue.

**Safety and Environment**

There were no LTIs recorded at North Mara during the third quarter of 2021, which resulted in a LTIFR<sup>3</sup> of 0.00 per million hours worked, in line with the prior quarter. The TRIFR<sup>3</sup> for the third quarter of 2021 was 0.00 per million hours worked, compared to 1.00 in the prior quarter. No Class 1<sup>4</sup> environmental incidents occurred during the third quarter of 2021.

**Financial Results****Q3 2021 compared to Q2 2021**

North Mara's income for the third quarter of 2021 was 4% lower than the prior quarter due to a lower realized gold price<sup>1</sup>, higher cost of sales per ounce<sup>2</sup> and marginally lower sales volumes as a result of the timing of gold shipments.

In the third quarter of 2021, production was 4% higher than the prior quarter. This was primarily due to higher grades mined from the underground, in line with the mine plan, and higher recoveries after the replacement of the thermal oil heater in the elution circuit. These impacts were partially offset by lower throughput. Underground productivity has continued to improve over the past year and the arrival of new equipment is expected to further improve this trend going into the fourth quarter of 2021.

Cost of sales per ounce<sup>2</sup> in the third quarter of 2021 was 2% higher than the prior quarter due to higher depreciation expense, partially offset by lower total cash

costs per ounce<sup>1</sup>. The decrease in total cash costs per ounce<sup>1</sup> of 2% is mainly due to the arrival of new equipment which has improved underground ore delivery, maintaining our commitment to improve operational efficiency. All-in sustaining costs per ounce<sup>1</sup> in the third quarter of 2021 were 3% higher than the prior quarter, mainly due to higher minesite sustaining capital expenditures, partially offset by lower total cash costs per ounce<sup>1</sup>.

Capital expenditures in the third quarter of 2021 were 38% higher than the prior quarter due to an increase in both minesite sustaining and project capital expenditures. Minesite sustaining capital expenditures were higher than the prior quarter due to the arrival of new underground equipment, which has resulted in improved operational efficiencies. Higher project capital expenditures in the third quarter of 2021 were driven by increased resource conversion drilling at the Gokona and Gena open pits as well as the construction of the brine treatment plant. As previously disclosed, we expect capital expenditures to increase in the fourth quarter of 2021, mainly relating to process plant improvements, ongoing water management initiatives and underground equipment.

**Q3 2021 compared to Q3 2020**

North Mara's income for the three month period ending September 30, 2021 was 28% lower than the same prior

year period, mainly due to a lower realized gold price<sup>1</sup>, lower sales volumes and higher cost of sales per ounce<sup>2</sup>.

For the three month period ended September 30, 2021, production was 2% lower than the same prior year period, mainly due to lower grades processed, in line with the current underground mining sequence, as well as an increase in lower grade stockpiles in the feed blend, partially offset by higher throughput resulting from plant optimization projects.

Cost of sales per ounce<sup>2</sup> and total cash costs per ounce<sup>1</sup> in the three month period ending September 30, 2021 were 10% and 23% higher, respectively, than the same prior year period, mainly due to the impact of lower recoveries and lower grade processed. All-in sustaining costs per ounce<sup>1</sup> in the third quarter of 2021 was 30% higher than the same prior year period, mainly due to higher total cash costs per ounce<sup>1</sup>, combined with higher minesite sustaining capital expenditures.

For the three month period ending September 30, 2021, capital expenditures increased by 6% compared to the same prior year period, mainly due to higher minesite sustaining capital expenditures, partially offset by lower project capital expenditures. The increase in minesite sustaining capital expenditures is driven by the replacement of underground equipment with the arrival of new equipment as described above. Lower project capital expenditures is the result of our investment in ongoing water management initiatives largely occurring in the same prior year period.

#### *YTD 2021 compared to YTD 2020*

North Mara's income for the nine month period ending September 30, 2021 was 12% lower than the same prior year period, mainly due to lower sales volumes and higher cost of sales per ounce<sup>2</sup>, partially offset by a higher realized gold price<sup>1</sup>.

For the nine month period ending September 30, 2021, gold production was 5% lower than the same prior year period, mainly due to lower grades and recovery, partially offset by increased throughput. As described above, the lower grades processed were in line with both the current underground mining sequence and an increase in lower grade stockpiles in the feed blend, following the temporary cessation of open pit operations in the second quarter of 2020.

Cost of sales per ounce<sup>2</sup> in the nine month period ending September 30, 2021 was 4% higher than the same prior year period due to higher total cash costs per ounce<sup>1</sup>, partially offset by lower depreciation expense related to the temporary cessation of open pit operations as described above. Total cash costs per ounce<sup>1</sup> in the nine month period ending September 30, 2021 were 21% higher than the same prior year period, which mainly reflected the impact of lower grades, combined with higher direct mining costs from the transition to an exclusively underground operation following the temporary cessation of open pit mining. All-in sustaining costs per ounce<sup>1</sup> for the nine month period ending September 30, 2021 were 9% higher than the same prior year period as the increase in total cash costs per ounce<sup>1</sup> was partially offset by lower minesite sustaining capital expenditures.

For the nine month period ending September 30, 2021, capital expenditures decreased by 22% compared to the same prior year period, following our investment in the tailings storage facility, other water management initiatives and land acquisitions in the same prior year period. As described above, we expect capital expenditures to increase in the fourth quarter of 2021, mainly relating to process plant upgrades, ongoing water management initiatives and new underground equipment.

**Bulyanhulu (84% basis)<sup>a</sup>, Tanzania****Summary of Operating and Financial Data**

	For the three months ended					For the nine months ended		
	9/30/21	6/30/21	% Change	9/30/20	% Change	9/30/21	9/30/20	% Change
Underground tonnes mined (000s)	198	164	21 %	10	1880 %	487	10	4,770 %
Average grade (grams/tonne)								
Underground mined	9.91	8.55	16 %	7.55	31 %	9.43	7.55	25 %
Processed	9.82	8.38	17 %	1.01	872 %	9.37	0.99	847 %
Ore tonnes processed (000s)	179	139	29 %	431	(58)%	428	1,345	(68)%
Recovery rate	94 %	94 %	0 %	50 %	87 %	94 %	50 %	87 %
Gold produced (000s oz)	53	35	51 %	7	656 %	121	21	475 %
Gold sold (000s oz)	49	36	35 %	46	6 %	113	83	36 %
Revenue (\$ millions)	91	69	32 %	98	(7)%	202	166	22 %
Cost of sales (\$ millions)	53	42	26 %	69	(23)%	129	131	(2)%
Income (\$ millions)	37	27	37 %	25	48 %	71	14	407 %
EBITDA (\$ millions) <sup>b</sup>	50	38	32 %	48	4 %	105	63	67 %
EBITDA margin <sup>c</sup>	55 %	55 %	0 %	49 %	12 %	52 %	38 %	37 %
Capital expenditures (\$ millions)	10	18	(44)%	17	(41)%	39	27	44 %
Minesite sustaining	5	5	0 %	2	150 %	12	5	140 %
Project	5	13	(62)%	15	(67)%	27	22	23 %
Cost of sales (\$/oz)	1,073	1,164	(8)%	1,502	(29)%	1,136	1,574	(28)%
Total cash costs (\$/oz) <sup>b</sup>	724	776	(7)%	874	(17)%	776	885	(12)%
All-in sustaining costs (\$/oz) <sup>b</sup>	827	916	(10)%	913	(9)%	888	949	(6)%
All-in costs (\$/oz) <sup>b</sup>	937	1,270	(26)%	1,243	(25)%	1,128	1,215	(7)%

<sup>a</sup>. Barrick owns 84% of Bulyanhulu, with the Government of Tanzania owning 16%. Bulyanhulu is accounted for as a subsidiary with a 16% non-controlling interest on the basis that Barrick controls the asset. The results in the table and the discussion that follows are based on our 84% share.

<sup>b</sup>. Further information on these non-GAAP measures, including detailed reconciliations, is included on pages 81 to 106 of this MD&A.

<sup>c</sup>. Represents EBITDA divided by revenue.

**Safety and Environment**

There were two LTIs recorded at Bulyanhulu during the third quarter of 2021, which resulted in a LTIFR<sup>3</sup> of 1.40 per million hours worked, which is an increase from 0.00 in the prior quarter. The TRIFR<sup>3</sup> for the third quarter of 2021 was 4.88 per million hours worked, which is an increase from 2.91 in the prior quarter. To improve safety performance, leading indicators are being monitored to identify trends, with various underground standard operating procedures also reviewed to identify areas of improvement. This includes improved supervision procedures and further extending technological measures, such as reverse cameras and proximity detection systems to supplement behavioural change awareness programs on heavy equipment. No Class 1<sup>4</sup> environmental incidents occurred during the third quarter of 2021.

**Financial Results****Q3 2021 compared to Q2 2021**

Bulyanhulu's income for the third quarter of 2021 was 37% higher than the second quarter of 2021 due to increased sales volumes and lower cost of sales per ounce<sup>2</sup>, partially offset by a lower realized gold price<sup>1</sup>.

In the third quarter of 2021, production was 51% higher than the prior quarter. This was primarily due to the continued ramp-up of underground mining and processing operations, resulting in increased throughput and higher grade. The production ramp-up of Bulyanhulu is scheduled to continue through 2021, and reach annualized steady-state production by 2022.

Cost of sales per ounce<sup>2</sup> and total cash costs per ounce<sup>1</sup> in the third quarter of 2021 were 8% and 7% lower, respectively, than the prior quarter as the ramp-up of underground mining and processing operations improved productivity and resulted in lower fixed costs on a per ounce basis. All-in sustaining costs per ounce<sup>1</sup> in the third quarter of 2021 was 10% lower than the prior quarter, due to lower total cash costs per ounce<sup>1</sup> and lower minesite sustaining capital expenditures on a per ounce basis.

Capital expenditures in the third quarter of 2021 were 44% lower than the prior quarter as underground mining focused on operational development as opposed to capital development, in line with the mine plan.

**Q3 2021 compared to Q3 2020**

Bulyanhulu's income for the three month period ending September 30, 2021 was 48% higher than the same prior year period, mainly due to higher sales volume driven by the ramp-up of underground mining and processing operations. In the same prior year period, Bulyanhulu was a tailings re-treatment operation and sold the remainder of its previously stockpiled concentrate material.

For the three month period ended September 30, 2021, production was 656% higher than the same prior year period due to the processing of fresh underground ore following the ramp-up of mining and processing operations as described above. This resulted in higher grades and recoveries compared to the tailings material processed in the same prior year period.

Cost of sales per ounce<sup>2</sup> and total cash costs<sup>1</sup> per ounce in the three month period ending September 30,

2021 were 29% and 17% lower, respectively, than the same prior year period, mainly due to the ramp-up of underground mining and processing operations as described above. Cost of sales per ounce<sup>1</sup> was further impacted by lower depreciation per ounce as a result of the impact of higher sales volume. All-in sustaining costs per ounce<sup>1</sup> in the third quarter of 2021 was 9% lower than the same prior year period, mainly due to lower total cash costs per ounce<sup>1</sup>, partially offset by higher minesite sustaining capital expenditures.

For the three month period ending September 30, 2021, capital expenditures decreased by 41% compared to the same prior year period as significant project capital expenditures were incurred in the prior year related to the successful restart of underground mining and processing operations in the second half of 2020.

#### *YTD 2021 compared to YTD 2020*

Bulyanhulu's income for the nine month period ending September 30, 2021 was 407% higher than the same prior year period, mainly due to higher sales volume driven by the ramp-up of underground mining and processing operations. In the same prior year period, Bulyanhulu was a tailings re-treatment operation and sold the remainder of its previously stockpiled concentrate material.

For the nine month period ending September 30, 2021, gold production was 475% higher than the same prior year period due to the processing of fresh underground ore following the ramp-up of mining and processing operations as described above. This resulted in higher grades and recoveries compared to the tailings material processed in the same prior year period.

Cost of sales per ounce<sup>2</sup> and total cash costs per ounce<sup>1</sup> in the nine month period ending September 30, 2021 were 28% and 12% lower, respectively, than the same prior year period mainly due to the ramp-up of underground mining and processing operations as described above. Cost of sales per ounce<sup>1</sup> was further impacted by lower depreciation per ounce as a result of the impact of higher sales volume. All-in sustaining costs per ounce<sup>1</sup> for the nine month period ending September 30, 2021 was 6% lower than the same prior year period, mainly due to lower total cash costs per ounce<sup>1</sup>, partially offset by higher minesite sustaining capital expenditures.

For the nine month period ending September 30, 2021, capital expenditures increased by 44% compared to the same prior year period reflecting the ramp-up of mining and processing operations. The Bulyanhulu underground ramp-up is scheduled to continue through the remainder of 2021 and reach annualized steady-state production by 2022.

## Other Mines - Gold

## Summary of Operating and Financial Data

For the three months ended

	9/30/21					6/30/21				
	Gold produced (000s oz)	Cost of sales (\$/oz)	Total cash costs (\$/oz) <sup>a</sup>	All-in sustaining costs (\$/oz) <sup>a</sup>	Capital Expenditures <sup>b</sup>	Gold produced (000s oz)	Cost of sales (\$/oz)	Total cash costs (\$/oz) <sup>a</sup>	All-in sustaining costs (\$/oz) <sup>a</sup>	Capital Expenditures <sup>b</sup>
Tongon (89.7%)	41	1,579	1,139	1,329	7	48	1,446	1,045	1,162	4
Hemlo	26	1,870	1,493	2,276	20	42	1,603	1,314	1,937	25
Buzwagi (84%)	4	1,000	967	970	0	19	1,315	1,244	1,242	0
Porgera <sup>c</sup> (47.5%)	—	—	—	—	—	—	—	—	—	—

<sup>a</sup>. Further information on these non-GAAP measures, including detailed reconciliations, is included on pages 81 to 106 of this MD&A.

<sup>b</sup>. Includes both minesite sustaining and project capital expenditures.

<sup>c</sup>. As Porgera was placed on care and maintenance on April 25, 2020, no operating data or per ounce data is provided.

## Tongon (89.7% basis), Côte d'Ivoire

Gold production for Tongon in the third quarter of 2021 was 15% below the prior quarter, mainly due to lower feed grades and recovery, reflecting the change in the mine plan related to the previously disclosed mine life extension to 2023, compounded by lower throughput following a heavy rainy season. Cost of sales per ounce<sup>2</sup> and total cash costs per ounce<sup>1</sup> in the third quarter of 2021 were both 9% higher than the prior quarter, primarily driven by the impact of lower grade and recovery. All-in sustaining costs per ounce<sup>1</sup> in the third quarter of 2021 increased by 14%, reflecting the increase in total cash costs per ounce<sup>1</sup> and an increase in minesite sustaining capital expenditures.

## Hemlo, Ontario, Canada

Hemlo's gold production in the third quarter of 2021 was 38% lower than the prior quarter due to lower tonnes mined and processed from the underground. Underground productivity was impacted by ongoing Covid-19 movement restrictions that slowed the ramp-up of underground development, temporary seismicity, and a mine shutdown following the tragic fatality in July of an employee from our underground mining contractor. Cost of sales per ounce<sup>2</sup> and total cash costs per ounce<sup>1</sup> in the third quarter of 2021 increased by 17% and 14%, respectively, compared to the prior quarter, mainly due to the impact of lower production. In the third quarter of 2021, all-in sustaining costs per ounce<sup>1</sup> increased by 18% compared to the prior quarter, reflecting the increase in total cash costs per ounce<sup>1</sup> and higher minesite sustaining capital expenditures on a per ounce basis.

## Buzwagi (84% basis), Tanzania

Gold production for Buzwagi in the third quarter of 2021 was 79% lower compared to the second quarter of 2021 as the operation transitioned into closure early in the third quarter, as planned. Cost of sales per ounce<sup>2</sup> and total cash costs per ounce<sup>1</sup> in the third quarter of 2021 were 24% and 22% lower, respectively, compared to the prior quarter due to the transition to closure. All-in sustaining costs per ounce<sup>1</sup> in the third quarter of 2021 decreased by 22% mainly due to lower total cash costs per ounce<sup>1</sup>.

## Porgera (47.5% basis), Papua New Guinea

On April 9, 2021, the PNG government and BNL, the 95% owner and operator of the Porgera joint venture, agreed on a partnership for the future ownership and operation of the mine. Porgera has been on care and maintenance since April 2020, when the government declined to renew its SML.

Under the terms of a binding Framework Agreement, ownership of Porgera will be held in a new joint venture owned 51% by PNG stakeholders and 49% by BNL or an affiliate. BNL will retain operatorship of the mine and is jointly owned by Barrick and Zijin Mining Group. The Framework Agreement also provides, among other things, for:

- PNG stakeholders and BNL to share the economic benefits generated over the remaining life of mine on a 53%/47% basis in favor of the PNG stakeholders;
- BNL to finance the capital required to restart the mine;
- an increase in the equity allocated to a broad group of landowners who are the customary owners of the land where Porgera is located; and
- the state to retain the right to acquire the remaining 49% of the mine from BNL at fair market value after 10 years.

The parties are working towards the signing of definitive agreements, at which time, full mine recommencement work will begin. On October 15, 2021, the PNG government, Kumul Minerals Holdings Limited (a state-owned mining company) and BNL signed the first of these definitive agreements, the Commencement Agreement. The Commencement Agreement implements certain commercial and financial terms of the Framework Agreement and will become effective upon signature by MRE, the holder of the remaining 5% of the original Porgera joint venture. Porgera continues to be excluded from our full year 2021 guidance. We expect to update our guidance following both the execution of all of the definitive agreements to implement the binding Framework Agreement and the finalization of a timeline for the resumption of full mine operations. Refer to notes 13 and 18 to the Financial Statements for more information.

## Other Mines - Copper

## Summary of Operating and Financial Data

For the three months ended

	9/30/21					6/30/21				
	Copper production (millions of pounds)	Cost of sales (\$/lb)	C1 cash costs (\$/lb) <sup>a</sup>	All-in sustaining costs (\$/lb) <sup>a</sup>	Capital Expenditures <sup>b</sup>	Copper production (millions of pounds)	Cost of sales (\$/lb)	C1 cash costs (\$/lb) <sup>a</sup>	All-in sustaining costs (\$/lb) <sup>a</sup>	Capital Expenditures <sup>b</sup>
Lumwana	57	2.54	1.76	2.68	30	56	2.36	1.72	2.92	43
Zaldívar (50%)	24	3.13	2.33	2.77	21	22	3.56	2.68	3.15	16
Jabal Sayid (50%)	19	1.51	1.35	1.55	2	18	1.47	1.27	1.39	1

<sup>a</sup>. Further information on these non-GAAP measures, including detailed reconciliations, is included on pages 81 to 106 of this MD&A.

<sup>b</sup>. Includes both minesite sustaining and project capital expenditures.

## Lumwana, Zambia

Copper production for Lumwana in the third quarter of 2021 was 2% higher than the prior quarter mainly due to increased throughput and higher grades. In line with our mine plan, we continue to expect production at Lumwana in the fourth quarter of 2021 to be the strongest quarter of the year, driven mainly by higher grades. Cost of sales per pound<sup>2</sup> in the third quarter of 2021 was 8% higher compared to the prior quarter, largely due to an increase in depreciation expense, partially offset by the impact of higher grades. C1 cash costs per pound<sup>1</sup> in the third quarter of 2021 ended marginally higher due to lower mill and equipment availability, which we expect to improve in the fourth quarter of 2021. In the third quarter of 2021, all-in sustaining costs per pound<sup>1</sup> decreased by 8% compared to the prior quarter, due to lower minesite sustaining capital expenditures as a result of lower capitalized waste stripping, partially offset by slightly higher C1 cash costs per pound<sup>1</sup>.

## Regulatory Matters

On October 29, 2021, the Government of Zambia announced proposed changes to the country's mining tax regime as part of the 2022 budget. Among other matters, the government has pledged to re-introduce the deductibility of mineral royalties paid or payable for income tax purposes. This proposed change was announced as a measure to attract investment and boost production in the mining sector and is a reversal of the current policy introduced under the 2019 budget that denied deductibility. The Company is continuing to engage with the Government of Zambia on the proposed changes, which would significantly improve the cash flow profile of Lumwana, including the effective date of such changes.

## Zaldívar (50% basis), Chile

Copper production for Zaldívar in the third quarter of 2021 was 9% higher than the prior quarter mainly due to improved dry plant throughput. Cost of sales per pound<sup>2</sup> and C1 cash costs per pound<sup>1</sup> were 12% and 13% lower, respectively, than the prior quarter mainly due to lower maintenance costs. All-in sustaining costs per pound<sup>1</sup> in the third quarter of 2021 decreased by 12% compared to the prior quarter, due to lower C1 cash costs per pound<sup>1</sup>, partially offset by slightly higher minesite sustaining capital expenditures.

## Jabal Sayid (50% basis), Saudi Arabia

Jabal Sayid's copper production in the third quarter of 2021 was 6% higher compared to the prior quarter, benefiting from an increase in grade, throughput and recoveries. Cost of sales per pound<sup>2</sup> for the third quarter of 2021 decreased by 3% compared to the prior quarter, mainly due to lower depreciation expense, partially offset by higher C1 cash costs per pound<sup>1</sup>. The increase in C1 cash costs per pound<sup>1</sup> of 6% is primarily due to lower gold by-product credits. All-in sustaining costs per pound<sup>1</sup> in the third quarter of 2021 increased by 12% compared to the prior quarter, mainly due to higher C1 cash costs per pound<sup>1</sup> and higher minesite sustaining capital expenditures on a per pound basis.

## Growth Project Updates

### Goldrush Project, Nevada, USA

As previously disclosed, the standalone underground feasibility study was completed on the Goldrush orebody in the second quarter of 2021 to support the expected conversion of indicated resources to mineral reserves for the 2021 year-end update. The feasibility study showed that the project covered by the Plan of Operations and the Environmental Impact Statement ("EIS") comfortably passes Barrick's investment filters. Notably, the feasibility study does not assume the conversion of inferred resources into the mine plan.

The Bureau of Land Management's ("BLM") Notice of Intent was published in the Federal Register in August 2021, and the Public Scoping Period concluded in September. The BLM's EIS contractor (Stantec) is now working to complete the Draft EIS document, which is scheduled to be available for public review and comment in January 2022. We continue to expect the issuance of a Record of Decision ("ROD") in the second half of 2022, which is reflected in the feasibility study mineplan.

As of September 30, 2021, we have spent \$264 million on a 100% basis (including \$11 million in the third quarter of 2021) on the Goldrush project, inclusive of the exploration declines. This capital spent to date, together with the remaining expected pre-production capital until commercial production in 2024, is anticipated to be slightly less than the \$1 billion initial capital estimate previously disclosed for the Goldrush project (on a 100% basis).

### Turquoise Ridge Third Shaft, Nevada, USA<sup>6</sup>

Construction of the Third Shaft at Turquoise Ridge, which has a hoisting capacity of 5,500 tonnes per day, continues to advance according to schedule and within budget. We continue to expect commissioning in late 2022. Together with increased hoisting capacity, the Third Shaft is expected to provide additional ventilation for underground mining operations as well as shorter haulage distances.

Construction activities continued in the third quarter of 2021, including shaft equipping and underground construction. After completion of sinking activities in the second quarter of 2021, our focus in the third quarter was the construction of the 3150 station and loading pocket, followed by shaft bottom construction. Upon the substantial completion of these activities, demobilization of shaft sinking gear and a refit of the sinking Galloway for shaft steel installation was then completed. Shaft steel installation started in late September 2021 and was 4% complete by the end of the third quarter of 2021. The focus of the project will remain on shaft equipping for the fourth quarter of 2021 and preparing for surface construction activities.

As at September 30, 2021, we have spent \$215 million (including \$14 million in the third quarter of 2021) out of an estimated capital cost of approximately \$300-\$330 million (100% basis).

### Pueblo Viejo Expansion, Dominican Republic<sup>7</sup>

The Pueblo Viejo plant expansion and mine life extension project is designed to increase throughput to 14 million tonnes per annum, allowing the operation to maintain minimum average annual gold production of approximately 800,000 ounces after 2022 (100% basis).

The plant expansion flowsheet includes an additional primary crusher, coarse ore stockpile and ore reclaim delivering to a new single stage semi-autogenous ("SAG") mill. A new flotation circuit will concentrate the bulk of the sulfide ore prior to oxidation. The concentrate will be blended with fresh milled ore to feed the modified autoclave circuit, which will have additional oxygen supplied from a new 3,000 tonnes per day facility. The existing autoclaves will be upgraded to increase the sulfur processing capacity of each autoclave through additional high-pressure cooling water and recycle flash capability using additional slurry pumping and thickening.

Engineering design of the plant expansion continued to progress during the third quarter of 2021 and is now 97% complete (from 87% as of the second quarter of 2021). Most of the contracts and purchase orders have been placed. The bulk of the steel manufacturing is expected to be completed in the fourth quarter of 2021.

Construction for the plant expansion is 16% complete (from 10% as of the second quarter of 2021). Earthworks and concrete works for foundations are underway. We continue to expect completion of the process plant expansion by the end of 2022.

The social, environmental and technical studies for additional tailings and mine waste rock capacity continued to advance, including the review of alternative sites, and we are engaging with local stakeholders to review concerns and feedback. Our efforts remain focused on public disclosure and community relations. The Dominican Government and Pueblo Viejo have agreed on a Government-led independent, strategic environmental assessment of Pueblo Viejo's mine life extension project. The terms of reference for the assessment were published by the Government and ten firms were invited to submit a proposal.

As at September 30, 2021, we have spent \$338 million (including \$82 million in the third quarter of 2021) out of an estimated capital cost of approximately \$1.3 billion (100% basis).

### Bulyanhulu Re-Start and Optimization

The Bulyanhulu underground ramp-up is scheduled to continue through the remainder of 2021 and reach annualized steady-state production by 2022.

The internal feasibility study for Bulyanhulu continues to progress towards delivering a fully integrated and optimized mine plan. The underground resource conversion drill program at Deep West is expected to successfully convert the top half of the panel to reserves, and subsequent mine design updates are underway to potentially generate additional mineral reserves. Reflecting geotechnical considerations, intermediate-sized 'V' sequenced stopes advancing towards a central staggered barrier pillar at Deep West has been identified as the optimal mine design. The positioning of the barrier pillar is being optimized to minimize ounce sterilization within the life of mine ("LOM") plan.

The geotechnical models are being updated with new life of mine plans and all the latest drilling data has been used to define the new optimum mining dimensions and sequence across the operation. The LOM sequencing and full budget update will be completed in the fourth

quarter of 2021 and will form the basis of an internal feasibility study as well as year-end mineral reserves. Subsequent to the completion of the new LOM sequence, the trade-off study comparing decline and sub-shaft haulage will be updated in early 2022.

### Zaldívar Chloride Leach, Chile

Zaldívar is jointly owned by Antofagasta and Barrick, and is operated by Antofagasta.

In December 2019, the Board of Compañía Minera Zaldívar approved the Chloride Leach Project. The project contemplates the construction of a chloride dosing system, an upgrade of the solvent extraction plant and the construction of additional washing ponds.

During the third quarter of 2021, the third solvent extraction processing stream (Train C) was modified and re-commissioned. The fourth and final stream (Train D) is currently being modified and is expected to be completed during the fourth quarter of 2021.

Overall project progress is now at 93% completion (from 76% as of the second quarter of 2021). Costs are trending in line with the approved budget. Completion continues to be expected in the first half of 2022.

Upon commissioning, the project is expected to increase copper recoveries by more than 10 percent through the addition of chlorides to the leach solution and with further potential upside in recoveries possible depending on the type of ore being processed. This process is based on a proprietary technology called CuproChlor® that was developed by Antofagasta at its Michilla operation, which had similar ore types to those that are processed at Zaldívar. Once completed and in full

operation, the project is expected to increase production at Zaldívar by approximately 10 to 15 thousand tonnes per annum at lower operating costs over the remaining life of mine.

As at September 30, 2021, we have spent \$165 million (including \$23 million in the third quarter of 2021) out of an estimated capital cost of approximately \$189 million (100% basis).

### Veladero Power Transmission, Chile-Argentina

In 2019, we commenced construction of an extension to the existing Pascua-Lama power transmission line to connect to Veladero. Upon completion, the power transmission line will allow Veladero to convert to grid power exported from Chile and cease operating the current high-cost diesel generation power plant located at site. A power purchase price agreement was executed during the fourth quarter of 2019 to supply power from renewable energy that will significantly reduce Veladero's carbon footprint. This is expected to reduce CO<sub>2</sub> equivalent emissions by 100,000 tonnes per year upon commissioning.

Work continued in the third quarter of 2021 on both the 220kv and 23kv transmission line extensions as well as the Lama substation. We have now completed the construction of the Veladero Power Transmission project and it is expected to be commissioned in the fourth quarter of 2021.

As at September 30, 2021, we have spent \$47 million (including \$5 million in the third quarter of 2021) out of an estimated capital cost of approximately \$55 million (100% basis).

## Exploration and Mineral Resource Management

The foundation of our exploration strategy starts with a deep organizational understanding that exploration is an investment and a value driver for the business - not a process. Our strategy has multiple elements that all need to be in balance to deliver on the Company's business plan for growth and long-term sustainability.

First, we seek to deliver projects of a short-to medium-term nature that will drive improvements in mine plans. Second, we seek to make new discoveries that add to Barrick's Tier One Gold Asset<sup>5</sup> portfolio. Third, we seek to optimize the value of major undeveloped projects. Finally, we seek to identify emerging opportunities early in their value chain and secure them by an earn-in or outright acquisition, where appropriate.

Our exploration approach is to first understand the geological framework and ore controls. We then design exploration programs based upon that understanding, instead of simply drilling for mineralized intervals. This has put us in good stead with robust results from multiple projects highlighted in the following section.

### North America

#### Carlin, Nevada, USA<sup>8,9</sup>

Drilling at North Leeville has delivered the best intercept to date with partial results of 42.4 meters at 32.62 g/t Au, and is defining a very high-grade zone supported by three

nearby drill holes along a deep tapping structural corridor. A total of eight holes have been completed during the 2021 resource delineation program. Results from recent drilling are significantly increasing confidence in the geological model, as well as the overall understanding of primary ore controlling features that support the expected upside potential. A maiden resource for North Leeville is on track to be reported with the year-end update. Drilling in the coming months will continue to target the extensions of newly interpreted high-grade structures. Meanwhile, exploration drifting has continued from the south, with an aggressive underground drill program planned to infill the deposit along its southern extents. Overall, North Leeville is defined as a 1km by 1.2km zone of stratiform mineralization, primarily hosted in the favorable Devonian Popovich Formation, with two high grade centers focused on northwest and north-northeast structures, defining epicenters of high value ounces within a rough 200 by 250 meter area. As the project advances, the North Leeville resource will likely impact the life of mine plan by advancing high grade ounces into the operation, or potentially increase mining capacity at Leeville by accelerating the development of new access.

Potential upside at Leeville continues, with positive results both to the northeast and southeast of Leeville along similar ore controls seen in current mining areas. These results include 18.2 meters at 8.60 g/t Au (LUC-03357) and



6.3 meters at 7.20 g/t Au (LUC-03358), where decalcified and structurally prepared zones within the Devonian Popovich Formation intersects the newly identified Folkstone intrusive.

To the west, across the Little Boulder Basin, drilling within the fertile Post-Gen fault corridor has encountered pervasive alteration within the Goldstrike stock, intersecting structurally-controlled high-grade gold mineralization supporting further targeting at depth. Follow-up drilling of the Dogma target is in progress, aiming to test the margin of the stock for a high value breccia-hosted deposit.

Underground resource delineation drilling at Ren continued with most of the program completed by the end of the third quarter of 2021, as planned. Drilling is confirming the updated geological model with mineralization occurring at the intersection of thrust faults with favorable Devonian Popovich Formation, as well as the faulted Devonian Rodeo Creek and Devonian Popovich contact intersections with steep-dipping lamprophyre dikes. A maiden resource for Ren is on track for reporting with the year-end update. Outboard from the known mineralization, surface drilling is currently testing the growth potential of primary dike corridors.

At El Niño, the underground mine below the South Arturo pit, diligent geological work led to the successful targeting of a newly recognized ore controlling structure named the Otto fault. Intercepts including 15.5 meters at 42.48 g/t Au and 25.0 meters at 27.76 g/t Au, that expand the orebody footprint to the northwest and improved the outlook for this high-grade underground mine. Additional follow-up drilling is planned to fully delineate the extension.

#### Cortez, Nevada, USA<sup>10</sup>

At Cortez Hills underground, testing of a fertile fault and inferred feeder below the mine known as the Hanson Footwall target was successful, intersecting 16.9 meters at 11.24 g/t Au (true width to be determined after follow-up drilling), opening the area for expansion along strike and down-dip.

To the west at Robertson, resource definition drilling is ongoing. Results continue to meet expectations and the program remains on track to add significant resources for the year-end update. Follow up drilling to grow the deposit westward at the Distal target is in progress. Further to the northwest, field mapping and sampling highlights further potential related to additional parallel faulting with strong alteration. Additional step-out drill testing is planned to start in early 2022.

#### Fourmile, Nevada, USA

At Fourmile, drilling the Dorothy breccia at the northern extents of known mineralization, returned a narrow high-grade interval confirming the importance of the steep west dipping fault control. Stepping out to the west and north of Fourmile, drilling confirmed the geological model, though no significant results are expected. Further north, mapping continues tracing the northward projection of known fertile faults and the northern margin of the pre-mineral Mill Canyon stock, where strong geochemical anomalies are focused. Framework drilling will begin in the fourth quarter of 2021 and leverage the geological insight from mapping to assess the potential of this frontier area several kilometers north of Fourmile.

#### Turquoise Ridge, Nevada, USA

The Turquoise Ridge district scale geological framework continues to improve, with the incorporation of significantly improved sectional interpretation integrated into the geological model. Using the upgraded model as the foundation, more than twenty targets have been ranked, with the best motivated for drill testing as exploration momentum and excitement builds across the district.

Scout drilling in an underexplored, twelve square kilometer area between Turquoise Ridge underground and Mega pit has intersected gold mineralization and strong multi-element leakage along three fertile structural corridors. Follow-up drilling to test the down-dip intersection of these fertile faults with favorable host rocks has commenced. Closer to the Turquoise Ridge underground mine, where the highest-grade parts of the orebody correspond with the intersection of fertile faults, folding and a capping basalt, the orebody remains open to the east and further validates the potential for additional high-grade mineralization. There is ample room and sufficient geological indications to suggest that a multi-million ounce high grade orebody could be present in this corridor.

#### Generative, Nevada, USA

Generative efforts have led to the execution of two exploration agreements. One on the Battle Mountain-Eureka trend, expanding the Cortez district westward and the other, just south of the Nevada Gold Mines area of interest. Both greenfield opportunities are highlighted by widespread alteration and Carlin-style geochemistry hosted in unfavorable upper plate cover rocks, and sparse to no drill holes testing fertile structures at the projection with favorable lower plate carbonate rocks. A combination of geological mapping, sampling, modeling, and framework drilling will be used to advance these early-stage projects toward discovery. At the Swift project on the Battle Mountain-Eureka trend, surface sampling has already returned the best assay to date from the property. Drilling is planned at both projects and will commence in the fourth quarter of 2021.

#### Hemlo, Canada

Infill drilling of the western extension (E Zone) is on track to add a new mining area, with exploration now pivoting to the eastern limits of the deposit to continue expanding the orebody. The historic eastern strike of the Hemlo deposit, which was known as the David Bell mine, will be a focus moving forward, where open-ended mineralization has not been significantly explored. The width of the orebody at David Bell is considerably thicker than the current C Zone mining area, and if sufficient resource extensions could be delineated, it would lead to a significant transformation of Hemlo. Data compilation work is underway, with a framework drill program to commence over the winter.

#### Latin America & Asia Pacific

##### Pueblo Viejo, Dominican Republic

A structural model updated earlier in 2021 has led to the definition of a series of high-potential, northwest trending structural corridors, unlocking and extending the exploration potential of Zambrana further north to a new area, Arroyo del Rey, where multiple pulses of silicification were identified and rock chip samples yielded mineralization at

surface. In late September 2021, a drilling campaign in the previously defined Zambrana Central target started.

#### Pascua-Lama Project Area, Argentina and Chile

At Pascua, drilling of a four rig geometallurgical campaign was completed prior to the onset of the winter season. In total, 5,537 meters were drilled in the campaign. Sampling and geometallurgical compositing was completed during the third quarter of 2021, and results will become available starting in the fourth quarter, with some test work continuing into the first half of 2022. The program was designed to test geometallurgical assumptions of the previously completed update to the 3D geological model. The results of this campaign are beginning to show the link between underlying deposit geology, which is supporting the perceived gaps in geometallurgical knowledge of the system, while starting to reveal alternative processing options that will require additional study work in the coming months.

At the Penelope deposit, a satellite of Lama, a geometallurgical drill campaign was completed and totaled 1,904 meters. Geometallurgical composites were prepared and are being analyzed in the fourth quarter of 2021, with preliminary results indicating the ore at Penelope is more suitable for a sulphide processing facility due to the presence and impact of sulphide and low grade copper.

Drilling at Lama has confirmed the existence of a large copper-gold porphyry system at depth, with a footprint of 2km by 1.5km, related to known high-sulfidation epithermal mineralization. Mineralization consists of chalcopyrite-pyrite-molybdenite veinlets of variable intensity hosted in a quartz-dioritic porphyry. The intensity of the system vectors to the east of the project, where no deep drilling has been previously conducted. Deep range geophysics are being planned, as well as follow-up drilling to test new zones.

#### El Indio Belt, Argentina and Chile

At Alturas-Del Carmen, work in the third quarter of 2021 was focused on planning for upcoming drill campaigns, from the development of a new district geology and resource model. This model was used to define areas of uncertainty in the geological controls to mineralization, and define a drill campaign for both targets. Drilling will resume in the fourth quarter of 2021 on the Alturas project, to define structural controls within the system that could yield higher-grade controls within the larger framework of the deposit. Drilling at the Del Carmen targets is expected to resume in the first quarter of 2022.

A geophysical survey consisting of induced polarization and ground magnetics is scheduled to start early in the fourth quarter of 2021 to assist with drill targeting at Bañitos, within the El Indio district in Argentina. This target spans 16km<sup>2</sup>. Results received from the comprehensive sampling carried out earlier in 2021 show a 4km<sup>2</sup> geochemical anomaly comprising gold, copper, molybdenum and other pathfinder elements, and associated with high temperature alteration assemblages and a high magnetic susceptibility anomaly. Drill testing will start in the fourth quarter of 2021.

#### Veladero, Argentina

At Cerro Pelado, work continued through the third quarter of 2021 to consolidate recent drill results into the greater Veladero 3D geological model. The updated model will be

drill tested in the first quarter of 2022, with the objective of defining a viable project for inclusion in the Veladero life of mine plan.

#### El Quevar, Argentina

Results received from an extensive talus fines sampling campaign at El Quevar has defined five areas for follow up work within the large (+570km<sup>2</sup>) mining property. Consistent pathfinder anomalies (arsenic, antimony, bismuth) of a large, high sulphidation system have been defined and are coincident with significant structures. This information supports the presence of a fully preserved target.

A CSAMT (Controlled-source Audio-frequency Magnetotellurics) geophysical survey has already started to assist with targeting for drilling scheduled in early 2022.

#### Porgera, Papua New Guinea

As discussed on page 30, Porgera is currently on temporary care and maintenance and consequently, all exploration activities have ceased.

#### Southern Peru

In southern Peru at Tumaruma, results from sampling revealed high-grade gold mineralization in quartz veins that may represent the superficial expression of a larger intrusion-related system at depth. Gold and pathfinder values are observed in at least four different targets in the property, occasionally in structures that can have a consistent length in excess of one kilometer along a main north to south trending corridor. Geochemical signatures from the system also shows tungsten, molybdenum and tellurium, which strengthen the prospectivity of proposed targets. We have commenced a process to obtain drill permits to test targets during 2022.

#### Japan Gold Strategic Alliance, Japan

Follow-up and infill geochemical sampling is ongoing at the Mizobe and Mizobe-Onoyama projects, located in the Hokusatsu region of the southern Kyushu epithermal gold province, and was also initiated at the Sanru Southwest project in Hokkaido. Follow-up work comprises prospecting, mapping, channel and rock chip sampling, and infill stream sediment sampling to locate the source of anomalous drainages and rock float identified during the initial screening phase.

#### Makapa Project, Guyana

Following the announcement in the second quarter of 2021 of an agreement securing over 63,000 hectares of prospective ground on a major structure in the Makapa Basin in Guyana (the "MKSZ"), Barrick has further consolidated the entirety of this fertile corridor through a third option agreement and land applications.

The MKSZ at Makapa is a segment of a 1,000km long fertile shield-scale corridor, which has not been explored in the Makapa project due to post-mineral sand cover masking the underlying mineral potential. Initial prospecting in drainages cutting through the sand has identified complex and varied geology and parallel shear zones. A geological and geochemical screening program along the 60km zone has commenced.

### Reunion Gold Strategic Alliance, Guiana Shield

Preparations are underway to initiate a drill program at the NW Extension project in Suriname, to geologically and geochemically screen the projection of interpreted structural corridors, similar to those associated with gold mineralization at the Rosebel gold deposit located 70km to the southeast. Review of legacy bauxite drilling data confirms initial interpretation that post-mineral sand cover thickness may be as shallow as 30 meters in the southern parts of the property, which can only be validated by drilling.

### Africa & Middle East

#### Bambadji, Senegal<sup>11</sup>

In Bambadji, Kabewest is emerging as a new discovery with strong drill results received during the third quarter of 2021: 69.30 meters at 2.27 g/t Au, 45 meters at 2.16 g/t Au and 45 meters at 2.34 g/t Au. High grades were confirmed to 200 meters vertical depth, and remain open at depth and down plunge. Additionally auger drilling has defined a three kilometer prospective corridor to the north of Kabewest.

At Soya, follow-up diamond drilling intersected a wide alteration system at 110 meters vertical depth and confirmed the geological model. Preliminary bottle roll tests also returned encouraging recoveries of >80% in fresh rock. Further positive reverse circulation (RC) drill results (14 meters at 7.25 g/t Au) and strong new soil anomalies (over four kilometers of strike) continue to prove the high gold endowment of the main Bambadji albite body and its margins. Additional soil sampling and RC drilling is planned for the fourth quarter of 2021 and the first quarter of 2022.

Along the Gefa corridor, drill results indicate the presence of higher grade, plunging shoots. Auger drilling has delineated more than 7.5 kilometers of new anomalies, 3.5 kilometers of which are immediately along strike to the north of Gefa, extending this mineralized strike to more than 8 kilometers. The remaining 4 kilometers are parallel and to the east. Both will be drill tested in the next field season.

At Baqata Ridge, detailed mapping identified a strong density of quartz-carbonate-hematite-pyrite veins within tourmaline sandstone, that returned very high grades. This target could develop as a Gara- type deposit and further mapping and sampling is underway to extend the target. Gara is an underground mine at the Loulo-Goukoto complex in Mali.

#### Loulo-Goukoto, Mali<sup>12</sup>

At Yalea Ridge Main, drilling continues to confirm open pit potential with intercepts including 15.25 meters at 3.13 g/t Au, 7.58 meters at 3.14 g/t Au, 5.95 meters at 4.72 g/t Au, 3.37 meters at 6.04 g/t Au and 8.40 meters at 11.08 g/t Au. Phase 2 drilling is underway to outline the system footprint.

At Gara North, recent auger drilling has defined three gold anomalies, each with a strike length of approximately three kilometers. Additional field work including lithosampling will begin in the fourth quarter of 2021 and all data, including historic drilling, will be integrated. Based on this, Phase 1 aircore drilling will be completed in 2022 to assess standalone resource potential.

At Faraba Complex, drilling has confirmed the potential for a high-grade horizontal shoot within the Dip Domain Boundary Structure, beneath the current optimized pit shell. Further infill drilling is required to verify continuity.

At Goukoto DB1, located two kilometers to the south of Goukoto, drilling within the overall DB structure has been weak. However, drilling has intersected high-

grade footwall zone mineralization including 58.00 meters at 10.95 g/t Au, which indicates potential for Goukoto-style high-grade mineralization.

#### Regional Exploration, Mali

On the Diangoumerila and Mogoyafara permits in Mali South, following the soil and auger drilling in previous quarters, a small 1,200 meter program of four aircore drill fences and one RC drill section was completed over the Koniko and Kossou structures. Drill lines were wide spaced (500 to 1,500 meters) and covered an accumulated 4.5 kilometer strike. Drilling to date has returned only low-grade intersections. The remaining 5.5 kilometers of the anomalous Koniko-Kossou structures will be tested in the fourth quarter of 2021.

#### Tongon, Côte d'Ivoire<sup>13</sup>

At the Seydou North satellite target, all results were received for infill drilling completed in the second quarter of 2021. Mineralization has been delineated over a strike length of 300 meters and to a vertical depth of 120 meters. Highlight intercepts include 21 meters at 8.16 g/t Au, including 11 meters at 14.26 g/t Au and 14 meters at 7.98 g/t Au. Step-out drilling down plunge has commenced with the aim of tracing the high-grade plunging shoots to a vertical depth of 240 meters.

Auger drilling along the Stabilo trend, home to the active Seydou South satellite deposit and Seydou North target, is showing potential for further discovery. Results indicate gold fertility for eight kilometers along the host shear zone, which is largely covered by laterite and suppressive regolith. A pipeline of targets in proximity to the Tongon plant have been prioritized for follow up in the fourth quarter of 2021.

#### Regional Exploration, Côte d'Ivoire<sup>14</sup>

Exploration in 2021 at Fonondara has focussed on advancing the project through the strategic filters required to ascertain the potential for the trucking of ore to Tongon. Programs completed during the third quarter of 2021 included two deep holes testing the down dip and plunge continuity of higher grades. Results are pending.

At Kassere, a multiphase RC and diamond drill program has been completed, leading to reinterpretation of the geology and controls on mineralization. Higher grade mineralization is controlled by a southwest plunging shoot, focused along the margin of sheared porphyry intrusives. Highlight intercepts include 18 meters at 2.93 g/t Au, including 3 meters at 10.5 g/t Au and 7.08 meters at 3.29 g/t Au. Viability as a satellite deposit to Tongon is being assessed as part of a group of satellite options at Boundiali.

#### Kibali, Democratic Republic of Congo<sup>15</sup>

At KCD, the third hole of the deep drilling program has started and will test 500 meters down-plunge on the 9000 and 12000 lode systems. The first two holes successfully confirmed the down plunge continuity of KCD geology and the 3000, 5000 and 11000 lode systems, with new mineralization identified below the 11000 lode. In addition to down-plunge opportunities, drilling has intersected 60.5 meters at 25.2 g/t Au to the northwest of the main deposit. This zone is believed to be the open down-dip continuation of the 3106 lode and is hosted in chlorite altered massive ironstone.

At Kalimva, the first hole of a follow-up drill program has commenced. The objectives are to test the down-plunge continuation of high-grade shoots and to assess the continuity of mineralization between shoots along the structure. Drilling has confirmed mineralization outside of known shoot projections, which may yield greater potential than shoots alone.

Data review and preliminary fieldwork has led to the generation of a new target, Korogo, within the Kombokolo-Gorumbwa corridor. The target is identified by a 2 kilometer northeast trending aeromagnetic anomaly with coincident high-tenor soil anomalism of Au greater than 80 ppb and sheared rocks.

At Renzi, wide spaced drilling intersected two mineralized shears as targeted. Structures have been tracked over a 500 meter strike length and to an approximate 150 meter vertical depth. The structures are generally low grade to anomalous, but have potential for high-grade shoots. Highlight intercepts include 9.0 meters at 4.89 g/t Au.

#### North Mara and Bulyanhulu, Tanzania

Building upon work reported in the second quarter of 2021, field teams continue to expand mapping and rock chip sampling coverage at North Mara with a 240km<sup>2</sup> area completed during the third quarter. This has delivered new extensions to prospective intrusive and structural corridors in the eastern portion of the permit holding.

At the Ochuna target, a detailed structural review of this priority greenfields target has identified a coherent zone of mineralized veins in altered host diorite, which is the focus of an updated geological model and resource optimization due in November 2021. A new extension to this system has been identified from geophysics, with an additional two kilometer strike length of host intrusive interpreted under thin lake sediment cover to the southeast. Follow-up work is being motivated to test this opportunity in the fourth quarter of 2021.

Meanwhile, updated geological models at Rama, Gokona and Gena are delivering upside with near mine drill testing of targets demonstrating the potential for significant open pit and underground reserve growth, net of depletion.

At Bulyanhulu, geochemical drill programs have been completed across four targets in the northeast of our mining permit. Assay results are pending. Geological observations support the folded repetition of Reef 1 and 2 on the northeast limb of a regional scale fold. As a result, more than four kilometers of new strike potential has been identified. Meanwhile, a structural review of the Bulyanhulu deposit has been completed and results of that analysis are being incorporated into a re-prioritization of near mine targets for follow-up testing.

#### Jabal Sayid, Kingdom of Saudi Arabia

At Jabal Sayid, Lode 1 and Lode 4 East have been successfully added to the life of mine. The production profile has been improved through a new mining front and by utilizing additional process plant capacity. Opportunities for additional near-mine growth have been identified at both Lode 1 and Lode 4 East, with further drilling planned in the first half of 2022.

Exploration is testing a possible fault offset and continuation of Lode 1, 110 meters to the west, as well as extensions to the feeder zone on Lode 4 East. In addition, greenfields programs are aiming to find new, previously unidentified lodes.

## Revenue

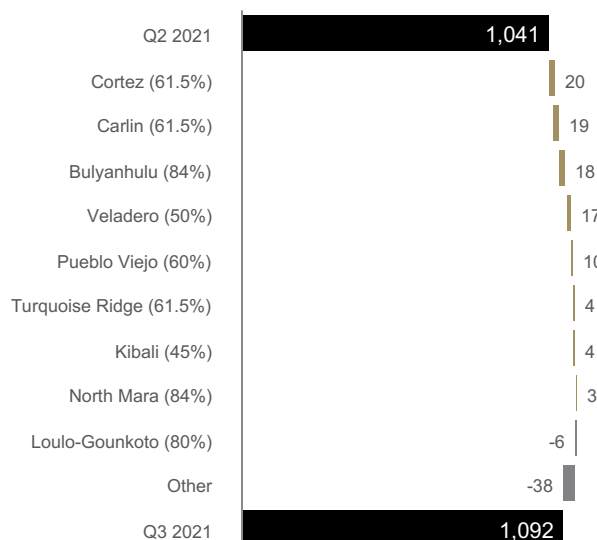
(\$ millions, except per ounce/pound data in dollars)	For the three months ended			For the nine months ended	
	9/30/21	6/30/21	9/30/20	9/30/21	9/30/20
<b>Gold</b>					
000s oz sold <sup>a</sup>	1,071	1,070	1,249	3,234	3,693
000s oz produced <sup>a</sup>	1,092	1,041	1,155	3,234	3,554
Market price (\$/oz)	1,790	1,816	1,909	1,800	1,735
Realized price (\$/oz) <sup>b</sup>	1,771	1,820	1,926	1,789	1,748
Revenue	2,531	2,589	3,237	7,761	8,642
<b>Copper</b>					
millions lbs sold <sup>a</sup>	101	96	116	310	349
millions lbs produced <sup>a</sup>	100	96	103	289	338
Market price (\$/lb)	4.25	4.40	2.96	4.17	2.65
Realized price (\$/lb) <sup>b</sup>	3.98	4.57	3.28	4.21	2.78
Revenue	209	234	219	699	502
Other sales	86	70	84	215	172
<b>Total revenue</b>	<b>2,826</b>	<b>2,893</b>	<b>3,540</b>	<b>8,675</b>	<b>9,316</b>

a. On an attributable basis.

b. Further information on these non-GAAP measures, including detailed reconciliations, is included on pages 81 to 106 of this MD&A.

## Q3 2021 compared to Q2 2021

In the third quarter of 2021, gold revenues decreased by 2% compared to the second quarter of 2021 primarily due to a lower realized gold price<sup>1</sup>. The average market price for the three month period ended September 30, 2021 was \$1,790 per ounce, a 1% decrease versus the \$1,816 per ounce average in the prior quarter. During the third quarter of 2021, the gold price ranged from \$1,691 per ounce to \$1,834 per ounce, and closed the quarter at \$1,743 per ounce. The realized gold price<sup>1</sup> in the third quarter of 2021 was lower than the market gold price due to the timing of sales during the quarter. Gold prices in the third quarter of 2021 continued to be volatile due to the economic impact of the Covid-19 pandemic, including expectations for global economic recovery and from the fiscal and monetary stimulus measures that were put in place by governments and central banks worldwide. In particular, while gold prices remain higher than pre-pandemic levels, the decline of the gold price from all-time highs reached in 2020 is partially attributed to an increase in longer-term interest rates as well as a reduction in investor demand, with global ETF holdings declining to date in 2021, tempered by increased physical demand from India and China and net purchases by global central banks.

ATTRIBUTABLE GOLD PRODUCTION VARIANCE (000s oz)  
Q3 2021 compared to Q2 2021

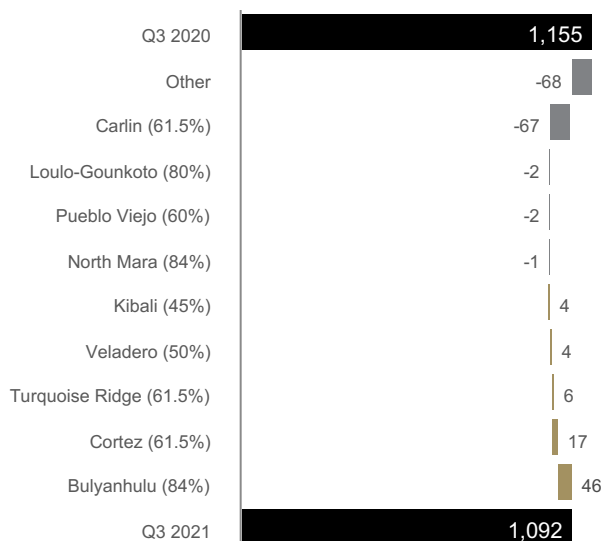
In the third quarter of 2021, gold production on an attributable basis was 51 thousand ounces higher than the prior quarter, primarily due to improved performance at Nevada Gold Mines following the completion of planned maintenance shutdowns in the previous quarter, partially offset by the mechanical mill failure at the Goldstrike roaster that was repaired by the end of the third quarter; the continuing ramp-up of operations at Bulyanhulu; and improved performance at Veladero following the commissioning of the Phase 6 leach pad expansion in the second quarter of 2021.

Copper revenues in the third quarter of 2021 decreased by 11% compared to the prior quarter, primarily due to a lower realized copper price<sup>1</sup>, partially offset by higher sales volume. The average market price in the third quarter of 2021 was \$4.25 per pound, a decrease of 3% from the all-time high quarterly average of \$4.40 per pound in the prior quarter. The realized copper price<sup>1</sup> in the third quarter of 2021 was lower than the market copper price due to provisional pricing adjustments that reflect the downward trend in copper prices during the quarter, whereas the prior quarter benefited from the timing of sales. During the third quarter of 2021, the copper price traded in a range of \$3.96 per pound to \$4.52 per pound, and closed the quarter at \$4.10 per pound. Copper prices in the third quarter of 2021 continued to trade near historically high levels and were positively influenced by an increase in risk appetite in financial markets as the global economy continued its recovery phase boosted by the distribution of vaccines. Expectations for increases in copper demand from infrastructure spending, the transition to a low-carbon global economy, and low levels of global stockpiles also continue to have a positive impact on copper prices.

Attributable copper production in the third quarter of 2021 was 4 million pounds higher compared to the prior quarter due to incremental increases across all sites.

**Q3 2021 compared to Q3 2020**

For the three month period ended September 30, 2021, gold revenues decreased by 22% compared to the same prior year period, primarily due to a decrease in sales volume, combined with a decrease in the realized gold price<sup>1</sup>. The average market price for the three month period ended September 30, 2021 was \$1,790 per ounce versus the all-time high quarterly average price of \$1,909 per ounce for the same prior year period.

**ATTRIBUTABLE GOLD PRODUCTION VARIANCE** (000s oz)  
Q3 2021 compared to Q3 2020

For the three month period ended September 30, 2021, attributable gold production was 63 thousand ounces lower than the same prior year period, primarily as a result of the mechanical mill failure at Carlin's Goldstrike roaster on May 26, 2021 which negatively impacted production in the current quarter, combined with lower grades and throughput at Tongon reflecting the change in the mine plan related to the previously disclosed mine life extension to 2023 and fewer tonnes mined at Hemlo (both included in the Other category above). These impacts were partially offset by increased production at Bulyanhulu following the ramp-up of underground mining and processing operations starting near the end of 2020. Gold sales volumes in the same prior year period were positively impacted by the re-commencement of exports of concentrate that had been stockpiled in Tanzania.

Copper revenues for the three month period ended September 30, 2021 decreased by 5% compared to the same prior year period, primarily due to lower sales volume, partially offset by a higher realized copper price<sup>1</sup>. In the third quarter of 2021, the realized copper price<sup>1</sup> was lower than the market copper price due to negative provisional pricing adjustments, whereas the same prior year period benefited from positive provisional pricing adjustments.

Attributable copper production for the three month period ended September 30, 2021 decreased by 3 million pounds compared to the same prior year period, primarily due to lower grades processed and lower throughput at Lumwana.

**YTD 2021 compared to YTD 2020**

For the nine month period ended September 30, 2021, gold revenues decreased by 10% compared to the same prior year period, primarily due to a decrease in sales volumes, partially offset by an increase in the realized gold price<sup>1</sup>. The average market price for the nine month period ended September 30, 2021 was \$1,800 per ounce versus \$1,735 per ounce for the same prior year period. The realized gold price<sup>1</sup> for the nine month period ended September 30, 2021 was lower than the market gold price mainly as a result of the timing of sales during the year.

For the nine month period ended September 30, 2021, attributable gold production was 320 thousand ounces lower than the same prior year period, primarily as a result of the mechanical mill failure at Carlin's Goldstrike roaster, Porgera being placed on care and maintenance on April 25, 2020, reduced heap leach processing operations at Veladero through the first half of 2021 while the mine transitioned to Phase 6 of the leach pad, and lower grades and throughput at Tongon reflecting the change in the mine plan related to the previously disclosed mine life extension to 2023. These impacts were partially offset by increased production at Bulyanhulu following the ramp-up of underground mining and processing operations starting near the end of 2020. Gold sales volumes in the same prior year period were positively impacted by the re-commencement of exports of concentrate that had been stockpiled in Tanzania.

Copper revenues for the nine month period ended September 30, 2021 increased by 39% compared to the same prior year period, primarily due to a higher realized copper price<sup>1</sup>, partially offset by lower sales volume. For the nine month period ended September 30, 2021, the realized copper price<sup>1</sup> was higher than the market copper price as a result of the impact of higher positive provisional pricing adjustments.

Attributable copper production for the nine month period ended September 30, 2021, decreased by 49 million pounds compared to the same prior year period, mainly due to lower grades processed and throughput at Lumwana.

**Production Costs**

(\$ millions, except per ounce/pound data in dollars)	For the three months ended			For the nine months ended	
	9/30/21	6/30/21	9/30/20	9/30/21	9/30/20
<b>Gold</b>					
Site operating costs	1,025	1,016	1,151	3,061	3,352
Depreciation	475	448	508	1,377	1,480
Royalty expense	93	92	103	278	303
Community relations	8	5	6	17	16
Cost of sales	1,601	1,561	1,768	4,733	5,151
Cost of sales (\$/oz) <sup>a</sup>	1,122	1,107	1,065	1,101	1,054
Total cash costs (\$/oz) <sup>b</sup>	739	729	696	728	701
All-in sustaining costs (\$/oz) <sup>b</sup>	1,034	1,087	966	1,046	984
<b>Copper</b>					
Site operating costs	73	65	76	203	224
Depreciation	60	46	61	154	167
Royalty expense	27	25	16	75	38
Community relations	2	1	1	3	2
Cost of sales	162	137	154	435	431
Cost of sales (\$/lb) <sup>a</sup>	2.57	2.43	1.97	2.36	2.01
C1 cash costs (\$/lb) <sup>b</sup>	1.85	1.83	1.45	1.75	1.52
All-in sustaining costs (\$/lb) <sup>b</sup>	2.60	2.74	2.31	2.52	2.17

- a. Gold cost of sales per ounce is calculated as cost of sales across our gold operations (excluding sites in closure or care and maintenance) divided by ounces sold (both on an attributable basis using Barrick's ownership share). Copper cost of sales per pound is calculated as cost of sales across our copper operations divided by pounds sold (both on an attributable basis using Barrick's ownership share).
- b. Further information on these non-GAAP measures, including detailed reconciliations, is included on pages 81 to 106 of this MD&A.

**Q3 2021 compared to Q2 2021**

In the third quarter of 2021, cost of sales applicable to gold was 3% higher compared to the second quarter of 2021, mainly due to marginally higher sales volume. Our 45% interest in Kibali is equity accounted, and therefore the mine's cost of sales is excluded from our consolidated gold cost of sales. On a per ounce basis, cost of sales applicable to gold<sup>2</sup> and total cash costs<sup>1</sup>, after including our proportionate share of cost of sales at our equity method investees, were both 1% higher than the prior quarter. This was mainly due to the impact of lower grades primarily at Loulo-Gounkoto and lower by-product credits at Phoenix resulting from a weaker copper price.

In the third quarter of 2021, gold all-in sustaining costs per ounce<sup>1</sup> decreased by 5% compared to the prior quarter, primarily due to lower minesite sustaining capital expenditures, partially offset by higher total cash costs per ounce<sup>1</sup>.

In the third quarter of 2021, cost of sales applicable to copper was 18% higher compared to the prior quarter, mainly due to higher sales volume at Lumwana. Our 50% interests in Zaldívar and Jabal Sayid are equity accounted and therefore, we do not include their cost of

sales in our consolidated copper cost of sales. On a per pound basis, cost of sales applicable to copper<sup>2</sup>, after including our proportionate share of cost of sales at our equity method investees, increased by 6% primarily due to higher depreciation, combined with slightly higher C1 cash costs<sup>1</sup>. C1 cash costs per pound<sup>1</sup> increased by 1% compared to the prior quarter mainly due to lower mill and equipment availability at Lumwana and lower gold by-product credits at Jabal Sayid. This was partially offset by lower maintenance costs at Zaldívar.

In the third quarter of 2021, copper all-in sustaining costs<sup>1</sup>, which have been adjusted to include our proportionate share of equity method investees, were 5% lower per pound than the prior quarter, primarily reflecting lower sustaining capital expenditures mainly due to lower capitalized waste stripping at Lumwana, slightly offset by higher C1 cash costs per pound<sup>1</sup>.

**Q3 2021 compared to Q3 2020**

For the three month period ended September 30, 2021, cost of sales applicable to gold was 9% lower than the same prior year period, primarily due to lower sales volume. Our 45% interest in Kibali is equity accounted and therefore, the mine's cost of sales is excluded from our consolidated gold cost of sales. On a per ounce basis, cost of sales applicable to gold<sup>2</sup> and total cash costs<sup>1</sup>, after including our proportionate share of cost of sales at our equity method investees, were 5% and 6% higher, respectively, compared to the same prior year period. This was mainly due to the impact of lower grades, primarily at Tongon and North Mara.

For the three month period ended September 30, 2021, gold all-in sustaining costs<sup>1</sup> increased by 7% on a per ounce basis compared to the same prior year period, primarily due to an increase in total cash costs per ounce<sup>1</sup>, combined with higher minesite sustaining capital expenditures on a per ounce basis.

For the three month period ended September 30, 2021, cost of sales applicable to copper was 5% higher than the same prior year period, primarily due to higher royalty expense as a result of a higher realized copper price<sup>1</sup>, partially offset by lower sales volume. Our 50% interests in Zaldívar and Jabal Sayid are equity accounted and therefore, we do not include their cost of sales in our consolidated copper cost of sales. On a per pound basis, cost of sales applicable to copper<sup>2</sup> and C1 cash costs<sup>1</sup>, after including our proportionate share of cost of sales at our equity method investees, increased by 30% and 28%, respectively, due to the impact of a higher royalty expense and lower sales volume.

For the three month period ended September 30, 2021, copper all-in sustaining costs<sup>1</sup>, which have been adjusted to include our proportionate share of equity method investees, was 13% higher per pound than the same prior year period primarily reflecting higher C1 cash costs per pound<sup>1</sup>, partially offset by decreased minesite sustaining capital expenditures.

**YTD 2021 compared to YTD 2020**

For the nine month period ended September 30, 2021, cost of sales applicable to gold was 8% lower than the same prior year period, mainly due to decreased sales volume. Our 45% interest in Kibali is equity accounted for and therefore, we do not include their cost of sales in our consolidated gold cost of sales. On a per ounce basis, cost

of sales applicable to gold<sup>2</sup> and total cash costs<sup>1</sup>, after including our proportionate share of cost of sales at our equity method investees, were both 4% higher than the same prior year period. This was primarily due to higher depreciation expense at Nevada Gold Mines, combined with the impact of higher costs at Tongon, Hemlo and North Mara.

For the nine month period ended September 30, 2021, gold all-in sustaining costs per ounce<sup>1</sup> increased by 6% compared to the same prior year period, primarily due to an increase in total cash costs per ounce<sup>1</sup> and higher minesite sustaining capital expenditures.

For the nine month period ended September 30, 2021, cost of sales applicable to copper was 1% higher than the same prior year period, primarily due to higher royalty expense as a result of a higher realized copper price<sup>1</sup>, largely offset by lower sales volume. Our 50% interests in Zaldívar and Jabal Sayid are equity accounted for and therefore, we do not include their cost of sales in our consolidated copper cost of sales. On a per pound basis, cost of sales applicable to copper<sup>2</sup> and C1 cash costs<sup>1</sup>, after including our proportionate share of cost of sales at our equity method investees, increased by 17% and 15%, respectively, compared to the same prior year period. This was primarily due to higher royalty expense as a result of a higher realized copper price<sup>1</sup> and the impact of lower sales volume.

For the nine month period ended September 30, 2021, copper all-in sustaining costs per pound<sup>1</sup>, which have been adjusted to include our proportionate share of equity method investees, were 16% higher than the same prior year period primarily reflecting higher C1 cash costs per pound<sup>1</sup>, combined with higher minesite sustaining capital expenditures.

### Capital Expenditures<sup>a</sup>

(\$ millions)	For the three months ended			For the nine months ended	
	9/30/21	6/30/21	9/30/20	9/30/21	9/30/20
Minesite sustaining <sup>b</sup>	386	452	415	1,242	1,205
Project capital expenditures <sup>c</sup>	179	203	126	513	287
Capitalized interest	4	3	7	11	16
<b>Total consolidated capital expenditures</b>	<b>569</b>	<b>658</b>	<b>548</b>	<b>1,766</b>	<b>1,508</b>
<b>Attributable capital expenditures<sup>d</sup></b>	<b>456</b>	<b>518</b>	<b>436</b>	<b>1,399</b>	<b>1,202</b>

- These amounts are presented on a cash basis.
- Includes both minesite sustaining and mine development.
- Project capital expenditures are included in our calculation of all-in costs, but not included in our calculation of all-in sustaining costs.
- These amounts are presented on the same basis as our guidance.

### Q3 2021 compared to Q2 2021

In the third quarter of 2021, total consolidated capital expenditures on a cash basis were 14% lower than the second quarter of 2021 due to a decrease in both minesite sustaining capital expenditures and project capital expenditures. Lower minesite sustaining capital expenditures of 15% compared to the prior quarter were

mainly due to the purchase of an oxygen plant at Carlin's Goldstrike autoclave in the prior quarter, lower capitalized drilling and waste stripping at Loulo-Goukoto, and at Veladero, where the development of the Phase 6 leach pad expansion was completed in the prior quarter. The decrease in project capital expenditures of 12% was primarily due to lower project capital expenditures from the plant expansion and mine life extension project at Pueblo Viejo.

### Q3 2021 compared to Q3 2020

For the three month period ended September 30, 2021, total consolidated capital expenditures on a cash basis increased by 4% compared to the same prior year period, primarily due to higher project capital expenditures, namely the Pueblo Viejo plant expansion and mine life extension project, and the development of the third underground mine at Loulo-Goukoto. This was partially offset by a decrease in minesite sustaining capital expenditures, primarily due to lower capitalized drilling and waste stripping at Loulo-Goukoto.

### YTD 2021 compared to YTD 2020

For the nine month period ended September 30, 2021, total consolidated capital expenditures on a cash basis increased by 17% compared to the same prior year period. This was primarily due to higher project capital expenditures, namely the Pueblo Viejo plant expansion and mine life extension project, and the development of the third underground mine at Loulo-Goukoto. This was combined with higher minesite sustaining capital expenditures, mainly at Veladero relating to the Phase 6 leach pad expansion, at Carlin due to an increase in capitalized waste stripping as well as the purchase of an oxygen plant at the Goldstrike autoclave. The increase in minesite sustaining capital expenditures was partially offset by lower capitalized waste stripping at Cortez and our investment in the tailings storage facility, other water management initiatives and land acquisitions in the same prior year period at North Mara.

### General and Administrative Expenses

(\$ millions)	For the three months ended			For the nine months ended	
	9/30/21	6/30/21	9/30/20	9/30/21	9/30/20
Corporate administration	23	33	22	86	86
Share-based compensation <sup>a</sup>	4	14	28	26	75
<b>General &amp; administrative expenses</b>	<b>27</b>	<b>47</b>	<b>50</b>	<b>112</b>	<b>161</b>

- Based on a US\$18.24 share price as at September 30, 2021 (June 30, 2021: US\$21.00 and September 30, 2020: US\$28.11).

### Q3 2021 compared to Q2 2021

In the third quarter of 2021, general and administrative expenses decreased by \$20 million compared to the second quarter of 2021, due to a combination of lower corporate administration expenses and lower share-based compensation as our share price decreased in the current quarter compared to an increase in the prior quarter.



**Q3 2021 compared to Q3 2020**

For the three month period ended September 30, 2021, general and administrative expenses decreased by \$23 million, mainly due to lower share-based compensation resulting from a decrease in our share price during the current quarter compared to an increase in the same prior year period.

**YTD 2021 compared to YTD 2020**

For the nine month period ended September 30, 2021, general and administrative expenses were \$49 million lower as compared to the same prior year period. Lower share-based compensation expense was attributed to a decrease in our share price in the current period compared to an increase in the same prior year period.

**Exploration, Evaluation and Project Expenses**

(\$ millions)	For the three months ended			For the nine months ended	
	9/30/21	6/30/21	9/30/20	9/30/21	9/30/20
Global exploration and evaluation	26	33	34	87	112
Advanced project costs:					
Pascua-Lama	9	11	8	30	26
Other	8	14	8	28	17
Corporate development	4	3	3	8	9
Global exploration and evaluation and project expense	47	61	53	153	164
Minesite exploration and evaluation	20	16	19	52	57
<b>Total exploration, evaluation and project expenses</b>	<b>67</b>	<b>77</b>	<b>72</b>	<b>205</b>	<b>221</b>

**Q3 2021 compared to Q2 2021**

Exploration, evaluation and project expenses for the third quarter of 2021 decreased by \$10 million compared to the second quarter of 2021. This was primarily due to lower global exploration and evaluation expenses, mainly due to the wet season in West Africa and at Nevada Gold Mines from timing of drill programs.

**Q3 2021 compared to Q3 2020**

Exploration, evaluation and project expenses for the three month period ended September 30, 2021 was \$5 million lower than the same prior year period, mainly due to lower global exploration and evaluation costs.

**YTD 2021 compared to YTD 2020**

Exploration, evaluation and project expenses for the nine month period ended September 30, 2021 was \$16 million lower than the same prior year period, primarily due to lower global exploration and evaluation costs at Fourmile, partially offset by higher advanced project costs across various projects.

**Finance Costs, Net**

(\$ millions)	For the three months ended			For the nine months ended	
	9/30/21	6/30/21	9/30/20	9/30/21	9/30/20
Interest expense <sup>a</sup>	94	85	88	267	260
Accretion	13	15	9	38	33
Loss on debt extinguishment	0	0	0	0	15
Interest capitalized	(4)	(4)	(7)	(11)	(16)
Other finance costs	0	6	(3)	7	(3)
Finance income	(10)	(11)	(6)	(30)	(22)
<b>Finance costs, net</b>	<b>93</b>	<b>91</b>	<b>81</b>	<b>271</b>	<b>267</b>

a. For the three and nine months ended September 30, 2021, interest expense includes approximately \$8 million and \$26 million, respectively, of non-cash interest expense relating to the streaming agreements with Wheaton Precious Metals and Royal Gold, Inc. (June 30, 2021: \$8 million and September 30, 2020: \$8 million and \$25 million, respectively).

**Q3 2021 compared to Q2 2021**

In the third quarter of 2021, net finance costs were in line with the prior quarter, with higher interest expense largely offset by a reduction in other finance costs.

**Q3 2021 compared to Q3 2020**

For the three month period ended September 30, 2021, net finance costs were 15% higher than the same prior year period, primarily due to higher interest expense, combined with higher accretion resulting from an increase in market interest rates.

**YTD 2021 compared to YTD 2020**

For the nine month period ended September 30, 2021, net finance costs were 1% higher than the same prior year period, primarily due to higher interest expense, combined with higher accretion resulting from an increase in market interest rates. This was partially offset by a loss on debt extinguishment of \$15 million occurring in the same prior year period. The loss on debt extinguishment in the prior year was due to the make-whole repurchase of the outstanding \$337 million of principal of our 3.85% notes due 2022.

**Additional Significant Statement of Income Items**

(\$ millions)	For the three months ended			For the nine months ended	
	9/30/21	6/30/21	9/30/20	9/30/21	9/30/20
Impairment charges (reversals)	10	2	4	(77)	(309)
Loss (gain) on currency translation	5	7	16	16	34
Other expense (income)	18	26	(78)	63	(40)

**Impairment Charges (Reversals)***Q3 2021 compared to Q2 2021*

In the third quarter of 2021, net impairment charges were \$10 million compared to \$2 million in the prior quarter. The impairment charges in the current quarter relate to miscellaneous assets. There were no significant impairment charges or reversals in the current or prior quarter.

*Q3 2021 compared to Q3 2020*

For the three month period ended September 30, 2021, net impairment charges were \$10 million compared to \$4 million in the same prior year period. The impairment charges in both the current period and prior year period relate to miscellaneous assets.

*YTD 2021 compared to YTD 2020*

For the nine month period ended September 30, 2021, net impairment reversals were \$77 million compared to \$309 million in the same prior year period. The net impairment reversal in the current year period mainly related to the impairment reversal of Lagunas Norte resulting from the agreement to sell our 100% interest to Boroo. For the nine month period ended September 30, 2020, the net impairment reversals mainly related to our Tanzanian assets resulting from the agreement with the Government of Tanzania being signed and made effective in the first quarter of 2020.

For a further breakdown of impairment charges and reversals, refer to note 13 of the Financial Statements.

**Loss (Gain) on Currency Translation***Q3 2021 compared to Q2 2021*

Loss on currency translation in the third quarter of 2021 was \$5 million compared to \$7 million in the prior quarter. The losses in both quarters relate primarily to unrealized foreign currency losses from the Argentine peso. The current quarter was also impacted by the depreciation of the Chilean peso, offset by the appreciation of the Zambian kwacha. Fluctuations in these currencies versus the US dollar impact our local currency denominated value-added tax receivable balances.

*Q3 2021 compared to Q3 2020*

Loss on currency translation in the third quarter of 2021 was \$5 million compared to \$16 million in the same prior year period. The losses in the current quarter relate primarily to unrealized foreign currency losses from the Argentine peso and Chilean peso, partially offset by gains from the appreciation of the Zambian kwacha. In the prior quarter, losses related to unrealized foreign currency translation losses due to the depreciation of the Zambian

kwacha. These currency fluctuations resulted in a revaluation of our local currency denominated value-added tax receivable balances.

*YTD 2021 compared to YTD 2020*

Loss on currency translation for the nine month period ended September 30, 2021 decreased by \$18 million compared to the same prior year period, mainly due to unrealized foreign currency losses relating to the Argentine peso, which depreciated at a lower rate compared to the same prior year period. The same prior year period was further impacted by losses relating to the depreciation of the Zambian kwacha. Fluctuations in these currencies versus the US dollar revalue our local currency denominated value-added tax receivable balances.

**Other Expense (Income)***Q3 2021 compared to Q2 2021*

In the third quarter of 2021, other expense decreased by \$8 million compared to the prior quarter. Other expense in both periods mainly relates to care and maintenance expenses at Porgera and losses on the revaluation of warrant investments.

*Q3 2021 compared to Q3 2020*

For the three months ended September 30, 2021, other expense was \$18 million compared to an income of \$78 million in the same prior year period primarily as a result of a gain of \$104 million on the remeasurement of the residual cash liability relating to our silver sale agreement with Wheaton Precious Metals Corp. occurring in the same prior year period.

*YTD 2021 compared to YTD 2020*

For the nine month period ended September 30, 2021, other expense was \$63 million compared to other income of \$40 million in the same prior year period. Other expense in the current year mainly relates to care and maintenance expenses at Porgera and losses on the revaluation of warrant investments. Other income in the same prior year period mainly relates to a gain of \$104 million on the remeasurement of the residual cash liability relating to our silver sale agreement with Wheaton Precious Metals Corp. and the gain on sale of Massawa of \$54 million, partially offset by care and maintenance expenses at Porgera and donations made to host communities relating to the Covid-19 pandemic.

For a further breakdown of other expense (income), refer to note 9 to the Financial Statements.

**Income Tax Expense**

Income tax expense was \$323 million in the third quarter of 2021. The unadjusted effective income tax rate in the third quarter of 2021 was 35% of income before income taxes.

The underlying effective income tax rate on ordinary income in the third quarter of 2021 was 29% after adjusting for the impact of net impairment reversals; the foreign exchange impact on current tax expense in Peru, the impact of the settlement of the Massawa Senegalese tax dispute; the impact of foreign currency translation losses on deferred tax balances; the impact of non-deductible foreign exchange losses; the impact of the Porgera mine being placed on care and maintenance; and the impact of other expense adjustments.

We record deferred tax charges or credits if changes in facts or circumstances affect the estimated tax basis of assets and therefore, the expectations in our ability to realize deferred tax assets. The interpretation of tax regulations and legislation as well as their application to our business is complex and subject to change. We have significant amounts of deferred tax assets, including tax loss carry forwards, and also deferred tax liabilities. We also have significant amounts of unrecognized deferred tax assets (e.g. for tax losses in Canada). Potential changes in any of these amounts, as well as our ability to realize deferred tax assets, could significantly affect net income or cash flow in future periods. For further details on income tax expense, refer to note 10 of the Financial Statements.

#### Withholding Taxes

In the third quarter of 2021, we recorded \$19 million of dividend withholding taxes related to the undistributed earnings of our subsidiaries in the United States. We also

recorded \$13 million of dividend withholding taxes related to the distributed earnings of our subsidiaries in the United States.

#### Nevada Gold Mines

Nevada Gold Mines is a limited liability company treated as a flow through partnership for US tax purposes. The partnership is not subject to federal income tax directly, but each of its partners is liable for tax on its share of the profits of the partnership. As such, Barrick accounts for its current and deferred income tax associated with the investment (61.5% share) following the principles in IAS 12. Nevada Gold Mines is also subject to Net Proceeds of Minerals tax in Nevada, which is included on a consolidated basis in the Company's consolidated statements of income.

## Financial Condition Review

### Summary Balance Sheet and Key Financial Ratios

(\$ millions, except ratios and share amounts)	As at 9/30/21	As at 12/31/20
Total cash and equivalents	5,043	5,188
Current assets	2,968	2,955
Non-current assets	38,623	38,363
Total Assets	46,634	46,506
Current liabilities excluding short-term debt	1,965	2,200
Non-current liabilities excluding long-term debt <sup>a</sup>	7,425	7,441
Debt (current and long-term)	5,154	5,155
Total Liabilities	14,544	14,796
Total shareholders' equity	23,618	23,341
Non-controlling interests	8,472	8,369
Total Equity	32,090	31,710
Total common shares outstanding (millions of shares)	1,779	1,778
Debt, net of cash	111	(33)
<b>Key Financial Ratios:</b>		
Current ratio <sup>b</sup>	4.05:1	3.67:1
Debt-to-equity <sup>c</sup>	0.16:1	0.16:1

a. Non-current financial liabilities as at September 30, 2021 were \$5,568 million (December 31, 2020: \$5,486 million).

b. Represents current assets divided by current liabilities (including short-term debt) as at September 30, 2021 and December 31, 2020.

c. Represents debt divided by total shareholders' equity (including minority interest) as at September 30, 2021 and December 31, 2020.

### Balance Sheet Review

Total assets were \$46.6 billion at September 30, 2021, largely consistent with total assets at December 31, 2020.

Our asset base is primarily comprised of non-current assets such as property, plant and equipment and goodwill, reflecting the capital-intensive nature of the mining business and our history of growing through acquisitions. Other significant assets include production inventories, indirect taxes recoverable and receivable, concentrate sales receivable, other government and joint venture related receivables, as well as cash and equivalents.

Total liabilities at September 30, 2021 were \$14.5 billion, which was slightly lower than total liabilities at December 31, 2020. Our liabilities are primarily comprised of debt, as well as other non-current liabilities such as provisions and deferred income tax liabilities, and accounts payable.

### Shareholders' Equity

10/26/2021	Number of shares
Common shares	1,779,285,869
Stock options	—

### Financial Position and Liquidity

We believe we have sufficient financial resources to meet our business requirements for the foreseeable future, including capital expenditures, working capital requirements, interest payments, returns of capital and dividends. To date, we have not experienced significant negative impacts to liquidity as a result of the Covid-19 pandemic. During the third quarter of 2021, our cash balance decreased slightly due to the timing of tax payments and the payment of the second \$250 million tranche of the 2021 return of capital distribution to shareholders, notwithstanding strong cash flow generation from our operating activities.

Total cash and cash equivalents as at September 30, 2021 were \$5.0 billion. This cash and cash equivalents balance does not include cash held by our equity method investments, including approximately \$510 million (our share) at Kibali. The cash and cash equivalents held at Kibali are subject to various administrative steps before they can be distributed to the joint venture shareholders and are held across three banks in the Democratic Republic of Congo, including two domestic banks. Our capital structure comprises a mix of debt, non-controlling interest (primarily at Nevada Gold Mines) and shareholders' equity. As at September 30, 2021, our total debt was \$5.2 billion (debt, net of cash and equivalents was \$111 million) and our debt-to-equity ratio was 0.16:1. This compares to total debt as at December 31, 2020 of \$5.2 billion (debt, net of cash and equivalents was negative \$33 million), and a debt-to-equity ratio of 0.16:1.

Uses of cash for the remainder of 2021 include capital commitments of \$173 million and we expect to incur attributable minesite sustaining and project capital expenditures of approximately \$400 to \$700 million during the remainder of the year, based on our guidance range on page 35. For the remainder of 2021, we have contractual obligations and commitments of \$426 million for supplies and consumables. In addition, we have \$135 million in interest payments and other amounts as detailed in the table on page 79. We expect to fund these commitments through operating cash flow, which is our primary source of liquidity, as well as existing cash balances as necessary.

At the Annual and Special Meeting on May 4, 2021, shareholders approved a \$750 million return of capital distribution. This distribution is derived from a portion of the proceeds from the divestiture of Kalgoorlie Consolidated Gold Mines in November 2019 and from other recent dispositions made by Barrick and its affiliates in line with our strategy of focusing on our core assets. The total return of capital distribution is expected to be effected in three equal tranches. The first \$250 million tranche was

paid on June 15, 2021, to shareholders of record at the close of business on May 28, 2021 while the second tranche was paid on September 15, 2021 to shareholders of record at the close of business on August 31, 2021. The remaining distribution of \$250 million is expected to be paid on December 15, 2021, to shareholders of record at the close of business on November 30, 2021.

Our operating cash flow is dependent on the ability of our operations to deliver projected future cash flows. The market price of gold, and copper to a lesser extent, are the primary drivers of our operating cash flow. Other options to enhance liquidity include further portfolio optimization and the creation of new joint ventures and partnerships; issuance of equity securities in the public markets or to private investors, which could be undertaken for liquidity enhancement and/or in connection with establishing a strategic partnership; issuance of long-term debt securities in the public markets or to private investors (Moody's and S&P currently rate Barrick's outstanding long-term debt as investment grade, with ratings of Baa1 and BBB, respectively); and drawing on the \$3.0 billion available under our undrawn credit facility (subject to compliance with covenants and the making of certain representations and warranties, this facility is available for drawdown as a source of financing). In May 2021, we amended the credit and guarantee agreement (the "Credit Facility") with certain Lenders, which requires such Lenders to make available to us a credit facility of \$3.0 billion or the equivalent amount in Canadian dollars. The Credit Facility, which is unsecured, currently has an interest rate of London Interbank Offered Rate ("LIBOR") plus 1.125% on drawn amounts, and a standby rate of 0.11% on undrawn amounts. The Credit Facility also includes terms to replace LIBOR with a suitable replacement once that matter is resolved. As part of the amendment, the termination date of the Credit Facility was extended from January 2025 to May 2026. The Credit Facility was undrawn as at September 30, 2021. The key financial covenant in our undrawn credit facility requires Barrick to maintain a net debt to total capitalization ratio of less than 0.60:1. Barrick's net debt to total capitalization ratio was 0.00:1 as at September 30, 2021 (0.00:1 as at December 31, 2020).

### Summary of Cash Inflow (Outflow)

(\$ millions)	For the three months ended			For the nine months ended	
	9/30/21	6/30/21	9/30/20	9/30/21	9/30/20
<b>Net cash provided by operating activities</b>	<b>1,050</b>	639	1,859	<b>2,991</b>	3,779
<b>Investing activities</b>					
Capital expenditures	(569)	(658)	(548)	(1,766)	(1,508)
Investment sales	0	0	2	0	208
Divestitures	0	19	0	19	256
Dividends received from equity method investments	53	35	38	214	92
Other	17	1	54	23	71
<b>Total investing inflows (outflows)</b>	<b>(499)</b>	(603)	(454)	<b>(1,510)</b>	(881)
Net change in debt <sup>a</sup>	(5)	(4)	(8)	(22)	(371)
Dividends <sup>b</sup>	(158)	(159)	(141)	(475)	(387)
Return of Capital	(250)	(250)	0	(500)	0
Net disbursements to non-controlling interests	(270)	(200)	(259)	(729)	(692)
Other	37	43	0	101	(15)
<b>Total financing inflows (outflows)</b>	<b>(646)</b>	(570)	(408)	<b>(1,625)</b>	(1,465)
Effect of exchange rate	0	0	4	(1)	(3)
<b>Increase (decrease) in cash and equivalents</b>	<b>(95)</b>	(534)	1,001	<b>(145)</b>	1,430

a. The difference between the net change in debt on a cash basis and the net change on the balance sheet is due to changes in non-cash charges, specifically the unwinding of discounts and amortization of debt issue costs.

b. For the three and nine months ended September 30, 2021, we declared and paid dividends per share in US dollars totaling \$0.09 and \$0.27, respectively (June 30, 2021: declared and paid \$0.09; September 30, 2020: declared and paid \$0.08 and \$0.22, respectively).

### Q3 2021 compared to Q2 2021

In the third quarter of 2021, we generated \$1,050 million in operating cash flow, compared to \$639 million in the prior quarter. The increase of \$411 million was primarily due to a favorable movement in working capital, mainly in accounts payable, other current assets and inventory. This was combined with lower interest paid as a result of the timing of semi-annual interest payments on our bonds, which occur in Q2 and Q4. Operating cash flow was further impacted by higher copper sales volumes, partially offset by lower realized gold and copper prices<sup>1</sup> and higher total cash costs/C1 cash costs per ounce/pound<sup>1</sup>.

Cash outflows from investing activities in the third quarter of 2021 were \$499 million compared to \$603 million in the prior quarter. The decrease of \$104 million was primarily due to lower capital expenditures, higher dividends received from equity method investments and higher proceeds received from the sale of miscellaneous assets during the current quarter. This was partially offset by proceeds received in the prior quarter mainly relating to the sale of our 100% interest in the Lagunas Norte gold mine.

Net financing cash outflows for the third quarter of 2021 amounted to \$646 million, compared to \$570 million in the prior quarter. The increase of \$76 million is primarily due to higher net disbursements paid to non-controlling

interests, primarily to Newmont in relation to their interest in Pueblo Viejo and Nevada Gold Mines.

#### Q3 2021 compared to Q3 2020

In the third quarter of 2021, we generated \$1,050 million in operating cash flow, compared to \$1,859 million in the same prior year period. The decrease of \$809 million was primarily due to a lower realized gold price<sup>1</sup> and lower gold and copper sales volumes. This was further impacted by higher cash taxes paid and higher total cash costs/C1 cash costs per ounce/pound<sup>1</sup>.

Cash outflows from investing activities in the third quarter of 2021 were \$499 million compared to \$454 million in the same prior year period. The increase of \$45 million was primarily due to lower shareholder loan repayments from equity method investments, combined with slightly higher capital expenditures, namely the Pueblo Viejo plant expansion and mine life extension project as well as the development of Goukoto underground, in the current quarter.

Net financing cash outflows for the third quarter of 2021 amounted to \$646 million, compared to \$408 million in the same prior year period. The increase of \$238 million is primarily due to the payment of the second \$250 million tranche of a \$750 million return of capital distribution in 2021 during the current quarter.

#### YTD 2021 compared to YTD 2020

For the nine month period ended September 30, 2021, we generated \$2,991 million in operating cash flow, compared to \$3,779 million in the same prior year period. The decrease of \$788 million was primarily due to higher cash taxes paid, lower gold and copper sales volumes and higher total cash costs/C1 cash costs per ounce/pound<sup>1</sup>. This was partially offset by higher realized gold and copper prices<sup>1</sup>.

Cash outflows from investing activities for the nine month period ended September 30, 2021 were \$1,510 million compared to \$881 million in the same prior year period. The increase of \$629 million was primarily due to higher capital expenditures, namely the Pueblo Viejo plant expansion and mine life extension project as well as the development of Goukoto underground. This was combined with cash proceeds of \$256 million relating to the sale of Massawa and net investment sales of \$206 million mainly from the sale of shares in Shandong Gold, both occurring in the same prior year period. These impacts were partially offset by higher dividends received from all three of our equity method investments in the current year period.

Net financing cash outflows for the nine month period ended September 30, 2021 amounted to \$1,625 million, compared to \$1,465 million in the same prior year period. The increase of \$160 million is primarily due to the payment of the first two tranches totaling \$500 million of a \$750 million return of capital distribution in 2021 and higher dividends paid, reflecting Barrick's continued strong financial performance. This was partially offset by the make-whole repurchase of the outstanding \$337 million of principal of our 3.85% notes due 2022 in January 2020.

## Commitments and Contingencies

### Litigation and Claims

We are currently subject to various litigation proceedings as disclosed in note 18 to the Financial Statements, and we may be involved in disputes with other parties in the future that may result in litigation. If we are unable to resolve these disputes favorably, it may have a material adverse impact on our financial condition, cash flow and results of operations.

### Contractual Obligations and Commitments

In the normal course of business, we enter into contracts that give rise to commitments for future minimum payments. The following table summarizes the remaining contractual maturities of our financial liabilities and operating and capital commitments shown on an undiscounted basis:

(\$ millions)	Payments due as at 9/30/21						Total
	2021	2022	2023	2024	2025	2026 and thereafter	
Debt <sup>a</sup>							
Repayment of principal	0	0	0	0	12	5,097	5,109
Capital leases	5	17	11	6	4	28	71
Interest	135	308	307	306	306	4,141	5,503
Provisions for environmental rehabilitation <sup>b</sup>	219	153	138	126	148	1,973	2,757
Restricted share units	6	22	5	0	0	0	33
Pension benefits and other post-retirement benefits	1	4	4	4	4	37	54
Minimum royalty payments <sup>c</sup>	0	1	1	1	1	1	5
Purchase obligations for supplies and consumables <sup>d</sup>	426	278	179	142	133	582	1,740
Capital commitments <sup>e</sup>	173	16	0	0	0	0	189
Social development costs <sup>f</sup>	6	13	11	11	10	57	108
Other obligations <sup>g</sup>	0	7	14	14	14	346	395
<b>Total</b>	<b>971</b>	<b>819</b>	<b>670</b>	<b>610</b>	<b>632</b>	<b>12,262</b>	<b>15,964</b>

<sup>a</sup> Debt and Interest - Our debt obligations do not include any subjective acceleration clauses or other clauses that enable the holder of the debt to call for early repayment, except in the event that we breach any of the terms and conditions of the debt or for other customary events of default. We are not required to post any collateral under any debt obligations. Projected interest payments on variable rate debt were based on interest rates in effect at September 30, 2021. Interest is calculated on our long-term debt obligations using both fixed and variable rates.

<sup>b</sup> Provisions for environmental rehabilitation - Amounts presented in the table represent the undiscounted uninflated future payments for the expected cost of provisions for environmental rehabilitation.

<sup>c</sup> Minimum royalty payments are related to continuing operations and are presented net of recoverable amounts.

<sup>d</sup> Purchase obligations for supplies and consumables - Includes commitments related to new purchase obligations to secure a supply of acid, tires and cyanide for our production process.

<sup>e</sup> Capital commitments - Purchase obligations for capital expenditures include only those items where binding commitments have been entered into.

<sup>f</sup> Social development costs - Includes a commitment of \$14 million in 2026 and thereafter related to the funding of a power transmission line in Argentina.

<sup>g</sup> Other obligations - Relates to the Pueblo Viejo JV partner shareholder loan and the deposit on the Pascua-Lama silver sale agreement with Wheaton Precious Metals Corp.

## Review of Quarterly Results

### Quarterly Information<sup>a</sup>

(\$ millions, except where indicated)	2021	2021	2021	2020	2020	2020	2020	2019
	Q3	Q2	Q1	Q4	Q3	Q2	Q1	Q4
Revenues	2,826	2,893	2,956	3,279	3,540	3,055	2,721	2,883
Realized price per ounce – gold <sup>b</sup>	1,771	1,820	1,777	1,871	1,926	1,725	1,589	1,483
Realized price per pound – copper <sup>b</sup>	3.98	4.57	4.12	3.39	3.28	2.79	2.23	2.76
Cost of sales	1,768	1,704	1,712	1,814	1,927	1,900	1,776	1,987
Net earnings (loss)	347	411	538	685	882	357	400	1,387
Per share (dollars) <sup>c</sup>	0.20	0.23	0.30	0.39	0.50	0.20	0.22	0.78
Adjusted net earnings <sup>b</sup>	419	513	507	616	726	415	285	300
Per share (dollars) <sup>b,c</sup>	0.24	0.29	0.29	0.35	0.41	0.23	0.16	0.17
Operating cash flow	1,050	639	1,302	1,638	1,859	1,031	889	875
Consolidated capital expenditures <sup>d</sup>	569	658	539	546	548	509	451	446
Free cash flow <sup>b</sup>	481	(19)	763	1,092	1,311	522	438	429

a. Sum of all the quarters may not add up to the annual total due to rounding.

b. Further information on these non-GAAP measures, including detailed reconciliations, is included on pages 81 to 106 of this MD&A.

c. Calculated using weighted average number of shares outstanding under the basic method of earnings per share.

d. Amounts presented on a consolidated cash basis.

Our recent financial results reflect our emphasis on cost discipline, an agile management structure that empowers our site based leadership teams and a portfolio of Tier One Gold Assets<sup>5</sup>. This, combined with rising gold and copper prices, has resulted in stronger operating cash flows. The positive free cash flow<sup>1</sup> generated, together with the proceeds from various divestitures, have allowed us to continue to strengthen our balance sheet over the past two years and to increase returns to shareholders.

These same fundamentals have also driven higher net earnings in recent quarters. Net earnings has also been impacted by the following items in each quarter, which have been excluded from adjusted net earnings<sup>1</sup>. In the first quarter of 2021, we recorded a net impairment reversal of \$86 million (no tax impact) at Lagunas Norte resulting from the agreement to sell our 100% interest of the mine to Boroo. In the first quarter of 2020, we recorded a net

impairment reversal of \$115 million (net of tax effects), resulting from the agreement with the Government of Tanzania being signed and made effective in that quarter. In the fourth quarter of 2019, we recorded \$22 million (net of tax and non-controlling interests) of net impairment charges, mainly relating to a charge at Pascua-Lama of \$296 million (no tax impact), partially offset by a net impairment reversal at Pueblo Viejo of \$277 million (net of taxes and non-controlling interest). We also recorded a \$628 million (no tax impact) gain on the de-recognition of the deferred revenue liability relating to our silver sale agreement with Wheaton Precious Metals Corp., a gain of \$408 million (no tax impact) resulting from the sale of our 50% interest in Kalgoorlie, and a gain of \$216 million (no tax impact) on a settlement of customs duty and indirect taxes at Lumwana.

### Internal Control Over Financial Reporting and Disclosure Controls and Procedures

Management is responsible for establishing and maintaining adequate internal control over financial reporting and disclosure controls and procedures as defined in our 2020 annual MD&A.

Together, the internal control frameworks provide internal control over financial reporting and disclosure. Due to its inherent limitations, internal control over financial reporting and disclosure may not prevent or detect all misstatements. Further, the effectiveness of internal control is subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with policies or procedures may change.

There were no changes in our internal controls over financial reporting during the three months ended September 30, 2021 that have materially affected, or are reasonably likely to materially affect, our internal controls over financial reporting.

Under the supervision and with the participation of management, including the President and Chief Executive Officer and Senior Executive Vice-President and Chief Financial Officer, management will continue to monitor and evaluate the design and effectiveness of its internal control over financial reporting and disclosure controls and procedures, and may make modifications from time to time as considered necessary.



## IFRS Critical Accounting Policies and Accounting Estimates

Management has discussed the development and selection of our critical accounting estimates with the Audit and Risk Committee of the Board of Directors, and the Audit and Risk Committee has reviewed the disclosure relating to such estimates in conjunction with its review of this MD&A. The accounting policies and methods we utilize determine how we report our financial condition and results of operations, and they may require management to make estimates or rely on assumptions about matters that are inherently uncertain. The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards (“IFRS”) as issued by the International Accounting Standards Board (“IASB”) under the historical cost convention, as modified by revaluation of certain financial assets, derivative contracts and post-retirement assets. Our significant accounting policies are disclosed in note 2 of the Financial Statements, including a summary of current and future changes in accounting policies.

## Non-GAAP Financial Performance Measures

### Adjusted Net Earnings and Adjusted Net Earnings per Share

Adjusted net earnings is a non-GAAP financial measure which excludes the following from net earnings:

- Impairment charges (reversals) related to intangibles, goodwill, property, plant and equipment, and investments;
- Acquisition/disposition gains/losses;
- Foreign currency translation gains/losses;
- Significant tax adjustments; and
- Tax effect and non-controlling interest of the above items.

Management uses this measure internally to evaluate our underlying operating performance for the reporting periods presented and to assist with the planning and forecasting of future operating results. Management believes that adjusted net earnings is a useful measure of our performance because impairment charges, acquisition/disposition gains/losses and significant tax adjustments do not reflect the underlying operating performance of our core mining business and are not necessarily indicative of future operating results. Furthermore, foreign currency translation gains/losses are not necessarily reflective of the underlying operating results for the reporting periods presented. The tax effect and non-controlling interest of the adjusting items are also excluded to reconcile the amounts to Barrick’s share on a post-tax basis, consistent with net earnings.

### Critical Accounting Estimates and Judgments

Certain accounting estimates have been identified as being “critical” to the presentation of our financial condition and results of operations because they require us to make subjective and/or complex judgments about matters that are inherently uncertain; or there is a reasonable likelihood that materially different amounts could be reported under different conditions or using different assumptions and estimates. Our significant accounting judgments, estimates and assumptions are disclosed in note 3 of the accompanying Financial Statements.

As noted, we use this measure for internal purposes. Management’s internal budgets and forecasts and public guidance do not include the types of items we adjust for. Consequently, the presentation of adjusted net earnings enables investors and analysts to better understand the underlying operating performance of our core mining business through the eyes of management. Management periodically evaluates the components of adjusted net earnings based on an internal assessment of performance measures that are useful for evaluating the operating performance of our business segments and a review of the non-GAAP measures used by mining industry analysts and other mining companies.

Adjusted net earnings is intended to provide additional information only and does not have any standardized definition under IFRS and should not be considered in isolation or as a substitute for measures of performance prepared in accordance with IFRS. The measures are not necessarily indicative of operating profit or cash flow from operations as determined under IFRS. Other companies may calculate these measures differently. The following table reconciles these non-GAAP measures to the most directly comparable IFRS measure.

## Reconciliation of Net Earnings to Net Earnings per Share, Adjusted Net Earnings and Adjusted Net Earnings per Share

(\$ millions, except per share amounts in dollars)	For the three months ended			For the nine months ended	
	9/30/21	6/30/21	9/30/20	9/30/21	9/30/20
Net earnings attributable to equity holders of the Company	347	411	882	1,296	1,639
Impairment charges (reversals) related to intangibles, goodwill, property, plant and equipment, and investments <sup>a</sup>	10	2	4	(77)	(309)
Acquisition/disposition (gains) losses <sup>b</sup>	(5)	(7)	(2)	(15)	(54)
Loss (gain) on currency translation	5	7	16	16	34
Significant tax adjustments <sup>c</sup>	45	62	(66)	154	(117)
Other expense adjustments <sup>d</sup>	12	14	(90)	37	56
Tax effect and non-controlling interest <sup>e</sup>	5	24	(18)	28	177
Adjusted net earnings	419	513	726	1,439	1,426
Net earnings per share <sup>f</sup>	0.20	0.23	0.50	0.73	0.92
Adjusted net earnings per share <sup>f</sup>	0.24	0.29	0.41	0.81	0.80

<sup>a</sup> For the three month period ended September 30, 2021, we recorded no significant impairment charges or reversals. Net impairment reversals for the nine months ended September 30, 2021 mainly relate to non-current asset reversals at Lagunas Norte. For the nine month period ended September 30, 2020, net impairment reversals primarily relate to non-current asset reversals at our Tanzanian assets.

<sup>b</sup> Acquisition/disposition gains for the nine month period ended September 30, 2020 primarily relate to the gain on the sale of Massawa.

<sup>c</sup> Significant tax adjustments for the three month period ended September 30, 2021 mainly relates to the foreign exchange impact on current tax expense in Peru and the remeasurement of deferred tax balances. For the nine month period ended September 30, 2021, significant tax adjustments mainly relates to deferred tax expense as a result of tax reform measures in Argentina, the foreign exchange impact on current tax expense in Peru and the remeasurement of deferred tax balances, the settlement of the Massawa Senegalese tax dispute and the recognition/derecognition of our deferred taxes in various jurisdictions. For the nine months ended September 30, 2020, significant tax adjustments primarily relate to deferred tax recoveries as a result of tax reform measures in Argentina and adjustments made in recognition of the net settlement of all outstanding disputes with the Government of Tanzania.

<sup>d</sup> Other expense adjustments for all periods mainly relate to care and maintenance expenses at Porgera. The three month period ended September 30, 2020 was further impacted by the gain on the remeasurement of the residual cash liability relating to our silver sale agreement with Wheaton Precious Metals Corp., partially offset by Covid-19 donations. The nine month period ended September 30, 2020 was further impacted by changes in the discount rate assumptions on our closed mine rehabilitation provision.

<sup>e</sup> Tax effect and non-controlling interest for the nine month period ended September 30, 2020 primarily relates to the net impairment reversals related to long-lived assets.

<sup>f</sup> Calculated using weighted average number of shares outstanding under the basic method of earnings per share.

### Free Cash Flow

Free cash flow is a measure that deducts capital expenditures from net cash provided by operating activities. Management believes this to be a useful indicator of our ability to operate without reliance on additional borrowing or usage of existing cash.

Free cash flow is intended to provide additional information only and does not have any standardized definition under IFRS and should not be considered in

isolation or as a substitute for measures of performance prepared in accordance with IFRS. The measure is not necessarily indicative of operating profit or cash flow from operations as determined under IFRS. Other companies may calculate this measure differently. The following table reconciles this non-GAAP measure to the most directly comparable IFRS measure.

### Reconciliation of Net Cash Provided by Operating Activities to Free Cash Flow

(\$ millions)	For the three months ended			For the nine months ended	
	9/30/21	6/30/21	9/30/20	9/30/21	9/30/20
Net cash provided by operating activities	1,050	639	1,859	2,991	3,779
Capital expenditures	(569)	(658)	(548)	(1,766)	(1,508)
Free cash flow	481	(19)	1,311	1,225	2,271

### **Total cash costs per ounce, All-in sustaining costs per ounce, All-in costs per ounce, C1 cash costs per pound and All-in sustaining costs per pound**

Total cash costs per ounce, all-in sustaining costs per ounce and all-in costs per ounce are non-GAAP financial measures which are calculated based on the definition published by the World Gold Council (a market development organization for the gold industry comprised of and funded by gold mining companies from around the world, including Barrick). The WGC is not a regulatory organization. Management uses these measures to monitor the performance of our gold mining operations and its ability to generate positive cash flow, both on an individual site basis and an overall company basis.

Total cash costs start with our cost of sales related to gold production and removes depreciation, the non-controlling interest of cost of sales and includes by-product credits. All-in sustaining costs start with total cash costs and include sustaining capital expenditures, sustaining leases, general and administrative costs, minesite exploration and evaluation costs and reclamation cost accretion and amortization. These additional costs reflect the expenditures made to maintain current production levels.

All-in costs starts with all-in sustaining costs and adds additional costs that reflect the varying costs of producing gold over the life-cycle of a mine, including: project capital expenditures (capital expenditures at new projects and discrete projects at existing operations intended to increase production capacity and will not benefit production for at least 12 months) and other non-sustaining costs (primarily non-sustaining leases, exploration and evaluation costs, community relations costs and general and administrative costs that are not associated with current operations). These definitions recognize that there are different costs associated with the life-cycle of a mine, and that it is therefore appropriate to distinguish between sustaining and non-sustaining costs.

We believe that our use of total cash costs, all-in sustaining costs and all-in costs will assist analysts, investors and other stakeholders of Barrick in understanding the costs associated with producing gold, understanding the economics of gold mining, assessing our operating performance and also our ability to generate free cash flow from current operations and to generate free cash flow on an overall company basis. Due to the capital-intensive nature of the industry and the long useful lives over which these items are depreciated, there can be a significant timing difference between net earnings calculated in accordance with IFRS and the amount of free

cash flow that is being generated by a mine and therefore we believe these measures are useful non-GAAP operating metrics and supplement our IFRS disclosures. These measures are not representative of all of our cash expenditures as they do not include income tax payments, interest costs or dividend payments. These measures do not include depreciation or amortization.

Total cash costs per ounce, all-in sustaining costs and all-in costs are intended to provide additional information only and do not have standardized definitions under IFRS and should not be considered in isolation or as a substitute for measures of performance prepared in accordance with IFRS. These measures are not equivalent to net income or cash flow from operations as determined under IFRS. Although the WGC has published a standardized definition, other companies may calculate these measures differently.

In addition to presenting these metrics on a by-product basis, we have calculated these metrics on a co-product basis. Our co-product metrics remove the impact of other metal sales that are produced as a by-product of our gold production from cost per ounce calculations but does not reflect a reduction in costs for costs associated with other metal sales.

C1 cash costs per pound and all-in sustaining costs per pound are non-GAAP financial measures related to our copper mine operations. We believe that C1 cash costs per pound enables investors to better understand the performance of our copper operations in comparison to other copper producers who present results on a similar basis. C1 cash costs per pound excludes royalties and production taxes and non-routine charges as they are not direct production costs. All-in sustaining costs per pound is similar to the gold all-in sustaining costs metric and management uses this to better evaluate the costs of copper production. We believe this measure enables investors to better understand the operating performance of our copper mines as this measure reflects all of the sustaining expenditures incurred in order to produce copper. All-in sustaining costs per pound includes C1 cash costs, sustaining capital expenditures, sustaining leases, general and administrative costs, minesite exploration and evaluation costs, royalties and production taxes, reclamation cost accretion and amortization and write-downs taken on inventory to net realizable value.

## Reconciliation of Gold Cost of Sales to Total cash costs, All-in sustaining costs and All-in costs, including on a per ounce basis

(\$ millions, except per ounce information in dollars)

	Footnote	For the three months ended			For the nine months ended	
		9/30/21	6/30/21	9/30/20	9/30/21	9/30/20
Cost of sales applicable to gold production		1,601	1,561	1,768	4,733	5,151
Depreciation		(475)	(448)	(508)	(1,377)	(1,480)
Cash cost of sales applicable to equity method investments		51	55	53	165	156
By-product credits		(86)	(70)	(84)	(215)	(172)
Realized (gains) losses on hedge and non-hedge derivatives	a	0	0	0	0	1
Non-recurring items	b	0	0	0	0	0
Other	c	14	(22)	(24)	(41)	(77)
Non-controlling interests	d	(314)	(294)	(337)	(910)	(989)
<b>Total cash costs</b>		<b>791</b>	<b>782</b>	<b>868</b>	<b>2,355</b>	<b>2,590</b>
General & administrative costs		27	47	50	112	161
Minesite exploration and evaluation costs	e	20	16	19	52	57
Minesite sustaining capital expenditures	f	386	452	415	1,242	1,205
Sustaining leases		9	6	9	28	19
Rehabilitation - accretion and amortization (operating sites)	g	14	13	13	38	39
Non-controlling interest, copper operations and other	h	(140)	(151)	(166)	(445)	(438)
<b>All-in sustaining costs</b>		<b>1,107</b>	<b>1,165</b>	<b>1,208</b>	<b>3,382</b>	<b>3,633</b>
Global exploration and evaluation and project expense	e	47	61	53	153	164
Community relations costs not related to current operations		0	0	0	0	1
Project capital expenditures	f	179	203	126	513	287
Non-sustaining leases		0	0	0	0	0
Rehabilitation - accretion and amortization (non-operating sites)	g	4	4	3	11	9
Non-controlling interest and copper operations and other	h	(53)	(74)	(47)	(169)	(100)
<b>All-in costs</b>		<b>1,284</b>	<b>1,359</b>	<b>1,343</b>	<b>3,890</b>	<b>3,994</b>
Ounces sold - equity basis (000s ounces)	i	1,071	1,070	1,249	3,234	3,693
Cost of sales per ounce	j,k	1,122	1,107	1,065	1,101	1,054
Total cash costs per ounce	k	739	729	696	728	701
Total cash costs per ounce (on a co-product basis)	k,l	794	766	742	769	732
All-in sustaining costs per ounce	k	1,034	1,087	966	1,046	984
All-in sustaining costs per ounce (on a co-product basis)	k,l	1,089	1,124	1,012	1,087	1,015
All-in costs per ounce	k	1,199	1,269	1,076	1,203	1,082
All-in costs per ounce (on a co-product basis)	k,l	1,254	1,306	1,122	1,244	1,113

**a. Realized (gains) losses on hedge and non-hedge derivatives**

Includes realized hedge losses of \$nil and \$nil, respectively, for the three and nine month periods ended September 30, 2021 (June 30, 2021: \$nil and September 30, 2020: \$nil and \$nil, respectively), and realized non-hedge losses of \$nil and \$nil, respectively, for the three and nine month periods ended September 30, 2021 (June 30, 2021: \$nil and September 30, 2020: losses of \$nil and \$1 million, respectively).

**b. Non-recurring items**

These costs are not indicative of our cost of production and have been excluded from the calculation of total cash costs.

**c. Other**

Other adjustments for the three and nine month periods ended September 30, 2021 include the removal of total cash costs and by-product credits associated with Pierina, Lagunas Norte up until its divestiture in June 2021, Golden Sunlight and Morila up until its divestiture in November 2020, which all are producing incidental ounces, of \$6 million and \$44 million, respectively (June 30, 2021: \$14 million; September 30, 2020: \$27 million and \$78 million, respectively).

**d. Non-controlling interests**

Non-controlling interests include non-controlling interests related to gold production of \$481 million and \$1,396 million, respectively, for the three and nine month periods ended September 30, 2021 (June 30, 2021: \$453 million and September 30, 2020: \$508 million and \$1,469 million, respectively). Non-controlling interests include Nevada Gold Mines, Pueblo Viejo, Loulo-Goukoto, Tongon, North Mara, Bulyanhulu, Buzwagi. Refer to Note 5 to the Financial Statements for further information.

**e. Exploration and evaluation costs**

Exploration, evaluation and project expenses are presented as minesite sustaining if it supports current mine operations and project if it relates to future projects. Refer to page 73 of this MD&A.

**f. Capital expenditures**

Capital expenditures are related to our gold sites only and are split between minesite sustaining and project capital expenditures. Project capital expenditures are distinct projects designed to increase the net present value of the mine and are not related to current production. Significant projects in the current year are the expansion project at Pueblo Viejo, construction of the Third Shaft at Turquoise Ridge, and the development of the Goukoto underground. Refer to page 72 of this MD&A.

**g. Rehabilitation—accretion and amortization**

Includes depreciation on the assets related to rehabilitation provisions of our gold operations and accretion on the rehabilitation provision of our gold operations, split between operating and non-operating sites.

**h. Non-controlling interest and copper operations**

Removes general & administrative costs related to non-controlling interests and copper based on a percentage allocation of revenue. Also removes exploration, evaluation and project expenses, rehabilitation costs and capital expenditures incurred by our copper sites and the non-controlling interest of Nevada Gold Mines (including South Arturo), Pueblo Viejo, Loulo-Goukoto, Tongon, North Mara, Bulyanhulu, and Buzwagi operating segments. It also includes capital expenditures applicable to our equity method investment in Kibali. Figures remove the impact of Pierina, Lagunas Norte up until its divestiture in June 2021, Golden Sunlight and Morila up until its divestiture in November 2020. The impact is summarized as the following:

(\$ millions)	For the three months ended			For the nine months ended	
	9/30/21	6/30/21	9/30/20	9/30/21	9/30/20
Non-controlling interest, copper operations and other					
General & administrative costs	(4)	(7)	(6)	(17)	(20)
Minesite exploration and evaluation expenses	(7)	(3)	(5)	(17)	(16)
Rehabilitation - accretion and amortization (operating sites)	(4)	(4)	(3)	(11)	(11)
Minesite sustaining capital expenditures	(125)	(137)	(152)	(400)	(391)
All-in sustaining costs total	(140)	(151)	(166)	(445)	(438)
Global exploration and evaluation and project expense	(4)	(8)	(9)	(13)	(21)
Project capital expenditures	(49)	(66)	(38)	(156)	(79)
All-in costs total	(53)	(74)	(47)	(169)	(100)

**i. Ounces sold - equity basis**

Figures remove the impact of: Pierina, Lagunas Norte up until its divestiture in June 2021, Golden Sunlight and Morila up until its divestiture in November 2020, which are producing incidental ounces.

**j. Cost of sales per ounce**

Figures remove the cost of sales impact of: Pierina of \$6 million and \$13 million, respectively, for the three and nine month periods ended September 30, 2021 (June 30, 2021: \$2 million and September 30, 2020: \$4 million and \$14 million, respectively); Golden Sunlight of \$nil and \$nil, respectively, for the three and nine month periods ended September 30, 2021 (June 30, 2021: \$nil and September 30, 2020: \$nil and \$nil, respectively); up until its divestiture in November of 2020, Morila, of \$nil and \$nil, respectively, for the three and nine month periods ended September 30, 2021 (June 30, 2021: \$nil and September 30, 2020: \$7 million and \$20 million, respectively); up until its divestiture in June 2021, and Lagunas Norte of \$nil and \$37 million, respectively, for the three and nine month periods ended September 30, 2021 (June 30, 2021: \$14 million and September 30, 2020: \$22 million and \$66 million, respectively), which are producing incidental ounces. Gold cost of sales per ounce is calculated as cost of sales across our gold operations (excluding sites in closure or care and maintenance) divided by ounces sold (both on an attributable basis using Barrick's ownership share).

**k. Per ounce figures**

Cost of sales per ounce, total cash costs per ounce, all-in sustaining costs per ounce and all-in costs per ounce may not calculate based on amounts presented in this table due to rounding.

**l. Co-product costs per ounce**

Total cash costs per ounce, all-in sustaining costs per ounce and all-in costs per ounce presented on a co-product basis removes the impact of by-product credits of our gold production (net of non-controlling interest) calculated as:

(\$ millions)	For the three months ended			For the nine months ended	
	9/30/21	6/30/21	9/30/20	9/30/21	9/30/20
By-product credits	86	70	84	215	172
Non-controlling interest	(27)	(30)	(29)	(83)	(65)
By-product credits (net of non-controlling interest)	59	40	55	132	107

### Reconciliation of Gold Cost of Sales to Total cash costs, All-in sustaining costs and All-in costs, including on a per ounce basis, by operating site

(\$ millions, except per ounce information in dollars)

For the three months ended 9/30/21

	Footnote	Carlin <sup>a,b</sup>	Cortez <sup>c</sup>	Turquoise Ridge	Long Canyon	Phoenix	Nevada Gold Mines <sup>d</sup>	Hemlo	North America
Cost of sales applicable to gold production		335	240	155	55	95	880	54	934
Depreciation		(67)	(75)	(50)	(41)	(26)	(259)	(11)	(270)
By-product credits		0	(1)	0	0	(51)	(52)	(1)	(53)
Non-recurring items	e	0	0	0	0	0	0	0	0
Other		0	0	0	0	8	8	0	8
Non-controlling interests		(104)	(63)	(40)	(6)	(10)	(223)	0	(223)
<b>Total cash costs</b>		<b>164</b>	<b>101</b>	<b>65</b>	<b>8</b>	<b>16</b>	<b>354</b>	<b>42</b>	<b>396</b>
General & administrative costs		0	0	0	0	0	0	0	0
Minesite exploration and evaluation costs	f	8	3	1	1	0	13	1	14
Minesite sustaining capital expenditures	g	91	51	20	2	3	171	20	191
Sustaining capital leases		0	0	0	0	0	1	1	2
Rehabilitation - accretion and amortization (operating sites)	h	2	3	0	0	1	6	1	7
Non-controlling interests		(38)	(23)	(8)	(1)	(1)	(73)	0	(73)
<b>All-in sustaining costs</b>		<b>227</b>	<b>135</b>	<b>78</b>	<b>10</b>	<b>19</b>	<b>472</b>	<b>65</b>	<b>537</b>
Global exploration and evaluation and project expense	f	0	0	0	0	0	0	0	0
Project capital expenditures	g	0	28	15	0	0	48	0	48
Non-controlling interests		0	(11)	(6)	0	0	(19)	0	(19)
<b>All-in costs</b>		<b>227</b>	<b>152</b>	<b>87</b>	<b>10</b>	<b>19</b>	<b>501</b>	<b>65</b>	<b>566</b>
Ounces sold - equity basis (000s ounces)		202	126	82	42	33	485	29	514
Cost of sales per ounce	i,j	1,017	1,164	1,169	796	1,777	1,123	1,870	1,165
Total cash costs per ounce	j	814	800	788	201	499	734	1,493	776
Total cash costs per ounce (on a co-product basis)	j,k	815	803	792	201	1,299	790	1,498	829
All-in sustaining costs per ounce	j	1,124	1,065	943	251	582	975	2,276	1,047
All-in sustaining costs per ounce (on a co-product basis)	j,k	1,125	1,068	947	251	1,382	1,031	2,281	1,100
All-in costs per ounce	j	1,124	1,199	1,053	251	582	1,035	2,277	1,103
All-in costs per ounce (on a co-product basis)	j,k	1,125	1,202	1,057	251	1,382	1,091	2,282	1,156

(\$ millions, except per ounce information in dollars)

For the three months ended 9/30/21

	Footnote	Pueblo Viejo	Veladero	Latin America & Asia Pacific
Cost of sales applicable to gold production		186	58	244
Depreciation		(61)	(17)	(78)
By-product credits		(16)	(2)	(18)
Non-recurring items	e	0	0	0
Other		0	0	0
Non-controlling interests		(43)	0	(43)
Total cash costs		66	39	105
General & administrative costs		0	0	0
Minesite exploration and evaluation costs	f	1	1	2
Minesite sustaining capital expenditures	g	40	29	69
Sustaining capital leases		0	1	1
Rehabilitation - accretion and amortization (operating sites)	h	2	0	2
Non-controlling interests		(18)	0	(18)
All-in sustaining costs		91	70	161
Global exploration and evaluation and project expense	f	0	0	0
Project capital expenditures	g	81	0	81
Non-controlling interests		(32)	0	(32)
All-in costs		140	70	210
Ounces sold - equity basis (000s ounces)		125	44	169
Cost of sales per ounce	i,j	895	1,315	1,038
Total cash costs per ounce	j	521	882	616
Total cash costs per ounce (on a co-product basis)	j,k	600	922	685
All-in sustaining costs per ounce	j	728	1,571	960
All-in sustaining costs per ounce (on a co-product basis)	j,k	807	1,611	1,029
All-in costs per ounce	j	1,117	1,571	1,247
All-in costs per ounce (on a co-product basis)	j,k	1,196	1,611	1,316

(\$ millions, except per ounce information in dollars)

For the three months ended 9/30/21

	Footnote	Loulo- Goukoto	Kibali	North Mara	Tongon	Bulyanhulu	Buzwagi	Africa & Middle East
Cost of sales applicable to gold production		188	92	76	72	62	6	496
Depreciation		(68)	(36)	(14)	(20)	(15)	0	(153)
By-product credits		0	0	(1)	0	(5)	0	(6)
Non-recurring items	e	0	0	0	0	0	0	0
Other		0	0	0	0	0	0	0
Non-controlling interests		(25)	0	(10)	(6)	(6)	(1)	(48)
<b>Total cash costs</b>		<b>95</b>	<b>56</b>	<b>51</b>	<b>46</b>	<b>36</b>	<b>5</b>	<b>289</b>
General & administrative costs		0	0	0	0	0	0	0
Minesite exploration and evaluation costs	f	5	1	0	1	0	0	7
Minesite sustaining capital expenditures	g	52	11	13	9	6	0	91
Sustaining capital leases		0	2	0	0	0	0	2
Rehabilitation - accretion and amortization (operating sites)	h	1	0	2	0	0	0	3
Non-controlling interests		(11)	0	(2)	(1)	(1)	0	(15)
<b>All-in sustaining costs</b>		<b>142</b>	<b>70</b>	<b>64</b>	<b>55</b>	<b>41</b>	<b>5</b>	<b>377</b>
Global exploration and evaluation and project expense	f	0	0	0	0	0	0	0
Project capital expenditures	g	21	8	9	1	6	0	45
Non-controlling interests		(4)	0	(2)	0	(1)	0	(7)
<b>All-in costs</b>		<b>159</b>	<b>78</b>	<b>71</b>	<b>56</b>	<b>46</b>	<b>5</b>	<b>415</b>
Ounces sold - equity basis (000s ounces)		134	93	65	41	49	6	388
Cost of sales per ounce	i,j	1,109	987	993	1,579	1,073	1,000	1,104
Total cash costs per ounce	j	708	597	796	1,139	724	967	747
Total cash costs per ounce (on a co-product basis)	j,k	708	601	803	1,143	806	976	760
All-in sustaining costs per ounce	j	1,056	751	985	1,329	827	970	970
All-in sustaining costs per ounce (on a co-product basis)	j,k	1,056	755	992	1,333	909	979	983
All-in costs per ounce	j	1,184	838	1,105	1,344	937	970	1,071
All-in costs per ounce (on a co-product basis)	j,k	1,184	842	1,112	1,348	1,019	979	1,084



(\$ millions, except per ounce information in dollars)

For the three months ended 6/30/21

	Footnote	Carlin <sup>a,b</sup>	Cortez <sup>c</sup>	Turquoise Ridge	Long Canyon	Phoenix	Nevada Gold Mines <sup>d</sup>	Hemlo	North America
Cost of sales applicable to gold production		326	209	146	52	84	817	67	884
Depreciation		(59)	(66)	(48)	(39)	(22)	(234)	(12)	(246)
By-product credits		(1)	0	(1)	0	(50)	(52)	0	(52)
Non-recurring items	e	0	0	0	0	0	0	0	0
Other		0	0	0	0	0	0	0	0
Non-controlling interests		(102)	(55)	(38)	(5)	(4)	(204)	0	(204)
<b>Total cash costs</b>		<b>164</b>	<b>88</b>	<b>59</b>	<b>8</b>	<b>8</b>	<b>327</b>	<b>55</b>	<b>382</b>
General & administrative costs		0	0	0	0	0	0	0	0
Minesite exploration and evaluation costs	f	7	2	0	1	0	10	0	10
Minesite sustaining capital expenditures	g	134	37	20	0	5	202	25	227
Sustaining capital leases		0	0	0	0	1	1	1	2
Rehabilitation - accretion and amortization (operating sites)	h	3	3	0	1	1	8	0	8
Non-controlling interests		(56)	(17)	(8)	(1)	(3)	(88)	0	(88)
<b>All-in sustaining costs</b>		<b>252</b>	<b>113</b>	<b>71</b>	<b>9</b>	<b>12</b>	<b>460</b>	<b>81</b>	<b>541</b>
Global exploration and evaluation and project expense	f	0	0	0	0	0	0	0	0
Project capital expenditures	g	0	22	13	0	0	41	0	41
Non-controlling interests		0	(8)	(4)	0	0	(14)	0	(14)
<b>All-in costs</b>		<b>252</b>	<b>127</b>	<b>80</b>	<b>9</b>	<b>12</b>	<b>487</b>	<b>81</b>	<b>568</b>
Ounces sold - equity basis (000s ounces)		192	110	79	46	28	455	42	497
Cost of sales per ounce	i,j	1,043	1,167	1,131	691	1,864	1,111	1,603	1,152
Total cash costs per ounce	j	852	793	752	168	279	717	1,314	767
Total cash costs per ounce (on a co-product basis)	j,k	855	797	759	168	1,389	788	1,320	832
All-in sustaining costs per ounce	j	1,310	1,029	904	191	401	1,014	1,937	1,092
All-in sustaining costs per ounce (on a co-product basis)	j,k	1,313	1,033	911	191	1,511	1,085	1,943	1,157
All-in costs per ounce	j	1,310	1,156	1,007	191	401	1,074	1,937	1,147
All-in costs per ounce (on a co-product basis)	j,k	1,313	1,160	1,014	191	1,511	1,145	1,943	1,212

(\$ millions, except per ounce information in dollars)

For the three months ended 6/30/21

	Footnote	Pueblo Viejo	Veladero	Latin America & Asia Pacific
Cost of sales applicable to gold production		177	60	237
Depreciation		(55)	(20)	(75)
By-product credits		(18)	(3)	(21)
Non-recurring items	e	0	0	0
Other		0	0	0
Non-controlling interests		(41)	0	(41)
<b>Total cash costs</b>		<b>63</b>	<b>37</b>	<b>100</b>
General & administrative costs		0	0	0
Minesite exploration and evaluation costs	f	1	0	1
Minesite sustaining capital expenditures	g	35	44	79
Sustaining capital leases		0	0	0
Rehabilitation - accretion and amortization (operating sites)	h	2	1	3
Non-controlling interests		(16)	0	(16)
<b>All-in sustaining costs</b>		<b>85</b>	<b>82</b>	<b>167</b>
Global exploration and evaluation and project expense	f	0	0	0
Project capital expenditures	g	107	0	107
Non-controlling interests		(43)	0	(43)
<b>All-in costs</b>		<b>149</b>	<b>82</b>	<b>231</b>
Ounces sold - equity basis (000s ounces)		118	48	166
Cost of sales per ounce	i,j	904	1,231	1,024
Total cash costs per ounce	j	533	774	603
Total cash costs per ounce (on a co-product basis)	j,k	621	826	681
All-in sustaining costs per ounce	j	723	1,698	1,000
All-in sustaining costs per ounce (on a co-product basis)	j,k	811	1,750	1,078
All-in costs per ounce	j	1,268	1,698	1,388
All-in costs per ounce (on a co-product basis)	j,k	1,356	1,750	1,466

(\$ millions, except per ounce information in dollars)

For the three months ended 6/30/21

	Footnote	Loulo-Gounkoto	Kibali	North Mara	Tongon	Bulyanhulu	Buzwagi	Africa & Middle East
Cost of sales applicable to gold production		179	96	77	78	51	28	509
Depreciation		(69)	(36)	(12)	(21)	(13)	(1)	(152)
By-product credits		0	(1)	(1)	0	(4)	(1)	(7)
Non-recurring items	e	0	0	0	0	0	0	0
Other		0	0	0	0	0	0	0
Non-controlling interests		(22)	0	(9)	(6)	(6)	(3)	(46)
<b>Total cash costs</b>		<b>88</b>	<b>59</b>	<b>55</b>	<b>51</b>	<b>28</b>	<b>23</b>	<b>304</b>
General & administrative costs		0	0	0	0	0	0	0
Minesite exploration and evaluation costs	f	5	1	0	1	0	0	7
Minesite sustaining capital expenditures	g	77	20	9	4	5	0	115
Sustaining capital leases		1	2	0	1	0	0	4
Rehabilitation - accretion and amortization (operating sites)	h	1	1	1	0	1	0	4
Non-controlling interests		(17)	0	(2)	(1)	0	0	(20)
<b>All-in sustaining costs</b>		<b>155</b>	<b>83</b>	<b>63</b>	<b>56</b>	<b>34</b>	<b>23</b>	<b>414</b>
Global exploration and evaluation and project expense	f	0	0	0	0	0	0	0
Project capital expenditures	g	16	1	7	0	16	0	40
Non-controlling interests		(3)	0	(1)	0	(3)	0	(7)
<b>All-in costs</b>		<b>168</b>	<b>84</b>	<b>69</b>	<b>56</b>	<b>47</b>	<b>23</b>	<b>447</b>
Ounces sold - equity basis (000s ounces)		145	93	66	49	36	18	407
Cost of sales per ounce	i,j	993	1,038	975	1,446	1,164	1,315	1,084
Total cash costs per ounce	j	610	645	816	1,045	776	1,244	747
Total cash costs per ounce (on a co-product basis)	j,k	610	650	822	1,047	865	1,255	758
All-in sustaining costs per ounce	j	1,073	894	952	1,162	916	1,242	1,017
All-in sustaining costs per ounce (on a co-product basis)	j,k	1,073	899	958	1,164	1,005	1,253	1,028
All-in costs per ounce	j	1,160	900	1,033	1,162	1,270	1,242	1,094
All-in costs per ounce (on a co-product basis)	j,k	1,160	905	1,039	1,164	1,359	1,253	1,105

(\$ millions, except per ounce information in dollars)

For the three months ended 9/30/20

	Footnote	Carlin <sup>a,b</sup>	Cortez <sup>c</sup>	Turquoise Ridge	Long Canyon	Phoenix	Nevada Gold Mines <sup>d</sup>	Hemlo	North America
Cost of sales applicable to gold production		440	198	136	64	90	928	69	997
Depreciation		(82)	(54)	(41)	(48)	(23)	(248)	(8)	(256)
By-product credits		(1)	(1)	(2)	0	(39)	(43)	(1)	(44)
Non-recurring items	e	0	0	0	0	0	0	0	0
Other		0	0	0	0	0	0	0	0
Non-controlling interests		(137)	(55)	(36)	(6)	(10)	(244)	0	(244)
<b>Total cash costs</b>		<b>220</b>	<b>88</b>	<b>57</b>	<b>10</b>	<b>18</b>	<b>393</b>	<b>60</b>	<b>453</b>
General & administrative costs		0	0	0	0	0	0	0	0
Minesite exploration and evaluation costs	f	7	1	2	1	0	11	0	11
Minesite sustaining capital expenditures	g	97	64	6	10	6	189	21	210
Sustaining capital leases		0	0	0	0	0	0	0	0
Rehabilitation - accretion and amortization (operating sites)	h	2	3	0	0	1	6	0	6
Non-controlling interests		(41)	(26)	(3)	(4)	(2)	(78)	0	(78)
<b>All-in sustaining costs</b>		<b>285</b>	<b>130</b>	<b>62</b>	<b>17</b>	<b>23</b>	<b>521</b>	<b>81</b>	<b>602</b>
Global exploration and evaluation and project expense	f	0	0	0	0	0	0	0	0
Project capital expenditures	g	0	20	15	0	0	59	0	59
Non-controlling interests		0	(7)	(6)	0	0	(24)	0	(24)
<b>All-in costs</b>		<b>285</b>	<b>143</b>	<b>71</b>	<b>17</b>	<b>23</b>	<b>556</b>	<b>81</b>	<b>637</b>
Ounces sold - equity basis (000s ounces)		275	115	76	45	31	542	55	597
Cost of sales per ounce	i,j	985	1,060	1,097	877	1,773	1,060	1,257	1,078
Total cash costs per ounce	j	800	763	745	212	520	723	1,099	758
Total cash costs per ounce (on a co-product basis)	j,k	802	768	766	216	1,308	774	1,104	805
All-in sustaining costs per ounce	j	1,036	1,133	805	384	659	956	1,497	1,006
All-in sustaining costs per ounce (on a co-product basis)	j,k	1,038	1,138	826	388	1,447	1,007	1,502	1,053
All-in costs per ounce	j	1,036	1,236	929	384	659	1,025	1,502	1,069
All-in costs per ounce (on a co-product basis)	j,k	1,038	1,241	950	388	1,447	1,076	1,507	1,116

(\$ millions, except per ounce information in dollars)

For the three months ended 9/30/20

	Footnote	Pueblo Viejo	Veladero	Latin America & Asia Pacific
Cost of sales applicable to gold production		169	49	218
Depreciation		(56)	(17)	(73)
By-product credits		(17)	(1)	(18)
Non-recurring items	e	0	0	0
Other		0	0	0
Non-controlling interests		(38)	0	(38)
<b>Total cash costs</b>		<b>58</b>	<b>31</b>	<b>89</b>
General & administrative costs		0	0	0
Minesite exploration and evaluation costs	f	0	0	0
Minesite sustaining capital expenditures	g	32	18	50
Sustaining capital leases		0	1	1
Rehabilitation - accretion and amortization (operating sites)	h	1	1	2
Non-controlling interests		(13)	0	(13)
<b>All-in sustaining costs</b>		<b>78</b>	<b>51</b>	<b>129</b>
Global exploration and evaluation and project expense	f	1	0	1
Project capital expenditures	g	18	0	18
Non-controlling interests		(7)	0	(7)
<b>All-in costs</b>		<b>90</b>	<b>51</b>	<b>141</b>
Ounces sold - equity basis (000s ounces)		129	43	172
Cost of sales per ounce	i,j	791	1,136	877
Total cash costs per ounce	j	450	708	515
Total cash costs per ounce (on a co-product basis)	j,k	527	743	581
All-in sustaining costs per ounce	j	609	1,159	746
All-in sustaining costs per ounce (on a co-product basis)	j,k	686	1,194	812
All-in costs per ounce	j	697	1,159	813
All-in costs per ounce (on a co-product basis)	j,k	774	1,194	879

(\$ millions, except per ounce information in dollars)

For the three months ended 9/30/20

	Footnote	Loulo-Gounkoto	Kibali	North Mara	Tongon	Bulyanhulu	Buzwagi	Africa & Middle East
Cost of sales applicable to gold production		185	99	73	96	82	79	614
Depreciation		(69)	(43)	(20)	(43)	(28)	(4)	(207)
By-product credits		0	0	(1)	0	(6)	(14)	(21)
Non-recurring items	e	0	0	0	0	0	0	0
Other		0	0	0	0	0	0	0
Non-controlling interests		(23)	0	(8)	(6)	(8)	(9)	(54)
<b>Total cash costs</b>		<b>93</b>	<b>56</b>	<b>44</b>	<b>47</b>	<b>40</b>	<b>52</b>	<b>332</b>
General & administrative costs		0	0	0	0	0	0	0
Minesite exploration and evaluation costs	f	3	0	0	0	0	0	3
Minesite sustaining capital expenditures	g	77	14	7	2	2	0	102
Sustaining capital leases		0	5	0	0	0	0	5
Rehabilitation - accretion and amortization (operating sites)	h	2	0	1	0	1	0	4
Non-controlling interests		(16)	0	(1)	0	0	0	(17)
<b>All-in sustaining costs</b>		<b>159</b>	<b>75</b>	<b>51</b>	<b>49</b>	<b>43</b>	<b>52</b>	<b>429</b>
Global exploration and evaluation and project expense	f	0	0	0	0	0	0	0
Project capital expenditures	g	11	0	13	0	18	0	42
Non-controlling interests		(2)	0	(2)	0	(3)	0	(7)
<b>All-in costs</b>		<b>168</b>	<b>75</b>	<b>62</b>	<b>49</b>	<b>58</b>	<b>52</b>	<b>464</b>
Ounces sold - equity basis (000s ounces)		136	91	69	65	46	73	480
Cost of sales per ounce	i,j	1,088	1,088	903	1,329	1,502	907	1,106
Total cash costs per ounce	j	682	617	649	731	874	687	691
Total cash costs per ounce (on a co-product basis)	j,k	682	622	656	732	996	863	732
All-in sustaining costs per ounce	j	1,161	817	758	777	913	693	891
All-in sustaining costs per ounce (on a co-product basis)	j,k	1,161	822	765	778	1,035	869	932
All-in costs per ounce	j	1,229	823	912	778	1,243	693	965
All-in costs per ounce (on a co-product basis)	j,k	1,229	828	919	779	1,365	869	1,006

(\$ millions, except per ounce information in dollars)

For the nine months ended 9/30/21

	Footnote	Carlin <sup>a,b</sup>	Cortez <sup>c</sup>	Turquoise Ridge	Long Canyon	Phoenix	Nevada Gold Mines <sup>d</sup>	Hemlo	North America
Cost of sales applicable to gold production		1,017	656	452	139	259	2,523	197	2,720
Depreciation		(194)	(205)	(149)	(107)	(68)	(723)	(36)	(759)
By-product credits		(2)	(2)	(4)	0	(147)	(155)	(1)	(156)
Non-recurring items	e	0	0	0	0	0	0	0	0
Other		0	0	0	0	8	8	0	8
Non-controlling interests		(316)	(173)	(115)	(13)	(20)	(637)	0	(637)
Total cash costs		505	276	184	19	32	1,016	160	1,176
General & administrative costs		0	0	0	0	0	0	0	0
Minesite exploration and evaluation costs	f	18	8	1	3	0	30	2	32
Minesite sustaining capital expenditures	g	325	142	54	5	14	558	67	625
Sustaining capital leases		0	0	0	0	1	3	2	5
Rehabilitation - accretion and amortization (operating sites)	h	7	8	0	1	2	18	2	20
Non-controlling interests		(135)	(64)	(21)	(3)	(6)	(237)	0	(237)
All-in sustaining costs		720	370	218	25	43	1,388	233	1,621
Global exploration and evaluation and project expense	f	0	0	0	0	0	0	0	0
Project capital expenditures	g	0	67	47	0	0	125	0	125
Non-controlling interests		0	(26)	(18)	0	0	(48)	0	(48)
All-in costs		720	411	247	25	43	1,465	233	1,698
Ounces sold - equity basis (000s ounces)		625	338	253	127	85	1,428	118	1,546
Cost of sales per ounce	i,j	1,001	1,191	1,098	671	1,883	1,093	1,670	1,137
Total cash costs per ounce	j	808	816	725	152	384	712	1,361	762
Total cash costs per ounce (on a co-product basis)	j,k	810	819	735	152	1,395	775	1,366	821
All-in sustaining costs per ounce	j	1,152	1,094	857	200	508	973	1,980	1,050
All-in sustaining costs per ounce (on a co-product basis)	j,k	1,154	1,097	867	200	1,519	1,036	1,985	1,109
All-in costs per ounce	j	1,152	1,216	971	200	508	1,027	1,980	1,099
All-in costs per ounce (on a co-product basis)	j,k	1,154	1,219	981	200	1,519	1,090	1,985	1,158

(\$ millions, except per ounce information in dollars)

For the nine months ended 9/30/21

	Footnote	Pueblo Viejo	Veladero	Latin America & Asia Pacific
Cost of sales applicable to gold production		554	153	707
Depreciation		(177)	(48)	(225)
By-product credits		(46)	(6)	(52)
Non-recurring items	e	0	0	0
Other		0	0	0
Non-controlling interests		(131)	0	(131)
<b>Total cash costs</b>		<b>200</b>	<b>99</b>	<b>299</b>
General & administrative costs		0	0	0
Minesite exploration and evaluation costs	f	3	1	4
Minesite sustaining capital expenditures	g	115	114	229
Sustaining capital leases		0	1	1
Rehabilitation - accretion and amortization (operating sites)	h	6	1	7
Non-controlling interests		(51)	0	(51)
<b>All-in sustaining costs</b>		<b>273</b>	<b>216</b>	<b>489</b>
Global exploration and evaluation and project expense	f	0	0	0
Project capital expenditures	g	246	0	246
Non-controlling interests		(98)	0	(98)
<b>All-in costs</b>		<b>421</b>	<b>216</b>	<b>637</b>
Ounces sold - equity basis (000s ounces)		384	123	507
Cost of sales per ounce	i,j	869	1,241	988
Total cash costs per ounce	j	520	804	589
Total cash costs per ounce (on a co-product basis)	j,k	590	850	653
All-in sustaining costs per ounce	j	712	1,754	971
All-in sustaining costs per ounce (on a co-product basis)	j,k	782	1,800	1,035
All-in costs per ounce	j	1,097	1,754	1,262
All-in costs per ounce (on a co-product basis)	j,k	1,167	1,800	1,326



(\$ millions, except per ounce information in dollars)

For the nine months ended 9/30/21

	Footnote	Loulo-Gounkoto	Kibali	North Mara	Tongon	Bulyanhulu	Buzwagi	Africa & Middle East
Cost of sales applicable to gold production		551	280	224	231	153	65	1,504
Depreciation		(206)	(104)	(41)	(69)	(40)	(2)	(462)
By-product credits		0	(1)	(2)	0	(9)	0	(12)
Non-recurring items	e	0	0	0	0	0	0	0
Other		0	0	0	0	0	0	0
Non-controlling interests		(70)	0	(29)	(17)	(16)	(10)	(142)
<b>Total cash costs</b>		<b>275</b>	<b>175</b>	<b>152</b>	<b>145</b>	<b>88</b>	<b>53</b>	<b>888</b>
General & administrative costs		0	0	0	0	0	0	0
Minesite exploration and evaluation costs	f	14	2	0	3	0	0	19
Minesite sustaining capital expenditures	g	182	42	34	15	14	0	287
Sustaining capital leases		2	7	0	1	0	0	10
Rehabilitation - accretion and amortization (operating sites)	h	3	1	5	0	1	0	10
Non-controlling interests		(40)	0	(6)	(2)	(2)	0	(50)
<b>All-in sustaining costs</b>		<b>436</b>	<b>227</b>	<b>185</b>	<b>162</b>	<b>101</b>	<b>53</b>	<b>1,164</b>
Global exploration and evaluation and project expense	f	0	0	0	0	0	0	0
Project capital expenditures	g	52	9	22	1	32	0	116
Non-controlling interests		(10)	0	(4)	0	(5)	0	(19)
<b>All-in costs</b>		<b>478</b>	<b>236</b>	<b>203</b>	<b>163</b>	<b>128</b>	<b>53</b>	<b>1,261</b>
Ounces sold - equity basis (000s ounces)		430	272	187	138	113	41	1,181
Cost of sales per ounce	i,j	1,023	1,029	1,007	1,508	1,136	1,347	1,100
Total cash costs per ounce	j	640	643	814	1,055	776	1,297	752
Total cash costs per ounce (on a co-product basis)	j,k	640	647	821	1,057	839	1,291	760
All-in sustaining costs per ounce	j	1,014	833	989	1,177	888	1,303	985
All-in sustaining costs per ounce (on a co-product basis)	j,k	1,014	837	996	1,179	951	1,297	993
All-in costs per ounce	j	1,111	867	1,088	1,181	1,128	1,303	1,068
All-in costs per ounce (on a co-product basis)	j,k	1,111	871	1,095	1,183	1,191	1,297	1,076

(\$ millions, except per ounce information in dollars)

For the nine months ended 9/30/20

	Footnote	Carlin <sup>a,b</sup>	Cortez <sup>c</sup>	Turquoise Ridge	Long Canyon	Phoenix	Nevada Gold Mines <sup>d</sup>	Hemlo	North America
Cost of sales applicable to gold production		1,239	567	419	172	276	2,673	202	2,875
Depreciation		(232)	(164)	(132)	(122)	(72)	(722)	(28)	(750)
By-product credits		(2)	(1)	(3)	0	(95)	(101)	(1)	(102)
Non-recurring items	e	0	0	0	0	0	0	0	0
Other		0	0	0	0	0	0	0	0
Non-controlling interests		(387)	(155)	(110)	(19)	(42)	(713)	0	(713)
<b>Total cash costs</b>		<b>618</b>	<b>247</b>	<b>174</b>	<b>31</b>	<b>67</b>	<b>1,137</b>	<b>173</b>	<b>1,310</b>
General & administrative costs		0	0	0	0	0	0	0	0
Minesite exploration and evaluation costs	f	17	6	7	5	1	36	0	36
Minesite sustaining capital expenditures	g	285	207	29	23	26	591	59	650
Sustaining capital leases		0	0	0	0	0	0	0	0
Rehabilitation - accretion and amortization (operating sites)	h	6	10	0	1	2	19	1	20
Non-controlling interests		(119)	(86)	(14)	(11)	(10)	(248)	0	(248)
<b>All-in sustaining costs</b>		<b>807</b>	<b>384</b>	<b>196</b>	<b>49</b>	<b>86</b>	<b>1,535</b>	<b>233</b>	<b>1,768</b>
Global exploration and evaluation and project expense	f	0	0	0	0	0	0	0	0
Project capital expenditures	g	0	43	37	0	0	150	0	150
Non-controlling interests		0	(16)	(14)	0	0	(57)	0	(57)
<b>All-in costs</b>		<b>807</b>	<b>411</b>	<b>219</b>	<b>49</b>	<b>86</b>	<b>1,628</b>	<b>233</b>	<b>1,861</b>
Ounces sold - equity basis (000s ounces)		765	375	242	110	100	1,592	167	1,759
Cost of sales per ounce	i,j	996	931	1,066	960	1,697	1,039	1,213	1,056
Total cash costs per ounce	j	807	660	720	278	665	714	1,040	745
Total cash costs per ounce (on a co-product basis)	j,k	808	662	728	280	1,251	753	1,044	781
All-in sustaining costs per ounce	j	1,055	1,026	813	443	852	964	1,409	1,006
All-in sustaining costs per ounce (on a co-product basis)	j,k	1,056	1,028	821	445	1,438	1,003	1,413	1,042
All-in costs per ounce	j	1,055	1,096	908	443	852	1,023	1,411	1,060
All-in costs per ounce (on a co-product basis)	j,k	1,056	1,098	916	445	1,438	1,062	1,415	1,096

(\$ millions, except per ounce information in dollars)

For the nine months ended 9/30/20

	Footnote	Pueblo Viejo	Veladero	Porgera <sup>1</sup>	Latin America & Asia Pacific
Cost of sales applicable to gold production		532	159	101	792
Depreciation		(163)	(52)	(20)	(235)
By-product credits		(42)	(3)	(1)	(46)
Non-recurring items	e	0	0	0	0
Other		0	0	0	0
Non-controlling interests		(130)	0	0	(130)
Total cash costs		197	104	80	381
General & administrative costs		0	0	0	0
Minesite exploration and evaluation costs	f	0	0	2	2
Minesite sustaining capital expenditures	g	86	63	11	160
Sustaining capital leases		0	1	3	4
Rehabilitation - accretion and amortization (operating sites)	h	4	3	0	7
Non-controlling interests		(36)	0	0	(36)
All-in sustaining costs		251	171	96	518
Global exploration and evaluation and project expense	f	3	0	0	3
Project capital expenditures	g	27	15	0	42
Non-controlling interests		(11)	0	0	(11)
All-in costs		270	186	96	552
Ounces sold - equity basis (000s ounces)		388	135	87	610
Cost of sales per ounce	i,j	825	1,180	1,168	952
Total cash costs per ounce	j	508	766	925	624
Total cash costs per ounce (on a co-product basis)	j,k	571	790	931	671
All-in sustaining costs per ounce	j	648	1,263	1,102	849
All-in sustaining costs per ounce (on a co-product basis)	j,k	711	1,287	1,108	896
All-in costs per ounce	j	694	1,376	1,102	901
All-in costs per ounce (on a co-product basis)	j,k	757	1,400	1,108	948

(\$ millions, except per ounce information in dollars)

For the nine months ended 9/30/20

	Footnote	Loulo-Gounkoto	Kibali	North Mara	Tongon	Bulyanhulu	Buzwagi	Africa & Middle East
Cost of sales applicable to gold production		538	293	236	281	156	179	1,683
Depreciation		(202)	(126)	(70)	(127)	(59)	(9)	(593)
By-product credits		0	(1)	(2)	0	(10)	(23)	(36)
Non-recurring items	e	0	0	0	0	0	0	0
Other		0	0	0	0	0	0	0
Non-controlling interests		(67)	0	(26)	(16)	(14)	(23)	(146)
<b>Total cash costs</b>		<b>269</b>	<b>166</b>	<b>138</b>	<b>138</b>	<b>73</b>	<b>124</b>	<b>908</b>
General & administrative costs		0	0	0	0	0	0	0
Minesite exploration and evaluation costs	f	9	2	0	2	0	0	13
Minesite sustaining capital expenditures	g	186	38	55	7	6	1	293
Sustaining capital leases		2	7	0	1	0	1	11
Rehabilitation - accretion and amortization (operating sites)	h	4	1	3	0	1	0	9
Non-controlling interests		(40)	0	(9)	(1)	(1)	0	(51)
<b>All-in sustaining costs</b>		<b>430</b>	<b>214</b>	<b>187</b>	<b>147</b>	<b>79</b>	<b>126</b>	<b>1,183</b>
Global exploration and evaluation and project expense	f	0	0	0	0	0	0	0
Project capital expenditures	g	11	1	17	0	26	0	55
Non-controlling interests		(2)	0	(3)	0	(4)	0	(9)
<b>All-in costs</b>		<b>439</b>	<b>215</b>	<b>201</b>	<b>147</b>	<b>101</b>	<b>126</b>	<b>1,229</b>
Ounces sold - equity basis (000s ounces)		416	275	206	191	83	153	1,324
Cost of sales per ounce	i,j	1,034	1,067	967	1,322	1,574	981	1,100
Total cash costs per ounce	j	646	606	673	725	885	803	686
Total cash costs per ounce (on a co-product basis)	j,k	646	609	680	726	983	930	709
All-in sustaining costs per ounce	j	1,031	776	911	769	949	815	892
All-in sustaining costs per ounce (on a co-product basis)	j,k	1,031	779	918	770	1,047	942	915
All-in costs per ounce	j	1,053	781	979	769	1,215	815	927
All-in costs per ounce (on a co-product basis)	j,k	1,053	784	986	770	1,313	942	950

a. Included within our 61.5% interest in Carlin is NGM's 60% interest in South Arturo.

b. On September 7, 2021, NGM announced it had entered into an Exchange Agreement with i-80 Gold to acquire the 40% interest in South Arturo that NGM did not already own in exchange for the Lone Tree and Buffalo Mountain properties and infrastructure. The exchange transaction closed on October 14, 2021. Please refer to page 30 for more details.

c. Starting in the first quarter of 2021, Goldrush is reported as part of Cortez as it is operated by Cortez management. Comparative periods have been restated to include Goldrush.

d. These results represent our 61.5% interest in Carlin (including NGM's 60% interest in South Arturo), Cortez, Turquoise Ridge, Phoenix and Long Canyon.

**e. Non-recurring items**

These costs are not indicative of our cost of production and have been excluded from the calculation of total cash costs.

**f. Exploration and evaluation costs**

Exploration, evaluation and project expenses are presented as minesite sustaining if it supports current mine operations and project if it relates to future projects. Refer to page 73 of this MD&A.

**g. Capital expenditures**

Capital expenditures are related to our gold sites only and are split between minesite sustaining and project capital expenditures. Project capital expenditures are distinct projects designed to increase the net present value of the mine and are not related to current production. Significant projects in the current year are the expansion project at Pueblo Viejo, construction of the Third Shaft at Turquoise Ridge, and the development of the Gounkoto underground. Refer to page 72 of this MD&A.

**h. Rehabilitation - accretion and amortization**

Includes depreciation on the assets related to rehabilitation provisions of our gold operations and accretion on the rehabilitation provision of our gold operations, split between operating and non-operating sites.

**i. Cost of sales per ounce**

Gold cost of sales per ounce is calculated as cost of sales across our gold operations (excluding sites in closure or care and maintenance) divided by ounces sold (both on an attributable basis using Barrick's ownership share).

**j. Per ounce figures**

Cost of sales per ounce, total cash costs per ounce, all-in sustaining costs per ounce and all-in costs per ounce may not calculate based on amounts presented in this table due to rounding.

**k. Co-product costs per ounce**

Total cash costs per ounce, all-in sustaining costs per ounce and all-in costs per ounce presented on a co-product basis removes the impact of by-product credits of our gold production (net of non-controlling interest) calculated as:

(\$ millions) For the three months ended 9/30/21

	Carlin <sup>a,b</sup>	Cortez <sup>c</sup>	Turquoise Ridge	Long Canyon	Phoenix	Nevada Gold Mines <sup>d</sup>	Hemlo	Pueblo Viejo	Veladero
By-product credits	0	1	0	0	51	52	1	16	2
Non-controlling interest	0	(1)	0	0	(20)	(21)	0	(6)	0
By-product credits (net of non-controlling interest)	0	0	0	0	31	31	1	10	2

(\$ millions) For the three months ended 9/30/21

	Loulo-Goukoto	Kibali	North Mara	Tongon	Bulyanhulu	Buzwagi
By-product credits	0	0	1	0	5	0
Non-controlling interest	0	0	0	0	0	0
By-product credits (net of non-controlling interest)	0	0	1	0	5	0

(\$ millions) For the three months ended 6/30/21

	Carlin <sup>a,b</sup>	Cortez <sup>c</sup>	Turquoise Ridge	Long Canyon	Phoenix	Nevada Gold Mines <sup>d</sup>	Hemlo	Pueblo Viejo	Veladero
By-product credits	1	0	1	0	50	52	0	18	3
Non-controlling interest	(1)	0	(1)	0	(19)	(21)	0	(7)	0
By-product credits (net of non-controlling interest)	0	0	0	0	31	31	0	11	3

(\$ millions) For the three months ended 6/30/21

	Loulo-Goukoto	Kibali	North Mara	Tongon	Bulyanhulu	Buzwagi
By-product credits	0	1	1	0	4	1
Non-controlling interest	0	0	0	0	(1)	0
By-product credits (net of non-controlling interest)	0	1	1	0	3	1

(\$ millions) For the three months ended 9/30/2020

	Carlin <sup>a,b</sup>	Cortez <sup>c</sup>	Turquoise Ridge	Long Canyon	Phoenix	Nevada Gold Mines <sup>d</sup>	Hemlo	Pueblo Viejo	Veladero
By-product credits	1	1	2	0	39	43	1	17	1
Non-controlling interest	(1)	0	(1)	0	(14)	(16)	0	(8)	0
By-product credits (net of non-controlling interest)	0	1	1	0	25	27	1	9	1

(\$ millions) For the three months ended 9/30/2020

	Loulo-Goukoto	Kibali	North Mara	Tongon	Bulyanhulu	Buzwagi
By-product credits	0	0	1	0	6	14
Non-controlling interest	0	0	0	0	(1)	(3)
By-product credits (net of non-controlling interest)	0	0	1	0	5	11

(\$ millions) For the nine months ended 9/30/21

	Carlin <sup>a,b</sup>	Cortez <sup>c</sup>	Turquoise Ridge	Long Canyon	Phoenix	Nevada Gold Mines <sup>d</sup>	Hemlo	Pueblo Viejo	Veladero
By-product credits	2	2	4	0	147	155	1	46	6
Non-controlling interest	(1)	(1)	(2)	0	(57)	(61)	0	(18)	0
By-product credits (net of non-controlling interest)	1	1	2	0	90	94	1	28	6

(\$ millions) For the nine months ended 9/30/21

	Loulo-Goukoto	Kibali	North Mara	Tongon	Bulyanhulu	Buzwagi
By-product credits	0	1	2	0	9	0
Non-controlling interest	0	0	0	0	(1)	0
By-product credits (net of non-controlling interest)	0	1	2	0	8	0

(\$ millions) For the nine months ended 9/30/2020

	Carlin <sup>a,b</sup>	Cortez <sup>c</sup>	Turquoise Ridge	Long Canyon	Phoenix	Nevada Gold Mines <sup>d</sup>	Hemlo	Pueblo Viejo	Veladero
By-product credits	2	1	3	0	95	101	1	42	3
Non-controlling interest	(1)	0	(1)	0	(37)	(39)	0	(17)	0
By-product credits (net of non-controlling interest)	1	1	2	0	58	62	1	25	3

(\$ millions) For the nine months ended 9/30/2020

	Porgera	Loulo-Goukoto	Kibali	North Mara	Tongon	Bulyanhulu	Buzwagi
By-product credits	1	0	1	2	0	10	23
Non-controlling interest	0	0	0	0	0	(2)	(4)
By-product credits (net of non-controlling interest)	1	0	1	2	0	8	19

I. As Porgera was placed on care and maintenance on April 25, 2020, no operating data or per ounce data was provided for the three and nine month periods ended September 30, 2021 and the three month period ended September 30, 2020.

**Reconciliation of Copper Cost of Sales to C1 cash costs and All-in sustaining costs, including on a per pound basis**

(\$ millions, except per pound information in dollars)	For the three months ended			For the nine months ended	
	9/30/21	6/30/21	9/30/20	9/30/21	9/30/20
Cost of sales	162	137	154	435	431
Depreciation/amortization	(60)	(46)	(61)	(154)	(167)
Treatment and refinement charges	42	39	39	122	118
Cash cost of sales applicable to equity method investments	74	72	57	225	195
Less: royalties and production taxes <sup>a</sup>	(27)	(25)	(16)	(75)	(38)
By-product credits	(2)	(3)	(4)	(9)	(10)
Other	0	0	0	0	0
<b>C1 cash costs</b>	<b>189</b>	<b>174</b>	<b>169</b>	<b>544</b>	<b>529</b>
General & administrative costs	3	5	4	13	13
Rehabilitation - accretion and amortization	1	2	2	4	7
Royalties and production taxes <sup>a</sup>	27	25	16	75	38
Minesite exploration and evaluation costs	3	4	2	9	4
Minesite sustaining capital expenditures	40	48	74	130	158
Sustaining leases	2	2	2	6	7
<b>All-in sustaining costs</b>	<b>265</b>	<b>260</b>	<b>269</b>	<b>781</b>	<b>756</b>
Pounds sold - consolidated basis (millions pounds)	101	96	116	310	349
Cost of sales per pound <sup>b,c</sup>	2.57	2.43	1.97	2.36	2.01
C1 cash cost per pound <sup>b</sup>	1.85	1.83	1.45	1.75	1.52
All-in sustaining costs per pound <sup>b</sup>	2.60	2.74	2.31	2.52	2.17

- a. For the three and nine month periods ended September 30, 2021, royalties and production taxes include royalties of \$27 million and \$75 million, respectively (June 30, 2021: \$25 million and September 30, 2020: \$16 million and \$38 million, respectively).
- b. Cost of sales per pound, C1 cash costs per pound and all-in sustaining costs per pound may not calculate based on amounts presented in this table due to rounding.
- c. Copper cost of sales per pound is calculated as cost of sales across our copper operations divided by pounds sold (both on an attributable basis using Barrick's ownership share).

**Reconciliation of Copper Cost of Sales to C1 cash costs and All-in sustaining costs, including on a per pound basis, by operating site**

(\$ millions, except per pound information in dollars)	For the three months ended								
	9/30/21			6/30/21			9/30/20		
	Zaldívar	Lumwana	Jabal Sayid	Zaldívar	Lumwana	Jabal Sayid	Zaldívar	Lumwana	Jabal Sayid
Cost of sales	79	162	19	68	137	26	46	154	30
Depreciation/amortization	(20)	(60)	(4)	(17)	(46)	(6)	(12)	(61)	(7)
Treatment and refinement charges	0	38	4	0	34	5	0	34	5
Less: royalties and production taxes <sup>a</sup>	0	(27)	0	0	(25)	0	0	(16)	0
By-product credits	0	0	(2)	0	0	(3)	0	0	(4)
Other	0	0	0	0	0	0	0	0	0
<b>C1 cash costs</b>	<b>59</b>	<b>113</b>	<b>17</b>	<b>51</b>	<b>100</b>	<b>22</b>	<b>34</b>	<b>111</b>	<b>24</b>
Rehabilitation - accretion and amortization	0	1	0	0	2	0	0	2	0
Royalties and production taxes <sup>a</sup>	0	27	0	0	25	0	0	16	0
Minesite exploration and evaluation costs	3	0	0	4	0	0	1	0	1
Minesite sustaining capital expenditures	8	30	2	5	43	0	11	63	0
Sustaining leases	1	1	0	1	0	1	1	1	0
<b>All-in sustaining costs</b>	<b>71</b>	<b>172</b>	<b>19</b>	<b>61</b>	<b>170</b>	<b>23</b>	<b>47</b>	<b>193</b>	<b>25</b>
Pounds sold - consolidated basis (millions pounds)	25	64	12	20	58	18	21	74	21
Cost of sales per pound <sup>b,c</sup>	3.13	2.54	1.51	3.56	2.36	1.47	2.20	2.06	1.43
C1 cash cost per pound <sup>b</sup>	2.33	1.76	1.35	2.68	1.72	1.27	1.64	1.49	1.14
All-in sustaining costs per pound <sup>b</sup>	2.77	2.68	1.55	3.15	2.92	1.39	2.27	2.58	1.17

(\$ millions, except per pound information in dollars)

For the nine months ended

	9/30/21			9/30/20		
	Zaldivar	Lumwana	Jabal Sayid	Zaldivar	Lumwana	Jabal Sayid
Cost of sales	230	435	66	194	431	76
Depreciation/amortization	(58)	(154)	(13)	(55)	(167)	(20)
Treatment and refinement charges	0	109	13	0	104	14
Less: royalties and production taxes <sup>a</sup>	0	(75)	0	0	(38)	0
By-product credits	0	0	(9)	0	0	(10)
Other	0	0	0	0	0	0
C1 cash costs	172	315	57	139	330	60
Rehabilitation - accretion and amortization	0	4	0	0	7	0
Royalties and production taxes <sup>a</sup>	0	75	0	0	38	0
Minesite exploration and evaluation costs	9	0	0	3	0	1
Minesite sustaining capital expenditures	15	110	5	24	127	7
Sustaining leases	3	2	1	4	3	0
All-in sustaining costs	199	506	63	170	505	68
Pounds sold - consolidated basis (millions pounds)	72	191	47	81	212	56
Cost of sales per pound <sup>b,c</sup>	3.21	2.28	1.39	2.39	2.03	1.38
C1 cash cost per pound <sup>b</sup>	2.39	1.65	1.21	1.72	1.55	1.09
All-in sustaining costs per pound <sup>b</sup>	2.76	2.64	1.37	2.10	2.38	1.23

<sup>a</sup> For the three and nine month periods ended September 30, 2021, royalties and production taxes include royalties of \$27 million and \$75 million, respectively (June 30, 2021: \$25 million and September 30, 2020: \$16 million and \$38 million, respectively).

<sup>b</sup> Cost of sales per pound, C1 cash costs per pound and all-in sustaining costs per pound may not calculate based on amounts presented in this table due to rounding.

<sup>c</sup> Copper cost of sales per pound is calculated as cost of sales across our copper operations divided by pounds sold (both on an attributable basis using Barrick's ownership share).

### EBITDA and Adjusted EBITDA

EBITDA is a non-GAAP financial measure, which excludes the following from net earnings:

- Income tax expense;
- Finance costs;
- Finance income; and
- Depreciation.

Management believes that EBITDA is a valuable indicator of our ability to generate liquidity by producing operating cash flow to fund working capital needs, service debt obligations, and fund capital expenditures. Management uses EBITDA for this purpose. EBITDA is also frequently used by investors and analysts for valuation purposes whereby EBITDA is multiplied by a factor or "EBITDA multiple" that is based on an observed or inferred relationship between EBITDA and market values to determine the approximate total enterprise value of a company.

Adjusted EBITDA removes the effect of impairment charges; acquisition/disposition gains/losses; foreign currency translation gains/losses; other expense adjustments; and income tax expense, finance costs, finance income and depreciation from equity investees. We believe these items provide a greater level of consistency with the adjusting items included in our Adjusted Net

Earnings reconciliation, with the exception that these amounts are adjusted to remove any impact on finance costs/income, income tax expense and/or depreciation, including the impact incurred in our equity method accounted investments, as they do not affect EBITDA. We believe this additional information will assist analysts, investors and other stakeholders of Barrick in better understanding our ability to generate liquidity from operating cash flow, by excluding these amounts from the calculation as they are not indicative of the performance of our core mining business and not necessarily reflective of the underlying operating results for the periods presented.

EBITDA and adjusted EBITDA are intended to provide additional information to investors and analysts and do not have any standardized definition under IFRS and should not be considered in isolation or as a substitute for measures of performance prepared in accordance with IFRS. EBITDA and adjusted EBITDA exclude the impact of cash costs of financing activities and taxes, and the effects of changes in operating working capital balances, and therefore are not necessarily indicative of operating profit or cash flow from operations as determined under IFRS. Other companies may calculate EBITDA and adjusted EBITDA differently.



## Reconciliation of Net Earnings to EBITDA and Adjusted EBITDA

(\$ millions)	For the three months ended			For the nine months ended	
	9/30/21	6/30/21	9/30/20	9/30/21	9/30/20
Net earnings	612	694	1,271	2,136	2,556
Income tax expense	323	343	284	1,040	928
Finance costs, net <sup>a</sup>	80	76	72	233	234
Depreciation	538	500	574	1,545	1,664
EBITDA	1,553	1,613	2,201	4,954	5,382
Impairment charges (reversals) of long-lived assets <sup>b</sup>	10	2	4	(77)	(309)
Acquisition/disposition (gains) losses <sup>c</sup>	(5)	(7)	(2)	(15)	(54)
Loss on currency translation	5	7	16	16	34
Other expense (income) adjustments <sup>d</sup>	12	14	(90)	37	56
Income tax expense, net finance costs, and depreciation from equity investees	94	90	94	273	277
Adjusted EBITDA	1,669	1,719	2,223	5,188	5,386

<sup>a.</sup> Finance costs exclude accretion.

<sup>b.</sup> For the three month period ended September 30, 2021, we recorded no significant impairment charges or reversals. Net impairment reversals for the nine months ended September 30, 2021 mainly relate to non-current asset reversals at Lagunas Norte. For the nine month period ended September 30, 2020, net impairment reversals primarily relate to non-current asset reversals at our Tanzanian assets.

<sup>c.</sup> Acquisition/disposition gains for the nine month period ended September 30, 2020 primarily relate to the gain on the sale of Massawa.

<sup>d.</sup> Other expense adjustments for all periods mainly relate to care and maintenance expenses at Porgera. The three month period ended September 30, 2020 was further impacted by the gain on the remeasurement of the residual cash liability relating to our silver sale agreement with Wheaton Precious Metals Corp., partially offset by Covid-19 donations. The nine month period ended September 30, 2020 was further impacted by changes in the discount rate assumptions on our closed mine rehabilitation provision.

## Reconciliation of Income to EBITDA by operating site

(\$ millions)	For the three months ended 9/30/21									
	Carlin <sup>a</sup> (61.5%)	Cortez <sup>b</sup> (61.5%)	Turquoise Ridge (61.5%)	Nevada Gold Mines <sup>c</sup> (61.5%)	Pueblo Viejo (60%)	Loulo- Goukoto (80%)	Kibali (45%)	Veladero (50%)	North Mara (84%)	Bulyanhulu (84%)
Income	147	77	51	333	113	84	74	24	52	37
Depreciation	41	46	31	162	37	53	36	17	12	13
EBITDA	188	123	82	495	150	137	110	41	64	50

(\$ millions)	For the three months ended 6/30/21									
	Carlin <sup>a</sup> (61.5%)	Cortez <sup>b</sup> (61.5%)	Turquoise Ridge (61.5%)	Nevada Gold Mines <sup>c</sup> (61.5%)	Pueblo Viejo (60%)	Loulo- Goukoto (80%)	Kibali (45%)	Veladero (50%)	North Mara (84%)	Bulyanhulu (84%)
Income	151	72	55	350	111	109	70	29	54	27
Depreciation	36	41	29	150	33	56	36	20	11	11
EBITDA	187	113	84	500	144	165	106	49	65	38

(\$ millions)	For the three months ended 9/30/20									
	Carlin <sup>a</sup> (61.5%)	Cortez <sup>b</sup> (61.5%)	Turquoise Ridge (61.5%)	Nevada Gold Mines <sup>c</sup> (61.5%)	Pueblo Viejo (60%)	Loulo- Goukoto (80%)	Kibali (45%)	Veladero (50%)	North Mara (84%)	Bulyanhulu (84%)
Income	247	95	62	481	147	92	74	30	72	25
Depreciation	50	34	25	152	34	55	43	17	17	23
EBITDA	297	129	87	633	181	147	117	47	89	48

(\$ millions)	For the nine months ended 9/30/2021									
	Carlin <sup>a</sup> (61.5%)	Cortez <sup>b</sup> (61.5%)	Turquoise Ridge (61.5%)	Nevada Gold Mines <sup>c</sup> (61.5%)	Pueblo Viejo (60%)	Loulo- Goukoto (80%)	Kibali (45%)	Veladero (50%)	North Mara (84%)	Bulyanhulu (84%)
Income	486	198	178	1,058	355	306	207	75	146	71
Depreciation	119	126	92	454	107	164	104	48	35	34
EBITDA	605	324	270	1,512	462	470	311	123	181	105

(\$ millions)

For the nine months ended 9/30/2020

	Carlin <sup>a</sup> (61.5%)	Cortez <sup>b</sup> (61.5%)	Turquoise Ridge (61.5%)	Nevada Gold Mines <sup>c</sup> (61.5%)	Pueblo Viejo (60%)	Loulo- Goukoto (80%)	Kibali (45%)	Veladero (50%)	North Mara (84%)	Bulyanhulu (84%)
Income	551	293	157	1,154	341	267	186	70	165	14
Depreciation	143	102	81	444	99	162	126	52	59	49
EBITDA	694	395	238	1,598	440	429	312	122	224	63

a. Included within our 61.5% interest in Carlin is NGM's 60% interest in South Arturo. On September 7, 2021, NGM announced it had entered into an Exchange Agreement with i-80 Gold to acquire the 40% interest in South Arturo that NGM did not already own in exchange for the Lone Tree and Buffalo Mountain properties and infrastructure. The exchange transaction closed on October 14, 2021. Please refer to page 30 for more details.

b. Starting in the first quarter of 2021, Goldrush is reported as part of Cortez as it is operated by Cortez management. Comparative periods have been restated to include Goldrush.

c. These results represent our 61.5% interest in Carlin (including NGM's 60% interest in South Arturo), Cortez, Turquoise Ridge, Phoenix and Long Canyon.

### Realized Price

Realized price is a non-GAAP financial measure which excludes from sales:

- Unrealized gains and losses on non-hedge derivative contracts;
- Unrealized mark-to-market gains and losses on provisional pricing from copper and gold sales contracts;
- Sales attributable to ore purchase arrangements;
- Treatment and refining charges; and
- Cumulative catch-up adjustment to revenue relating to our streaming arrangements.

This measure is intended to enable management to better understand the price realized in each reporting period for gold and copper sales because unrealized mark-to-market values of non-hedge gold and copper derivatives are subject to change each period due to changes in market factors such as market and forward gold and copper prices, so that prices ultimately realized may differ from those recorded. The exclusion of such unrealized mark-to-market gains and losses from the presentation of this performance measure enables investors to understand performance based on the realized proceeds of selling gold and copper production.

The gains and losses on non-hedge derivatives and receivable balances relate to instruments/balances that

mature in future periods, at which time the gains and losses will become realized. The amounts of these gains and losses reflect fair values based on market valuation assumptions at the end of each period and do not necessarily represent the amounts that will become realized on maturity. We also exclude export duties that are paid upon sale and netted against revenues as well as treatment and refining charges that are paid to the refiner on gold and copper concentrate sales that are netted against revenues. We believe this provides investors and analysts with a more accurate measure with which to compare to market gold prices and to assess our gold sales performance. For those reasons, management believes that this measure provides a more accurate reflection of our Company's past performance and is a better indicator of its expected performance in future periods.

The realized price measure is intended to provide additional information, and does not have any standardized definition under IFRS and should not be considered in isolation or as a substitute for measures of performance prepared in accordance with IFRS. The measure is not necessarily indicative of sales as determined under IFRS. Other companies may calculate this measure differently. The following table reconciles realized prices to the most directly comparable IFRS measure.

### Reconciliation of Sales to Realized Price per ounce/pound

(\$ millions, except per ounce/pound information in dollars)	Gold			Copper			Gold		Copper	
				For the three months ended			For the nine months ended			
	9/30/21	6/30/21	9/30/20	9/30/21	6/30/21	9/30/20	9/30/21	9/30/20	9/30/21	9/30/20
Sales	2,531	2,589	3,237	209	234	219	7,761	8,642	699	502
Sales applicable to non-controlling interests	(799)	(779)	(967)	0	0	0	(2,392)	(2,560)	0	0
Sales applicable to equity method investments <sup>a,b</sup>	166	168	183	154	161	121	488	502	485	348
Sales applicable to sites in closure or care and maintenance <sup>c</sup>	(11)	(28)	(53)	0	0	0	(80)	(152)	0	0
Treatment and refinement charges	9	0	4	42	39	39	9	6	122	118
Other <sup>d</sup>	0	0	0	0	0	0	0	15	0	0
Revenues – as adjusted	1,896	1,950	2,404	405	434	379	5,786	6,453	1,306	968
Ounces/pounds sold (000s ounces/millions pounds) <sup>e</sup>	1,071	1,070	1,249	101	96	116	3,234	3,693	310	349
Realized gold/copper price per ounce/pound <sup>e</sup>	1,771	1,820	1,926	3.98	4.57	3.28	1,789	1,748	4.21	2.78

a. Represents sales of \$166 million and \$489 million, respectively, for the three and nine month periods ended September 30, 2021 (June 30, 2021: \$169 million and September 30, 2020: \$176 million and \$480 million, respectively) applicable to our 45% equity method investment in Kibali for gold. Represents sales of \$108 million and \$304 million, respectively, for the three and nine months ended September 30, 2021 (June 30, 2021: \$87 million and September 30, 2020: \$66 million and \$216 million, respectively) applicable to our 50% equity method investment in Zaldivar and \$50 million and \$194 million, respectively (June 30, 2021: \$79 million and September 30, 2020: \$59 million and \$145 million, respectively) applicable to our 50% equity method investment in Jabal Sayid for copper.

b. Sales applicable to equity method investments are net of treatment and refinement charges.

c. Figures exclude: Pierina, Lagunas Norte up until its divestiture in June 2021, Golden Sunlight and Morila up until its divestiture in November 2020 from the calculation of realized price per ounce. These assets are producing incidental ounces.

d. Represents a cumulative catch-up adjustment to revenue relating to our streaming arrangements. Refer to note 2f of the 2020 Annual Financial Statements for more information.

e. Realized price per ounce/pound may not calculate based on amounts presented in this table due to rounding.

## Technical Information

The scientific and technical information contained in this MD&A has been reviewed and approved by Steven Yopps, MMSA, Manager of Growth Projects, Nevada Gold Mines; Craig Fiddes, SME-RM, Manager – Resource Modeling, Nevada Gold Mines; Chad Yuhasz, P.Geo, Mineral Resource Manager, Latin America & Asia Pacific; Simon Bottoms, CGeol, MGeol, FGS, FAusIMM, Mineral Resources Manager: Africa & Middle East; Rodney Quick, MSc, Pr. Sci.Nat, Mineral Resource Management and Evaluation Executive; John Steele, CIM, Metallurgy, Engineering and Capital Projects Executive; and Rob Krcmarov, FAusIMM, Executive Vice President, Exploration and Growth – each a “Qualified Person” as defined in National Instrument 43-101 – *Standards of Disclosure for Mineral Projects*.

All mineral reserve and mineral resource estimates are estimated in accordance with National Instrument 43-101 – *Standards of Disclosure for Mineral Projects*. Unless otherwise noted, such mineral reserve and mineral resource estimates are as of December 31, 2020.

## Endnotes

- <sup>1</sup> Further information on these non-GAAP measures, including detailed reconciliations, is included on pages 81 to 106 of this MD&A.
- <sup>2</sup> Gold cost of sales per ounce is calculated as cost of sales across our gold operations (excluding sites in closure or care and maintenance) divided by ounces sold (both on an attributable basis using Barrick's ownership share). Copper cost of sales per pound is calculated as cost of sales across our copper operations divided by pounds sold (both on an attributable basis using Barrick's ownership share). References to attributable basis means our 100% share of Hemlo and Lumwana, our 61.5% share of Nevada Gold Mines, our 60% share of Pueblo Viejo, our 80% share of Loulo-Gounkoto, our 89.7% share of Tongon, our 84% share of North Mara, Bulyanhulu and Buzwagi, our 50% share of Veladero, Zaldívar and Jabal Sayid, our 47.5% share of Porgera and our 45% share of Kibali.
- <sup>3</sup> Total reportable incident frequency rate ("TRIFR") is a ratio calculated as follows: number of reportable injuries x 1,000,000 hours divided by the total number of hours worked. Reportable injuries include fatalities, lost time injuries, restricted duty injuries, and medically treated injuries. Lost time injury frequency rate ("LTIFR") is a ratio calculated as follows: number of lost time injuries x 1,000,000 hours divided by the total number of hours worked.
- <sup>4</sup> Class 1 - High Significance is defined as an incident that causes significant negative impacts on human health or the environment or an incident that extends onto publicly accessible land and has the potential to cause significant adverse impact to surrounding communities, livestock or wildlife.
- <sup>5</sup> A Tier One Gold Asset is an asset with a reserve potential to deliver a minimum 10-year life, annual production of at least 500,000 ounces of gold and total cash costs per ounce over the mine life that are in the lower half of the industry cost curve.
- <sup>6</sup> See the Technical Report on the Turquoise Ridge complex, dated March 25, 2020, and filed on SEDAR at [www.sedar.com](http://www.sedar.com) and EDGAR at [www.sec.gov](http://www.sec.gov) on March 25, 2020.
- <sup>7</sup> See the Technical Report on the Pueblo Viejo mine, Sanchez Ramirez Province, Dominican Republic, dated March 19, 2018, and filed on SEDAR at [www.sedar.com](http://www.sedar.com) and EDGAR at [www.sec.gov](http://www.sec.gov) on March 23, 2018.

<sup>8</sup> North & Greater Leeville Significant Intercepts<sup>a</sup>

Drill Results from Q3 2021					
Drill Hole <sup>b</sup>	Azimuth	Dip	Interval (m)	Width (m) <sup>c</sup>	Au (g/t)
			779.8 - 786.4	6.6	11.25
NLX-00002	212	(86)	869.3 - 873.7	4.4	3.80
NLX-00003	189	(84)	No significant intercept		
NLX-00004	293	(84)	785.5 - 789.6	4.3	15.20
			782.7 - 785.9	3.2	4.04
NLX-00005	103	(85)	802.8 - 829.9	27.1	17.92
NLX-00008	190	(81.5)	788.5 - 792.2	3.7	5.22
NLX-00010	117	(72)	Partial results	42.4	32.62
			217.0 - 231.9	8.8	13.20
LUC-03316A	95	(36)	255.4 - 274.6	11.3	9.70
LUC-03348	270	(45)	114.6 - 128.5	9.8	12.40
LUC-03357	129	(15)	59.13 - 129.41	18.2	8.60
			46.9 - 64.2	6.3	7.20
LUC-03358	70	(21)	129.24 - 142.95	4.9	5.90
CGX-00036	183	(90)	825.7 - 852.2	26.5	20.43
			781.2 - 786.1	4.9	5.12
			805.6 - 810.5	4.8	4.76
			823.7 - 847.0	23.3	32.58
CGX-00076A	115	(75)	898.2 - 901.9	3.7	9.00
			733.6 - 736.7	3.1	16.72
CGX-00078	106	(67)	756.5 - 789.4	32.9	16.94

- a. All intercepts calculated using a 3.4 g/t Au cutoff and are uncapped; minimum intercept width is 2.5m; internal dilution is less than 20% total width.
- b. Carlin Trend drill hole nomenclature: Project area (CGX and LUC - Leeville, NLX - North Leeville, RKX - Rita K) followed by the year (21 for 2021) then hole number.
- c. True width of intercepts are uncertain at this stage.

The drilling results for the Carlin Trend contained in this MD&A have been prepared in accordance with National Instrument 43-101 – *Standards of Disclosure for Mineral Projects*. All drill hole assay information has been manually reviewed and approved by staff geologists and re-checked by the project manager. Sample preparation and analyses are conducted by an independent laboratory, ALS Minerals. Procedures are employed to ensure security of samples during their delivery from the drill rig to the laboratory. The quality assurance procedures, data verification and assay protocols used in connection with drilling and sampling on the Carlin Trend conform to industry accepted quality control methods.

<sup>9</sup> South Arturo/El Niño Significant Intercepts<sup>a</sup>

Drill Results from Q3 2021					
Drill Hole <sup>b</sup>	Azimuth	Dip	Interval (m)	Width (m) <sup>c</sup>	Au (g/t)
SEC-21006	254	(10)	22.3 - 41.2	15.5	42.48
SEC-21008	178	(32)	11.3 - 27.1	15.6	15.97
SEC-21014	270	(18)	19.2 - 48.2	25.0	27.76
IER-21068	286	(23)	22.9 - 39.6	10.0	18.76

- a. All intercepts calculated using a 3.4 g/t Au cutoff and are uncapped; minimum intercept width is 3.0m; internal dilution is less than 20% total width.
- b. Carlin Trend drill hole nomenclature: Project area (SEC - South Arturo El Niño Core, IER - Infill El Niño RC) followed by a 5-digit hole number.
- c. True width of intercepts are uncertain at this stage.

The drilling results for the West El Niño target contained in this MD&A have been prepared in accordance with National Instrument 43-101 – *Standards of Disclosure for Mineral Projects*. All drill hole assay information has been manually reviewed and approved by staff geologists and re-checked by the project manager. Sample preparation and analyses are conducted by an independent laboratory, ALS Minerals. Procedures are employed to ensure security of samples during their delivery from the drill rig to the laboratory. The quality assurance procedures, data verification and assay protocols used in connection with drilling and sampling on the West El Niño target conform to industry accepted quality control methods.

10 CHUG Hanson Footwall Significant Intercepts<sup>a</sup>

Drill Results from Q3 2021					
Drill Hole <sup>b</sup>	Azimuth	Dip	Interval (m)	Width (m) <sup>c</sup>	Au (g/t)
CMX-21012	217	42	479.6 - 499.5	16.9	11.24

- a. All intercepts calculated using a 4.2 g/t Au cutoff and are uncapped; minimum intercept width is 2.5m; internal dilution is less than 20% total width.
- b. Cortez drill hole nomenclature: Project (CMX- CHUG Minex) followed by the year (21 for 2021) then hole number.
- c. True width of intercepts are uncertain at this stage.

The drilling results for Cortez contained in this MD&A have been prepared in accordance with National Instrument 43-101 – *Standards of Disclosure for Mineral Projects*. All drill hole assay information has been manually reviewed and approved by staff geologists and re-checked by the project manager. Sample preparation and analyses are conducted by an independent laboratory, ALS Minerals. Procedures are employed to ensure security of samples during their delivery from the drill rig to the laboratory. The quality assurance procedures, data verification and assay protocols used in connection with drilling and sampling at Cortez conform to industry accepted quality control methods.

11 Bambadji Significant Intercepts<sup>a</sup>

Drill Results from Q3 2021						
Drill Hole <sup>b</sup>	Azimuth	Dip	From	To	Width (m) <sup>c</sup>	Au (g/t)
			213.00	282.30	69.30	2.27
KBWDH011	110	(50)	150.10	191.00	40.9	0.91
KBWDH012	110	(50)	92.00	137.00	45.0	2.16
KBWRC061	110	(50)	13.00	23.00	10.0	1.31
KBWRC063	90	(50)	21.00	26.00	5.0	1.95
KBWRC072	110	(50)	167.00	171.00	4.0	3.84
KBWRC074	110	(50)	136.00	158.00	22.0	0.64
KBWRC075	110	(50)	5.00	50.00	45.0	2.34
KBWRC076	110	(50)	99.00	104.00	5.0	2.16
SYRC013	90	(50)	122.00	142.00	20.00	1.17
SYRC016	90	(50)	33.00	39.00	6.00	1.30
SYRC017	90	(50)	46.00	66.00	20.00	1.15
SYDH002	330	(50)	146.00	168.80	22.80	0.7
MADRC007	330	(50)	56.00	70.00	14.00	7.25
GFRC137	90	(50)	34.00	47.00	13.00	0.51
GFRC139	90	(50)	96.00	104.00	8.00	0.56

- a. All intercepts calculated using a 0.5 g/t Au cutoff and are uncapped; minimum intercept width is 2m; internal dilution is equal to or less than 2m total width.
- b. Drill hole nomenclature: KBW (Kabewest), GF (Gefa), SY (Soya), BQW (Baqata West), MAD (Madina) followed by type of drilling RC (Reverse Circulation) and DH (Diamond Drilling).
- c. True widths uncertain at this stage.

The drilling results for the Bambadji property contained in this MD&A have been prepared in accordance with National Instrument 43-101 – *Standards of Disclosure for Mineral Projects*. All drill hole assay information has been manually reviewed and approved by staff geologists and re-checked by the project manager. Sample preparation and analyses are conducted by an independent laboratory, SGS Bamako. Procedures are employed to ensure security of samples during their delivery from the drill rig to the laboratory. The quality assurance procedures, data verification and assay protocols used in connection with drilling and sampling on the Bambadji property conform to industry accepted quality control methods.

12 Loulo-Goukoto Significant Intercepts<sup>a</sup>

Drill Results from Q3 2021					
Drill Hole <sup>b</sup>	Azimuth	Dip	Interval (m)	Width (m) <sup>c</sup>	Au (g/t)
			20.86-25.3	4.44	2.01
			28.3-31.85	3.55	1.05
			34.5-37.56	3.06	2.87
YRDH004	210.00	(51.00)	89.8-97.38	7.58	3.14
			27.23-32.75	5.52	3.80

OVERVIEW	OPERATING PERFORMANCE	GROWTH PROJECTS & EXPLORATION	REVIEW OF FINANCIAL RESULTS	OTHER INFORMATION & NON-GAAP RECONCILIATIONS	FINANCIAL STATEMENTS
			82.53-97.78	15.25	3.13
			101.53-105.88	4.35	1.09
YRDH005	230.00	(51.00)	109.1-114.4	5.30	2.95
			77-80.1	3.10	2.55
			85.38-88.75	3.37	6.04
			92.35-94.53	2.18	1.46
			140.55-143.25	2.70	1.23
			185-190.95	5.95	4.72
			219.05-223.7	4.65	0.74
			238.3-242.15	3.85	3.74
			243.35-252.15	8.80	2.31
			265.2-268.4	3.20	2.12
YRDH006	165.00	(51.00)	281.8-290.2	8.40	11.08
			0-9	9.00	1.01
			11-17	6.00	2.69
			30-32	2.00	1.01
FARC655	89.78	(60.31)	47-52	5.00	1.31
			90-92	2.00	1.57
			104-114	10.00	9.10
			117-125	8.00	2.18
	88.80	(60.30)	172-176	4.00	0.79
FARC656	88.80	(60.30)	199-203	4.00	0.65
			8-10	2.00	0.64
			150-152	2.00	0.53
FARC658	92.97	(58.40)	228-232	4.00	9.66
			58-65	7.00	0.65
			78-80	2.00	1.10
FARC659	91.28	(60.07)	97-100	3.00	0.62
			0-3	3.00	1.06
			6-11	5.00	2.19
			12-41	29.00	1.05
			43-49	6.00	1.10
			61-64	3.00	0.86
			84-89	5.00	0.89
			93-96	3.00	5.30
			129-133	4.00	3.68
			136-165	29.00	3.53
			166-175	9.00	1.37
			184-188	4.00	0.58
			192-195	3.00	1.22
FARC660	90.41	(60.57)	236-240	4.00	0.55
			5-11	6.00	1.00
			21-30	9.00	0.78
			71-82	11.00	2.24
FARC661	90.00	(60.00)	134-138	4.00	0.87
			50-65	15.00	3.85
			84-86	2.00	3.31
			97-99	2.00	1.01
FARC662	89.90	(60.50)	104-106	2.00	1.76
			119-128	9.00	1.80
			137-140	3.00	1.20
			175-179	4.00	1.19
			186-188	2.00	1.71
			194-197	3.00	9.24
			218-222	4.00	0.54

OVERVIEW	OPERATING PERFORMANCE	GROWTH PROJECTS & EXPLORATION	REVIEW OF FINANCIAL RESULTS	OTHER INFORMATION & NON-GAAP RECONCILIATIONS	FINANCIAL STATEMENTS
FARC664	90.66	(60.64)	244-246	2.00	0.63
			39-57	18.00	6.02
			60-64	4.00	0.57
			74-78	4.00	2.04
			84-90	6.00	0.72
			91-95	4.00	7.05
			102-104	2.00	0.64
			113-119	6.00	0.75
			157-161	4.00	0.80
			182-184	2.00	0.61
			209-212	3.00	2.90
FARC666	88.02	(52.20)	233-240	7.00	0.56
FARC668	88.04	(60.53)	22-27	5.00	0.73
			76-84	8.00	3.01
			105-108	3.00	1.82
			177-181	4.00	0.75
FARC669	90.37	(60.26)	191-194	3.00	1.16
			20-22	2.00	0.79
			87-96	9.00	1.56
			97-105	8.00	1.54
			107-116	9.00	2.33
			147-155	8.00	5.06
			163-168	5.00	1.10
FARC670	90.00	(60.00)	208-215	7.00	1.59
			33-42	9.00	0.85
			46-48	2.00	0.89
FARC671	87.65	(60.79)	49-51	2.00	0.57
			143-146	3.00	0.69
			163-166	3.00	3.76
			210-214	4.00	0.85
			223-228	5.00	1.59
FARC673	90.46	(60.58)	233-238	5.00	0.76
			49-53	4.00	2.57
			141-151	10.00	11.91
FARC675	93.20	(60.39)	154-163	9.00	1.38
			69-74	5.00	1.27
			81-86	5.00	0.72
			88-97	9.00	0.86
			99-102	3.00	0.55
			115-118	3.00	2.88
			144-148	4.00	1.32
			150-153	3.00	1.22
			196-198	2.00	1.03
FARC676	93.25	(61.15)	225-229	4.00	0.80
			32-34	2.00	1.13
			46-51	5.00	0.92
FARC677	90.00	(60.00)	54-62	8.00	1.24
			110-112	2.00	1.11
			120-133	13.00	2.58
FARC678	90.60	(60.13)	199-202	3.00	5.88
			13-19	6.00	2.04
			31-33	2.00	0.54
FARC680	90.00	(60.00)	87-93	6.00	2.04
			36-38	2.00	1.66
DB1RC039	236.41	(55.41)	50-58	8.00	1.13
			96-102	6.00	3.35

				120-125	5.00	0.65
DB1RC040	237.42	(55.43)		132-135	3.00	0.79
DB1RC042	229.73	(55.25)		41-46	5.00	0.79
				67-76	9.00	5.81
DB1RC043	229.10	(55.21)		123-126	3.00	0.59
				205-207	2.00	0.69
DB1RC044	227.73	(55.59)		284-287	3.00	0.65
				35-38	3.00	1.71
DB1RC045	228.45	(54.98)		44-59	15.00	1.19
				73-77	4.00	4.05
				89-92	3.00	1.15
				114-116	2.00	0.68
				128-131	3.00	1.11
DB1RC046	228.46	(55.51)		133-191	58.00	10.95
DB1RC049	227.48	(55.37)		7-10	3.00	1.06
				223-233	10.00	9.88
				298.6-302	3.40	0.78
DB1RCDH038	270.23	(55.59)		304.05-309.5	5.45	0.78
				22-25	3.00	0.67
				213.35-218.1	4.75	2.98
				220.2-224.4	4.20	0.83
DB1RCDH047	229.31	(54.95)		225.25-236.75	11.50	1.01
				183.55-187.5	3.95	0.61
				218.4-220.4	2.00	0.86
DB1RCDH048	228.70	(55.40)		245-247	2.00	2.10
DB1RCDH050	229.99	(55.58)		137-141	4.00	0.51
				115-120	5.00	0.66
				327.15-330.9	3.75	0.57
				333.4-335.6	2.20	1.05
DB1RCDH051	228.30	(55.45)		344.35-349	4.65	0.57

- All intercepts calculated using a 0.5 g/t Au cutoff and are uncapped; minimum intercept width is 2m; internal dilution is equal to or less than 2m total width.
- Loulo-Goukoto drill hole nomenclature: prospect initial YR (Yalea Ridge), DB1 (DB1), FA (Faraba Main), followed by type of drilling RC (Reverse Circulation), DH (Diamond Drilling) RCDH (RC/Diamond Tail).
- True widths uncertain at this stage.

The drilling results for the Loulo-Goukoto property contained in this MD&A have been prepared in accordance with National Instrument 43-101 – *Standards of Disclosure for Mineral Projects*. All drill hole assay information has been manually reviewed and approved by staff geologists and re-checked by the project manager. Sample preparation and analyses are conducted by SGS Laboratories, an independent laboratory. Industry accepted best practices for preparation and fire assaying procedures are utilized to determine gold content. Procedures are employed to ensure security of samples during their delivery from the drill rig to the laboratory. The quality assurance procedures, data verification and assay protocols used in connection with drilling and sampling on the Loulo property conform to industry accepted quality control methods.

### <sup>13</sup> Nielle East Significant Intercepts<sup>a</sup>

Drill Results from Q3 2021								
Drill Hole <sup>b</sup>	Azimuth	Dip	Interval (m)	Width (m) <sup>c</sup>	Au (g/t)	Including <sup>d</sup>		
						Interval (m)	Width (m) <sup>c</sup>	Au (g/t)
SNRC045	120	(50)	93 - 111	18.00	2.44			
SNRC046	120	(50)	20 - 22	2.00	2.24			
SNRC047	120	(50)	118 - 132	14.00	7.98	118- 124	6.00	14.91
SNRC048	120	(50)	83 - 91	8.00	7.14	88- 91	3.00	17.20
SNRC049	120	(50)	20 - 41	21.00	8.16	24- 35	11.00	14.26
SNRC050	120	(50)	182 - 203	21.00	4.90	189- 198	9.00	9.81
SNRC051	120	(50)	150 - 154	4.00	3.12			
JBEDDH001	120	(50)	118.5 - 124.94	6.44	1.87			
JBRC024	120	(50)	99 - 107	8.00	0.62			

- All intercepts calculated using a 0.5 g/t Au cutoff and are uncapped; minimum intercept width is 2m; 2m for maximal internal dilution.
- Nielle drill hole nomenclature: prospect initial SN (Seydou North), JBE (Jubula East), JB (Jubula) followed by type of drilling RC (Reverse Circulation) or DDH (Diamond Drilling).



- c. True widths uncertain at this stage.  
d. Inclusions calculated using a 3.0 g/t Au cutoff and are uncapped; minimum intercept width is 2m; internal dilution is equal to or less than 25% total width.

The drilling results for the Nielle property contained in this MD&A have been prepared in accordance with National Instrument 43-101 – *Standards of Disclosure for Mineral Projects*. All drill hole assay information has been manually reviewed and approved by staff geologists and re-checked by the project manager. Sample preparation and analyses are conducted by SGS Laboratories, an independent laboratory. Procedures are employed to ensure security of samples during their delivery from the drill rig to the laboratory. The quality assurance procedures, data verification and assay protocols used in connection with drilling and sampling on the Nielle property conform to industry accepted quality control methods.

<sup>14</sup> Boundiali East Significant Intercepts<sup>a</sup>

Drill Results from Q3 2021								
Drill Hole <sup>b</sup>	Azimuth	Dip	Interval (m)	Width (m) <sup>c</sup>	Au (g/t)	Including <sup>d</sup>		
						Interval (m)	Width (m) <sup>c</sup>	Au (g/t)
	270	(50)	10 - 20	10.00	4.14	11 - 19	8.00	4.98
	270	(50)	25 - 41	16.00	1.48	34 - 36	2.00	3.53
FSRC065	270	(50)	72 - 74	2.00	0.96			
FSRC066	270	(50)	63 - 72	9.00	1.48			
	290	(50)	3 - 9	6.00	0.95			
KASRC031	290	(50)	16 - 20	4.00	1.77			
KASRC034	290	(50)	28 -34	6.00	0.87			
	290	(50)	0 - 2	2.00	0.75			
	290	(50)	5 -11	6.00	2.28			
KASRC035	290	(50)	20 - 25	5.00	1.18			
KASRC037	290	(50)	64 - 66	2.00	1.14			
	290	(50)	51 - 53	2.00	0.66			
	290	(50)	95 - 98	3.00	1.97			
	290	(50)	110 - 115	5.00	1.15			
KASRC038	290	(50)	195 - 200	5.00	1.45			
	290	(50)	73 - 78	5.00	1.08			
	290	(50)	91 - 98	7.00	0.92			
	290	(50)	106 - 109	3.00	1.42			
	290	(50)	112 - 115	3.00	1.33			
	290	(50)	132 - 135	3	1.12			
	290	(50)	144 - 147	3	0.64			
KASRC039	290	(50)	155 - 171	16	0.94			
KASRC040	290	(50)	114 - 132	18	2.93	121 - 124	3	10.5
	290	(50)	125 - 127	2	0.67			
	290	(50)	131- 133	2	0.61			
	290	(50)	169 - 172	3	0.97			
KASRC041	290	(50)	216 - 218	2	4.93			
	290	(50)	44514	3	2.63			
	290	(50)	24 - 26	2	0.81			
	290	(50)	128 - 133	5	0.84			
	290	(50)	137 - 139	2	0.65			
KASRC042	290	(50)	151 - 158	7	0.94			
	290	(50)	53 - 57	4	1.85			
KASRC043	290	(50)	114 - 118	4	0.78			
	290	(50)	172 - 175	3	1.23			
	290	(50)	197 - 204.08	7.08	3.29			
KASDH005	290	(50)	213.2 - 215.2	2	0.92			
	125	(50)	22.5 - 29.7	7.2	1.15			
	125	(50)	33.3 - 36.3	3	1.24			
KASDH006	125	(50)	80.5 - 83.4	2.9	1.29			
CABDH001	290	(50)	133.05 - 142	8.95	1.18			
CABDH005	290	(50)	94.55 - 96.55	2	2.1			
CABDH006	290	(50)	11.3 - 13.55	2.25	1.28			

- All intercepts calculated using a 0.5 g/t Au cutoff and are uncapped; minimum intercept width is 2m; 2m for maximal internal dilution.
- Boundiali drill hole nomenclature: prospect initial FS (Fonondara), KAS (Kassere), CAB (Caribou) followed by type of drilling RC (Reverse Circulation) or DDH (Diamond Drilling).
- True widths uncertain at this stage.
- Includings calculated using a 3.0 g/t Au cutoff and are uncapped; minimum intercept width is 2m; internal dilution is equal to or less than 25% total width.

The drilling results for the Boundiali property contained in this MD&A have been prepared in accordance with National Instrument 43-101 – *Standards of Disclosure for Mineral Projects*. All drill hole assay information has been manually reviewed and approved by staff geologists and re-checked by the project manager. Sample preparation and analyses are conducted by SGS Laboratories, an independent laboratory. Procedures are employed to ensure security of samples during their delivery from the drill rig to the laboratory. The quality assurance procedures, data verification and assay protocols used in connection with drilling and sampling on the Boundiali property conform to industry accepted quality control methods.

<sup>15</sup> Kibali Significant Intercepts<sup>a</sup>

Drill Results from Q3 2021					
Drill Hole <sup>b</sup>	Azimuth	Dip	Interval (m)	Width (m) <sup>c</sup>	Au (g/t)
			12.00-14.00	2.00	1.00
MMRC0046	155	(60)	20.00-23.00	3.00	0.51
			0.00-7.00	7.00	1.17
MMRC0049	155	(60)	100.00-102.00	2.00	6.25
			80.00-84.00	4.00	1.67
MMRC0051	155	(60)	90.00-93.00	3.00	2.20
MMRC0054	155	(60)	118.00-123.00	5.00	0.93
MMDD0001	155	(60)	133.05-141.31	8.26	0.50
			17.00-20.00	3.00	1.53
MMRC0060	155	(60)	29.00-33.00	4.00	0.98
			10.00-14.00	4.00	2.18
			26.00-34.00	8.00	1.67
			38.00-45.00	7.00	0.68
MMRC0062	155	(60)	37.00-39.00	2.00	0.92
			37.00-40.00	3.00	1.93
MMRC0063	155	(60)	129.00-135.00	6.00	0.76
RZRC0001	175	(55)	0.00-14.00	14.00	0.50
RZRC0002	175	(55)	37.00-40.00	3.00	1.93
			1.00-3.00	2.00	0.50
			94.00-103.00	9.0	4.89
			107.00-109.00	2	0.99
RZRC0003	175	(55)	173.00-177.00	4	1.23
RZDD0002	175	(55)	265.00-271.00	6.0	0.85
RZDD0003	175	(55)	98.60-100.60	2.0	0.90
KCDU2406	321	(49)	161.50 - 222.00	60.5	25.20

- All intercepts calculated using a 0.5 g/t Au cutoff and are uncapped; minimum intercept width is 2m; internal dilution is equal to or less than 25% total width.
- Kibali drill hole nomenclature: prospect initial KCD (Karagba Chauffeur Durba), RZ (Renzi), MM (Madungu-Memekazi) followed by the type of drilling U (Undeground hole), RC (Reverse Circulation), DD (Diamond), GC (Grade control) with no designation of the year. KCDU (KCD Underground).
- True widths uncertain at this stage.

The drilling results for the Kibali property contained in this MD&A have been prepared in accordance with National Instrument 43-101 – *Standards of Disclosure for Mineral Projects*. All drill hole assay information has been manually reviewed and approved by staff geologists and re-checked by the project manager. Sample preparation and analyses are conducted by SGS Laboratories, an independent laboratory. Procedures are employed to ensure security of samples during their delivery from the drill rig to the laboratory. The quality assurance procedures, data verification and assay protocols used in connection with drilling and sampling on the Kibali property conform to industry accepted quality control methods.

# Consolidated Statements of Income

Barrick Gold Corporation (in millions of United States dollars, except per share data) (Unaudited)	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
<b>Revenue (notes 5 and 6)</b>	<b>\$2,826</b>	<b>\$3,540</b>	<b>\$8,675</b>	<b>\$9,316</b>
<b>Costs and expenses (income)</b>				
Cost of sales (notes 5 and 7)	1,768	1,927	5,184	5,603
General and administrative expenses	27	50	112	161
Exploration, evaluation and project expenses	67	72	205	221
Impairment (reversals) charges (notes 9b and 13)	10	4	(77)	(309)
Loss on currency translation	5	16	16	34
Closed mine rehabilitation	4	8	33	105
Income from equity investees (note 12)	(101)	(95)	(308)	(210)
Other expense (income) (note 9a)	18	(78)	63	(40)
<b>Income before finance costs and income taxes</b>	<b>\$1,028</b>	<b>\$1,636</b>	<b>\$3,447</b>	<b>\$3,751</b>
Finance costs, net	(93)	(81)	(271)	(267)
<b>Income before income taxes</b>	<b>\$935</b>	<b>\$1,555</b>	<b>\$3,176</b>	<b>\$3,484</b>
Income tax expense (note 10)	(323)	(284)	(1,040)	(928)
<b>Net income</b>	<b>\$612</b>	<b>\$1,271</b>	<b>\$2,136</b>	<b>\$2,556</b>
<b>Attributable to:</b>				
Equity holders of Barrick Gold Corporation	\$347	\$882	\$1,296	\$1,639
Non-controlling interests (note 17)	\$265	\$389	\$840	\$917
<b>Earnings per share data attributable to the equity holders of Barrick Gold Corporation (note 8)</b>				
Net income				
Basic	\$0.20	\$0.50	\$0.73	\$0.92
Diluted	\$0.20	\$0.50	\$0.73	\$0.92

The accompanying notes are an integral part of these condensed interim consolidated financial statements.

# Consolidated Statements of Comprehensive Income

Barrick Gold Corporation (in millions of United States dollars) (Unaudited)	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
Net income	\$612	\$1,271	\$2,136	\$2,556
<b>Other comprehensive income (loss), net of taxes</b>				
<b>Items that may be reclassified subsequently to profit or loss:</b>				
Unrealized losses on derivatives designated as cash flow hedges, net of tax \$nil, \$nil, \$nil and \$nil	—	(3)	—	(4)
Realized losses on derivatives designated as cash flow hedges, net of tax \$nil, \$nil, \$nil and \$nil	—	3	3	3
Currency translation adjustments, net of tax \$nil, \$nil, \$nil and \$nil	2	(1)	2	(6)
<b>Items that will not be reclassified to profit or loss:</b>				
Actuarial loss on post employment benefit obligations, net of tax \$nil, \$1, \$nil and \$1	—	—	—	(2)
Net change on equity investments, net of tax \$2, \$(34), \$7 and \$(34)	(12)	38	(49)	131
<b>Total other comprehensive (loss) income</b>	<b>(10)</b>	<b>37</b>	<b>(44)</b>	<b>122</b>
<b>Total comprehensive income</b>	<b>\$602</b>	<b>\$1,308</b>	<b>\$2,092</b>	<b>\$2,678</b>
<b>Attributable to:</b>				
Equity holders of Barrick Gold Corporation	\$337	\$919	\$1,252	\$1,761
Non-controlling interests	\$265	\$389	\$840	\$917

The accompanying notes are an integral part of these condensed interim consolidated financial statements.

# Consolidated Statements of Cash Flow

Barrick Gold Corporation (in millions of United States dollars) (Unaudited)	Three months ended September 30,		Nine months ended September 30,	
	2021	2020	2021	2020
<b>OPERATING ACTIVITIES</b>				
Net income	\$612	\$1,271	\$2,136	\$2,556
Adjustments for the following items:				
Depreciation	538	574	1,545	1,664
Finance costs, net	101	83	295	280
Impairment (reversals) charges (notes 9b and 13)	10	4	(77)	(309)
Income tax expense (note 10)	323	284	1,040	928
Income from investment in equity investees	(101)	(95)	(308)	(210)
Gain on sale of non-current assets	(5)	(2)	(15)	(54)
Loss on currency translation	5	16	16	34
Change in working capital (note 11)	58	(3)	(191)	(317)
Other operating activities (note 11)	(17)	(149)	(133)	(43)
Operating cash flows before interest and income taxes	1,524	1,983	4,308	4,529
Interest paid	(18)	(19)	(171)	(173)
Income taxes paid <sup>1</sup>	(456)	(105)	(1,146)	(577)
<b>Net cash provided by operating activities</b>	<b>1,050</b>	<b>1,859</b>	<b>2,991</b>	<b>3,779</b>
<b>INVESTING ACTIVITIES</b>				
Property, plant and equipment				
Capital expenditures (note 5)	(569)	(548)	(1,766)	(1,508)
Sales proceeds	16	8	21	24
Investment sales	—	2	—	208
Divestitures (note 4)	—	—	19	256
Dividends received from equity method investments	53	38	214	92
Shareholder loan repayments from equity method investments	1	46	2	47
<b>Net cash used in investing activities</b>	<b>(499)</b>	<b>(454)</b>	<b>(1,510)</b>	<b>(881)</b>
<b>FINANCING ACTIVITIES</b>				
Lease repayments	(5)	(8)	(15)	(20)
Debt repayments	—	—	(7)	(351)
Dividends	(158)	(141)	(475)	(387)
Return of capital (note 16)	(250)	—	(500)	—
Funding from non-controlling interests (note 17)	—	—	12	1
Disbursements to non-controlling interests (note 17)	(270)	(259)	(741)	(693)
Other financing activities (note 11)	37	—	101	(15)
<b>Net cash used in financing activities</b>	<b>(646)</b>	<b>(408)</b>	<b>(1,625)</b>	<b>(1,465)</b>
<b>Effect of exchange rate changes on cash and equivalents</b>	<b>—</b>	<b>4</b>	<b>(1)</b>	<b>(3)</b>
Net increase (decrease) in cash and equivalents	(95)	1,001	(145)	1,430
<b>Cash and equivalents at the beginning of period</b>	<b>5,138</b>	<b>3,743</b>	<b>5,188</b>	<b>3,314</b>
<b>Cash and equivalents at the end of period</b>	<b>\$5,043</b>	<b>\$4,744</b>	<b>\$5,043</b>	<b>\$4,744</b>

<sup>1</sup> Income taxes paid excludes \$(26) million (2020: \$44 million) for the three months ended September 30, 2021 and \$67 million (2020: \$113 million) for the nine months ended September 30, 2021 of income taxes payable that were settled against offsetting VAT receivables.

The accompanying notes are an integral part of these condensed interim consolidated financial statements.

# Consolidated Balance Sheets

Barrick Gold Corporation (in millions of United States dollars) (Unaudited)	As at September 30, 2021	As at December 31, 2020
<b>ASSETS</b>		
Current assets		
Cash and equivalents (note 14a)	\$5,043	\$5,188
Accounts receivable	600	558
Inventories	1,821	1,878
Other current assets	547	519
<b>Total current assets</b>	<b>\$8,011</b>	<b>\$8,143</b>
Non-current assets		
Equity in investees (note 12)	4,762	4,670
Property, plant and equipment	24,747	24,628
Goodwill	4,769	4,769
Intangible assets	151	169
Deferred income tax assets	55	98
Non-current portion of inventory	2,651	2,566
Other assets	1,488	1,463
<b>Total assets</b>	<b>\$46,634</b>	<b>\$46,506</b>
<b>LIABILITIES AND EQUITY</b>		
Current liabilities		
Accounts payable	\$1,444	\$1,458
Debt	15	20
Current income tax liabilities	212	436
Other current liabilities	309	306
<b>Total current liabilities</b>	<b>\$1,980</b>	<b>\$2,220</b>
Non-current liabilities		
Debt	5,139	5,135
Provisions	2,923	3,139
Deferred income tax liabilities	3,175	3,034
Other liabilities	1,327	1,268
<b>Total liabilities</b>	<b>\$14,544</b>	<b>\$14,796</b>
Equity		
Capital stock (note 16)	\$28,746	\$29,236
Deficit	(7,132)	(7,949)
Accumulated other comprehensive loss	(30)	14
Other	2,034	2,040
<b>Total equity attributable to Barrick Gold Corporation shareholders</b>	<b>\$23,618</b>	<b>\$23,341</b>
Non-controlling interests (note 17)	8,472	8,369
<b>Total equity</b>	<b>\$32,090</b>	<b>\$31,710</b>
Contingencies and commitments (notes 5 and 18)		
<b>Total liabilities and equity</b>	<b>\$46,634</b>	<b>\$46,506</b>

The accompanying notes are an integral part of these condensed interim consolidated financial statements.

# Consolidated Statements of Changes in Equity

Barrick Gold Corporation	Attributable to equity holders of the company							
(in millions of United States dollars) (Unaudited)	Common Shares (in thousands)	Capital stock	Retained earnings (deficit)	Accumulated other comprehensive income (loss) <sup>1</sup>	Other <sup>2</sup>	Total equity attributable to shareholders	Non- controlling interests	Total equity
<b>At January 1, 2021</b>	<b>1,778,190</b>	<b>\$29,236</b>	<b>(\$7,949)</b>	<b>\$14</b>	<b>\$2,040</b>	<b>\$23,341</b>	<b>\$8,369</b>	<b>\$31,710</b>
Net income	—	—	1,296	—	—	1,296	840	2,136
Total other comprehensive loss	—	—	—	(44)	—	(44)	—	(44)
Total comprehensive income (loss)	—	—	1,296	(44)	—	1,252	840	2,092
Transactions with owners								
Dividends	—	—	(475)	—	—	(475)	—	(475)
Return of capital (note 16)	—	(500)	—	—	—	(500)	—	(500)
Issued on exercise of stock options	50	—	—	—	—	—	—	—
Funding from non-controlling interests (note 17)	—	—	—	—	—	—	12	12
Disbursements to non-controlling interests (note 17)	—	—	—	—	—	—	(749)	(749)
Dividend reinvestment plan (note 16)	147	4	(4)	—	—	—	—	—
Share-based payments	899	6	—	—	(6)	—	—	—
Total transactions with owners	1,096	(490)	(479)	—	(6)	(975)	(737)	(1,712)
<b>At September 30, 2021</b>	<b>1,779,286</b>	<b>\$28,746</b>	<b>(\$7,132)</b>	<b>(\$30)</b>	<b>\$2,034</b>	<b>\$23,618</b>	<b>\$8,472</b>	<b>\$32,090</b>
<b>At January 1, 2020</b>	<b>1,777,927</b>	<b>\$29,231</b>	<b>(\$9,722)</b>	<b>(\$122)</b>	<b>\$2,045</b>	<b>\$21,432</b>	<b>\$8,395</b>	<b>\$29,827</b>
Net income	—	—	1,639	—	—	1,639	917	2,556
Total other comprehensive income	—	—	—	122	—	122	—	122
Total comprehensive income	—	—	1,639	122	—	1,761	917	2,678
Transactions with owners								
Dividends	—	—	(387)	—	—	(387)	—	(387)
Issuance of 16% interest in Tanzania mines	—	—	—	—	—	—	238	238
Sale of Acacia exploration properties	—	—	—	—	(13)	(13)	13	—
Issued on exercise of stock options	70	—	—	—	—	—	—	—
Funding from non-controlling interests	—	—	—	—	—	—	1	1
Disbursements to non-controlling interests	—	—	—	—	—	—	(713)	(713)
Dividend reinvestment plan	129	4	(4)	—	—	—	—	—
Share-based payments	—	—	—	—	6	6	—	6
Total transactions with owners	199	4	(391)	—	(7)	(394)	(461)	(855)
<b>At September 30, 2020</b>	<b>1,778,126</b>	<b>\$29,235</b>	<b>(\$8,474)</b>	<b>\$—</b>	<b>\$2,038</b>	<b>\$22,799</b>	<b>\$8,851</b>	<b>\$31,650</b>

<sup>1</sup> Includes cumulative translation losses at September 30, 2021: \$94 million (December 31, 2020: \$95 million; September 30, 2020: \$94 million).

<sup>2</sup> Includes additional paid-in capital as at September 30, 2021: \$1,996 million (December 31, 2020: \$2,002 million; September 30, 2020: \$2,000 million).

The accompanying notes are an integral part of these condensed interim consolidated financial statements.

# Notes to Consolidated Financial Statements

**Barrick Gold Corporation.** *Tabular dollar amounts in millions of United States dollars, unless otherwise shown.*

## 1 ■ Corporate Information

Barrick Gold Corporation (“Barrick”, “we” or the “Company”) is a corporation governed by the *Business Corporations Act (British Columbia)*. The Company’s corporate office is located at Brookfield Place, TD Canada Trust Tower, 161 Bay Street, Suite 3700, Toronto, Ontario, M5J 2S1. The Company’s registered office is 925 West Georgia Street, Suite 1600, Vancouver, British Columbia, V6C 3L2. We are principally engaged in the production and sale of gold and copper, as well as related activities such as exploration and mine development. We sell our gold and copper into the world market.

We have ownership interests in producing gold mines that are located in Argentina, Canada, Côte d’Ivoire, the Democratic Republic of the Congo, the Dominican Republic, Mali, Tanzania and the United States. Our mine in Papua New Guinea was placed on care and maintenance in April 2020. We have ownership interests in producing copper mines in Chile, Saudi Arabia and Zambia. We also have various projects located throughout the Americas and Africa.

## 2 ■ Significant Accounting Policies

### a) Statement of Compliance

These condensed interim consolidated financial statements have been prepared in accordance with International Accounting Standard 34 Interim Financial Reporting (“IAS 34”) as issued by the International Accounting Standards Board (“IASB”). These interim financial statements should be read in conjunction with Barrick’s most recently issued Annual Report, which includes information necessary or useful to understanding the Company’s business and financial statement presentation. In particular, the Company’s significant accounting policies were presented in Note 2 of the Annual Consolidated Financial Statements for the year ended December 31, 2020 (“2020 Annual Financial Statements”), and have been consistently applied in the preparation of these interim financial statements, except as otherwise noted in Note 2b. These condensed interim consolidated financial statements were authorized for issuance by the Board of Directors on November 3, 2021.

### b) New Accounting Standards Issued But Not Yet Effective

Certain new accounting standards and interpretations have been published that are not mandatory for the current period and have not been early adopted. These standards are not expected to have a material impact on Barrick in the current or future reporting periods.

## 3 ■ Critical Judgements, Estimates, Assumptions and Risks

The judgments, estimates, assumptions and risks discussed here reflect updates from the 2020 Annual Financial Statements. For judgments, estimates, assumptions and risks related to other areas not discussed in these interim consolidated financial statements, please refer to Notes 3 and 28 of the 2020 Annual Financial Statements.

### a) Provision for Environmental Rehabilitation (“PER”)

Provisions are updated each reporting period for changes to expected cash flows and for the effect of changes in the discount rate and foreign exchange rates. For operating mines, the change in estimate is added or deducted from the related asset and depreciated over the expected economic life of the operation to which it relates.

Adjustments to the estimated amount and timing of future closure and rehabilitation cash flows are a normal occurrence in light of the significant judgments and estimates involved. Rehabilitation provisions are adjusted as a result of changes in estimates and assumptions and are accounted for prospectively. In the fourth quarter of each year, our life of mine plans are updated and that typically results in an update to the rehabilitation provision.

### b) Pascua-Lama

The Pascua-Lama project received \$419 million as at September 30, 2021 (December 31, 2020: \$459 million) in value added tax (“VAT”) refunds in Chile relating to the development of the Chilean side of the project. Under the current arrangement, this amount must be repaid if the project does not evidence exports for an amount of \$3,538 million within a term that expires on December 31, 2026, unless extended. Interest on this amount would accrue from the date of non-compliance.

In addition, we have recorded \$48 million in VAT recoverable in Argentina as at September 30, 2021 (December 31, 2020: \$53 million) relating to the development of the Argentinean side of the project. These amounts may not be fully recoverable if the project does not enter into production and are subject to foreign currency risk as the amounts are recoverable in Argentine pesos.

### c) Contingencies

Contingencies can be either possible assets or possible liabilities arising from past events which, by their nature, will be resolved only when one or more future events, not wholly within our control, occur or fail to occur. The assessment of such contingencies inherently involves the exercise of significant judgment and estimates of the outcome of future events. Refer to note 18 for further details on contingencies.



**d) Covid-19**

On March 11, 2020, the Covid-19 outbreak was declared a pandemic by the World Health Organization. The pandemic and efforts to contain it have had a significant effect on commodity prices and capital markets. We continue to enforce certain operating procedures to respond to Covid-19 and to date, our operations have not been significantly impacted by the pandemic with the exception of Veladero, where the government of Argentina implemented a mandatory nationwide quarantine in March 2020. Although this was lifted in April 2020, movement and social distancing restrictions impacted the remobilization of employees and contractors back to site delaying the commissioning of the Phase 6 leach pad. Hemlo also experienced a slower ramp-up of underground development in 2021 due to Covid-19 movement restrictions. Notwithstanding the proactive and considered actions taken to maintain a safe workplace, it is possible that in the future there will be negative impacts on our operations or supply chain and the pandemic and associated disruptions may trigger actions such as reduced mining and production activities at our operations. This could have a material adverse effect on our cash flows, earnings, results of operations and financial position.

Our sites have continued to produce and sell their production, with no significant disruptions to date other than Veladero and Hemlo, as noted above. Our ability to maintain production across our operations combined with increased market gold prices, has resulted in Barrick being able to deliver \$3.0 billion in operating cash flow for the nine months ended September 30, 2021. Barrick has \$5.0 billion in cash, an undrawn \$3.0 billion credit facility and no significant debt repayments due until 2033, providing us with sufficient liquidity to manage through this period of uncertainty.

**4 ■ Acquisitions and Divestitures****a) Acquisition of South Arturo Non-Controlling Interest**

On September 7, 2021, Barrick announced it had entered into a definitive asset exchange agreement (the "Exchange Agreement") with i-80 Gold Corp. ("i-80 Gold") to acquire the 40% interest in South Arturo that Nevada Gold Mines ("NGM") did not already own, as well as a low-cost option to acquire the adjacent Rodeo Creek exploration property, in exchange for the Lone Tree and Buffalo Mountain properties and infrastructure, which are currently in care and maintenance. The exchange transaction closed on October 14, 2021.

The Exchange Agreement provides for payment to NGM of contingent consideration of up to \$50 million based on mineral resources from the Lone Tree property. In connection with the asset exchange, NGM also entered into toll-milling agreements providing i-80 Gold with interim processing capacity at NGM's autoclave facilities until the earlier of the three-year anniversary of the asset exchange and the date on which the Lone Tree facility is operational, and separately at NGM's roaster facilities for a 10-year period. In addition, each party assumed the environmental liabilities and closure bonding for their acquired properties.

NGM is expected to recognize a gain in the fourth quarter of 2021 in relation to the disposition of Lone Tree. In addition, the difference between the carrying value of the South Arturo non-controlling interest and the fair value of

the transaction will be recorded as a loss in equity in the fourth quarter.

**b) Lagunas Norte**

On February 16, 2021, Barrick announced it had entered into an agreement to sell its 100% interest in the Lagunas Norte gold mine in Peru to Boroo Pte Ltd. ("Boroo") for total consideration of up to \$81 million, with \$20 million of cash consideration on closing, additional cash consideration of \$10 million payable on the first anniversary of closing and \$20 million payable on the second anniversary of closing, a 2% net smelter return royalty, which may be purchased by Boroo for a limited period after closing for \$16 million, plus a contingent payment of up to \$15 million based on the two-year average gold price. An impairment reversal of \$86 million was recognized in the first quarter of 2021. Refer to note 13 for further details. The transaction closed on June 1, 2021 and we recognized a gain on sale of \$4 million in the second quarter of 2021 based on a final fair value of consideration of \$65 million. We remain contractually liable for all tax matters that existed prior to our divestiture until these matters are resolved.

**c) Massawa Project**

On March 4, 2020, Barrick and our Senegalese joint venture partner completed the sale of our aggregate 90% interest in the Massawa project ("Massawa") in Senegal to Teranga Gold Corporation ("Teranga"), now Endeavour Mining Corporation, for total consideration fair valued at \$440 million on the date of closing. Barrick received 92.5% of the consideration for its interest in the Massawa project, with the balance received by Barrick's local Senegalese partner. Barrick received a net of \$256 million in cash and 19,164,403 Teranga common shares (worth \$104 million at the date of closing) plus a contingent payment of up to \$46.25 million based on the three year average gold price, which was valued at \$28 million at the date of closing. The cash consideration received was net of \$25 million that Barrick provided through its participation in the \$225 million syndicated debt financing facility secured by Teranga in connection with the transaction. In the first quarter of 2021, we received full repayment of the outstanding loan. The difference between the fair value of consideration received and the carrying value of the assets on closing was \$54 million and was recognized as a gain in the first quarter of 2020.

## 5 ■ Segment Information

Barrick's business is organized into eighteen minesites and one project. Barrick's Chief Operating Decision Maker ("CODM") (Mark Bristow, President and Chief Executive Officer) reviews the operating results, assesses performance and makes capital allocation decisions at the minesite, and/or project level. Each individual minesite and the Pascua-Lama project are operating segments for financial reporting purposes. Our presentation of our reportable operating segments consists of nine gold mines (Carlin, Cortez, Turquoise Ridge, Pueblo Viejo, Loulo-Goukoto, Kibali, Veladero, North Mara and Bulyanhulu). Starting in the first quarter of 2021, Goldrush was included as part of Cortez as the CODM began reviewing the operating results and assessing performance on a combined level. The remaining operating segments, including our remaining gold mines, copper mines and project, have been grouped into an "other" category and will not be reported on individually. Segment performance is evaluated based on a number of measures including operating income before tax, production levels and unit production costs. Certain costs are managed on a consolidated basis and are therefore not reflected in segment income. Prior period figures have been restated to reflect the changes made to our reportable operating segments in the current year.

### Consolidated Statement of Income Information

For the three months ended September 30, 2021	Cost of Sales					Segment income (loss)
	Revenue	Site operating costs, royalties and community relations	Depreciation	Exploration, evaluation and project expenses	Other expenses (income) <sup>1</sup>	
Carlin <sup>2</sup>	\$584	\$268	\$67	\$8	\$4	\$237
Cortez <sup>2</sup>	367	165	75	3	(1)	125
Turquoise Ridge <sup>2</sup>	237	105	50	1	(1)	82
Pueblo Viejo <sup>2</sup>	382	125	61	1	1	194
Loulo-Goukoto <sup>2</sup>	298	120	68	5	4	101
Kibali	166	56	36	1	(1)	74
Veladero	81	41	17	1	(2)	24
North Mara <sup>2</sup>	139	62	14	—	—	63
Bulyanhulu <sup>2</sup>	108	47	15	—	1	45
Other Mines <sup>2</sup>	613	287	163	2	13	148
Reportable segment total	\$2,975	\$1,276	\$566	\$22	\$18	\$1,093
Share of equity investees	(166)	(56)	(36)	(1)	1	(74)
Segment total	\$2,809	\$1,220	\$530	\$21	\$19	\$1,019

### Consolidated Statement of Income Information

For the three months ended September 30, 2020	Cost of Sales					Segment income (loss)
	Revenue	Site operating costs, royalties and community relations	Depreciation	Exploration, evaluation and project expenses	Other expenses (income) <sup>1</sup>	
Carlin <sup>2</sup>	\$852	\$358	\$82	\$7	\$4	\$401
Cortez <sup>2</sup>	358	144	55	5	—	154
Turquoise Ridge <sup>2</sup>	240	95	41	2	—	102
Pueblo Viejo <sup>2</sup>	417	113	56	2	(5)	251
Loulo-Goukoto <sup>2</sup>	329	116	69	3	26	115
Kibali	176	56	43	—	3	74
Veladero	82	32	17	—	3	30
North Mara <sup>2</sup>	158	53	20	—	—	85
Bulyanhulu <sup>2</sup>	117	54	28	—	5	30
Other Mines <sup>2</sup>	932	363	192	3	14	360
Reportable segment total	\$3,661	\$1,384	\$603	\$22	\$50	\$1,602
Share of equity investees	(176)	(56)	(43)	—	(3)	(74)
Segment total	\$3,485	\$1,328	\$560	\$22	\$47	\$1,528

## Consolidated Statement of Income Information

For the nine months ended September 30, 2021	Cost of Sales					Segment income (loss)
	Revenue	Site operating costs, royalties and community relations	Depreciation	Exploration, evaluation and project expenses	Other expenses (income) <sup>1</sup>	
Carlin <sup>2</sup>	\$1,819	\$823	\$194	\$18	(\$5)	\$789
Cortez <sup>2</sup>	987	451	205	8	1	322
Turquoise Ridge <sup>2</sup>	741	303	149	1	(1)	289
Pueblo Viejo <sup>2</sup>	1,171	377	177	3	11	603
Loulo-Goukoto <sup>2</sup>	964	345	206	14	18	381
Kibali	489	176	104	2	—	207
Veladero	229	105	48	1	—	75
North Mara <sup>2</sup>	402	183	41	—	2	176
Bulyanhulu <sup>2</sup>	240	113	40	—	3	84
Other Mines <sup>2</sup>	2,019	891	451	8	44	625
Reportable segment total	\$9,061	\$3,767	\$1,615	\$55	\$73	\$3,551
Share of equity investees	(489)	(176)	(104)	(2)	—	(207)
Segment total	\$8,572	\$3,591	\$1,511	\$53	\$73	\$3,344

## Consolidated Statement of Income Information

For the nine months ended September 30, 2020	Cost of Sales					Segment income (loss)
	Revenue	Site operating costs, royalties and community relations	Depreciation	Exploration, evaluation and project expenses	Other expenses (income) <sup>1</sup>	
Carlin <sup>2</sup>	\$2,168	\$1,007	\$232	\$17	\$16	\$896
Cortez <sup>2</sup>	1,056	403	165	10	2	476
Turquoise Ridge <sup>2</sup>	684	287	132	7	2	256
Pueblo Viejo <sup>2</sup>	1,126	369	163	7	(5)	592
Loulo-Goukoto <sup>2</sup>	912	336	202	9	31	334
Kibali	480	167	126	2	(1)	186
Veladero	234	107	52	—	5	70
North Mara <sup>2</sup>	429	166	70	—	(3)	196
Bulyanhulu <sup>2</sup>	198	97	59	—	24	18
Other Mines <sup>2</sup>	2,367	1,096	546	10	47	668
Reportable segment total	\$9,654	\$4,035	\$1,747	\$62	\$118	\$3,692
Share of equity investees	(480)	(167)	(126)	(2)	1	(186)
Segment total	\$9,174	\$3,868	\$1,621	\$60	\$119	\$3,506

<sup>1</sup> Includes accretion expense, which is included within finance costs in the consolidated statement of income. For the three months ended September 30, 2021, accretion expense was \$7 million (2020: \$4 million) and for the nine months ended September 30, 2021, accretion expense was \$20 million (2020: \$16 million).

<sup>2</sup> Includes non-controlling interest portion of revenues, cost of sales and segment income for the three months ended September 30, 2021 for Nevada Gold Mines \$558 million, \$339 million, \$214 million (2020: \$668 million, \$359 million, \$303 million), Pueblo Viejo \$156 million, \$74 million, \$81 million (2020: \$171 million, \$67 million, \$104 million), Loulo-Goukoto \$60 million, \$37 million, \$20 million (2020: \$65 million, \$36 million, \$23 million), North Mara, Bulyanhulu and Buzwagi \$41 million, \$23 million, \$17 million (2020: \$75 million, \$37 million, \$37 million), and Tongon \$8 million, \$8 million, \$1 million (2020: \$14 million, \$9 million, \$4 million) and for the nine months ended September 30, 2021 for Nevada Gold Mines \$1,656 million, \$971 million, \$674 million (2020: \$1,781 million, \$1,031 million, \$727 million), Pueblo Viejo \$477 million, \$220 million, \$252 million (2020: \$463 million, \$211 million, \$251 million), Loulo-Goukoto \$193 million, \$110 million, \$76 million (2020: \$182 million, \$107 million, \$67 million), North Mara, Bulyanhulu and Buzwagi \$115 million, \$71 million, \$43 million (2020: \$158 million, \$91 million, \$63 million) and Tongon \$28 million, \$24 million, \$4 million (2020: \$38 million, \$29 million, \$9 million), respectively.

**Reconciliation of Segment Income to Income Before Income Taxes**

	For the three months ended September 30		For the nine months ended September 30	
	2021	2020	2021	2020
Segment income	\$1,019	\$1,528	\$3,344	\$3,506
Other revenue	17	55	103	142
Other cost of sales/amortization	(18)	(39)	(82)	(114)
Exploration, evaluation and project expenses not attributable to segments	(46)	(50)	(152)	(161)
General and administrative expenses	(27)	(50)	(112)	(161)
Other income (expense) not attributable to segments	(7)	116	(10)	133
Impairment reversals (charges)	(10)	(4)	77	309
Loss on currency translation	(5)	(16)	(16)	(34)
Closed mine rehabilitation	(4)	(8)	(33)	(105)
Income from equity investees	101	95	308	210
Finance costs, net (includes non-segment accretion)	(86)	(77)	(251)	(251)
Gain on non-hedge derivatives	1	5	—	10
Income before income taxes	\$935	\$1,555	\$3,176	\$3,484

**Capital Expenditures Information**

	Segment capital expenditures <sup>1</sup>			
	For the three months ended September 30		For the nine months ended September 30	
	2021	2020	2021	2020
Carlin	\$95	\$92	\$328	\$288
Cortez	69	101	201	326
Turquoise Ridge	40	20	112	73
Pueblo Viejo	122	55	366	115
Loulo-Goukoto	70	94	228	203
Kibali	19	9	50	40
Veladero	30	21	113	63
North Mara	21	23	58	59
Bulyanhulu	10	22	43	35
Other Mines	63	108	213	260
Reportable segment total	\$539	\$545	\$1,712	\$1,462
Other items not allocated to segments	38	13	97	58
Total	\$577	\$558	\$1,809	\$1,520
Share of equity investees	(19)	(9)	(50)	(40)
Total	\$558	\$549	\$1,759	\$1,480

<sup>1</sup> Segment capital expenditures are presented for internal management reporting purposes on an accrual basis. Capital expenditures in the Consolidated Statements of Cash Flow are presented on a cash basis. For the three months ended September 30, 2021, cash expenditures were \$569 million (2020: \$548 million) and the decrease in accrued expenditures was \$11 million (2020: \$1 million increase). For the nine months ended September 30, 2021, cash expenditures were \$1,766 million (2020: \$1,508 million) and the decrease in accrued expenditures was \$7 million (2020: \$28 million decrease).

**Purchase Commitments**

At September 30, 2021, we had purchase obligations for supplies and consumables of \$1,740 million (December 31, 2020: \$1,882 million).

**Capital Commitments**

In addition to entering into various operational commitments in the normal course of business, we had capital commitments of \$189 million at September 30, 2021 (December 31, 2020: \$223 million).

## 6 ■ Revenue

	For the three months ended September 30		For the nine months ended September 30	
	2021	2020	2021	2020
<b>Gold sales</b>				
Spot market sales	\$2,461	\$2,973	\$7,600	\$8,145
Concentrate sales	70	246	162	475
Provisional pricing adjustments	—	18	(1)	22
	\$2,531	\$3,237	\$7,761	\$8,642
<b>Copper sales</b>				
Concentrate sales	\$239	\$194	\$684	\$474
Provisional pricing adjustments	(30)	25	15	28
	\$209	\$219	\$699	\$502
<b>Other sales<sup>1</sup></b>	86	84	215	172
<b>Total</b>	<b>\$2,826</b>	<b>\$3,540</b>	<b>\$8,675</b>	<b>\$9,316</b>

<sup>1</sup> Revenues include the sale of by-products for our gold and copper mines.

## 7 ■ Cost of Sales

	Gold		Copper		Other <sup>3</sup>		Total	
	2021	2020	2021	2020	2021	2020	2021	2020
For the three months ended September 30								
Site operating costs <sup>1,2</sup>	\$1,025	\$1,151	\$73	\$76	\$2	\$—	\$1,100	\$1,227
Depreciation <sup>1</sup>	475	508	60	61	3	5	538	574
Royalty expense	93	103	27	16	—	—	120	119
Community relations	8	6	2	1	—	—	10	7
	\$1,601	\$1,768	\$162	\$154	\$5	\$5	\$1,768	\$1,927
For the nine months ended September 30								
Site operating costs <sup>1,2</sup>	\$3,061	\$3,352	\$203	\$224	\$2	\$4	\$3,266	\$3,580
Depreciation <sup>1</sup>	1,377	1,480	154	167	14	17	1,545	1,664
Royalty expense	278	303	75	38	—	—	353	341
Community relations	17	16	3	2	—	—	20	18
	\$4,733	\$5,151	\$435	\$431	\$16	\$21	\$5,184	\$5,603

<sup>1</sup> Site operating costs and depreciation include charges to reduce the cost of inventory to net realizable value as follows: \$5 million for the three months ended September 30, 2021 (2020: \$11 million) and \$19 million for the nine months ended September 30, 2021 (2020: \$29 million).

<sup>2</sup> Site operating costs includes the costs of extracting by-products.

<sup>3</sup> Other includes realized hedge gains and losses and corporate amortization.

## 8 ■ Earnings Per Share

	For the three months ended September 30				For the nine months ended September 30			
	2021		2020		2021		2020	
	Basic	Diluted	Basic	Diluted	Basic	Diluted	Basic	Diluted
Net income	\$612	\$612	\$1,271	\$1,271	\$2,136	\$2,136	\$2,556	\$2,556
Net income attributable to non-controlling interests	(265)	(265)	(389)	(389)	(840)	(840)	(917)	(917)
Net income attributable to equity holders of Barrick Gold Corporation	\$347	\$347	\$882	\$882	\$1,296	\$1,296	\$1,639	\$1,639
Weighted average shares outstanding	1,779	1,779	1,778	1,778	1,779	1,779	1,778	1,778
Basic and diluted earnings per share data attributable to the equity holders of Barrick Gold Corporation	\$0.20	\$0.20	\$0.50	\$0.50	\$0.73	\$0.73	\$0.92	\$0.92

## 9 ■ Other Expense

### a) Other Expense (Income)

	For the three months ended September 30		For the nine months ended September 30	
	2021	2020	2021	2020
Other expense:				
Bank charges	\$—	\$3	\$6	\$12
Bulyanhulu reduced operations program cost <sup>1</sup>	—	5	—	19
Covid-19 donations	—	4	—	22
Litigation	4	3	11	12
Loss on warrant investments at fair value through profit or loss ("FVPL")	5	—	15	—
Porgera care and maintenance costs	13	12	39	39
Other	10	10	21	40
<b>Total other expense</b>	<b>\$32</b>	<b>\$37</b>	<b>\$92</b>	<b>\$144</b>
Other income:				
Gain on sale of long-lived assets	(\$5)	(\$2)	(\$15)	(\$54)
Remeasurement of silver sale liability	—	(104)	—	(104)
Gain on non-hedge derivatives	(1)	(5)	—	(10)
Interest income on other assets	(5)	(4)	(11)	(16)
Other	(3)	—	(3)	—
<b>Total other income</b>	<b>(\$14)</b>	<b>(\$115)</b>	<b>(\$29)</b>	<b>(\$184)</b>
<b>Total</b>	<b>\$18</b>	<b>(\$78)</b>	<b>\$63</b>	<b>(\$40)</b>

<sup>1</sup> Primarily relates to care and maintenance costs.

### b) Impairment (Reversals) Charges

	For the three months ended September 30		For the nine months ended September 30	
	2021	2020	2021	2020
Impairment (reversals) charges of non-current assets <sup>1</sup>	\$10	\$4	(\$77)	(\$321)
Impairment of intangibles	—	—	—	12
<b>Total</b>	<b>\$10</b>	<b>\$4</b>	<b>(\$77)</b>	<b>(\$309)</b>

<sup>1</sup> Refer to note 13 for further details.

## 10 ■ Income Tax Expense

	For the three months ended September 30		For the nine months ended September 30	
	2021	2020	2021	2020
Current	\$336	\$372	\$838	\$846
Deferred	(13)	(88)	202	82
	\$323	\$284	\$1,040	\$928

Income tax expense was \$1,040 million for the nine months ended September 30, 2021 (2020: \$928 million). The unadjusted effective income tax rate for the nine months ended September 30, 2021 was 33% of the income before income taxes.

The underlying effective income tax rate on ordinary income for the nine months ended September 30, 2021 was 27% after adjusting for the impact of net impairment reversals; the impact of deferred taxes at

Hemlo; the impact of the sale of our Lagunas Norte mine; the impact of the settlement of the Massawa Senegalese tax dispute; the impact of tax reform measures in Argentina; the impact of foreign currency translation losses on deferred tax balances; the impact of non-deductible foreign exchange losses; the impact of the Porgera mine being placed on care and maintenance; and the impact of other expense adjustments.

### Currency Translation

Deferred tax balances are subject to remeasurement for changes in currency exchange rates each period. This is required in countries where tax is paid in local currency and the subsidiary has a different functional currency (e.g. US dollars). The most significant balances relate to Argentine and Malian net deferred tax liabilities. In the nine months ended September 30, 2021, a deferred tax expense of \$37 million (2020: \$6 million deferred tax recovery) primarily arose from translation losses on tax balances in Argentina and Mali due to the weakening of the Argentine peso and the West African CFA franc, respectively, against the US dollar. These net translation losses are included within deferred income tax expense.

### Withholding Taxes

For the nine months ended September 30, 2021, we have recorded \$22 million (2020: \$19 million related to the United States) of dividend withholding taxes related to the undistributed earnings of our subsidiaries in Argentina and the United States. We have also recorded \$25 million of dividend withholding taxes related to the distributed earnings of our subsidiaries in the United States.

### Nevada Gold Mines

Nevada Gold Mines is a limited liability company treated as a flow through partnership for US tax purposes. The partnership is not subject to federal income tax directly, but each of its partners is liable for tax on its share of the profits of the partnership. As such, Barrick accounts for its current and deferred income tax associated with the investment (61.5% share) following the principles in IAS 12. Nevada Gold Mines is also subject to Net Proceeds of Minerals tax in Nevada, which is included on a consolidated basis in the Company's consolidated statements of income.

### Nevada Mining Excise Tax

A new mining excise tax applied to gross proceeds became effective on July 1, 2021 following the passing of Assembly Bill 495 at the Nevada Legislative Session ended on May 31, 2021. The revenue generated by this new excise tax will be directed towards education. The new excise tax is a tiered tax, with a highest rate of 1.1% and first payment expected in April 2022.

The bill does not take into consideration expenses or costs incurred to generate gross proceeds, therefore, this tax is treated as a gross receipts tax and not as a tax based on income subject to IAS 12. As a result, this new tax is reported as a component of cost of sales and not as an income tax expense.

### Argentina Deferred Taxes

On June 16, 2021, Argentina enacted a law increasing its corporate tax rate from 30% to 35% for 2021 and thereafter. This law supersedes previous legislation that was expected to enforce a corporate tax rate of 25% for 2021. In addition, the dividend withholding tax was decreased from 13% to 7% for 2021 and thereafter.

A deferred tax expense of \$72 million was recorded in the second quarter of 2021 as a result of these tax reform measures.

**11 ■ Cash Flow - Other Items**

<b>Operating Cash Flows – Other Items</b>	For the three months ended September 30		For the nine months ended September 30	
	2021	2020	2021	2020
Adjustments for non-cash income statement items:				
Gain on non-hedge derivatives	(\$1)	(\$5)	\$—	(\$10)
Loss on warrant investments at FVPL	5	—	15	—
Share-based compensation expense	5	23	41	73
Remeasurement of silver sale liability	—	(104)	—	(104)
Change in estimate of rehabilitation costs at closed mines	4	8	33	105
Net inventory impairment charges	4	11	12	29
Change in other assets and liabilities	8	(51)	(96)	(34)
Settlement of share-based compensation	—	—	(44)	(27)
Settlement of rehabilitation obligations	(42)	(31)	(94)	(75)
Other operating activities	(\$17)	(\$149)	(\$133)	(\$43)
Cash flow arising from changes in:				
Accounts receivable	(\$21)	(\$110)	(\$15)	(\$158)
Inventory	(72)	101	(183)	76
Other current assets	(36)	89	(118)	(50)
Accounts payable	209	(88)	136	(161)
Other current liabilities	(22)	5	(11)	(24)
Change in working capital	\$58	(\$3)	(\$191)	(\$317)
<b>Financing Cash Flows – Other Items</b>	For the three months ended September 30		For the nine months ended September 30	
	2021	2020	2021	2020
Pueblo Viejo JV partner shareholder loan	\$37	\$—	\$101	\$—
Debt extinguishment costs	—	—	—	(15)
Other financing activities	\$37	\$—	\$101	(\$15)

**12 ■ Equity Accounting Method Investment Continuity**

	Kibali	Jabal Sayid	Zaldívar	Other	Total
At January 1, 2020	\$3,218	\$296	\$955	\$58	\$4,527
Equity pick-up from equity investees	201	74	12	1	288
Dividends received	(140)	—	—	(1)	(141)
Shareholder loan repayment	—	(1)	—	(3)	(4)
At December 31, 2020	\$3,279	\$369	\$967	\$55	\$4,670
Equity pick-up from equity investees	166	100	42	—	308
Dividends received	(124)	(25)	(65)	—	(214)
Shareholder loan repayment	—	—	—	(2)	(2)
At September 30, 2021	\$3,321	\$444	\$944	\$53	\$4,762

### 13 ■ Impairment of Goodwill and Other Assets

In accordance with our accounting policy, goodwill is tested for impairment in the fourth quarter and also when there is an indicator of impairment. Non-current assets are tested for impairment or impairment reversals when events or changes in circumstances suggest that the carrying amount may not be recoverable or is understated. Refer to note 21 of the 2020 Annual Financial Statements for further information.

For the nine months ended September 30, 2021, we recorded net impairment reversals of \$77 million (2020: \$309 million net impairment reversals) for non-current assets.

#### Indicators of impairment and reversals

##### 2021

##### *Lagunas Norte*

As described in note 4, on February 16, 2021, we announced an agreement to sell our 100% interest in the Lagunas Norte gold mine in Peru to Boroo for total consideration of up to \$81 million. An impairment reversal of \$86 million was recognized in the first quarter of 2021 based on the March 31, 2021 fair value of the consideration to be received of \$63 million. Lagunas Norte was in a net liability position, which resulted in an impairment reversal that exceeded the fair value less costs of disposal ("FVLCD"). The transaction closed on June 1, 2021.

##### *Porgera*

On April 9, 2021, the Papua New Guinea ("PNG") government and Barrick Niugini Limited ("BNL", the 95% owner and operator of the Porgera joint venture) agreed on a partnership for the future ownership and operation of the Porgera mine. Porgera has been on care and maintenance since April 2020, when the government declined to renew its special mining lease ("SML"). The financial impact will be determined once the definitive agreements, which are currently being negotiated, have been signed. We have determined that as at September 30, 2021, there is no loss to recognize. Refer to note 18 for more information.

##### 2020

##### *Tanzania*

On January 24, 2020, Barrick formalized the establishment of a joint venture between Barrick and the Government of Tanzania ("GoT") and resolution of all outstanding disputes between Barrick and the GoT, including the lifting of the previous concentrate export ban, effective immediately. Effective January 1, 2020, the GoT received a free carried shareholding of 16% in each of the Tanzania mines (Bulyanhulu, Buzwagi and North Mara), a 16% interest in the shareholder loans owed by the operating companies and will receive half of the economic benefits from the Tanzanian operations from taxes, royalties, clearing fees and participation in all cash distributions made by the mines, after the recoupment of capital investments.

We determined this to be an indicator of impairment reversal, as the resolution of the long standing dispute has led to a decrease in the risk adjustment previously included in the weighted average cost of capital ("WACC") and the removal of the estimated impact of the previously anticipated issuance of equity to the GoT. The key assumptions and estimates used in determining the FVLCD were a short-term gold price of \$1,350 per ounce,

long-term gold price of \$1,300 per ounce, NAV multiples of 1.1-1.3 and a WACC of 5.4%-6.2%. Management assumed the resumption of concentrate sales and exports commencing in Q2 2020 and the resumption of production from underground mining at Bulyanhulu in 2020. We identified that the FVLCD exceeded the carrying value and a full non-current asset impairment reversal was recognized in the first quarter of 2020 of \$649 million at Bulyanhulu and \$88 million at North Mara, based on a FVLCD of \$1,237 million and \$967 million, respectively. No impairment reversal was recognized at Buzwagi.

The FVLCD was also used to determine the initial value assigned to the 16% equity interest in each of the operating mines that was given to the GoT. The recognition of this non-controlling interest in the three Tanzanian mines resulted in a loss of \$238 million being recognized in the first quarter of 2020. The assignment of 16% of the existing shareholder loans also resulted in the recognition of a \$167 million loss in the first quarter of 2020.

As the signing of the agreement to resolve all outstanding disputes with the GoT caused the impairment reversal, loss on equity issuance and loss on assignment of shareholder loans, the financial impact has been aggregated and presented as a \$332 million net impairment reversal on the consolidated statement of income.

### 14 ■ Financial Instruments

Financial instruments include cash; evidence of ownership in an entity; or a contract that imposes an obligation on one party and conveys a right to a second party to deliver/receive cash or another financial instrument.

#### a) Cash and Equivalents

Cash and equivalents include cash, term deposits, treasury bills and money market funds with original maturities of less than 90 days.

#### b) Debt

In May 2021, we amended the credit and guarantee agreement (the "Credit Facility") with certain Lenders, which requires such Lenders to make available to us a credit facility of \$3.0 billion or the equivalent amount in Canadian dollars. The Credit Facility, which is unsecured, currently has an interest rate of London Interbank Offered Rate ("LIBOR") plus 1.125% on drawn amounts, and a standby rate of 0.11% on undrawn amounts. The Credit Facility also includes terms to replace LIBOR with a suitable replacement once that matter is resolved. As part of the amendment, the termination date of the Credit Facility was extended from January 2025 to May 2026. The Credit Facility was undrawn as at September 30, 2021.



## 15 ■ Fair Value Measurements

## a) Assets and Liabilities Measured at Fair Value on a Recurring Basis

As at September 30, 2021	Quoted prices in active markets for identical assets (Level 1)	Significant other observable inputs (Level 2)	Significant unobservable inputs (Level 3)	Aggregate fair value
Cash and equivalents	\$5,043	\$—	\$—	\$5,043
Other investments <sup>1</sup>	363	—	—	363
Derivatives	—	51	—	51
Receivables from provisional copper and gold sales	—	299	—	299
	\$5,406	\$350	\$—	\$5,756

<sup>1</sup> Includes equity investments in other mining companies.

## b) Fair Values of Financial Assets and Liabilities

	As at September 30, 2021		As at December 31, 2020	
	Carrying amount	Estimated fair value	Carrying amount	Estimated fair value
<b>Financial assets</b>				
Other assets <sup>1</sup>	\$402	\$402	\$571	\$571
Other investments <sup>2</sup>	363	363	428	428
Derivative assets <sup>3</sup>	51	51	40	40
	\$816	\$816	\$1,039	\$1,039
<b>Financial liabilities</b>				
Debt <sup>4</sup>	\$5,154	\$6,988	\$5,155	\$7,288
Other liabilities	459	459	382	382
	\$5,613	\$7,447	\$5,537	\$7,670

<sup>1</sup> Includes restricted cash and amounts due from our partners.

<sup>2</sup> Includes equity investments in other mining companies. Recorded at fair value. Quoted market prices are used to determine fair value.

<sup>3</sup> Primarily consists of contingent consideration received as part of the sale of Massawa and Lagunas Norte.

<sup>4</sup> Debt is generally recorded at amortized cost. The fair value of debt is primarily determined using quoted market prices. Balance includes both current and long-term portions of debt.

The Company's valuation techniques were presented in Note 26 of the 2020 Annual Financial Statements and have been consistently applied in these interim financial statements.

## 16 ■ Capital Stock

## a) Authorized Capital Stock

Our authorized capital stock is composed of an unlimited number of common shares (issued 1,779,285,869 common shares as at September 30, 2021). Our common shares have no par value.

## b) Dividends

The Company's practice has been to declare dividends after a quarter in the announcement of the results for the quarter. Dividends declared are paid in the same quarter.

The Company's dividend reinvestment plan resulted in 147,248 common shares issued to shareholders for the nine months ended September 30, 2021.

## c) Return of Capital

At the Annual and Special Meeting on May 4, 2021, shareholders approved a \$750 million return of capital distribution. This distribution is derived from a portion of the proceeds from the divestiture of Kalgoorlie Consolidated Gold Mines in November 2019 and from other recent dispositions made by Barrick and its affiliates in line with our strategy of focusing on our core assets. The total return of capital distribution is expected to be effected in three equal tranches. The first \$250 million tranche was paid on June 15, 2021, to shareholders of record at the close of business on May 28, 2021 while the second tranche was paid on September 15, 2021 to shareholders of record at the close of business on August 31, 2021. The remaining distribution of \$250 million is expected to be paid on December 15, 2021, to shareholders of record at the close of business on November 30, 2021.

## 17 ■ Non-controlling Interests Continuity

	Nevada Gold Mines	Pueblo Viejo	Tanzania Mines <sup>1</sup>	Loulo- Goukoto	Tongon	Other	Total
NCI in subsidiary at September 30, 2021	38.5 %	40 %	16 %	20 %	10.3 %	Various	
At January 1, 2020	\$6,039	\$1,424	\$—	\$901	\$47	(\$16)	\$8,395
Share of income (loss)	965	196	57	68	9	(5)	1,290
Cash contributed	—	—	—	—	—	11	11
Increase in non-controlling interest	—	—	251	—	—	—	251
Disbursements	(1,026)	(427)	(45)	(36)	(17)	(27)	(1,578)
At December 31, 2020	\$5,978	\$1,193	\$263	\$933	\$39	(\$37)	\$8,369
Share of income	616	140	30	51	3	—	840
Cash contributed	—	—	—	—	—	12	12
Disbursements	(552)	(128)	—	(42)	(16)	(11)	(749)
At September 30, 2021	\$6,042	\$1,205	\$293	\$942	\$26	(\$36)	\$8,472

<sup>1</sup> Tanzania mines consist of North Mara, Bulyanhulu and Buzwagi.

## 18 ■ Contingencies

Certain conditions may exist as of the date the financial statements are issued that may result in a loss to the Company, but which will only be resolved when one or more future events occur or fail to occur. The impact of any resulting loss from such matters affecting these financial statements and noted below may be material.

Except as noted below, no material changes have occurred with respect to the matters disclosed in Note 36 "Contingencies" to the 2020 Annual Financial Statements, and no new contingencies have occurred that are material to the Company since the issuance of the 2020 Annual Financial Statements.

The description set out below should be read in conjunction with Note 36 "Contingencies" to the 2020 Annual Financial Statements.

### Litigation and Claims Update

#### Proposed Canadian Securities Class Actions (Pascua-Lama)

On February 19, 2021, the Ontario Court of Appeal allowed the proposed representative Plaintiffs' appeal in part. The Ontario Court of Appeal set aside the Ontario Superior Court's decision dismissing statutory secondary market misrepresentation claims pertaining to the Company's capital cost and scheduling estimates as well as to certain accounting and financial reporting issues, and remitted to the Ontario Superior Court the issue of whether leave to proceed should be granted in respect of those claims. The Ontario Court of Appeal upheld the Ontario Superior Court's decision dismissing statutory secondary market misrepresentation claims pertaining to certain environmental matters in Chile. The Company subsequently filed an application for leave to appeal to the Supreme Court of Canada.

On July 29, 2021, the Supreme Court of Canada dismissed Barrick's application for leave to appeal. As a result, the case will go back to the Ontario Superior Court, which will determine anew whether to grant leave to proceed with the balance of the Plaintiffs' statutory secondary market misrepresentations claims. The Superior Court is scheduled to hear the matter in January 2022.

The motion for class certification in Ontario has not yet been heard. The Ontario Superior Court has indicated that it currently does not intend to hear that motion until

after the Plaintiffs' motion for leave to proceed in respect of the balance of their statutory secondary market misrepresentation claims is determined.

The Company intends to vigorously defend the proposed Canadian securities class actions. No amounts have been recorded for any potential liability arising from these matters, as the Company cannot reasonably predict the outcome.

#### Veladero - Operational Incidents and Associated Proceedings

##### Regulatory Proceedings and Actions

##### Federal Amparo Action

The Federal Court ordered the resumption of the proceedings on February 19, 2021.

##### Criminal Matters

##### Provincial Criminal Proceedings

On June 21, 2021, the Court issued a decision dismissing all charges against the defendants. The case is now closed.

##### Veladero – Tax Assessment and Criminal Charges

On June 2, 2021 the trial court issued a decision dismissing the Criminal Tax Case against the directors. The Argentinean Federal Tax Authority ("AFIP") appealed and the Company's response to the appeal was filed on July 25, 2021.

On September 24, 2021, the Mendoza Federal Court of Appeals partially reversed the trial court's decision, ruling that there was insufficient evidence to either indict the directors or dismiss the case against them, and ordering additional investigation by the trial court. The Criminal Tax Case will be remanded to the trial court in accordance with the decision of the Mendoza Federal Court of Appeals.

##### Writ of Kalikasan

One additional judicial affidavit was delivered by the Petitioners by February 10, 2021 and the Petitioners manifested their intention to introduce additional evidence without judicial affidavits. The Company objected to Petitioners' manifested intention as well as to the admissibility of the additional judicial affidavit delivered by the Petitioners.

On February 17, 2021, the Province of Marinduque filed a Motion to Implead asking the Court of

Appeal to add Marcopper Mining Corporation as a respondent. On March 1, 2021, the Company filed both a Manifestation submitting that the Motion to Implead is premature in light of the Company's Motion for Partial Reconsideration filed February 9, 2021, and an Opposition to the Motion to Implead. The February 24, 2021 hearing date did not proceed.

On March 26, 2021, the Company filed a Petition for Certiorari in the Supreme Court seeking to set aside the Court of Appeals' rulings of November 25, 2020 and January 21, 2021 relating to the Petitioners' ability to call additional witnesses and file additional judicial affidavits.

On June 14, 2021, the Court of Appeals released a Resolution denying the Company's Motion for Partial Reconsideration filed February 9, 2021 as well as the Province of Marinduque's Motion to Implead Marcopper Mining Corporation as a respondent.

On June 25, 2021, the Company filed a Return Ad Cautelam in response to the Province of Marinduque's Petition for Intervention.

On July 2, 2021, the Province of Marinduque filed a Motion for Reconsideration of the June 14, 2021 Resolution of the Court of Appeals denying the Motion to Implead Marcopper Mining Corporation as a respondent. On July 15, 2021, the Company filed its Comment Ad Cautelam in response to the Province of Marinduque's Motion for Reconsideration.

On July 26, 2021, the Petitioners filed their Formal Offer of Evidence, which formally concludes the Petitioners' evidence portion of the trial.

On September 10, 2021, the Company filed a Petition for Certiorari of the January 21, 2021 and June 14, 2021 Resolutions of the Court of Appeals, which granted the Province of Marinduque leave to intervene in the Writ of Kalikasan proceeding and denied the Company's Motion for Partial Reconsideration of that decision.

Court filing deadlines in the Philippines were suspended from August 4, 2021 until October 18, 2021 due to Covid-19 quarantine requirements. The next trial date has not been scheduled.

No amounts have been recorded for any potential liability under this matter, as the Company cannot reasonably predict the outcome. The Company intends to continue to defend the action vigorously.

#### Reko Diq Arbitration

On March 16, 2021, the International Centre for Settlement of Investment Disputes ("ICSID") registered a request for revision filed by the Government of Pakistan, resulting in a provisional stay on enforcement of the ICSID Award. The original panel that decided the case has reconstituted itself to hear the revision request. On September 7, 2021, the panel rejected Pakistan's request to continue the provisional stay on enforcement of the ICSID Award and lifted it. Tethyan Copper Company Pty Limited ("TCC"), the joint venture entity that holds Barrick's 50% interest in the Reko Diq project, is vigorously opposing the revision request.

The Annulment Committee held its merits hearing on May 26 through 29, 2021. The decision of the Annulment Committee is pending.

The Company cannot reasonably estimate the financial effect of the ICSID Award. No amounts have been recognized at this time.

#### Porgera Special Mining Lease Extension

On April 25, 2020, the Porgera Gold Mine was put on care and maintenance, after BNL, the 95% owner and operator of the Porgera joint venture, received a communication from the Government of Papua New Guinea that its application for a twenty year extension of the SML under which the Porgera mine was operated, previously filed in June of 2017, had been refused. While the Company believed the Government's decision not to extend the SML was tantamount to nationalization without due process and in violation of the Government's legal obligations to BNL, it nevertheless engaged in discussions with Prime Minister Marape and his Government to agree on a revised arrangement under which the Porgera Mine could be reopened, for the benefit of all stakeholders involved.

On April 9, 2021, BNL signed a binding Framework Agreement with the Independent State of Papua New Guinea and Kumul Minerals Holdings Limited ("Kumul Minerals Holdings"), a state-owned mining company, setting out the terms and conditions for the reopening of the Porgera mine. The Framework Agreement reflects the key principles previously agreed between the parties on October 15, 2020. Under the terms of the Framework Agreement, the Papua New Guinea stakeholders will receive a 51% equity stake in the Porgera mine, with the remaining 49% to be held by BNL or an affiliate. BNL will retain operatorship of the mine. The Framework Agreement also provides that Papua New Guinea stakeholders and BNL will share the economic benefits derived from the reopened Porgera Mine on a 53% and 47% basis over the remaining life of mine, respectively, and that the Government of Papua New Guinea will retain the option to acquire BNL's 49% equity participation at fair market value after 10 years.

The provisions of the Framework Agreement will be implemented, and work to recommence full mine operations at Porgera will begin, following the execution of a number of definitive agreements and satisfaction of a number of conditions. On October 15, 2021, the PNG government, Kumul Minerals Holdings and BNL signed the first of these definitive agreements, the Porgera Project Commencement Agreement (the "Commencement Agreement"). The Commencement Agreement implements certain commercial and financial terms of the Framework Agreement and will become effective upon signature by Mineral Resources Enga Limited ("MRE"), the holder of the remaining 5% of the original Porgera joint venture. In the meantime, under standstill arrangements contemplated by the Framework Agreement, all legal and arbitral proceedings previously initiated by the parties in relation to the Porgera dispute are to be suspended. BNL will remain in possession of the site and maintain the mine on care and maintenance.

#### Porgera Tax Audits

The Company remains in discussions with the IRC regarding the tax audits for 2006 through 2015 which resulted in the issuance of amended tax assessments against BNL on October 2, 2020. As previously reported, the Company has reviewed the amended assessments and concluded that there is no merit to the IRC's tax audit adjustments, except for certain immaterial items for which a provision had already been made.

The Company has not recorded any additional estimated amounts for the potential liability arising from the

amended assessments as the Company cannot reasonably predict the outcome.

#### Massawa Senegalese Tax Dispute

On March 10, 2021, the Company filed an application with the International Chamber of Commerce ("ICC") in Paris in accordance with the Mining Convention for Gold and Related Substances, dated November 24, 2003, pertaining to the Senegal mining code between the Government of the Republic of Senegal and the Company. On July 16, 2021, the ICC confirmed the appointment of three arbitrators to the tribunal.

On September, 21 2021, the Company and the Government of the Republic of Senegal settled the Massawa tax dispute. The Company is in the process of withdrawing its request for arbitration at the ICC.

The settlement amount has been paid by the Company and no provision has been retained for this matter.

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**ABX** The Toronto Stock Exchange

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## Cautionary Statement on Forward-Looking Information

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Certain information contained or incorporated by reference in this press release, including any information as to our strategy, projects, plans or future financial or operating performance, constitutes "forward-looking statements". All statements, other than statements of historical fact, are forward-looking statements. The words "expect", "vision", "strategy", "target", "goal", "plan", "opportunities", "guidance", "intended", "project", "pursuit", "continue", "ongoing", "transition", "estimate", "potential", "prospects", "future", "updating", "will", "can", "could", "would" and similar expressions identify forward-looking statements. In particular, this press release contains forward-looking statements including, without limitation, with respect to: Barrick's forward-looking production guidance; estimates of future cost of sales per ounce for gold and per pound for copper, total cash costs per ounce and C1 cash costs per pound, and all-in-sustaining costs per ounce/pound; cash flow forecasts; projected capital, operating and exploration expenditures; the timing and amount of Barrick's return of capital distributions; mine life and production rates, including potential life of mine extensions at Pueblo Viejo and Loulo-Goukoto; the potential for Bulyanhulu, together with North Mara, to produce more than 500,000 ounces of

gold per year and achieve a 20-year mine life; timing of production ramp-up and reserve conversion at Goldrush; Barrick's engagement with local communities to manage the Covid-19 pandemic, including Covid-19 vaccine initiatives; our plans and expected timing and benefits of our growth projects, including the Goldrush, Veladero Phase 7 leach pad and Pueblo Viejo mine life extension and expansion projects; our pipeline of high confidence projects at or near existing operations; potential mineralization and metal or mineral recoveries; our ability to convert resources into reserves and replace reserves net of depletion from production; asset sales, joint ventures and partnerships; Barrick's global exploration strategy and planned exploration activities, including at Donlin and Bulyanhulu; Barrick's strategy, plans, targets and goals in respect of environmental and social governance issues, including climate change, greenhouse gas emissions reduction targets and local procurement and developments efforts; and expectations regarding future price assumptions, financial performance and other outlook or guidance.

Forward-looking statements are necessarily based upon a number of estimates and assumptions including

material estimates and assumptions related to the factors set forth below that, while considered reasonable by the Company as at the date of this press release in light of management's experience and perception of current conditions and expected developments, are inherently subject to significant business, economic and competitive uncertainties and contingencies. Known and unknown factors could cause actual results to differ materially from those projected in the forward-looking statements and undue reliance should not be placed on such statements and information. Such factors include, but are not limited to: fluctuations in the spot and forward price of gold, copper or certain other commodities (such as silver, diesel fuel, natural gas and electricity); risks associated with projects in the early stages of evaluation and for which additional engineering and other analysis is required; risks related to the possibility that future exploration results will not be consistent with the Company's expectations, that quantities or grades of reserves will be diminished, and that resources may not be converted to reserves; risks associated with the fact that certain of the initiatives described in this press release are still in the early stages and may not materialize; changes in mineral production performance, exploitation and exploration successes; risks that exploration data may be incomplete and considerable additional work may be required to complete further evaluation, including but not limited to drilling, engineering and socioeconomic studies and investment; the speculative nature of mineral exploration and development; lack of certainty with respect to foreign legal systems, corruption and other factors that are inconsistent with the rule of law; changes in national and local government legislation, taxation, controls or regulations and/or changes in the administration of laws, policies and practices; expropriation or nationalization of property and political or economic developments in Canada, the United States or other countries in which Barrick does or may carry on business in the future; risks relating to political instability in certain of the jurisdictions in which Barrick operates; timing of receipt of, or failure to comply with, necessary permits and approvals; non-renewal of key licenses by governmental authorities, including non-renewal of Porgera's special mining lease; failure to comply with environmental and health and safety laws and regulations; contests over title to properties, particularly title to undeveloped properties, or over access to water, power and other required infrastructure; the liability associated with risks and hazards in the mining industry, and the ability to maintain insurance to cover such losses; increased costs and physical risks, including extreme weather events and resource shortages, related to climate change; damage to the Company's reputation due to the actual or perceived occurrence of any number of events, including negative publicity with respect to the Company's handling of environmental matters or dealings with community groups, whether true or not; risks related to operations near communities that may regard Barrick's operations as being detrimental to them; litigation and legal and administrative proceedings; operating or technical difficulties in connection with mining or development activities, including geotechnical challenges, tailings dam and storage facilities failures, and disruptions in the maintenance or provision of required infrastructure and information technology systems; increased costs, delays, suspensions and technical challenges associated with the construction of capital projects; risks associated with working with partners in

jointly controlled assets; risks related to disruption of supply routes which may cause delays in construction and mining activities; risk of loss due to acts of war, terrorism, sabotage and civil disturbances; risks associated with artisanal and illegal mining; risks associated with Barrick's infrastructure, information technology systems and the implementation of Barrick's technological initiatives; the impact of global liquidity and credit availability on the timing of cash flows and the values of assets and liabilities based on projected future cash flows; the impact of inflation; adverse changes in our credit ratings; fluctuations in the currency markets; changes in U.S. dollar interest rates; risks arising from holding derivative instruments (such as credit risk, market liquidity risk and mark-to-market risk); risks related to the demands placed on the Company's management, the ability of management to implement its business strategy and enhanced political risk in certain jurisdictions; uncertainty whether some or all of Barrick's targeted investments and projects will meet the Company's capital allocation objectives and internal hurdle rate; whether benefits expected from recent transactions being realized; business opportunities that may be presented to, or pursued by, the Company; our ability to successfully integrate acquisitions or complete divestitures; risks related to competition in the mining industry; employee relations including loss of key employees; availability and increased costs associated with mining inputs and labor; risks associated with diseases, epidemics and pandemics, including the effects and potential effects of the global Covid-19 pandemic; risks related to the failure of internal controls; and risks related to the impairment of the Company's goodwill and assets. Barrick also cautions that its 2021 guidance may be impacted by the unprecedented business and social disruption caused by the spread of Covid-19. In addition, there are risks and hazards associated with the business of mineral exploration, development and mining, including environmental hazards, industrial accidents, unusual or unexpected formations, pressures, cave-ins, flooding and gold bullion, copper cathode or gold or copper concentrate losses (and the risk of inadequate insurance, or inability to obtain insurance, to cover these risks).

Many of these uncertainties and contingencies can affect our actual results and could cause actual results to differ materially from those expressed or implied in any forward-looking statements made by, or on behalf of, us. Readers are cautioned that forward-looking statements are not guarantees of future performance. All of the forward-looking statements made in this press release are qualified by these cautionary statements. Specific reference is made to the most recent Form 40-F/Annual Information Form on file with the SEC and Canadian provincial securities regulatory authorities for a more detailed discussion of some of the factors underlying forward-looking statements and the risks that may affect Barrick's ability to achieve the expectations set forth in the forward-looking statements contained in this press release.

We disclaim any intention or obligation to update or revise any forward-looking statements whether as a result of new information, future events or otherwise, except as required by applicable law.