

WYNDHAM HOTELS & RESORTS REPORTS STRONG THIRD QUARTER RESULTS

Company Raises Full-Year 2024 EPS Outlook and Reaffirms Remaining Outlook Grows System Size by 4% and Development Pipeline by 5%

PARSIPPANY, N.J., October 23, 2024 - Wyndham Hotels & Resorts (NYSE: WH) today announced results for the three months ended September 30, 2024. Highlights include:

- System-wide rooms grew 4% year-over-year.
- Opened over 17,000 rooms globally, including nearly 7,000 in the U.S., which increased 15% year-over-year, and the second ECHO Suites Extended Stay by Wyndham.
- Awarded 197 development contracts globally, including 95 contracts in the U.S., which increased 10% year-over-year.
- Development pipeline grew 1% sequentially and 5% year-over-year to a record 248,000 rooms.
- Global RevPAR grew 1% in constant currency.
- Ancillary revenues increased 8% compared to third quarter 2023.
- Diluted earnings per share increased 7%, to \$1.29, and adjusted diluted EPS grew 6%, to \$1.39, or approximately 10% on a comparable basis.
- Net income was \$102 million for the third quarter, a 1% decrease over the prior-year quarter; adjusted net income was \$110 million, a 1% decrease over the prior-year quarter, or a 3% increase on a comparable basis.
- Adjusted EBITDA increased 4% compared with the prior-year quarter, to \$208 million, or 7% on a comparable basis.
- Returned \$126 million to shareholders through \$97 million of share repurchases and quarterly cash dividends of \$0.38 per share.

"Our teams around the world once again delivered exceptional results, executing our long-term growth strategy and achieving 7% growth in comparable adjusted EBITDA fueled by continued system expansion, higher royalty rates and growth in our ancillary revenues," said Geoff Ballotti, president and chief executive officer. "We awarded 10% more franchise contracts domestically this quarter, driving 5% growth in our development pipeline. Stabilizing RevPAR trends and improving comparisons coupled with increased infrastructure demand are expected to pave the way for improved results in the coming quarters. We remain steadfast in our long-term strategy, aimed at delivering outstanding value to our guests, franchisees and shareholders to whom we've returned nearly \$380 million year-to-date in the form of dividends and share repurchases."

System Size and Development

| | September 30, 2024 | September 30, 2023 | YOY Change (bps) |
|---------------|-----------------------|-----------------------|---------------------|
| United States | 500,600 | 495,700 | 100 |
| International | 392,000 | 362,300 | 820 |
| Global | 892,600 | 858,000 | 400 |

The Company's global system grew 4%, reflecting 1% growth in the U.S. and 8% internationally. As expected, these increases included 3% growth in the higher RevPAR midscale and above segments in the U.S., as well as strong growth in the Company's EMEA and Latin America regions, which each grew 11%. The Company continued to improve its retention rate and remains solidly on track to achieve its net room growth outlook of 3 to 4% for the full year 2024.

On September 30, 2024, the Company's global development pipeline consisted of approximately 2,100 hotels and 248,000 rooms, representing another record-high level and a 5% year-over-year increase. Key highlights include:

- 7% growth in the U.S. and 3% internationally
- 17th consecutive quarter of sequential pipeline growth
- Approximately 70% of the pipeline is in the midscale and above segments, which grew 6% year-overvear
- Approximately 14% of the pipeline represents ECHO Suites Extended Stay by Wyndham for which the Company has awarded a total of 283 contracts since its launch.
- Approximately 58% of the pipeline is international
- Approximately 79% of the pipeline is new construction and approximately 35% of these projects have broken ground
- During the third quarter of 2024, the Company awarded 197 new contracts, including 95 contracts in the U.S., which increased 10% year-over-year.

RevPAR

| | Third rter 2024 | YOY Constant Currency % Change |
|---------------|--------------------|---|
| United States | \$ 57.98 | (1%) |
| International | 38.60 | 7 |
| Global | 49.33 | 1 |

Third quarter global RevPAR increased 1% in constant currency compared to 2023, reflecting a 1% decline in the U.S. and 7% growth internationally.

In the U.S., RevPAR for the Company's midscale and above segments was unchanged year-over-year while RevPAR for its economy segment declined 2% reflecting a modest acceleration from the second quarter with a sequential improvement of 10 basis points. Additionally, the Company's U.S. economy brands continued to strengthen their position, gaining 50 basis points of market share in the third quarter driven by performance in oil and gas markets, which grew 250 basis points in the quarter, and in the five states with the highest infrastructure bill spend, which collectively grew 80 basis points. U.S. occupancy remained consistent, highlighting the resilience of the select-service space and consumer demand for these products.

Internationally, RevPAR for the Company's EMEA, Latin America and Canada regions collectively increased 13% due to both continued pricing power, with ADR up 11%, and occupancy growth of 2%. RevPAR for the Company's APAC region declined 7% driven by a 2% decrease in occupancy and a 5% decrease in ADR. Importantly, the third quarter RevPAR performance for APAC represented a 500 basis point sequential improvement.

Third Quarter Operating Results

- Fee-related and other revenues were \$394 million compared to \$400 million in third quarter 2023, which included \$18 million of pass-through revenues associated with the Company's 2023 global franchisee conference, absent which, fee-related and other revenue increased 3%. The growth in feerelated and other revenues reflects higher royalties and franchise fees and ancillary revenues.
- The Company generated net income of \$102 million compared to \$103 million in third quarter 2023.
 The decrease was primarily reflective of higher interest expense, partially offset by higher adjusted EBITDA.
- Adjusted EBITDA grew 4% to \$208 million compared to \$200 million in third quarter 2023. This
 increase included a \$5 million unfavorable impact from marketing fund variability, excluding which
 adjusted EBITDA grew 7% on a comparable basis, primarily reflecting higher royalties and franchise
 fees, increased ancillary revenues and margin expansion.
- Diluted earnings per share was \$1.29 compared to \$1.21 in third quarter 2023. This increase primarily
 reflects the benefit of a lower share count due to share repurchase activity.
- Adjusted diluted EPS grew 6% to \$1.39 compared to \$1.31 in third quarter 2023. This increase
 included an unfavorable impact of \$0.04 per share related to expected marketing fund variability (after
 estimated taxes). On a comparable basis, adjusted diluted EPS increased approximately 10% yearover-year reflecting comparable adjusted EBITDA growth and the benefit of share repurchase activity,
 partially offset by higher interest expense.
- During third quarter 2024, the Company's marketing fund revenues exceeded expenses by \$12 million, in line with expectations; while in third quarter 2023, the Company's marketing fund revenues exceeded expenses by \$17 million, resulting in \$5 million of marketing fund variability. The Company continues to expect marketing fund revenues to roughly equal expenses during full-year 2024.

Full reconciliations of GAAP results to the Company's non-GAAP adjusted measures for all reported periods appear in the tables to this press release.

Balance Sheet and Liquidity

The Company generated \$79 million of net cash provided by operating activities and \$96 million of adjusted free cash flow in third quarter 2024. The Company ended the quarter with a cash balance of \$72 million and approximately \$750 million in total liquidity.

The Company's net debt leverage ratio was 3.5 times at September 30, 2024, the midpoint of the Company's 3 to 4 times stated target range.

During the third quarter of 2024, the Company executed \$350 million of new interest rate swaps on its Term Loan B Facility, which will expire in 2028. The fixed rate of the new swaps is 3.3%. As a result, the Company ended the third quarter with approximately 80% of its total debt at a fixed rate and 20% variable.

Share Repurchases and Dividends

During the third quarter, the Company repurchased approximately 1.3 million shares of its common stock for \$97 million. Year-to-date through September 30, the Company repurchased approximately 3.8 million shares of its common stock for \$285 million.

The Company paid common stock dividends of \$29 million, or \$0.38 per share, during the third quarter 2024 and \$92 million, or \$1.14 per share, year-to-date.

Full-Year 2024 Outlook

The Company is refining its outlook as follows:

| | Updated Outlook | Prior Outlook |
|---|-------------------------|-------------------------|
| Year-over-year rooms growth | 3 - 4% | 3 - 4% |
| Year-over-year global RevPAR growth | Approx. flat | Approx. flat |
| Fee-related and other revenues | \$1.41 - \$1.43 billion | \$1.41 - \$1.43 billion |
| Adjusted EBITDA | \$690 - \$700 million | \$690 - \$700 million |
| Adjusted net income | \$338 - \$348 million | \$338 - \$348 million |
| Adjusted diluted EPS | \$4.22 - \$4.34 | \$4.20 - \$4.32 |
| Adjusted free cash flow conversion rate | ~60% | ~60% |

NOTE: Outlook for adjusted EBITDA, adjusted net income, adjusted diluted EPS and adjusted free cash flow conversion rate excludes all previous 2024 expenses and cash outlays associated with the Company's defense of an unsuccessful hostile takeover attempt.

Year-over-year growth rates for adjusted EBITDA, adjusted net income and adjusted diluted EPS are not comparable due to full-year 2023 marketing fund revenues exceeding expenses by \$9 million, which substantially completed the recovery of the \$49 million support the Company provided to its owners during COVID. The Company continues to expect marketing fund revenues to equal expenses during full-year 2024 though seasonality of spend will affect the quarterly comparisons throughout the year.

More detailed projections are available in Table 8 of this press release. The Company is providing certain financial metrics only on a non-GAAP basis because, without unreasonable efforts, it is unable to predict with reasonable certainty the occurrence or amount of all of the adjustments or other potential adjustments that

may arise in the future during the forward-looking period, which can be dependent on future events that may not be reliably predicted. Based on past reported results, where one or more of these items have been applicable, such excluded items could be material, individually or in the aggregate, to the reported results.

Conference Call Information

Wyndham Hotels will hold a conference call with investors to discuss the Company's results and outlook on Thursday, October 24, 2024 at 8:30 a.m. ET. Listeners can access the webcast live through the Company's website at https://investor.wyndhamhotels.com. The conference call may also be accessed by dialing 800 579-2543 and providing the passcode "Wyndham". Listeners are urged to call at least five minutes prior to the scheduled start time. An archive of this webcast will be available on the website beginning at noon ET on October 24, 2024. A telephone replay will be available for approximately ten days beginning at noon ET on October 24, 2024 at 800 695-0715.

Presentation of Financial Information

Financial information discussed in this press release includes non-GAAP measures, which include or exclude certain items. These non-GAAP measures differ from reported GAAP results and are intended to illustrate what management believes are relevant period-over-period comparisons and are helpful to investors as an additional tool for further understanding and assessing the Company's ongoing operating performance. The Company uses these measures internally to assess its operating performance, both absolutely and in comparison to other companies, and to make day to day operating decisions, including in the evaluation of selected compensation decisions. Exclusion of items in the Company's non-GAAP presentation should not be considered an inference that these items are unusual, infrequent or non-recurring. Full reconciliations of GAAP results to the comparable non-GAAP measures for the reported periods appear in the financial tables section of this press release.

About Wyndham Hotels & Resorts

Wyndham Hotels & Resorts (NYSE: WH) is the world's largest hotel franchising company by the number of properties, with approximately 9,200 hotels across over 95 countries on six continents. Through its network of approximately 893,000 rooms appealing to the everyday traveler, Wyndham commands a leading presence in the economy and midscale segments of the lodging industry. The Company operates a portfolio of 25 hotel brands, including Super 8®, Days Inn®, Ramada®, Microtel®, La Quinta®, Baymont®, Wingate®, AmericInn®, Hawthorn Suites®, Trademark Collection® and Wyndham®. The Company's award-winning Wyndham Rewards loyalty program offers approximately 112 million enrolled members the opportunity to redeem points at thousands of hotels, vacation club resorts and vacation rentals globally. For more information, visit https://investor.wyndhamhotels.com. The Company may use its website and social media channels as means of disclosing material non-public information and for complying with its disclosure obligations under Regulation FD. Disclosures of this nature will be included on the Company's website in the Investors section, which can currently be accessed at https://investor.wyndhamhotels.com or on the Company's social media channels, including the Company's LinkedIn account which can currently be accessed at https://www.linkedin.com/company/wyndhamhotels. Accordingly, investors should monitor this section of the Company's website and the Company's social media channels in addition to following the Company's press releases, filings submitted with the Securities and Exchange Commission and any public conference calls or webcasts.

Forward-Looking Statements

This press release contains "forward-looking statements" within the meaning of the federal securities laws, including statements related to Wyndham's current views and expectations with respect to its future performance and operations, including revenues, earnings, cash flow and other financial and operating measures, share repurchases and dividends and restructuring charges. Forward-looking statements are any statements other than statements of historical fact, including those that convey management's expectations as to the future based on plans, estimates and projections at the time Wyndham makes the statements and may be identified by words such as "will," "expect," "believe," "plan," "anticipate," "predict," "intend," "goal," "future," "forward," "remain," "outlook," "guidance," "target," "objective," "estimate," "projection" and similar words or expressions, including the negative version of such words and expressions. Such forward-looking statements involve known and unknown risks, uncertainties and other factors, which may cause the actual results, performance or achievements of Wyndham to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. You are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date of this press release.

Factors that could cause actual results to differ materially from those in the forward-looking statements include, without limitation, general economic conditions, including inflation, higher interest rates and potential recessionary pressures; global or regional health crises or pandemics including the resulting impact on Wyndham's business, operations, financial results, cash flows and liquidity, as well as the impact on its franchisees, guests and team members, the hospitality industry and overall demand for and restrictions on travel; the performance of the financial and credit markets; the economic environment for the hospitality industry; operating risks associated with the hotel franchising business; Wyndham's relationships with franchisees; the impact of war, terrorist activity, political instability or political strife, including the ongoing conflicts between Russia and Ukraine and conflicts in the Middle East, respectively; Wyndham's ability to satisfy obligations and agreements under its outstanding indebtedness, including the payment of principal and interest and compliance with the covenants thereunder; risks related to Wyndham's ability to obtain financing and the terms of such financing, including access to liquidity and capital; and Wyndham's ability to make or pay, plans for and the timing and amount of any future share repurchases and/or dividends, as well as the risks described in Wyndham's most recent Annual Report on Form 10-K filed with the Securities and Exchange Commission and any subsequent reports filed with the Securities and Exchange Commission. These risks and uncertainties are not the only ones Wyndham may face and additional risks may arise or become material in the future. Wyndham undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, subsequent events or otherwise, except as required by law.

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Table 1 WYNDHAM HOTELS & RESORTS INCOME STATEMENT

(In millions, except per share data) (Unaudited)

| | 1 | | nths Ended nber 30, | | per 30, Septem | | | | |
|-------------------------------------|----|------|------------------------|------|----------------|-------|----|-------|--|
| | 2 | 2024 | | 2023 | | 2024 | | 2023 | |
| Net revenues | | | | | | | | | |
| Royalties and franchise fees | \$ | 159 | \$ | 152 | \$ | 419 | \$ | 415 | |
| Marketing, reservation and loyalty | | 161 | | 179 | | 429 | | 445 | |
| Management and other fees | | 3 | | 3 | | 7 | | 11 | |
| License and other fees | | 32 | | 30 | | 89 | | 83 | |
| Other | | 39 | | 36 | | 119 | | 110 | |
| Fee-related and other revenues | | 394 | | 400 | | 1,063 | | 1,064 | |
| Cost reimbursements | | 2 | | 2 | | 4 | | 12 | |
| Net revenues | | 396 | | 402 | | 1,067 | | 1,076 | |
| Expenses | | | | | | | | | |
| Marketing, reservation and loyalty | | 149 | | 162 | | 435 | | 446 | |
| Operating | | 23 | | 24 | | 59 | | 65 | |
| General and administrative | | 30 | | 31 | | 91 | | 93 | |
| Cost reimbursements | | 2 | | 2 | | 4 | | 12 | |
| Depreciation and amortization | | 17 | | 19 | | 54 | | 56 | |
| Transaction-related | | 1 | | 1 | | 46 | | 5 | |
| Impairment | | _ | | _ | | 12 | | _ | |
| Restructuring | | 2 | | _ | | 11 | | _ | |
| Separation-related | | 1 | | _ | | (11) | | _ | |
| Total expenses | | 225 | | 239 | | 701 | | 677 | |
| Operating income | | 171 | | 163 | | 366 | | 399 | |
| Interest expense, net | | 34 | | 27 | | 93 | | 73 | |
| Early extinguishment of debt | | _ | | | | 3 | | 3 | |
| Income before income taxes | | 137 | | 136 | | 270 | | 323 | |
| Provision for income taxes | | 35 | | 33 | | 66 | | 83 | |
| Net income | \$ | 102 | \$ | 103 | \$ | 204 | \$ | 240 | |
| Earnings per share | | | | | | | | | |
| Basic | \$ | 1.30 | \$ | 1.22 | \$ | 2.55 | \$ | 2.81 | |
| Diluted | Ψ | 1.29 | Ψ | 1.21 | . | 2.54 | Ψ | 2.79 | |
| Weighted average shares outstanding | | | | | | | | | |
| Basic | | 78.8 | | 84.0 | | 80.1 | | 85.2 | |
| Diluted | | 79.2 | | 84.5 | | 80.5 | | 85.7 | |
| Director | | 10.2 | | 04.0 | | 00.0 | | 00.1 | |

Table 2 WYNDHAM HOTELS & RESORTS HISTORICAL REVENUE AND ADJUSTED EBITDA BY SEGMENT

The reportable segment presented below represents our operating segment for which separate financial information is available and is utilized on a regular basis by our chief operating decision maker to assess performance and allocate resources. In identifying our reportable segment, we also consider the nature of services provided by our operating segment. Management evaluates the operating results of our reportable segment based upon net revenues and adjusted EBITDA. We believe that adjusted EBITDA is a useful measure of performance for our segment which, when considered with GAAP measures, allows a more complete understanding of our operating performance. We use this measure internally to assess operating performance, both absolutely and in comparison to other companies, and to make day to day operating decisions, including in the evaluation of selected compensation decisions. Our presentation of adjusted EBITDA may not be comparable to similarly-titled measures used by other companies.

| | First uarter | Second Quarter | Third Quarter | Fourth Quarter | F | ull Year |
|---------------------|-----------------|-------------------|------------------|-------------------|----|----------|
| Hotel Franchising | | • | | | | |
| Net revenues | | | | | | |
| 2024 | \$ 305 | \$ 367 | \$ 396 | n/a | | n/a |
| 2023 | 313 | 362 | 402 | \$ 321 | \$ | 1,397 |
| Adjusted EBITDA | | | | | | |
| 2024 | \$ 158 | \$ 195 | \$ 224 | n/a | | n/a |
| 2023 | 164 | 175 | 215 | \$ 173 | \$ | 727 |
| | | | | | | |
| Corporate and Other | | | | | | |
| Net revenues | | | | | | |
| 2024 | \$ _ | \$ _ | \$ | n/a | | n/a |
| 2023 | _ | _ | | \$ | \$ | _ |
| Adjusted EBITDA | | | | | | |
| 2024 | \$ (17) | \$ (17) | \$ (16) | n/a | | n/a |
| 2023 | (17) | (17) | (15) | \$ (19) | \$ | (68) |
| | | | | | | |
| Total Company | | | | | | |
| Net revenues | | | | | | |
| 2024 | \$ 305 | \$ 367 | \$ 396 | n/a | | n/a |
| 2023 | 313 | 362 | 402 | \$ 321 | \$ | 1,397 |
| Net income | | | | | | |
| 2024 | \$ 16 | \$ 86 | \$ 102 | n/a | | n/a |
| 2023 | 67 | 70 | 103 | \$ 50 | \$ | 289 |
| Adjusted EBITDA | | | | | | |
| 2024 | \$ 141 | \$ 178 | \$ 208 | n/a | | n/a |
| 2023 | 147 | 158 | 200 | \$ 154 | \$ | 659 |

NOTE: Amounts may not add across due to rounding. See Table 7 for reconciliations of Total Company non-GAAP measures and Table 9 for definitions.

Table 3 WYNDHAM HOTELS & RESORTS CONDENSED CASH FLOWS (In millions) (Unaudited)

| | Nine Months Ended September 30, | | |
|---|------------------------------------|---------|---------|
| | | 2024 | 2023 |
| Operating activities | | | |
| Net income | \$ | 204 \$ | 240 |
| Depreciation and amortization | | 54 | 56 |
| Payments related to hostile takeover defense | | (47) | |
| Payments of development advance notes, net | | (88) | (47) |
| Working capital and other, net | | 33 | 4 |
| Net cash provided by operating activities | | 156 | 253 |
| Investing activities | | | |
| Property and equipment additions | | (24) | (28) |
| Loan advances, net | | (16) | (22) |
| Net cash used in investing activities | | (40) | (50) |
| Financing activities | | | |
| Proceeds from long-term debt | | 1,802 | 1,308 |
| Payments of long-term debt | | (1,516) | (1,217) |
| Dividends to shareholders | | (92) | (90) |
| Repurchases of common stock | | (283) | (261) |
| Other, net | | (11) | (23) |
| Net cash used in financing activities | | (100) | (283) |
| Effect of changes in exchange rates on cash, cash equivalents and restricted cash | | | (2) |
| Net increase/(decrease) in cash, cash equivalents and restricted cash | | 16 | (82) |
| Cash, cash equivalents and restricted cash, beginning of period | | 66 | 161 |
| Cash, cash equivalents and restricted cash, end of period | \$ | 82 \$ | 79 |

Free Cash Flow:

| | Three Months Ended September 30, | | | Nine Months Ended September 30, | | | |
|--|--------------------------------------|----|------|------------------------------------|------|----|------|
| | 2024 | | 2023 | | 2024 | | 2023 |
| Net cash provided by operating activities | \$ 79 | \$ | 77 | \$ | 156 | \$ | 253 |
| Less: Property and equipment additions | (8) | | (10) | | (24) | | (28) |
| Plus: Payments of development advance notes, net | 24 | | 16 | | 88 | | 47 |
| Free cash flow | 95 | | 83 | | 220 | | 272 |
| Plus: Adjusting items (a) | 1 | | _ | | 47 | | _ |
| Adjusted free cash flow | \$ 96 | \$ | 83 | \$ | 267 | \$ | 272 |

⁽a) Represents payments related to the Company's defense of an unsuccessful hostile takeover attempt.

Table 4 WYNDHAM HOTELS & RESORTS BALANCE SHEET SUMMARY AND DEBT (In millions) (Unaudited)

| | As of September 30, 2024 | | As of ber 31, 2023 |
|--|-----------------------------|----|--------------------|
| Assets | | | |
| Cash and cash equivalents | \$ 72 | \$ | 66 |
| Trade receivables, net | 286 | | 241 |
| Property and equipment, net | 78 | | 88 |
| Goodwill and intangible assets, net | 3,084 | | 3,104 |
| Other current and non-current assets | 634 | | 534 |
| Total assets | \$ 4,154 | \$ | 4,033 |
| | | | |
| Liabilities and stockholders' equity | | | |
| Total debt | \$ 2,487 | \$ | 2,201 |
| Other current liabilities | 412 | | 422 |
| Deferred income tax liabilities | 314 | | 325 |
| Other non-current liabilities | 358 | | 339 |
| Total liabilities | 3,571 | | 3,287 |
| Total stockholders' equity | 583 | | 746 |
| Total liabilities and stockholders' equity | \$ 4,154 | \$ | 4,033 |

Our outstanding debt was as follows:

| - | Weighted Average Interest Rate ^(a) | s of per 30, 2024 | Decem | As of ber 31, 2023 |
|---|--|----------------------|-------|-----------------------|
| \$750 million revolving credit facility (due April 2027) | 7.2% | \$ 69 | \$ | 160 |
| \$400 million term Ioan A (due April 2027) | 7.2% | 369 | | 384 |
| \$1.5 billion term loan B (due May 2030) | 4.7% | 1,518 | | 1,123 |
| \$500 million 4.375% senior unsecured notes (due August 2028) | 4.4% | 496 | | 495 |
| Finance leases | 4.5% | 35 | | 39 |
| Total debt | 5.1% | 2,487 | | 2,201 |
| Cash and cash equivalents | | 72 | | 66 |
| Net debt | | \$ 2,415 | \$ | 2,135 |
| Net debt leverage ratio | | 3.5x | | 3.2x |

⁽a) Represents weighted average interest rates for the third quarter 2024, including the effects of hedging.

Our outstanding debt as of September 30, 2024 matures as follows:

| | £ | Mount |
|-----------------------|----|-------|
| Within 1 year | \$ | 47 |
| Between 1 and 2 years | | 52 |
| Between 2 and 3 years | | 406 |
| Between 3 and 4 years | | 519 |
| Between 4 and 5 years | | 23 |
| Thereafter | | 1,440 |
| Total | \$ | 2,487 |

Table 5 WYNDHAM HOTELS & RESORTS REVENUE DRIVERS

Nine Months Ended September 30,

| = | INIT | ie wonths Ended | September 30, | | |
|------------------------------------|----------|-----------------|---------------|----------|----------------------|
| _ | 2024 | 2023 | Change | % Change | _ |
| Beginning Room Count (January 1) | | | | | |
| United States | 497,600 | 493,800 | 3,800 | 1% | |
| International | 374,200 | 348,700 | 25,500 | 7 | |
| Global | 871,800 | 842,500 | 29,300 | 3 | |
| | | | | | |
| Additions | | | | | |
| United States | 21,300 | 18,500 | 2,800 | 15 | |
| International | 27,000 | 24,200 | 2,800 | 12 | |
| Global | 48,300 | 42,700 | 5,600 | 13 | |
| | | | | | |
| Deletions | | | | | |
| United States | (18,300) | (16,600) | (1,700) | (10) | |
| International | (9,200) | (10,600) | 1,400 | 13 | |
| Global | (27,500) | (27,200) | (300) | (1) | |
| | | | | | |
| Ending Room Count (September 30) | | | | | |
| United States | 500,600 | 495,700 | 4,900 | 1 | |
| International | 392,000 | 362,300 | 29,700 | 8 | |
| Global | 892,600 | 858,000 | 34,600 | 4% | |
| | | | | | |
| | | As of Septe | mber 30, | | FY 2023 |
| _ | 2024 | 2023 | Change | % Change | Royalty Contribution |
| System Size | | | | | |
| United States | | | | | |
| Economy | 226,800 | 231,100 | (4,300) | (2%) | |
| Midscale and Above | 273,800 | 264,600 | 9,200 | 3 | |
| Total United States | 500,600 | 495,700 | 4,900 | 1% | 80% |
| | • | · | , | | |
| International | | | | | |
| Greater China | 181,100 | 167,900 | 13,200 | 8% | 3 |
| Rest of Asia Pacific | 37,400 | 34,000 | 3,400 | 10 | 2 |
| Europe, the Middle East and Africa | 90,500 | 81,600 | 8,900 | 11 | 7 |
| Canada | 39,600 | 39,600 | _ | _ | 5 |
| Latin America | 43,400 | 39,200 | 4,200 | 11 | 3 |
| Total International | 392,000 | 362,300 | 29,700 | 8% | 20 |
| | , | , | , | | |

892,600

858,000

34,600

4%

100%

Global

Table 5 (continued) WYNDHAM HOTELS & RESORTS **REVENUE DRIVERS**

| | Ē | e Months nded ber 30, 2024 | Constant Currency % Change ^(a) | |
|------------------------------------|----|----------------------------------|--|-------------------------|
| Regional RevPAR Growth | | | | |
| United States | | | | |
| Economy | \$ | 48.88 | (2%) | |
| Midscale and Upper Midscale | | 64.31 | <u> </u> | |
| Upscale and Above | | 101.25 | (2) | |
| Total United States | \$ | 57.98 | (1%) | |
| International | | | | |
| Greater China | \$ | 16.55 | (10%) | |
| Rest of Asia Pacific | | 33.89 | (1) | |
| Europe, the Middle East and Africa | | 62.59 | 9 | |
| Canada | | 75.02 | 2 | |
| Latin America | | 51.60 | 52 | |
| Total International | \$ | 38.60 | 7% | |
| Global | \$ | 49.33 | 1% | |
| | | | led September 30, | |
| | | 2024 | 2023 | % Change ^(b) |
| Average Royalty Rate | | | | |
| United States | | 1.7% | 4.6% | 12 bps |
| International | | 2.5% | 2.5% | 2 bps |
| Global | 2 | 1.0% | 3.9% | 4 bps |
| | Ė | Months nded ber 30, 2024 | Constant Currency % Change ^(a) | |
| Regional RevPAR Growth | | | | |
| United States | | | | |
| Economy | \$ | 42.19 | (4%) | |
| Midscale and Upper Midscale | | 58.14 | (1) | |
| Upscale and Above | | 99.35 | <u> </u> | |
| Total United States | \$ | 51.69 | (2%) | |
| International | | | | |
| Greater China | \$ | 15.31 | (7%) | |
| Rest of Asia Pacific | | 32.00 | 2 | |
| Europe, the Middle East and Africa | | 54.11 | 11 | |
| Canada | | 57.94 | 2 | |
| Latin America | | 50.83 | 43 | |
| Total International | \$ | 34.08 | 9% | |
| Global | \$ | 43.89 | 1% | |

| | Nine Months End | Nine Months Ended September 30, | | | |
|----------------------|-----------------|---------------------------------|-------|--|--|
| | 2024 | 2024 2023 | | | |
| Average Royalty Rate | | | | | |
| United States | 4.7% | 4.6% | 8 bps | | |
| International | 2.4% | 2.4% | 6 bps | | |
| Global | 3.9% | 3.9% | 2 bps | | |

⁽a) International and global exclude the impact of currency exchange movements.
(b) Amounts may not recalculate due to rounding.

Table 6 WYNDHAM HOTELS & RESORTS HISTORICAL REVPAR AND ROOMS

| | First Quarter | _ | Second Quarter | | | Fourth Quarter | | | Full Year |
|----------------------|------------------|----|-------------------|----|---------|-------------------|---------|---------|--------------|
| Total System | | | | | | | | | |
| Global RevPAR | | | | | | | | | |
| 2024 | \$ 36.28 | \$ | 45.99 | \$ | 49.33 | | n/a | | n/a |
| 2023 | \$ 37.20 | \$ | 46.47 | \$ | 49.71 | \$ | 38.90 | \$ | 43.10 |
| U.S. RevPAR | | | | | | | | | |
| 2024 | \$ 41.68 | \$ | 55.44 | \$ | 57.98 | | n/a | | n/a |
| 2023 | \$ 43.84 | \$ | 55.26 | \$ | 58.46 | \$ | 44.06 | \$ | 50.42 |
| International RevPAR | | | | | | | | | |
| 2024 | \$ 29.38 | \$ | 34.11 | \$ | 38.60 | | n/a | | n/a |
| 2023 | \$ 27.99 | \$ | 34.44 | \$ | 38.05 | \$ | 32.12 | \$ | 33.21 |
| Global Rooms | | | | | | | | | |
| 2024 | 876,300 | | 884,900 | | 892,600 | | n/a | | n/a |
| 2023 | 844,800 | | 851,500 858,0 | | 858,000 | | 871,800 | 871,800 | |
| U.S. Rooms | | | | | | | | | |
| 2024 | 499,100 | | 499,400 | | 500,600 | | n/a | | n/a |
| 2023 | 494,400 | | 495,100 | | 495,700 | | 497,600 | | 497,600 |
| International Rooms | | | | | | | | | |
| 2024 | 377,200 | | 385,500 | | 392,000 | | n/a | | n/a |
| 2023 | 350,400 | | 356,400 | | 362,300 | | 374,200 | | 374,200 |
| | , | | | | | | • | | |

Table 7 WYNDHAM HOTELS & RESORTS NON-GAAP RECONCILIATIONS

(In millions)

The tables below reconcile certain non-GAAP financial measures. The presentation of these adjustments is intended to permit the comparison of particular adjustments as they appear in the income statement in order to assist investors' understanding of the overall impact of such adjustments. We believe that adjusted EBITDA, adjusted net income and adjusted diluted EPS financial measures provide useful information to investors about us and our financial condition and results of operations because these measures are used by our management team to evaluate our operating performance and make day-to-day operating decisions and adjusted EBITDA is frequently used by securities analysts, investors and other interested parties as a common performance measure to compare results or estimate valuations across companies in our industry. These measures also assist our investors in evaluating our ongoing operating performance for the current reporting period and, where provided, over different reporting periods, by adjusting for certain items which may be recurring or non-recurring and which in our view do not necessarily reflect ongoing performance. We also internally use these measures to assess our operating performance, both absolutely and in comparison to other companies, and in evaluating or making selected compensation decisions. These supplemental disclosures are in addition to GAAP reported measures. These non-GAAP reconciliation tables should not be considered in isolation or as a substitute for, nor superior to, financial results and measures determined or calculated in accordance with GAAP and may not be comparable to similarly-titled measures used by other companies.

Reconciliation of Net Income to Adjusted EBITDA:

| | - | irst arter | Second Quarter | | Third Quarter | | | | _ | Full ′ear |
|--|----|---------------|-------------------|------|------------------|-----|----|-----|----|--------------|
| 2024 | | | | | | | | | | |
| Net income | \$ | 16 | \$ | 86 | \$ | 102 | | | | |
| Provision for income taxes | | 6 | | 26 | | 35 | | | | |
| Depreciation and amortization | | 20 | | 17 | | 17 | | | | |
| Interest expense, net | | 28 | | 30 | | 34 | | | | |
| Early extinguishment of debt (a) | | _ | | 3 | | _ | | | | |
| Stock-based compensation | | 10 | | 10 | | 10 | | | | |
| Development advance notes amortization | | 5 | | 6 | | 6 | | | | |
| Transaction-related (b) | | 41 | | 5 | | 1 | | | | |
| Separation-related (c) | | _ | | (12) | | 1 | | | | |
| Restructuring costs (d) | | 3 | | 7 | | 2 | | | | |
| Impairment (e) | | 12 | | | | | | | | |
| Adjusted EBITDA | \$ | 141 | \$ | 178 | \$ | 208 | | | | |
| | | | | | | | | | | |
| 2023 | | | | | | | | | | |
| Net income | \$ | 67 | \$ | 70 | \$ | 103 | \$ | 50 | \$ | 289 |
| Provision for income taxes | | 24 | | 26 | | 33 | | 25 | | 109 |
| Depreciation and amortization | | 19 | | 19 | | 19 | | 20 | | 76 |
| Interest expense, net | | 22 | | 24 | | 27 | | 29 | | 102 |
| Early extinguishment of debt (a) | | _ | | 3 | | _ | | _ | | 3 |
| Stock-based compensation | | 9 | | 9 | | 10 | | 11 | | 39 |
| Development advance notes amortization | | 3 | | 4 | | 4 | | 5 | | 15 |
| Transaction-related (b) | | _ | | 4 | | 1 | | 5 | | 11 |
| Separation-related (c) | | 2 | | (2) | | _ | | _ | | 1 |
| Foreign currency impact of highly inflationary countries (f) | | 1 | | 1 | | 3 | | 9 | | 14 |
| Adjusted EBITDA | \$ | 147 | \$ | 158 | \$ | 200 | \$ | 154 | \$ | 659 |

NOTE: Amounts may not add due to rounding.

- (a) Amount in 2024 and 2023 relates to non-cash charges associated with the Company's refinancing of its term loan B.
- (b) Represents costs related to corporate transactions, including the Company's defense of an unsuccessful hostile takeover attempt and the Company's repricing and upsizing of its term loan B.
- (c) Represents costs (income) associated with the Company's spin-off from Wyndham Worldwide.
- (d) Represents charges associated with the Company's 2024 restructuring plan consisting primarily of employee related costs.
- (e) Primarily represents an impairment of development advance notes as a result of the Company's evaluation of the recoverability of their carrying value.
- (f) Relates to the foreign currency impact from hyper-inflation, primarily in Argentina, which is reflected in operating expenses on the income statement.

Table 7 (continued) WYNDHAM HOTELS & RESORTS NON-GAAP RECONCILIATIONS (In millions, except per share data)

Reconciliation of Net Income and Diluted EPS to Adjusted Net Income and Adjusted Diluted EPS:

| | Three Months Ended September 30, | | | | Nine Months Ended September 30, | | | | |
|--|-------------------------------------|------|------|------|------------------------------------|------|------|------|--|
| | | 2024 | 2023 | | 2024 | | 2023 | | |
| Diluted EPS | \$ | 1.29 | \$ | 1.21 | \$ | 2.54 | \$ | 2.79 | |
| | | | | | | | | | |
| Net income | \$ | 102 | \$ | 103 | \$ | 204 | \$ | 240 | |
| | | | | | | | | | |
| Adjustments: | | | | | | | | | |
| Transaction-related | 1 | | | 1 | | 46 | | 5 | |
| Acquisition-related amortization expense (a) | | 6 | | 7 | | 20 | | 20 | |
| Impairment | _ | | | _ | | 12 | | _ | |
| Restructuring costs | | 2 | | _ | | 11 | | _ | |
| Early extinguishment of debt | | _ | | _ | | 3 | | 3 | |
| Foreign currency impact of highly inflationary countries | | _ | | 3 | | 1 | | 6 | |
| Separation-related | | 1 | | | | (11) | | | |
| Total adjustments before tax | | 10 | | 11 | | 82 | | 34 | |
| Income tax provision (b) | | 2 | | 3 | | 21 | | 8 | |
| Total adjustments after tax | | 8 | | 8 | | 61 | | 26 | |
| Adjusted net income | \$ | 110 | \$ | 111 | \$ | 265 | \$ | 266 | |
| Adjustments - EPS impact | | 0.10 | | 0.10 | | 0.75 | | 0.31 | |
| Adjusted diluted EPS | \$ | 1.39 | \$ | 1.31 | \$ | 3.29 | \$ | 3.10 | |
| | | | | | | | | | |
| Diluted weighted average shares outstanding | | 79.2 | | 84.5 | | 80.5 | | 85.7 | |

⁽a) Reflected in depreciation and amortization on the income statement.

⁽b) Reflects the estimated tax effects of the adjustments.

Table 8 WYNDHAM HOTELS & RESORTS 2024 OUTLOOK

As of October 23, 2024 (In millions, except per share data)

| | 20 | 2024 Outlook (a) | |
|--|-------------|------------------|--|
| Fee-related and other revenues | \$ | 1,410 – 1,430 | |
| Adjusted EBITDA | | 690 – 700 | |
| Depreciation and amortization expense (b) | | 45 – 47 | |
| Development advance notes amortization expense | | 23 – 25 | |
| Stock-based compensation expense | | 41 – 43 | |
| Interest expense, net | | 125 – 127 | |
| Adjusted income before income taxes | | 450 – 464 | |
| Income tax expense (c) | | 113 – 116 | |
| Adjusted net income | \$ | 338 – 348 | |
| | | | |
| Adjusted diluted EPS | \$ | 4.22 - 4.34 | |
| | | | |
| Diluted shares (d) | | 80.1 | |
| | | | |
| Capital expenditures | | Approx. \$40 | |
| Development advance notes | | Approx. \$110 | |
| | | | |
| Adjusted free cash flow conversion rate | | ~60% | |
| | | | |
| Year-over-Year Growth | | | |
| Global RevPAR | | Approx. flat | |
| Number of rooms | | 3% – 4% | |

NOTE: Outlook for adjusted EBITDA, adjusted net income, adjusted diluted EPS and adjusted free cash flow conversion rate excludes all previous 2024 expenses and cash outlays associated with the Company's defense of an unsuccessful hostile takeover attempt.

- (a) Year-over-year growth rates for adjusted EBITDA, adjusted net income and adjusted diluted EPS are not comparable due to full-year 2023 marketing fund revenues exceeding expenses by \$9 million (before taxes), which substantially completed the recovery of the \$49 million support the Company provided to its owners during COVID.
- (b) Excludes amortization of acquisition-related intangible assets of approximately \$27 million.
- (c) Outlook assumes an effective tax rate of approximately 25%.
- (d) Excludes the impact of any share repurchases after September 30, 2024.

In determining adjusted EBITDA, interest expense, net, adjusted income before income taxes, adjusted net income, adjusted diluted EPS and adjusted free cash flow conversion rate, we exclude certain items which are otherwise included in determining the comparable GAAP financial measures. We are providing these measures on a non-GAAP basis only because, without unreasonable efforts, we are unable to predict with reasonable certainty the occurrence or amount of all the adjustments or other potential adjustments that may arise in the future during the forward-looking period, which can be dependent on future events that may not be reliably predicted. Based on past reported results, where one or more of these items have been applicable, such excluded items could be material, individually or in the aggregate, to the reported results.

Table 9 WYNDHAM HOTELS & RESORTS DEFINITIONS

Adjusted Net Income and Adjusted Diluted EPS: Represents net income and diluted earnings per share excluding acquisition-related amortization, impairment charges, restructuring and related charges, contract termination costs, separation-related items, transaction-related items (acquisition-, disposition-, or debt-related), (gain)/loss on asset sales and foreign currency impacts of highly inflationary countries. The Company calculates the income tax effect of the adjustments using an estimated effective tax rate applicable to each adjustment.

Adjusted EBITDA: Represents net income excluding net interest expense, depreciation and amortization, early extinguishment of debt charges, impairment charges, restructuring and related charges, contract termination costs, separation-related items, transaction-related items (acquisition-, disposition-, or debt-related), (gain)/loss on asset sales, foreign currency impacts of highly inflationary countries, stock-based compensation expense, income taxes and development advance notes amortization. Adjusted EBITDA is a financial measure that is not recognized under U.S. GAAP and should not be considered as an alternative to net income or other measures of financial performance or liquidity derived in accordance with U.S. GAAP. In addition, the Company's definition of adjusted EBITDA may not be comparable to similarly titled measures of other companies.

Ancillary Revenues: Represents the summation of the license and other fees line item and other revenues line item per the income statement.

Average Daily Rate (ADR): Represents the average rate charged for renting a lodging room for one day.

Average Occupancy Rate: Represents the percentage of available rooms occupied during the period.

Comparable Basis: Represents a comparison eliminating the year-over-year variability of the Company's marketing funds.

Constant Currency: Represents a comparison eliminating the effects of foreign exchange rate fluctuations between periods (foreign currency translation) and the impact caused by any foreign exchange related activities (i.e., hedges, balance sheet remeasurements and/or adjustments).

Free Cash Flow: Reflects net cash provided by operating activities excluding development advances, less capital expenditures. The Company believes free cash flow to be a useful operating performance measure to it and investors. This measure helps the Company and investors evaluate its ability to generate cash beyond what is needed to fund capital expenditures, debt service and other obligations. Notwithstanding cash on hand and incremental borrowing capacity, free cash flow reflects the Company's ability to grow its business through investments and acquisitions, as well as its ability to return cash to shareholders through dividends and share repurchases or even to delever. Free cash flow is not a representation of how the Company will use excess cash. A limitation of using free cash flow versus the GAAP measure of net cash provided by operating activities as a means for evaluating Wyndham Hotels is that free cash flow does not represent the total cash movement for the period as detailed in the condensed consolidated statement of cash flows.

Adjusted Free Cash Flow: Represents free cash flow excluding payments related to the Company's defense of an unsuccessful hostile takeover attempt.

Adjusted Free Cash Flow Conversion Rate: Represents the percentage of adjusted EBITDA that is converted to adjusted free cash flow and provides insights into how efficiently the Company is able to turn profits into cash available for use, such as for investments (including development advance notes), debt reduction, dividends or share repurchases.

Net Debt Leverage Ratio: Calculated by dividing total debt less cash and cash equivalents by trailing twelve months adjusted EBITDA.

Number of Rooms: Represents the number of rooms at the end of the period which are (i) either under franchise and/or management agreements or Company-owned and (ii) properties under affiliation agreements for which the Company receives a fee for reservation and/or other services provided.

RevPAR: Represents revenue per available room and is calculated by multiplying average occupancy rate by ADR.

Royalty Rate: Represents the average royalty rate earned on the Company's franchised properties and is calculated by dividing total royalties, excluding the impact of amortization of development advance notes, by total room revenues.