

# Fourth Quarter 2024 Earnings and 2025 Outlook

PRINCIPAL FINANCIAL GROUP

February 6, 2025

### Key takeaways

Delivering on long-term guidance

11%

EPS growth<sup>1</sup> (9-12% target)

13.7%

ROE<sup>2</sup> (14-16% target)

80%

FCF %<sup>3</sup> (**75-85%** target)

### **Capital**

- Strong excess and available capital position of \$1.6B
- Seasonally strong free capital flow conversion in 4Q24; full year conversion within our 75-85% targeted range
- Returned \$1.7B excess capital to shareholders during 2024: \$1.0B share repurchases; \$0.7B common stock dividends
- Raised 1Q25 common stock dividend to \$0.75, a 2-cent increase from 4Q24 and +9% from 1Q24

#### 2025 Outlook

- Enterprise outlook: 9-12% growth in non-GAAP EPS, 75-85% free capital flow conversion<sup>4</sup>, ROE 14-16%
- \$1.4B-\$1.7B of capital deployments in 2025, including \$0.7B-\$1.0B of share repurchases and a 40% dividend payout ratio4
- New \$1.5B share repurchase authorization, in addition to \$0.8B remaining on prior authorization as of the end of 2024

<sup>1</sup> This is a non-GAAP measure, see reconciliation in appendix. Excludes significant variances, see slides 17 and 19 for more details. 2 Non-GAAP return on equity, excluding cumulative change in fair value of funds withheld embedded derivative and AOCI, other than foreign currency translation adjustment. Excludes impacts from 2024 actuarial assumption review. 3 Based on non-GAAP net income attributable to PFG, excluding income or loss from exited business. Excludes impacts from 2024 actuarial assumption review. 4 Based on non-GAAP net income attributable to PFG, excluding income or loss from exited business.



### Full year 2024 financial highlights

### Delivering on long-term guidance

11%

EPS growth<sup>1</sup> (9-12% target)

13.7%

ROE<sup>2</sup>

**80%** FCF %<sup>3</sup>

(**14-16**% target)

(**75-85**% target)

#### FY 2024 operating results

Reported non-GAAP operating earnings<sup>5</sup>

\$1,641M

(+2% vs. FY 2023)

Reported non-GAAP operating earnings per diluted share (EPS)<sup>5</sup>

\$6.97

(+6% vs. FY 2023)

Non-GAAP operating earnings, excluding significant variances (xSV)<sup>1</sup>

\$1,799M

(+6% vs. FY 2023)

Non-GAAP EPS, xSV1

\$7.65

(+11% vs. FY 2023)

#### **Capital & liquidity**

Excess and available capital

\$1.6B

\$830M at Hold Co

\$300M excess subsidiary capital

**\$430M** in excess of 375% RBC

Debt to capital ratio<sup>4</sup>

22.8%

**PLIC RBC ratio** 

404%

#### **Capital deployments**

FY 2024 capital deployments

**\$1.7B** returned to shareholders:

**\$1.0B** of share repurchases

**\$0.7B** of common stock dividends (\$2.85 per share; **10% over prior year**)

#### **AUM & NCF**

Total company AUM managed by PFG

\$712B

(+3% vs. 2023)

**Total company NCF** 

\$(5.0)B

(**\$(9.4)B** in 2023)

1 This is a non-GAAP measure, see reconciliation in appendix. Excludes significant variances, see slide 17 for more details. 2 Non-GAAP return on equity, excluding cumulative change in fair value of funds withheld embedded derivative and AOCI, other than foreign currency translation adjustment. Excludes impacts from 2024 actuarial assumption review. 3 Based on non-GAAP net income attributable to PFG, excluding income or loss from exited business. Excludes impacts from 2024 actuarial assumption review. 4 This is a non-GAAP financial measure. Debt to capital ratio excludes cumulate change in fair value of funds withheld embedded derivative and AOCI. 5 This is a non-GAAP financial measure; see reconciliation in appendix.



### 4Q 2024 financial highlights

Announced additional \$1.5B share repurchase authorization \$0.8B remains on existing authorization

#### **4Q 2024 Operating results**

Reported non-GAAP operating earnings<sup>1</sup>

\$448M

(**+2%** vs. 4Q23)

Reported non-GAAP operating earnings per diluted share<sup>1</sup> (EPS)

\$1.94

(+6% vs. 4Q23)

Non-GAAP operating earnings, excluding significant variances (xSV)<sup>2</sup>

\$485M

(**+11%** vs. 4Q23)

Non-GAAP EPS, xSV<sup>2</sup>

\$2.10

(+16% vs. 4Q23)

### Capital deployments

4Q 2024 capital deployments

**\$466M** returned to shareholders:

**\$300M** of share repurchases

\$166M of common stock dividends

Announced 1Q 2025 common stock dividend

\$0.75

+9% from 1Q 2024 dividend

#### Net cash flow

**Total company NCF** 

\$(1.2)B

(**\$(4.0)B** in 4Q23)



### Priorities to drive sustained growth

### Retirement Ecosystem

Uniquely positioned to capture workplace opportunities through expertise and continued investment

# Small and Midsized Business

Built to serve diverse SMB segments with a resilient, long-tenured customer base that drives performance

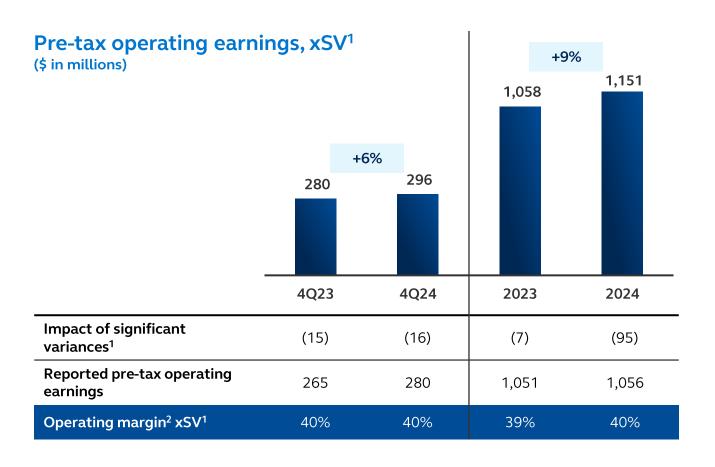
### Global Asset Management

Driving global asset management growth with a focused and integrated strategy



### Retirement and Income Solutions

Delivered above guided revenue growth and top end of margin guidance



#### **Highlights**

- Pre-tax operating earnings xSV<sup>1</sup> increased 6% primarily due to growth in the business, favorable market performance and higher net investment income
- 4Q24 transfer deposits up 57% to \$9B; full year transfer deposits up 16% to \$32B, including \$3B in PRT
- Recurring deposits +6% vs 4Q23 and +7% vs FY 2023

#### **Key metrics**

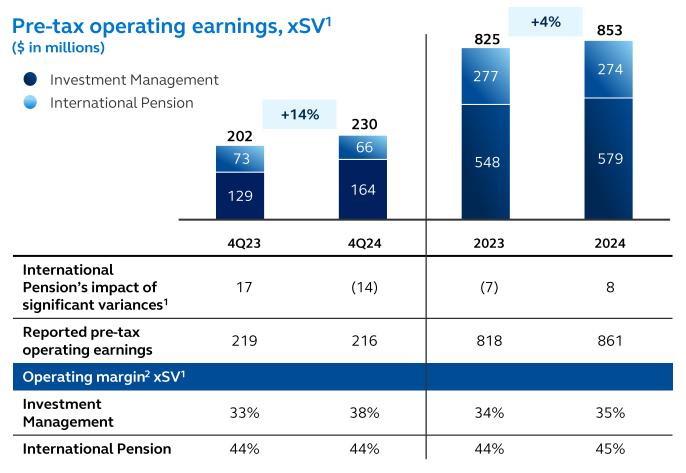
Trailing twelve month basis<sup>1</sup>

|                               | 2024 | 2024 outlook |
|-------------------------------|------|--------------|
| Net revenue                   | +7%  | 2-5%+        |
| Operating margin <sup>2</sup> | 40%  | 36-40%       |



### Principal Asset Management

Delivered 100 bps of margin expansion in 2024



<sup>1</sup> Impact of VII and lower than expected encaje performance, offset by Latin American inflation in 4Q24; higher than expected encaje performance and impact of VII in 4Q23. Trailing twelve months excludes impacts of actuarial assumption reviews and other significant variances. 2 Investment Management's operating margin is pre-tax operating earnings, adjusted for noncontrolling interest, divided by operating revenues less pass-through expenses; International Pension's operating margin is pre-tax operating earnings divided by net revenue. 3 This is a non-GAAP financial measure, see reconciliation in appendix.

#### **Highlights**

- Pre-tax operating earnings xSV<sup>1</sup> increased 14% from 4Q23 primarily due to growth in management fees, partially offset by FX headwinds and lower performance fees
- Investment Management 4Q24 non-affiliated net cash flow of +\$0.5B driven by record retirement investment sales
- Investment Management fee rate 29-30 bps
- International Pension pre-tax operating earnings xSV<sup>1</sup> increased 8% from 4Q23 on a constant currency basis
- FX headwinds impacted International Pension adjusted PTOE by \$12M compared to 4Q23 and \$26M on a trailing twelve months basis

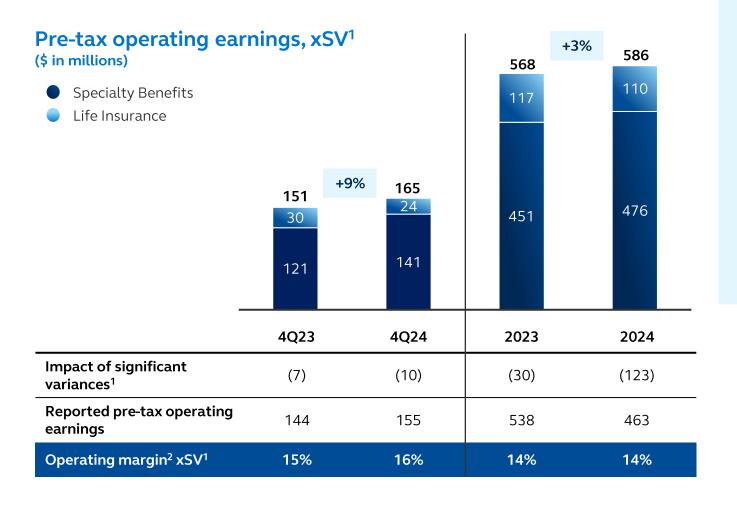
#### **Key metrics**

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|--|--------------------------|--------------------------|
| Trailing twelve month basis <sup>1</sup>                   | Investment<br>Management | International<br>Pension |
|  | 2024                     | 2024                     |
| Operating revenues less pass-through expenses <sup>3</sup> | +4%                      |                          |
| Net revenue  |                          | -3%                      |
| Net revenue x-FX   |                          | +4%                      |
| Operating margin <sup>2</sup>                              | 35%                      | 45%                      |
|  |                          | _                        |



### **Benefits and Protection**

Delivered on premium and fees growth and Specialty Benefits margin



#### **Highlights**

- Pre-tax operating earnings xSV<sup>1</sup> increased 9% from 4Q23 as more favorable underwriting results in group life and group disability, along with business growth in Specialty Benefits was partially offset by higher mortality in Life Insurance
- FY 2024 Specialty Benefits premium and fees growth of 7%, driven by growth in the business while maintaining underwriting discipline
- FY 2024 Life Insurance premium and fees growth of 1% as strong business market growth of 16% more than offset the runoff of the legacy block

#### **Key metrics**

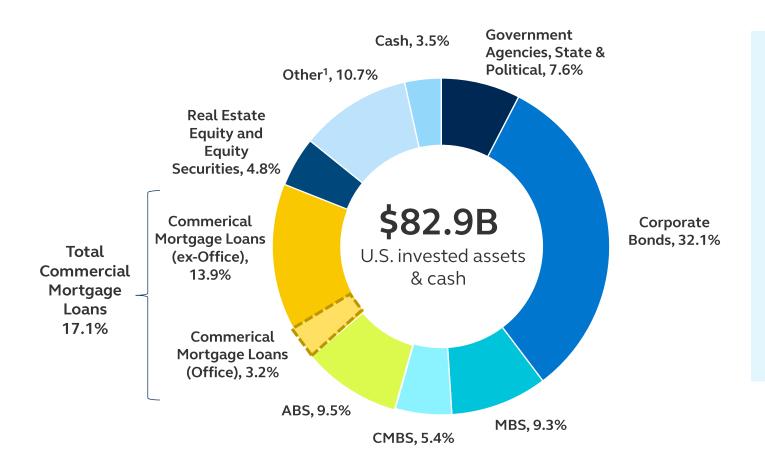
Trailing twelve month basis<sup>1</sup>

|                               | Specialty Benefits |                 | Life In: | surance         |
|-------------------------------|--------------------|-----------------|----------|-----------------|
|                               | 2024               | 2024<br>outlook | 2024     | 2024<br>outlook |
| Premium and fees              | +7%                | 7-10%           | +1%      | 1-4%            |
| Operating margin <sup>2</sup> | 15%                | 12-16%          | 12%      | 15-19%          |
| Loss ratio                    | 60%                | 60-65%          |          |                 |



### High quality and diversified investment portfolio

U.S. invested assets and cash; excluding funds withheld, as of 12/31/2024



#### **Highlights**

- Portfolio remains high quality, diversified, and well-positioned; matches our liability profile that has lower liquidity needs
- CML portfolio remains healthy with average LTV 50% and DSC 2.3x
- Favorably resolved all 2024 office maturities
- Underlying metrics of 2025 CML Office maturities are strong; 8 loan maturities totaling approximately \$300M
- {Link to supplemental slide deck}

## 2025 Outlook



### 2025 Outlook

Well-positioned to deliver strong enterprise growth aligned with long-term targets

### Enterprise outlook

#### 2025 outlook aligned with long-term guidance

- o 9-12% growth in EPS<sup>1</sup>
  - o Above targeted range on a reported basis
- o 75-85% free capital flow conversion<sup>2</sup>
- o 14-16% ROE<sup>3</sup>
- Focused on returning excess capital to shareholders; targeting \$1.4B \$1.7B of capital deployments in 2025
  - o Includes \$0.7B \$1.0B of share repurchases and 40% dividend payout ratio<sup>2</sup>
  - New \$1.5B share repurchase authorization, in addition to \$0.8B remaining on prior authorization as of year-end of 2024

### **Assumptions**

#### • Seasonality considerations:

- Approximately \$40M of seasonally higher expenses in Investment Management in 1Q 2025, with no impact on full year outlook
- o Higher loss ratio in the first half of the year in Benefits and Protection
- o Free capital flow conversion increases throughout the year
- Variable investment income: improved relative to 2024



### 2025 Outlook

### Guidance ranges on an excluding significant variances basis

|                          |   | 2024 EPS <sup>1</sup> x-SV | Long-term guidance                     |   |
|--------------------------|---|----------------------------|--|---|
| Total Company            | EPS growth                                    | \$7.65                     | 9 - 12%                                | Growth above range on a reported basis          |
|                          | Effective tax rate                            |                            | 17 - 20%                               |   |
|                          |   | 2024 x-SV <sup>2</sup>     | Medium-term<br>guidance<br>(2025-2027) | 2025 considerations                             |
| Retirement and Income    | Solutions                                     |                            |  |   |
| Retirement and Income    | Net revenue                                   | \$2,896M                   | 2 - 5%                                 |   |
| Solutions                | Operating margin                              | 39.8%                      | 37 – 41%                               | Margin improvement from 2024                    |
| Principal Asset Manageme | nt  |                            |  |   |
| Investment Management    | Operating revenues less pass-through expenses | \$1,669M                   | 4 – 7%                                 |   |
|                          | Operating margin                              | 35.4%                      | 34 - 38%                               |   |
| International Pension    | Net Revenue                                   | \$615M                     | 4 - 7%                                 | Flat net revenue growth due to FX headwinds     |
| international Pension    | Operating margin                              | 44.6%                      | 45 - 49%                               | Low end of the margin guidance                  |
| Benefits & Protection    |   |                            |  |   |
|                          | Premium and fees                              | \$3,257M                   | 6 - 9%                                 | Low end of range due to underwriting discipline |
| Specialty Benefits       | Operating margin                              | 14.6%                      | 13 - 16%                               |   |
|                          | Incurred loss ratio                           | 60.4%                      | 60 - 64%                               | Lower half of range                             |
| Life Insurance           | Premium and fees                              | \$929M                     | 1 - 4%                                 | At or above the high end of the range           |
| Life insurance           | Operating margin                              | 11.8%                      | 12 - 16%                               | Lower end of the range                          |
| Corporate                | Pre-tax operating losses                      | \$(388M)                   | \$(375)M - \$(425)M                    | In line with 2024                               |



# Appendix



### Investment performance

**54%** of fund-level AUM has 4 or 5 star rating from Morningstar<sup>1,2</sup>

| Asset Weighted                  | % of AUM outperforming Morningstar median <sup>3</sup> |                                |                              | % of                  | composite AUM out    | performing benchm             | arks <sup>4</sup>           |                            |
|---------------------------------|--|--------------------------------|------------------------------|-----------------------|----------------------|-------------------------------|-----------------------------|----------------------------|
| As of 12/31/2024                | 1-Year   | 3-Year                         | 5-Year                       | 10-Year               | 1-Year               | 3-Year                        | 5-Year                      | 10-Year                    |
| Equity                          | 71%  | 43%                            | 62%                          | 97%                   | 79%                  | 46%                           | 80%                         | 87%                        |
| Fixed Income                    | 21%  | 76%                            | 78%                          | 78%                   | 82%                  | 78%                           | 97%                         | 98%                        |
| Asset Allocation <sup>5</sup>   | 71%  | 73%                            | 82%                          | 84%                   | N/A                  | N/A                           | N/A                         | N/A                        |
| Total                           | 65%  | 60%                            | 72%                          | 89%                   | 79%                  | 58%                           | 83%                         | 86%                        |
|                                 |  |                                |                              |                       |                      |                               |                             |                            |
| Equal Weighted                  | % o  | of funds outperformi           | ng Morningstar med           | ian³                  | % (                  | of composites outpe           | rforming benchmar           | ks <sup>4</sup>            |
| Equal Weighted As of 12/31/2024 | % o<br>1-Year  | of funds outperformi<br>3-Year | ng Morningstar med<br>5-Year | ian³<br>10-Year       | % (                  | of composites outpe<br>3-Year | rforming benchmar<br>5-Year | ks <sup>4</sup><br>10-Year |
|                                 |  |                                |                              |                       |                      |                               |                             |                            |
| As of 12/31/2024                | 1-Year   | 3-Year                         | 5-Year                       | 10-Year               | 1-Year               | 3-Year                        | 5-Year                      | 10-Year                    |
| As of 12/31/2024 Equity         | <b>1-Year</b><br>46%                                   | <b>3-Year</b> 40%              | <b>5-Year</b> 48%            | <b>10-Year</b><br>80% | <b>1-Year</b><br>65% | <b>3-Year</b> 44%             | <b>5-Year</b> 70%           | <b>10-Year</b><br>84%      |

<sup>1</sup> Asset weighted

<sup>2</sup> Includes only funds with ratings assigned by Morningstar; non-rated funds excluded (85 total, 80 are ranked).

<sup>3</sup> Percentage of Principal actively managed mutual funds, exchange traded funds (ETFs), insurance separate accounts, and collective investment trusts (CITs) in the top two Morningstar quartiles. Excludes Money Market, Stable Value, Liability Driven Investment (Short, Intermediate and Extended Duration), Hedge Fund Separate Account, & U.S. Property Separate Account.

<sup>4</sup> Composite returns are calculated on a gross basis. All composites compared to official Global Investment Performance Standards (GIPS) composite benchmark. Excludes passive composites and doesn't include certain strategies or mandates for which GIPS composites are not calculated (e.g., Lifetime/Target Date strategies). Lifetime/Target Date funds are covered under separate peer-relative calculations. "Total" percentages include equities, fixed income and other asset classes and mandates with GIPS composites (e.g., asset allocation).

<sup>5</sup> Coverage of asset allocation strategies in benchmark-relative composites is minimal and non-informative. Please see Morningstar rankings above for informative asset allocation performance.

### Disciplined capital management strategy

With emphasis on actively returning excess capital to shareholders

|                                  | Targeted range as a percentage of net income <sup>1</sup> : |   |
|----------------------------------|---|---|
| Organic capital deployment       | 15-25%  | Capital efficient business mix  |
| Consistent dividend payout ratio | 40%   | Growth of dividend will track growth in net income <sup>1</sup>                 |
| Share repurchases                | 35-45%  | Active return of excess capital to shareholders through share repurchases       |
| M&A                              | 0-10%   | Enhancement of capabilities and support of organic growth through strategic M&A |



<sup>1</sup> Based on net income attributable to PFG excluding income or loss from exited business.

### Market sensitivities

Estimated impacts of changes in key macroeconomic conditions on annual non-GAAP pre-tax operating earnings relative to the next 12 months, prior to management expense actions:

| If macroeconomics change by   | Equity market return <sup>1</sup><br>+/- 10% | Interest rates +/-100 bps                              | FX: U.S. Dollar <sup>2</sup> +/- 2% | Certain alternative investment valuation <sup>3</sup> +/- 10%  |
|---|--|--|-------------------------------------|--|
| Then Principal's annual non-<br>GAAP pre-tax operating<br>earnings will change by | +/- 5-8%                                     | +/- (1)-1%   | +/-< 1%                             | +/-<8%   |
| And the primary businesses impacted are   | RIS<br>Investment Management                 | All  | International Pension               | RIS<br>Life Insurance<br>Specialty Benefits  |
| Investment Management<br>Equity AUM Exposure                                      |  | ent Management<br>ation AUM Exposure                   | RIS<br>Asset-based fee reven        | nue  |
| 10%  20%  Large Small Intern REITs  | and mid cap<br>national                      | Large cap Small and mid cap International Fixed Income | 25% 40%<br>15%                      | <ul> <li>Large cap</li> <li>Small and mid cap</li> <li>International</li> <li>Fixed Income</li> <li>REITS</li> </ul> |

<sup>1</sup> Assumes an immediate 10% change in the S&P 500 followed by 2% growth per quarter thereafter. 2 Principal is primarily impacted by changes in Latin American and Asian currencies. Inverse relationship between movement of the U.S. dollar and impact to non-GAAP pre-tax operating earnings. 3 Includes hedge funds, private equity, infrastructure, and direct lending assets. Separate and distinct from our equity risk associated with a decline in the S&P 500 index, assumes an immediate 10% decline in the value of these assets, followed by a 2% per quarter increase. Note: The impact to income before income taxes is materially consistent with the impact to non-GAAP pre-tax operating earnings.



### Full year 2024 significant variances

Earnings impacts of significant variances (in millions)

|                                    | 3Q Actuarial assumption review | Variable investment income | Encaje and inflation | Other <sup>1</sup> | Total significant<br>variances |
|------------------------------------|--------------------------------|----------------------------|----------------------|--------------------|--------------------------------|
| Retirement and Income<br>Solutions | \$(16.7)                       | \$(78.5)                   | ä                    | è                  | \$(95.2)                       |
| International Pension              | \$21.1                         | \$(20.2)                   | \$7.3                | 8                  | \$8.2                          |
| Specialty Benefits                 | \$(11.6)                       | \$(15.0)                   | i <del>s</del>       | \$9.7              | \$(16.9)                       |
| Life Insurance                     | \$(74.8)                       | \$(20.5)                   | ę                    | \$(11.0)           | \$(106.3)                      |
| Corporate                          | ž.                             | \$12.0                     | ÷                    | ige.               | \$12.0                         |
| Total pre-tax impact               | \$(82.0)                       | \$(122.2)                  | \$7.3                | \$(1.3)            | \$(198.2)                      |
| Total after-tax impact             | \$(68.8)                       | \$(94.0)                   | \$5.0                | \$(1.0)            | \$(158.8)                      |
| EPS impact                         |                                |                            |                      |                    | \$(0.68)                       |



### Full year 2024 significant variances

Revenue impacts of significant variances (in millions)

| Business Unit                      | Revenue metric                                | 2024 revenue,<br>as reported | Actuarial assumption review | Variable investment<br>income | Encaje and<br>inflation | 2024 revenue,<br>X-SV |
|------------------------------------|---|------------------------------|-----------------------------|-------------------------------|-------------------------|-----------------------|
| Retirement and<br>Income Solutions | Net revenue                                   | \$2,801                      | \$(17)                      | \$(78)                        | ¥                       | \$2,896               |
| Investment<br>Management           | Operating revenues less pass-through expenses | \$1,669                      | -                           | r <del>e</del> c              | <u></u>                 | \$1,669               |
| International<br>Pension           | Net revenue                                   | \$623                        | \$21                        | \$(20)                        | \$7                     | \$615                 |
| Specialty Benefits                 | Premium and fees                              | \$3,257                      |                             | t <del>e</del> s              | ~                       | \$3,257               |
| Life Insurance                     | Premium and fees                              | \$927                        | \$(2)                       | : <del>h</del> s              | -                       | \$929                 |



### 4Q 2024 significant variances

Business unit impacts of significant variances (in millions)

|                                    | Variable investment income | Encaje and inflation | Other <sup>1</sup> | Total significant variances |
|------------------------------------|----------------------------|----------------------|--------------------|-----------------------------|
| Retirement and Income<br>Solutions | \$(16.0)                   | -                    | :+:                | \$(16.0)                    |
| International Pension              | \$(4.9)                    | \$(8.7)              | :5:                | \$(13.6)                    |
| Specialty Benefits                 | \$(4.0)                    | φ.                   | \$9.7              | \$5.7                       |
| Life Insurance                     | \$(5.0)                    | ₹'                   | \$(11.0)           | \$(16.0)                    |
| Corporate                          | \$(5.4)                    | 27.                  | 120                | \$(5.4)                     |
| Total pre-tax impact               | \$(35.3)                   | \$(8.7)              | \$(1.3)            | \$(45.3)                    |
| Total after-tax impact             | \$(28.7)                   | \$(6.8)              | \$(1.0)            | \$(36.5)                    |
| EPS impact                         |                            |                      |                    | \$(0.16)                    |



### Non-GAAP financial measure reconciliations

|   | Three months ended<br>(in millions) |          |
|---|-------------------------------------|----------|
| Investment Management operating revenues less pass-through expenses | 12/31/24                            | 12/31/23 |
| Operating revenues  | \$474.6                             | \$433.1  |
| Commissions and other expenses                                      | (38.9)                              | (35.2)   |
| Operating revenues less pass-through expenses                       | \$435.7                             | \$397.9  |

|  | Three mont | hs ended |
|--|------------|----------|
| Diluted earnings per common share                                | 12/31/24   | 12/31/23 |
| Net income   | \$3.92     | \$(3.66) |
| Net realized capital (gains) losses, as adjusted                 | 0.41       | 0.59     |
| (Income) loss from exited business                               | (2.39)     | 4.85     |
| Impact of dilutive shares  | (E)        | 0.05     |
| Non-GAAP operating earnings                                      | \$1.94     | \$1.83   |
| Weighted-average diluted common shares outstanding (in millions) | 231.2      | 241.3    |

|  | Three months ended<br>(in millions) |           |
|--|-------------------------------------|-----------|
| Non-GAAP operating earnings (losses)             | 12/31/24                            | 12/31/23  |
| Net income attributable to PFG                   | \$905.4                             | \$(871.7) |
| Net realized capital (gains) losses, as adjusted | 94.6                                | 141.4     |
| (Income) loss from exited business               | (551.9)                             | 1,170.8   |
| Non-GAAP operating earnings                      | \$448.1                             | \$440.5   |

|  |          | <b>Three months ended</b><br>(in millions) |  |
|--|----------|--|--|
| Income taxes   | 12/31/24 | 12/31/23                                   |  |
| Total GAAP income taxes                              | \$209.9  | \$(268.0)                                  |  |
| Net realized capital gains (losses) tax adjustments  | 18.9     | 35.3                                       |  |
| Income taxes attributable to noncontrolling interest | i i      | (0.3)                                      |  |
| Income taxes related to equity method investments    | 16.9     | 21.0                                       |  |
| Income taxes related to exited business              | (146.9)  | 311.3                                      |  |
| Income taxes   | \$98.8   | \$99.3                                     |  |



### Non-GAAP financial measure reconciliations

|  | Twelve months ended<br>(in millions) |           |
|--|--------------------------------------|-----------|
| Non-GAAP operating earnings (Losses)             | 12/31/24                             | 12/31/23  |
| Net income attributable to PFG                   | \$1,571.0                            | \$623.2   |
| Net realized capital (gains) losses, as adjusted | 135.3                                | 87.9      |
| (Income) loss from exited business               | (65.8)                               | 891.7     |
| Non-GAAP operating earnings                      | \$1,640.5                            | \$1,602.8 |

|  | <b>Twelve months ended</b><br>(in millions) |          |
|--|---|----------|
| Income taxes   | 12/31/24                                    | 12/31/23 |
| Total GAAP income taxes                              | \$291.7                                     | \$68.7   |
| Net realized capital gains (losses) tax adjustments  | 16.1  | 22.0     |
| Income taxes attributable to noncontrolling interest | (0.5)                                       | (0.6)    |
| Income taxes related to equity method investments    | 74.8  | 78.9     |
| Income taxes related to exited business              | (17.6)                                      | 238.1    |
| Income taxes   | \$364.5                                     | \$407.1  |

|  | Twelve mon | Twelve months ended |  |
|--|------------|---------------------|--|
| Diluted earnings per common share                                | 12/31/24   | 12/31/23            |  |
| Net income   | \$6.68     | \$2.55              |  |
| Net realized capital (gains) losses, as adjusted                 | 0.57       | 0.36                |  |
| (Income) loss from exited business                               | (0.28)     | 3.64                |  |
| Non-GAAP operating earnings                                      | \$6.97     | \$6.55              |  |
| Weighted-average diluted common shares outstanding (in millions) | 235.3      | 244.6               |  |

|   | <b>Twelve months ended</b><br>(in millions) |           |
|---|---|-----------|
| Investment Management operating revenues less pass-through expenses | 12/31/24                                    | 12/31/23  |
| Operating revenues  | \$1,820.7                                   | \$1,749.6 |
| Commissions and other expenses                                      | (152.1)                                     | (143.3)   |
| Operating revenues less pass-through expenses                       | \$1,668.6                                   | \$1,606.3 |



### Non-GAAP financial measure reconciliations

|   | Period ended<br>(in millions) |
|---|-------------------------------|
| Stockholders' equity x- cumulative change in fair value of funds withheld embedded derivative and AOCI other than foreign currency translation adjustment, available to common stockholders | 12/31/24                      |
| Stockholders' equity  | \$11,131.3                    |
| AOCI, other than foreign currency translation adjustment  | 3,438.9                       |
| Cumulative change in fair value of funds withheld embedded derivative   | (2,381.3)                     |
| Noncontrolling interest   | (44.9)                        |
| Stockholders' equity x- cumulative change in fair value of funds withheld embedded derivative and AOCI other than foreign currency translation adjustment, available to common stockholders | \$12,144.0                    |

|  | Period ended |
|--|--------------|
| Non-GAAP operating earnings ROE (x- cumulative change in fair value of funds withheld embedded derivative and AOCI, other than foreign currency translation adjustment) available to common stockholders | 12/31/24     |
| Net Income ROE available to common stockholders (including AOCI)   | 14.3%        |
| Cumulative change in fair value of funds withheld embedded derivative and AOCI, other than foreign currency translation adjustment   | (1.7)%       |
| Net realized capital (gains) losses  | 1.1%         |
| (Income) loss from exited business   | (0.5)%       |
| Non-GAAP operating earnings ROE (x- cumulative change in fair value of funds withheld embedded derivative and AOCI, other than foreign currency translation adjustment) available to common stockholders | 13.2%        |



### Additional Disclosures

#### Use of non-GAAP financial measures

A non-GAAP financial measure is a numerical measure of performance, financial position, or cash flow that includes adjustments from a comparable financial measure presented in accordance with U.S. GAAP.

The company uses a number of non-GAAP financial measures management believes are useful to investors because they illustrate the performance of the company's normal, ongoing operations which is important in understanding and evaluating the company's financial condition and results of operations. While such measures are also consistent with measures utilized by investors to evaluate performance, they are not, however, a substitute for U.S. GAAP financial measures. Therefore, the company has provided reconciliations of the non-GAAP financial measures to the most directly comparable U.S. GAAP financial measure within the slides. The company adjusts U.S. GAAP financial measures for items not directly related to ongoing operations. However, it is possible these adjusting items have occurred in the past and could recur in future reporting periods. Management also uses non-GAAP financial measures for goal setting, as a basis for determining employee and senior management awards and compensation and evaluating performance on a basis comparable to that used by investors and securities analysts.

The company also uses a variety of other operational measures that do not have U.S. GAAP counterparts, and therefore do not fit the definition of non-GAAP financial measures. Assets under management is an example of an operational measure that is not considered a non-GAAP financial measure.

#### Forward looking statements

This presentation contains statements that constitute forward looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, including statements relating to share repurchases and planned dividends, the realization of our growth and business strategies and results from ongoing operations. Forward looking statements are made based upon our current expectations and beliefs concerning future developments and their potential effects on us. Such forward looking statements are not guarantees of future performance and actual results may differ materially from the results anticipated in the forward-looking statements. We describe risks, uncertainties and factors that could cause or contribute to such material differences in our filings with the Securities and Exchange Commission, including in the "Risk Factors" and "Note Concerning Forward-Looking Statements" sections in our annual report on Form 10-K for the year ended Dec. 31, 2023, as updated or supplemented from time to time in subsequent filings. We assume no obligation to update any forward-looking statement for any reason, which speaks as of its date.

