illumina[®] Q4 2024 Earnings Presentation

February 6, 2025







Jacob Thaysen

Chief Executive Officer

Ankur Dhingra

Chief Financial Officer

Salli Schwartz

Head of Investor Relations



Cautionary Notes

This release may contain forward-looking statements that involve risks and uncertainties. Among the important factors to which our business is subject that could cause actual results to differ materially from those in any forward-looking statements are: (i) changes in the rate of growth in the markets we serve; (ii) the volume, timing and mix of customer orders among our products and services; (iii) our ability to adjust our operating expenses to align with our revenue expectations; (iv) uncertainty regarding the impact of our recent inclusion by the China Ministry of Commerce announcement that Illumina is included on its "unreliable entities list" as well as tariffs recently imposed or threatened by the U.S. government and its trading partners, and other possible tariffs or trade protection measures; (v) our ability to manufacture robust instrumentation and consumables; (vi) the success of products and services competitive with our own; (vii) challenges inherent in developing, manufacturing, and launching new products and services, including expanding or modifying manufacturing operations and reliance on third-party suppliers for critical components; (viii) the impact of recently launched or pre-announced products and services on existing products and services; (ix) our ability to modify our business strategies to accomplish our desired operational goals; (x) our ability to realize the anticipated benefits from prior or future actions to streamline and improve our R&D processes, reduce our operating expenses and maximize our revenue growth; (xi) our ability to further develop and commercialize our instruments, consumables, and products; (xii) to deploy new products, services, and applications, and to expand the markets for our technology platforms; (xiii) the risk of additional litigation arising against us in connection with the GRAIL acquisition; (xv) our ability to obtain approval by third-party payors to reimburse patients for our products; (xvi) our ability to obtain regulatory clearance for our products from government agencies; (xvii) our ability to successfully partner with other companies and organizations to develop new products, expand markets, and grow our business; (xvii) uncertainty, or adverse economic and business conditions, including as a result of slowing or uncertain economic growth or armed conflict; (xviii) the application of generally accepted accounting principles, which are highly complex and involve many subjective assumptions, estimates, and judgments and (xix) legislative, regulatory and economic developments, together with other factors detailed in our filings with the Securities and Exchange Commission, including our most recent filings on Forms 10-K and 10-Q, or in information disclosed in public conference calls, the date and time of which are released beforehand. We undertake no obligation, and do not intend, to update these forward-looking statements, to review or confirm analysts' expectations, or to provide interim reports or updates on the progress of the current quarter.

Disclaimers

GAAP reconciliation of non-GAAP measures can be found in the Appendix, our earnings release and in the supplementary data on our website.

We divested GRAIL in June 2024. For a review of historical financial results for GRAIL and consolidated Illumina, please see our earnings release and our SEC filings.

Year-over-year (YoY) denotes a comparison against the same quarter of the previous fiscal year, while quarter-over-quarter (QoQ) or "sequential" denotes a comparison against the previous fiscal quarter.



Jacob Thaysen

Chief Executive Officer



Significant Progress Towards our Strategic Goals





Illumina Q4'24 Results

Revenue Exceeded Our Expectations





Q4'24 NovaSeq X Updates



Installed Base Updates

Base¹

Installed

Pull-Through Updates

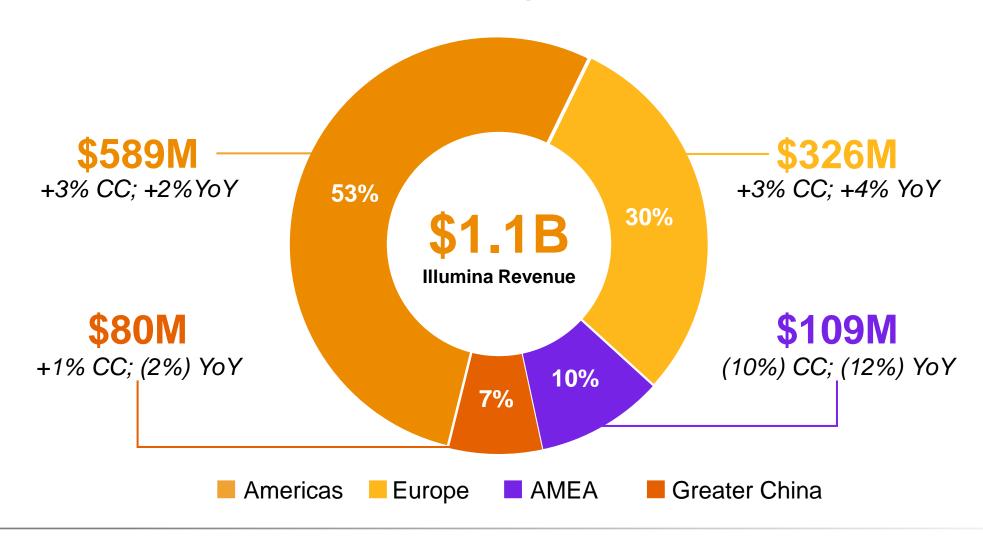
\$1.3 \text{FY24} Avg. Pull-Through²

^{1.} NovaSeg[™] X installed base includes reagent rentals.

^{2.} Average pull-through reflects FY24 average annualized figures per instrument.



Illumina Q4'24 Regional Revenue



Note: AMEA = Asia Pacific, Middle East and Africa. CC = constant currency. YoY = year-over-year.

Note: Regional revenue metrics reflect reported results.

Note: See Appendix for reconciliations of GAAP and non-GAAP financial measures.

Key Priorities to Guide Strategy Execution

Deeper Customer & Partner Collaboration

Continuous Innovation

Commercial & Operational Excellence

Announced Collaboration



Brings together Illumina's software capabilities and NVIDIA's advanced AI tools to enhance analysis and interpretation of multiomic data

Announced Collaboration



Creates one of the largest genetic databases linked with phenotypic data, sequencing 10 million exomes exclusively using Illumina technology

Key Priorities to Guide Strategy Execution

Deeper Customer & Partner Collaboration

Continuous Innovation

Commercial & Operational Excellence

Q4'24 Product Launches



Single Flow Cell NovaSeq[™] X



25B 100- and 200-cycle kits



Looking Ahead

Illumina Proteomics Solution

Constellation Mapped Reads



Key Priorities to Guide Strategy Execution

Deeper Customer & Partner Collaboration

Continuous Innovation

Commercial & Operational Excellence



Core Illumina

FY23

FY24

Non-GAAP Gross Margin

65.8%

68.6%



Non-GAAP Operating Margin

19.9%

21.3%





Summary 2025 Guidance

YoY Revenue Growth in Constant Currency¹

Low Single-Digit Percent Range Non-GAAP Operating Margin

~23%

Non-GAAP
Diluted EPS

\$4.50-\$4.65



Long-Term Financial Targets

From 08/13/2024 Strategy Update

| Financial Targets | | | | | | | | | |
|---------------------------|----------------------------------|--|--|--|--|--|--|--|--|
| Revenue | High single-digit growth by 2027 | | | | | | | | |
| Non-GAAP Operating Margin | 500+ bps expansion | | | | | | | | |
| Non-GAAP EPS | Double-digit to teens growth | | | | | | | | |

Note: See statement regarding use of non-GAAP financial measures.

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Ankur Dhingra

Chief Financial Officer



Core Illumina Q4'24 Financials

Core Illumina Revenue

Sequencing Consumables Revenue

\$1.1B

+1%
YoY (CC)

+1% YoY

Driven by HT consumables while aboveexpectations performance was driven by NovaSeq[™] X placements \$698M

+2% YoY (CC) +2%

Driven by continued transition of HT to NovaSeq X and growth in MT consumables against a modest prior-year compare



Q4'24 NovaSeq X Transition Update

HT Gb Data & Consumables Revenue Attributed to NovaSeq[™] X During Q4'24

Total Gb Shipped

Research Gb Shipped

~80% ~50%

Clinical Gb Shipped

Total Consumables Revenue

Note: Gb = gigabases. HT = high-throughput.

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Q4'24 Total Sequencing Activity

Gb Output Growth on Connected High- and Mid- Throughput Instruments



Robust growth from both clinical & research customers

Note: Gb = gigabases. YoY = year-over-year.



Core Illumina Q4'24 Financials (cont'd.)

Sequencing Instruments Revenue

Sequencing Service & Other

\$155M

\$151M

(3%) YoY (CC)

(4%) YoY %) (1%) YoY

Driven by a decline in MT shipments due to capital constraints, partially offset by the successful launch of the MiSeq[™] i100

Due to timing of certain strategic partnership revenues; instrument services contract revenue, revenue from CDx agreements, and revenue from our informatics solutions, grew as anticipated



Core Illumina Q4'24 Additional P&L Results

Non-GAAP Gross Margin



Drivers

Operational excellence initiatives that continue to improve productivity and deliver cost savings

Continued growth in our consumables business

Note: YoY = year-over-year.



Core Illumina Q4'24 Additional P&L Results (cont'd.)

Non-GAAP Operating Expenses

Non-GAAP Operating Margin

\$526M

19.7%

▲ 120 bps vs. Q4'23

Reflecting cost control measures and project expenditures tied to key investments

Reflecting discipline and operational excellence measures delivering results



Q4'24

Core Illumina Q4'24 Additional P&L Results (cont'd.)

Non-GAAP Tax Rate

FY24

Non-GAAP Weighted Average Diluted Share Count

23.7%

23.6%

~160M

Non-GAAP Net Income

Non-GAAP Diluted EPS

\$152M

\$0.95



Core Illumina Cash Flow & Balance Sheet Items Q4'24

Cash Flow from Operations

Capital Expenditures

Free Cash Flow

5322M

Share Repurchase Program

Illumina Shares

134K \$17M

Total Cost

\$129.02

Avg. Price per Share

Cash, Cash Equivalents & Short-Term Investments

\$1.22B



Core Illumina Guidance for FY'25

As of 02/06/2025

Constant Currency Revenue

Total Revenue Growth

Low Single-Digits

Assumes FX impact of ~120 bps

Sequencing Revenue Growth

In-Line with Total Revenue

Sequencing Consumables

Low Single-Digits Growth Low Single-Digits Decline

Sequencing Instruments

Annual Pull-Through¹

NovaSeq[™] X: \$1.35M to \$1.45M

NovaSeq 6000: \$500k to \$600k

NextSeq[™] 1k/2k: \$80k to \$100k

NextSeq 550: \$90k to \$110k



Core Illumina Guidance for FY'25 (cont'd.)

As of 02/06/2025

Additional P&L and Cash Flow Metrics

Non-GAAP Operating Margin¹

~23%

Non-GAAP Tax Rate

~22.5%

Non-GAAP EPS

\$4.50-\$4.65

Other Income (Expense), Net

~(\$60M)

Capital Expenditures

~(\$200M)

Non-GAAP Weighted Average Diluted Share Count

~160M

Note: EPS = *earnings per diluted share.*

Core Illumina Guidance for Q1'25

As of 02/06/2025

Constant Currency Revenue

Non-GAAP Operating Margin

Non-GAAP EPS

Flat to (1%) Decline

~20.5%

\$0.93-\$0.98

Note: EPS = earnings per diluted share.

Assumes FX impact of ~140 bps

Note: All growth rates shown reflect year-over-year comparisons.

Note: See statement regarding use of non-GAAP financial measures.



Jacob Thaysen

Chief Executive Officer



Q&A





Jacob Thaysen

Ankur Dhingra

illumına

Our Mission:

To improve human health by unlocking the power of the genome

Appendix



Avg. Pull Through³

FY24 Active Installed Base

Mid-Throughput High-Throughput¹ **Low-Throughput** NovaSeq[™] X Series NovaSeq 6000™ NextSeq[™] 1k/2k NextSeq[™] 500/550 MiSeq[™] i100 | MiSeq MiniSeq[™] | iSeq[™] 100 Q1'23 Q1'17 Q4'20 | Q1'20 Q1'14 | Q1'15 Q4'24 | Q3'11 Q1'16 | Q1'18 **First Shipment Date FY24 Shipments** 266 ~30 ~520 ~90 ~360 ~380 **Active Installed Base²** 630 ~1,640 ~2,700 ~3,950 ~8,590 ~4,470

~\$100

~\$100

~\$740

~\$1,300

~\$20 MiniSeq

~\$30 MiSeq

^{1.} High-throughput figures exclude HiSeq™. NovaSeq 6000 active installed base accounts for ~160 decommissions in FY24.

^{2.} Active installed base excludes decommissioned instruments and includes reagent rental units.

^{3.} Average pull through reflects FY24 average annualized figures per instrument, in thousands.

Statement regarding use of non-GAAP financial measures

The company reports non-GAAP results for diluted earnings per share, net income, gross margin, operating expenses, including research and development expense, selling general and administrative expense, legal contingencies and settlement, and goodwill and intangible impairment, operating income, operating margin, gross profit, other income (expense), tax provision, constant currency revenue growth, and free cash flow (on a consolidated and, as applicable, segment basis) in addition to, and not as a substitute for, or superior to, financial measures calculated in accordance with GAAP. The company's financial measures under GAAP include substantial charges such as amortization of acquired intangible assets among others that are listed in the reconciliations of GAAP and non-GAAP financial measures included in this press release, as well as the effects of currency translation. Management has excluded the effects of these items in non-GAAP measures to assist investors in analyzing and assessing past and future operating performance. Non-GAAP net income, diluted earnings per share and operating margin are key components of the financial metrics utilized by the company's board of directors to measure, in part, management's performance and determine significant elements of management's compensation.

The company encourages investors to carefully consider its results under GAAP, as well as its supplemental non-GAAP information and the reconciliation between these presentations, to more fully understand its business. Reconciliations between GAAP and non-GAAP results are presented in the tables of this release.

The company provides forward-looking guidance on a non-GAAP basis. The company is unable to provide a reconciliation of forward-looking non-GAAP financial measures to the most directly comparable GAAP reported financial measures because it is unable to predict with reasonable certainty the impact of items such as acquisition-related expenses, gains and losses from strategic investments, fair value adjustments to contingent consideration, potential future asset impairments, restructuring activities, and the ultimate outcome of pending litigation without unreasonable effort. These items are uncertain, inherently difficult to predict, depend on various factors, and could have a material impact on GAAP reported results for the guidance period. For the same reasons, the company is unable to address the significance of the unavailable information, which could be material to future results.

Use of forward-looking statements

This release may contain forward-looking statements that involve risks and uncertainties. Among the important factors to which our business is subject that could cause actual results to differ materially from those in any forward-looking statements are: (i) changes in the rate of growth in the markets we serve; (ii) the volume, timing and mix of customer orders among our products and services; (iii) our ability to adjust our operating expenses to align with our revenue expectations; (iv) uncertainty regarding the impact of our recent inclusion by the China Ministry of Commerce announcement that Illumina is included on its "unreliable entities list" as well as tariffs recently imposed or threatened by the U.S. government and its trading partners, and other possible tariffs or trade protection measures; (v) our ability to manufacture robust instrumentation and consumables; (vi) the success of products and services competitive with our own; (vii) challenges inherent in developing, manufacturing, and launching new products and services, including expanding or modifying manufacturing operations and reliance on third-party suppliers for critical components; (viii) the impact of recently launched or pre-announced products and services on existing products and services; (ix) our ability to modify our business strategies to accomplish our desired operational goals; (x) our ability to realize the anticipated benefits from prior or future actions to streamline and improve our R&D processes, reduce our operating expenses and maximize our revenue growth; (xi) our ability to further develop and commercialize our instruments, consumables, and products; (xii) to deploy new products, services, and applications, and to expand the markets for our technology platforms; (xiii) the risk of additional litigation arising against us in connection with the GRAIL acquisition; (xiv) our ability to obtain approval by third-party payors to reimburse patients for our products; (xv) our ability to obtain regulatory clearance for our products from government agencies; (xvi) our ability to successfully partner with other companies and organizations to develop new products, expand markets, and grow our business; (xvii) uncertainty, or adverse economic and business conditions, including as a result of slowing or uncertain economic growth or armed conflict; (xviii) the application of generally accepted accounting principles, which are highly complex and involve many subjective assumptions, estimates, and judgments and (xix) legislative, regulatory and economic developments, together with other factors detailed in our filings with the Securities and Exchange Commission, including our most recent filings on Forms 10-K and 10-Q, or in information disclosed in public conference calls, the date and time of which are released beforehand. We undertake no obligation, and do not intend, to update these forward-looking statements, to review or confirm analysts' expectations, or to provide interim reports or updates on the progress of the current quarter.

Illumina, Inc. Condensed Statements of Cash Flows (In millions) (unaudited)

TABLE 1: CONSOLIDATED STATEMENTS OF CASH FLOWS AND FREE CASH FLOWS:

| | | Three Mont | hs E | Ended | | Year E | Ended | | | |
|--|----|---------------------|------|--------------------|----|--------------------|-------|--------------------|--|--|
| | D | ecember 29, 2024 | De | cember 31, 2023 | De | cember 29, 2024 | De | cember 31, 2023 | | |
| Net cash provided by operating activities | \$ | 364 | \$ | 224 | \$ | 837 | \$ | 478 | | |
| Net cash used in investing activities | | (48) | | (84) | | (178) | | (231) | | |
| Net cash used in financing activities | | (47) | | (27) | | (570) | | (1,210) | | |
| Effect of exchange rate changes on cash and cash equivalents | | (11) | | 8 | | (10) | | | | |
| Net increase (decrease) in cash and cash equivalents | | 258 | | 121 | | 79 | | (963) | | |
| Cash and cash equivalents, beginning of period | | 869 | | 927 | | 1,048 | | 2,011 | | |
| Cash and cash equivalents, end of period | \$ | 1,127 | \$ | 1,048 | \$ | 1,127 | \$ | 1,048 | | |
| Calculation of free cash flow: | | | | | | | | | | |
| Net cash provided by operating activities | \$ | 364 | \$ | 224 | \$ | 837 | \$ | 478 | | |
| Purchases of property and equipment | | (42) | | (51) | | (142) | | (195) | | |
| Free cash flow (a) | \$ | 322 | \$ | 173 | \$ | 695 | \$ | 283 | | |

TABLE 2: CORE ILLUMINA FREE CASH FLOWS:

| | Three M | lonths Ended | Ye | ar Ended |
|---|---------|-------------------|-----|-------------------|
| | | ember 29, 2024 | Dec | ember 29, 2024 |
| Net cash provided by operating activities | \$ | 364 | \$ | 1,207 |
| Purchases of property and equipment | | (42) | | (137) |
| Free cash flow (a) | \$ | 322 | \$ | 1,070 |

(a) Free cash flow, which is a non-GAAP financial measure, is calculated as net cash provided by operating activities reduced by purchases of property and equipment. Free cash flow is useful to management as it is one of the metrics used to evaluate our performance and to compare us with other companies in our industry. However, our calculation of free cash flow may not be comparable to similar measures used by other companies.

Illumina, Inc. Results of Operations - Constant Currency Revenue (Dollars in millions) (unaudited)

TABLE 1: CORE ILLUMINA - CONSTANT CURRENCY REVENUE:

| | | Thre | е Мо | nths Ended | | | 15 18 4,317 4,420 (8) — | | | | | | |
|---------------------------------|-----|-------------------|------|--------------------|-------------|----|-------------------------------|----|-------|-------------|--|--|--|
| | Dec | ember 29, 2024 | Dec | cember 31, 2023 | % Change | De | | De | | % Change | | | |
| Revenue | \$ | 1,104 | \$ | 1,097 | 1 % | \$ | 4,332 | \$ | 4,438 | (2)% | | | |
| Less: Hedge gains | | 5 | | 10 | | | 15 | | 18 | | | | |
| Revenue, excluding hedge effect | | 1,099 | | 1,087 | | | 4,317 | | 4,420 | | | | |
| Less: Exchange rate effect | | _ | | _ | | | (8) | | | | | | |
| Constant currency revenue (a) | \$ | 1,099 | \$ | 1,087 | 1 % | \$ | 4,325 | \$ | 4,420 | (2)% | | | |

TABLE 2: CONSOLIDATED - CONSTANT CURRENCY REVENUE:

| | | Thre | onths Ended | <u> </u> | Year Ended | | | | | | | |
|---------------------------------|-----|-------------------|----------------------|----------|-------------|----------------------|-------|----|---------------------|-------------|--|--|
| | Dec | ember 29, 2024 | December 31, 2023 | | % Change | December 29, 2024 | | | ecember 31, 2023 | % Change | | |
| Revenue | \$ | 1,104 | \$ | 1,122 | (2)% | \$ | 4,372 | \$ | 4,504 | (3)% | | |
| Less: Hedge gains | | 5 | | 10 | | | 15 | | 18 | | | |
| Revenue, excluding hedge effect | | 1,099 | | 1,112 | | | 4,357 | | 4,486 | | | |
| Less: Exchange rate effect | | _ | | _ | | | (8) | | _ | | | |
| Constant currency revenue (a) | \$ | 1,099 | \$ | 1,112 | (1)% | \$ | 4,365 | \$ | 4,486 | (3)% | | |

⁽a) Constant currency revenue growth, which is a non-GAAP financial measure, is calculated using comparative prior period foreign exchange rates to translate current period revenue, net of the effects of hedges.

Illumina, Inc. Results of Operations - Constant Currency Revenue by Source (Dollars in millions) (unaudited)

TABLE 1: CORE ILLUMINA - CONSTANT CURRENCY REVENUE BY SOURCE:

| | Thre | ee Months End | ed |
|--|------------------|---------------------|----------|
| | mber 29, 2024 | December 3° 2023 | % Change |
| Sequencing consumables revenue | \$ 698 | \$ 68 | 7 2 % |
| Less: Hedge gains | 5 | • | 7 |
| Sequencing consumables revenue, excluding hedge effect | 693 | 680 |) |
| Less: Exchange rate effect | _ | _ | _ |
| Sequencing consumables constant currency revenue (a) | \$ 693 | \$ 680 | 2 % |
| | | | _ |
| Sequencing instruments revenue | \$ 155 | \$ 16 | 1 (4)% |
| Less: Hedge gains | 1 | | 2 |
| Sequencing instruments revenue, excluding hedge effect | 154 | 159 | 9 |
| Less: Exchange rate effect | (1) | _ | _ |
| Sequencing instruments constant currency revenue (a) | \$ 155 | \$ 159 | (3)% |
| | | | _ |
| Sequencing service and other revenue | \$ 151 | \$ 15 | 2 (1)% |
| Less: Hedge gains | _ | _ | _ |
| Sequencing service and other revenue, excluding hedge effect | 151 | 15 | 2 |
| Less: Exchange rate effect | _ | _ | _ |
| Sequencing service and other constant currency revenue (a) | \$ 151 | \$ 152 | 2 (1)% |

Amounts in tables are rounded to the nearest millions. As a result, certain amounts may not recalculate.

(a) Constant currency revenue growth, which is a non-GAAP financial measure, is calculated using comparative prior period foreign exchange rates to translate current period revenue, net of the effects of hedges.

Illumina, Inc. Results of Operations - Revenue by Region (Dollars in millions) (unaudited)

TABLE 1: CORE ILLUMINA - REVENUE BY REGION:

| | | Thre | е Мо | onths Ended | <u> </u> | | | Ye | ar Ended | |
|---|-----|-------------------|------|--------------------|----------|----|--------------------|----|---------------------|----------|
| | Dec | ember 29, 2024 | De | cember 31, 2023 | % Change | De | cember 29, 2024 | D | ecember 31, 2023 | % Change |
| AMR revenue | \$ | 589 | \$ | 576 | 2 % | \$ | 2,401 | \$ | 2,455 | (2)% |
| Less: Hedge gains | | _ | | 1 | | | 1 | | 2 | |
| AMR revenue, excluding hedge effect | | 589 | | 575 | | | 2,400 | | 2,453 | |
| Less: Exchange rate effect | | (1) | | _ | | | (4) | | | |
| AMR constant currency revenue (a) | \$ | 590 | \$ | 575 | 3 % | \$ | 2,404 | \$ | 2,453 | (2)% |
| AMEA revenue (b) | \$ | 109 | \$ | 124 | (12)% | \$ | 438 | \$ | 459 | (4)% |
| Less: Hedge gains | * | 1 | Ψ | 4 | (1-)/0 | Ψ. | 6 | Ψ. | 9 | (1)/0 |
| AMEA revenue, excluding hedge effect (b) | | 108 | | 120 | | | 432 | | 450 | |
| Less: Exchange rate effect | | _ | | _ | | | (9) | | _ | |
| AMEA constant currency revenue (a)(b) | \$ | 108 | \$ | 120 | (10)% | \$ | 441 | \$ | 450 | (2)% |
| China revenue (c) | \$ | 80 | \$ | 82 | (2)% | \$ | 308 | \$ | 384 | (20)% |
| Less: Hedge gains | | 2 | | 4 | | | 6 | | 9 | |
| China revenue, excluding hedge effect (c) | | 78 | | 78 | | | 302 | | 375 | |
| Less: Exchange rate effect | | _ | | _ | | | (5) | | _ | |
| China constant currency revenue (a)(c) | \$ | 78 | \$ | 78 | 1 % | \$ | 307 | \$ | 375 | (18)% |
| Europe revenue | \$ | 326 | \$ | 315 | 4 % | \$ | 1,185 | \$ | 1,140 | 4 % |
| Less: Hedge gains | · | 2 | • | 1 | | • | 3 | · | (1) | |
| Europe revenue, excluding hedge effect | | 324 | | 314 | | | 1,182 | | 1,141 | |
| Less: Exchange rate effect | | 1 | | _ | | | 8 | | _ | |
| Europe constant currency revenue (a) | \$ | 323 | \$ | 314 | 3 % | \$ | 1,174 | \$ | 1,141 | 3 % |

Amounts in tables are rounded to the nearest millions. As a result, certain amounts may not recalculate.

⁽a) Constant currency revenue growth, which is a non-GAAP financial measure, is calculated using comparative prior period foreign exchange rates to translate current period revenue, net of the effects of hedges.

⁽b) Region includes revenue from Russia and Turkey.

⁽c) Region includes revenue from China, Taiwan, and Hong Kong.

Illumina, Inc. Results of Operations - Non-GAAP (In millions, except per share amounts) (unaudited)

TABLE 1: CORE ILLUMINA - RECONCILIATION OF GAAP AND NON-GAAP DILUTED EARNINGS PER SHARE:

| | Thr | ee Months Ended | Year E | inded |
|--|-----|----------------------|----------------------|----------------------|
| | | December 29, 2024 | December 29, 2024 | December 31, 2023 |
| GAAP earnings per share - diluted | \$ | 0.73 | \$ 5.61 | \$ 1.70 |
| Cost of revenue (b) | | 0.10 | 0.40 | 0.39 |
| R&D expense (b) | | 0.01 | 0.04 | 0.18 |
| SG&A expense (b) | | 0.04 | (1.06) | 1.36 |
| Goodwill and intangible impairment (b) | | _ | 0.02 | 0.04 |
| Legal contingency and settlement (b) | | 0.11 | (2.87) | 0.13 |
| Other (income) expense, net (b) | | (0.19) | 1.86 | 0.23 |
| GILTI, US foreign tax credits, and global minimum top-up tax (c) | | (0.03) | 0.52 | 0.28 |
| Incremental non-GAAP tax expense (d) | | 0.10 | (0.46) | (0.54) |
| Income tax provision (e) | | 0.08 | 0.10 | 0.23 |
| Non-GAAP earnings per share - diluted (a) | \$ | 0.95 | \$ 4.16 | \$ 4.00 |

TABLE 2: CORE ILLUMINA - RECONCILIATION OF GAAP AND NON-GAAP NET INCOME:

| | The | ree Months Ended | Year Ended | | | | | | |
|--|----------------------|------------------|------------|----------------------|----|----------------------|--|--|--|
| | December 29, 2024 | | | December 29, 2024 | | December 31, 2023 | | | |
| GAAP net income | \$ | 117 | \$ | 894 | \$ | 269 | | | |
| Cost of revenue (b) | | 17 | | 64 | | 62 | | | |
| R&D expense (b) | | 1 | | 6 | | 29 | | | |
| SG&A expense (b) | | 7 | | (168) | | 216 | | | |
| Goodwill and intangible impairment (b) | | _ | | 3 | | 6 | | | |
| Legal contingency and settlement (b) | | 18 | | (456) | | 20 | | | |
| Other (income) expense, net (b) | | (31) | | 295 | | 36 | | | |
| GILTI, US foreign tax credits, and global minimum top-up tax (c) | | (5) | | 82 | | 45 | | | |
| Incremental non-GAAP tax expense (d) | | 15 | | (73) | | (86) | | | |
| Income tax provision (e) | | 13 | | 16 | | 37 | | | |
| Non-GAAP net income (a) | \$ | 152 | \$ | 663 | \$ | 634 | | | |

Illumina, Inc. Results of Operations - Non-GAAP (continued) (In millions, except per share amounts) (unaudited)

TABLE 3: CONSOLIDATED - RECONCILIATION OF GAAP AND NON-GAAP DILUTED EARNINGS (LOSS) PER SHARE:

| | | Three Mon | ths Ended | Year E | Ended | | |
|--|-----|--------------------|----------------------|----------------------|----------------------|--|--|
| | Dec | cember 29, 2024 | December 31, 2023 | December 29, 2024 | December 31, 2023 | | |
| GAAP earnings (loss) per share - diluted | \$ | 1.17 | \$ (1.11) | \$ (7.69) | \$ (7.34) | | |
| Cost of revenue (b) | | 0.10 | 0.30 | 0.81 | 1.24 | | |
| R&D expense (b) | | 0.01 | 0.08 | 0.04 | 0.18 | | |
| SG&A expense (b) | | 0.04 | 0.90 | (0.97) | 1.54 | | |
| Goodwill and intangible impairment (b) | | _ | 0.04 | 11.88 | 5.23 | | |
| Legal contingency and settlement (b) | | 0.11 | 0.03 | (2.87) | 0.13 | | |
| Other (income) expense, net (b) | | (0.19) | 0.01 | 1.85 | 0.23 | | |
| GILTI, US foreign tax credits, and global minimum top-up tax (c) | | (0.32) | (0.01) | 0.57 | 0.38 | | |
| Incremental non-GAAP tax expense (d) | | (0.14) | (0.28) | (1.26) | (0.96) | | |
| Income tax provision (e) | | 0.08 | 0.18 | 0.09 | 0.23 | | |
| Non-GAAP earnings per share - diluted (a) | \$ | 0.86 | \$ 0.14 | \$ 2.45 | \$ 0.86 | | |

TABLE 4: CONSOLIDATED - RECONCILIATION OF GAAP AND NON-GAAP NET INCOME (LOSS):

| | | Three Mor | nths Ended | | Year E | Year Ended | | |
|--|----|--------------------|----------------------|----|----------------------|------------|--------------------|--|
| | De | cember 29, 2024 | December 31, 2023 | | December 29, 2024 | De | cember 31, 2023 | |
| GAAP net income (loss) | \$ | 187 | \$ (176 |) | \$ (1,223) | \$ | (1,161) | |
| Cost of revenue (b) | | 17 | 48 | , | 129 | | 196 | |
| R&D expense (b) | | 1 | 12 | | 6 | | 29 | |
| SG&A expense (b) | | 7 | 143 | , | (155) | | 244 | |
| Goodwill and intangible impairment (b) | | _ | 6 | i | 1,889 | | 827 | |
| Legal contingency and settlement (b) | | 18 | 6 | i | (456) | | 20 | |
| Other (income) expense, net (b) | | (31) | 1 | | 295 | | 36 | |
| GILTI, US foreign tax credits, and global minimum top-up tax (c) | | (51) | (2 | () | 90 | | 61 | |
| Incremental non-GAAP tax expense (d) | | (23) | (44 | .) | (201) | | (152) | |
| Income tax provision (e) | | 13 | 28 | | 16 | | 37 | |
| Non-GAAP net income (a) | \$ | 138 | \$ 22 | | \$ 390 | \$ | 137 | |

Amounts in tables are rounded to the nearest millions. As a result, certain amounts may not recalculate.

- (a) Non-GAAP net income and diluted earnings per share exclude the effects of the pro forma adjustments detailed above. Non-GAAP net income and diluted earnings per share are key components of the financial metrics utilized by the company's board of directors to measure, in part, management's performance and determine significant elements of management's compensation. Management has excluded the effects of these items in these measures to assist investors in analyzing and assessing our past and future operating performance.
- (b) Refer to Reconciliations between GAAP and Non-GAAP Results of Operations for details of amounts.
- (c) Amounts represent the impact of GRAIL pre-acquisition net operating losses on GILTI, the utilization of US foreign tax credits, and the Pillar Two global minimum top-up tax, which became effective in Q1 2024.
- (d) Incremental non-GAAP tax expense reflects the tax impact of the non-GAAP adjustments listed.
- (e) Amounts represent the difference between book and tax accounting related to stock-based compensation cost.

TABLE 5: RECONCILIATION OF GAAP AND NON-GAAP RESULTS OF OPERATIONS AS A PERCENT OF REVENUE:

Three Months Ended December 29, 2024 December 31, 2023 Core/Consolidated Core Illumina **GRAIL** Consolidated Elims GAAP gross profit (loss) (b) \$ 728 65.9 % \$ 695 63.3 % \$ (19) \$ (2) \$ 674 60.1 % Amortization of acquired intangible assets 17 1.5 % 14 1.3 % 47 4.2 % 33 Restructuring (g) 1 0.1 % 1 0.1 % (2) \$ 722 Non-GAAP gross profit (a) 745 67.4 % \$ 710 64.7 % \$ 64.4 % **GAAP R&D expense** 256 23.2 % \$ 260 23.7 % \$ 84 (3) \$ 341 30.4 % (0.1)% (1) (0.1)% Acquisition-related expenses (d) (1) (1) (0.1)% Restructuring (g) (11) (1.0)% (11) (1.0)% Non-GAAP R&D expense 255 23.1 % \$ 248 (3) \$ 329 29.3 % \$ 22.6 % \$ 84 **GAAP SG&A expense** \$ 279 25.2 % \$ 391 35.6 % \$ 94 **—** \$ 485 43.2 % Amortization of acquired intangible assets (1) (1) (0.1)% Contingent consideration liabilities (c) 11 1.0 % (58) (5.2)% (58) (5.1)% Acquisition-related expenses (d) (4) (0.3)% (26) (2.4)% (9)(35) (3.1)% Restructuring (g) (15)(1.3)% (48) (4.4)% (49) (4.4)% (1) Non-GAAP SG&A expense 271 24.6 % \$ 259 23.6 % \$ 83 342 30.5 % **GAAP** goodwill and intangible impairment 0.5 % \$ 0.5 % Intangible (IPR&D) impairment (i) (6) (0.5)% (6) (0.5)% Non-GAAP goodwill and intangible impairment \$ 1.7 % \$ **GAAP** legal contingency and settlement \$ 18 6 0.5 % \$ \$ \$ 6 0.5 % Legal contingency and settlement (h) (6) (0.5)% (18)(1.7)%(6) (0.5)% Non-GAAP legal contingency and settlement \$ **GAAP** operating profit (loss) 175 15.8 % 33 3.0 % \$ (197) \$ — \$ (164) (14.6)% Cost of revenue 17 1.5 % 15 1.4 % 48 4.3 % 33 R&D costs 1 0.1 % 12 1.1 % 12 1.1 % SG&A costs 7 0.6 % 131 12.0 % 143 12.8 % 12 Goodwill and intangible impairment 6 0.5 % 6 0.5 % Legal contingency and settlement 18 1.7 % 0.5 % 0.5 % 6 6 Non-GAAP operating profit (loss) (a) 218 19.7 % \$ 203 18.5 % \$ (152) \$ 4.6 % GAAP other income (expense), net 13 1.2 % (6) (0.5)% \$ (4) (0.4)% Strategic investment related gain, net (e) (31)(2.9)%Gain on Helix contingent value right (f) (2) (0.2)% (2) (0.2)% Acquisition-related expenses (d) 0.3 % 0.3 % 3 (5) (0.4)% \$ Non-GAAP other (expense) income, net (a) (1.7)% (3) (0.3)%(18)

TABLE 5: RECONCILIATION OF GAAP AND NON-GAAP RESULTS OF OPERATIONS AS A PERCENT OF REVENUE:

| | | Year Ended | | | | | | | | | | |
|---|-----------|------------|---------|---------------|-----------|--------|-------------|-------|---------|--|--|--|
| | | | | Decembe | r 29 | , 2024 | | | | | | |
| | | Core III | umina | GRAIL | | Elims | (| Conso | idated | | | |
| GAAP gross profit (loss) (b) | \$ | 2,909 | 67.1 % | \$ (38) | \$ | (10) | \$ 2 | ,861 | 65.4 % | | | |
| Amortization of acquired intangible assets | | 63 | 1.5 % | 65 | | _ | | 128 | 3.0 % | | | |
| Restructuring (g) | | 1 | | | | _ | | 1 | | | | |
| Non-GAAP gross profit (a) | \$ | 2,973 | 68.6 % | \$ 27 | \$ | (10) | \$ 2 | ,990 | 68.4 % | | | |
| GAAP R&D expense | \$ | 988 | 22.8 % | \$ 189 | \$ | (8) | \$ 1 | ,169 | 26.7 % | | | |
| Acquisition-related expenses (d) | | (4) | (0.1)% | _ | | | | (4) | (0.1)% | | | |
| Restructuring (g) | | (2) | | | | | | (2) | _ | | | |
| Non-GAAP R&D expense | <u>\$</u> | 982 | 22.7 % | <u>\$ 189</u> | <u>\$</u> | (8) | <u>\$ 1</u> | ,163 | 26.6 % | | | |
| GAAP SG&A expense | \$ | 900 | 20.7 % | \$ 192 | \$ | _ | \$ 1 | ,092 | 25.0 % | | | |
| Amortization of acquired intangible assets | | (1) | _ | (2) | | _ | | (3) | (0.1)% | | | |
| Contingent consideration liabilities (c) | | 315 | 7.2 % | _ | | _ | | 315 | 7.2 % | | | |
| Acquisition-related expenses (d) | | (87) | (2.0)% | (11) | | _ | | (98) | (2.3)% | | | |
| Restructuring (g) | | (58) | (1.3)% | (1) | | _ | | (59) | (1.3)% | | | |
| Non-GAAP SG&A expense | \$ | 1,069 | 24.6 % | \$ 178 | \$ | | \$ 1 | ,247 | 28.5 % | | | |
| GAAP goodwill and intangible impairment | \$ | 3 | 0.1 % | \$ 1,886 | \$ | _ | \$ 1 | ,889 | 43.2 % | | | |
| Goodwill impairment (i) | | _ | _ | (1,466) | | _ | (1 | ,466) | (33.5)% | | | |
| Intangible (IPR&D) impairment (i) | | (3) | (0.1)% | (420) | | _ | | (423) | (9.7)% | | | |
| Non-GAAP goodwill and intangible impairment | \$ | _ | | <u>\$</u> | \$ | _ | \$ | _ | _ | | | |
| GAAP legal contingency and settlement | \$ | (456) | (10.5)% | \$ — | \$ | _ | \$ | (456) | (10.4)% | | | |
| Legal contingency and settlement (h) | | 456 | 10.5 % | _ | | _ | | 456 | 10.4 % | | | |
| Non-GAAP legal contingency and settlement | \$ | | | <u>\$</u> | \$ | | \$ | _ | _ | | | |
| GAAP operating profit (loss) | \$ | 1,473 | 34.0 % | \$ (2,305) | \$ | (1) | \$ | (833) | (19.1)% | | | |
| Cost of revenue | | 64 | 1.5 % | 65 | | _ | | 129 | 3.0 % | | | |
| R&D costs | | 6 | 0.1 % | _ | | _ | | 6 | 0.1 % | | | |
| SG&A costs | | (168) | (3.9)% | 13 | | _ | | (155) | (3.5)% | | | |
| Goodwill and intangible impairment | | 3 | 0.1 % | 1,886 | | _ | 1 | ,889 | 43.2 % | | | |
| Legal contingency and settlement | | (456) | (10.5)% | _ | | _ | | (456) | (10.4)% | | | |
| Non-GAAP operating profit (loss) (a) | \$ | 922 | 21.3 % | \$ (341) | \$ | (1) | \$ | 580 | 13.3 % | | | |
| GAAP other (expense) income, net | \$ | (350) | (8.1)% | \$ 5 | \$ | (1) | \$ | (346) | (7.9)% | | | |
| Strategic investment related loss, net (e) | | 308 | 7.1 % | _ | | _ | | 308 | 7.1 % | | | |
| Gain on Helix contingent value right (f) | | (15) | (0.3)% | _ | | _ | | (15) | (0.3)% | | | |
| Acquisition-related expenses (d) | | 2 | | _ | | _ | | 2 | _ | | | |
| Non-GAAP other (expense) income, net (a) | \$ | (55) | (1.3)% | \$ 5 | \$ | (1) | \$ | (51) | (1.1)% | | | |

TABLE 5: RECONCILIATION OF GAAP AND NON-GAAP RESULTS OF OPERATIONS AS A PERCENT OF REVENUE:

| | Year Ended | | | | | | | | | |
|---|-------------------|----------|--------|----|----------|----|----------|-----|---------|---------|
| | December 31, 2023 | | | | | | | | | |
| | | Core III | umina | _(| GRAIL | _ | Elims | | Consol | idated |
| GAAP gross profit (loss) (b) | \$ 2 | 2,856 | 64.4 % | \$ | (96) | \$ | (16) | \$ | 2,744 | 60.9 % |
| Amortization of acquired intangible assets | | 57 | 1.3 % | | 134 | | _ | | 191 | 4.3 % |
| Restructuring (g) | | 5 | 0.1 % | | | | | | 5 | 0.1 % |
| Non-GAAP gross profit (a) | \$ 2 | 2,918 | 65.8 % | \$ | 38 | \$ | (16) | \$ | 2,940 | 65.3 % |
| | | | | | | | | | | |
| GAAP R&D expense | \$ | 1,030 | 23.2 % | \$ | 338 | \$ | (14) | \$ | 1,354 | 30.1 % |
| Acquisition-related expenses (d) | | (2) | | | | | _ | | (2) | |
| Restructuring (g) | | (27) | (0.6)% | | | | <u> </u> | | (27) | (0.7)% |
| Non-GAAP R&D expense | \$ | 1,001 | 22.6 % | \$ | 338 | \$ | (14) | \$ | 1,325 | 29.4 % |
| | | | | | | | | | | |
| GAAP SG&A expense | \$ | 1,248 | 28.1 % | \$ | 366 | \$ | (2) | \$ | 1,612 | 35.8 % |
| Amortization of acquired intangible assets | | (1) | _ | | (4) | | _ | | (5) | (0.1)% |
| Contingent consideration liabilities (c) | | 24 | 0.5 % | | _ | | _ | | 24 | 0.5 % |
| Acquisition-related expenses (d) | | (88) | (1.9)% | | (21) | | _ | | (109) | (2.4)% |
| Restructuring (g) | | (119) | (2.7)% | | (4) | | _ | | (123) | (2.7)% |
| Proxy contest | | (32) | (0.7)% | | <u> </u> | | <u> </u> | | (32) | (0.7)% |
| Non-GAAP SG&A expense | \$ | 1,032 | 23.3 % | \$ | 337 | \$ | (2) | \$ | 1,367 | 30.4 % |
| | | | | | | | | | | |
| GAAP goodwill and intangible impairment | \$ | 6 | 0.1 % | \$ | 821 | \$ | _ | \$ | 827 | 18.3 % |
| Goodwill impairment (i) | | _ | _ | | (712) | | _ | | (712) | (15.7)% |
| Intangible (IPR&D) impairment (i) | | (6) | (0.1)% | | (109) | | | | (115) | (2.6)% |
| Non-GAAP goodwill and intangible impairment | \$ | _ | | \$ | | \$ | | \$ | _ | _ |
| | | | | | | | | | | |
| GAAP legal contingency and settlement | \$ | 20 | 0.4 % | \$ | _ | \$ | _ | \$ | 20 | 0.4 % |
| Legal contingency and settlement (h) | | (20) | (0.4)% | | | | | _ | (20) | (0.4)% |
| Non-GAAP legal contingency and settlement | \$ | | | \$ | <u> </u> | \$ | <u> </u> | \$ | | |
| | | | | | | | | | | |
| GAAP operating profit (loss) | \$ | 552 | 12.4 % | \$ | (1,621) | \$ | _ | \$(| (1,069) | (23.7)% |
| Cost of revenue | | 62 | 1.5 % | | 134 | | _ | | 196 | 4.4 % |
| R&D costs | | 29 | 0.6 % | | _ | | _ | | 29 | 0.7 % |
| SG&A costs | | 216 | 4.9 % | | 28 | | _ | | 244 | 5.4 % |
| Goodwill and intangible impairment | | 6 | 0.1 % | | 821 | | _ | | 827 | 18.3 % |
| Legal contingency and settlement | | 20 | 0.4 % | | | | | _ | 20 | 0.4 % |
| Non-GAAP operating profit (loss) (a) | \$ | 885 | 19.9 % | \$ | (638) | \$ | <u> </u> | \$ | 247 | 5.5 % |
| | | | | | | | | | | |
| GAAP other (expense) income, net | \$ | (58) | (1.3)% | \$ | 10 | \$ | _ | \$ | (48) | (1.1)% |
| Strategic investment related loss, net (e) | | 35 | 0.8 % | | _ | | _ | | 35 | 0.8 % |
| Gain on Helix contingent value right (f) | | (10) | (0.2)% | | _ | | _ | | (10) | (0.2)% |
| Acquisition-related expenses (d) | | 11 | 0.2 % | _ | | _ | | _ | 11 | 0.2 % |
| Non-GAAP other (expense) income, net (a) | \$ | (22) | (0.5)% | \$ | 10 | \$ | | \$ | (12) | (0.3)% |

Amounts in tables are rounded to the nearest millions. As a result, certain amounts may not recalculate.

Percentages of revenue are calculated based on the revenue of the respective segment.

- (a) Non-GAAP gross profit, included within non-GAAP operating profit (loss), is a key measure of the effectiveness and efficiency of manufacturing processes, product mix and the average selling prices of our products and services. Non-GAAP operating profit (loss) and non-GAAP other income (expense), net exclude the effects of the pro forma adjustments as detailed above. Non-GAAP operating margin is a key component of the financial metrics utilized by the company's board of directors to measure, in part, management's performance and determine significant elements of management's compensation. Management has excluded the effects of these items in these measures to assist investors in analyzing and assessing past and future operating performance.
- (b) Reconciling amounts are recorded in cost of revenue.
- (c) Amounts consist primarily of fair value adjustments for our contingent consideration liability related to GRAIL.
- (d) Amounts consist primarily of legal and other expenses related to the acquisition and divestiture of GRAIL. Amounts in other income (expense), net relate to unrealized gains/losses for foreign currency balance sheet remeasurement of the EC fine liability, which was reversed in Q3 2024, and mark-to-market gains/losses on hedge for the EC fine.
- (e) Amounts consist primarily of mark-to-market adjustments and impairments from strategic investments. Amount for FY 2024 primarily relates to impairment recorded on our retained investment in GRAIL post spin-off.
- (f) Amounts consist of fair value adjustments related to our Helix contingent value right, which was settled in Q3 2024.
- (g) Amounts consist primarily of lease and other asset impairments and employees severance costs.
- (h) Amount for FY 2024 primarily consists of the reversal of the accrued EC fine, including accrued interest. Amount for FY 2023 primarily consists of an adjustment recorded to our accrual for the EC fine.
- (i) Amounts for FY 2024 and FY 2023 consist of goodwill and IPR&D intangible asset impairments related to GRAIL and IPR&D intangible asset impairments related to Core Illumina.

TABLE 6: CORE ILLUMINA - RECONCILIATION OF GAAP AND NON-GAAP TAX PROVISION:

| | Three Months Ended December 29, 2024 | | | | Year Ended December 29, 2024 | | |
|--|---------------------------------------|------|--------|----|------------------------------|--------|--|
| | | | | | | | |
| GAAP tax provision | \$ | 70 | 37.9 % | \$ | 229 | 20.4 % | |
| Incremental non-GAAP tax expense (b) | | (15) | | | 73 | | |
| Income tax provision (c) | | (13) | | | (16) | | |
| GILTI, US foreign tax credits, and global minimum top-up tax (d) | | 5 | | | (82) | | |
| Non-GAAP tax provision (a) | \$ | 47 | 23.7 % | \$ | 204 | 23.6 % | |

| | Year Ended December 31, 2023 | | | | |
|--------------------------------------|-------------------------------|------|--------|--|--|
| | | | | | |
| GAAP tax provision | \$ | 224 | 45.4 % | | |
| Incremental non-GAAP tax expense (b) | | 86 | | | |
| Income tax provision (c) | | (37) | | | |
| GILTI and US foreign tax credits (d) | | (45) | | | |
| Non-GAAP tax provision (a) | \$ | 228 | 26.5 % | | |

TABLE 7: CONSOLIDATED - RECONCILIATION OF GAAP AND NON-GAAP TAX PROVISION:

| | Three Months Ended | | | Year Ended | | | |
|--|----------------------|------|--------|------------|----------------------|--------|--|
| | December 29, 2024 | | | | December 29, 2024 | | |
| GAAP tax provision | \$ | 1 | 0.6 % | \$ | 44 | (3.8)% | |
| Incremental non-GAAP tax expense (b) | | 23 | | | 201 | | |
| Income tax provision (c) | | (13) | | | (16) | | |
| GILTI, US foreign tax credits, and global minimum top-up tax (d) | | 51 | | | (90) | | |
| Non-GAAP tax provision (a) | \$ | 62 | 31.1 % | \$ | 139 | 26.3 % | |

| | 7 | hree Montl | ns Ended | Year Ended | | | | |
|--------------------------------------|----|----------------------|----------|------------|----------------------|--------|--|--|
| | | December 31, 2023 | | | December 31, 2023 | | | |
| GAAP tax provision | \$ | 8 | (4.9)% | \$ | 44 | (3.9)% | | |
| Incremental non-GAAP tax expense (b) | | 44 | | | 152 | | | |
| Income tax provision (c) | | (28) | | | (37) | | | |
| GILTI and US foreign tax credits (d) | | 2 | | | (61) | | | |
| Non-GAAP tax provision (a) | \$ | 26 | 55.4 % | \$ | 98 | 41.8 % | | |

- (a) Non-GAAP tax provision excludes the effects of the pro forma adjustments detailed above, which have been excluded to assist investors in analyzing and assessing past and future operating performance.
- (b) Incremental non-GAAP tax expense reflects tax impact of the non-GAAP adjustments listed in Table 2 and 4.
- (c) Amounts represent the difference between book and tax accounting related to stock-based compensation cost.
- (d) Amounts represent the impact of GRAIL pre-acquisition net operating losses on GILTI, the utilization of US foreign tax credits, and the Pillar Two global minimum top-up tax, which became effective in Q1 2024.