

MGM Resorts International

INVESTOR PRESENTATION

02.12.2025

MGM RESORTS INTERNATIONAL

WORLD-CLASS OPERATORS POISED TO CAPTURE UNPARALLELED GLOBAL TAM THROUGH ITS RESORTS AND DIGITAL PLATFORMS

Great Brands

Growing Global Presence

Access to \$150 Billion in Regulated TAM¹

^{1.} Calculated as digital + brick & mortar gross gaming revenue from active jurisdictions in which MGM currently operates

OUR MISSION: TO BE THE WORLD'S PREMIER GAMING & ENTERTAINMENT COMPANY



Operator of 18 properties in the United States and Macau

Development underway with an integrated resort in Japan and resort in Dubai



Sports betting and iGaming brand in 29 North American jurisdictions



Online sports betting and iGaming operator in 11 jurisdictions in Europe, Canada, and South America¹











... AND WE EXECUTE THAT MISSION AT SCALE

~\$10 Billion

Market Cap¹

\$17.2 Billion

2024 Net Revenues

\$2.1 Billion

2024 BetMGM Net Revenues from Operations³

\$0.7 billion

2024 Net Income attributable to MGM Resorts and

\$2.4 billion

2024 Consolidated Adjusted EBITDA

FINEST PROPERTIES

18 global locations²

FORTIFIED BALANCE SHEET & PROVEN CAPITAL ALLOCATORS

\$4.2b in liquidity (excluding MGM China) and strong financial policy²

ELITE TEAM

Over 75,000 global employees²

^{3. 2024, 2}H 2024, 1H 2024, and 2023 GAAP net revenue for BetMGM was approx. \$2.1 billion, \$1.1 billion, \$1.0 billion, and \$1.9 billion, respectively which includes approx. \$41 million, \$20 million, \$21 million, and \$44 million of contra-revenue related to operations recorded on a net basis for GAAP purposes, respectively.



^{1.} As of 2/11/2025.

^{2.} As of 12/31/2024.

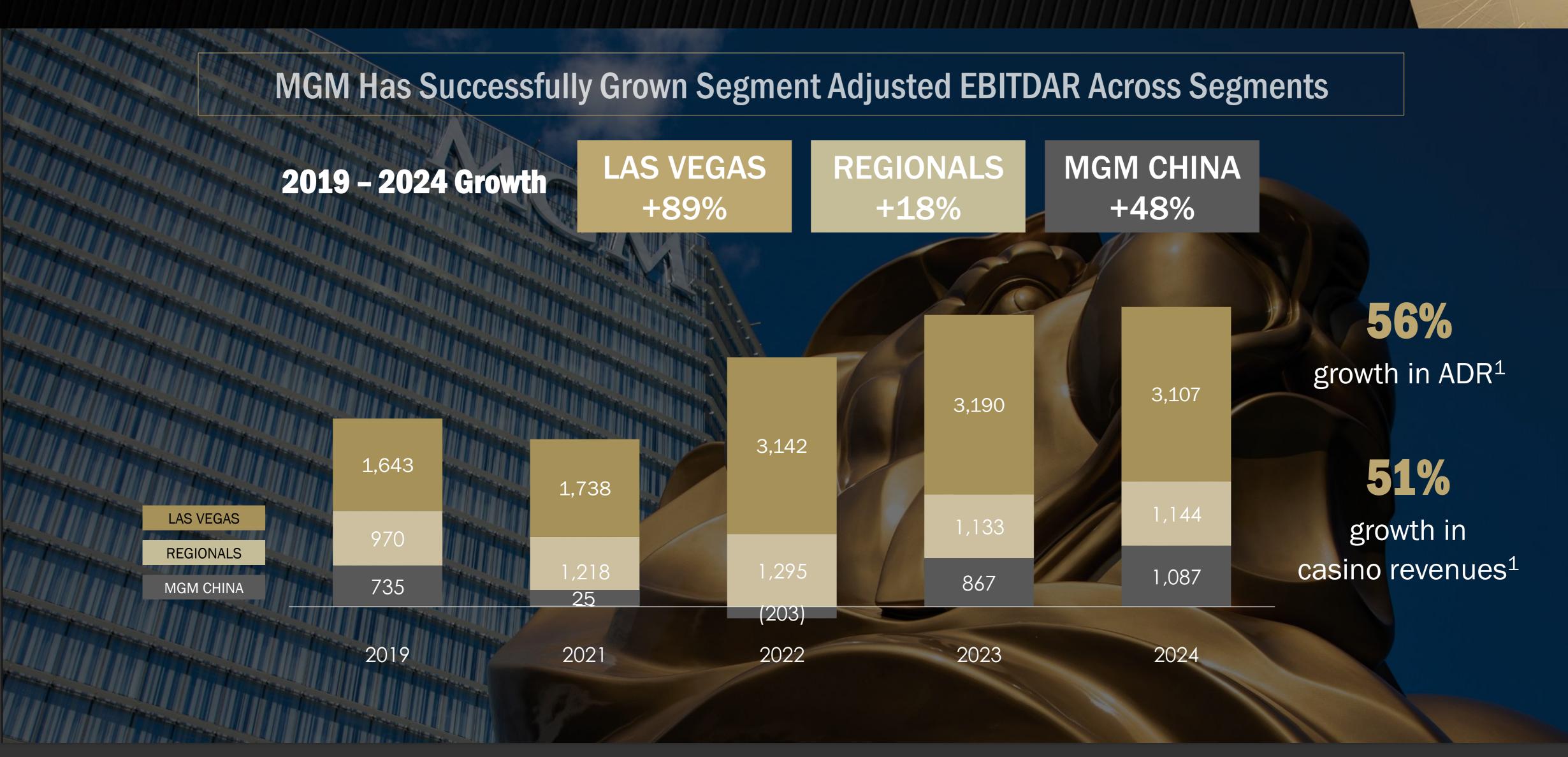


CAPITALIZING ON EXISTING OPPORTUNITIES

INTEGRATED RESORTS
OPERATIONS



PROVEN STRONG OPERATIONS OVER THE LAST 5 YEARS





LAS VEGAS STRIP GGR HAS GROWN MORE THAN 4X OVER 30 YEARS



CONTIGUOUS RESORTS IN THE HEART OF THE STRIP



20 Entertainment Venues

350 F&B and Club Experiences 37,000 Hotel Rooms

1.1mn sq ft of Casino Floor

4.4mn sq ft of Convention Space



POSITIONED AT THE CENTER COURT OF SPORTS & ENTERTAINMENT GROWTH

~5 million tickets sold annually when 4 major teams are in Las Vegas & MGM's prime locations are set to benefit



750k hockey tickets sold per year

50+ events beyond hockey

37,000 MGM Resorts rooms surrounding the venue



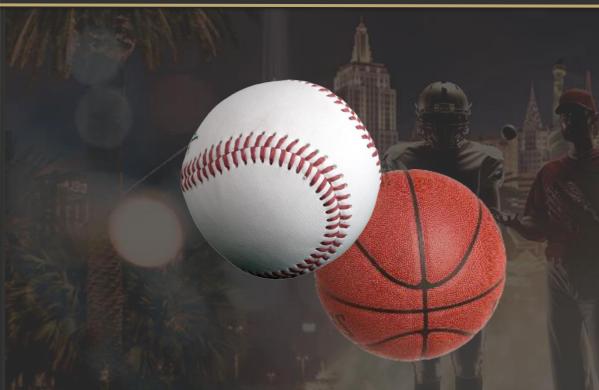
8 million tickets sold in 2024

24+ headliner and production shows



68% of attendees to Allegiant Stadium are from out of town

~90% said it was a trip driver

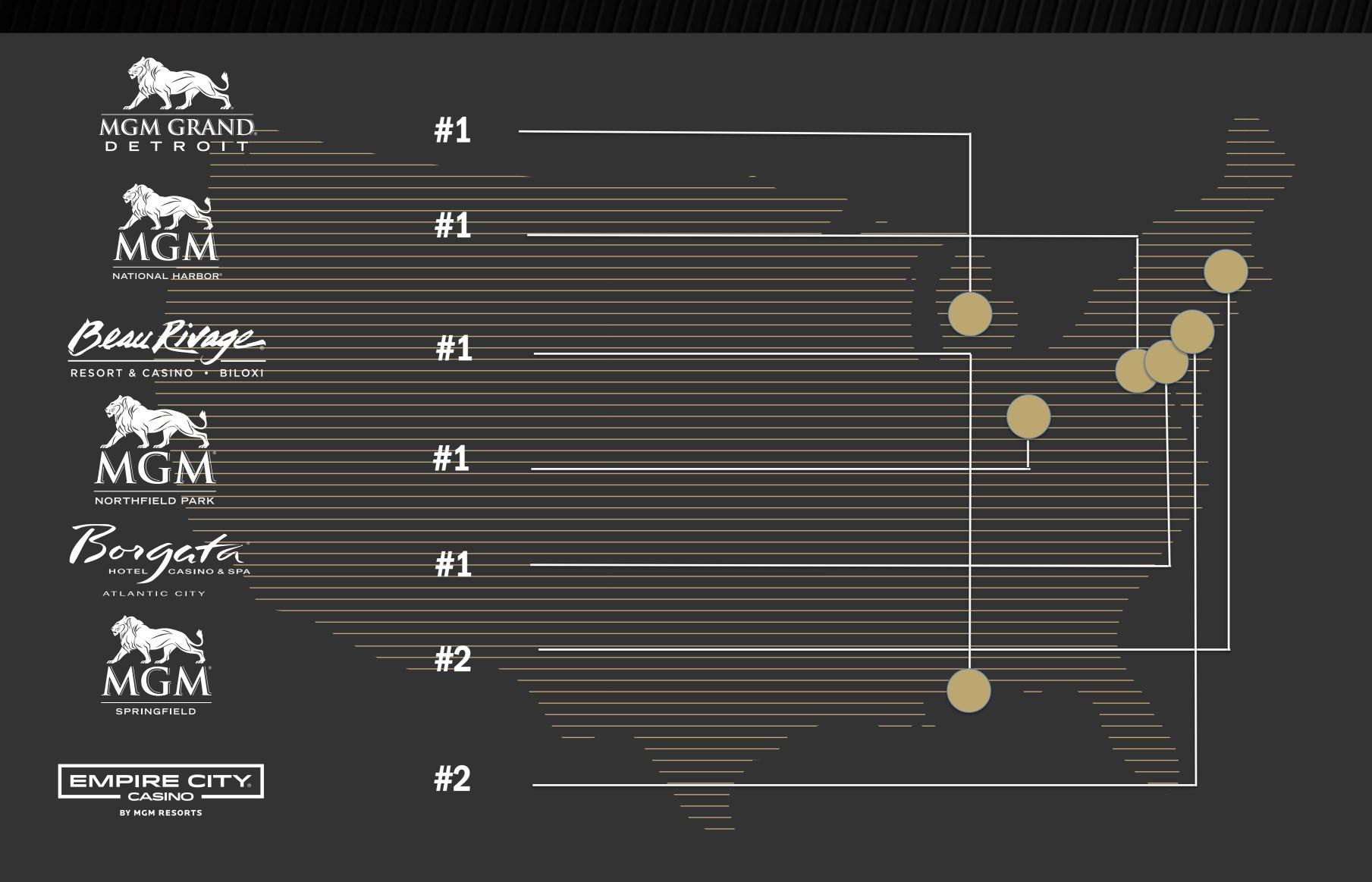


+1.5 million

new seats sold by MLB with many games midweek plus potential NBA expansion

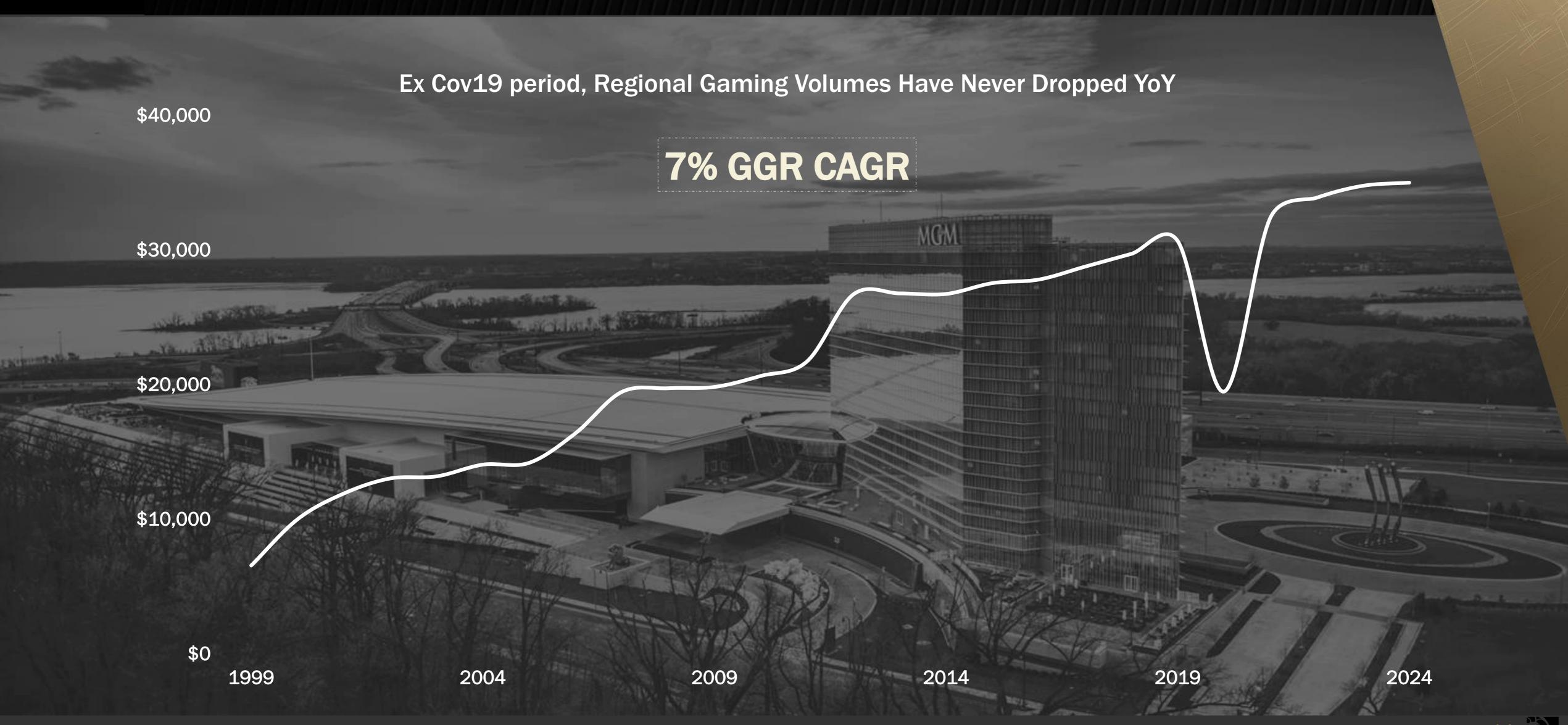


OPERATE LEADING REGIONAL PROPERTIES

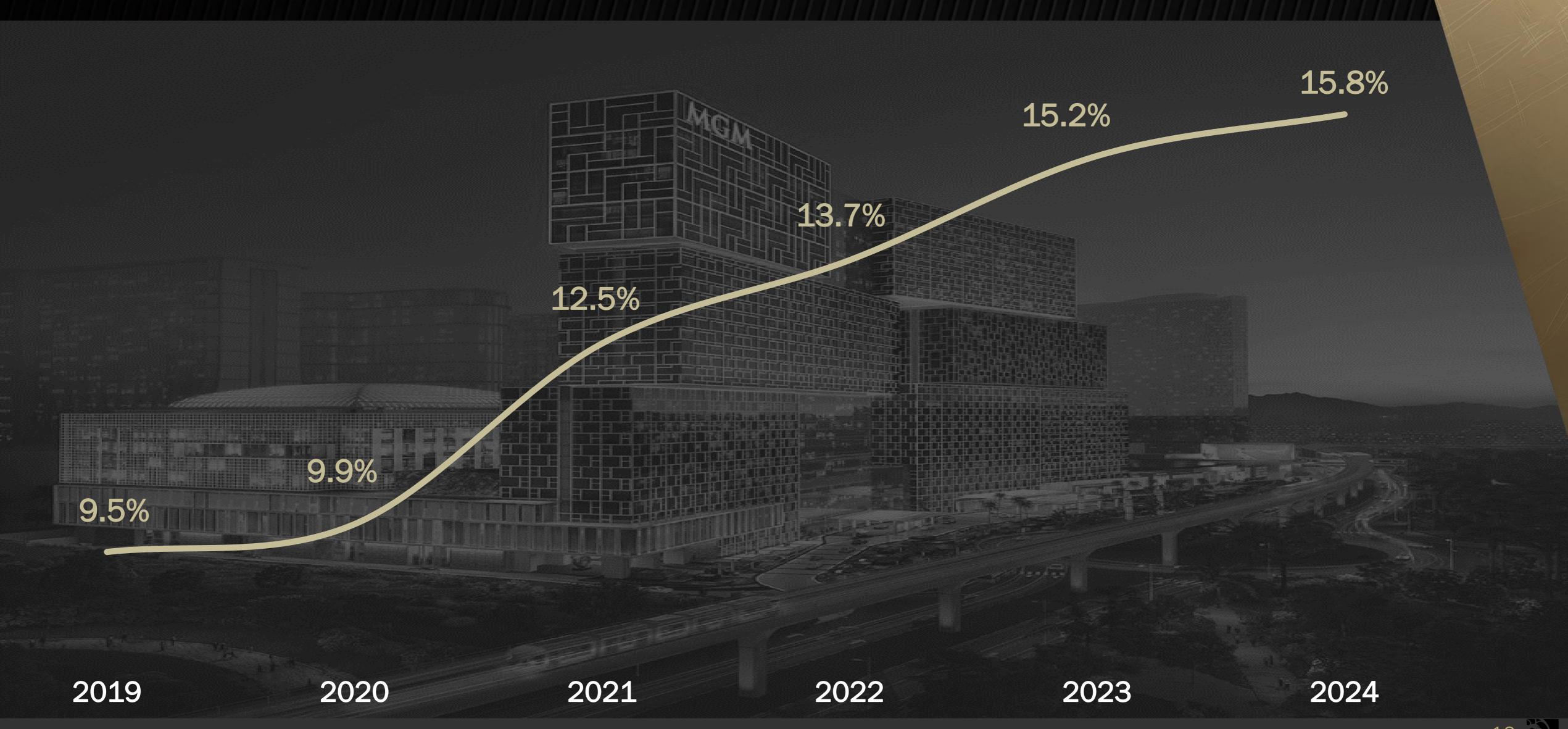




REGIONAL GGR DEMONSTRATES GROWTH AND RESILIENCE THROUGH MULTIPLE ECONOMIC CYCLES



CHINA MARKET SHARE HAS GROWN SIGNIFICANTLY POST PANDEMIC





BetMGM & MGM Digital

BetMGM 2024 FINANCIAL PERFORMANCE STRENGTHENING

\$2.1B

2024 **Net Revenue** from operations

+7%

2024 Net Revenue from operations Growth (+13% adjusted)

+33%

2H 2024 Online **Sports Handle** Growth

BetMGM	2024 Finance	cial Highlights

\$'s in millions	2024	YoY %	2H 2024	YoY %	1H 2024	YoY %	2023
Net Revenue from operations ^{1,2}	\$2,102	7% 13% adj.	\$1 104	8% 19% adj.	** ** ** * * * * * * 	6%	\$1,964
iGaming	1,479	13% 15% adj.	/84	15% 19% adj.	695	<i>10%</i>	1,313
Online Sports	554	4% 17% adj.	292	2% 29% adj.	つ りんり	<i>5%</i>	535
Handle	\$13,075	20%	\$7,161	33%	\$5,914	8%	\$10,860
Hold %	8.6%	(90)bps	8.3%	(110)bps	9.0%	(80)bps	9.6%
Retail / Other	70	(40%) (32%) adj.	27	(50%) (32%) adj.	Δ	(32%)	\$117
Average Monthly Actives (000's) ³	946	14%	966	17%	926	12%	827

Source: BetMGM Investor Presentation Note: Totals may not sum due to rounding.

^{1 -} Net Revenue is based on how management analyzes the performance of the business, which is not prepared in accordance with GAAP. 2024, 2H 2024, 1H 2024, and 2023 GAAP net revenue for BetMGM was approx. \$2.1 billion, \$1.1 billion, \$1.0 billion, and \$1.9 billion, respectively which includes approx. \$41 million, \$20 million, \$21 million, and \$44 million of contra-revenue related to operations recorded on a net basis for GAAP purposes, respectively.

^{2 -} Adjusted Net Revenue growth normalizes for 4Q 2023 BetMGM rewards points adjustments across both Online Sports and iGaming, and December 2024 theoretical margin in Sports.

^{3 -} Average of unique monthly actives over the period, regardless of product played; monthly actives include players that place 1+ bets within the month.

BetMGM KPIs

2023-2024 BetMGM Financial Summary

\$'s in millions	Twelve months ending Dec 31,				
	2024	2023	% Change		
Net Revenue from operations ¹	\$2,102	\$1,964	7%		
iGaming	\$1,479	\$1,313	13%		
Online Sports	\$554	\$535	4%		
Retail / Other	\$70	\$117	(40%)		
Total Contribution ¹	\$118	\$251	(53%)		
EBITDA ¹	(\$244)	(\$62)	(294%)		
Net income	(\$291)	(\$97)	(198%)		

- 2024 EBITDA in-line with prior guidance and investment year expectations
- iGaming Contribution of \$424 million in 2024
- **2024 total Contribution reflects:**
 - Customer friendly sports results
 - Planned increased marketing investment during year, with benefits expected in 2025 and beyond
- Q4 momentum / exit rate carrying into 2025
 - iGaming strong and profitable growth to continue
 - Inflection to Contribution positive for Online Sports
- \$150 million revolver secured and undrawn ²
 - No additional investment expected from parents (\$1.26 billion total cash equity invested to-date)

Source: BetMGM investor presentation

Note: Totals may not sum due to rounding.

^{1 -} Net Revenue, Contribution, and EBITDA are based on how management analyzes the performance of the business, which are not prepared in accordance with GAAP. Refer to page 4 for additional detail.

^{2 -} Undrawn as of 02.04.24. MGM guarantees 50% of the revolving credit facility.

BetMGM ACCELERATING OPERATING MOMENTUM



2024 FINANCIAL PERFORMANCE

- \$2.1B 2024 Net Revenue from operations 1 (+7% YoY growth, +13% adjusted 2)
- \$(244)M 2024 EBITDA 1

YOY GROWTH	1Q 2024	4Q 2024
Total Net Revenue from operations ²	+3%	+20%
iGaming Net Revenue from operations ²	+13%	+25%
Online Sports Handle	+1%	+38%



SECURE TOP 3 MARKET POSITION

- Stabilized aggregate GGR market share of 14% (iGaming GGR share of 22%), NGR market share of 15% ³
- Launched Online Sports in North Carolina and throughout Washington, DC
- Anticipated launches in Missouri (OSB) and Alberta (OSB and iGaming) in 2025



Source: BetMGM investor presentation



^{1 - 2024} for the Ontario market; internal estimates used where operator-specific results are unavailable. NGR market share consists of total North American Online Sports and iGaming NGR disclosed by public operators as of 3Q 2024. Net Revenue and EBITDA are based on how management analyzes the performance of the business, which are not prepared in accordance with GAAP. Refer to page 15 for additional detail.

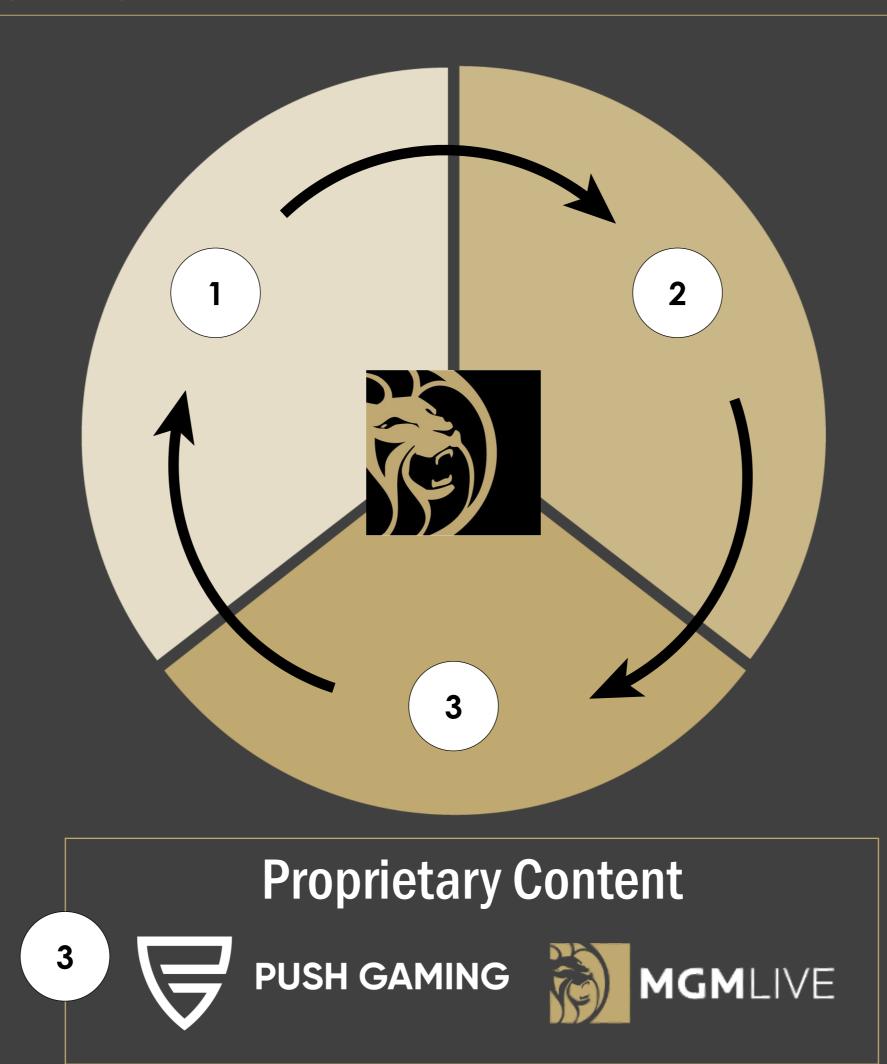
^{2 -} Adjusted Net Revenue growth normalizes for 4Q 2023 BetMGM rewards points adjustments across both Online Sports and iGaming, and December 2024 theoretical margin in Sports.

^{3 -} GGR market share consists of last three months ending October, November, or December 2024 as latest reported for U.S. sports betting markets where BetMGM was active (online and retail), last three months ending December 2024 for U.S. iGaming markets where BetMGM was active, and last three months ending December

INTRODUCING MGM DIGITAL GROWTH STRATEGY

Our pillars for digital growth are: (1) Owned and operated distribution network, (2) Control of a full-stack digital gaming platform, and (3) Ability to self-produce proprietary and differentiated content







MGM DIGITAL IS EXPECTED TO DRIVE SIGNIFICANT GROWTH





~\$41 billion Total Addressable Market



FINANCIAL FORECASTS, BALANCE SHEET & CAPITAL ALLOCATION

KEY FINANCIAL FORECASTS

2025 Corporate Expense	\$440 - \$475 million excluding stock-based comp, including amounts related to MGM China of \$50 - \$60 million
2025 Capital Expenditures	Approximately \$820 - \$850 million domestically inclusive of approx. \$600 million in maintenance capital and the remaining in growth ¹
2025 Cash Taxes	Domestic net cash taxes of up to \$100 million ²
2025 Cash Rent	Cash rent and ground lease payments of approximately \$1.83 billion in 2025 ³
	\$3.4 billion in principal amount of domestic ⁴ long-term debt, \$3 billion of MGM China debt
2025 Debt and Cash Interest	\$190 - \$210 million of gross cash interest, excluding MGM China and intercompany debt
	Domestic debt interest rates are fixed with a weighted average of 6%

^{1.} Maintenance capital investment: Maintain or enhance the existing quality of the Company's assets or extend their useful lives to maintain the Company's brand standards and competitive position.

Growth capital investment: Enhance revenues from existing assets, produce new sources of revenue, and/or improve operating efficiency. Does not include spend related to New York Development project.

^{2.} Tax refund of approximately \$200 million expected in 2025.

^{3.} Triple net lease cash rent related to domestic properties, including ground lease payments and excluding other payments under the leases.

^{4.} All MGM Resorts entities other than MGM China.

STRONG LIQUIDITY PROVIDES FINANCIAL FLEXIBILITY

CONSOLIDATED LIQUIDITY OVERVIEW AS OF 12/31/2024							
MGM MGM MGM Resorts (\$ in U.S. millions)							
l Cash, cash equivalents & marketable debt securities ²	\$1,931	\$685 ⁶	\$2,616				
Revolver availability Total liquidity		\$1,531 \$2,216	\$3,791 \$6,407				

Cash, cash equivalents & marketable debt securities ²	\$1,931
Property Working Capital ⁴	(\$500)
Minimum Cash per Financial Policy ⁵	(\$740)
Excess Cash and cash equivalents (rounded)	\$691

¹ All MGM Resorts International entities other than MGM China.

² Includes cash and cash equivalents of \$1.7 billion and short-term investments in debt securities of \$200 million.

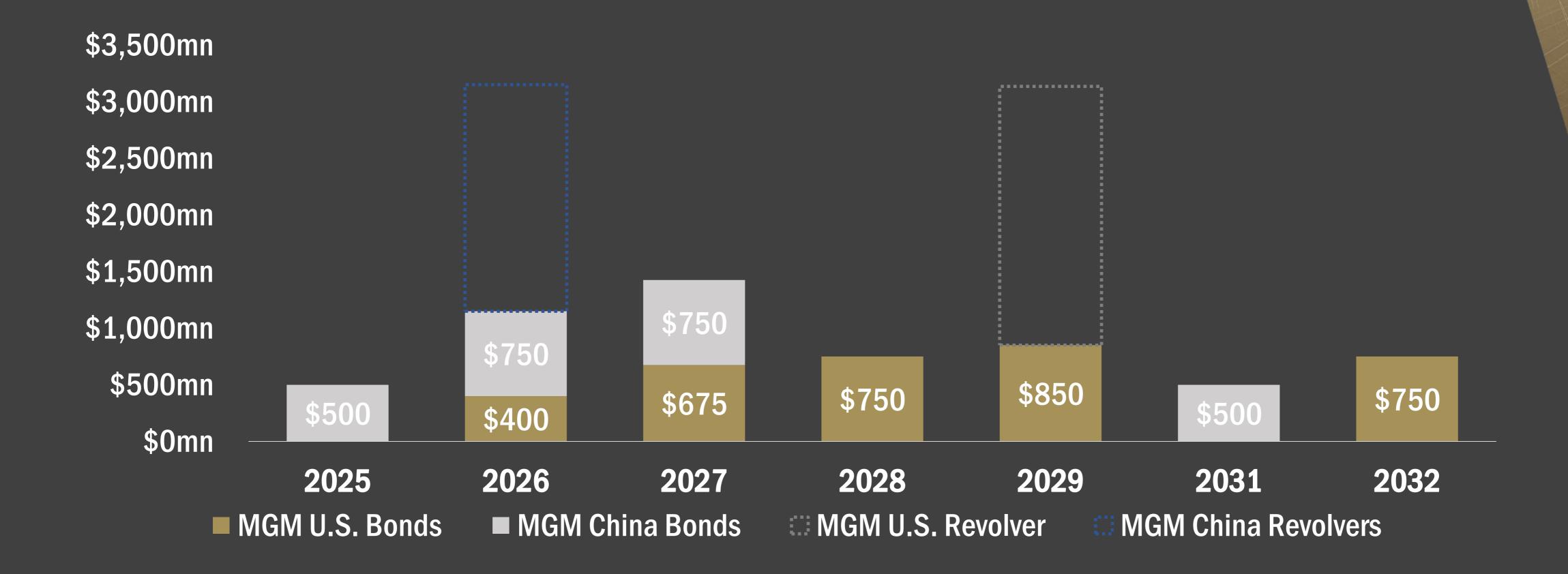
³ MGM China revolver availability is based upon current capacity.

⁴ Estimate of cash held on our properties.

⁵ \$3 billion financial policy minimum less undrawn revolver amount, rounded.

⁶ Does not include \$87 million of restricted cash at MGM China.

STRONG BALANCE SHEET WITH NO U.S. MATURITIES UNTIL 2026





STRATEGIC & DISCIPLINED CAPITAL ALLOCATORS



Return Capital to Shareholders

\$8.2 billion in share repurchases since Mar 2021 through Q4 2024



Reinvest in Our Properties

Remodeled rooms drive ADR growth



Optimize Our Portfolio

Added The Cosmopolitan at 8x Sold Gold Strike and Mirage at 11x and 17x, respectively¹



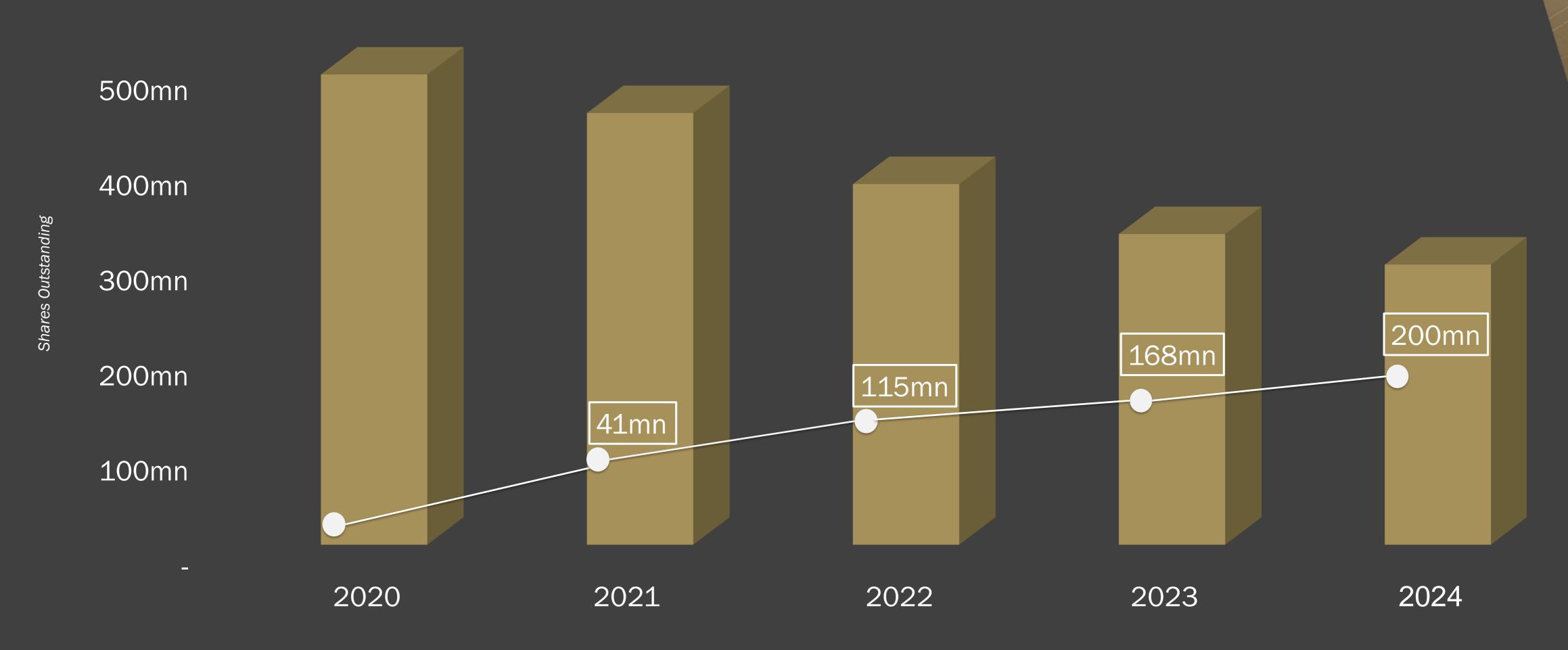
Invest For Growth

Focus on high ROIC relative to the cost of capital in development and digital

Balanced capital allocation strategy between growth, maintenance, and returning cash to shareholders



REPURCHASED ~40% OF OUR SHARES OVER THE LAST 4 YEARS



Cumulative shares repurchased net of issued shares

PROGRESSIVE PROFIT ALGORITHM

Long Term Free Cash Flow Per Share Growth



Strong Brands, Long Term Lease Structure, Operational Efficiency, & Capital Discipline

MGM CHINA FINANCIAL INFORMATION UNDER IFRS

Due to the time differences between Macau and the United States, this supplemental information is being provided on behalf of MGM China for the benefit of MGM China investors

	Three Months E	inded 12/31	Twelve Months	Ended 12/31
	2024 HK\$'000 (unaudited)	2023 HK\$'000 (unaudited)	2024 HK\$'000 (unaudited)	2023 HK\$'000 (unaudited)
Revenue				
MGM Macau	\$3,340,902	\$3,052,504	\$13,136,761	\$10,845,888
MGM Cotai	\$4,578,993	\$4,624,921	\$18,250,394	\$13,838,322
Total Revenue	\$7,919,895	\$7,677,425	\$31,387,155	\$24,684,210
Adjusted EBITDA ¹				
MGM Macau	\$910,638	\$824,691	\$3,830,017	\$3,170,886
MGM Cotai	\$1,215,743	\$1,365,731	\$5,228,620	\$4,064,360
Total Adjusted EBITDA	\$2,126,381	\$2,190,422	\$9,058,637	\$7,235,246

^{1.} Adjusted EBITDA is profit before finance costs, income tax expense, depreciation and amortization, gain/loss on disposal/write-off of property and equipment and other assets, interest income, net foreign currency difference, share-based payments, preopening costs and corporate expenses which mainly include administrative expenses of the corporate office and license fee paid to a related company. Adjusted EBITDA is used by management as the primary measure of the Group's operating performance and to compare our operating performance with that of our competitors. Adjusted EBITDA should not be considered in isolation, construed as an alternative to profit or operating profit as reported under IFRS or other combined operations or cash flow data, or interpreted as an alternative to cash flow as a measure of liquidity. Adjusted EBITDA presented in this announcement may not be comparable to other similarly titled measures of other companies operating in the gaming or other business sectors.

MGM CHINA FINANCIAL INFORMATION UNDER IFRS

Due to the time differences between Macau and the United States, this supplemental information is being provided on behalf of MGM China for the benefit of MGM China investors

	Three Months Ended 12/31		Twelve Months Ended 12/31		
	2024 HK\$'000	2023 HK\$'000	2024 HK\$'000	2023 HK\$'000	
MGM MACAU	(unaudited)	(unaudited)	(unaudited)	(unaudited)	
(in thousands, except for number of gaming units, percentage and revenue per available room ("REVPAR"))					
Main Floor Table Games Drop	13,804,909	14,368,823	56,116,877	48,397,338	
Main Floor Gross Table Games Win ¹	3,055,590	2,858,056	12,158,127	9,866,398	
Main Floor Table Games Win Percentage	22.1%	19.9%	21.7%	20.4%	
Average Daily Gross Win Per Main Floor Gaming Table	105.9	101.1	107.3	92.0	
VIP Table Games Turnover	5,531,705	9,069,453	33,668,460	33,463,509	
VIP Gross Table Games Win ¹	244,560	222,150	980,894	1,030,705	
VIP Table Games Win Percentage	4.4%	2.4%	2.9%	3.1%	
Average Daily Gross Win Per VIP Gaming Table	118.1	61.4	99.2	56.9	
	- 000 101			22.22/ 722	
Slot Machine Handle	7,820,464	6,967,614	29,346,025	23,284,538	
Slot Machine Gross Win ¹	296,505	268,479	1,135,258	902,325	
Slot Hold Percentage	3.8%	3.9%	3.9%	3.9%	
Average Daily Win Per Slot	3.3	3.2	3.3	2.7	
Commissions, complimentaries and other incentives ¹	(664,566)	(693,411)	(2,710,238)	(2,074,230)	
Room Occupancy Rate	94.8%	94.3%	94.5%	93.9%	
RevPAR	2,383	3,242	2,632	2,192	
			As at December 31		
Gaming Units:			2024 (unaudited)	2023 (unaudited)	
Tables ²			340	351	
Slot Machines ³			961	950	

^{1.} The total of "main floor gross table games win", "VIP gross table games win" and "slot machine gross win" is different to the casino revenue because casino revenue is reported net of commissions and certain sales incentives including the allocation of casino revenue to hotel rooms, food and beverage and other revenue for services provided to casino customers on a complimentary basis.

^{2.} Permanent table count as at December 31, 2024 and 2023.

^{3.} Gaming machines operated by a single player and electronic multiple-player gaming machines.

MGM CHINA FINANCIAL INFORMATION UNDER IFRS

Due to the time differences between Macau and the United States, this supplemental information is being provided on behalf of MGM China for the benefit of MGM China investors

	Three Months Ended 12/31		Nine Months Ended 12/31	
	2024 HK\$'000	2023 HK\$'000	2024 HK\$'000	2023 HK\$'000
MGM COTAI	(unaudited)	(unaudited)	(unaudited)	(unaudited)
(in thousands, except for number of gaming units, percentage and revenue per available room ("REVPAR"))				
Main Floor Table Games Drop	14,039,991	15,027,085	58,448,058	46,426,285
Main Floor Gross Table Games Win ¹	4,083,436	3,997,436	16,445,828	11,544,706
Main Floor Table Games Win Percentage	29.1%	26.6%	28.1%	24.9%
Average Daily Gross Win Per Main Floor Gaming Table	125.0	125.3	127.2	94.2
VIP Table Games Turnover	23,457,864	27,978,571	115,118,551	79,442,814
VIP Gross Table Games Win ¹	699,799	897,447	3,066,949	2,924,422
VIP Table Games Win Percentage	3.0%	3.2%	2.7%	3.7%
Average Daily Gross Win Per VIP Gaming Table	149.9	201.3	160.5	169.4
Slot Machine Handle	8,303,978	7,127,518	29,925,023	22,028,074
Slot Machine Gross Win ¹	331,448	252,614	1,088,067	784,257
Slot Hold Percentage	4.0%	3.5%	3.6%	3.6%
Average Daily Win Per Slot	3.7	3.0	3.1	2.2
Commissions, complimentaries and other incentives ¹	(1,165,672)	(1,169,124)	(4,881,974)	(3,156,743)
Room Occupancy Rate	93.9%	94.0%	93.8%	92.0%
RevPAR	2,031	2,824	2,258	1,805
			As at Decer	mber 31
			2024	2023
Gaming Units:			(unaudited)	(unaudited)
Tables ²			410	399
Slot Machines ³			972	901

^{1.} The total of "main floor gross table games win", "VIP gross table games win" and "slot machine gross win" is different to the casino revenue because casino revenue is reported net of commissions and certain sales incentives including the allocation of casino revenue to hotel rooms, food and beverage and other revenue for services provided to casino customers on a complimentary basis.



^{2.} Permanent table count as at December 31, 2024 and 2023.

^{3.} Gaming machines operated by a single player and electronic multiple-player gaming machines.

MGM Resorts is capitalizing on opportunities in Las Vegas, U.S. Regionals, abroad and online, to further its goal to be the global leader in gaming and entertainment.



OUR MISSION: TO BE THE WORLD'S PREMIER GAMING & ENTERTAINMENT COMPANY

















































FORWARD-LOOKING STATEMENTS

Statements in this presentation that are not historical facts are forward-looking statements, within the meaning of the Private Securities Litigation Reform Act of 1995 and involve risks and/or uncertainties, including those described in the Company's public filings with the Securities and Exchange Commission. The Company has based forward-looking statements on management's current expectations and assumptions and not on historical facts. Examples of these statements include, but are not limited to, the Company's expectations related to its financial outlook (including expectations regarding its liquidity position, capital expenditures, cash taxes, interest expense, cash rent and corporate expense); the Company's ability to execute on its strategic pillars and return value to shareholders (including the timing and amount of any share repurchases); the impact of cybersecurity incidents, including the Company's September 2023 cybersecurity issue, the Company's expectations regarding the growth of its digital businesses including expected growth in new and existing jurisdictions and projected market share and profitability); and expectations regarding the development of an integrated resort in Japan and in New York. These forward-looking statements involve a number of risks and uncertainties. Among the important factors that could cause actual results to differ materially from those indicated in such forward-looking statements include the effects of economic and other conditions in the markets in which the Company operates and competition with other destination travel locations throughout the United States and the world, the design, timing and costs of expansion projects risks relating to international operations, permits, licenses, financings, approvals and other contingencies in connection with growth in new or existing jurisdictions and additional risks and uncertainties described in the Company's Form 10-K, Form 10-Q and Form 8-K reports (including all amendments to those reports). In providing forward-looking

MARKET AND INDUSTRY DATA

This presentation also contains estimates and information concerning the Company's industry that are based on industry publications, reports and peer company public filings. This information involves a number of assumptions and limitations, and you are cautioned not to rely on or give undue weight to this information. The Company has not independently verified the accuracy or completeness of the data contained in these industry publications, reports or filings. The industry in which we operate is subject to a high degree of uncertainty and risk due to a variety of factors, including those described in the "Risk Factors" section of the Company's public filings with the SEC. Third party logos and brands included in this presentation are the property of their respective owners and are included for informational purposes only.

NOTE REGARDING PRESENTATION OF NON-GAAP FINANCIAL MEASURES

This presentation includes certain "non-GAAP financial measures" as defined in Regulation G under the Securities Exchange Act of 1934, as amended. Schedules that reconcile the non-GAAP financial measures to the most directly comparable financial measures calculated and presented in accordance with Generally Accepted Accounting Principles in the United States are included herein or in the Company's earnings releases that have been furnished with the SEC and are available on our website at www.mgmresorts.com. This presentation also includes certain BetMGM financial information, including Net Revenue from operations, EBITDA and Contribution, which have not been prepared in accordance with U.S. GAAP. BetMGM management believes these measures, which it uses for its own analysis of operations, are useful to supplement the results presented in accordance with GAAP. BetMGM defines Net Revenue from operations as revenue, adjusted to reflect revenue related to certain operations on a gross basis, primarily related to its Nevada digital and retail sports betting operations. Currently under GAAP, the BetMGM calculation of revenue would be on a basis net of operating costs such that the GAAP reported revenue would be lower than the Net Revenue reported herein, with net income remaining the same. The presentation of revenue on a net basis under GAAP is necessary until such time as BetMGM is directly licensed as a Nevada gaming operator. BetMGM defines EBITDA as net income (loss) before the impact of interest income or expense (net), income tax provision or benefit, and depreciation and amortization. BetMGM defines Contribution as Net Revenue, less cost of revenue (exclusive of depreciation and amortization) and marketing acquisition spend. These non-GAAP financial information prepared in accordance with GAAP.

BETMGM FINANCIAL INFORMATION

BetMGM has not finalized its financial closing procedures for the year ended December 31, 2024 and actual results can differ materially from the estimates set forth in this presentation. In addition, the BetMGM's independent registered public accounting firm has not audited, reviewed or performed any procedures with respect to these preliminary estimates. During the course of the preparation of BetMGM's audited financial statements, BetMGM and its auditors may identify items that would require material adjustments to these estimates. As a result, these estimates constitute forward-looking statements and, therefore, readers are cautioned that they are subject to risks and uncertainties, including possible adjustments.