OOH Holdings Limited Terms of reference of the Nomination Committee of the Board of Directors

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Terms of reference of the Nomination Committee (the "Committee") of the Board (the "Board") of Directors (the "Directors") of the Company

董事(「董事」)會(「董事會」)提名委員會(「委員會」)

職權範圍

1. Constitution

The Committee is established pursuant to the resolutions of the Board dated 19 December 2016.

2. Membership

- 2.1 Members of the Committee shall be appointed by the Board from amongst the Directors and shall consist of not less than three members and a majority of whom shall be independent non-executive Directors.
- 2.2 The Chairman of the Committee shall be appointed by the Board which shall be the chairman of the Board or an independent nonexecutive Director.
- 2.3 The company secretary of the Company shall be the secretary of the Committee. In the absence of the secretary of the Committee, Committee members present at the meeting may elect among themselves or appoint another person as the secretary for that meeting.

(中文本為翻譯稿,僅供參考用)

組成

本委員會是按本公司董事會於 2016年12月19日決議通過成立的。

成員

委員會成員由董事會從董事中挑 選,委員會人數最少三名,而大部 份之成員須為本公司的獨立非執 行董事。

委員會主席由董事會委任,並由 董事會主席或獨立非執行董事擔 任主席。

本公司的公司秘書為委員會的秘書。當委員會秘書缺席的時候,出 席委員會會議的成員,可互選或 委任另一人作為該次會議的秘書。 2.4 The appointment of the members of the Committee may be revoked, replaced or additional members may be appointed to the Committee by separate resolutions passed by the Board and by the Committee. An appointment of Committee member shall be automatically revoked if such member ceases to be a member of the Board.

3. Proceedings of the Committee

3.1 Notice:

- (a) Unless otherwise agreed by all the Committee members, a meeting shall be called by at least seven days' notice. Such notice shall be sent to each member of the Committee, and to any other person invited to attend. Irrespective of the length of notice being given, attendance of a Committee member at a meeting constitutes a waiver of such notice unless the Committee member attending the meeting attends for the express purpose of objecting, at the beginning of the meeting, to the transaction of any business on the grounds that the meeting has not been properly convened.
- (b) A Committee member may and, on the request of a Committee member, the secretary to the Committee shall, at any time summon a Committee meeting. Notice shall be given to each Committee member in person orally or in writing or by telephone or by email or by facsimile transmission at the telephone or facsimile or address or email address from time to time notified to the secretary by such Committee member or in such other manner as the Committee members may from time to time determine.

經董事會及委員會分別通過決議, 方可委任額外、更替或罷免委員 會成員。如該委員會成員不再是 董事會的成員,該委員會成員的 任命將自動撤銷。

會議程序

會議通知:

- (b) 任何委員會成員或委員會秘書 (應任何委員會成員的請求時) 可於任何時候召集董事會議。 召開會議通告必須親身以口頭 或以書面形式、或以電話、頭 子郵件、傳真或其他委員會成 員不時議定的方式發出予各委員會成員(以該成員不時通知 秘書的電話號碼、傳真號碼、 地址或電子郵箱地址為準)。

- (c) Any notice given orally shall be confirmed in writing as soon as practicable and before the meeting.
- (d) Notice of meeting shall state the purpose, time and place of the meeting. An agenda together with other documents which may be required to be considered by the members of the Committee for the purposes of the meeting should generally be delivered to all Committee members seven days (and in any event not less than three days) before the intended date of the Committee meeting (or such other period as all the Committee members may agree).
- 3.2 *Quorum:* The quorum of the Committee meeting shall be two members of the Committee and a majority of which shall be the independent non-executive Directors.
- 3.3 *Frequency:* Meetings shall be held at least once a year to review, formulate and consider the nomination procedures as regards the appointment, reappointment and removal of Directors, their implementation during the year and to make recommendations to the Board on candidates for appointment as Directors, and to review the policy on Board diversity and any measurable objectives for implementing such policy from time to time adopted by the Board, and progress on achieving these objectives.

- (c) 口頭方式作出的會議通知,應 儘快(及在會議召開前)以書面 方式確實。
- (d) 會議通告必須説明開會目的、 開會時間、地點、議程及隨附 有關文件,一般在預期召開委 員會會議前七天(無論如何不 少於三天)(或其他經所有委員 同意的其他時段)送達各成員 參閱。

法定人數: 會議法定人數為兩位 成員, 而大部份出席的成員須為 獨立非執行董事。

開會次數:每年最少開會一次,以 檢討、釐定及考慮本公司就董事 委任、重新委任及罷免的提名程 序及前述事項在有關年度的選名 及向董事會提呈出任董事候選人 的建議,及檢討董事會成員多元 化政策及執行由董事會不時採納 的有關政策的任何可衡量目標以 及達成該等目標的進度。 3.4 Meetings may be held in person, or by means of such telephone, electronic or other communication facilities as permit all persons participating in the meeting to communicate with each other simultaneously and instantaneously, and participation in such a meeting shall constitute presence in person at such meeting.

4. Written resolutions

A resolution in writing signed by all the Committee members shall be as valid and effectual as if it had been passed at a meeting of the Committee and may consist of several documents in like form each signed by one or more of the Committee members

5. **Alternate Committee members**

A Committee member may not appoint any 委員會成員不能委任代表。 alternate.

會 議 可 由 委 員 會 成 員 親 身 出 席, 或以電話、電子、或其他可讓出席 會議的人員同時及即時與對方溝 通的方式進行,而以上述方式出 席會議等同於親身出席有關會議。

書面決議

經由委員會全體成員簽署通過的 書面決議案與經由委員會會議通 過的決議案具有同等效力,而有 關書面決議案可由一名或以上委 員會成員簽署格式類似的多份文 件組成。

委任代表

6. Authority of the Committee

- 6.1 The Committee may exercise the following powers:
 - (a) to seek any information it requires from any employee of the Company and its subsidiaries (hereinafter collectively referred to as "Group") and any professional advisers, to require any of them to prepare and submit reports and to attend Committee meetings and to supply information and address the questions raised by the Committee;
 - (b) to review the performance of the Directors and the independence of independent nonexecutive Directors in relation to their appointment or reappointment as Directors;
 - (c) to obtain, at the Company's expenses, outside legal or other independent professional advice on or assistance to any matters within these terms of reference, including the advice of independent human resource consultancy firm or other independent professionals, and to secure the attendance of outsiders with relevant experience and expertise at its meetings as it considers necessary. The Committee shall have full authority to commission any search (including without limitation litigation, bankruptcy and credit searches), report, survey or open recruitment which it deems necessary to help it fulfill its duties and should be provided with sufficient resources to discharge its duties;

委員會的權力

委員會可以行使以下權力:

- (a) 向本公司及其任何附屬公司(合稱「本集團」)的任何僱員及專業顧問索取其所需的資料、要求上述人士準備及提交報告、出席委員會會議並提供所需資料及解答委員會提出的問題;
- (b) 就董事的委任或重新委任,評 審有關董事的表現及有關獨立 非執行董事的獨立性;
- (c) 如委員會覺得有需要,可就涉及本職權範圍的事宜對外尋求法律或其他獨立專業意見(包括獨立的人力資源顧問公司或其他獨立專業人士),以及確保具相關經驗及專業才能的外界人士出席委員會會議。委員會有權進行其認為適當的人力指個不限於訴訟、破產及信譽查冊)、報告或公開徵責。前述費用均由本公司承擔;

- (d) to review annually these terms of reference and their effectiveness in the discharge of its duties and to make recommendation to the Board any changes it considers necessary; and
- (e) to exercise such powers as the Committee may consider necessary and expedient so that their duties under section 7 below can be properly discharged.
- 6.2 The Company should provide the Committee sufficient resources to perform its duties.

7. Duties of the Committee

The duties of the Committee shall be:

- (a) to review the structure, size and composition (including the skills, knowledge, experience and diversity of perspectives) of the Board at least annually and make recommendations on any proposed changes to the Board to complement the Company's corporate strategy and assist the Board in maintaining a board skills matrix;
- (b) to identify individuals suitably qualified to become members of the Board and select or make recommendations to the Board on the selection of individuals nominated for directorships;
- (c) to assess the independence of the independent non-executive Directors;

- (d) 對本職權範圍及履行其職權的 有效性作每年一次的檢討並向 董事會提出其認為須要的修訂 建議;及
- (e) 為使委員會能恰當地執行其於
 第七章項下的職責,行使其認為有需要及權宜的權力。

本公司應提供充足資源予委員會以履行其職責。

委員會的職責

委員會負責履行以下職責:

- (a) 至少每年檢討董事會的架構、
 人數及組成(包括技能、知識、
 經驗及多元化觀點),並就任
 何為配合本公司策略而擬對董
 事會作出的變動提出建議並協
 助董事會維護董事技能矩陣;
- (b) 物色具備合適資格可擔任董事的人士,並挑選提名有關人士 出任董事或就此向董事會提供意見;
- (c) 評核獨立非執行董事的獨立性;

- (d) to make recommendations to the Board (d) 向董事 on:
 - (i) the role, responsibilities, capabilities, skills, knowledge, experience and diversity of perspectives required from members of the Board and to ensure at least one director of a different gender to the nomination committee;
 - (ii) the policy on the terms of employment of non-executive Directors;
 - (iii) the composition of the audit committee, remuneration committee and other board committees of the Company;
 - (iv) proposed changes to the structure, size and composition of the Board;
 - (v) candidates suitably qualified to become members of the Board and to ensure the proposed independent nonexecutive director will not be holding more than six listed company directorships;
 - (vi) the selection of individuals nominated for directorship;
 - (vii) the re-election of any Directors who are to retire by rotation having regard to their performance and ability to continue to contribute to the Board;
 - (viii) the continuation (or not) in service of any independent non-executive Director serving more than nine years and to provide recommendation to the shareholders of the Company as to how to vote in the resolution approving the re-election of such independent non-executive Director;

(d) 向董事會提呈下列事項的建議:

- (i) 作為董事會成員所應有的 角色、責任、能力、技術、
 知識、經驗及多元化觀點
 並確保提名委員會中至少
 有一名不同性別的董事;
- (ii) 委聘非執行董事的政策;
- (iii) 審核委員會、薪酬委員會
 及其他董事會委員會的組
 成;
- (iv) 董事會的架構、人數及組 成擬作出的變動;
- (v) 具備合適資格擔任董事的 人士並確保擬任獨立非執 行董事將不會同時出任超 過六家上市公司之董事職 務;
- (vi) 挑選被提名人士出任董事;
- (vii) 輪流退任董事的重新委任,
 於此,須考慮其等的工作
 表現及對董事會繼續作出
 貢獻的能力;
- (viii) 在任多於九年的獨立非執行董事的去留問題,並就該等獨立非執行董事的繼續委任與否向本公司股東就審議有關決議案贊成與否提供建議;

- (ix) the appointment or re-appointment of Directors;
- (x) succession planning for Directors in particular the chairman and the chief executive; and
- (xi) the policy concerning the diversity of Board members including any measurable objectives for implementing such policy and progress on achieving those objectives;
- (e) to give full consideration to the following in the discharge of its duties as mentioned above or elsewhere in these terms of reference:
 - (i) succession planning of Directors;
 - (ii) leadership needs of the Group with a view of maintaining or fostering the competitive edge of the Group over others;
 - (iii) changes in market environment and commercial needs of the market in which the Group operates;
 - (iv) the skills and expertise required from members of the Board;
 - (v) the Board's policy concerning diversity of Board members adopted from time to time; and
 - (vi) the relevant requirements of the Rules (the "GEM Listing Rules") Governing the Listing of Securities on GEM of The Stock Exchange of Hong Kong Limited (the "Stock Exchange") with regard to directors of a listed issuer;

- (ix) 董事委任或重新委任董事;
- (x) 董事繼任計劃(尤其是主席 及行政總裁);及
- (xi) 關於董事會成員多元化的 政策,包括為執行該政策 而定的任何可衡量目標;
- (e) 在履行上述責任或本職權範圍 項下的其他責任,對下列各項 給予充份考慮:
 - (i) 董事接替計劃;
 - (ii) 本集團為保持或加強本集 團的競爭優勢所需要的領 導才能;
 - (iii) 市場環境的轉變及本集團營運市場的商業需要;
 - (iv) 董事會成員所須具備的技 能及專才;
 - (v) 由董事會不時採納的關於 董事會成員多元化的政策;
 及
 - (vi) 香港聯合交易所有限公司 (「聯交所」)GEM證券上市 規則(「GEM上市規則」)對 上市發行人的董事的相關 要求;

- (f) in respect of any proposed service contracts to be entered into by any members of the Group with its director or proposed director, which require the prior approval of the shareholders of the Company at general meeting under rule 17.90 of the GEM Listing Rules, to review and provide recommendations to the shareholders of the Company (other than shareholders who are directors with a material interest in the relevant service contracts) as to whether the terms of the service contracts are fair and reasonable and whether such service contracts are in the interests of the Company and the shareholders as a whole, and to advise shareholders on how to vote:
- (g) to support the Company's regular evaluation of the Board's performance; including its assessment of each Director's time commitment and contribution to the Board; as well as the director's ability to discharge his or her responsibilities effectively;
- (h) to ensure that on appointment to the Board, non-executive Directors receive a formal letter of appointment setting out what is expected of them in terms of time commitment, committee service and involvement outside meetings of the Board;
- to conduct exit interviews with any Director upon their resignation in order to ascertain the reasons for his departure;

(f) 就任何按GEM上市規則第17.90 條須事先取得本公司股東批准的現任董事或建議委任董事與 集團成員的擬定服務合同作出 檢討,向本公司股東就該擬定服務合同條款的公平及合理性、 服務合同條款的公平及合理性、服務合同對本公司及整體股東應 怎樣作表決,向本公司股東提 呈建議(不包括該等亦同時為 於相關服務合同有重大利益的 董事);

- (g)協助公司定期評估董事會的績效,包括對每位董事投入時間及對董事會貢獻的評核,以及評估董事有效履行其職責的能力。
- (h)確保每位被委任的非執行董事 於被委任時均取得正式委任函 件,當中須訂明對其等之要求, 包括工作時間、董事會委員會 服務要求及參與董事會會議以 外的工作;
- (i) 會見辭去本公司董事職責的董 事並瞭解其離職原因;

- (j) to review the Board diversity policy, as a p p r o p r i a t e; and r e v i e w the implementation and effectiveness of the Board diversity policy on an annual basis and to ensure disclosure of the same or a summary of it in the Corporate Governance Report, including the measurable objectives that the Nomination Committee has set for implementing the Board Diversity Policy, and the progress on achieving the objective;
- (k) To assist the Board to develop the policy on diversity in the workforce (including senior management) and review the implementation and effectiveness of its policy on diversity in the workforce periodically and monitor progress towards the achievement of such;
- (1) to develop and review, as appropriate, the policy for the nomination of directors, with such policy shall set out, inter alia, the nomination procedures and process and criteria to select and recommend candidates for directorship; and
- (m) to consider and implement other matters, as defined or assigned by the Board from time to time.

- (j) 在適當情況下檢討董事會成員 多元化政策;以及每年檢討董 事會多元化政策的實施及有效 性並確保在公司治理報告中披 露相同內容或其摘要,包括提 名委員會為落實董事會多元化 政策所訂立的可衡量目標,以 及達成該目標的進展情況;
- (k)協助董事會制定人力資源多元 化政策(包括高級管理層),並 定期檢討該政策的實施情況與 成效,同時監督相關目標的達 成進展;
- 制定及在適當情況下檢討提名 董事的政策,提名政策列明(其 中包括)提名程序、流程及準 則,以篩選及推薦董事候選人; 及
- (m)考慮及執行董事會委派的其他 事項。

8. Minutes and reporting procedures

- 8.1 The secretary of the Committee shall, at the beginning of each meeting, ascertain and record the existence of any conflicts of interest and minute them accordingly. The relevant member of the Committee shall not be counted towards the quorum and he must abstain from voting on any resolution of the Committee in which he or any of his associates has a material interest.
- 8.2 Full minutes of Committee meetings shall be kept by a duly appointed secretary of the meeting (who should normally be the company secretary). Draft and final versions of minutes of the Committee meetings should be sent to all Committee members for their comment and records within a reasonable time after the meeting (generally, meaning within 14 days after the meeting). Once the minutes are signed, the secretary shall circulate the minutes and reports of the Committee to all members of the Board.
- 8.3 The secretary of the Committee shall keep record of all meetings of the Committee held during each financial year of the Company and records of individual attendance of members of the Committee, on a named basis, at meetings held during that financial year.

會議紀錄及彙報程序

委員會秘書應在每次會議開始時 查問是否有任何利益衝突並記錄 在會議紀錄中。有關的委員會成 員將不計入法定人數內,相關委 員就他或其任何聯繫人有重大利 益的委員會決議必須放棄投票。

委員會的完整會議紀錄應由正式 委任的會議紀錄的初稿及最後定 稿應在會議紀錄的初稿及最後定 稿應在會議後一段合理時間(一般 指委員會會議結束後的14天內)內 先後發送委員會全體成員,初稿 上錄之用。會議紀錄獲簽署後,秘 書應將委員會的會議紀錄和報告 傳閱予董事會所有成員。

委員會秘書應就本公司財政年度 內委員會所有會議紀錄存檔,以 及具名紀錄每名成員於委員會會 議的出席率。

9. Reporting responsibilities

The Committee shall report to the Board after each meeting.

10. Annual general meeting

The chairman of the Committee or in his absence, another member of the Committee or failing this, his duly appointed delegate, shall attend the annual general meeting of the Company and be prepared to answer questions at the annual general meeting on the Committee's activities and their responsibilities.

11. Continuing application of the articles of association of the Company

The articles of association of the Company regulating the meetings and proceedings of the Directors so far as the same are applicable and are not replaced by the provisions in these terms of reference shall apply to the meetings and proceedings of the Committee.

12. Powers of the Board

The Board may, subject to compliance with the articles of association of the Company and the GEM Listing Rules (including the Corporate Governance Code set out in Appendix 15 to the GEM Listing Rules or if adopted by the Company, the Company's own code of corporate governance practices), amend, supplement and revoke these terms of reference and any resolution passed by the Committee provided that no amendments or supplements to and revocation of these terms of reference and the resolutions passed by the Committee shall invalidate any prior act and resolution of the Committee which would have been valid if such terms of reference or resolution had not been amended, supplemented or revoked.

匯報責任

委員會應於每次委員會會議後向 董事會作出匯報。

股東週年大會

委員會的主席,或在委員會主席 缺席時由另一名委員(或如該名委 員未能出席,則其適當委任的代表) 應出席本公司的股東週年大會, 並就委員會的活動及其職責在股 東週年大會上回應問題。

本 公 司 組 織 章 程 細 則 的 持 續 適 用

就前文未有作出規範,但本公司 組織章程細則作出了規範的董事 會會議程序的規定,在可行的情 況下適用於委員會的會議程序。

董事會權力

本職權範圍所有規則及委員會通過過於決議,可以由董事會在不違反公司章程及GEM上市規則的前提下(包括GEM上市規則之附錄十五《企業管治守則》或本公司自行制定的企業管治常規守則(如被採用)),隨時修訂、補充及廢除,並不影響任何在有關行動作出前,委員會已經通過的決議或已採取的行動的有效性。

13. Publication of the terms of reference of the Committee

The Committee should make available its terms of reference, explaining its role and the authority delegated to it by the Board by including them on the website of the Company and on the website of the Stock Exchange. 委員會職權範圍的刊登

委員會應在本公司的網站及聯交 所的網站公開其職權範圍,解釋 其角色及董事會轉授予其的權力。

Adopted on 19 December 2016 and amended on 11 February 2019, 7 November 2022 and 27 June 2025 於2016年12月19日採納,並於2019年2月11日,2022年11月7日及2025年6月27日修訂