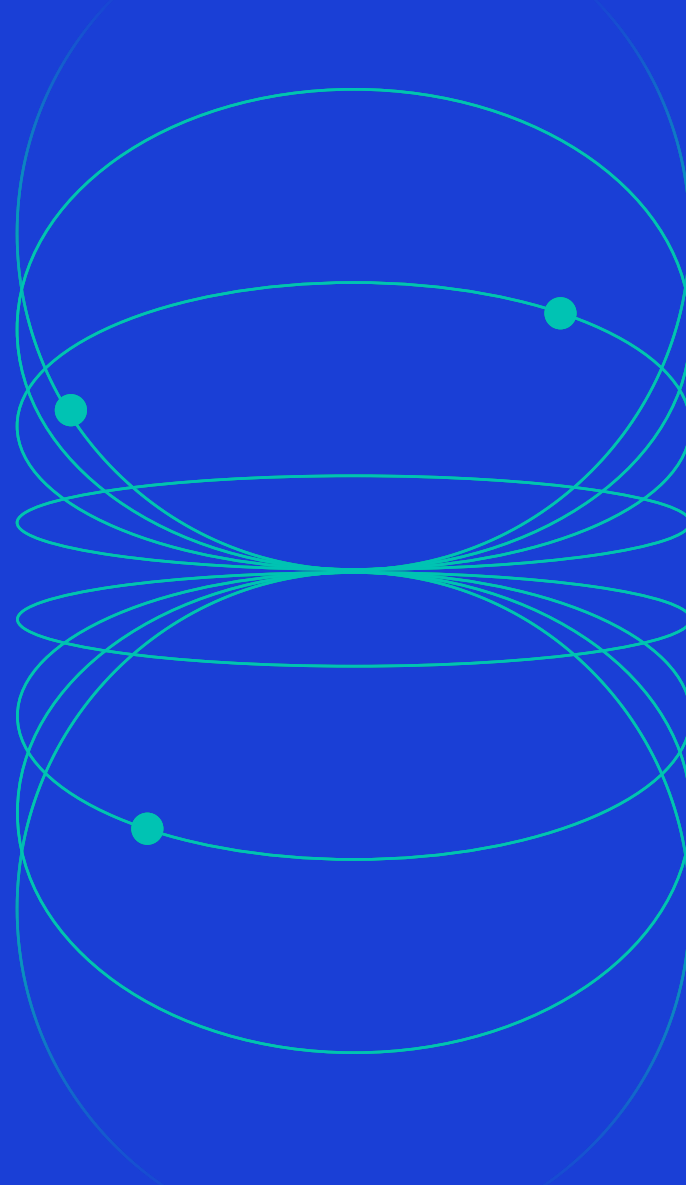




First Quarter 2025

Earnings Presentation

April 22, 2025



Forward-Looking Statements

- This earnings presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, including without limitation, MSCI's Full-Year 2025 guidance and MSCI's long-term targets. These forward-looking statements relate to future events or to future financial performance and involve underlying assumptions, as well as known and unknown risks, uncertainties and other factors that may cause our actual results, levels of activity, performance or achievements to be materially different from any future results, levels of activity, performance or achievements expressed or implied by these statements.
- In some cases, you can identify forward-looking statements by the use of words such as "may," "could," "expect," "intend," "plan," "seek," "anticipate," "believe," "estimate," "predict," "potential" or "continue," or the negative of these terms or other comparable terminology. You should not place undue reliance on forward-looking statements because they involve known and unknown risks, uncertainties and other factors that are, in some cases, beyond MSCI's control and that could materially affect actual results, levels of activity, performance or achievements.
- Other factors that could materially affect actual results, levels of activity, performance or achievements can be found in MSCI's Annual Report on Form 10-K for the fiscal year ended December 31, 2024, filed with the Securities and Exchange Commission ("SEC") on February 7, 2025, and in quarterly reports on Form 10-Q and current reports on Form 8-K filed or furnished with the SEC. If any of these risks, uncertainties or other matters materialize, or if MSCI's underlying assumptions prove to be incorrect, actual results may vary significantly from what MSCI projected. Any forward-looking statement in this earnings presentation reflects MSCI's current views with respect to future events and is subject to these and other risks, uncertainties and assumptions relating to MSCI's operations, results of operations, growth strategy and liquidity. MSCI assumes no obligation to publicly update or revise these forward-looking statements for any reason, whether as a result of new information, future events, or otherwise, except as required by law.

Other Information

- Foreign currency exchange rate fluctuations reflect the difference between the current period results as reported compared to the current period results recalculated using the foreign currency exchange rates in effect for the comparable prior period. While operating revenues adjusted for the impact of foreign currency fluctuations includes asset-based fees that have been adjusted for the impact of foreign currency fluctuations, the underlying assets under management ("AUM"), which is the primary component of asset-based fees, is not adjusted for foreign currency fluctuations. Approximately three-fifths of the AUM is invested in securities denominated in currencies other than the U.S. dollar, and any such impact is excluded from the disclosed foreign currency-adjusted variances.
- Percentage changes and totals in this earnings presentation may not sum due to rounding.
- Percentage changes refer to the comparable period in 2024, unless otherwise noted.
- All financial figures for the three months ended March 31, 2025 are unaudited unless otherwise noted.
- Client type and/or client segment designations in this presentation may be subject to change from time to time depending on an individual client's facts and circumstances, among other factors.
- Beginning in the first quarter 2025, the business segment previously titled "ESG and Climate" has been renamed to "Sustainability and Climate" to more accurately reflect the full scope of our solutions. While our product offerings and product names remain unchanged at this time, the updated name acknowledges our broader sustainability capabilities across client objectives, value proposition and use cases.

Introduction →

MSCI First Quarter 2025 Earnings Call Participants



Henry Fernandez

Chairman & CEO



Baer Pettit

President & COO



Andy Wiechmann

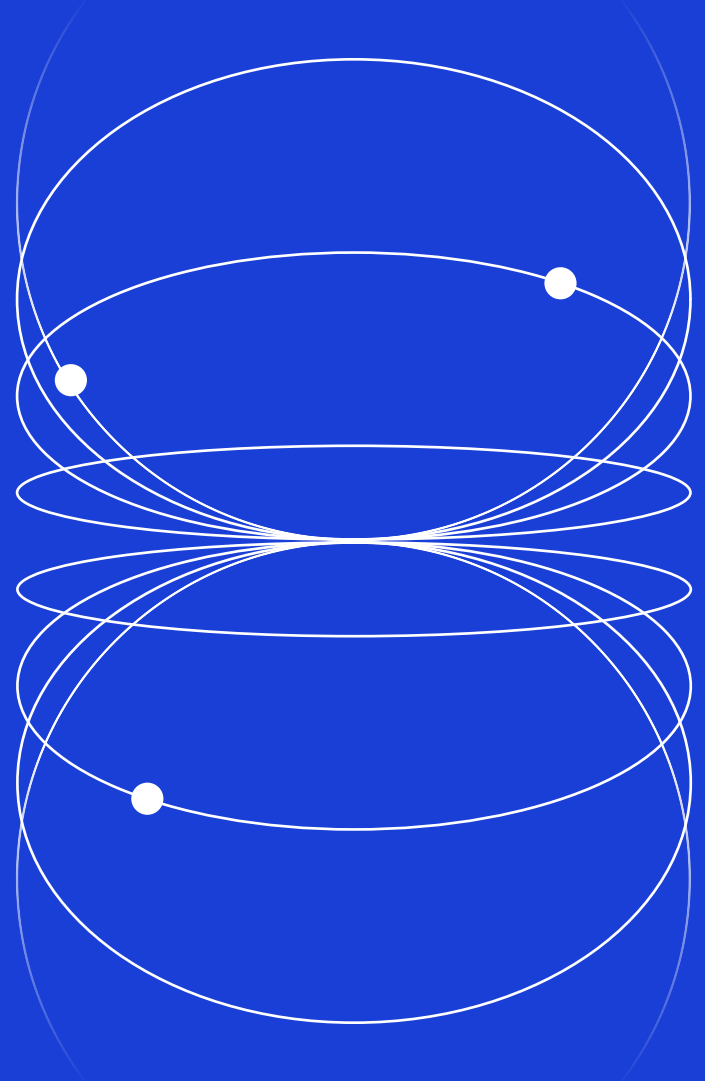
Chief Financial Officer



Jeremy Ulan

Head of IR & Treasurer

Financial & Strategic Highlights.



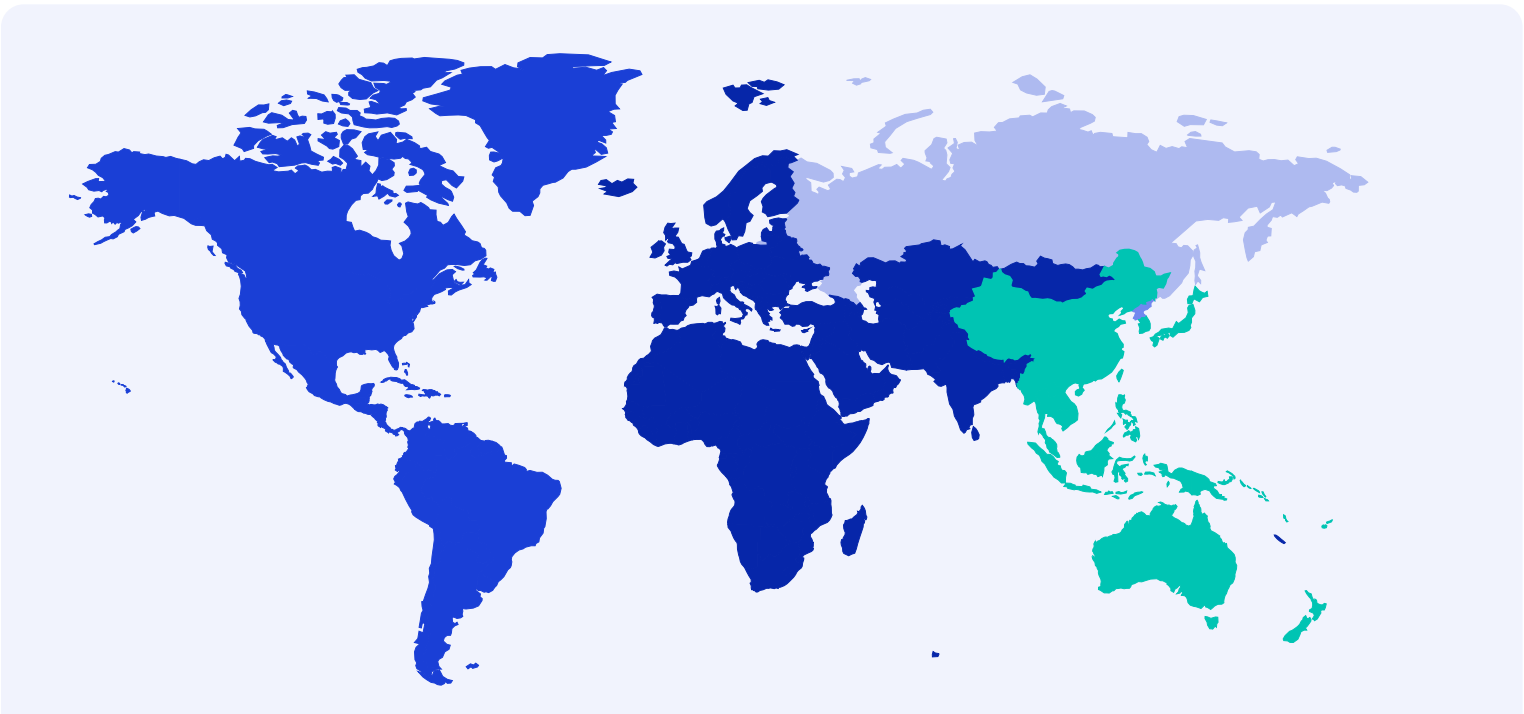
Financial & Strategic Highlights →

1Q25 Financial Results Snapshot

Robust earnings growth reflecting all weather franchise

1Q25 Operating Revenues (reported)	1Q25 Operating Revenues (organic)	As of March 31, 2025 Subscription Run Rate Growth (reported)	As of March 31, 2025 Subscription Run Rate Growth (organic)
+10%	+10%	+8%	+8%
1Q25 Adjusted EBITDA Margin	1Q25 Operating Margin (+70 bps)	1Q25 Adjusted EBITDA Growth	1Q25 Operating Income Growth
57.1%	50.6%	+11%	+11%
1Q25 Free Cash Flow	1Q25 Net cash provided by operating activities	1Q25 Value of Shares Repurchased	Shares Repurchased in 1Q25 at average price of \$590.60
\$269M	\$302M	\$155M	263,051
		1Q25 Adjusted EPS	1Q25 Diluted EPS
		+14%	+15%

1Q25 Regional Performance



1Q25 Recurring Subscription Run Rate by Region

AMERICAS \$1,033M ↑ YoY +8%	EMEA \$873M ↑ YoY +9%	APAC \$377M ↑ YoY +7%
ORGANIC \$1,032M ↑ YoY +8%	ORGANIC \$870M ↑ YoY +9%	ORGANIC \$377M ↑ YoY +7%

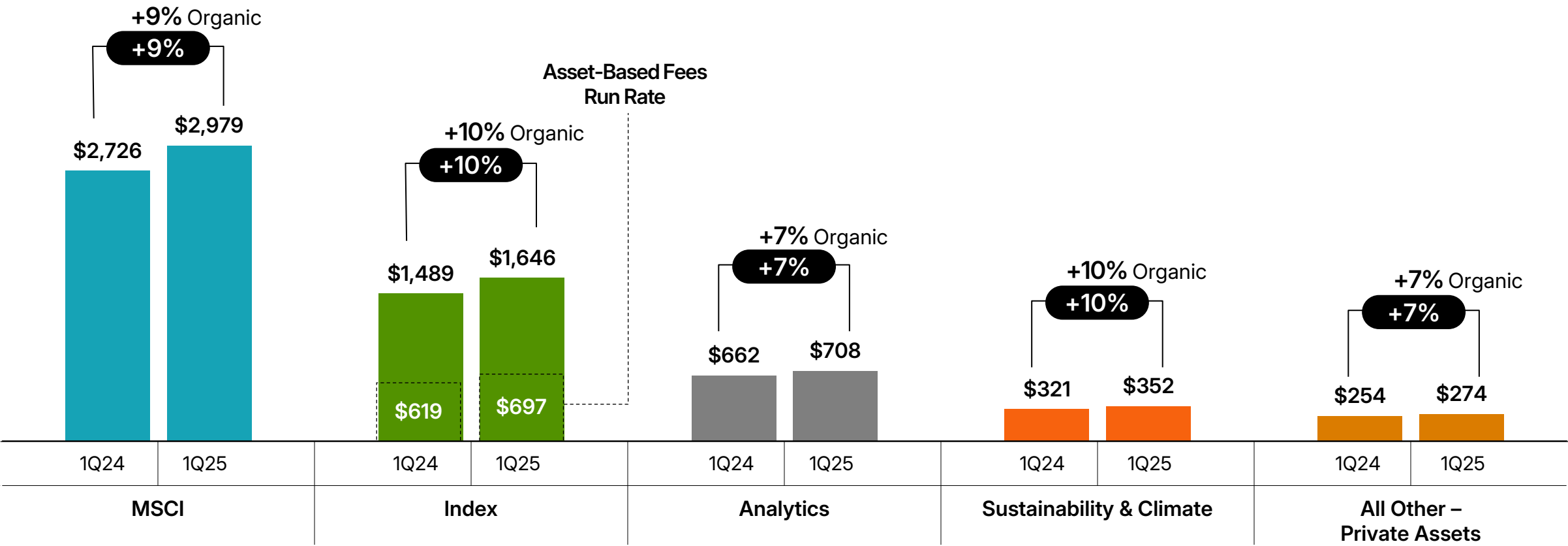
1Q25 Recurring Net New Subscription Sales by Region

AMERICAS \$10M ↑ YoY +40%	EMEA \$10M ↑ YoY +47%	APAC \$6M ↑ YoY +7%
---------------------------------	-----------------------------	---------------------------

“Organic recurring subscription Run Rate growth” is defined as the period over period Run Rate growth, excluding the impact of changes in foreign currency and the first year impact of any acquisitions. It is also adjusted for divestitures. Changes in foreign currency are calculated by applying the currency exchange rate from the comparable prior period to current period foreign currency denominated Run Rate.

1Q25 Operating Highlights

Total Run Rate
US\$ in millions



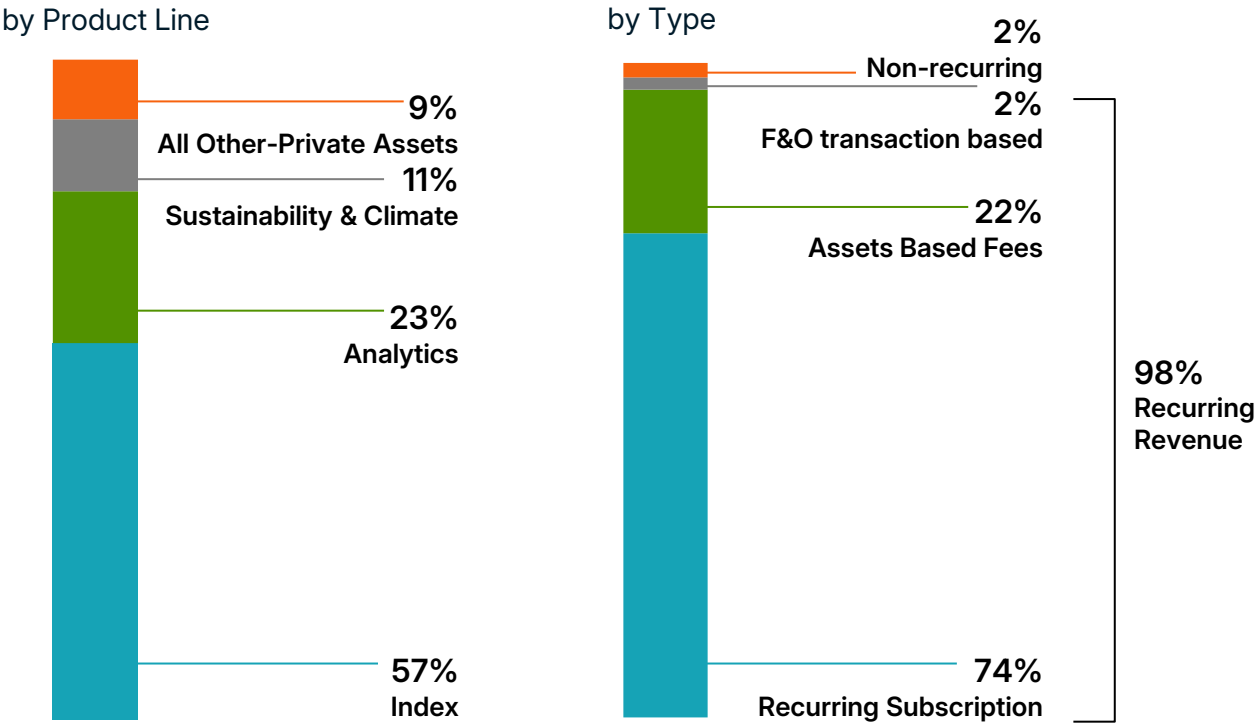
\$3.0B
of Total Run Rate across MSCI

95.3%
Quarterly Retention Rate

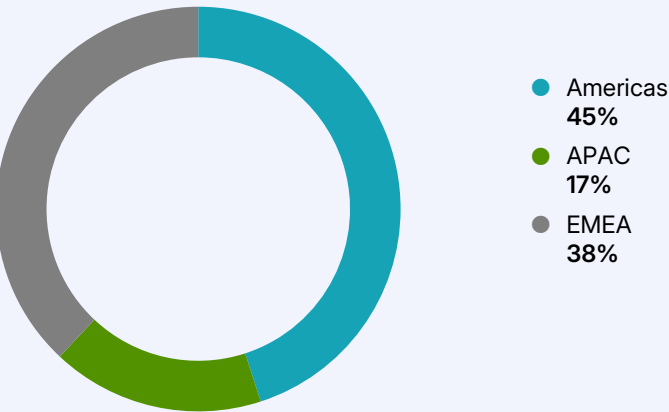
Asset Based Fees
Run Rate growth of 12.6%, driven by higher ending equity ETF and Non-ETF AUM

Significant Recurring Revenue Model with Global Client Base

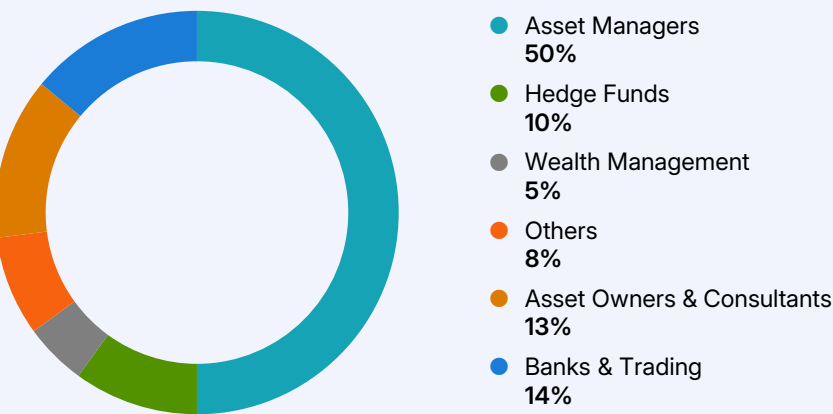
Operating Revenues Mix
Quarter Ended 03/31/2025



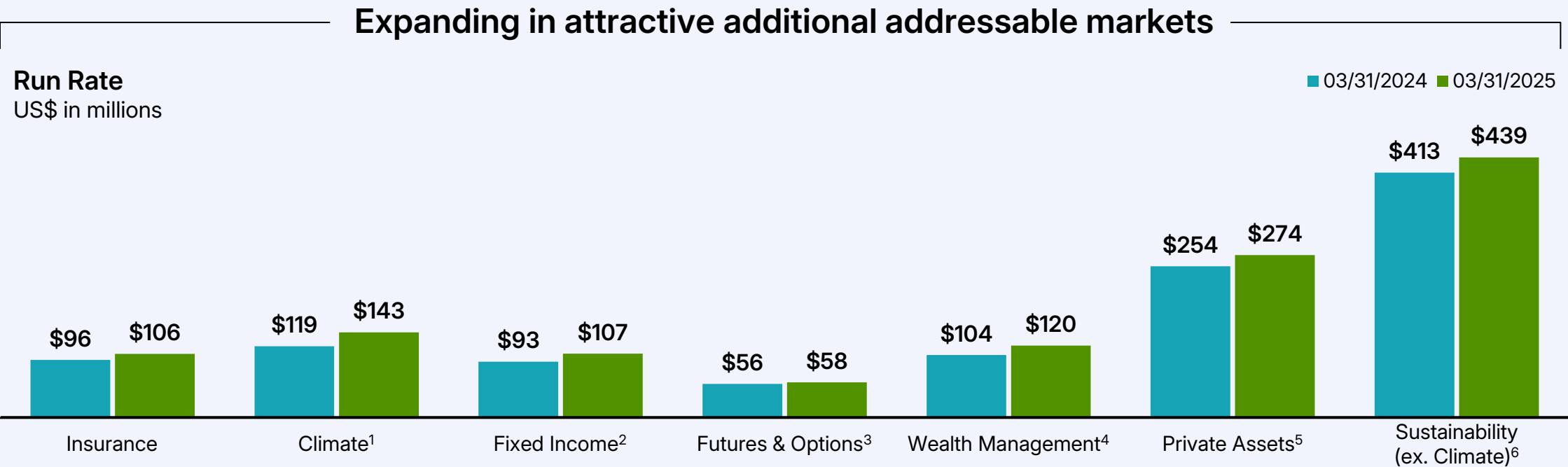
MSCI Subscription Run Rate
as of 03/31/2025 by Geography



MSCI Subscription Run Rate
as of 03/31/2025 by Client Base



Emerging Growth Opportunities



Note: Run Rate totals may include overlap between different client segments.

1. Includes Climate run rate reported in Index, Sustainability & Climate, Analytics and All Other - Private Assets.

2. Excludes Analytics Enterprise Risk & Performance.

3. Listed only.

4. Represents total subscription run rate from wealth management client base.

5. Includes Real Assets and Private Capital Solutions

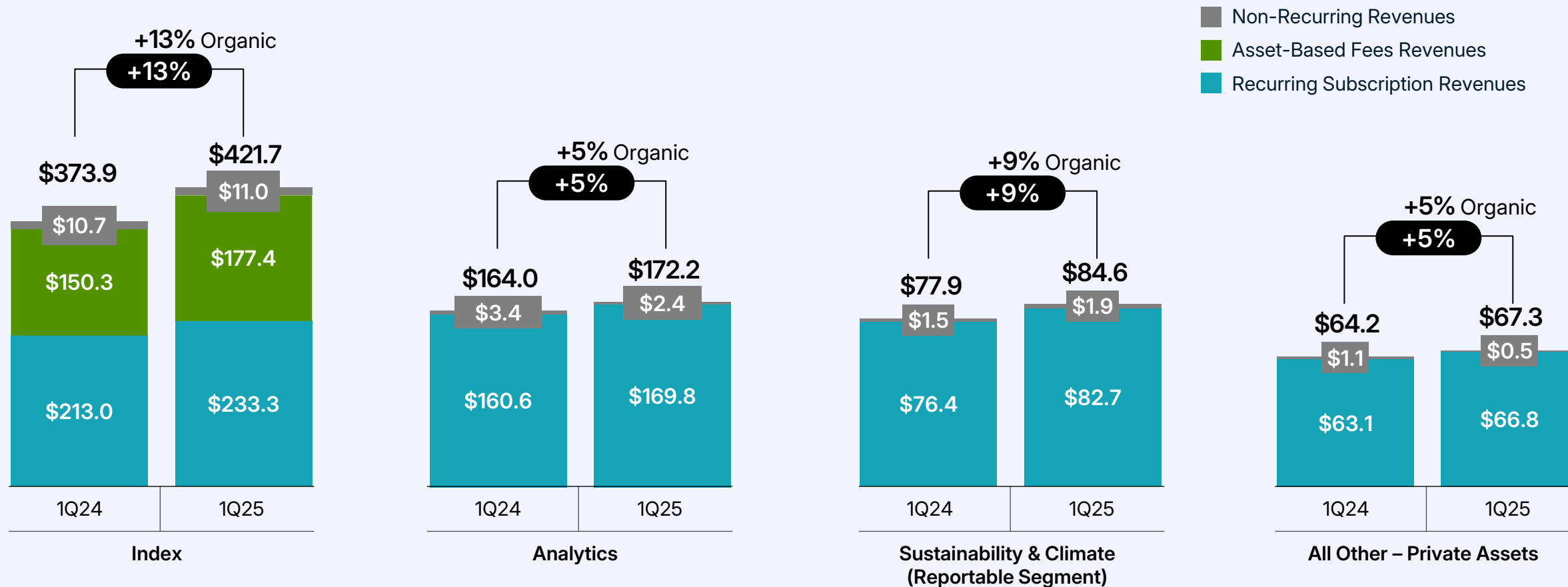
6. Includes Sustainability (ex. Climate) Research Run Rate, reported in the Sustainability & Climate, Analytics and All Other - Private Assets, and Sustainability (ex. Climate) related Index subscription and asset-based fees Run Rate reported in the Index segment.

1Q25 Summary Financial Results

US\$ in thousands, except per share data	For the Three Months Ended March 31		
	2025	2024	YoY% Change
Unaudited			
Operating revenues	\$ 745,826	\$ 679,965	9.7%
Operating income	\$ 377,023	\$ 339,382	11.1%
Operating margin %	50.6%	49.9%	
Net income	\$ 288,600	\$ 255,954	12.8%
Diluted EPS	\$ 3.71	\$ 3.22	15.2%
Adjusted EPS	\$ 4.00	\$ 3.52	13.6%
Adjusted EBITDA	\$ 425,641	\$ 383,573	11.0%
Adjusted EBITDA margin %	57.1%	56.4%	

1Q25 Operating Revenues

US\$ in millions



1Q25 Subscription Run Rate¹

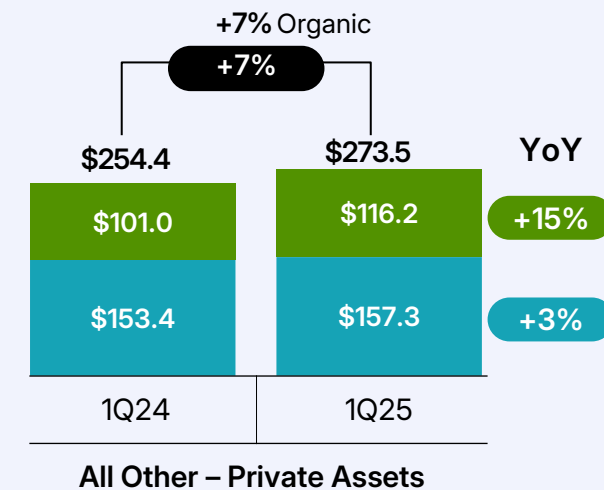
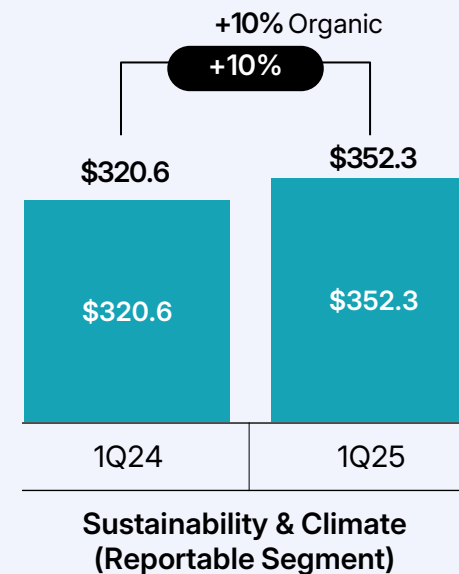
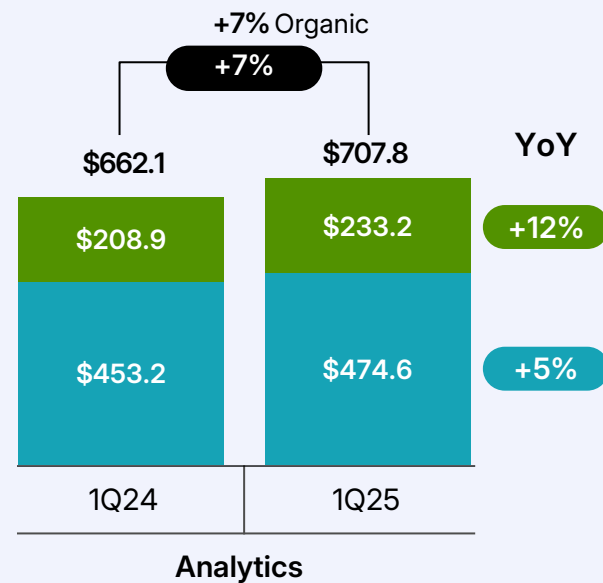
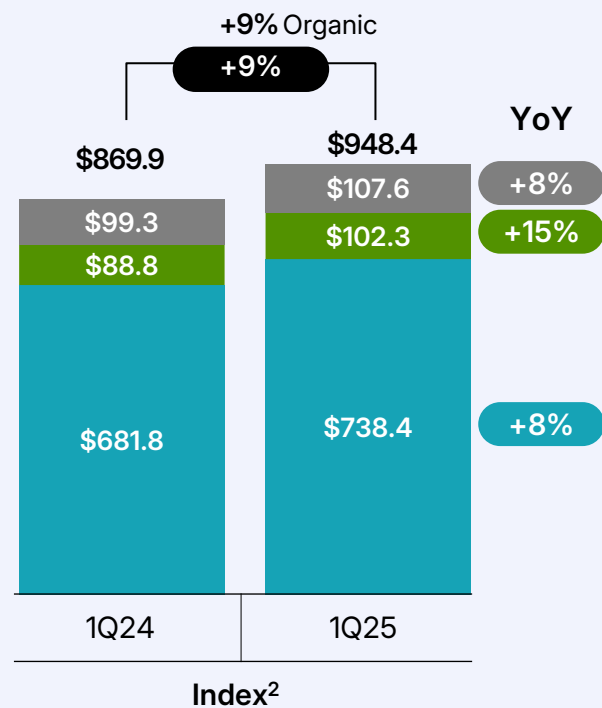
US\$ in millions

■ Non-Market Cap Weighted
■ Custom Indexes
■ Market Cap Weighted

■ Multi-Asset Class Analytics
■ Equity Analytics

■ Sustainability & Climate

■ Real Assets
■ Private Capital Solutions



1. Run Rate provided in this slide are as per reportable segments.

2. Effective Q1 2025, Index sub-product categories have been realigned to: Market-Cap Weighted, Custom Indexes, and Non-Market Cap Weighted. Historical figures for FY 2023–2024 have been restated for comparability. For details, refer to Slide 14.

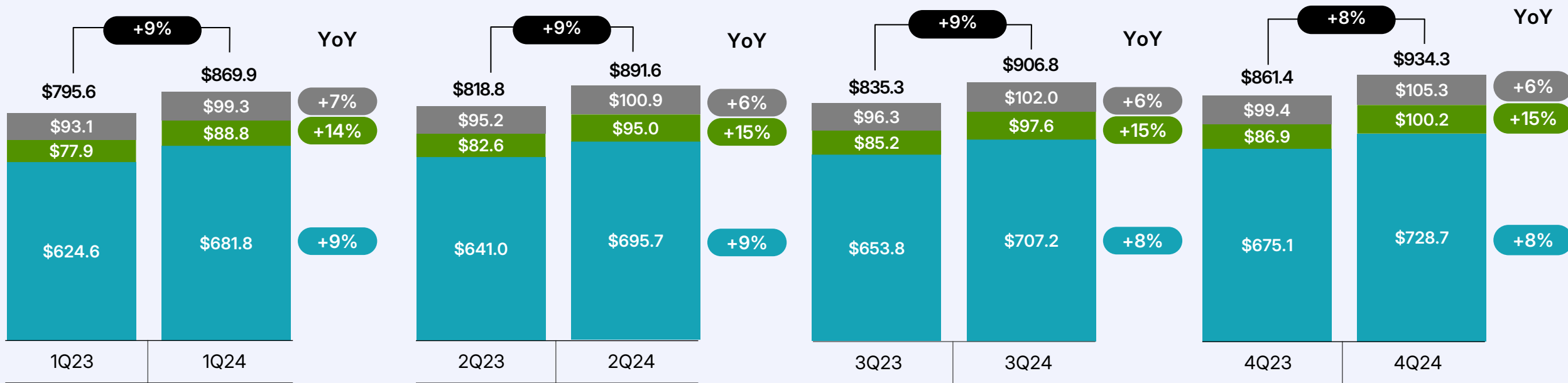
Index Subscription Run Rate 2023-2024

US\$ in millions

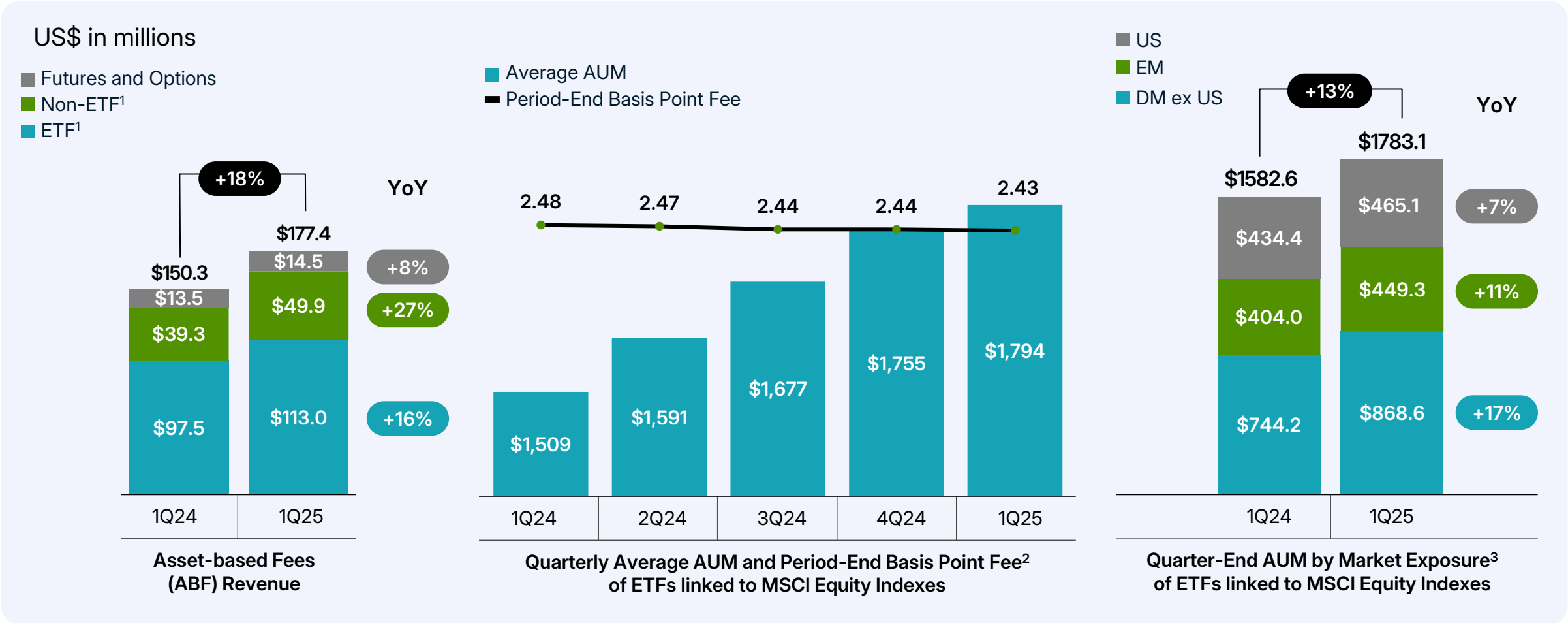
■ Non-Market Cap Weighted
■ Custom Indexes
■ Market Cap Weighted

- Beginning in Q1'25, MSCI is changing the Index subscription sub-product categories to Market-Cap Weighted, Custom Indexes and Non-Market Cap Weighted in order to more closely align with our latest product offerings.
- Previously these categories were presented as Market-Cap Weighted, Custom Indexes & Special Packages, and Factors and ESG & Climate.

- The Non-market Cap Weighted category reflects contributions from Sustainability & Climate and Factors index modules.
- Contributions from Special Packages are now presented under the Market Cap Weighted sub-product category.
- Quarterly historical figures for 2023-2024 have been restated on this slide accordingly for comparability.



Index Segment: Asset-Based Fees Details



1. Primarily from products linked to MSCI equity indexes. Also includes contributions from products linked to MSCI Fixed Income indexes.

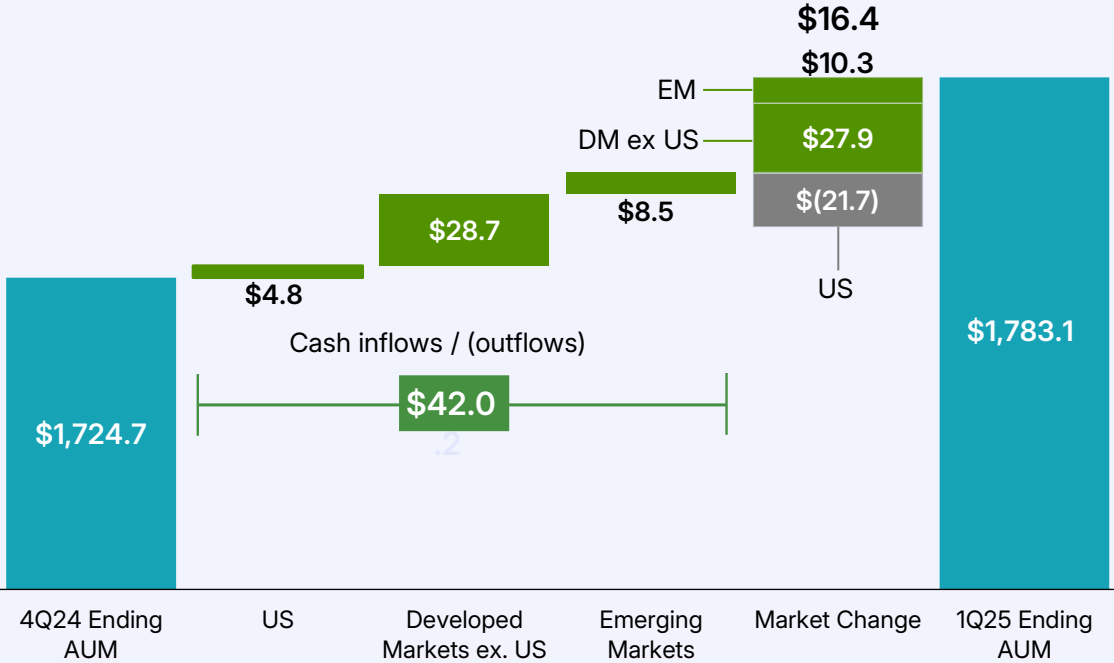
2. Based on period-end Run Rate for ETFs linked to MSCI equity indexes using period-end AUM. Please refer to Table 7: AUM in ETFs Linked to MSCI equity Indexes (unaudited) of the press release reporting MSCI's financial results for first quarter 2025.

3. US = ETFs linked to MSCI equity indexes, the majority of whose weight is comprised of securities in MSCI Developed Market (DM) countries, primarily or exclusively in the US; DM ex US = ETFs linked to MSCI equity indexes, the majority of whose weight is comprised of securities in MSCI DM countries other than the US; EM = ETFs linked to MSCI equity indexes, the majority of whose weight is comprised of securities that are not in MSCI DM countries. Note: The AUM in equity ETFs also includes AUM in Exchange Traded Notes, the value of which is less than 1% of the AUM amounts presented.

1Q25 QoQ AUM Drivers: MSCI-Linked Equity ETFs

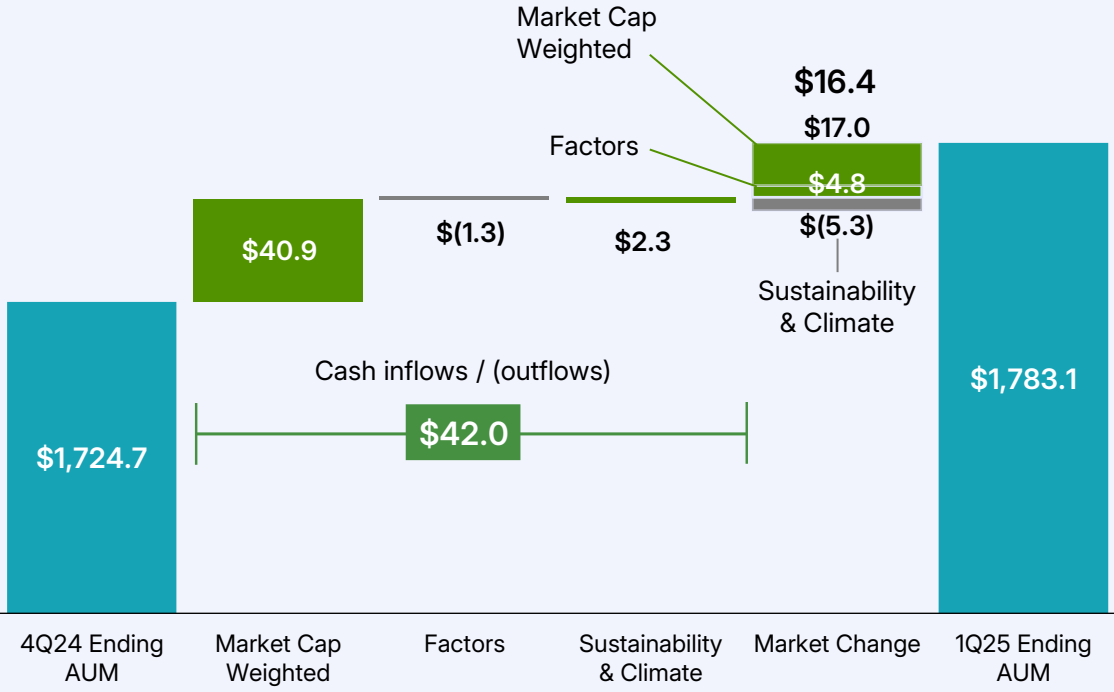
By Geographic Exposure

US\$ in billions

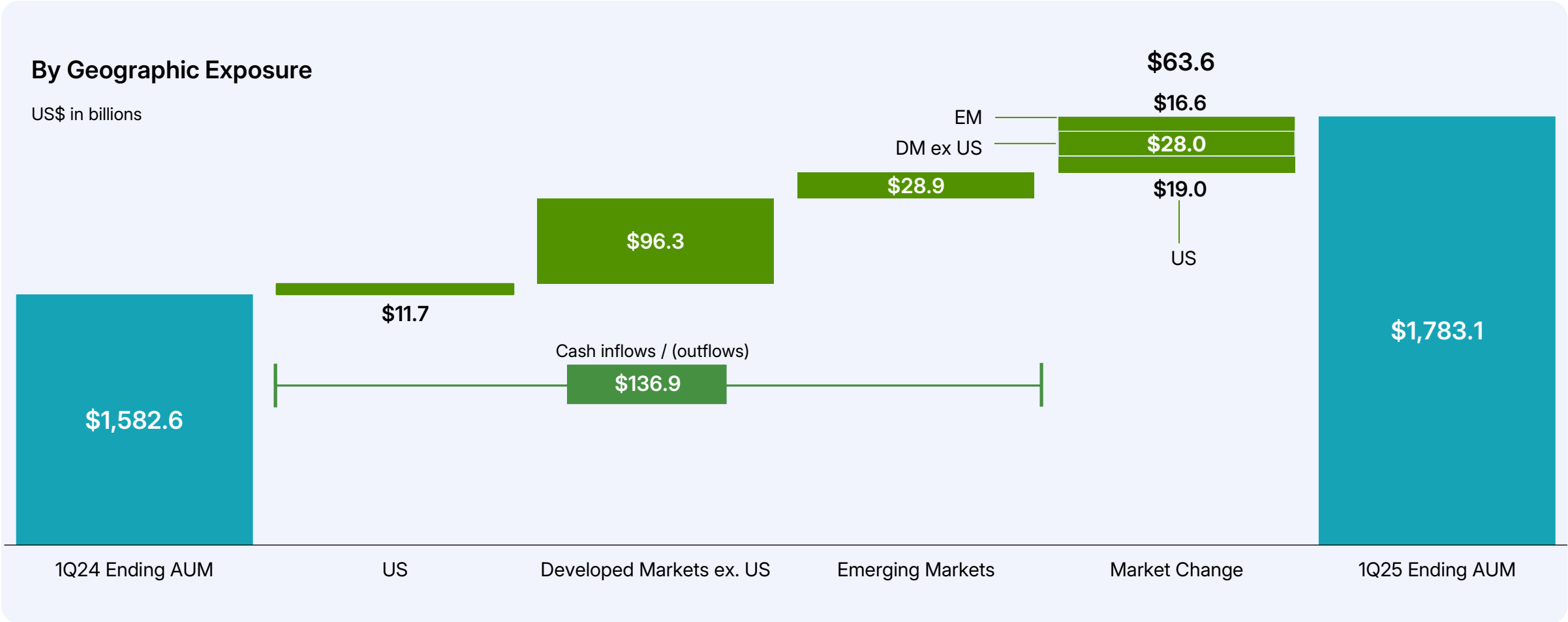


By Product

US\$ in billions



1Q25 YoY AUM Drivers: MSCI-Linked Equity ETFs



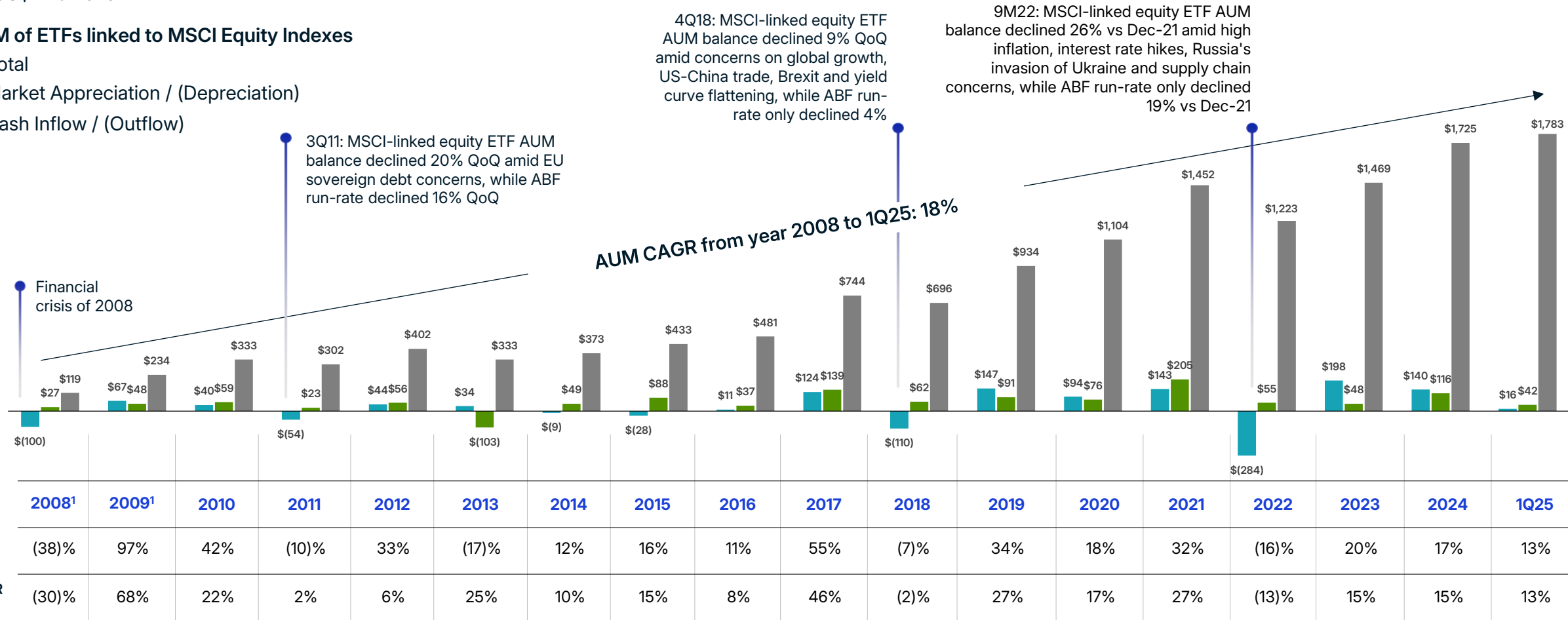
Market Movement and Momentum in Cash Flows Continues

US\$ in billions

Positive annual cash inflows for all years in ETFs linked to MSCI indexes except 2013

AUM of ETFs linked to MSCI Equity Indexes

- Total
- Market Appreciation / (Depreciation)
- Cash Inflow / (Outflow)



Listed Futures & Options Linked to MSCI Indexes

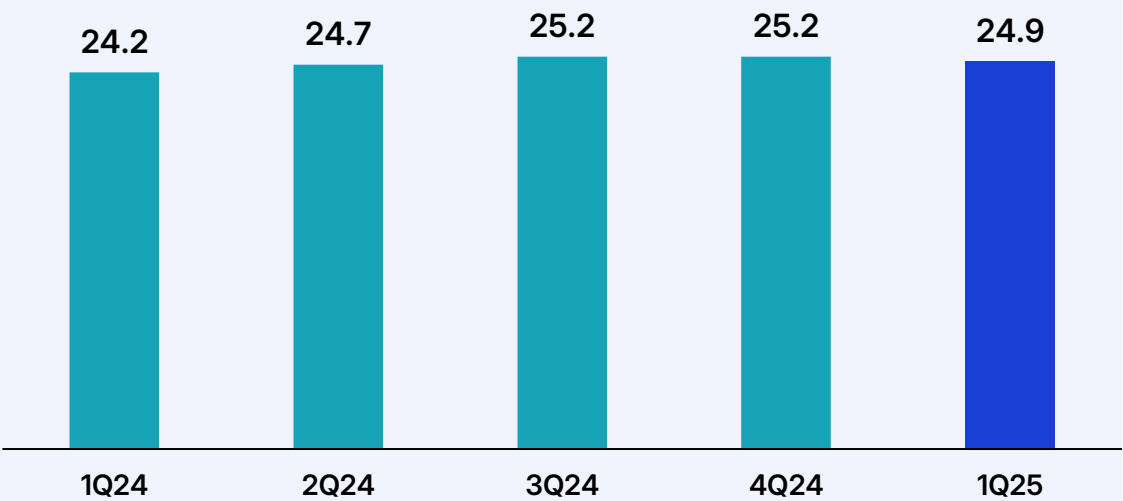
Run Rate From Listed Futures & Options Linked to MSCI Indexes

US\$ in millions



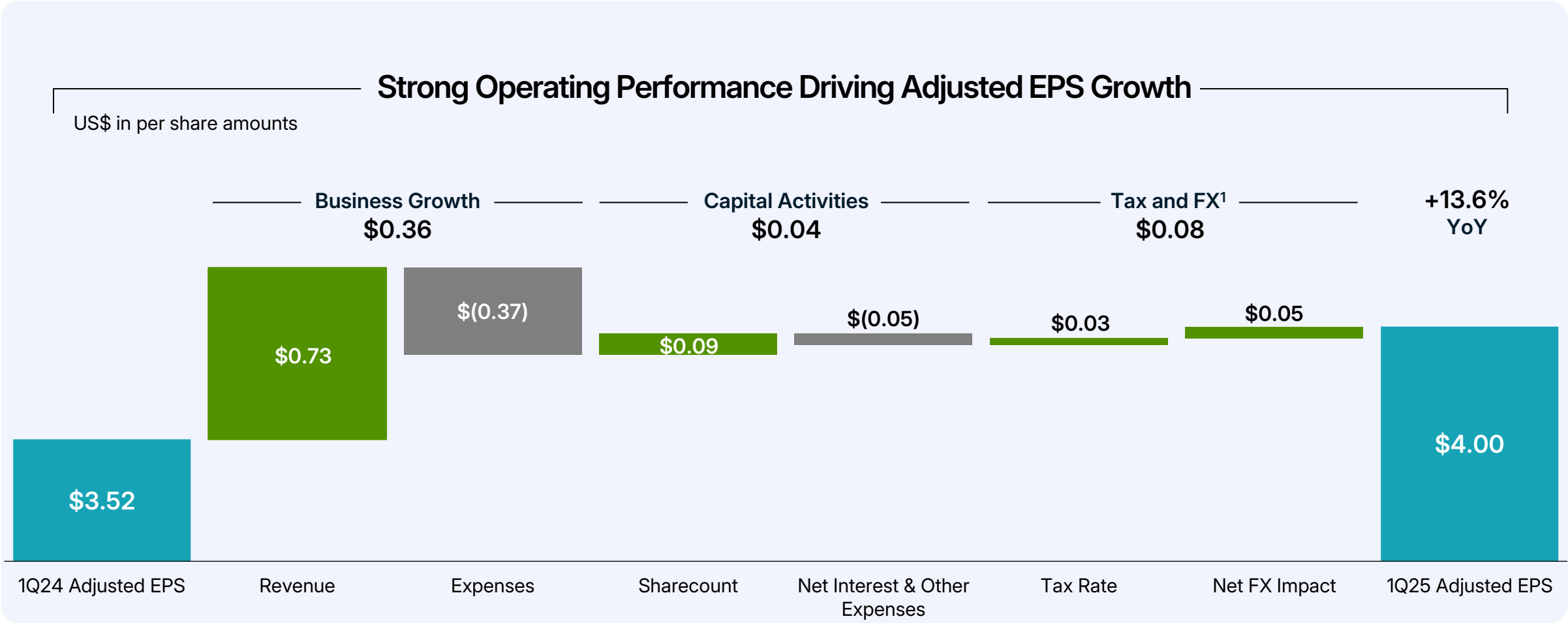
Futures & Options Volume Linked to MSCI Indexes

in millions of contracts traded¹



1. Contract volumes traded may not tie to volume figures used for calculating Futures & Options Run Rate. Futures & Options run rate not solely based on volumes traded, includes impact from varied commercial arrangement with exchange partners.

Adjusted Earnings Per Share Growth Drivers



1. Net FX impact includes impact due to foreign currency fluctuation on revenue and expenses.

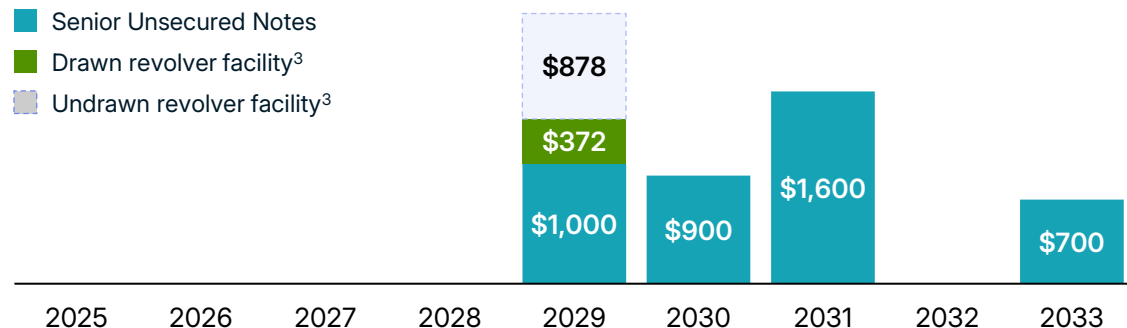
Strong Balance Sheet Provides Optionality

US\$ in millions, unless otherwise noted

Cash¹ and Debt as of 03/31/2025

Total Cash	\$361M
Total Debt ²	\$4,547M
Net Debt (Total Debt less Total Cash)	\$4,186M
Total Debt / LTM Adjusted EBITDA	2.6x
Net Debt / LTM Adjusted EBITDA	2.4x

Unsecured Debt Maturity Profile as of 03/31/2025



- In 1Q25, returned \$295.1M to shareholders through share repurchases of \$155.4M and quarterly dividends of \$139.7M
- Strong balance sheet provides optionality
 - Next maturity is not until 2029
- Disciplined and consistent approach to capital deployment
- Triple-Crown framework to evaluate internal opportunities and MP&A (mergers, partnerships and acquisitions)

Credit Ratings⁴ as of 03/31/2025:

	Moody's	S&P	Fitch
Outlook	Stable	Stable	Stable
Long-term issuer rating	Baa3	BBB-	BBB-
Senior unsecured	Baa3	BBB-	BBB-

1. MSCI typically seeks to maintain minimum cash balances globally of approximately \$225.0 million to \$275.0 million for general operating purposes.

2. Reflects gross debt, net of deferred financing fees and premium.

3. Aggregate revolver commitments of \$1,250.0 million until January 26, 2029 as per the agreement signed on January 26, 2024.

4. Credit ratings reflect the views of the different agencies and are not a recommendation to buy, sell or hold any security including our common stock or debt securities. These ratings are subject to periodic review and may be raised upward, downward or revoked at the sole discretion of the agencies.

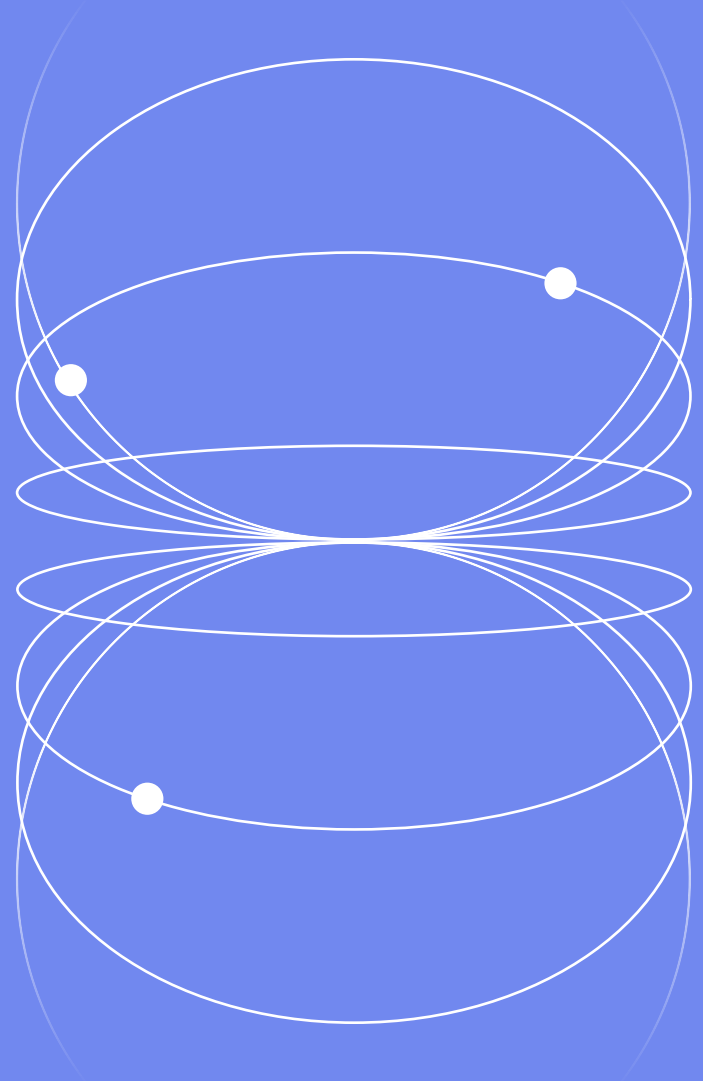
Full-Year 2025 Guidance

MSCI's guidance for the year ending December 31, 2025 ("Full-Year 2025") is based on assumptions about a number of factors, in particular related to macroeconomic factors and the capital markets. These assumptions are subject to uncertainty, and actual results for the year could differ materially from our current guidance, including as a result of the uncertainties, risks and assumptions discussed in the "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" sections of our Annual Report on Form 10-K, as updated in quarterly reports on Form 10-Q and current reports on Form 8-K filed or furnished with the SEC. See "Forward-Looking Statements" in slide 2.

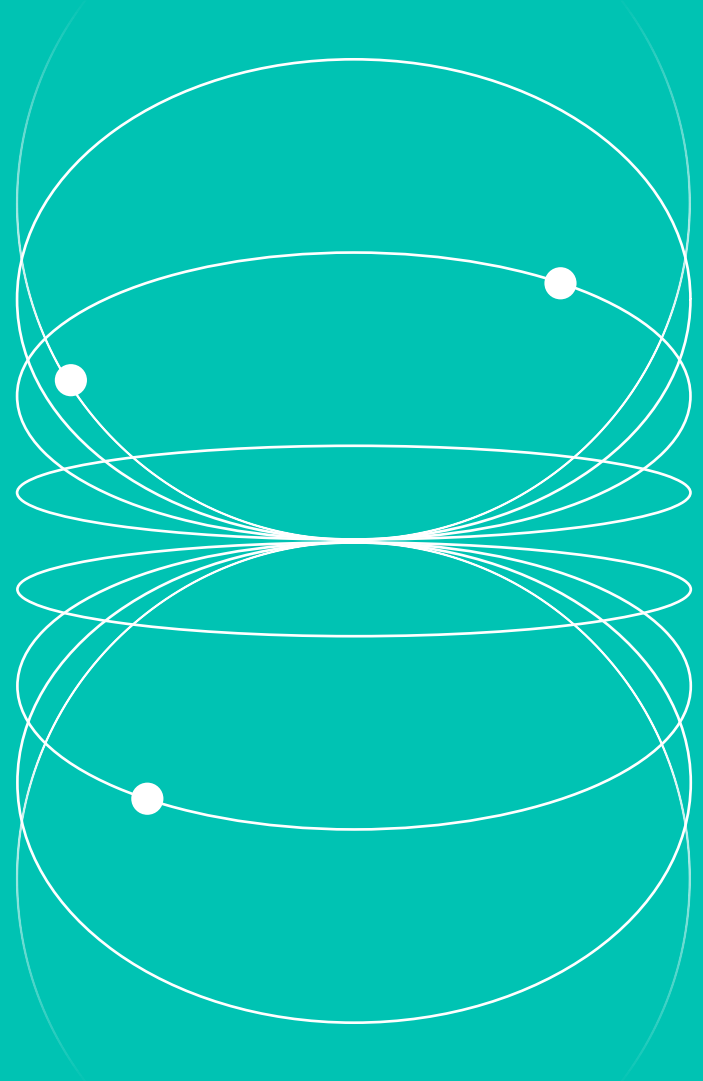
1. A portion of our annual interest expense is from our variable rate indebtedness under our Revolving Credit Facility, while the majority is from fixed rate senior unsecured notes. Changes to the secured overnight funding rate ("SOFR") and indebtedness levels can cause our annual interest expense to vary.

	Current Guidance
Operating Expense	\$1,405 to \$1,445 million
Adjusted EBITDA Expense	\$1,220 to \$1,250 million
Interest Expense ¹ (including amortization of financing fees)	\$182 to \$186 million
Depreciation & Amortization Expense	\$185 to \$195 million
Effective Tax Rate	17.5% to 20.0%
Capital Expenditures	\$115 to \$125 million
Net Cash Provided by Operating Activities	\$1,525 to \$1,575 million
Free Cash Flow	\$1,400 to \$1,460 million

Q&A

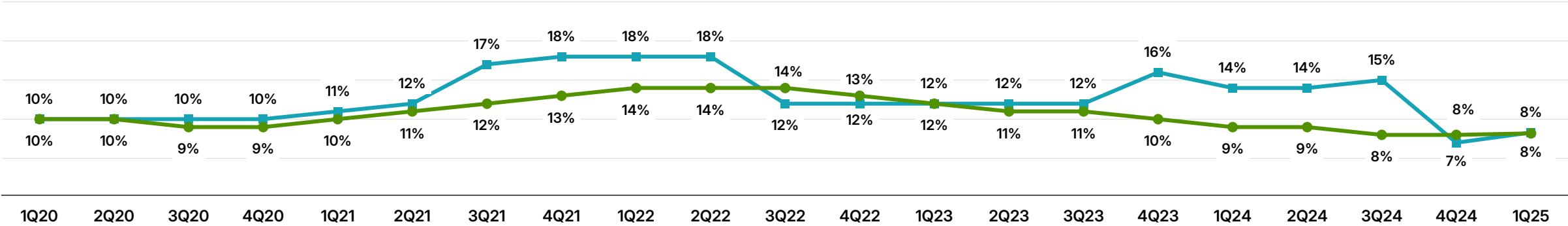


Additional Information

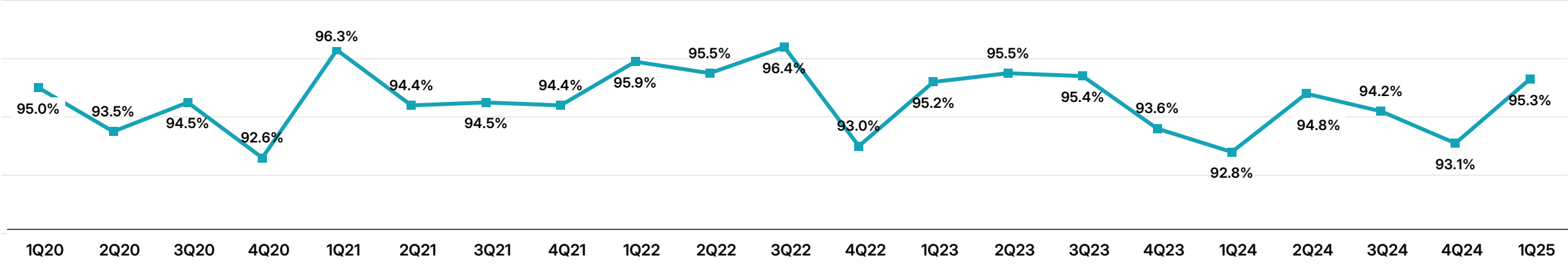


Continued Resilient Key Operating Metrics

YoY Recurring Subscription Run Rate Growth (as Reported and Organic) Subscription Run Rate Growth as Reported Organic Subscription Run Rate Growth



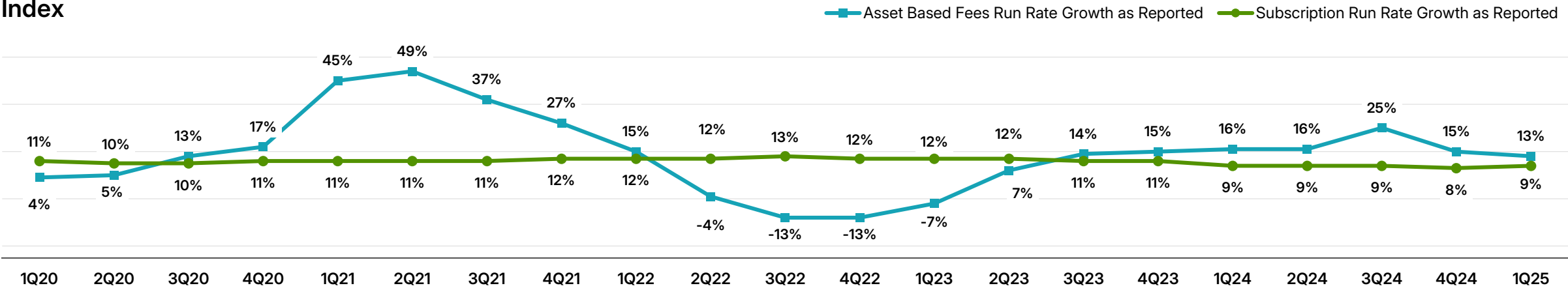
Quarterly Retention Rate Trends Retention Rate



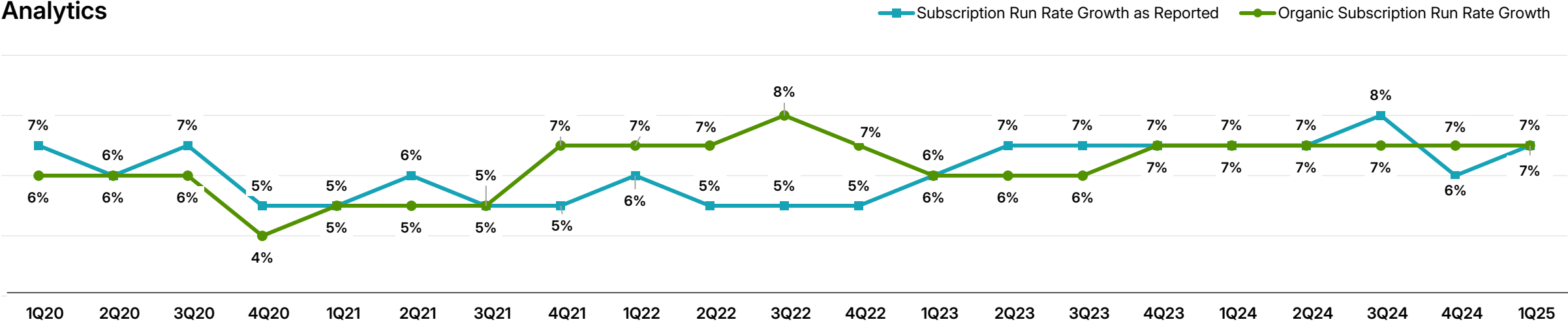
Additional Information →

1Q20 to 1Q25 YoY Run Rate Growth

Index



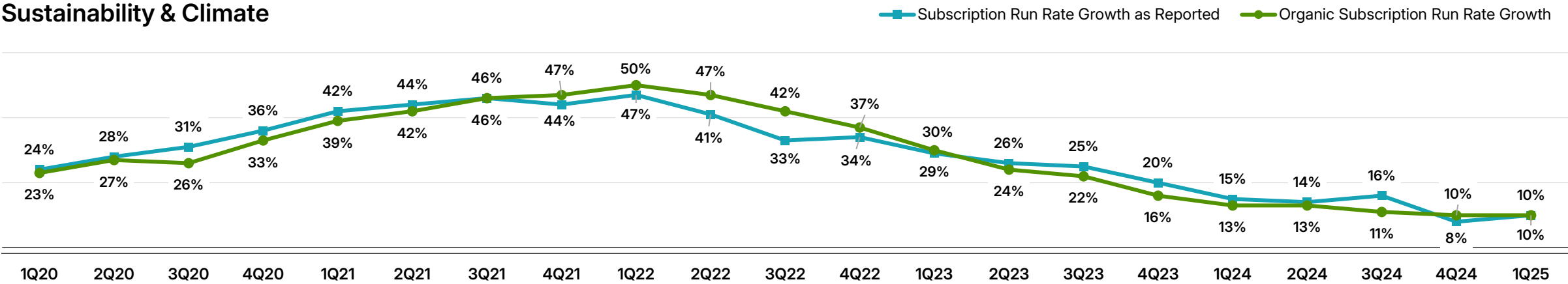
Analytics



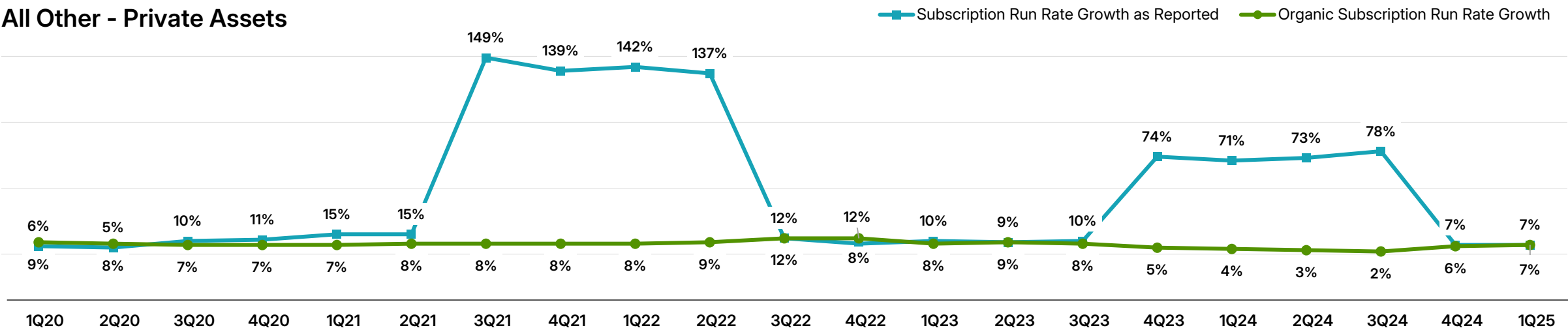
Additional Information →

1Q20 to 1Q25 YoY Run Rate Growth

Sustainability & Climate

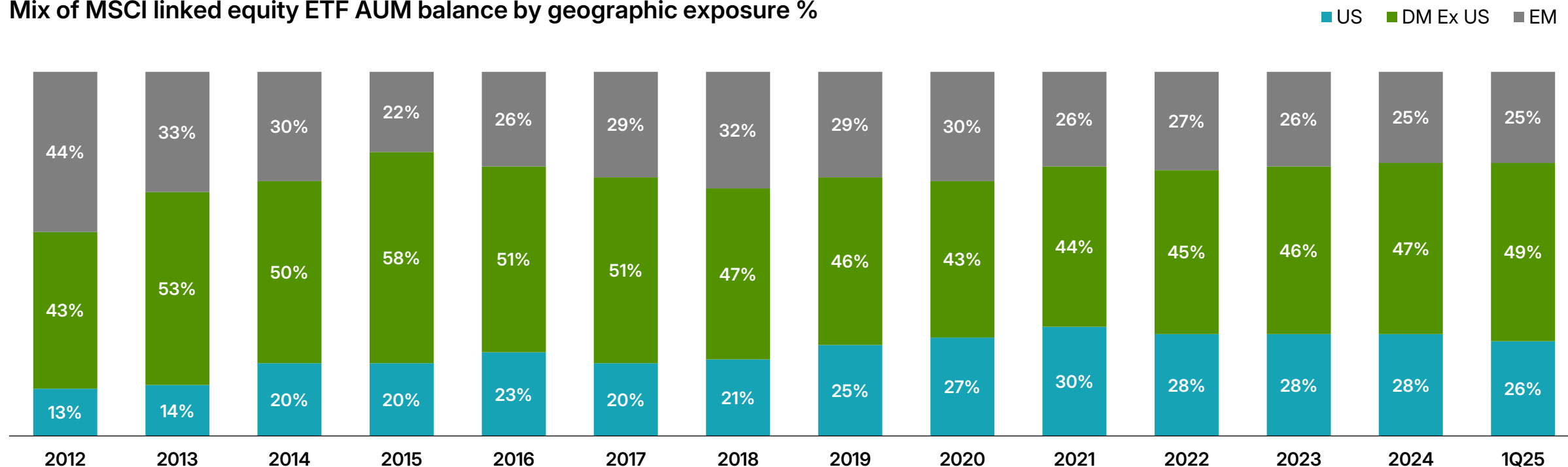


All Other - Private Assets



Geographic Market Exposures of MSCI-Linked ETFs Increasingly Diversified Over Time

Mix of MSCI linked equity ETF AUM balance by geographic exposure %

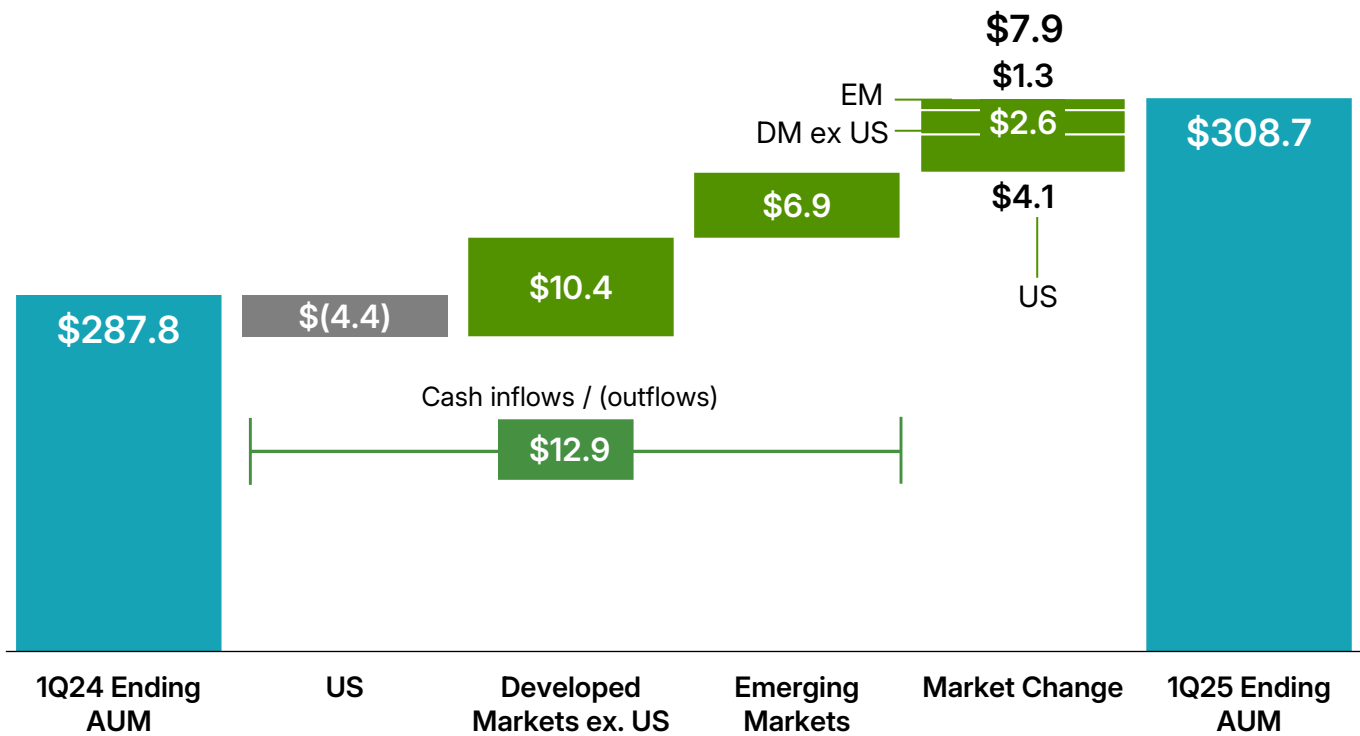


US = ETFs linked to MSCI equity indexes, the majority of whose weight is comprised of securities in MSCI Developed Market (DM) countries, primarily or exclusively in the US; DM ex US = ETFs linked to MSCI equity indexes, the majority of whose weight is comprised of securities in MSCI DM countries; EM = ETFs linked to MSCI equity indexes, the majority of whose weight is comprised of securities that are not in MSCI DM countries.

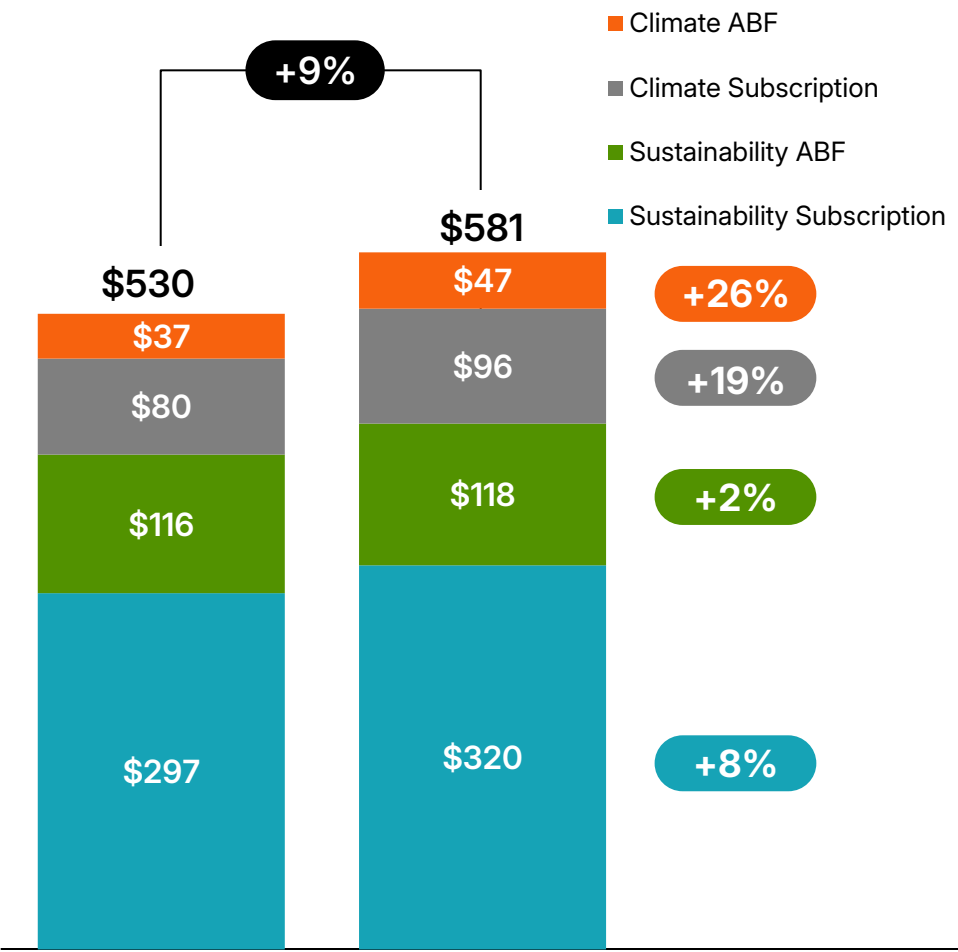
YoY Growth Across Sustainability & Climate Franchise

AUM in ETFs Linked to MSCI Sustainability & Climate Equity Indexes

US\$ in billions

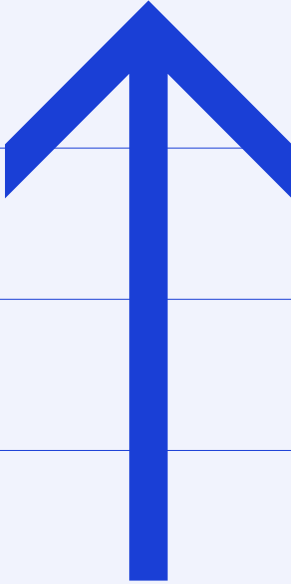
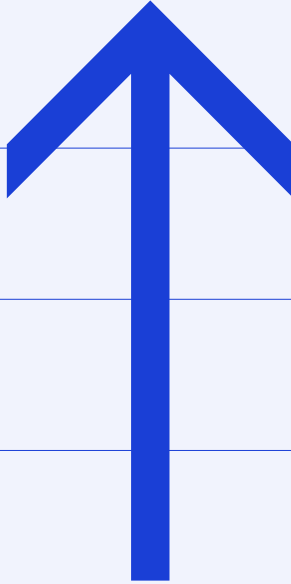


Sustainability & Climate Run Rates Across all Segments¹



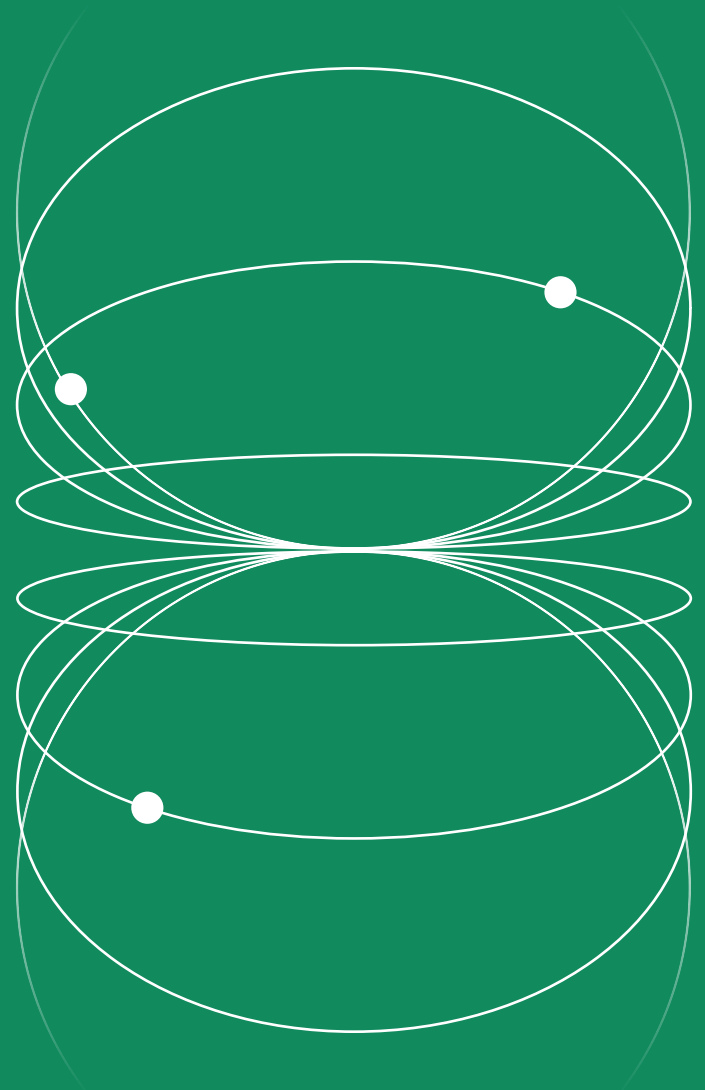
1. Includes Sustainability & Climate Research Run Rate, reported in the Sustainability & Climate, Analytics and All Other - Private Assets, and Sustainability & Climate related Index subscription and asset-based fees Run Rate reported in the Index segment.

Long-term Targets

	Revenue Growth Rate ¹	Adj. EBITDA Expense Growth Rate	Adj. EBITDA Growth Rate	Adj. EBITDA Margin %
MSCI	Low Double Digit	High Single Digit to Low Double Digit	Low to Mid Teens	High 50s
Index	Low Double Digit	Low Double Digit		
Analytics	High Single Digit	Mid Single Digit		
Sustainability & Climate ²	Mid to High 20s	Mid to High 20s		
All Other – Private Assets	High Teens	Mid Teens		

1. Excludes Asset-Based Fees.
2. We continue to evaluate the long-term targets of this product line.

Appendix



Use of Operating Metrics

MSCI has presented supplemental key operating metrics as part of this earnings presentation, including Retention Rate, Run Rate, subscription sales, subscription cancellations and non-recurring sales.

Retention Rate is an important metric because subscription cancellations decrease our Run Rate and ultimately our future operating revenues over time. The annual Retention Rate represents the retained subscription Run Rate (subscription Run Rate at the beginning of the fiscal year less actual cancels during the year) as a percentage of the subscription Run Rate at the beginning of the fiscal year.

The Retention Rate for a non-annual period is calculated by annualizing the cancellations for which we have received a notice of termination or for which we believe there is an intention not to renew or discontinue the subscription during the non-annual period, and we believe that such notice or intention evidences the client's final decision to terminate or not renew the applicable agreement, even though such termination or non-renewal may not be effective until a later date. This annualized cancellation figure is then divided by the subscription Run Rate at the beginning of the fiscal year to calculate a cancellation rate. This cancellation rate is then subtracted from 100% to derive the annualized Retention Rate for the period.

Retention Rate is computed by segment on a product/service-by-product/service basis. In general, if a client reduces the number of products or services to which it subscribes within a segment, or switches between products or services within a segment, we treat it as a cancellation for purposes of calculating our Retention Rate except in the case of a product or service switch that management considers to be a replacement product or service. In those replacement cases, only the net change to the client subscription, if a decrease, is reported as a cancel.

In the Analytics and the Sustainability and Climate operating segments, substantially all product or service switches are treated as replacement products or services and netted in this manner, while in our Index, Real Assets, and Private Capital Solutions operating segments, product or service switches that are treated as replacement products or services and receive netting treatment occur only in certain limited instances. In addition, we treat any reduction in fees resulting from a down-sell of the same product or service as a cancellation to the extent of the reduction. We do not calculate Retention Rate for that portion of our Run Rate attributable to assets in index-linked investment products or futures and options contracts, in each case, linked to our indexes.

Run Rate estimates at a particular point in time the annualized value of the recurring revenues under our client license agreements ("Client Contracts") for the next 12 months, assuming all Client Contracts that come up for renewal, or reach the end of the committed subscription period, are renewed and assuming then-current currency

exchange rates, subject to the adjustments and exclusions described below.

For any Client Contract where fees are linked to an investment product's assets or trading volume/fees, the Run Rate calculation reflects, for ETFs, the market value on the last trading day of the period, for futures and options, the most recent quarterly volumes and/or reported exchange fees, and for other non-ETF products, the most recent client-reported assets. Run Rate does not include fees associated with "one-time" and other non-recurring transactions. In addition, we add to Run Rate the annualized fee value of recurring new sales, whether to existing or new clients, when we execute Client Contracts, even though the license start date, and associated revenue recognition, may not be effective until a later date. We remove from Run Rate the annualized fee value associated with products or services under any Client Contract when we (i) have received a notice of termination, non-renewal or an indication the client does not intend to continue their subscription during the period and (ii) have determined that such notice evidences the client's final decision to terminate or not renew the applicable products or services, even though such termination or non-renewal may not be effective until a later date.

"Organic recurring subscription Run Rate growth" is defined as the period over period Run Rate growth, excluding the impact of changes in foreign currency and the first year impact of any acquisitions. It is also adjusted for divestitures. Changes in foreign currency are calculated by applying the currency exchange rate from the comparable prior period to current period foreign currency denominated Run Rate.

Sales represents the annualized value of products and services clients commit to purchase from MSCI and will result in additional operating revenues. Non-recurring sales represent the actual value of the customer agreements entered into during the period and are not a component of Run Rate. New recurring subscription sales represent additional selling activities, such as new customer agreements, additions to existing agreements or increases in price that occurred during the period and are additions to Run Rate. Subscription cancellations reflect client activities during the period, such as discontinuing products and services and/or reductions in price, resulting in reductions to Run Rate. Net new recurring subscription sales represent the amount of new recurring subscription sales net of subscription cancellations during the period, which reflects the net impact to Run Rate during the period.

Total gross sales represent the sum of new recurring subscription sales and non-recurring sales. Total net sales represent the total gross sales net of the impact from subscription cancellations.

Use of Non-GAAP Financial Measures

MSCI has presented supplemental non-GAAP financial measures as part of this earnings presentation. Reconciliations are provided in subsequent slides that reconcile each non-GAAP financial measure with the most comparable GAAP measure. The non-GAAP financial measures presented in this earnings presentation should not be considered as alternative measures for the most directly comparable GAAP financial measures. The non-GAAP financial measures presented in this earnings presentation are used by management to monitor the financial performance of the business, inform business decision-making and forecast future results.

“Adjusted EBITDA” is defined as net income before (1) provision for income taxes, (2) other expense (income), net, (3) depreciation and amortization of property, equipment and leasehold improvements, (4) amortization of intangible assets and, at times, (5) certain other transactions or adjustments, including, when applicable, certain acquisition related integration and transaction costs.

“Adjusted EBITDA expenses” is defined as operating expenses less depreciation and amortization of property, equipment and leasehold improvements and amortization of intangible assets and, at times, certain other transactions or adjustments, including, when applicable, certain acquisition related integration and transaction costs.

“Adjusted EBITDA margin” is defined as adjusted EBITDA divided by operating revenues.

“Adjusted net income” and “adjusted EPS” are defined as net income and diluted EPS, respectively, before the after-tax impact of: the amortization of acquired intangible assets, including the amortization of the basis difference between the cost of the equity method investment and MSCI’s share of the net assets of the investee at historical carrying value and, at times, certain other transactions or adjustments, including, when applicable, the impact related to certain acquisition-related integration and transaction costs and the impact related to write-off of deferred fees on debt extinguishment.

“Capex” is defined as capital expenditures plus capitalized software development costs.

“Free cash flow” is defined as net cash provided by operating activities, less Capex.

“Organic operating revenue growth” is defined as operating revenue growth compared to the prior year period excluding the impact of acquired businesses, divested businesses and foreign currency exchange rate fluctuations.

Asset-based fees ex-FX does not adjust for the impact from foreign currency exchange rate fluctuations on the underlying assets under management (“AUM”).

We believe adjusted EBITDA, adjusted EBITDA margin and adjusted EBITDA expenses are meaningful measures of the operating performance of MSCI because they adjust for significant one-time, unusual or non-recurring items as well as

eliminate the accounting effects of certain capital spending and acquisitions that do not directly affect what management considers to be our ongoing operating performance in the period.

We believe adjusted net income and adjusted EPS are meaningful measures of the performance of MSCI because they adjust for the after-tax impact of significant one-time, unusual or non-recurring items as well as eliminate the impact of any transactions that do not directly affect what management considers to be our ongoing operating performance in the period. We also exclude the after-tax impact of the amortization of acquired intangible assets and amortization of the basis difference between the cost of the equity method investment and MSCI’s share of the net assets of the investee at historical carrying value, as these non-cash amounts are significantly impacted by the timing and size of each acquisition and therefore not meaningful to the ongoing operating performance in the period.

We believe that free cash flow is useful to investors because it relates the operating cash flow of MSCI to the capital that is spent to continue and improve business operations, such as investment in MSCI’s existing products. Further, free cash flow indicates our ability to strengthen MSCI’s balance sheet, repay our debt obligations, pay cash dividends and repurchase shares of our common stock.

We believe organic operating revenue growth is a meaningful measure of the operating performance of MSCI because it adjusts for the impact of foreign currency exchange rate fluctuations and excludes the impact of operating revenues attributable to acquired and divested businesses for the comparable prior year period, providing insight into our ongoing operating performance for the period(s) presented.

We believe that the non-GAAP financial measures presented in this earnings presentation facilitate meaningful period-to-period comparisons and provide a baseline for the evaluation of future results.

Adjusted EBITDA expenses, adjusted EBITDA margin, adjusted EBITDA, adjusted net income, adjusted EPS, Capex, free cash flow and organic operating revenue growth are not defined in the same manner by all companies and may not be comparable to similarly-titled non-GAAP financial measures of other companies. These measures can differ significantly from company to company depending on, among other things, long-term strategic decisions regarding capital structure, the tax jurisdictions in which companies operate and capital investments. Accordingly, the Company’s computation of these measures may not be comparable to similarly-titled measures computed by other companies.

Reconciliation of Net Income to Adjusted EBITDA (unaudited)

In thousands	Three Months Ended	
	Mar-31 2025	Mar-31 2024
Net income	\$ 288,600	\$ 255,954
Provision for income taxes	42,470	39,939
Other expense (income), net	45,953	43,489
Operating income	377,023	339,382
Amortization of intangible assets	43,872	38,604
Depreciation and amortization of property, equipment and leasehold improvements	4,746	4,081
Acquisition-related integration and transaction costs ⁽¹⁾	—	1,506
Consolidated adjusted EBITDA	\$ 425,641	\$ 383,573
Index adjusted EBITDA	\$ 311,571	\$ 277,760
Analytics adjusted EBITDA	76,030	72,212
Sustainability and Climate adjusted EBITDA	23,821	21,091
All Other - Private Assets adjusted EBITDA	14,219	12,510
Consolidated adjusted EBITDA	\$ 425,641	\$ 383,573

1. Represents transaction expenses and other costs directly related to the acquisition and integration of acquired businesses, including professional fees, severance expenses, regulatory filing fees and other costs, in each case that are incurred no later than 12 months after the close of the relevant acquisition.

Reconciliation of Net Income and Diluted EPS to Adjusted Net Income and Adjusted EPS (unaudited)

In thousands, except per share data	Three Months Ended	
	Mar-31 2025	Mar-31 2024
Net income	\$ 288,600	\$ 255,954
Plus: Amortization of acquired intangible assets and equity method investment basis difference	25,817	25,267
Plus: Acquisition-related integration and transaction costs ⁽¹⁾	—	1,506
Plus: Write-off of deferred fees on debt extinguishment	—	1,510
Plus/(Less): Income tax effect ⁽²⁾	(3,312)	(4,008)
Adjusted net income	\$ 311,105	\$ 280,229
Diluted EPS	\$ 3.71	\$ 3.22
Plus: Amortization of acquired intangible assets and equity method investment basis difference	0.33	0.32
Plus: Acquisition-related integration and transaction costs ⁽¹⁾	—	0.02
Plus: Write-off of deferred fees on debt extinguishment	—	0.02
Plus/(Less): Income tax effect ⁽²⁾	(0.04)	(0.06)
Adjusted EPS	\$ 4.00	\$ 3.52
Diluted weighted average common shares outstanding	77,807	79,508

1. Represents transaction expenses and other costs directly related to the acquisition and integration of acquired businesses, including professional fees, severance expenses, regulatory filing fees and other costs, in each case that are incurred no later than 12 months after the close of the relevant acquisition.

2. Adjustments relate to the tax effect of non-GAAP adjustments, which were determined based on the nature of the underlying non-GAAP adjustments and their relevant jurisdictional tax rates.

Reconciliation of Operating Expenses to Adjusted EBITDA Expenses (unaudited)

In thousands	Three Months Ended		Full-Year
	Mar-31 2025	Mar-31 2024	Outlook ⁽¹⁾
Total operating expenses	\$ 368,803	\$ 340,583	\$1,405,000 - \$1,445,000
Amortization of intangible assets	43,872	38,604	
Depreciation and amortization of property, equipment and leasehold improvements	4,746	4,081	\$185,000 - \$195,000
Acquisition-related integration and transaction costs ⁽²⁾	—	1,506	
Consolidated adjusted EBITDA expenses	\$ 320,185	\$ 296,392	\$1,220,000 - \$1,250,000
Index adjusted EBITDA expenses	\$ 110,172	\$ 96,112	
Analytics adjusted EBITDA expenses	96,155	91,754	
Sustainability and Climate adjusted EBITDA expenses	60,798	56,793	
All Other - Private Assets adjusted EBITDA expenses	53,060	51,733	
Consolidated adjusted EBITDA expenses	\$ 320,185	\$ 296,392	\$1,220,000 - \$1,250,000

1. We have not provided a full line-item reconciliation for total operating expenses to adjusted EBITDA expenses for this future period because we believe such a reconciliation would imply a degree of precision and certainty that could be confusing to investors and we are unable to reasonably predict certain items contained in the GAAP measure without unreasonable efforts. This is due to the inherent difficulty of forecasting the timing or amount of various items that have not yet occurred and are out of the Company's control or cannot be reasonably predicted. For the same reasons, the Company is unable to address the probable significance of the unavailable information. Forward-looking non-GAAP financial measures provided without the most directly comparable GAAP financial measures may vary materially from the corresponding GAAP financial measures. See "Forward-Looking Statements" above.

2. Represents transaction expenses and other costs directly related to the acquisition and integration of acquired businesses, including professional fees, severance expenses, regulatory filing fees and other costs, in each case that are incurred no later than 12 months after the close of the relevant acquisition.

Reconciliation of Net Cash Provided by Operating Activities to Free Cash Flow (unaudited)

In thousands	Three Months Ended		Full-Year
	Mar-31 2025	Mar-31 2024	Outlook ⁽¹⁾
Net cash provided by operating activities	\$ 301,737	\$ 300,137	\$1,525,000 - \$1,575,000
Capital expenditures	(11,500)	(4,271)	
Capitalized software development costs	(21,361)	(19,966)	
Capex	(32,861)	(24,237)	(\$115,000 - \$125,000)
Free cash flow	\$ 268,876	\$ 275,900	\$1,400,000 - \$1,460,000

1. We have not provided a line-item reconciliation for free cash flow to net cash provided by operating activities for this future period because we believe such a reconciliation would imply a degree of precision and certainty that could be confusing to investors and we are unable to reasonably predict certain items contained in the GAAP measure without unreasonable efforts. This is due to the inherent difficulty of forecasting the timing or amount of various items that have not yet occurred and are out of the Company's control or cannot be reasonably predicted. For the same reasons, the Company is unable to address the probable significance of the unavailable information. Forward-looking non-GAAP financial measures provided without the most directly comparable GAAP financial measures may vary materially from the corresponding GAAP financial measures. See "Forward-Looking Statements" above.

Q1 2025 Reconciliation of Operating Revenue Growth to Organic Operating Revenue Growth (unaudited)

Comparison of the Three Months Ended March 31, 2025 and 2024				
Index	Total	Recurring Subscription	Asset-Based Fees	Non-Recurring Revenues
	Change Percentage	Change Percentage	Change Percentage	Change Percentage
Operating revenue growth	12.8%	9.6%	18.1%	3.2%
Impact of acquisitions and divestitures	(0.1)%	(0.2)%	—	—
Impact of foreign currency exchange rate fluctuations	0.1%	0.1%	—	—
Organic operating revenue growth	12.8%	9.5%	18.1%	3.2%
Analytics	Total	Recurring Subscription	Asset-Based Fees	Non-Recurring Revenues
	Change Percentage	Change Percentage	Change Percentage	Change Percentage
Operating revenue growth	5.0%	5.7%	—	(28.8)%
Impact of acquisitions and divestitures	—	—	—	—
Impact of foreign currency exchange rate fluctuations	0.2%	0.2%	—	0.4%
Organic operating revenue growth	5.2%	5.9%	—	(28.4)%
Sustainability and Climate	Total	Recurring Subscription	Asset-Based Fees	Non-Recurring Revenues
	Change Percentage	Change Percentage	Change Percentage	Change Percentage
Operating revenue growth	8.6%	8.3%	—	28.4%
Impact of acquisitions and divestitures	—	—	—	—
Impact of foreign currency exchange rate fluctuations	0.6%	0.5%	—	1.5%
Organic operating revenue growth	9.2%	8.8%	—	29.9%
All Other - Private Assets	Total	Recurring Subscription	Asset-Based Fees	Non-Recurring Revenues
	Change Percentage	Change Percentage	Change Percentage	Change Percentage
Operating revenue growth	4.7%	5.8%	—	(58.5)%
Impact of acquisitions and divestitures	—	—	—	—
Impact of foreign currency exchange rate fluctuations	0.5%	0.5%	—	(0.2)%
Organic operating revenue growth	5.2%	6.3%	—	(58.7)%
Consolidated	Total	Recurring Subscription	Asset-Based Fees	Non-Recurring Revenues
	Change Percentage	Change Percentage	Change Percentage	Change Percentage
Operating revenue growth	9.7%	7.7%	18.1%	(5.3)%
Impact of acquisitions and divestitures	—	—	—	—
Impact of foreign currency exchange rate fluctuations	0.2%	0.2%	—	0.2%
Organic operating revenue growth	9.9%	7.9%	18.1%	(5.1)%