



#### **Disclaimer**



This presentation has been prepared by VNET Group, Inc. (the "Company") solely for informational purposes and has not been independently verified. No representations, warranties or undertakings, express or implied, are made by the Company or any of its affiliates, advisers or representatives as to, and no reliance should be placed upon, the accuracy, fairness, completeness or correctness of the information or opinions presented or contained in this presentation. None of the Company nor any of its affiliates, advisers, or representatives accept any responsibility whatsoever (in negligence or otherwise) for any loss howsoever arising from any information presented or contained in this presentation or otherwise arising in connection with the presentation. The information presented or contained in this presentation is subject to change without notice and its accuracy is not guaranteed.

Certain statements in this presentation, and other statements that the Company may make, are forward-looking statements. These statements reflect the Company's intent, beliefs or current expectations about the future. These statements can be recognized by the use of words such as "expects," "plans," "will," "estimates," "projects," "intends," "anticipates," "believes," "confident" or words of similar meaning. These forward-looking statements are not guarantees of future performance and are based on a number of assumptions about the Company's operations and other factors, many of which are beyond the Company's control, and accordingly, actual results may differ materially from these forward-looking statements. Neither the Company nor any of its affiliates, advisers or representatives have any obligation and they do not undertake to revise forward-looking statements to reflect future events or circumstances.

This presentation does not constitute an offer to sell or issue or an invitation to purchase or subscribe for any securities of the Company for sale in the United States or anywhere else. No securities of the Company may be sold in the United States without registration with the United States Securities and Exchange Commission or an exemption from such registration pursuant to the Securities Act of 1933, as amended (the "Securities Act") and the rules and regulations thereunder. No part of this presentation shall form the basis of or be relied upon in connection with any contract or commitment whatsoever. Specifically, these materials do not constitute a "prospectus" within the meaning of the Securities Act. This presentation does not contain all relevant information relating to the Company or its securities, particularly with respect to the risks and special considerations involved with an investment in the securities of the Company.

In evaluating its business, the Company uses certain non-GAAP measures as supplemental measures to review and assess its operating performance. These non-GAAP financial measures have limitations as analytical tools, and when assessing its operating performances, investors should not consider them in isolation, or as a substitute for profit or other consolidated statements of operation data prepared in accordance with U.S. GAAP.



## Ju Ma

Rotating President of VNET



#### **1Q25 Earnings Highlights**



# **IDC Business Growth Remained Strong**



- Wholesale IDC Business: capacity in service increased to 573MW (+88MW, +18.1% QoQ), capacity utilized increased to 437MW (+84MW, +23.9% QoQ)
- Retail IDC Business: remained stable, the 1Q25 utilization rate of our Retail IDC business was 63.7%

# Solid Growth in Revenue & Adj. EBITDA



- Total Net Revenues: 1Q25 reached RMB 2,246 MM (+18.3% YoY, +3.5% (1) QoQ)
- Wholesale IDC Revenue: 1Q25 reached RMB 673 MM (+86.5% YoY, +14.1% (1) QoQ)
- Adj. EBITDA: 1Q25 reached RMB 682 MM (+26.4% YoY, +18.1% (1) QoQ)

#### Secured High-Quality Orders by Executing Dual-Core Strategy



- Wholesale IDC Business: Secured a **6MW** order from an intelligent driving customer, alongside a **55MW** order from a cloud computing customer and a **64MW** order from an Internet customer via our JV project disclosed last quarter.
- Retail IDC Business: secured a combined capacity of around 4MW in multiple retail data centers from customers in various industries

# Multiple Funding Sources



- Announced USD 430 million Convertible Senior Notes due 2030 with an interest rate of 2.5% per annum
- VNET obtained its **first** sustainability-linked loan of **RMB 500 million** with an interest rate of **3.7%** per annum
- The all-in cost for one of our new loan projects reached a record low at 55 basis points lower than the 5-year LPR (approximately at 3.05%)

Source: Company data as of March 31, 2025

Notes:

(1) Excluding the one-off impact of asset disposals in 4Q24

## **Largest IDC Customer Order Wins**



Region	IDC Code	Capacity Contracted / Under MoU (MW)	Signing Time of Contract / MoU	Customer Sector	Project Type
	N-OR Campus 02 <sup>(1)</sup>	55	1Q25	Cloud Services	Wholesale
Greater Beijing Area	JV Project <sup>(1)</sup>	64	1Q25	Internet	Wholesale
	N-HB Campus 01	6	1Q25	Intelligent Driving	Wholesale
Greater Beijing Area, Yangtze River Delta, Greater Bay Area, and Other Region	•	4	1Q25	Internet, Finance, Local Services, Intelligent Driving, and Gaming	Retail
Total		129			



Source: Company data

Notes:

(1) The orders of N-OR Campus 02 and JV project were disclosed in the 4Q24 Earnings Presentation

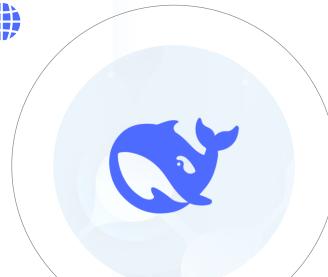
#### **DeepSeek Accelerates IDC Business Growth**



#### Impacts of DeepSeek's Breakthroughs

At the beginning of 2025, China's AI development entered an explosive new phase of growth driven by DeepSeek's breakthrough technology, creating surging market demand for premium IDC services.





# Rapid Growth of IDC Business

Owing to our high-performance data centers and premium services, we quickly seized growth opportunities, winning quality new orders and driving progress.

# Revenue Growth of Retail IDC Business

Fueled by the rising demand for private deployments triggered by DeepSeek, our retail IDC business's revenues from customer private deployments of open-source LLM increased by 309% in March compared to January.



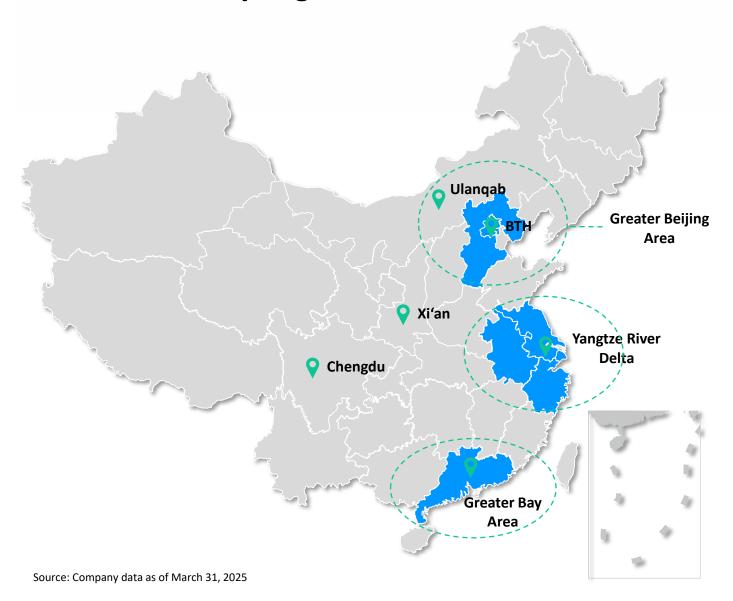
#### **Market Growth Potential**

The increasing maturity of open-source model technology and the continuous expansion of intelligent application scenarios will continue to drive high demand for computing power and premium IDC services.

Source: Company data

## **Data Centers by Region**





#### **Wholesale Capacity In Service (573MW)**

Region	%
Yangtze River Delta	52.1%
Greater Beijing Area	47.9%
Total	100.0%

#### **Wholesale Capacity Under Construction (377MW)**

Region	%
Yangtze River Delta	10.5%
Greater Beijing Area	89.5%
Total	100.0%

#### **Wholesale Capacity Held for Future Development (670MW)**

Region	%
Yangtze River Delta	8.1%
Greater Beijing Area	91.9%
Total	100.0%

#### **Retail Capacity in Service (51,960R)**

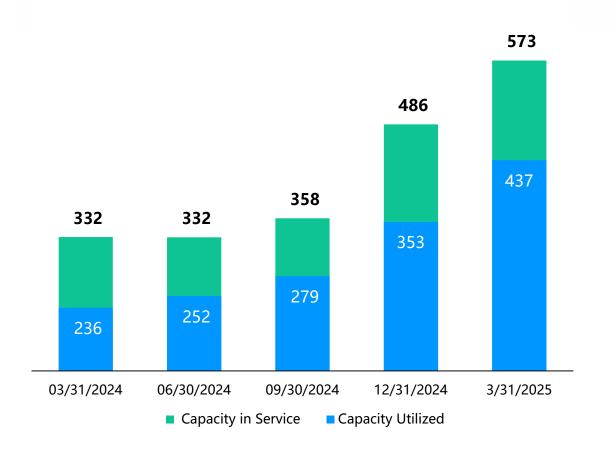
Region	%		
Yangtze River Delta	19.2%		
Greater Beijing Area	57.0%		
Greater Bay Area	14.5%		
Other Regions	9.3%		
Total	100.0%		

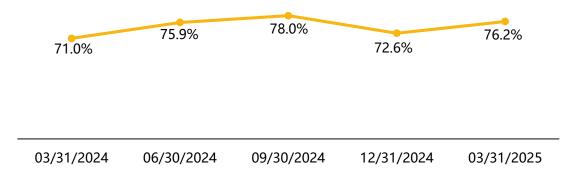
#### Wholesale Data Centers at a Glance - New Growth Driver



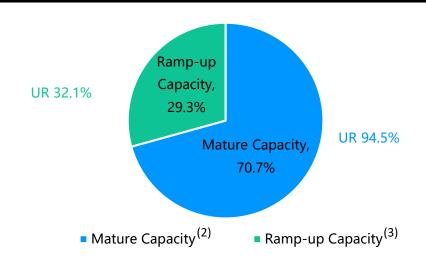
**Total Capacity in Service & Capacity Utilized (MW)** 

#### **Utilization Rate** (1)





#### **Mature & Ramp-up Capacity Contribution & Utilization Rate**



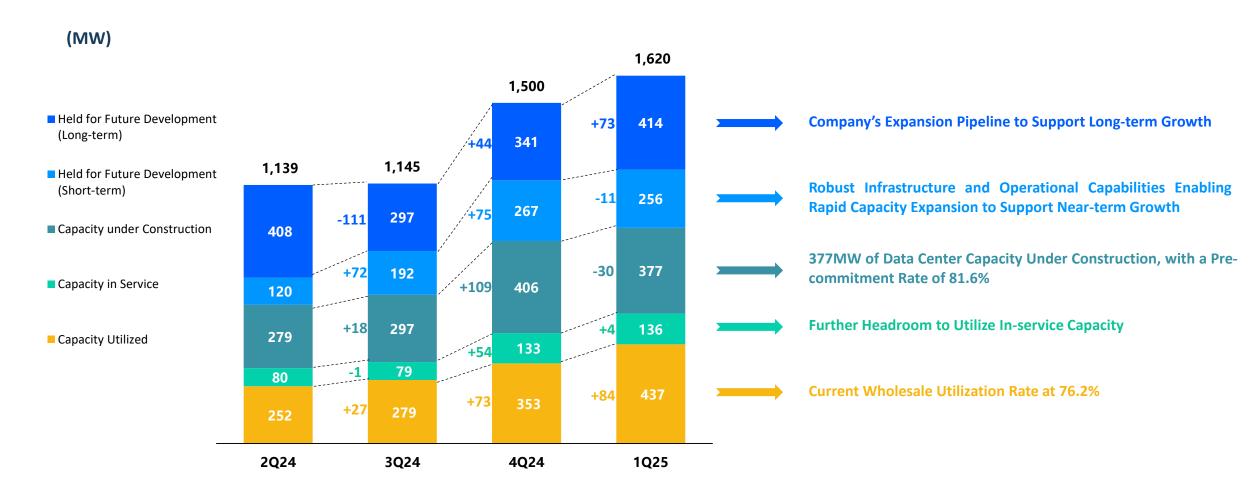
Source: Company data as of March 31, 2025

#### Notes:

- (1) The utilization rate ("UR") is calculated by dividing utilized capacity by the capacity in service
- (2) Mature wholesale capacity refers to wholesale data centers in which utilization rate is at or above 80%
- (3) Ramp-up capacity for wholesale data centers refers to the wholesale data centers with a utilization rate below 80%

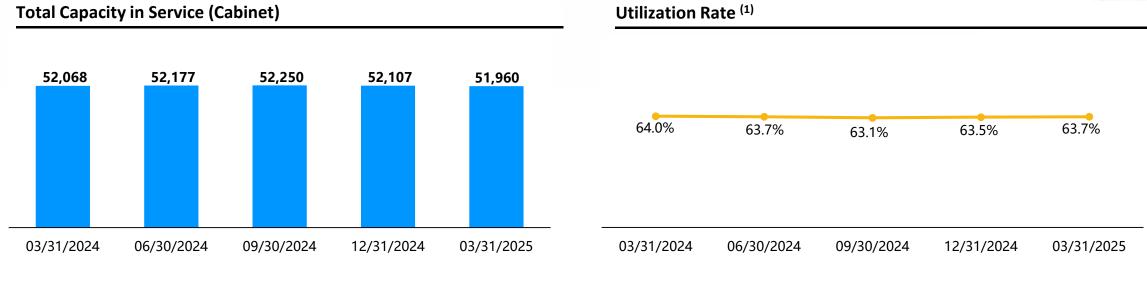
### Wholesale Data Centers – Backlog Growth



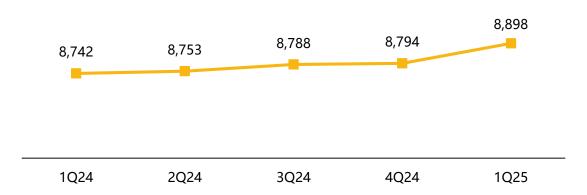


#### Retail Data Centers at a Glance - Solid Foundation





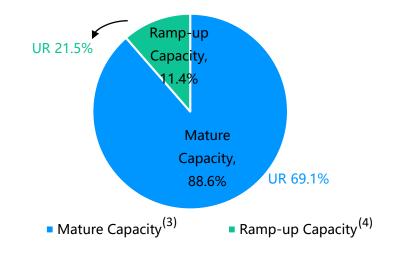
#### MRR per Retail Cabinet (2)



Source: Company data as of March 31, 2025

- (1) Utilization rate is calculated by dividing utilized capacity by customers by the capacity in service
- (2) MRR per retail cabinet refers to monthly recurring revenues per cabinet for the retail IDC business
- (3) Mature capacity for retail data centers refers to the retail data centers that came into service prior to the past 24 months (4) Ramp-up retail capacity refers to retail data centers that came into service within the past 24 months, or mature retail data centers that have undergone improvements within the past 24 months

#### **Mature & Ramp-up Capacity Contribution & Utilization Rate**



## **Resource Pipeline for the Next 12 Months**



Region	IDC Code	Tenure	Status	1Q25 Capacity (MW)	2Q25E-3Q25E Capacity (MW)	4Q25E-1Q26E Capacity (MW)	Next 12M Total (MW)
Yangtze River Delta	E-JS Campus 03	Owned	Under Construction	32	-	27	27
rangize niver beita	E-JS04	Leased	Under Construction	<del>-</del>	13	-	13
	N-HB Campus 01 A	Owned	Under Construction	-	<del>-</del>	24	24
	N-HB04	Leased	Under Construction	14	-	21	21
Creater Deiling Area	N-OR Campus 01	Owned	Under Construction	42	77	12	89
Greater Beijing Area	N-OR Campus 02	Owned	Under Construction	-	57	109	166
	N-OR07 A	Leased	Under Construction	-	9	9	19
	N-OR08 A	Leased	Under Construction	-	9	9	19
Total				88	165	212	377

Source: Company data as of March 31, 2025



## **Qiyu Wang**

Chief Financial Officer of VNET



## **1Q25** Financial Highlights



RMB MM	1Q24	4Q24	4Q24 <sup>(3)</sup> (Excl. One-Off Item)	1Q25	YoY	<i>QoQ</i> <sup>(3)</sup> (Excl. One-Off Item)
Net revenues	1,898	2,246	2,171	2,246	18.3%	3.5%
Gross profit	411	505	449	565	37.6%	25.9%
Adjusted cash gross profit (1)	766	924	868	968	26.4%	11.5%
Adjusted cash gross margin	40.3%	41.1%	40.0%	43.1%	2.8 pps.	3.1 pps.
Adjusted EBITDA <sup>(2)</sup>	540	721	578	682	26.4%	18.1%
Adjusted EBITDA margin	28.4%	32.1%	26.6%	30.4%	1.9 pps.	3.8 pps.
Net (loss) income	(159)	3	(140)	(220)	-	-

Source: Company data as of March 31, 2025

Notes:

<sup>(1)</sup> Adjusted cash gross profit defined as gross profit excluding depreciation, amortization and share-based compensation expense

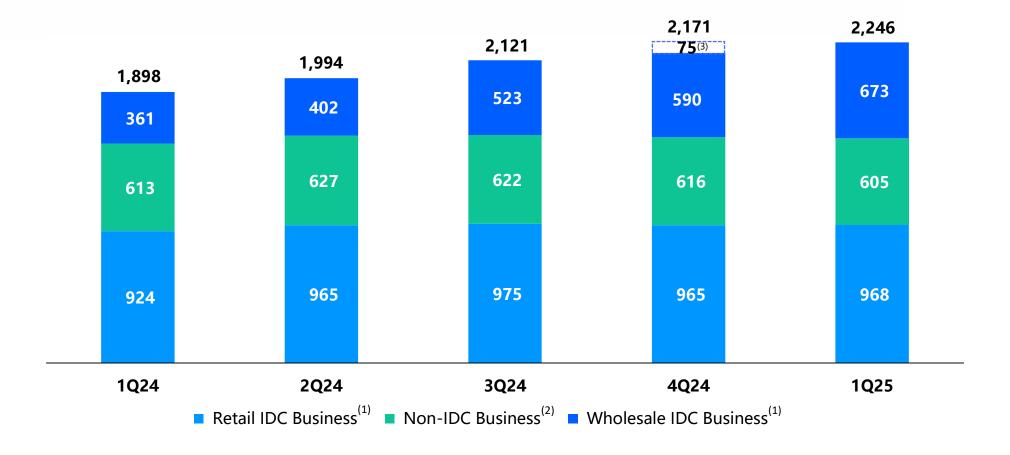
<sup>(2)</sup> Adjusted EBITDA is calculated as operating profit excluding depreciation and amortization and share-based compensation expenses

<sup>(3)</sup> Excluding the one-off impact of asset disposals in 4Q24

#### **Total Net Revenues Breakdown**

(RMB MM)





Source: Company data as of March 31, 2025 Notes:

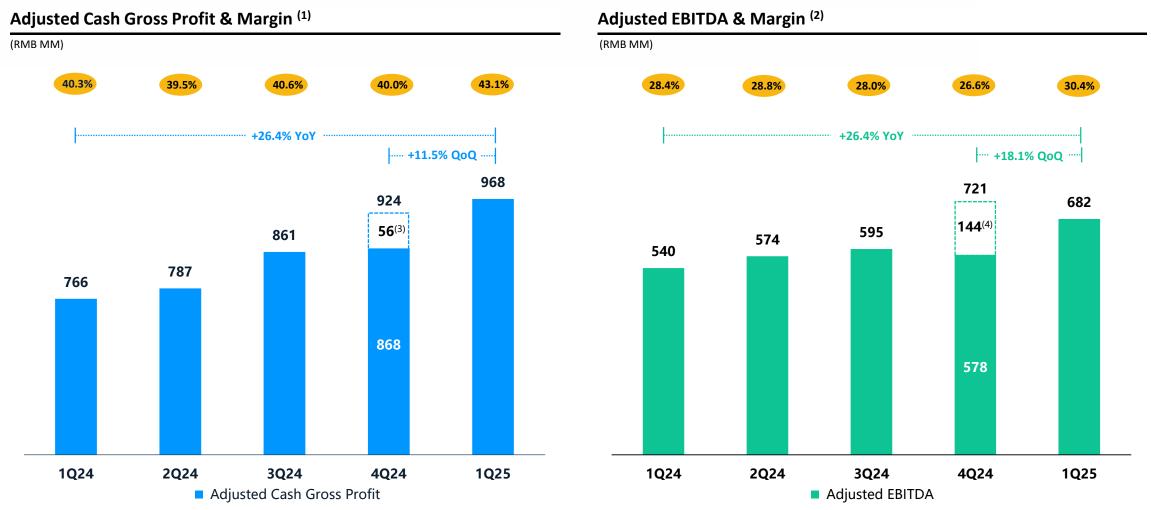
<sup>(1)</sup> IDC business refers to managed hosting services, consisting of the wholesale IDC business and the retail IDC business. Beginning in the first quarter of 2024, our IDC business was subdivided into wholesale IDC business and retail IDC business according to the nature and scale of our data center projects. Prior to 2024, the subdivision was based on customer contract types

<sup>(2)</sup> Non-IDC business consists of cloud services and VPN services

<sup>(3)</sup> Excluding the RMB 75 million one-off impact of asset disposals in 4Q24

## **Healthy Margins through Efficiency Enhancement**





Source: Company data as of March 31, 2025

Notes

- (1) Adjusted cash gross profit defined as gross profit excluding depreciation, amortization, and share-based compensation expenses
- (2) Adjusted EBITDA is calculated as operating profit excluding depreciation and amortization, share-based compensation expenses, allowance of loan receivables, impairment of long-lived assets, and impairment of goodwill
- (3) Excluding the RMB 56 million one-off impact of asset disposals in 4Q24
- (4) Excluding the RMB 144 million one-off impact of asset disposals in 4Q24

## **Strong Liquidity Position**



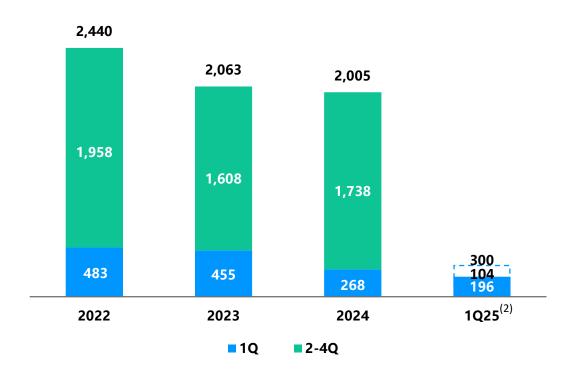
**Net Operating Cash Flow** 

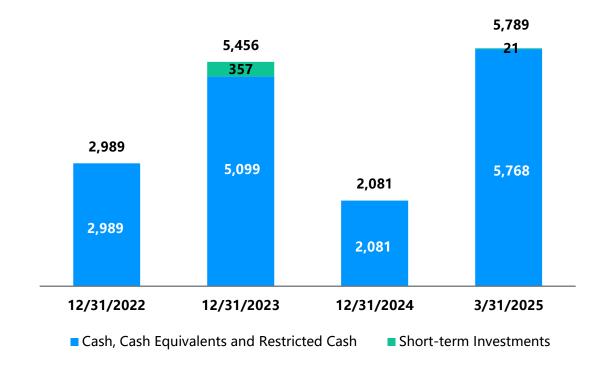
(RMB MM)

Cash Position (1)

(RMB MM)

Credit line availability: RMB 5,057 MM unused





Source: Company data as of March 31, 2025 Notes:

<sup>(1)</sup> Cash position refers to cash, cash equivalents, restricted cash, and short-term investments

<sup>(2) 1</sup>Q25 paid RMB 104 million income tax on one-off disposals gains

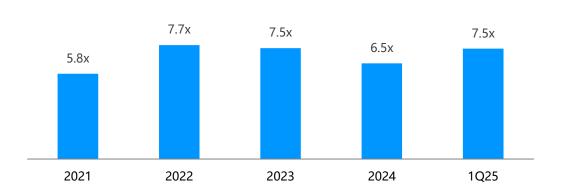
#### Well Laddered Debt Profile



#### Total Debt & Net Debt / TTM Adj. EBITDA (1)

# 5.8x 4.8x 4.8x 5.0x 4.7x 4.2x 5.0x 4.2x 5.0x 4.2x 5.0x 4.2x 5.0x 4.2x 5.0x 4.2x 5.0x 4.2x 5.0x

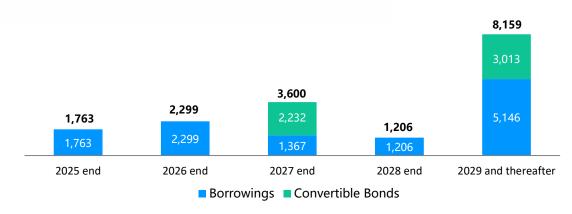
#### TTM Adjusted EBITDA Interest Coverage (2)



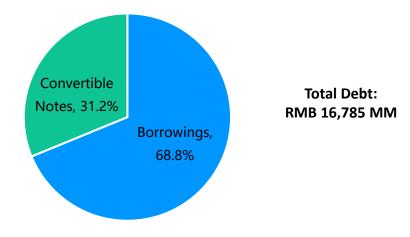
Source: Company data as of March 31, 2025

**Debt Breakdown by Maturity** 





#### **Debt Structure**



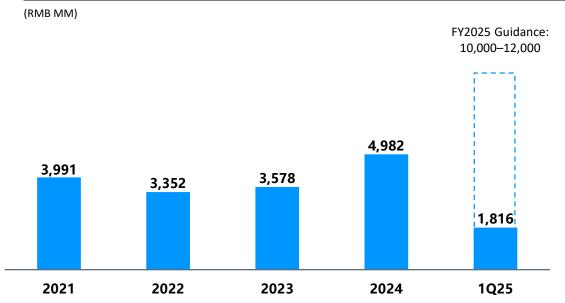
<sup>(1)</sup> Total Debt = Short-term and long-term borrowings + Convertible Notes; Net Debt = Total Debt - Cash and Cash Equivalent; TTM Adj. EBITDA is calculated by the sum of the Adjusted EBITDA over the last 12 months; Adjusted EBITDA is calculated as operating profit excluding depreciation and amortization, share-based compensation expenses, compensation for postcombination employment in an acquisition, allowance of loan receivables, impairment of long-lived assets and impairment of goodwill

<sup>(2)</sup> TTM Adjusted EBITDA Interest Coverage = TTM Adjusted EBITDA / Net Interest Expense (interest expense - interest income)

## **Capex Paid by Year**



#### Capital Expenditure (1) (RMB MM)



#### **Highlights**

- Within the RMB1.82 billion capex for 1Q25, majority allocated to the expansion of our wholesale IDC business.
- To support our strong delivery plan for 2025, which is expected to be three times greater than that of 2024, surpassing the total delivery capacity of the past three years combined, we expect our FY2025 capex guidance to be RMB10.0 – 12.0 billion.

Source: Company data as of March 31, 2025

#### **Guidance**



RMB MM	FY2024 Actual	FY2025 Guidance	Implied YoY	
Revenues	8,259	9,100 - 9,300	10% - 13%	
Adjusted EBITDA <sup>(1)</sup>	2,342 <sup>(2)</sup>	2,700 - 2,760	15% - 18%	
Capex	4,982	10,000 - 12,000	101% - 141%	
Delivery Plan (MW)	153	400 - 450	161% - 194%	

Source: Company data

Notes:

<sup>(1)</sup> Adjusted EBITDA is calculated as operating profit excluding depreciation and amortization, share-based compensation expenses, allowance of loan receivables, impairment of long-lived assets and impairment of goodwill (2) Excluding the RMB 87.7 million one-off impact of asset disposals in 4Q24

## **ESG Initiatives – Commitment to Sustainability**





Commitment to achieve both targets of operational carbon neutrality and 100% renewable energy usage by 2030



Received A rating by MSCI, representing the highest ranking to-date in China's Internet Services & Infrastructure industry for the third consecutive year



Scored 70, and ranked top 7% of the IT services industry globally in the 2024 S&P Corporate Sustainability Assessment, earning inclusion in the S&P Global Sustainability Yearbook 2025. Ranked first among Chinese enterprises in the IT services industry in the S&P Global Sustainability Yearbook (China) from 2023 to 2025, winning the "Top 1%" and "Industry Mover" awards in 2025



Achieved B rating from CDP's climate change questionnaire, with 8 out of 16 categories achieving A-grade recognition



The average annual power usage effectiveness (PUE) of data centers with stabilized operations in 2024 was 1.27



## **Appendix**

## **Differentiated Business Model with Comprehensive Offerings**





**Managed Hosting Services** (IDC)



**Cloud Services** 



VPN Services (1)



Services

Co-location

- Interconnectivity
- Hybrid IT Services
- Other Value-added Services
- Customized, High-power Density Solutions









- Multi-protocol Label Switching (MPLS) & **Software-defined Wide Area Network (SD-WAN) Solutions**
- Internet Access & Network Security Solutions
- Cloud & SaaS Solutions



✓ Multi-carrier & multi-cloud connectivity

√ High-performing facility & network

- √ Turn-key solutions tailored to customer needs
- ✓ Long track record of outstanding operation performance

- √ Long-term strategic partnership with Microsoft in mainland China for public and hybrid cloud services
- √ IaaS, PaaS, and SaaS to enterprise and individual end customers
- **✓** Best-in-class, enterprise-grade network services
- ✓ 220+ POPs (2) across the world
- ✓ Customized VPN solutions for enterprise customers across various verticals

Broad-based and high quality solution suite to meet customers' mission critical needs

Source: Company information

Notes:

- (1) VPN refers to virtual private network
- (2) POP refers to point of presence as of March 31, 2025

#### **Dual-Core Growth Strategy of IDC Business**



#### **Wholesale** Retail

**Hyperscale IDC** 



**Interconnectivity Services** 

**Retail Colocation** 



Covering large and loyalty customer base across verticals including: financial services,

IT service, enterprise digitalization, mobility, virtual reality and local service.

**Full-stack Services** 

Targeting hyperscalers which require huge amount of space and power to support massive scaling needs









































- Around 90% of total net revenues have been recurring revenues since IPO
- Low churn rate for core IDC business, constantly below 1% demonstrating our high customer retention
- Maintain high level of customer diversification with top 20 customers contributing 53.5% (1) of total revenues in 1Q25

## Wholesale Capacity in Service – Yangtze River Delta



Region	IDC Code	Tenure	Capacity in Service (MW)	Capacity Utilized (MW)	Total Capacity Committed <sup>(1)</sup> (MW)	Utilization Rate (2)	Commitment Rate (3)
	E-JS Campus 01 Phase 1	Owned	28	26	28	91.8%	100.0%
	E-JS Campus 01 Phase 2	Owned	16	8	16	52.1%	100.0%
	E-JS Campus 02 A	Owned	25	24	25	96.0%	100.0%
	E-JS Campus 02 B	Owned	24	24	24	99.6%	100.0%
	E-JS Campus 02 C	Owned	26	25	26	97.1%	100.0%
	E-JS Campus 02 D	Owned	26	26	26	99.6%	100.0%
Yangtze River Delta	E-JS Campus 02 E	Owned	64	58	64	90.5%	100.0%
	E-JS Campus 03	Owned	32	0	32	0.0%	100.0%
	E-JS02 A	Leased	13	12	13	95.0%	100.0%
	E-JS02 B	Leased	13	12	13	95.4%	100.0%
	E-JS02 C	Leased	13	12	13	95.0%	100.0%
	E-JS03	Leased	15	8	15	51.2%	100.0%
	E-JS04	Leased	2	1	2	23.9%	100.0%
Subtotal			298	237	298	79.6%	100.0%

Source: Company data as of March 31, 2025

Notes:

<sup>(1)</sup> Total capacity committed is the capacity committed to customers pursuant to customer agreements remaining in effect

<sup>(2)</sup> Utilization rate is calculated by dividing utilized capacity by customers by the capacity in service

<sup>(3)</sup> Commitment rate is calculated by total capacity committed divided by total capacity in service

## Wholesale Capacity in Service – Greater Beijing Area



Region	IDC Code	Tenure	Capacity in Service (MW)	Capacity Utilized (MW)	Total Capacity Committed <sup>(1)</sup> (MW)	Utilization Rate (2)	Commitment Rate (3)
	BJ15	Owned	9	2	9	19.2%	100.0%
	N-HB02 Phase 1	Owned	28	27	28	96.8%	100.0%
	N-HB Campus 01 B	Owned	36	31	34	85.2%	94.5%
	N-OR Campus 01	Owned	66	28	66	42.6%	100.0%
	N-HB02 Phase 2	Leased	19	15	19	79.5%	100.0%
Greater Beijing Area	N-HB03	Leased	12	10	12	84.0%	100.0%
	N-HB04	Leased	14	0	14	0.0%	100.0%
	N-OR02	Leased	29	28	29	96.7%	100.0%
	N-OR04	Leased	14	14	14	95.2%	100.0%
	N-OR05	Leased	16	15	16	93.4%	100.0%
	N-OR06	Leased	32	31	32	94.8%	100.0%
Subtotal			275	200	273	72.6%	99.3%
Total			573	437	571	76.2%	99.7%

Source: Company data as of March 31, 2025

Notes:

<sup>(1)</sup> Total capacity committed is the capacity committed to customers pursuant to customer agreements remaining in effect

<sup>(2)</sup> Utilization rate is calculated by dividing utilized capacity by customers by the capacity in service

<sup>(3)</sup> Commitment rate is calculated by total capacity committed divided by total capacity in service

## **Wholesale Capacity Under Construction & Held for Future Development**



#### **Under Construction**

Region	IDC Code	Tenure	Capacity Under Construction (MW)	Total Capacity Pre-committed (MW) <sup>(1)</sup>	Pre-commitment rate <sup>(2)</sup>	Ready for Service
Yangtze River Delta	E-JS Campus 03	Owned	27	27	100.0%	1H26
rangize kiver Deita	E-JS04	Leased	13	13	100.0%	FY25
	N-HB04	Leased	21	21	100.0%	1H26
	N-HB Campus 01 A	Owned	24	0	0.0%	2H25
Greater Beijing Area	N-OR Campus 01	Owned	89	89	100.0%	FY25&1H26
Greater beijing Area	N-OR Campus 02	Owned	166	121	72.8%	2H25&1H26
	N-OR07 A	Leased	19	19	100.0%	FY25
	N-OR08 A	Leased	19	19	100.0%	FY25
Total			377	307	81.6%	-

#### **Held for Future Development**

Region	Capacity Held for Future (MW)
Greater Beijing Area	616
Yangtze River Delta	54
Total	670

Source: Company data as of March 31, 2025

<sup>(1)</sup> Total capacity pre-committed is the capacity under construction which is pre-committed to customers pursuant to customer agreements remaining in effect

## **Key P&L Items**



	Three months ended				
Amount in thousands	March 31, 2024 December 31, 2024		ı	March 31, 2025	
	RMB	RMB	RMB	US\$	
Net revenues	1,898,126	2,246,389	2,246,220	309,537	
Cost of revenues	(1,487,405)	(1,741,533)	(1,680,879)	(231,631)	
Gross profit	410,721	504,856	565,341	77,906	
Sales and marketing expenses	(71,743)	(73,088)	(64,346)	(8,867)	
Research and development expenses	(75,389)	(56,098)	(43,603)	(6,009)	
General and administrative expenses	(226,297)	(192,954)	(179,770)	(24,773)	
Operating profit	46,416	236,995	248,531	34,248	
Net Interest expense	(125,553)	(70,963)	(93,902)	(12,940)	
Others, net	3,392	(8,330)	(627)	(86)	
Changes in the fair value of financial instruments	3,858	(71,575)	(334,904)	(46,151)	
Foreign exchange (loss) gain	(28,361)	(1,327)	9,527	1,313	
(Loss) income before income taxes and gain from equity method investments	(100,248)	84,800	(171,375)	(23,616)	
Income tax expenses	(61,384)	(82,547)	(52,062)	(7,174)	
Gain from equity method investments	2,606	1,197	3,214	443	
Net (loss) income	(159,026)	3,450	(220,223)	(30,347)	

## **GAAP to Non-GAAP Reconciliations**



	Three months ended				
Amount in thousands	March 31, 2024 December 31, 2024		March 31, 2025		
	RMB	RMB	RMB	US\$	
Gross profit	410,721	504,856	565,341	77,906	
Plus: depreciation and amortization	352,604	414,364	402,399	55,452	
Plus: share-based compensation expenses	2,190	4,652	109	15	
Adjusted cash gross profit	765,515	923,872	967,849	133,373	
Adjusted cash gross margin	40.3%	41.1%	43.1%	43.1%	
Operating profit	46,416	236,995	248,531	34,248	
Plus: depreciation and amortization	379,551	441,447	427,440	58,903	
Plus: share-based compensation expenses	113,871	42,895	6,438	887	
Adjusted EBITDA	539,838	721,337	682,409	94,038	
Adjusted EBITDA margin	28.4%	32.1%	30.4%	30.4%	

## **Key Balance Sheet Items**



	As of		As of March 31, 2025	
Amount in thousands	December 31, 2024			
	RMB	RMB	US\$	
Cash, cash equivalents and Restricted cash	2,081,073	5,767,658	794,804	
Accounts and notes receivable, net	1,655,984	2,028,264	279,502	
Property and equipment, net	17,216,635	18,421,841	2,538,598	
Intangible assets and other long-term assets, net	2,170,000	2,768,074	381,451	
Operating lease right-of-use assets, net	4,618,212	4,966,194	684,360	
Total assets	32,357,042	38,832,661	5,351,283	
Accounts and notes payable	709,260	813,337	112,081	
Borrowings	9,776,580	11,539,846	1,590,234	
Finance lease liabilities	1,740,608	1,784,245	245,876	
Operating lease liabilities	4,679,111	5,044,291	695,122	
Convertible promissory notes	1,897,738	5,244,979	722,777	
Total liabilities	25,436,223	31,230,249	4,303,644	
Total mezzanine equity	-	869,303	119,793	
Total VNET Group, Inc. shareholders' equity	6,365,900	6,176,855	851,192	
Noncontrolling interest	554,919	556,254	76,654	
Total shareholders' equity	6,920,819	6,733,109	927,846	
Total liabilities and shareholders' equity	32,357,042	38,832,661	5,351,283	

## **Key Cash Flow Items**



	Three months ended				
Amount in thousands	March 31, 2024	March 31, 2024 December 31, 2024		March 31, 2025	
	RMB	RMB	RMB	US\$	
Net cash generated from operating activities	267,587	572,236	195,713	26,969	
Net cash used in investing activities	(650,940)	(1,376,160)	(1,884,770)	(259,728)	
Net cash (used in) generated from financing activities	(2,605,658)	785,246	5,366,622	739,540	
Effect of foreign exchange rate changes on cash, cash equivalents and restricted cash	(20,050)	17,784	9,020	1,243	
Net (decrease) increase in cash, cash equivalents and restricted cash	(3,009,061)	(894)	3,686,585	508,024	
Cash, cash equivalents and restricted cash at beginning of period	5,098,987	2,081,967	2,081,073	286,780	
Cash, cash equivalents and restricted cash at end of period	2,089,926	2,081,073	5,767,658	794,804	

## **Definitions**



Term	Definition
IDC Business	IDC business refers to managed hosting services, consisting of the wholesale IDC business and the retail IDC business. Beginning in the first quarter of 2024, our IDC business was subdivided into wholesale IDC business and retail IDC business according to the nature and scale of our data center projects. Prior to 2024, the subdivision was based on customer contract types.
Non-IDC Business	Non-IDC business consists of cloud services and VPN services
VPN Services	Virtual private network provided by VNET, including Multiprotocol Label Switching ("MPLS"), software-defined wide area network ("SD-WAN"), internet access and network security solutions, and fully managed network enabling connectivity to enterprises across various industries
Cloud Services	Microsoft's cloud services, including Azure, Microsoft 365, Dynamics 365 and Power Platform, operated by VNET as strategic partner to customers in mainland China
Capacity in Service	Data centers which are ready for service
Capacity Under Construction	Data centers which are actively under construction and have not yet reached the stage of being ready for service
Capacity Held for Future Development	Refers to the secured IDC resources that have been reserved for future development purposes and are not currently active for construction.
Mature Capacity for Wholesale Data Centers	Refers to wholesale data centers in which utilization rate is at or above 80%.
Ramp-up Capacity for Wholesale Data Centers	Refers to wholesale data centers in which utilization rate is below 80%.
Mature Capacity for Retail Data Centers	Refers to retail data centers that came into service prior to the past 24 months.
Ramp-up Capacity for Retail Data Centers	Refers to retail data centers that came into service within the past 24 months, or mature retail data centers that have undergone improvements within the past 24 months.
Utilized Capacity	Capacity in service that is committed to customers and revenue generating pursuant to the terms of customer agreements remaining in effect
Utilization Rate	The utilization rate ("UR") is calculated by dividing utilized capacity by customers by the capacity in service.
Total Capacity Committed	Total capacity committed is the capacity committed to customers pursuant to customer agreements remaining in effect.
Total Capacity Pre-committed	Total capacity pre-committed is the capacity under construction which is pre-committed to customers pursuant to customer agreements remaining in effect.
Commitment Rate	Commitment rate is calculated by total capacity committed divided by total capacity in service.
Pre-commitment Rate	Pre-commitment rate is calculated by total capacity pre-committed divided by total capacity under construction.
MRR per Retail Cabinet	MRR per retail cabinet refers to monthly recurring revenues per cabinet for the retail IDC business
MW	Megawatt
втн	Beijing-Tianjin-Hebei Region
PUE	Power usage effectiveness, a ratio of the total power usage of a data center to the power usage of the IT equipment inside a data center



# THANKS!

http://ir.vnet.com

Email: ir@vnet.com

IR Contact: Xinyuan Liu