Second Quarter Earnings Conference Call



CAUTIONARY STATEMENTS

Forward-Looking Statements

This presentation contains "forward-looking statements" within the meaning of the "safe harbor" provisions of the Private Securities Litigation Reform Act of 1995, including but not limited to statements about Occidental Petroleum Corporation's ("Occidental" or "Oxy") expectations, beliefs, plans or forecasts. Forward-looking statements involve estimates, expectations, projections, goals, forecasts, assumptions, risks and uncertainties. Actual outcomes or results may differ from anticipated results, sometimes materially. Forward-looking and other statements regarding Occidental's sustainability efforts and aspirations are not an indication that these statements are necessarily material to investors or require disclosure in Occidental's filings with the U.S. Securities and Exchange Commission (the "SEC"). In addition, historical, current and forward-looking sustainability-related statements may be based on standards for measuring progress that are still developing, internal controls and processes that continue to evolve and definitions, assumptions, data sources and estimates or measurements that are subject to change in the future, including through rulemaking or guidance. 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Words such as "estimate," "project," "project," "will," "would," "should," "could," "may," "might," "anticipate," "plan," "intend," "believe," "think," "envision," "expect," "aim," "goal," "target," "objective," "commit," "advance," "guidance," "priority," "focus," "assumption," "likely" or similar expressions that convey the prospective nature of events or outcomes generally indicate forward-looking statements. You should not place undue reliance on these forward-looking statements, which speak only as of the date of this presentation unless an earlier date is specified. Unless legally required, Occidental does not undertake any obligation to update, modify or withdraw any forward-looking statement as a result of new information, future events or otherwise. 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Use of Non-GAAP Financial Information

This presentation includes non-GAAP financial measures. Where available, reconciliations to comparable GAAP financial measures can be found on the Investor Relations section of Occidental's website at www.oxy.com.

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The SEC permits oil and gas companies, in their filings with the SEC, to disclose only proved, probable and possible reserves. Any reserve estimates provided in this presentation that are not specifically designated as being estimates of proved reserves may include "potential" reserves and/or other estimated reserves not necessarily calculated in accordance with, or contemplated by, the SEC's latest reserve reporting guidelines. U.S. investors are urged to consider closely the oil and gas disclosures in our 2024 Form 10-K and other reports and filings with the SEC. Copies are available from the SEC and through our website, www.oxy.com.

ZERO IN ON VALUE

Key Takeaways



Operational excellence driving financial results



 Delivered robust operating cost performance across Oil & Gas, with International assets generating their lowest LOE \$ / boe since 4Q21



Balance sheet strengthening

- \$7.5 B of debt repaid over last 13 months
- Announced ~\$950 MM of additional divestitures²



Sustaining cost reduction momentum

- \$150 MM of additional 2025 capital and opex reductions
- \$500 MM of cumulative cost reductions expected in 2025, enhancing cash flow and strengthening long-term resiliency



OUTLINE

Second Quarter Highlights

Debt Reduction Progress

Financials

Closing Comments





STRONG MOMENTUM CONTINUES THROUGH 2Q25



Oil & Gas

1,400

Mboed Total
Company Production



+\$206 MM

Adjusted Pre-Tax Income
Outperformance





Financial

\$2.6 B

Operating Cash Flow¹

Balance Sheet

\$950 MM

Additional Divestitures
Announced Since 1Q25





LEVERAGING TECHNICAL EXPERTISE FOR ENDURING U.S. ONSHORE COST REDUCTIONS

2025E Domestic Operating Cost Reduction Drivers





~19% Artificial Lift Failure Reduction

Well remediation improvements, chemical optimization, and enhanced well surveillance



>20% More Efficient Maintenance Rigs

Reduced hours per job and fewer maintenance rigs required vs 2023



~12% CO₂ Optimization

Reduced CO₂ purchases required compared to 2023



Surface and Support Optimization

Water disposal, compressor utilization, rental equipment reduction, and field route optimization



CONTINUED EFFICIENCY MOMENTUM LEADING TO FURTHER CAPITAL REDUCTION

1\$200 MM

vs. original 2025 capital plan

Additional \$100 MM capital reduction from prior guidance

113%

vs. 2024 average well cost

Lower 1H25 average well costs for Permian Unconventional

PERMIAN EXECUTION DELIVERING EVEN MORE IN 1H25

- 1H25 Delaware Basin drilling duration per well improved ~20% from 2024, supporting ~14% reduction in well costs
- Best-of-best practices unlocked well design and execution enhancements in Midland Basin, leading to:
 - ~15% lower 1H25 well costs for non-CrownRock wells than 2024
 - ~9% reduction in 1H25 CrownRock well costs compared to 2024



STRATOS ADVANCING TO CAPTURE CO₂

ON TRACK FOR 2025 START-UP

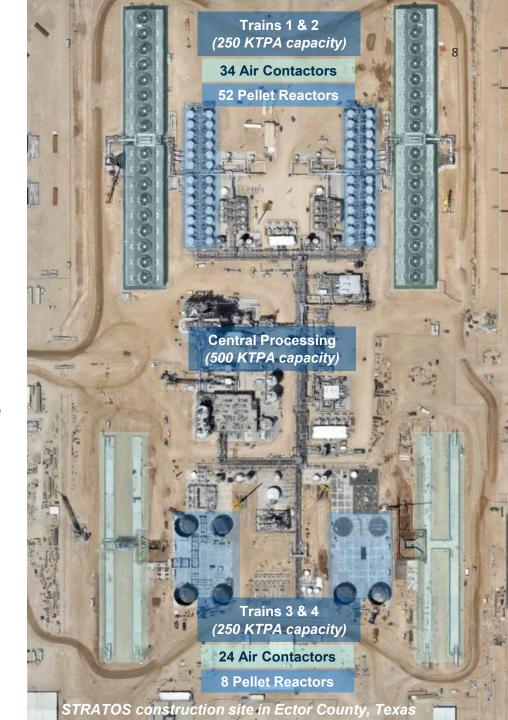
Achievements:

- Completed construction for Trains 1 & 2 and Central Processing facilities
- Commenced wet commissioning with water circulation
- Received Class VI permits to sequester CO₂

Remaining Milestones:

- Circulate potassium hydroxide sorbent and capture CO₂ from atmosphere
- Central Processing commissioning and start-up activities:
 - Build pellet inventory
 - Calciner start-up
 - Compression and sequestration
- Progress construction on Trains 3 & 4 while incorporating R&D and learnings from CEIC and commissioning





OUTLINE

Second Quarter Highlights

Debt Reduction Progress

Financials

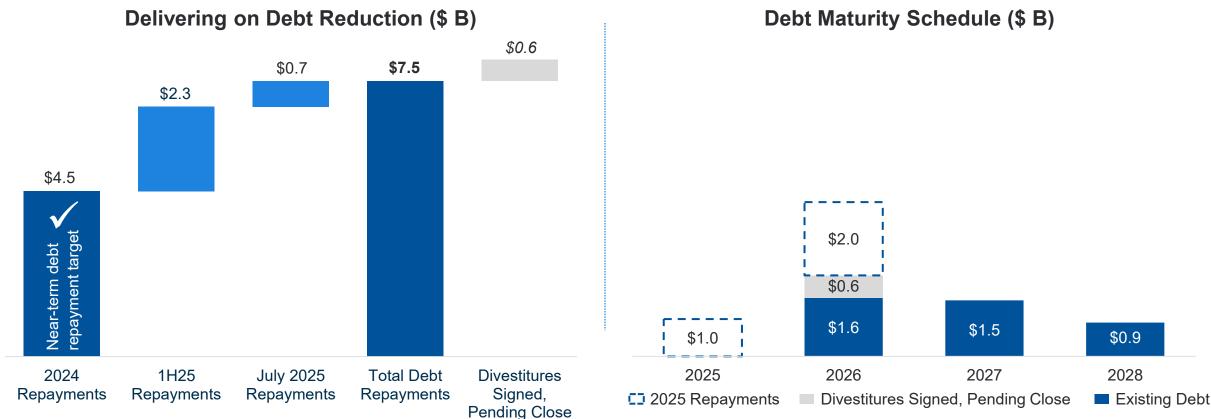
Closing Comments





DEBT REDUCTION PROGRESS – AHEAD OF SCHEDULE WITH MANAGEABLE MATURITY RUNWAY

- \$7.5 B of debt repaid in 13 months, reducing annual interest expense by ~\$410 MM
- Announced ~\$950 MM of additional divestitures since 1Q25¹





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FINANCIALS

SECOND QUARTER 2025 RESULTS

	Reported
Adjusted diluted EPS ¹	\$0.39
Reported diluted EPS ¹	\$0.26
CFFO before working capital	\$2.6 B
Net capital expenditures ²	\$1.9 B
Unrestricted cash balance as of 06/30/2025	\$2.3 B
Worldwide production (Mboed)	1,400
OxyChem pre-tax income	\$213 MM
Midstream adjusted pre-tax income	\$116 MM

Reported Production versus Guidance Midpoint Reconciliation	Mboed
ROCKIES Base production outperformance and higher uptime	+5
INTERNATIONAL Oman contract extension	+3
GULF OF AMERICA Production curtailments due to third-party constraints, facility maintenance, and schedule delays	(5)
	+3



FINANCIALS

THIRD QUARTER AND FULL-YEAR 2025 GUIDANCE

OIL & GAS	3Q25	FY 2025
Total Company Production (Mboed)	1,415 - 1,455	1,400 - 1,430
Permian Production (Mboed)	779 - 799	768 - 784
Rockies & Other Production (Mboed)	271 - 277	271 - 277
Gulf of America Production (Mboed)	126 - 134	128 - 132
International Production (Mboed)	239 - 245	233 - 237
Domestic Operating Cost \$ / boe	~\$9.20	~\$8.65
Domestic Transportation Cost \$ / boe	~\$3.55	~\$3.60
Total Company Production Oil %	~51.7	~51.5
Total Company Production Gas %	~26.3	~26.5
Exploration Expense ¹	~\$70 MM	~\$275 MM

OXYCHEM	3Q25	FY 2025
Pre-tax Income	~\$215 MM	\$0.8 - \$0.9 B

MIDSTREAM ²	3Q25	FY 2025
Pre-tax Income	\$(140) - \$(40) MM	\$(100) - \$50 MM
Midland - MEH Spread \$ / bbl	\$0.20 - \$0.30	\$0.25 - \$0.35
DD&A	3Q25	FY 2025
Oil & Gas \$ / boe	~\$13.65	~\$13.55
OxyChem, Midstream, & Corporate	~\$230 MM	~\$925 MM
CORPORATE III	3Q25	FY 2025
Domestic Tax Rate	3Q25 	FY 2025 22%
	3Q25 	
Domestic Tax Rate	3Q25 ~32%	22%
Domestic Tax Rate International Tax Rate		22% 40%
Domestic Tax Rate International Tax Rate Adjusted Effective Tax Rate	 ~32%	22% 40% ~32%



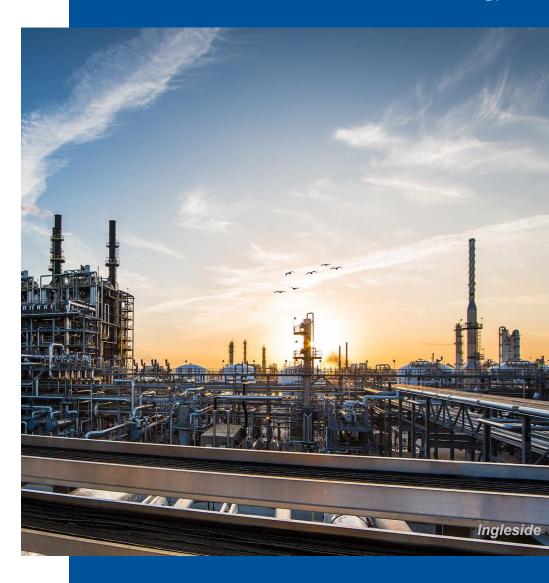
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DIFFERENTIATED VALUE PROPOSITION

Oxy's premier diversified assets and distinguished operational capabilities create a runway for sustainable shareholder value accretion







Operational Excellence

Industry-leading performance and world-class execution



High Quality Portfolio

Diversified asset base positioned to deliver resilient cash flows



Low-Carbon Leadership

Developing decarbonization and carbonneutral fuel solutions at scale leveraging 50+ years of carbon management



OIL & GAS



MIDSTREAM



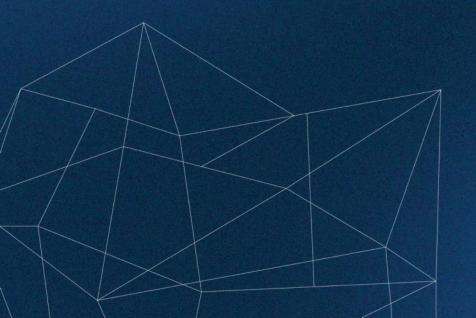
OXYCHEM



LOW CARBON VENTURES



Appendix





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Low Carbon Ventures

Abbreviations and Definitions



2025 CASH FLOW PRIORITIES

Apply technical and operational excellence to preserve and enhance premier asset base in support of a sustainable and growing dividend



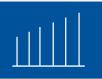
Excess cash flow allocated to debt reduction to rebalance enterprise value in favor of common shareholders

ONGOING FOCUS



Maintain Production Base

Preserve asset base integrity and longevity



Sustainable & Growing Dividend

Through-the-cycle sustainability with long-term growth potential

CURRENT FOCUS



Debt Reduction

Lower expenses and improve balance sheet and cash flow breakeven



Cash Flow Growth

Investments in OxyChem, Oil & Gas cash flow resiliency, and low-carbon opportunities

FUTURE PRIORITIES



Repurchase Shares

Supports capital appreciation and per share dividend growth



Preferred Equity Redemption

Redeemed through superior shareholder returns



2025 FOCUS ON OPERATIONAL EXCELLENCE & INNOVATION 19

Blending technical expertise with a forward-thinking approach to maximize value

Pushing technical limits in resource recovery

Unconventional EOR technology Advancing CO₂ and gas EOR pilot and proprietary reservoir modeling

Subsurface characterization

Applying latest technology to reservoir simulation and seismic to improve performance & recovery



Relentless pursuit of operational improvements

Efficiency-driven cost savings Increasing resource utilization and simul-frac operations to lower cost

Unlocking value from CrownRock Maximizing cash flow potential and enabling reverse synergies across combined Midland Basin position



Applied AI Center of Excellence (ACE)

Oxy's Al Center of Excellence Overseeing intercompany Al initiatives to drive business value

Abundance of opportunities Anticipating improvements throughout enterprise as teams

refine application of Al



Pioneering low carbon technologies

Carbon Engineering R&D Accelerating the pace of DAC technology breakthroughs

Advancing lithium extraction Developing demonstration plant to explore commerciality of patented DLE1 technology







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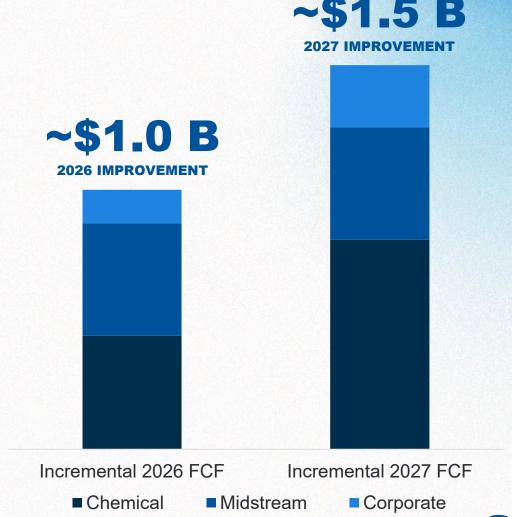
Low Carbon Ventures

Abbreviations and Definitions



2026 NON-OIL AND GAS CASH FLOW INFLECTION TO IMPROVE RESILIENCY

- Poised to benefit from ~\$1.0 B 2026 FCF inflection, through combination of incremental EBITDA and capital roll-off from non-oil and gas segments plus additional interest savings
 - Chemical +\$460 MM from incremental project benefits and Battleground capex roll-off
 - Midstream +\$450 MM from additional crude contract benefits and LCV capex reduction
 - Corporate cost improvements +\$135 MM through interest savings from continued debt repayment
- Improvements to provide stable, no-decline FCF streams to augment ongoing oil & gas efficiency improvements





FINANCIAL INFORMATION

CASH FLOW SENSITIVITIES



- Annualized cash flow changes ~\$265 MM per \$1.00 / bbl change in oil prices
 - ~\$240 MM per \$1.00 / bbl change in WTI price
 - ~\$25 MM per \$1.00 / bbl change in Brent price
- Annualized cash flow changes ~\$175 MM per \$0.50 / MMBtu change in natural gas prices
- Production changes ~400 boed per \$1.00 / bbl change in Brent prices¹

MIDSTREAM & MARKETING

- Annualized cash flow changes ~\$60 MM per \$0.25 / bbl change in Midland to MEH spread
 - ~35-day lag due to trade month



- Annualized cash flow changes ~\$30 MM per \$10 / ton change in realized caustic soda prices
- Annualized cash flow changes ~\$10 MM per \$10 / ton change in chlorine prices²
- Annualized cash flow changes ~\$30 MM per \$0.01 / lb. change in PVC prices²



DILUTED SHARE COUNT EXAMPLE

Basic Shares Outstanding + Incremental Diluted Shares = Total Diluted Outstanding Shares

- Incremental diluted shares include June 2020 warrants, Berkshire Hathaway warrants, and performance awards
- Treasury method assumes proceeds from exercised securities used to repurchase common stock

Variables for warrant dilution calculation	
OXY 2Q25 average share price	\$41.80
June 2020 average outstanding warrants (MM)	53.0
June 2020 warrants strike price	\$22.00
Berkshire Hathaway outstanding warrants (MM)	83.9
Berkshire Hathaway warrants strike price	\$59.62

2Q25 dilution summary		MM
2Q25 basic average shares outstanding		985.1
June 2020 warrants	+	25.1
Berkshire Hathaway warrants	+	0.0
Performance awards	+	0.2
2Q25 diluted average shares outstanding	=	1,010.4

Example: treasury method calculation of June 2020 warrant dilutive share impact¹

2Q25 OXY average June 2020 warrants strike price

2Q25 OXY average share price



2Q25 average June 2020 warrants outstanding



Incremental diluted shares





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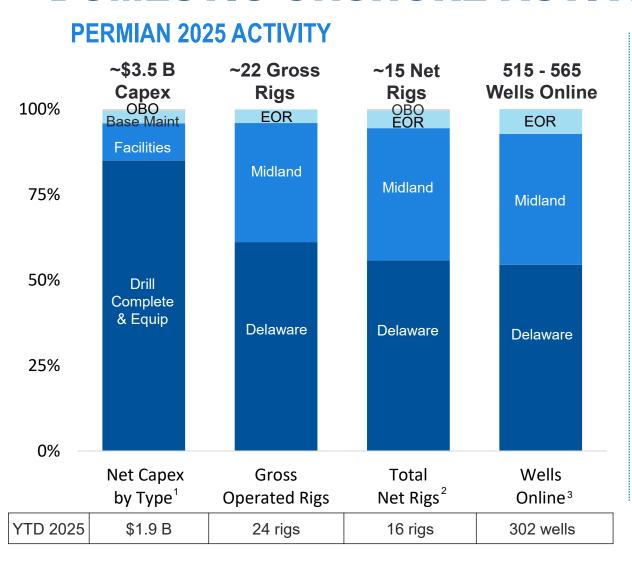
Low Carbon Ventures Abbreviations and

Abbreviations and Definitions

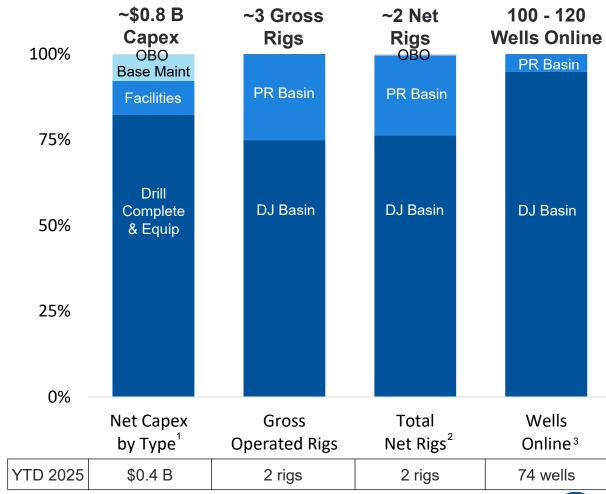


OIL & GAS UPDATE

DOMESTIC ONSHORE ACTIVITY PLAN UPDATE



ROCKIES 2025 ACTIVITY

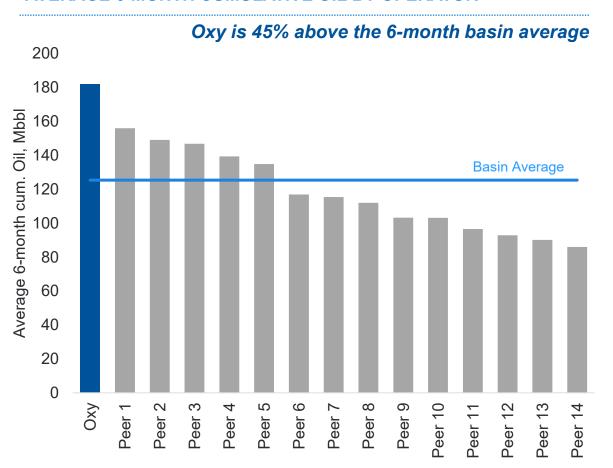




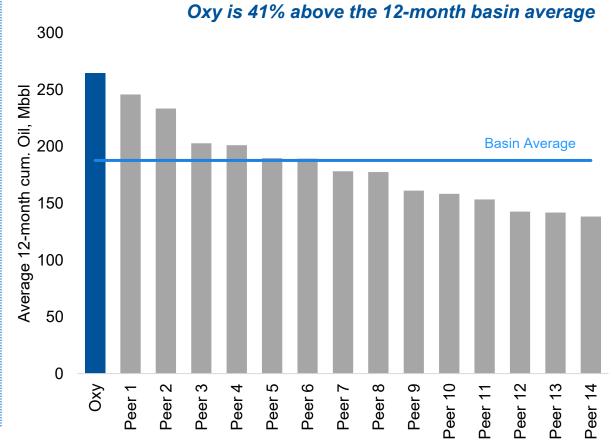
OIL & GAS UPDATE

LEADING DELAWARE BASIN WELL PERFORMANCE

AVERAGE 6-MONTH CUMULATIVE OIL BY OPERATOR¹



AVERAGE 12-MONTH CUMULATIVE OIL BY OPERATOR²





HIGH-QUALITY U.S. ONSHORE DEVELOPMENT RUNWAY

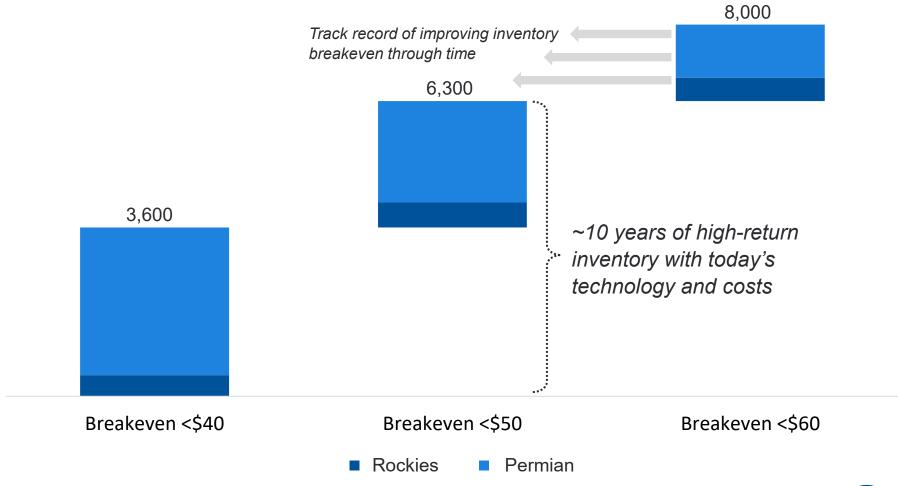
Deep inventory of highquality, low-breakeven development locations, with ~13 years of <\$60 development at current pace

Technical advancements, robust appraisal programs, and operational optimizations continue track record of improving the value of future locations

Average breakeven improved 6% compared to December 2023

OPERATED INVENTORY INCREASED DESPITE DRILLING OR DIVESTING >1,200 LOCATIONS

<\$60 Breakeven U.S. Onshore Unconventional Gross Operated Inventory





OMAN - NEW VALUE ENHANCEMENT OPPORTUNITIES

BLOCK 53 – MUKHAIZNA CONTRACT EXTENSION TO 2050

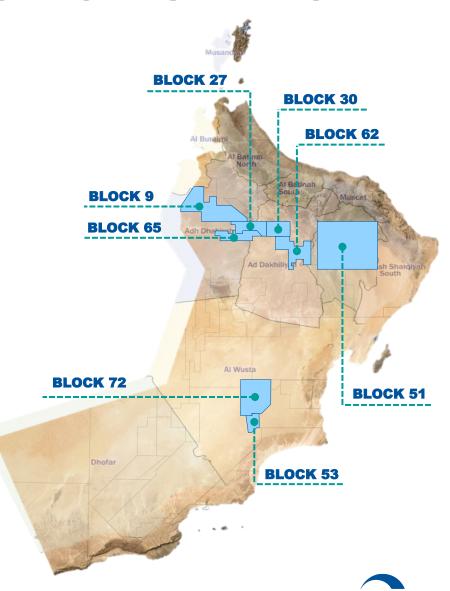
- Expected to deliver significant value while supporting Oman's key national objectives
- Potential to grow resources by >800 MM gross barrels with competitive project returns
- Includes all reservoirs low-decline EOR and stacked pay primary

NORTH OMAN GAS AND CONDENSATE DISCOVERY

- Estimated resources in place >250 MMboe
- Close to existing infrastructure including gas plant with available capacity
- Test production online; appraisal and development plans being evaluated

MAXIMIZING VALUE THROUGH TECHNOLOGY DEPLOYMENT

- Applying Oxy's exploration, drilling, and development expertise for incremental resource recovery
- Potential to expand ongoing CO₂ EOR pilot
- Al application to optimize Mukhaizna steam flood pattern and boost hydrocarbon recovery





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OXY'S COMBINED INTEGRATED PORTFOLIO



Oil & Gas

Focused in world class basins with a history of maximizing recovery



OxyChem

Leading manufacturer of basic chemicals and significant cash generator

Permian Unconventional

- 1.5 MM net acres including premier Delaware and Midland Basin positions
- Strategic infrastructure and logistics hub in place
- EOR advancements

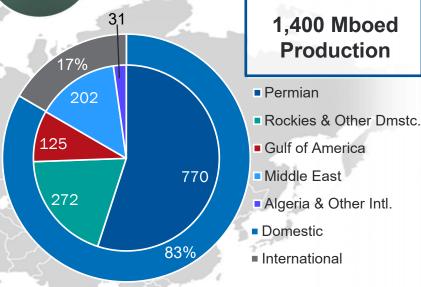
Rockies

- · A leading position in the DJ Basin
 - 0.5 MM net acres including vast minerals position
- Among the largest producers in Colorado with significant free cash flow generation
- Emerging Powder River Basin
 - 0.1 MM net acres

Oxy Midstream

Integrated infrastructure and marketing provide access to





Permian Conventional

- 1.4 MM net acres
- Significant scale, technical capability, and low-decline production
- CCUS potential for economic growth and carbon reduction strategy

Latin America

Deepwater exploration opportunities

Gulf of America

Sizeable inventory of remaining

8 active operated platforms

Significant free cash flow

tie-back opportunities

generation

Middle East / North Africa

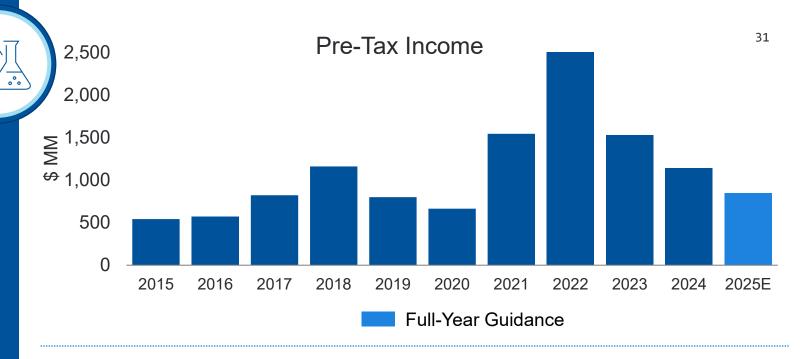
- · High-return opportunities in Oman
 - 6 MM gross acres, 17 identified horizons
- Exploring Blocks ON-3 and ON-5 in UAE
 - 2.5 MM gross acres
- · World-class reservoirs in Algeria
 - 0.5 MM gross acres in the Berkine Basin
- Al Hosn and Dolphin provide steady cash flow with low sustaining capex

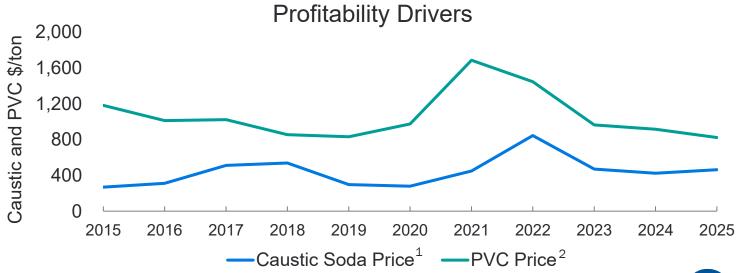




OXYCHEMMARKET LEADING POSITION

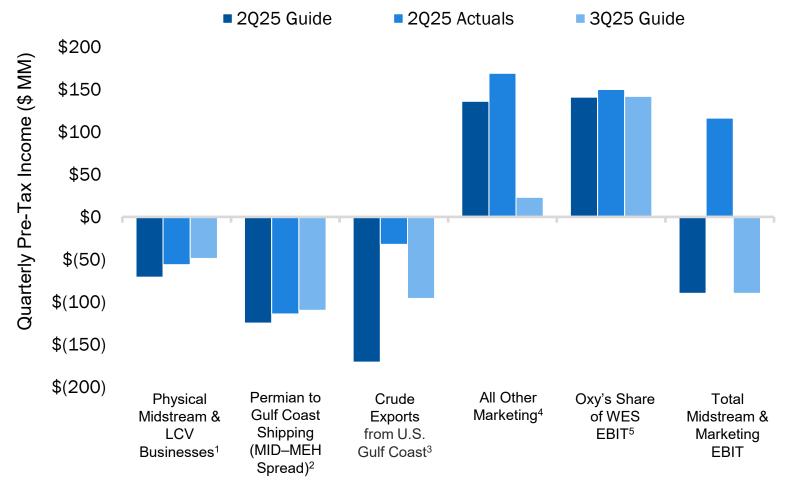
- 23 owned facilities worldwide
- Integrated assets capture benefits of favorable market conditions
- Top-tier global producer in every principal chemical product produced
 - 2nd largest merchant caustic soda seller in the world
 - 4th largest VCM producer in the world
 - 2nd largest caustic potash producer in the world
 - 4th largest chlor-alkali producer in the world with 17 unique outlets for chlorine
 - 3rd largest domestic supplier of PVC
- Full-cycle positive cash flow generation
- 36 awards from the American Chemistry Council for 2025 environmental and safety performance







MIDSTREAM & MARKETING GUIDANCE RECONCILIATION



NOTE: ALL GUIDANCE SHOWN REPRESENTS MIDPOINT; MARK-TO-MARKET TREATED AS AN ITEM AFFECTING COMPARABILITY AND IS EXCLUDED FROM MIDSTREAM GUIDANCE AND ADJUSTED ACTUALS

1 PHYSICAL MIDSTREAM BUSINESS IS PRIMARILY COMPRISED OF THE DOLPHIN PIPELINE, AL HOSN, AND PERMIAN EOR GAS PROCESSING PLANTS
2 PERMIAN TO GULF COAST SHIPPING INCLUDES OXY'S CONTRACTED CAPACITY ON SEVERAL 3 PARTY PIPELINES. CURRENT CAPACITY IS ~700 MBOD WITH PRIMARY DESTINATIONS OF CORPUS CHRISTI AND HOUSTON
3 CRUDE EXPORTS FROM THE GULF COAST INCLUDE TERMINAL FEES OF ~\$50 MM PER QUARTER. OTHER EARNINGS DRIVERS INCLUDE THE DELTA BETWEEN OUR REALIZED PRICE OF EXPORTED CRUDE COMPARED TO MEH PRICING LESS THE COST OF SHIPPING, AS WELL AS CRUDE PRICE VOLATILITY AND TIMING IMPACTS
4 ALL OTHER MARKETING INCLUDES GAS AND NGL MARKETING, THE TIMING IMPACTS OF DOMESTIC AND INTERNATIONAL CRUDE, AND GAS & NGL DEFICIENCY PAYMENTS WITH 3 PARTIES (EXCLUDING WES) IN THE ROCKIES
5 WES EBIT GUIDANCE BUT IS AN AVERAGE OF THE LAST FOUR PUBLICLY AVAILABLE OUARTERS, ADJUSTED FOR OXY'S CURRENT OWNERSHIP

PHYSICAL MIDSTREAM & LCV BUSINESSES

 2Q25 income exceeded guidance due to higher sulfur prices from Al Hosn; 3Q25 guidance reflects seasonally higher spark spreads in Power business

PERMIAN TO GULF COAST SHIPPING

 2Q25 income higher than guidance due to crude pipeline optimization; 3Q25 guidance increase reflects benefit of lower tariff rates on transportation contract revisions

CRUDE EXPORTS FROM U.S. GULF COAST

• 2Q25 income above guidance due to higher crude price volatility; 3Q25 guidance decrease due to expected timing impacts of cargo sales

ALL OTHER MARKETING

 2Q25 income above guidance due to natural gas transportation optimization; 3Q25 guidance reflects expectation of compressed natural gas differentials



ONE OF THE LARGEST U.S. ACREAGE HOLDERS

ROCKIES 0.6 MM ACRES

0.1 MM

DJ BASIN

0.5 MM

Excludes acreage outside of active operating areas

OTHER ONSHORE TOTAL ACREAGE

4.6 MM

Other Onshore U.S. consists of acreage and fee minerals outside of Oxy's core operated areas

9.0 MM Net Total U.S. Acres



PERMIAN 2.9 MM ACRES
UNCONVENTIONAL

1.5 MM
CONVENTIONAL

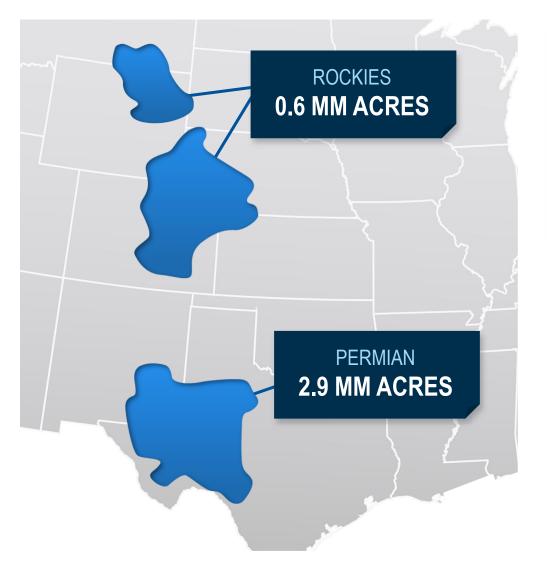
1.4 MM

GULF OF AMERICA
TOTAL ACREAGE

0.9 MM



U.S. ONSHORE OVERVIEW



2Q25 NET PRODUCTION				
	Oil (Mbod)	NGLs (Mbbld)	Gas (MMcfd)	Total (Mboed)
Permian	410	196	982	770
Rockies & Other Dmstc.	88	74	659	272
Total	498	270	1,641	1,042





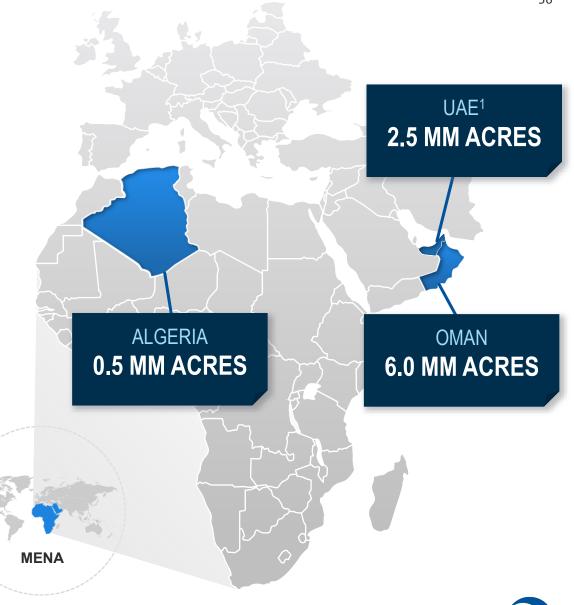
GULF OF AMERICA OVERVIEW





INTERNATIONAL OVERVIEW

2Q25 NET PRODUCTION				
	Oil (Mbod)	NGLs (Mbbld)	Gas (MMcfd)	Total (Mboed)
Algeria & Other Intl.	26	3	14	31
Al Hosn	14	26	263	84
Dolphin	7	8	162	42
Oman	66	-	60	76
Total	113	37	499	233







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1PointFive signs 25-year carbon offtake agreement with CF Industries-JERA-Mitsui JV

AGREEMENT HIGHLIGHTS

- **~2.3 million** metric tons of CO₂ per year
- CO₂ captured from the Blue Point low-carbon ammonia production facility will be transported and geologically stored at 1PointFive's Pelican **Sequestration Hub**
- Enables large-scale production of low-carbon products and helps hard-to-decarbonize sectors reduce emissions
- Landmark agreement supported **FID** of Pelican Hub and positions 1PointFive for growth opportunities in Louisiana
- Limited near-term capital requirements and fits within existing framework for Low Carbon Ventures spend

Approximately 60 million metric tons of CO₂ emissions annually from existing emitters in the Pelican Sequestration Hub service area¹













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ABBREVIATIONS AND DEFINITIONS

Abbreviations

Al – Artificial Intelligence

B – Billion

BBL – Barrel

BOE – Barrel of Oil Equivalent

CCUS - Carbon Capture, Utilization and Sequestration GoA - Gulf of America

CEIC – Carbon Engineering Innovation Centre

CFFO – Cash Flow from Operations

CO₂ – Carbon Dioxide

DAC – Direct Air Capture

EBIT – Earnings Before Interest and Taxes

EBITDA – Earnings Before Interest, Taxes, Depreciation, and Amortization

EOR – Enhanced Oil Recovery

EPA – Environmental Protection Agency

FID - Final Investment Decision

FY - Full Year

GAAP – U.S. Generally Accepted Accounting Principles

JV - Joint Venture

KTPA – Thousand Tonnes per Annum

LCV – Oxy Low Carbon Ventures

LOE – Lease Operating Expense

MBOD – Thousand Barrels of Oil per Day

MBOED – Thousand Barrels of Oil Equivalent per Day

MM - Million

MMBOE – Million Barrels of Oil Equivalent

MMBTU – Million British Thermal Units

MTM - Mark to Market

OBO – Operated by Others

OPEX – Operating Expenses

PVC – Polyvinyl Chloride

R&D – Research and Development

VCM – Vinyl Chloride Monomer

WTI - West Texas Intermediate

YTD - Year to Date

Definitions

Cash Flow from Operations – Operating Cash Flow Before Working Capital

Excess Cash Flow - Operating Cash Flow - Net Capital Expenditures - Debt Maturities - Preferred Dividend

Free Cash Flow – Operating Cash Flow Before Working Capital - Net Capital Expenditures

Net Capital Expenditures – Oxy Capital Expenditures - Noncontrolling Interest Contributions





