(Incorporated in Hong Kong with limited liability) (於香港註冊成立之有限公司) (Stock Code 股份代號:34)

19 September 2025

Dear non-registered shareholder(s),

New Arrangement of Electronic Dissemination of Corporate Communications

Pursuant to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (the "Listing Rules"), the articles of association of Kowloon Development Company Limited (the "Company") and the Companies Ordinance (Chapter 622 of the Laws of Hong Kong), the Company is writing to inform you that the Company has adopted electronic dissemination of corporate communications (the "Corporate Communications"), which mean any documents issued or to be issued by the Company for the information or action of holders of any of its securities, including but not limited to (a) the directors' report, its annual accounts together with a copy of the auditors' report and, where applicable, its summary financial report; (b) the interim report and, where applicable, its summary interim report; (c) a notice of meeting; (d) a listing document; (e) a circular and (f) a proxy form.

Please note that both the English and Chinese versions of all future Corporate Communications will be available electronically on the website of the Company at www.kdc.com.hk and the website of The Stock Exchange of Hong Kong Limited ("HKEXnews") at www.hkexnews.hk in place of printed copies. While you have previously chosen to receive Corporate Communications in printed form, YOU ARE NOW REQUIRED TO MAKE A NEW ELECTION AS YOUR PREVIOUS ELECTION WILL BE DISREGARDED AFTER THE DATE OF THIS LETTER.

As a non-registered shareholder, if you wish to receive Corporate Communications of the Company pursuant to the Listing Rules, you should liaise with your bank(s), broker(s), custodian(s), nominee(s) or HKSCC Nominees Limited through which your shares of the Company are held (collectively, the "Intermediaries") and provide your email address to your Intermediaries.

If the Company does not receive your functional email address from the Intermediaries, until such time that the functional email address is provided to the Intermediaries, you will (i) be unable to receive any email notifications regarding the publication of Corporate Communications; and (ii) need to proactively check the website of the Company and the website "HKEXnews" to keep up with the publication of Corporate Communications.

If you wish to receive the future Corporate Communications in printed form, please complete, sign and return the Reply Form printed on the reverse side to the Company's Hong Kong share registrar (the "Share Registrar"), Computershare Hong Kong Investor Services Limited, at 17M Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong or send an email to kowloondevelopment.ecom@computershare.com.hk specifying your name, address and request to receive the Corporate Communications in printed form. Please note that such instruction shall be valid for one year only starting from the receipt date of your instruction and will expire thereafter.

Should you have any queries relating to this letter, please contact the Share Registrar at (852) 2862 8688 during business hours from 9:00 am to 6:00 pm (Hong Kong time), Mondays to Fridays, excluding Hong Kong public holidays.

Yours faithfully,
For and on behalf of the Board
Kowloon Development Company Limited
Tse Wah Ting, Wendy
Company Secretary

各位非登記股東:

透過電子方式發布公司通訊之新安排

根據香港聯合交易所有限公司證券上市規則(「**上市規則**」)、九龍建業有限公司(「**本公司**」)的組織章程細則及公司條例(香港法例第 622章),本公司謹此通知 閣下,本公司已採用透過電子方式發布公司通訊(「**公司通訊**」)之安排,該公司通訊是指本公司發出或將予發出以供其任何證券的持有人參照或採取行動的任何文件,其中包括但不限於(a)董事會報告、本公司的年度帳目連同核數師報告以及(如適用)財務摘要報告;(b)中期報告及(如適用)中期摘要報告;(c)會議通告;(d)上市文件;(e)通函及(f)代表委任表格。

請注意,所有未來公司通訊的英文版和中文版將在本公司網站 www.kdc.com.hk 和香港聯合交易所有限公司(「**披露易**」)網站 www.hkexnews.hk 上登載,以代替印刷本。儘管 閣下以往曾選擇收取公司通訊的印刷本,有關選擇將於本函的日期後失效, 閣下現在需要重新作出選擇。

作為非登記股東,如 閣下有意根據上市規則收取本公司之公司通訊, 閣下應聯絡代 閣下持有本公司股份的銀行、經紀、託管商、代理人 或香港中央結算(代理人)有限公司(統稱「中介公司」),並向 閣下的中介公司提供 閣下的電郵地址。

如本公司沒有從中介公司收到 閣下的有效電郵地址,直至有效的電郵地址被提供予中介公司前, 閣下將(i)無法收到任何有關發布公司通訊的電郵通知;及(ii)需要主動查看本公司網站和「披露易」網站以掌握公司通訊的發布。

若 閣下欲收取未來的公司通訊之印刷本,請填妥及簽署本函背頁的回條並交回本公司的香港股份過戶登記處(「**股份過戶處**」)香港中央證券登記有限公司,地址為香港灣仔皇后大道東 183 號合和中心 17M 樓,或發送電子郵件至 kowloondevelopment.ecom@computershare.com.hk 註明 閣下的姓名、地址以及收取公司通訊印刷本的要求。請注意,該指示的有效期僅為一年,自收悉 閣下指示當日起計,此後將告失效。

如 閻下對本函件有任何疑問,請於辦公時間星期一至五(香港公眾假期除外)上午 9 時正至下午 6 時正(香港時間)期間致電股份過戶處 (852) 2862 8688 查詢。

> 代表董事會 **九龍建業有限公司** *公司秘書* **謝華婷** 謹啟



回條 REPLY FORM

To: Computershare Hong Kong Investor Services Limited

(the "Share Registrar") 17M Floor, Hopewell Centre,

183 Queen's Road East, Wanchai, Hong Kong

香港中央證券登記有限公司

(「股份過戶處」) 香港灣仔皇后大道東 183 號 合和中心 17M 樓

REMINDER 提示

As a non-registered shareholder, if you wish to receive Corporate Communications* of the following listed company (the "Company") pursuant to the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited, you should liaise with your bank(s), broker(s), custodian(s), nominee(s) or HKSCC Nominees Limited through which your shares of the Company are held (collectively, the "Intermediaries") and provide your email address to your Intermediaries.

作為非登記股東·如 閣下有意根據香港聯合交易所有限公司證券上市規則收取以下上市公司(「該公司」)之公司通訊^{*}· 閣下應聯絡 代 閣下持有該公司股份的銀行、經紀、託管商、代理人或香港中央結算(代理人)有限公司(統稱「中介公司」),並向 閣下的中介 公司提供 閣下的電郵地址。

Request for Corporate Communications* in printed form / 要求收取公司通訊*之印刷本 (Please mark "\" in the below box if applicable) (如適用:請在以下方格內填上「\"」號)			
	n Development Company Limited 美有限公司		
date.	rporate Communications* in printed form and noted th *之印刷本·並已知悉此指示的有效期僅為一年·自		d for one year only starting from the receipt
Name(s) of non-registered shareholder(s): 非登記股東姓名:		Signature(s): 簽署:	
	(Please use ENGLISH BLOCK LETTERS 請用英文正楷填寫)		
Contact Phone Number: 聯絡電話號碼:		Date: 日期:	

Notes 附註.

This letter is addressed to non-registered shareholder(s). A non-registered shareholder means such person or company whose shares are held in the Central Clearing and Settlement System (CCASS) and who has notified the Company from time to time through Hong Kong Securities Clearing Company Limited that such person or company wishes to receive Corporate

此函件乃向非登記股東發出。非登記股東指股份存放於中央結算及交收系統(中央結算系統)的人士或公司,已透過香港中央結算有限公司不時向該公司發出通知,表示該人士或 公司欲收取公司通訊*。 Please complete all your details clearly.

- 請閣下清楚填寫所有資料。
- This Reply Form with no box marked (*), or with no signature or otherwise incorrectly completed will be void. 未有在方格內填上「 < 」號、或未有簽署、或填寫不正確,則此回條將會作廢。 For the avoidance of doubt, the Company will not deal with any other instructions given on this Reply Form.
- 為免存疑,在此回條上給予的任何其他指示,該公司將不予處理。
- Unless otherwise specified, Corporate Communications refer to any documents issued or to be issued by the Company for the information or action of holders of any of its securities, including but not limited to the annual report, interim report, notice of meeting, listing document, circular and proxy form.
 除非另有註明·公司通訊乃指該公司發出或將予發出以供其任何證券的持有人參照或採取行動的任何文件·其中包括但不限於年報、中期報告、會議通告、上市文件、通函及代表委 任表格。

PERSONAL INFORMATION COLLECTION STATEMENT

收集個人資料聲明

- required to do so by law and will be retained for such period as may be necessary for our verification and record purposes. 該公司可就任何所說明的用途或在法例規定的情況下,將 閣下的個人資料披露或轉移予該公司的附屬公司、股份過戶處、及/或其他公司或團體,並將在適當期間保留該等個人資 料及在需要時作核實及紀錄用途。
- You have the right to request access to and/or correction of your Personal Data in accordance with the provisions of the PDPO. Any such request should be in writing, by mail to the Privacy Officer of the Share Registrar at 17M Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong or by email at <u>PrivacyOfficer@computershare.com.hk</u>. 閣下有權根據私隱條例的條文要求查閱及 / 或修改 閣下的個人資料。任何該等要求均須以書面方式郵寄至股份過戶處(地址為香港灣仔皇后大道東 183 號合和中心 17M 樓)向私 隱主任提出,或發送電郵至 PrivacyOfficer@computershare.com.hk。

Mailing Label 郵寄標籤

Please cut the mailing label and stick it on an envelope to return this form to us. No postage is necessary if posted in Hong Kong.

香港中央證券登記有限公司 Freepost No. 簡便回郵號碼:37 Hong Kong 香港

Computershare Hong Kong Investor Services Limited

當 閣下寄回此回條時‧請將郵寄標籤剪貼於信封上。 如在本港投寄 · 閣下無需支付郵費或貼上郵票。