

CHIPOTLE MEXICAN GRILL, INC.
RECONCILIATION OF NON-GAAP FINANCIAL MEASURES

The following tables provide a reconciliation of non-GAAP financial measures to the most directly comparable financial measures calculated and presented in accordance with GAAP.

Adjusted net income is net income excluding lease remeasurement gains, expenses related to certain legal proceedings, stock-based compensation retention grants, and loss on investments. Adjusted general and administrative expense is general and administrative expense excluding expenses related to certain legal proceedings and stock-based compensation retention grants. The adjusted effective income tax rate is the effective income tax rate adjusted to reflect the after tax impact of non-GAAP adjustments. Restaurant level operating margin is equal to the revenues generated by our restaurants less their direct operating costs which consist of food, beverage and packaging, labor, occupancy and other operating costs. This performance measure primarily includes the costs that restaurant level managers can directly control and excludes other costs that are essential to conduct our business. Management uses restaurant level operating margin as a measure of restaurant performance. Management believes restaurant level operating margin is useful to investors in that it highlights trends in our core business that may not otherwise be apparent to investors when relying solely on GAAP financial measures. We present these non-GAAP measures in order to facilitate meaningful evaluation of our operating performance across periods. These adjustments are intended to provide greater transparency of underlying performance and to allow investors to evaluate our business on the same basis as our management, which uses these non-GAAP measures in evaluating the company's performance. Our adjusted net income, adjusted diluted earnings per share, adjusted general and administrative expenses, adjusted effective income tax rate and restaurant level operating margin measures may not be comparable to other companies' adjusted measures. These adjustments are not necessarily indicative of what our actual financial performance would have been during the periods presented and should be viewed in addition to, and not as an alternative to, our results prepared in accordance with GAAP. Further details regarding these adjustments are included in the tables below.

Certain non-GAAP measures presented on a forward-looking basis during our investor conference call, such as Restaurant Level Operating Margin for our fourth quarter 2025, were not reconciled to the comparable GAAP financial measures because the reconciliation could not be performed without unreasonable efforts. The GAAP measures are not accessible on a forward-looking basis because we are currently unable to predict with a reasonable degree of certainty the type and extent of certain items that would be expected to impact GAAP measures for these periods but would not impact the non-GAAP measures. Such items may include corporate initiatives, litigation expense, impairments on long lived assets, and other items. The unavailable information could have a significant impact on our GAAP financial results.

CHIPOTLE MEXICAN GRILL, INC.
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Adjusted Net Income and Adjusted Diluted Earnings per Share
(in thousands, except per share amounts)
(unaudited)

	Three months ended September 30,	
	2025	2024
Net income	\$ 382,103	\$ 387,388
<i>Non-GAAP adjustments:</i>		
Impairment and exit costs:		
Software asset impairment ⁽¹⁾	-	6,249
Stock-based compensation forfeiture ⁽²⁾	-	(27,863)
Stock-based compensation retention grants ⁽³⁾	8,058	5,134
Investment unrealized gain ⁽⁴⁾	-	(4,635)
Total non-GAAP adjustments	8,058	(21,115)
Tax effect of non-GAAP adjustments above ⁽⁵⁾	(298)	360
After tax impact of non-GAAP adjustments	7,760	(20,755)
Adjusted net income	\$ 389,863	\$ 366,633
Diluted weighted-average number of common shares outstanding	1,339,522	1,374,605
Diluted earnings per share	\$ 0.29	\$ 0.28
Adjusted diluted earnings per share	\$ 0.29	\$ 0.27

(1) Property and equipment impairment charges related to a software asset.

(2) Stock-based compensation expense reversal for equity awards forfeited by our former CEO.

(3) Stock-based compensation expense for retention equity awards granted to key executives in connection with the CEO transition.

(4) Unrealized gain in a long-term investment.

(5) Adjustments related to the tax effect of non-GAAP adjustments, which were determined based on the nature of the underlying non-GAAP adjustments and their relevant jurisdictional tax rates.

CHIPOTLE MEXICAN GRILL, INC.
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Adjusted General and Administrative Expenses
(in thousands)
(unaudited)

	Three months ended September 30,	
	2025	2024
General and administrative expenses	\$ 146,742	\$ 126,614
<i>Non-GAAP adjustments:</i>		
Stock-based compensation forfeiture ⁽¹⁾	-	27,863
Stock-based compensation retention grants ⁽²⁾	(8,058)	(5,134)
Total non-GAAP adjustments	(8,058)	22,729
Adjusted general and administrative expenses	\$ 138,684	\$ 149,343

(1) Stock-based compensation expense reversal for equity awards forfeited by our former CEO.

(2) Stock-based compensation expense for retention equity awards granted to key executives in connection with the CEO transition.

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Adjusted Effective Income Tax Rate
(unaudited)

	Three months ended September 30,	
	2025	2024
Effective income tax rate	23.1 %	22.9 %
Tax impact of non-GAAP adjustments ⁽¹⁾	(0.3)	0.9
Adjusted effective income tax rate	22.8 %	23.8 %

(1) Adjustments related to the tax effect of non-GAAP adjustments, which were determined based on the nature of the underlying non-GAAP adjustments and their relevant jurisdictional tax rates.

CHIPOTLE MEXICAN GRILL, INC.
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Restaurant Level Operating Margin
(in thousands)
(unaudited)

	Three months ended September 30,			
	2025	Percent of total revenue	2024	Percent of total revenue
Income from operations	\$ 477,172	15.9 %	\$ 473,256	16.9 %
<i>Non-GAAP Adjustments</i>				
General and administrative expenses	146,742	4.9	126,614	4.5
Depreciation and amortization	90,524	3.0	84,349	3.0
Pre-opening costs	13,741	0.5	12,786	0.5
Impairment, closure costs, and asset disposals	7,404	0.2	15,176	0.5
Total non-GAAP Adjustments	258,411	8.6	238,925	8.6
Restaurant level operating margin	\$ 735,583	24.5 %	\$ 712,181	25.5 %