



9M and Q3 2025 Results

Conference call and webcast for investors
and analysts

6 November 2025



Cautionary statements regarding forward-looking statements

In order, among other things, to utilise the 'safe harbour' provisions of the US Private Securities Litigation Reform Act of 1995, AstraZeneca (hereafter 'the Group') provides the following cautionary statement:

This document contains certain forward-looking statements with respect to the operations, performance and financial condition of the Group, including, among other things, statements about expected revenues, margins, earnings per share or other financial or other measures. Although the Group believes its expectations are based on reasonable assumptions, any forward-looking statements, by their very nature, involve risks and uncertainties and may be influenced by factors that could cause actual outcomes and results to be materially different from those predicted. The forward-looking statements reflect knowledge and information available at the date of preparation of this document and the Group undertakes no obligation to update these forward-looking statements. The Group identifies the forward-looking statements by using the words 'anticipates', 'believes', 'expects', 'intends' and similar expressions in such statements. Important factors that could cause actual results to differ materially from those contained in forward-looking statements, certain of which are beyond the Group's control, include, among other things: the risk of failure or delay in delivery of pipeline or launch of new medicines; the risk of failure to meet regulatory or ethical requirements for medicine development or approval; the risk of failures or delays in the quality or execution of the Group's commercial strategies; the risk of pricing, affordability, access and competitive pressures; the risk of failure to maintain supply of compliant, quality medicines; the risk of illegal trade in the Group's medicines; the impact of reliance on third-party goods and services; the risk of failure in information technology or cybersecurity; the risk of failure of critical processes; the risk of failure to collect and manage data and artificial intelligence in line with legal and regulatory requirements and strategic objectives; the risk of failure to attract, develop, engage and retain a diverse, talented and capable workforce; the risk of failure to meet our sustainability targets, regulatory requirements and stakeholder expectations with respect to the environment; the risk of the safety and efficacy of marketed medicines being questioned; the risk of adverse outcome of litigation and/or governmental investigations; intellectual property risks related to the Group's products; the risk of failure to achieve strategic plans or meet targets or expectations; the risk of geopolitical and/or macroeconomic volatility disrupting the operation of our global business; the risk of failure in internal control, financial reporting or the occurrence of fraud; and the risk of unexpected deterioration in the Group's financial position.

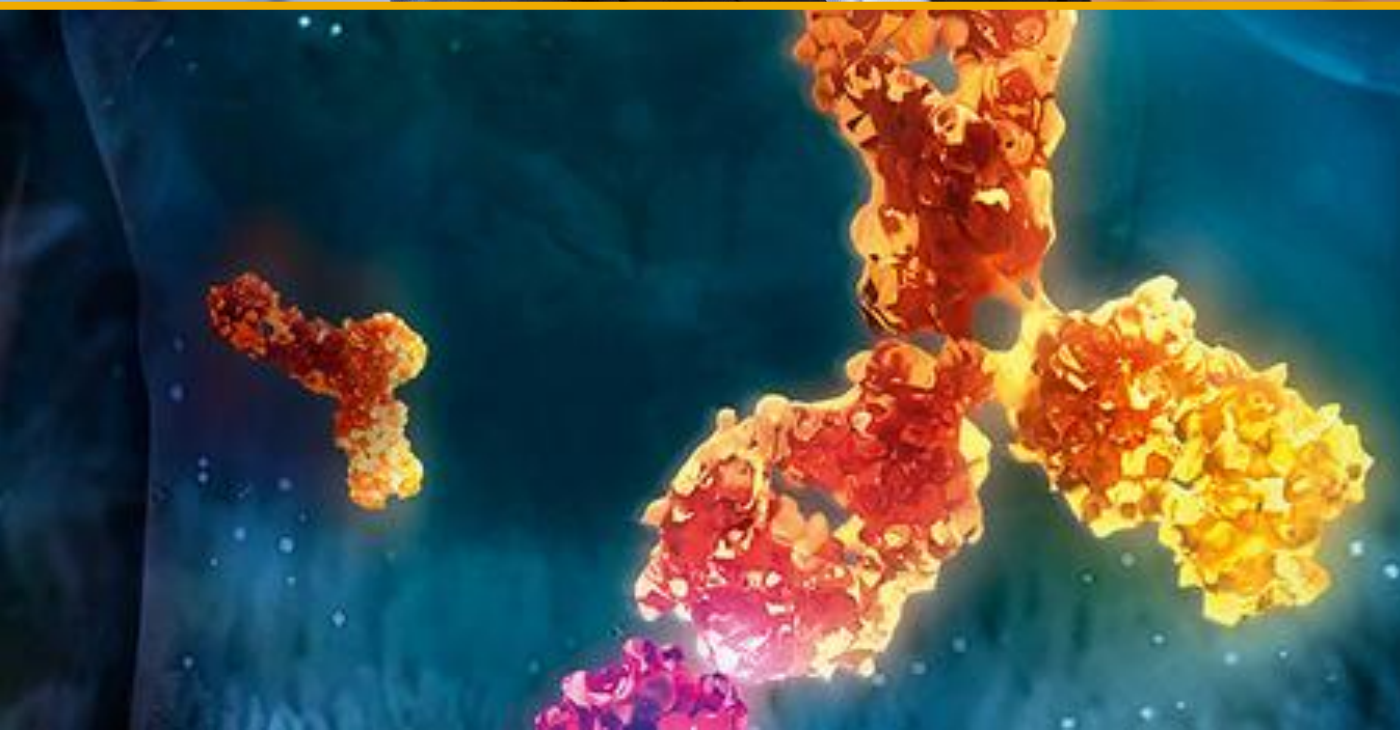


9M and Q3 2025 Results

Conference call agenda

CEO Opening Remarks	Pascal Soriot Chief Executive Officer	
Financial Results	Aradhana Sarin Chief Financial Officer	
Oncology Haematology	Dave Fredrickson EVP, Oncology Haematology Business	Susan Galbraith EVP, Oncology Haematology R&D
BioPharmaceuticals	Ruud Dobber EVP, BioPharmaceuticals Business	Sharon Barr EVP, BioPharmaceuticals R&D
Rare Disease	Marc Dunoyer Chief Executive Officer, Alexion	
CEO Closing Remarks, Q&A	Pascal Soriot Chief Executive Officer	





CEO Opening Remarks

Pascal Soriot
CHIEF EXECUTIVE OFFICER



Continued strong commercial performance in 9M 2025 and unprecedented pipeline delivery



Sustained commercial momentum

+11% Total Revenue¹
+15% Core EPS¹

31 new approvals
in key regions
since FY 2024 results²



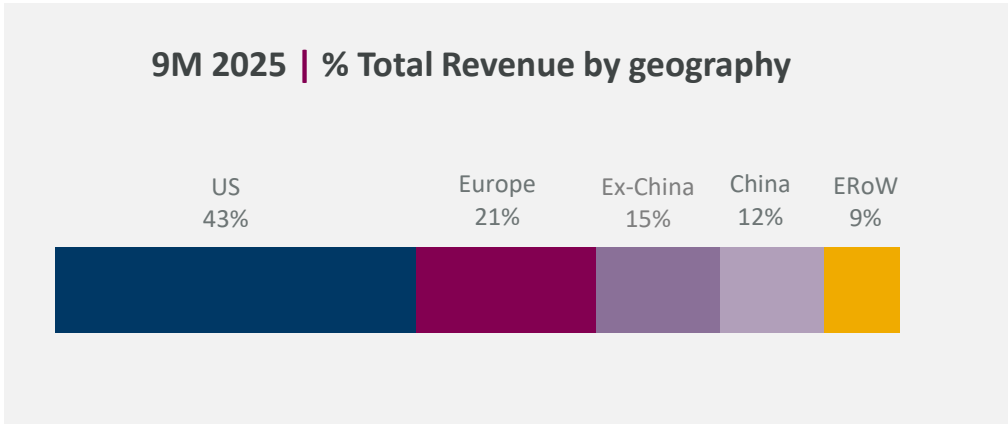
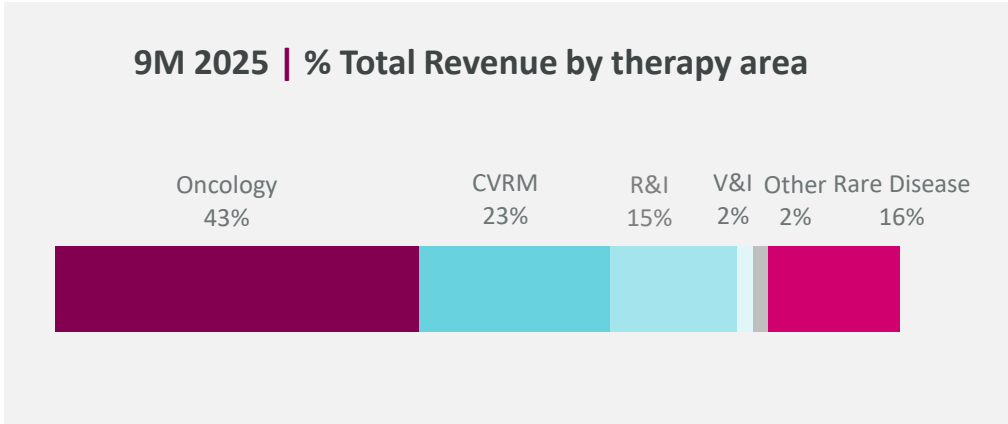
Delivered high-impact readouts

16 positive
Phase III readouts
since FY 2024 results³

6 plenary
presentations at
major conferences
YTD⁴

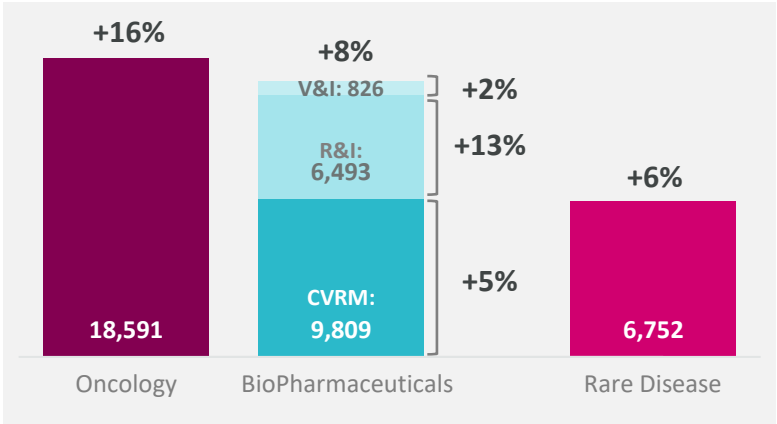


9M 2025 – growth driven by global reach and diverse sources of business



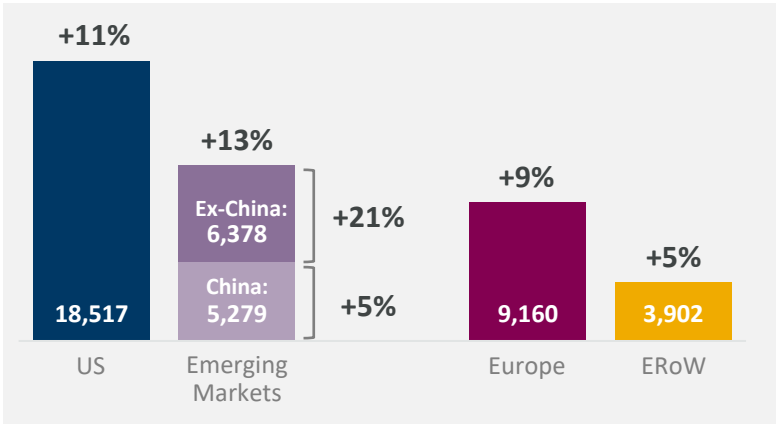
Strength across therapy areas

9M 2025 | Total Revenue (\$m)¹



Growth across geographies

9M 2025 | Total Revenue (\$m)¹



Continued momentum delivering across diverse pipeline

Key Phase III trial readouts in 2025 to date drive growth to 2030 and beyond

Oncology

SERENA-6
camizestrant

NME

POTOMAC
Imfinzi

MATTERHORN
Imfinzi

DESTINY-Breast11
Enhertu

DESTINY-Breast09
Enhertu

FLAURA2 OS
Tagrisso

DESTINY-Breast05
Enhertu reinforcing potential as foundational treatment in early-stage HER2+ BC

TROPION-Breast02
Datroway redefining management of patients with 1L TNBC not suitable for IO

BioPharmaceuticals

KALOS/LOGOS
Breztri

BaxHTN | Bax24
baxdrostat potential first-in-class ASI addressing hard-to-treat hypertension

TULIP-SC
Saphnelo convenient dosing with self-administration for SLE

Rare Disease

CARES
anselamimab

NME

PREVAIL
gefurulimab

NME

Readouts across 2025 represent combined risk-adjusted **>\$10bn opportunity**¹

7  Indicates readout from 29 July 2025 to 6 November 2025. 1. Combined risk-adjusted Peak-Year Revenue of all anticipated readouts in 2025, including those depicted on the slide. Individual PYR may occur at different timepoints for different trials.

Collaboration partners: Daiichi Sankyo (*Enhertu*, *Datroway*).

Appendix: [Glossary](#).



Strengthening operations in US to power future growth

Investments support \$80bn Total Revenue ambition by 2030

Voluntary agreement with US Government

- Provides greater clarity around pricing and 3-year exemption from tariffs
- MFN pricing for existing medicines in Medicaid and prospective equalisation for new medicines
- Direct to consumer sales

Expanded US footprint

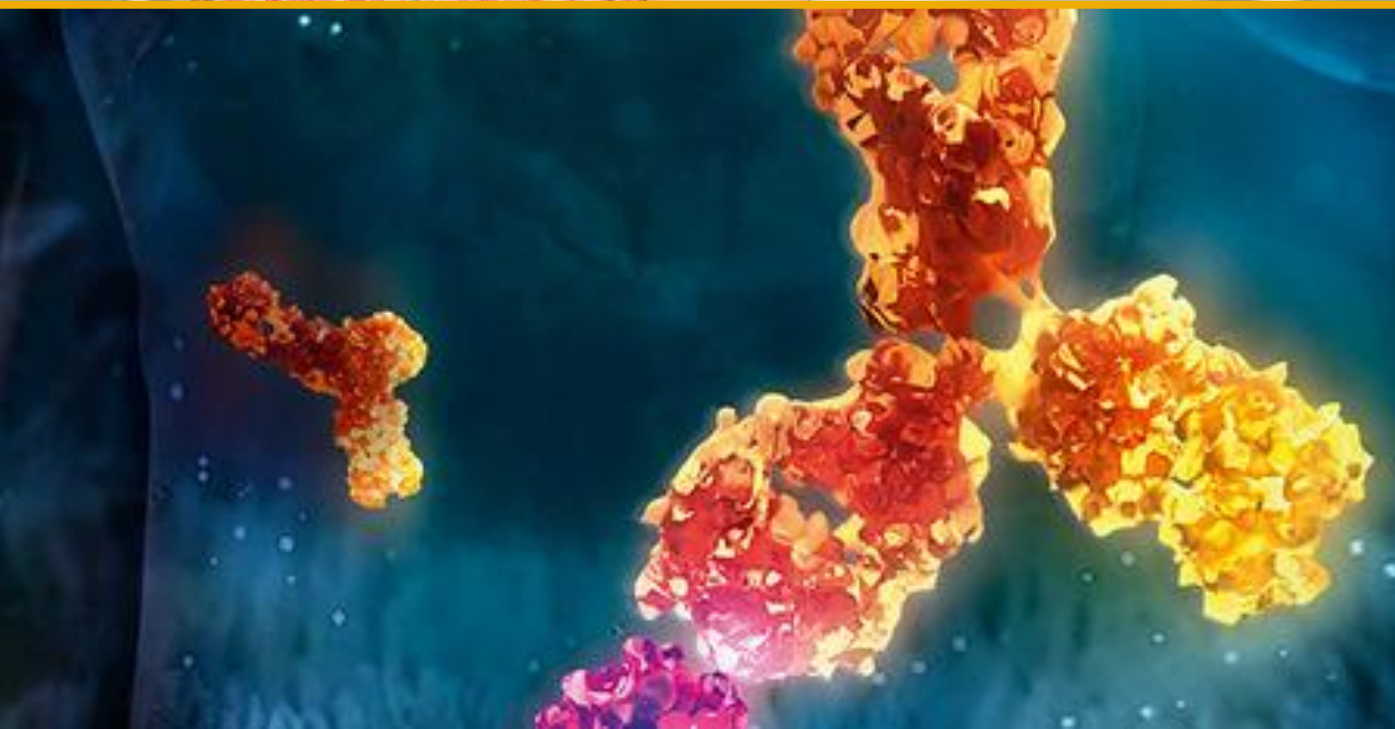
- New \$5bn manufacturing investments in Virginia/Texas
- 13¹ manufacturing sites in US
- Supports domestic sourcing and accelerates pipeline delivery

Harmonised global listing

- Direct listing of AZN ordinary shares in the US on the NYSE
- Provides access to broadest available pool of capital
- 99.36% shareholder vote in favour at GM on 3 November

Expanding manufacturing footprint in US





Financial Results

Aradhana Sarin

CHIEF FINANCIAL OFFICER



9M and Q3 2025 – Reported profit and loss

	9M 2025 \$m	CER change %	% Total Revenue	Q3 2025 \$m	CER change %	% Total Revenue
- Product Sales	41,035	9	95	14,365	9	95
- Alliance Revenue	2,108	41	5	815	44	5
Product Revenue	43,143	11	100	15,180	11	100
- Collaboration Revenue	93	(15)	-	11	(82)	-
Total Revenue	43,236	11	100	15,191	10	100
<i>Gross Margin</i>	83%	+1p		82%	+4p	
- R&D expense	(10,370)	16	24	(3,663)	16	24
- SG&A expense	(14,441)	(1)	33	(5,085)	(3)	33
Total operating expense ¹	(25,237)	6	58	(8,896)	4	59
Other operating income and expense	281	87	1	89	>3x	1
Operating profit	10,765	35	25	3,583	64	24
Tax rate	19%			22%		
Reported EPS	\$5.10	42		\$1.64	70	

¹⁰ Due to rounding, the sum of the dollar values and percentages may not agree to totals. Absolute values at actual exchange rates; changes at CER.

1. Total operating expense includes distribution, R&D and SG&A expenses.

Appendix: [Glossary](#).



9M and Q3 2025 – Core profit and loss

	9M 2025 \$m	CER change %	% Total Revenue	Q3 2025 \$m	CER change %	% Total Revenue
- Product Sales	41,035	9	95	14,365	9	95
- Alliance Revenue	2,108	41	5	815	44	5
Product Revenue	43,143	11	100	15,180	11	100
- Collaboration Revenue	93	(15)	-	11	(82)	-
Total Revenue	43,236	11	100	15,191	10	100
<i>Gross Margin</i>	83%	-		82%	-	
- R&D expense	(10,091)	16	23	(3,550)	14	23
- SG&A expense	(11,081)	3	26	(3,822)	4	25
Total operating expense ¹	(21,598)	9	50	(7,520)	9	50
Other operating income and expense	282	91	1	96	>3x	1
Operating profit	14,380	13	33	4,993	13	33
Tax rate	19%			21%		
Core EPS	\$7.04	15		\$2.38	12	

¹¹ Due to rounding, the sum of the dollar values and percentages may not agree to totals. Absolute values at actual exchange rates; changes at CER.

1. Total operating expense includes distribution, R&D and SG&A expenses.

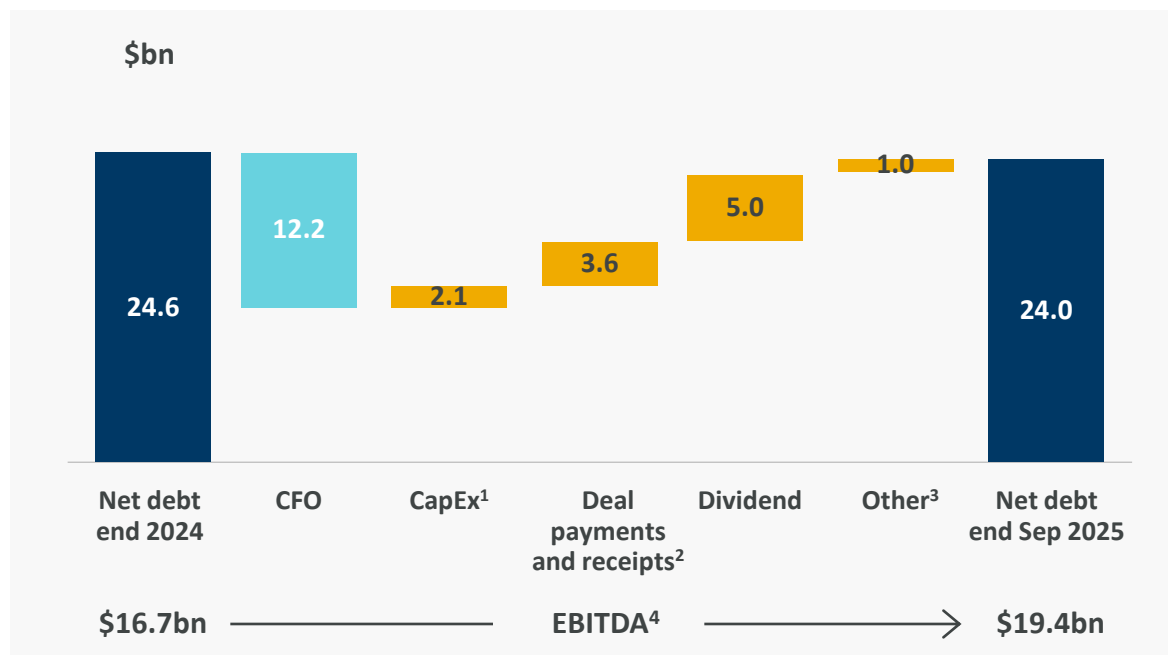
Appendix: [Glossary](#).



FY 2025 guidance reiterated

Net cash inflow from operating activities increased by 37% in 9M 2025

Net debt/EBITDA 1.2x



Capital allocation priorities remain unchanged

FY 2025 guidance (CER)

Total Revenue

anticipated to increase by a **high single-digit** percentage

Core EPS

anticipated to increase by a **low double-digit** percentage

- Core tax rate expected to be between 18-22%
- Anticipated FX impact⁵ – neutral on Total Revenue and Core EPS

Due to rounding, the sum of the dollar values and percentages may not agree to totals. 1. Capital expenditure on tangible assets and software-related intangible assets. 2. Comprises purchase and disposal of intangible assets (excluding software-related assets, including AZ Forest), movement in profit participation liability, purchase and disposal of non-current asset investments, payments to associates and joint ventures, disposal of investments in associates and joint ventures, acquisitions of subsidiaries, net of acquired net debt and payment of contingent consideration on business combinations. The Company mainly uses debt issuance or available cash to finance new Business Development opportunities. 3. Comprises mainly shares purchased by Employee Benefit Trust. 4. Rolling 12-month EBITDA. AstraZeneca credit ratings: Moody's: short-term rating P-1, long-term rating A1, outlook stable. S&P Global Ratings: short-term rating A-1, long-term rating A+, outlook stable. 5. If foreign exchange rates for October 2025 to December 2025 were to remain at the average rates seen in September 2025. Appendix: [Glossary](#).





Oncology

Dave Fredrickson

ONCOLOGY HAEMATOLOGY BUSINESS

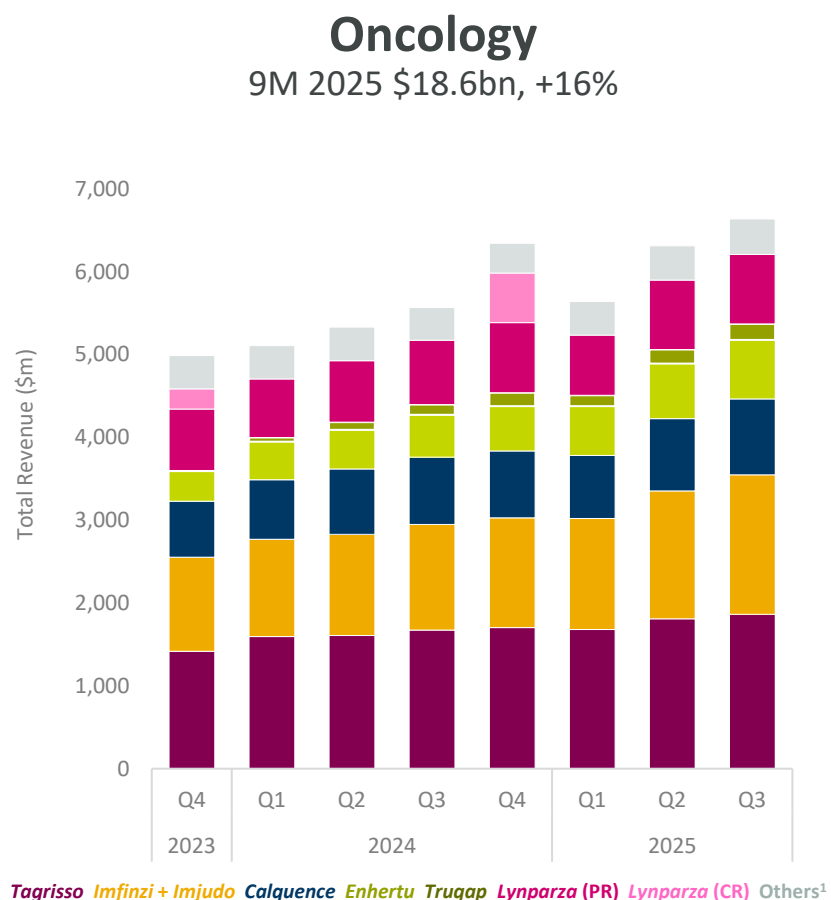
Susan Galbraith

ONCOLOGY HAEMATOLOGY R&D



Oncology – 9M and Q3 2025

Total Revenue +16% in 9M 2025 driven by strong global demand across medicines



Q3 2025: key dynamics

- **Tagrisso** +10%, demand across indications, leadership in 1L combination market
- **Calquence** +11%, solidified position as leading BTKi in 1L CLL in major markets
- **Lynparza PR** +5%, sustained PARPi leadership
- **Truqap** +54%, continued demand growth in 2L biomarker-altered population
- **Imfinzi** +31%, broad demand growth, strong launches in lung and bladder cancers
- **Imjudo** +14%, further demand in HCC
- **Enhertu** +39%, uptake in CTx-naïve HER2-low mBC, CN growth post-NRDL inclusion
- **Datroway** \$24m, increasing penetration in HR+ HER2- breast cancer and early uptake post-US launch in previously-treated advanced *EGFR*m lung cancer

Key regulatory approvals:

- JP (*Calquence* ECHO, *Enhertu* DESTINY-Breast06, *Imfinzi* NIAGARA, AEGEAN), CN (*Datroway* TROPION-Breast01, *Lynparza* PROpel)



Oncology – paradigm-shifting Phase III data presentations

Data at ESMO reinforce our ambition to transform care in breast and bladder cancers

Redefining care across breast cancer

Moving *Enhertu* into early HER2+ breast cancer

DESTINY-Breast11

Neoadjuvant *Enhertu* → THP
High-risk HER2+ eBC

- ▶ **67% pCR** with early trend to EFS benefit
- ▶ **Highest reported pCR** rate seen in a Phase III registrational trial in this setting

DESTINY-Breast05

Post-neoadjuvant *Enhertu*
High-risk HER2+ eBC

- ▶ **53% reduction** in risk of disease recurrence or death vs T-DM1
- ▶ **>92% patients free of invasive disease** at 3 years

Broadening potential of *Datroway*

TROPION-Breast02

Datroway
1L TNBC not suitable for PDx

- ▶ **Unprecedented mOS improvement** of 5 mo vs CTx
- ▶ **Robust anti-tumour activity** with 63% ORR

Driving new approaches in bladder cancer

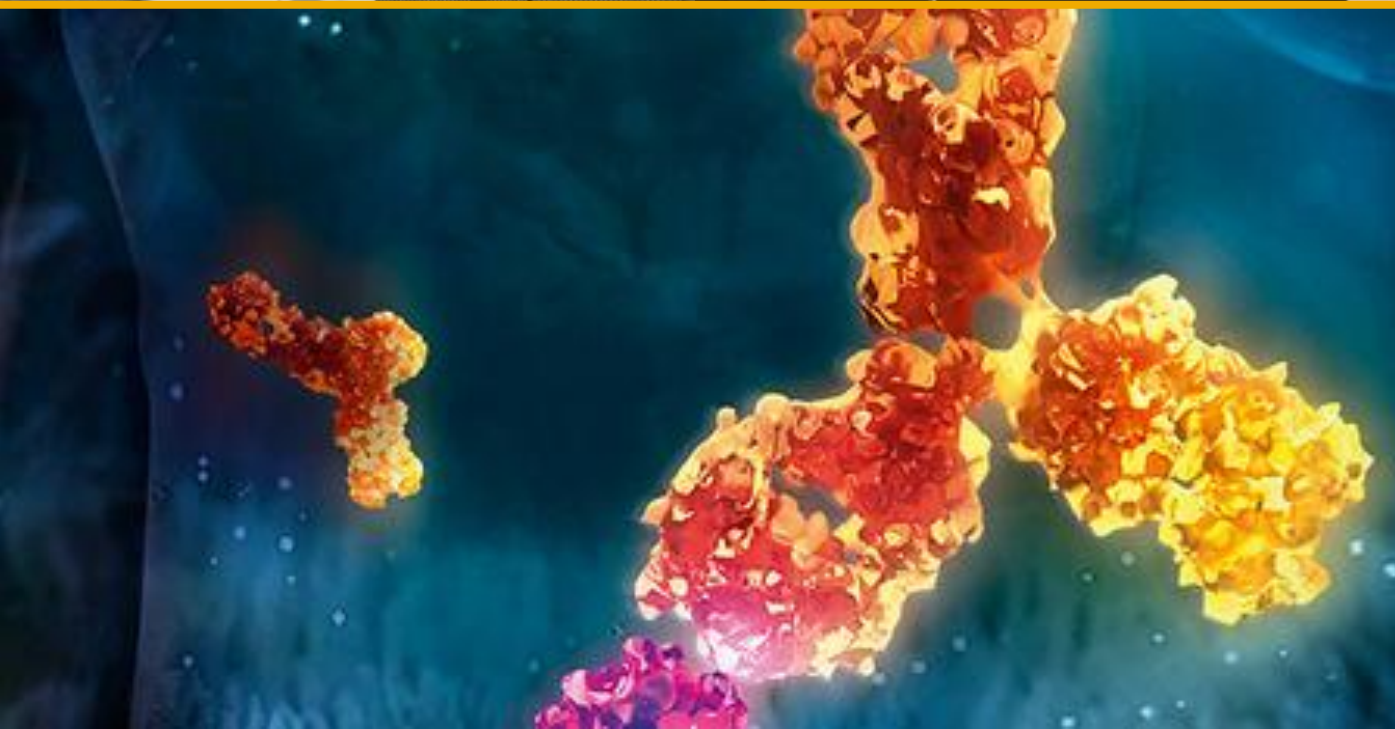
Moving *Imfinzi* into earlier disease

POTOMAC

Imfinzi + BCG (I+M)
High-risk NMIBC

- ▶ **32% reduction** in risk of disease recurrence or death vs BCG (I+M)
- ▶ **Early and sustained DFS benefit** starting at <4 mo





BioPharmaceuticals

Ruud Dobber

BIOPHARMACEUTICALS BUSINESS

Sharon Barr

BIOPHARMACEUTICALS R&D

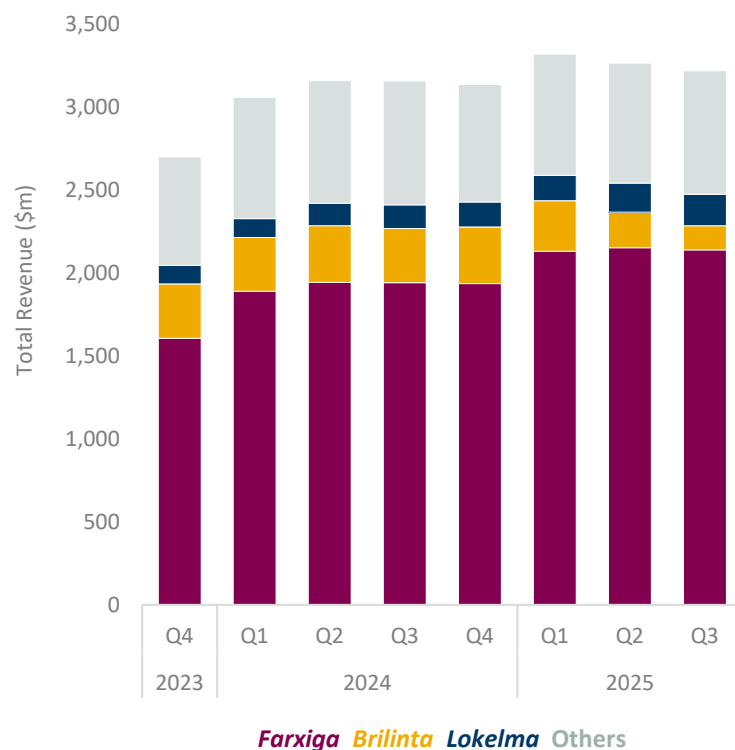


BioPharmaceuticals – 9M and Q3 2025

Total Revenue \$17.1bn in 9M 2025 driven by strong momentum in key medicines

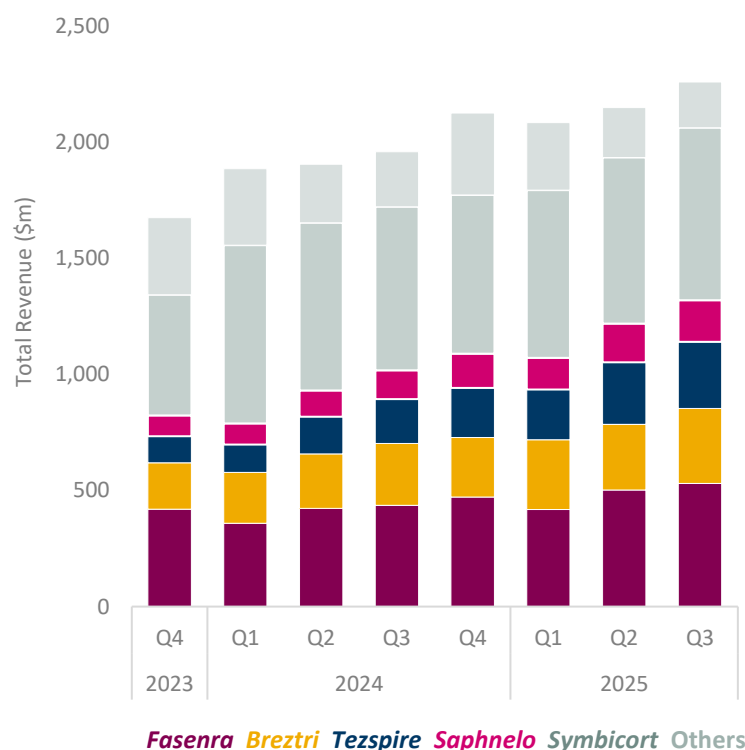
CVRM

9M 2025 \$9.8bn, +5%



R&I

9M 2025 \$6.5bn, +13%



Q3 2025: key dynamics

- **Farxiga** +8%, global demand growth mainly driven by CKD and HF
- **Lokelma** +30%, market leader in growing K⁺ binder class in hyperkalaemia
- **Brilinta** (56%), generic erosion
- **Fasenra** +20%, sustained IL-5 leadership in asthma; China and EGPA launches
- **Tezspire** +47%, continued launch momentum
- **Breztri** +20%, fastest growing medicine in expanding FDC triple class in COPD
- **Saphnelo** +44%, increasing penetration in i.v. segment of SLE
- **V&I** (11%); PR +2%, **Beyfortus** (1%); PR +29%

Key regulatory approvals:

US, EU (**Tezspire** nasal polyps)

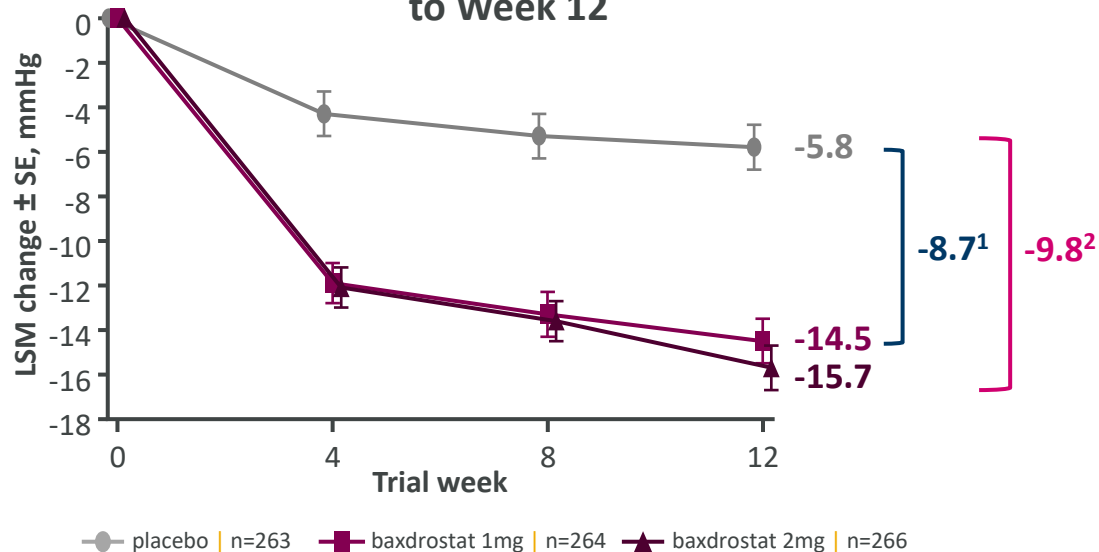


BioPharmaceuticals – best-in-class profile with baxdrostat

Potential first-in-class aldosterone inhibitor for uncontrolled and resistant hypertension

BaxHTN Phase III data at ESC | Robust mmHg reduction with baxdrostat in uncontrolled and treatment resistant hypertension

Change in seated-systolic blood pressure (SBP) baseline to Week 12



Largest mmHg reduction reported in primary analysis

Powerful aldosterone synthase inhibition with long half-life

Favourable tolerability and side-effect profile

Positive Bax24 readout



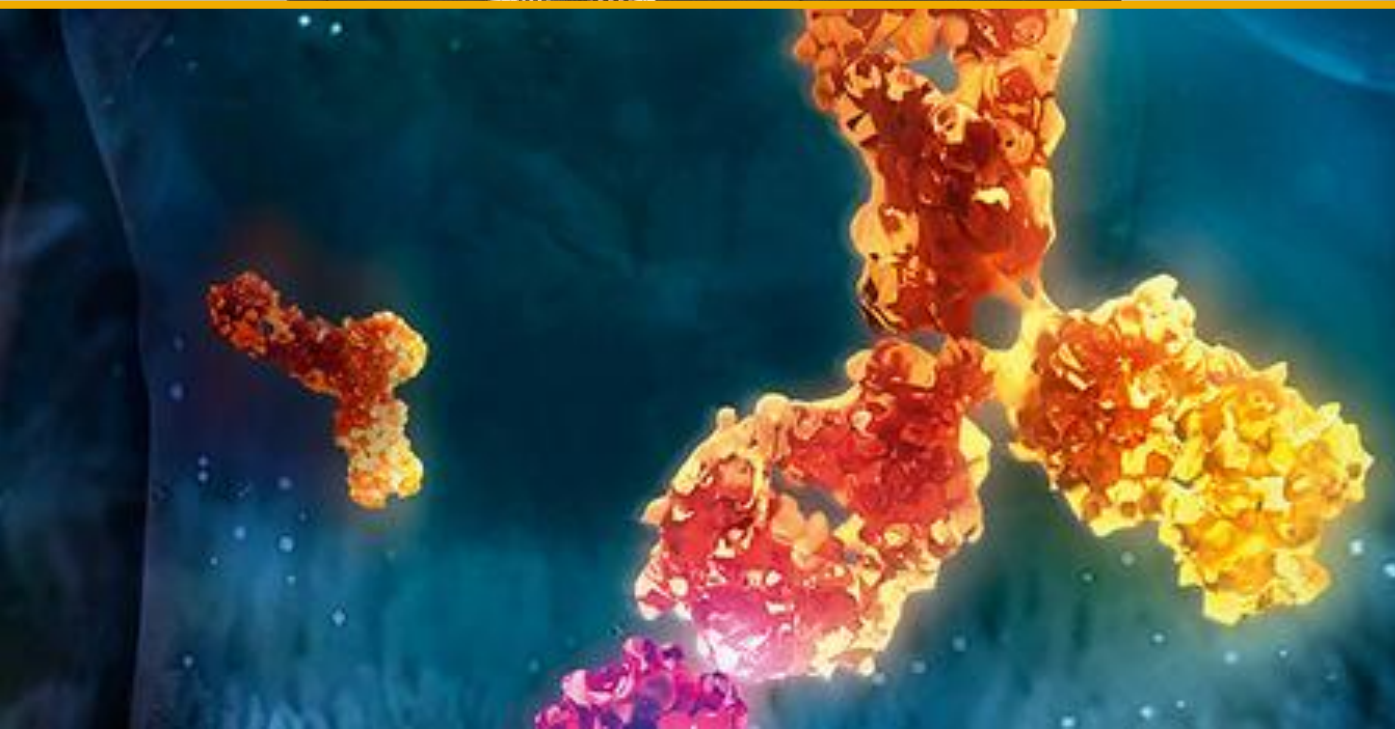
Statistically significant and highly clinically meaningful reduction in ambulatory 24-hour average SBP vs placebo at 12 weeks

Efficacy observed through 24-hour period, including early morning when patients at highest risk of CV events

AHA 2025 | 9 Nov

\$5bn+ PYR² opportunity across monotherapy and combinations





Rare Disease

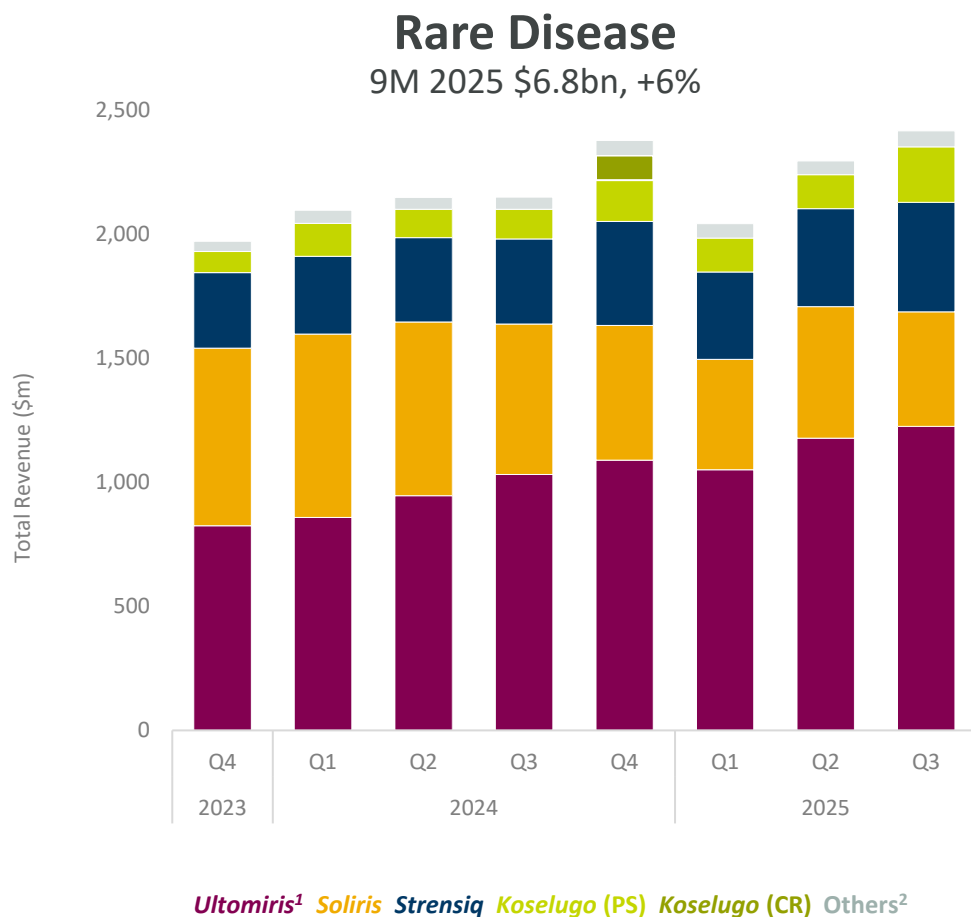
Marc Dunoyer

CHIEF EXECUTIVE OFFICER, ALEXION



Rare Disease – 9M and Q3 2025

Total Revenue \$6.8bn in 9M 2025 driven by patient demand across the portfolio



Q3 2025: key dynamics

C5 Franchise

- **Ultomiris** +17%, demand growth across indications, including within the competitive gMG and PNH markets
- **Soliris** (24%), continued successful conversion to *Ultomiris* across indications and additional impact from biosimilars in US and EU

Beyond Complement

- **Strensiq** +28%, continued strong global demand from patients with HPP
- **Koselugo** +79%, driven by continued global demand and favourable timing for tender orders in Emerging Markets

Key regulatory approvals:

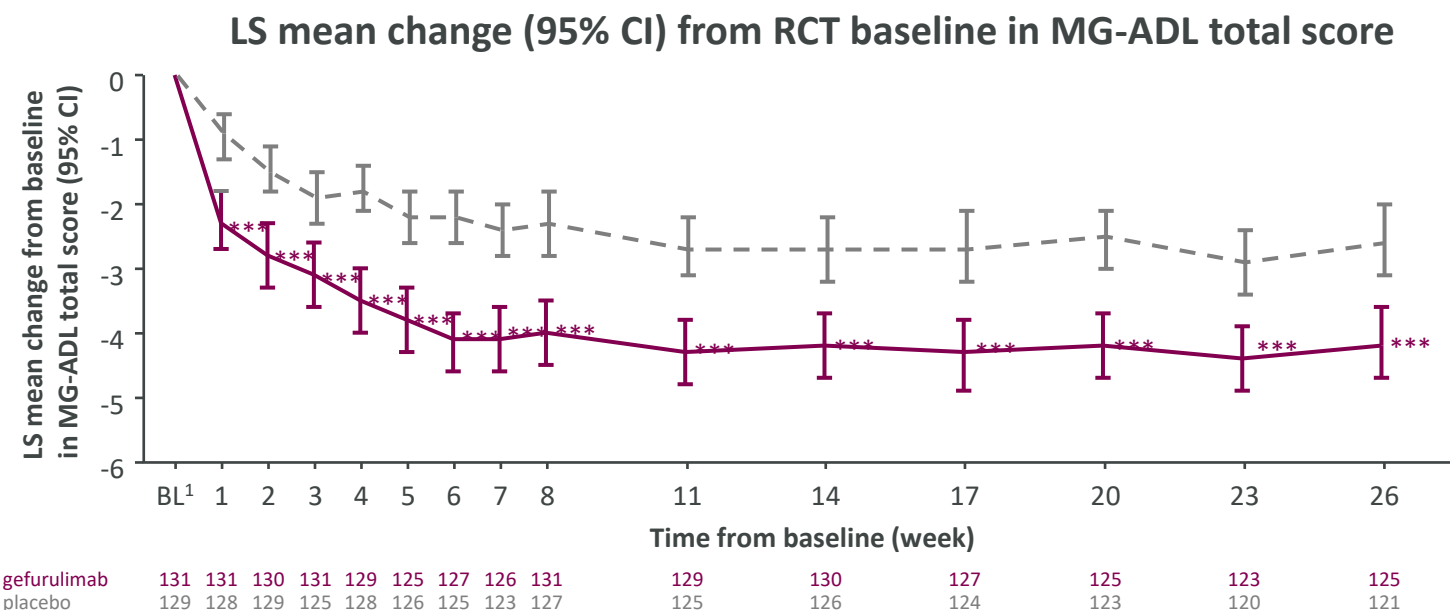
JP, EU (*Koselugo* NF1-PN adults); CN (*Ultomiris* NMOSD)



Rare Disease – Phase III data and progress to date

Reinforcing innovation and leadership in Rare Disease

PREVAIL Phase III data at AANEM | Rapid, complete and sustained complement inhibition with gefurulimab in gMG



>80%

gMG patients not treated with branded medicines today

1st

Potential first autoinjector in gMG

Key Phase III progress in 2025

eneboparatide

- Analysis ongoing for 52-week data from **CALYPSO**
- Continuing to monitor patients in OLE

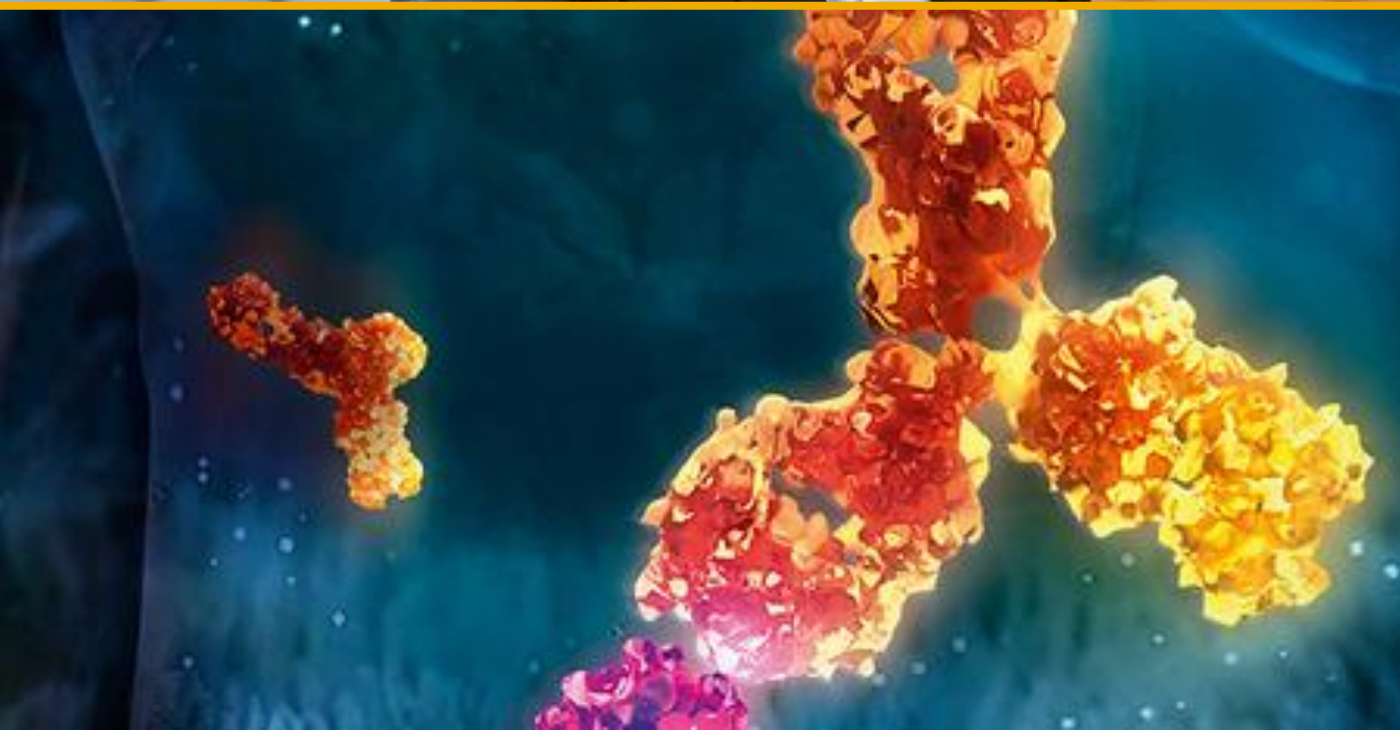
anselamimab

- Plan to submit the pre-specified subgroup analysis from **CARES 301/2** with regulatory authorities

efzimfotase alfa

- MULBERRY, HICKORY, CHESTNUT** data anticipated H1 2026





CEO Closing Remarks

Pascal Soriot
CHIEF EXECUTIVE OFFICER



Executing in unprecedented catalyst rich period and on track for 2030 ambition



● Primary/key secondary endpoint met ● Primary endpoint not met ● Primary endpoint not met in overall patient population; highly clinically meaningful improvement demonstrated in a prespecified subgroup of patients

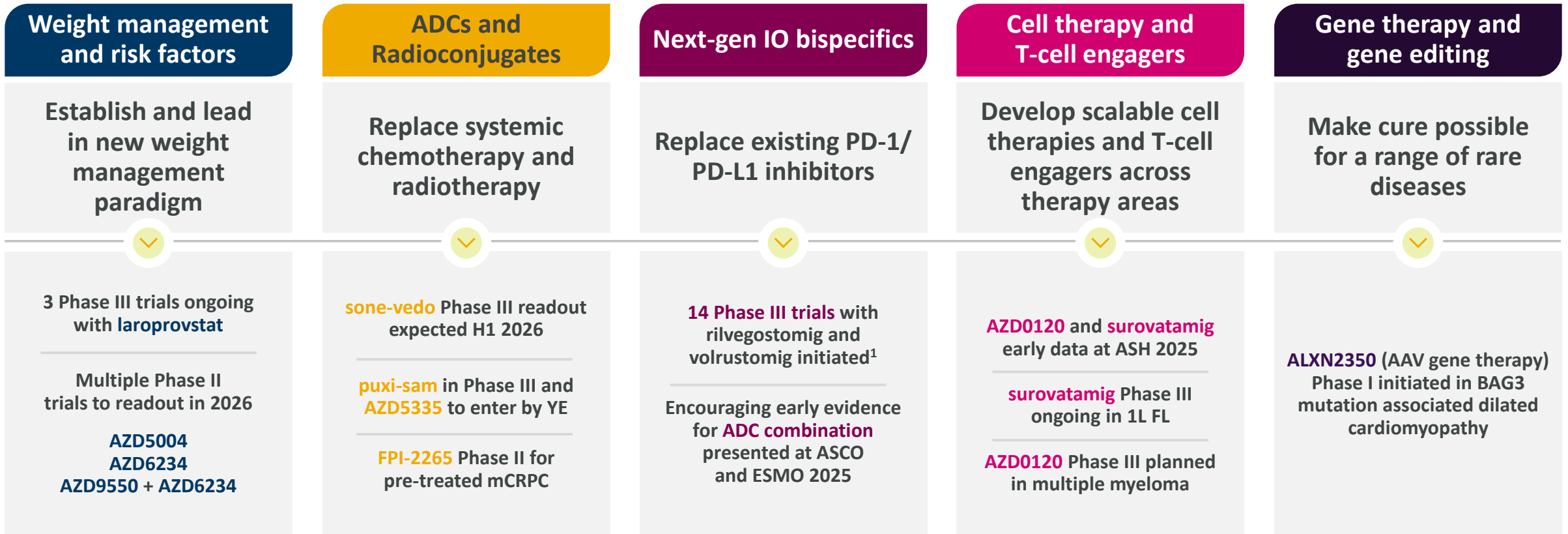
23 Key upcoming pipeline catalysts are defined by a threshold of non-risk adjusted global peak year revenue expectations as of 6 November 2025.

Collaboration partners: Daiichi Sankyo (Enhertu, Datroway), Hutchmed (Orpathys), Ionis (Wainua), Amgen (Tezspire), Compugen (rilvegostomig), Merck & Co., Inc. (Lynparza), Innate Pharma (monalizumab).

Appendix: [Glossary](#).



Investing in transformative technologies to underpin our next wave of growth beyond 2030



Accelerating programs into late-stage development to **drive 2030+ growth**

1. Does not include eVOLVE-RCC02 which remains in Phase Ib.

Updated as of 6 November 2025.

Collaboration partner: Compugen (rilvegostomig).

Appendix: [Glossary](#).



Q&A Session



Pascal Soriot
CHIEF EXECUTIVE OFFICER



Aradhana Sarin
CHIEF FINANCIAL OFFICER



Marc Dunoyer
CHIEF EXECUTIVE
OFFICER, ALEXION



Susan Galbraith
EVP, ONCOLOGY HAEMATOLOGY R&D



Dave Fredrickson
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Sharon Barr
EVP, BIOPHARMACEUTICALS R&D



Ruud Dobber
EVP, BIOPHARMACEUTICALS
BUSINESS



Iskra Reic
EVP, INTERNATIONAL





Appendix



AstraZeneca P&L reference table

P&L line-item definitions

	P&L line-item definition
Product Sales	• Recognises sales from territories where Group has lead commercialisation • Recognises supply of <i>Beyfortus</i> to Sanofi
Alliance Revenue	• Alliance Revenue comprises income arising from the ongoing operation of collaborative arrangements related to sales made by collaboration partners, where AstraZeneca is entitled to a share of gross profits, share of revenues or royalties, which are recurring in nature while the collaboration agreement remains in place¹
Product Revenue	• The sum of Product Sales and Alliance Revenue
Collaboration Revenue	• Recognises any development or sales-based milestone received on partnered medicines as well as any upfront payments associated with business development where AstraZeneca retains a significant ongoing economic interest in the product
Total Revenue	• Sum of Product Sales, Alliance Revenue and Collaboration Revenue
Gross Margin	• Calculated by dividing Gross Profit by Total Revenue
Other operating income & expense	• Other operating income and expense is generated from activities outside of the Group's normal course of business, which includes Other income from divestments of or full out-license of assets and businesses including royalties and milestones where the Group does not retain a significant continued interest
Core² Operating margin	• Defined as Core Operating profit as a percentage of Total Revenue



AstraZeneca in non-small cell lung cancer

	Resectable		Unresectable			Metastatic					
	Stg. I	Stg. II-III	Stg. I-II	Stg. III	1L	2L	3L+				
Est. epi (G7, 2025)	~150K	~70K	~50K	~100K	~310K	~190K	~70K				
IO sensitive ~70%	Imfinzi AEGEAN rilvegostomig ± Datroway TROPION-Lung12	SBRT → Imfinzi / Tagrisso PACIFIC-4	CRT → Imfinzi PACIFIC	Imfinzi + Imjudo + CTx POSEIDON Datroway + IO ± platinum TL08/TL07/AVANZAR rilvegostomig ± Datroway TROPION-Lung10 rilvegostomig + CTx PDL1≥1% SQ ARTEMIDE-Lung02 rilvegostomig + CTx PDL1≥1% NSQ ARTEMIDE-Lung03 rilvegostomig PDL1≥50% ARTEMIDE-Lung04 volrustomig + CTx eVOLVE-Lung02 Enhertu + pembrolizumab HER2+ PDL1<50% DESTINY-Lung06	Imfinzi + ceralasertib LATIFY						
			CRT → Tagrisso LAURA	Tagrisso FLAURA Tagrisso + CTx FLAURA-2 Datroway + Tagrisso TROPION-Lung14	Tagrisso + Orpathys SAFFRON/SAVANNAH Datroway +/- Tagrisso TROPION-Lung15		Datroway TROPION-Lung05				
			Other tumour drivers ~12%					CRT → Imfinzi PACIFIC			
			HER2m ~2%						Enhertu DESTINY-Lung04	Enhertu DESTINY-Lung02	

Key:

DXd ADC

IO

TKI

IO bispecific

launched and
established SoClaunched
indication

AstraZeneca in breast cancer

	Early			Metastatic				
	Neoadjuvant	Adjuvant		1st line	2nd line	3rd line	4th line +	
Est. epi (G7, 2025)	540k			135k	100k	75k	60k	
HER2-positive 15-20%	<i>Enhertu</i> → THP DESTINY-Breast11	NST → residual disease → <i>Enhertu</i> DESTINY-Breast05		<i>Enhertu</i> ± pertuzumab DESTINY-Breast09	<i>Enhertu</i> DESTINY-Breast03	<i>Enhertu</i> DESTINY-Breast01/02		
HR-positive 65-75%		Good outcomes with current SoC for low-risk patients	RECURRENCE	camizestrant + palbociclib SERENA-4	<i>Truqap</i> + <i>Faslodex</i> CAPitello291 <i>PIK3CA, AKT1, PTEN</i> alt.40%	<i>Datroway</i> TROPION-Breast01		
		AI + CDK4/6i → camizestrant + CDK4/6i SERENA-6 <i>ESR1m</i> 35%						
		CTx → camizestrant ± abemaciclib CAMBRIA-2		<i>Truqap</i> + <i>Faslodex</i> + CDK4/6i CAPitello292	<i>Enhertu</i> DESTINY-Breast06 HER2-low (1+, 2+) 60% HER2-ultralow (0-1+) 25%			<i>Enhertu</i> DESTINY-Breast04 HER2-low (1+, 2+) 60%
		CTx → AI ± CDK4/6i 2-5 yrs → camizestrant CAMBRIA-1		saruparib + camizestrant EvoPAR-Breast01 <i>tBRCAm, PALB2m</i> 9%				
TNBC 10-15%	<i>Datroway</i> + <i>Imfinzi</i> TROPION-Breast04	NST → residual disease → <i>Datroway</i> ± <i>Imfinzi</i> TROPION-Breast03		<i>Datroway</i> + <i>Imfinzi</i> TROPION-Breast05 PD-L1-eligib. 30%	DESTINY-Breast04 HER2-low (1+, 2+) 35%	HER2-low (1+, 2+) 35%		
				<i>Datroway</i> TROPION-Breast02 PD-L1-inelig. 70%				
gBRCAm 5% of HR-positive 15% of TNBC		CTx → <i>Lynparza</i> OlympiA			<i>Lynparza</i> OlympiAD			

Key:

DXd ADC

IO

ngSERD

AKTi

PARPi

launched and
established SoClaunched
indication

AstraZeneca in gastric cancer

	Early Stage II/III		1st line	Advanced/Metastatic 2nd line	3rd line
Est. epi (G7, 2025)	50k		90k	60k	30k
HER2-positive 20%	Imfinzi + perioperative FLOT in resectable disease MATTERHORN	RECURRENCE	<i>Enhertu</i> + rilvegostomig + FP ARTEMIDE-Gastric01	<i>Enhertu</i> DESTINY-Gastric02, 04	<i>Enhertu</i> DESTINY-Gastric01
			<i>Enhertu</i> + pembrolizumab + FP DESTINY-Gastric05		
Claudin18.2-positive 45-50%			Potential for new approaches with rilvegostomig PD-1/TIGIT bispecific sonesitug vedotin Claudin18.2 ADC	sonesitug vedotin CLARITY-Gastric01	
Other 20-25%					

Key:

DXd ADC

IO

AZ ADC

IO bispecific

launched and
established SoClaunched
indication

sonesitug vedotin previously AZD0901.

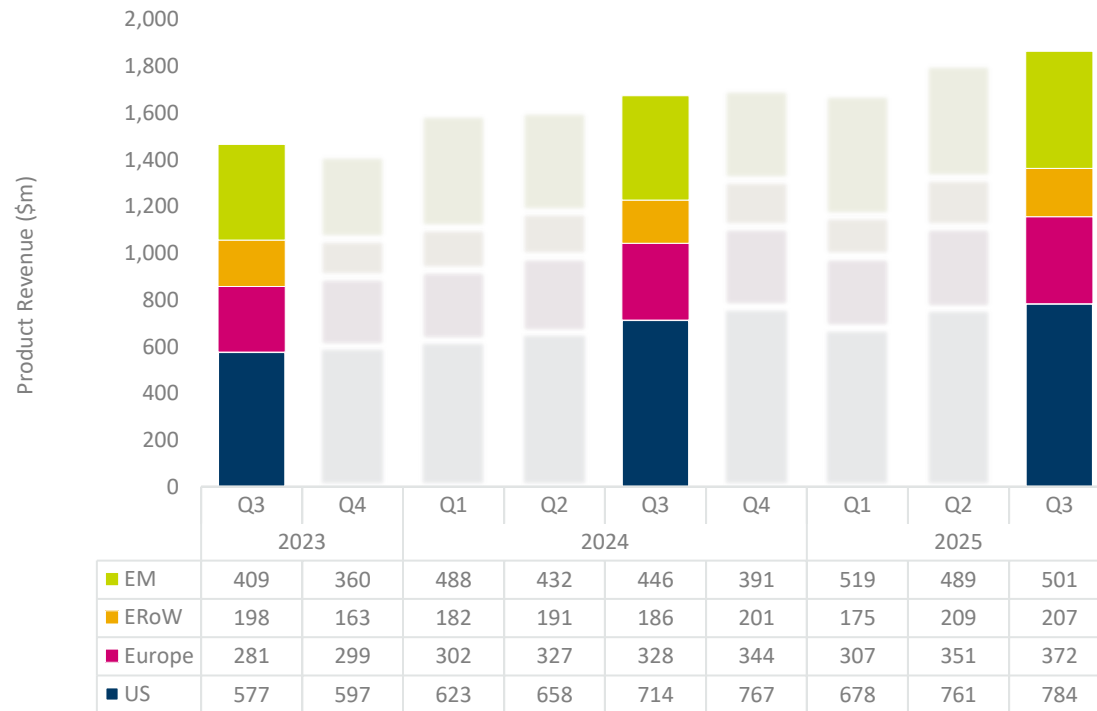
All numbers are approximate. Illustrative settings and populations, not to scale. Gastric cancer map reflects ongoing active Phase III/pivotal trials.

Collaboration partners: Daiichi Sankyo (*Enhertu*), Compugen (rilvegostomig).Appendix: [Glossary](#).

Oncology

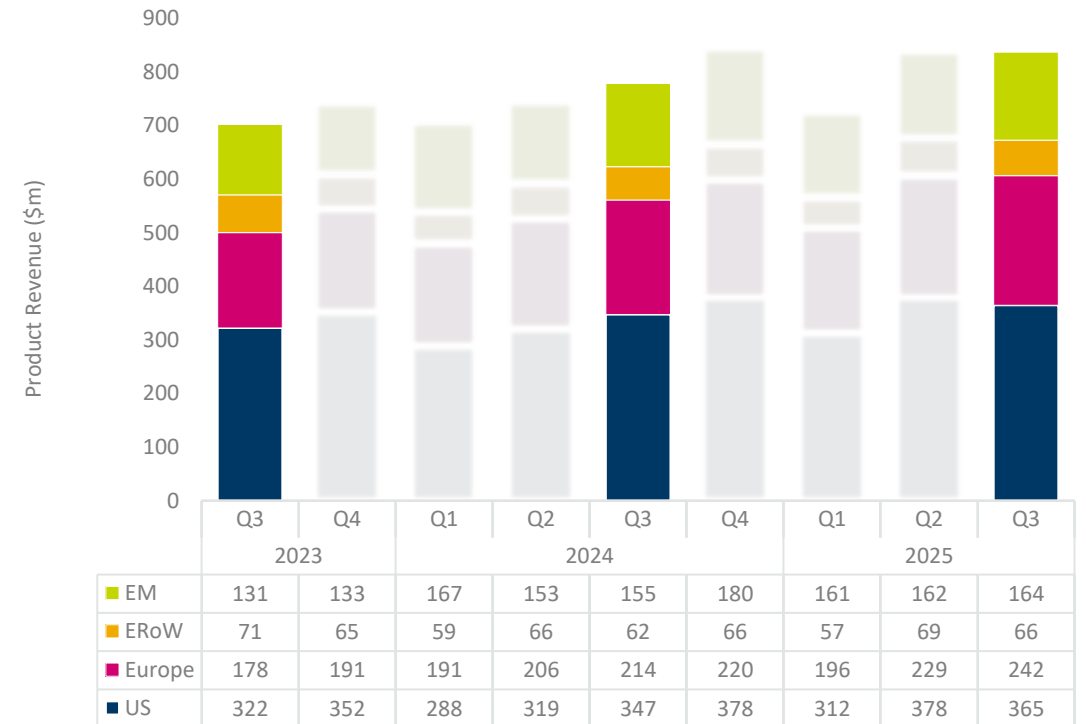
Tagrisso

10% growth at CER to \$5,352m in 9M 2025



Lynparza

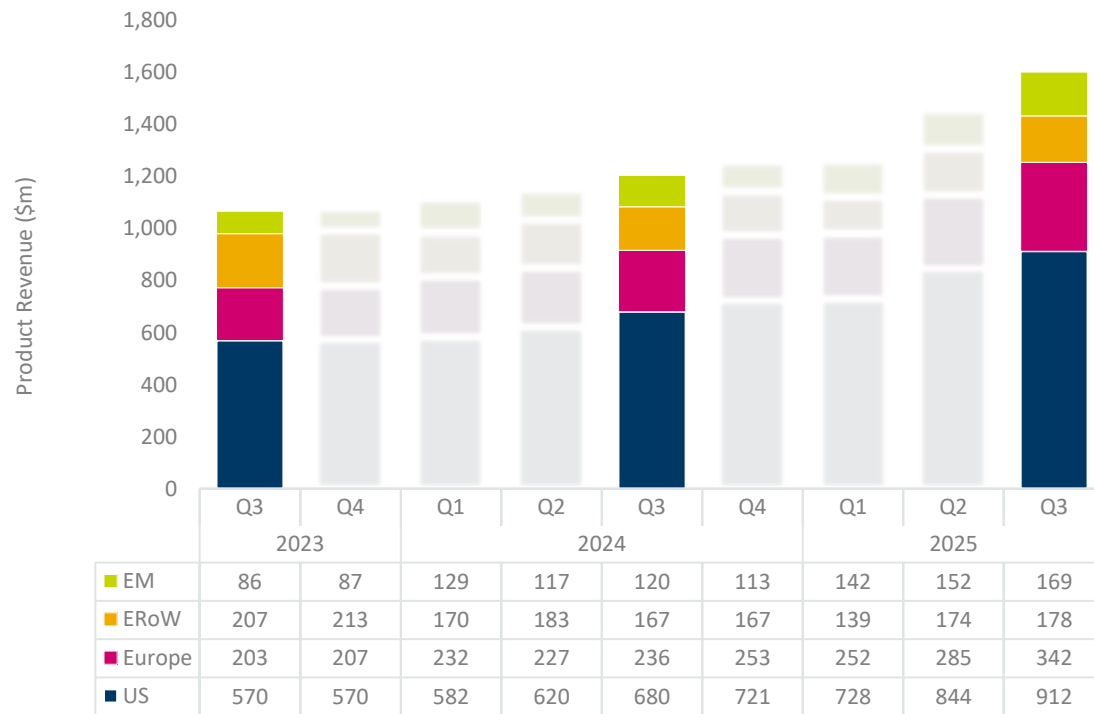
7% growth at CER to \$2,401m in 9M 2025



Oncology

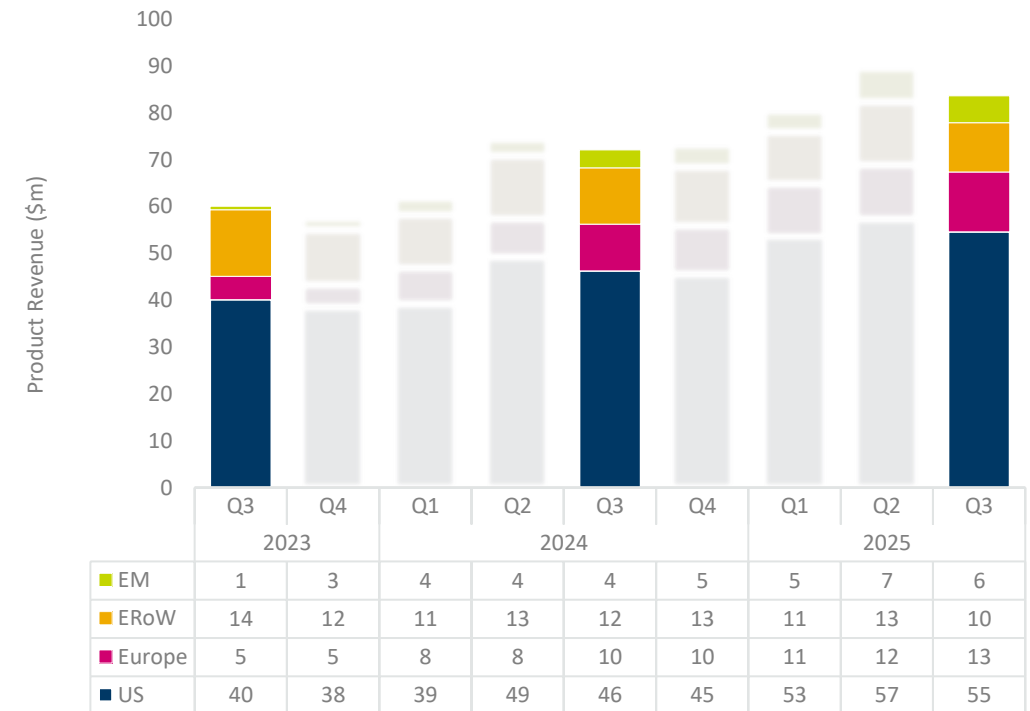
Imfinzi

25% growth at CER to \$4,317m in 9M 2025



Imjudo

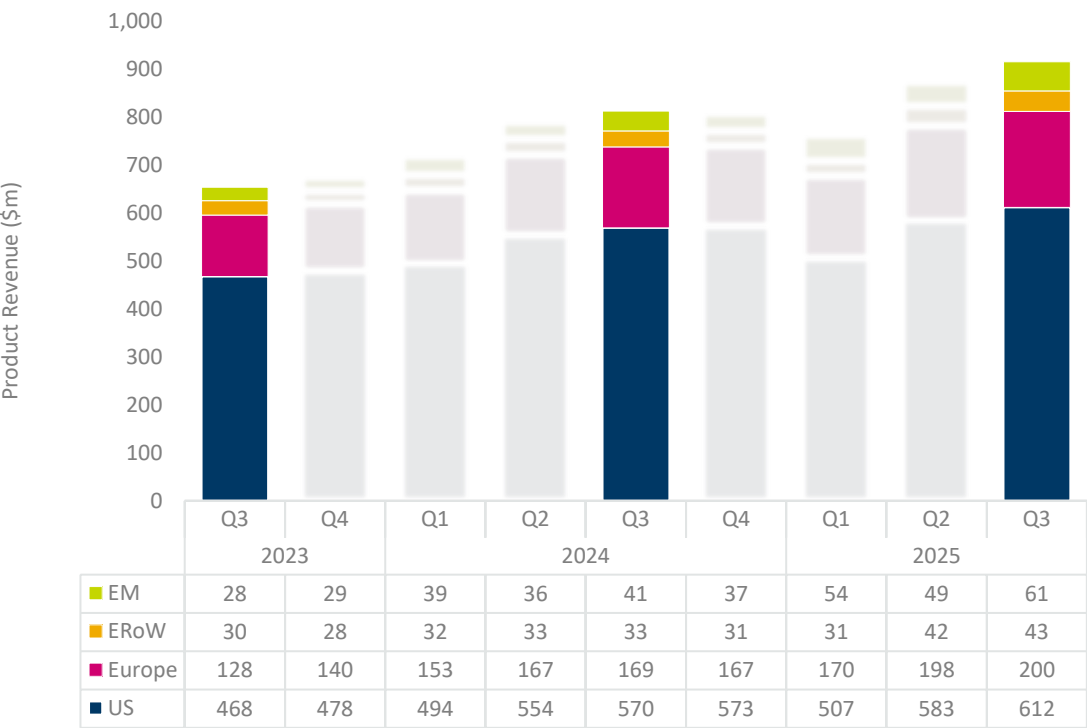
21% growth at CER to \$253m in 9M 2025



Oncology

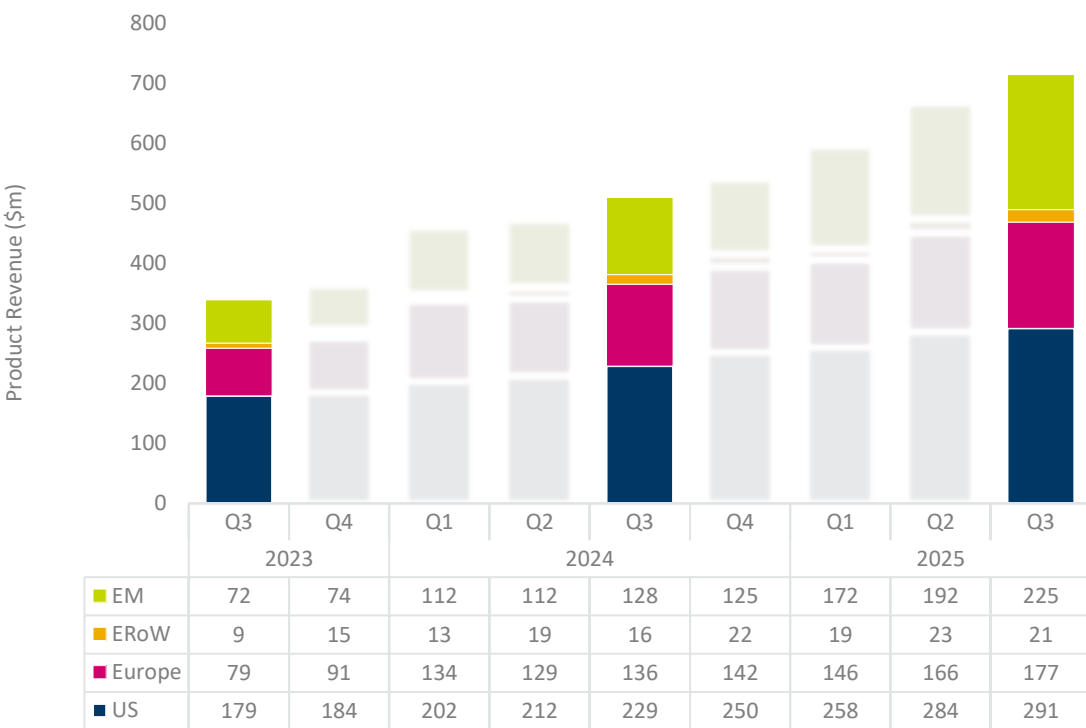
Calquence

10% growth at CER to \$2,551m in 9M 2025



Enhertu

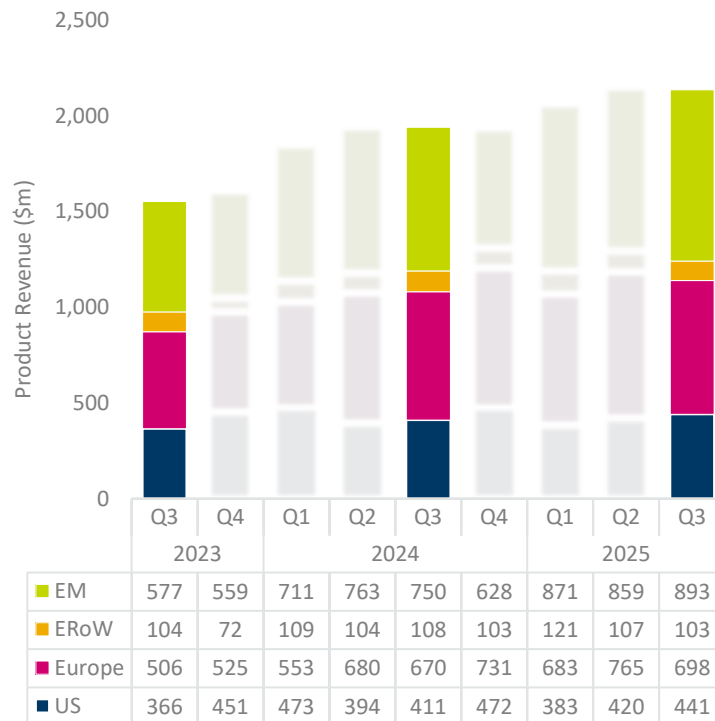
38% growth at CER to \$1,976m in 9M 2025



BioPharmaceuticals: Cardiovascular, Renal & Metabolism

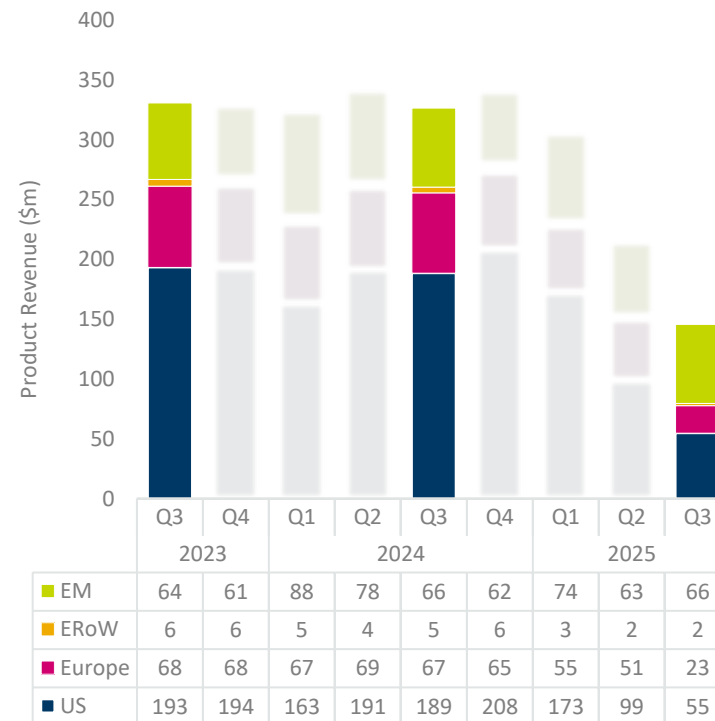
Farxiga

11% growth at CER to \$6,345m in 9M 2025



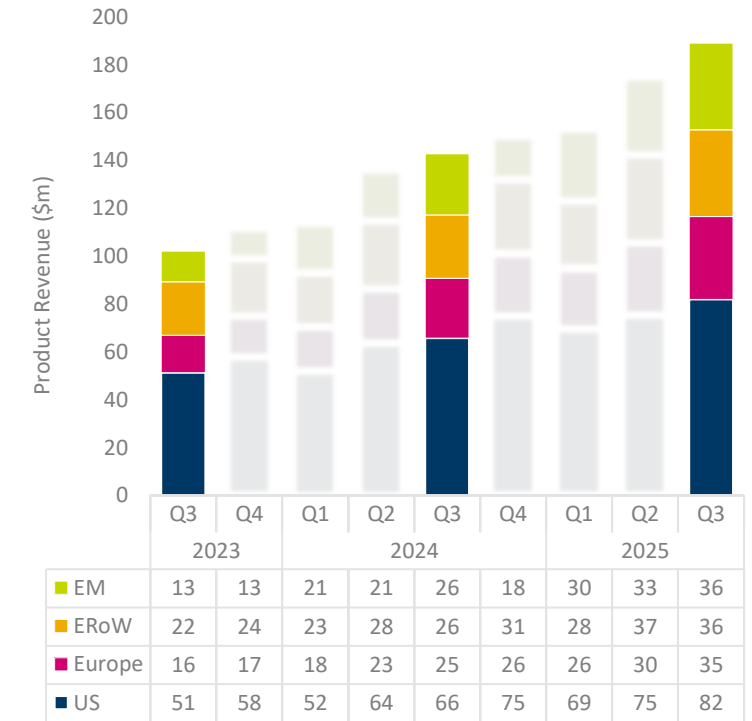
Brilinta

33% decrease at CER to \$665m in 9M 2025



Lokelma

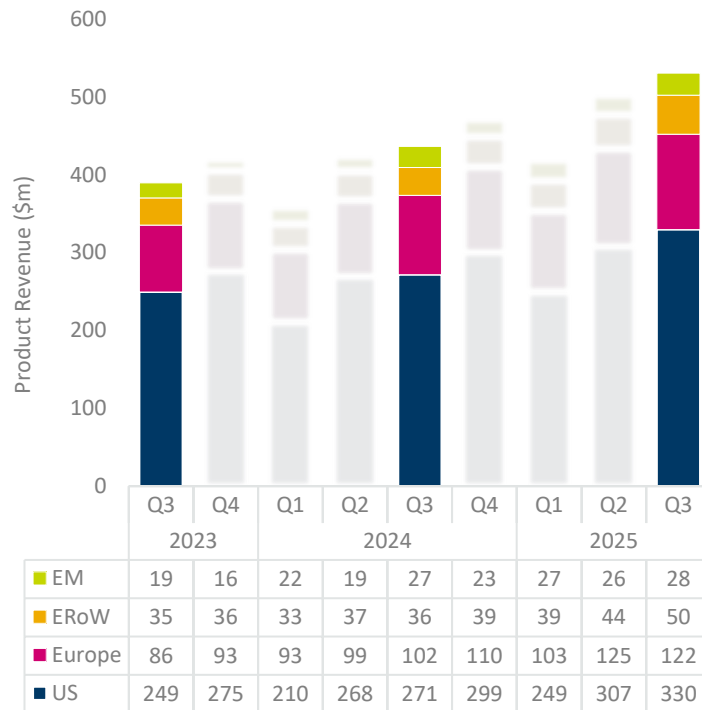
31% growth at CER to \$517m in 9M 2025



BioPharmaceuticals: Respiratory & Immunology

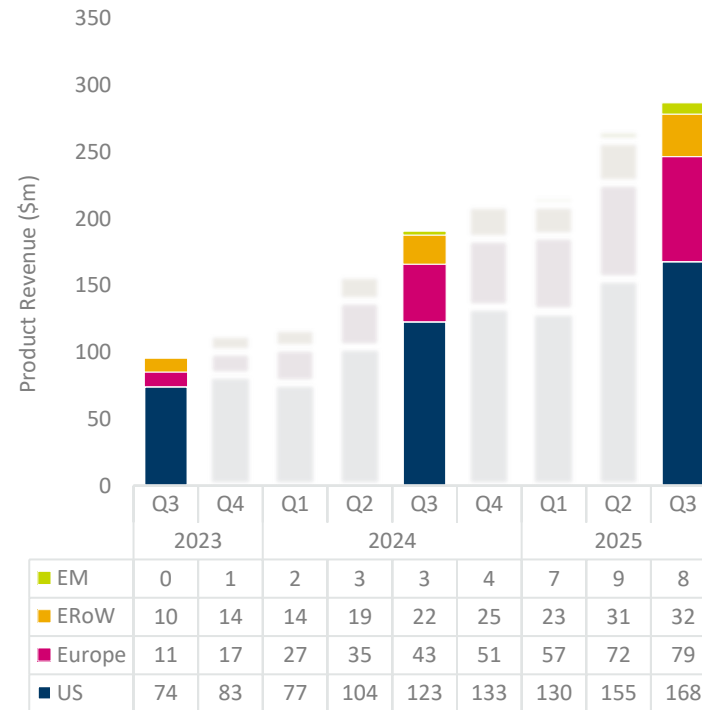
Fasenra

19% growth at CER to \$1,451m in 9M 2025



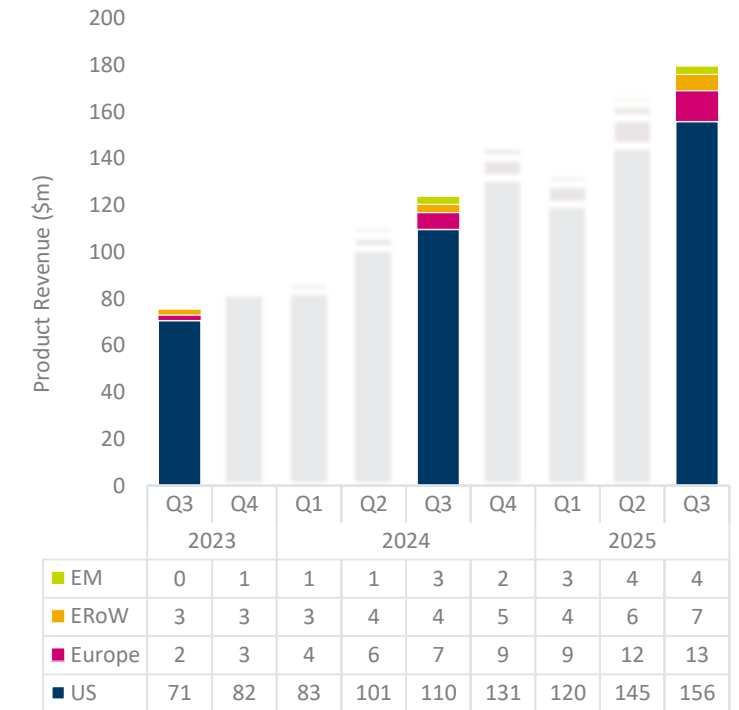
Tezspire

63% growth at CER to \$770m in 9M 2025



Saphnelo

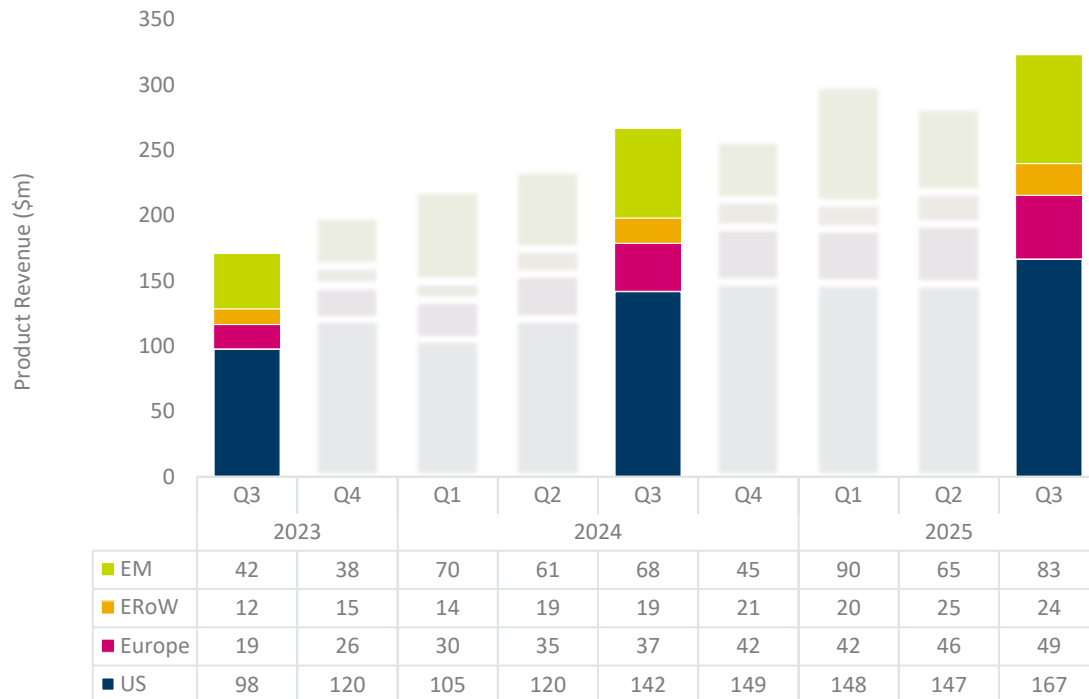
47% growth at CER to \$483m in 9M 2025



BioPharmaceuticals: Respiratory & Immunology

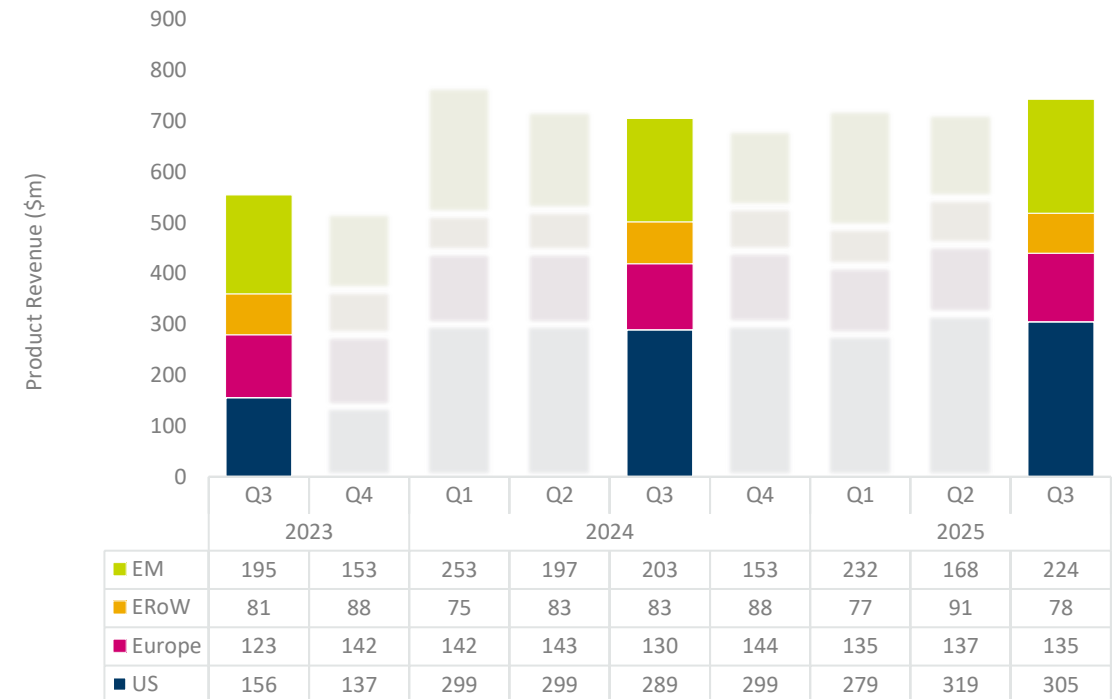
Breztri

26% growth at CER to \$906m in 9M 2025



Symbicort

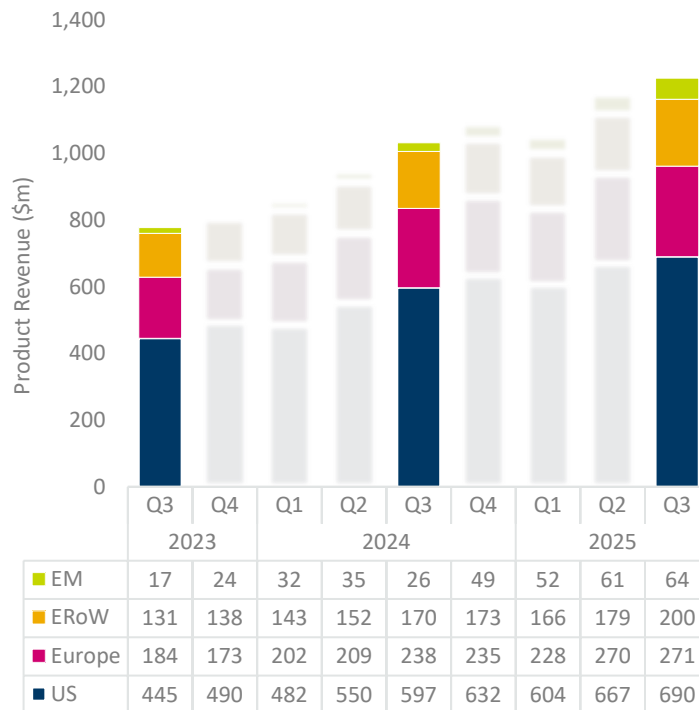
0% decrease at CER to \$2,180m in 9M 2025



Rare Disease

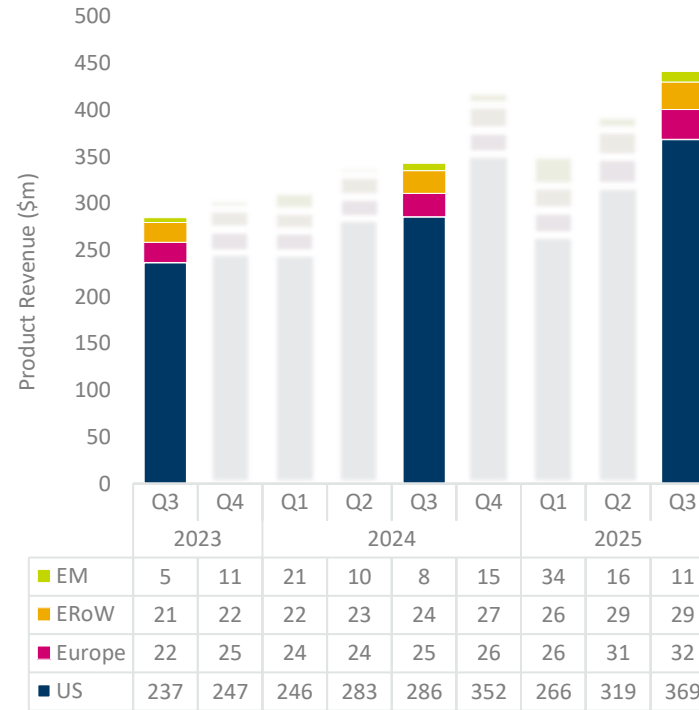
Ultomiris

21% growth at CER to \$3,453m in 9M 2025



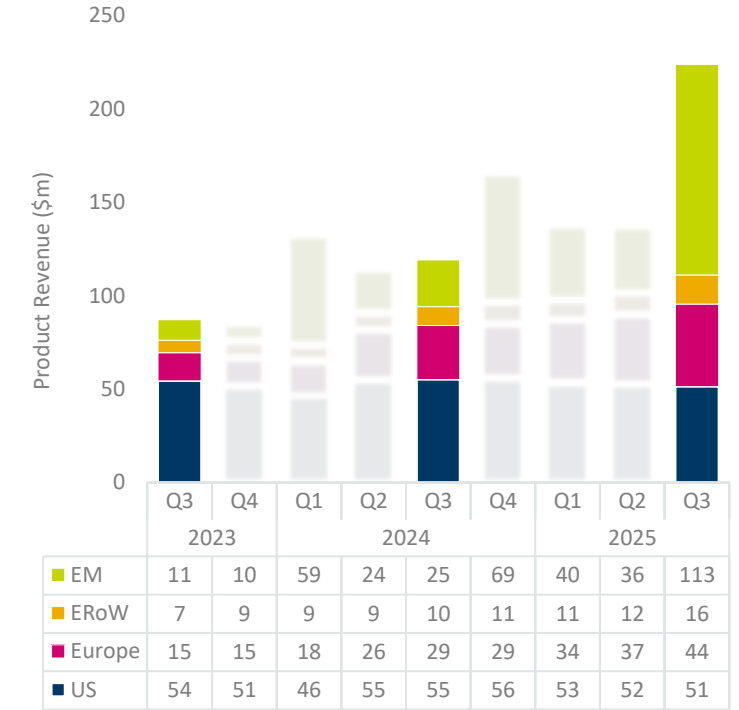
Strensiq

19% growth at CER to \$1,188m in 9M 2025



Koselugo

34% growth at CER to \$498m in 9M 2025



Glossary

1L, 2L, 3L	first-, second-, third-line
9M	nine months
AANEM	American Association of Neuromuscular & Electrodiagnostic Medicine
AAV	adeno-associated virus
ADC	antibody-drug conjugate
adv.	advanced
AHA	American Heart Association
AI	aromatase inhibitor
AKT1	AKT serine/threonine kinase 1
ASCO	American Society of Clinical Oncology
ASH	American Society of Hematology
ASI	aldosterone synthase inhibitor
ATTR-CM	transthyretin amyloid cardiomyopathy
AZ	AstraZeneca
BC	breast cancer
BCG	Bacillus Calmette-Guérin
BTKi	Bruton's tyrosine kinase
C5	complement component 5
CapEx	capital expenditure
CDK4/6i	cyclin-dependent kinase 4/6 inhibitor
CER	constant exchange rates
CFO	net cash inflow from operating activities
CKD	chronic kidney disease
CLDN18.2	Claudin-18.2
CLL	chronic lymphocytic leukaemia
CN	China
COPD	chronic obstructive pulmonary disease
CR	Collaboration Revenue
CRT	chemoradiotherapy
CSA-AKI	cardiac surgery associated acute kidney injury
CTx	chemotherapy
CV	cardiovascular
CVRM	Cardiovascular, Renal and Metabolism
DFS	disease free survival
Dxd	deruxtecan
eBC	early breast cancer
EBITDA	earnings before interest, tax, depreciation and amortisation
EFS	event-free survival
EGFRm	epidermal growth factor receptor-mutant
EGPA	eosinophilic granulomatosis with polyangiitis
EoE	eosinophilic esophagitis
epi	epidemiology
EPS	earnings per share
ERoW	Established Rest of World

ESC	European Society of Cardiology
ESMO	European Society of Medical Oncology
ESR1m	estrogen receptor alpha-mutated
EU	Europe
FDC	fixed-dose combination
FL	follicular lymphoma
FLOT	fluorouracil, leucovorin, oxaliplatin and docetaxel
FP	fluoropyrimidine
FX	foreign exchange
FY	Fiscal Year
G7	US, Japan, EU5
gBRCAm	germline BRCA-mutated breast cancer
GC	gastric cancer
GEJC	gastroesophageal junction cancer
GM	General Meeting
gMG	generalised myasthenia gravis
HCC	hepatocellular carcinoma
HER2-/negative	human epidermal growth factor receptor 2-negative
HER2+/positive	human epidermal growth factor receptor 2-positive
HER2-low	human epidermal growth factor receptor 2-low
HER2m	human epidermal growth factor receptor 2-mutant
HER2-ultralow	human epidermal growth factor receptor 2-ultralow
HF	heart failure
HPP	hypophosphatasia
HR+/positive	hormone receptor-positive
HSCT-TMA	hematopoietic stem cell transplantation-associated thrombotic microangiopathy
i.v.	intravenous
I+M	induction + maintenance
IgAN	Immunoglobulin A nephropathy
IL-5	interleukin-5
IO	immuno-oncology
JP	Japan
K+	potassium
LSM	least-squares mean
mCRPC	metastatic castration-resistant prostate cancer
MFN	most favoured nations
mg	milligram
MG-ADL	Myasthenia Gravis Activities of Daily Living
mmHg	millimetres of mercury
mOS	median overall survival
NF-1-PN	Neurofibromatosis Type 1 Plexiform Neurofibromas
NME	new molecular entity
NMIBC	non-muscle invasive bladder cancer
NMOSD	neuromyelitis optica spectrum disorder

NMR+	normalised membrane ratio positive
NRDL	national reimbursement drug list
NSCLC	non-small cell lung cancer
NSQ	non-squamous
NST	neoadjuvant systemic treatment
NYSE	New York Stock Exchange
OLE	open label extension
ORR	objective response rate
OS	overall survival
PALB2m	partner and localizer of BRCA2
PARPi	poly-ADP ribose polymerase inhibitor
pCR	pathologic complete response
PD-1	programmed cell death protein 1
PD-L1	programmed cell death ligand 1
PDx	PD-(L)1 inhibitor
PIK3CA	phosphatidylinositol-4,5-bisphosphate 3-kinase catalytic subunit
PNH	paroxysmal nocturnal haemoglobinuria
PR	Product Revenue
PS	Product Sales
PTEN	phosphatase and TENsin homolog deleted on chromosome 10
PYR	Peak-Year Revenue
R&D	Research & Development
R&I	Respiratory & Immunology
RCT	randomised control trial
SBP	systolic blood pressure
SBRT	stereotactic body radiotherapy
SG&A	Selling, General & Administrative
SLE	systemic lupus erythematosus
SoC	standard-of-care
SQ	squamous
Stg.	stage
tBRCAm	tumor BRCA mutation
T-DM1	trastuzumab emtansine
THP	docetaxel, trastuzumab and pertuzumab
TIGIT	T-cell immunoreceptor with immunoglobulin and ITIM domains
TKI	tyrosine kinase inhibitor
TL07	TROPION-Lung07
TL08	TROPION-Lung08
TNBC	triple negative breast cancer
US	United States
V&I	Vaccines & Immune Therapies
WCLC	World Conference on Lung Cancer
YTD	year to date



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