



FY 2025 Q4 Earnings Call

November 12, 2025

Agenda

- TransDigm Overview, Highlights and Outlook
Mike Lisman
President and CEO
- Market Review
Joel Reiss
Co-COO
- Operating Performance and Financial Results
Sarah Wynne
CFO
- Q&A

Forward Looking Statements & Special Notice Regarding Pro Forma and Non-GAAP Information



FORWARD LOOKING STATEMENTS

This presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, including information regarding our guidance for future periods. These forward-looking statements are based on management's current expectations and beliefs, as well as a number of assumptions concerning future events, many of which are outside of our control. Consequently, such forward looking statements should be regarded solely as our current plans, estimates and beliefs. These statements are subject to risks and uncertainties that could cause actual results to differ materially from those expressed or implied in the forward-looking statement. The Company does not undertake, and specifically declines, any obligation, to publicly release the results of any revisions to these forward-looking statements that may be made to reflect any future events or circumstances after the date of such statements or to reflect the occurrence of anticipated or unanticipated events. All forward-looking statements attributable to the Company or persons acting on its behalf are expressly qualified in their entirety by these cautionary statements. These risks and uncertainties include but are not limited to: the sensitivity of our business to the number of flight hours that our customers' planes spend aloft and our customers' profitability, both of which are affected by general economic conditions; supply chain constraints; increases in raw material costs, taxes and labor costs that cannot be recovered in product pricing; failure to complete or successfully integrate acquisitions; our indebtedness; current and future geopolitical or other worldwide events, including, without limitation, wars or conflicts and public health crises; cybersecurity threats; risks related to the transition or physical impacts of climate change and other natural disasters or meeting regulatory requirements; our reliance on certain customers; the United States ("U.S.") defense budget and risks associated with being a government supplier including government audits and investigations; failure to maintain government or industry approvals; risks related to changes in laws and regulations, including increases in compliance costs and potential changes in trade policies and tariffs; potential environmental liabilities; liabilities arising in connection with litigation; risks and costs associated with our international sales and operations; and other factors. Further information regarding the important factors that could cause actual results to differ materially from projected results can be found in TransDigm Group's most recent Annual Report on Form 10-K and other reports that TransDigm Group or its subsidiaries have filed with the Securities and Exchange Commission.

You are cautioned not to place undue reliance on our forward-looking statements. TransDigm Group Incorporated assumes no obligation to, and expressly disclaims any obligation to, update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

SPECIAL NOTICE REGARDING PRO FORMA AND NON-GAAP INFORMATION

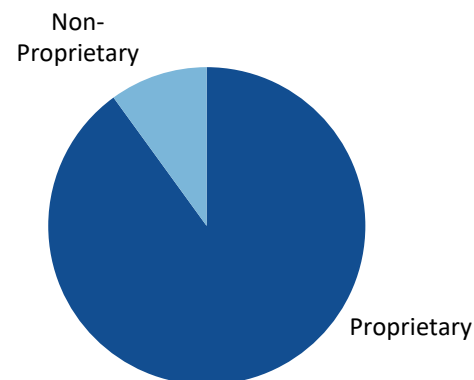
This presentation sets forth certain pro forma financial information. This pro forma financial information gives effect to certain recently completed acquisitions and divestitures. Such pro forma information is based on certain assumptions and adjustments and does not purport to present TransDigm's actual results of operations or financial condition had the transactions reflected in such pro forma financial information occurred at the beginning of the relevant period, in the case of income statement information, or at the end of such period, in the case of balance sheet information, nor is it necessarily indicative of the results of operations that may be achieved in the future.

This presentation also sets forth certain non-GAAP financial measures. A presentation of the most directly comparable GAAP measures and a reconciliation to such measures are set forth in the appendix.

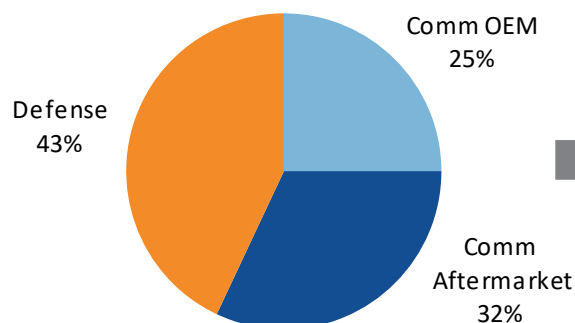
Distinguishing Characteristics

- Highly engineered aerospace components
- Significant aftermarket content
- Proprietary products
- High free cash flow

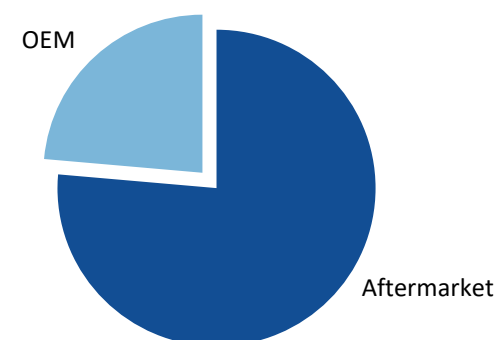
Proprietary Revenues ⁽¹⁾



Pro Forma Revenues ⁽¹⁾



Pro Forma EBITDA As Defined ⁽¹⁾



(1) Pro forma revenue is for the fiscal year ended 9/30/2025. Includes full year impact of the Servotronics, Inc. acquisition completed July 2025. Excludes the Simmonds Precision Products, Inc. acquisition completed October 2025. Please see the Special Notice Regarding Pro Forma and Non-GAAP Information.

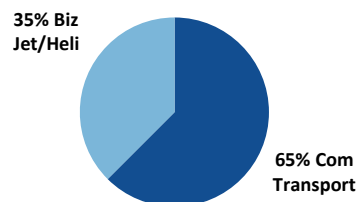
2025 Q4 Financial Performance by Markets – Pro Forma

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Highlights

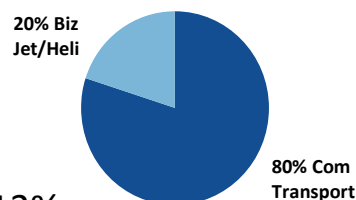
Commercial OEM:

- Q4 '25 Commercial Transport Revenue Up 9%
- Q4 '25 Business Jet/Helicopter Revenue Up 3%



Commercial Aftermarket:

- Q4 '25 Commercial Transport Revenue Up 13%
- Q4 '25 Business Jet/Helicopter Revenue Up 6%



Defense:

- Q4 '25 Defense Aftermarket Growth Outpaced Defense OEM
- Revenue Growth Well Distributed Across Businesses

Q4 Review – Pro Forma Revenues⁽¹⁾

	Actual vs. Prior Year	
	Q4	YTD
Commercial OEM:	Up 7%	Down 1%
Commercial Aftermarket:	Up 11%	Up 10%
Defense:	Up 16%	Up 13%

(1) Pro forma revenue is for the fiscal year ended 9/30/2025. Includes full year impact of the Servotronics, Inc. acquisition completed July 2025. Excludes the Simmonds Precision Products, Inc. acquisition completed October 2025. Please see the Special Notice Regarding Pro Forma and Non-GAAP Information.

Fourth Quarter 2025 Select Financial Results

(\$ in millions, except per share amounts)

	<u>Q4 FY 2025</u>	<u>Q4 FY 2024</u>	
Revenue	\$2,437	\$2,185	11.5%
Gross Profit	\$1,470	\$1,258	
	60.3%	57.6%	2.7%
SG&A	\$256	\$264	
% to Sales	10.5%	12.1%	-1.6%
Interest Expense - Net	\$420	\$343	22.4%
Refinancing Costs	\$3	(\$1)	
EBITDA As Defined	\$1,320	\$1,149	14.9%
Margin %	54.2%	52.6%	
Adjusted EPS	\$10.82	\$9.83	10.1%
GAAP Tax Rate	19.0%	22.7%	
Adjusted Tax Rate	22.3%	21.0%	

- Application of our value-driven operating strategy
- Fixed overhead spread over higher production volumes



- Lower non-cash stock and deferred compensation expense



- Interest on the additional debt raised in Q4 fiscal 2024 and Q4 fiscal 2025

- Completed the refinancing of Tranche I & K term loans during the quarter

Full Year 2025 Select Financial Results

(\$ in millions, except per share amounts)

	<u>FY 2025</u>	<u>FY 2024</u>	
Revenue	\$8,831	\$7,940	11.2% Increase
Gross Profit	\$5,311	\$4,672	
	60.1%	58.8%	1.3%
SG&A	\$945	\$980	
% to Sales	10.7%	12.3%	-1.6%
Interest Expense - Net	\$1,572	\$1,286	22.2% Increase
Refinancing Costs	\$11	\$58	
EBITDA As Defined	\$4,760	\$4,173	14.1% Increase
Margin %	53.9%	52.6%	
Adjusted EPS	\$37.33	\$33.99	9.8% Increase
GAAP Tax Rate	21.1%	22.6%	
Adjusted Tax Rate	23.6%	24.0%	

- Application of our value-driven operating strategy
- Fixed overhead spread over higher production volumes



- Lower non-cash stock and deferred compensation expense
- Lower acquisition transaction-related expenses



- Interest on additional debt raised during Q4 fiscal 2024 and Q4 fiscal 2025 and lower interest income

- Completed the refinancing of one senior subordinated note and Tranche I & K term loans

Fiscal 2026 Outlook

Market Growth Assumptions

FY 2025 Pro Forma Revenue Mix ⁽¹⁾	Market	FY 2026 Expected Growth
25%	Commercial OEM	High Single-Digit to Mid Teens % Range
32%	Commercial Aftermarket	High Single-Digit % Range
43%	Defense	Mid Single-Digit to High Single-Digit % Range

Guidance Summary

(\$ in millions, except per share amounts)

	FY 26 Guidance		
	Low	Mid-Point	High
Revenues	\$ 9,750	\$ 9,850	\$ 9,950
Net Income	\$ 1,906	\$ 1,966	\$ 2,026
GAAP EPS	\$ 31.55	\$ 32.57	\$ 33.59
EBITDA As Defined	\$ 5,075	\$ 5,150	\$ 5,225
<i>% of sales</i>	52.1%	52.3%	52.5%
Adj. EPS	\$ 36.49	\$ 37.51	\$ 38.53

(1) Pro forma revenue is for the fiscal year ended 9/30/2025. Includes full year impact of the Servotronics, Inc. acquisition completed July 2025. Excludes the Simmonds Precision Products, Inc. acquisition completed October 2025. Please see the Special Notice Regarding Pro Forma and Non-GAAP Information.

Fiscal 2026 Select Financial Assumptions

Select Financial Assumptions for Fiscal 2026	
Capital Expenditures	\$280 to \$310 million
Full Year Net Interest Expense	≈ \$1.90 billion (includes \$60 million of interest income)
Full Year Effective Tax Rate	≈ 22% to 24% for GAAP EPS, Adjusted EPS and Cash Taxes
Depreciation & Amortization Expense (ex backlog)	\$375 to \$385 million
Backlog Amortization	\$35 to \$40 million
Non-Cash Stock Compensation and Deferred Compensation Expense	\$205 to \$225 Million
Other EBITDA As Defined Add-Backs ⁽¹⁾	\$45 to \$55 million
Weighted Average Shares	58.5

(1) Other EBITDA As Defined Add-Backs primarily include estimates for refinancing costs, foreign currency gains or losses, employer withholding taxes on stock option exercises, acquisition-related expenses and adjustments and other, net.

Reconciliation of Fiscal 2026 Outlook

(\$ in millions, except per share amounts)

	FY 2026 Guidance Midpoint	
Net income	\$ 1,966	
Adjustments:		
Depreciation and amortization expense	415	Includes approx. \$35m of backlog amortization
Interest expense - net	1,900	
Income tax provision	604	
EBITDA	4,885	
Adjustments:		
Acquisition transaction and integration-related expenses ⁽¹⁾	35	
Non-cash stock and deferred compensation expense ⁽¹⁾	215	
Other, net ⁽¹⁾	15	
Gross Adjustments to EBITDA	265	
EBITDA As Defined	\$5,150	
<i>EBITDA As Defined Margin ⁽¹⁾</i>	52.3%	
GAAP earnings per share	\$32.57	
Adjustments to earnings per share:		
Inclusion of the dividend equivalent payments	1.03	
Acquisition transaction and integration-related expenses	0.92	
Non-cash stock and deferred compensation expense	2.79	
Other, net	0.20	
Adjusted earnings per share	\$37.51	
Weighted-average shares outstanding	58.5	
GAAP & Adj Tax Rate	22% - 24%	

(1) Refer to tables in Appendix for definitions of Non-GAAP measurement adjustments.

Reconciliation of GAAP EPS to Adjusted EPS - Guidance

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	Thirteen Week Periods Ended		Fiscal Years Ended		Full Year Guidance Mid-Point
	September 30, 2025	September 30, 2024	September 30, 2025	September 30, 2024	September 30, 2026
GAAP earnings per share	\$ 7.75	\$ 5.80	\$ 32.08	\$ 25.62	\$ 32.57
Adjustments to earnings per share:					
Dividend equivalent payments	2.75	2.27	3.58	4.02	1.03
Acquisition transaction and integration-related expenses	0.24	0.49	0.83	1.10	0.92
Non-cash stock and deferred compensation expense	0.44	0.81	2.06	2.85	2.79
Refinancing costs	0.04	(0.01)	0.14	0.76	-
Tax adjustment on income from continuing operations before taxes	(0.42)	0.18	(1.10)	(0.56)	-
Other, net	0.02	0.29	(0.26)	0.20	0.20
Adjusted earnings per share	\$ 10.82	\$ 9.83	\$ 37.33	\$ 33.99	\$ 37.51

Capital Structure

Capital Structure

(\$ in millions)

	Actual 9/30/25	Rate
Cash	<u>\$2,808</u>	
\$910mm revolver	—	S + 2.250%
\$725mm AR securitization facility	725	S + 1.350%
First lien term loan J due 2031	3,595	S + 2.500%
First lien term loan K due 2030	3,544	S + 2.250%
First lien term loan L due 2032	1,485	S + 2.500%
New First lien term loan M due 2032	2,500	S + 2.500%
Senior secured notes due 2028	2,100	6.750%
Senior secured notes due 2029	2,750	6.375%
Senior secured notes due 2030	1,450	6.875%
Senior secured notes due 2031	1,000	7.125%
Senior secured notes due 2032	2,200	6.625%
Senior secured notes due 2033	1,500	6.000%
New Senior secured notes due 2034	500	6.250%
Total secured debt	\$23,349	4.9x
Total net secured debt	\$20,541	4.3x
Senior subordinated notes due 2029	1,200	4.625%
Senior subordinated notes due 2029	750	4.875%
Senior subordinated notes due 2033	2,650	6.375%
New Senior subordinated notes due 2034	2,000	6.750%
Capital Lease Obligations (Gross)	284	
Total debt	\$30,233	6.4x
Total net debt	\$27,425	5.8x

**FY25 Weighted
Average Interest Rate
6.0%**

**FY26 Forecasted
Weighted Average
Interest Rate
6.3%**

Interest Rate Sensitivity

- Interest rates on TDG's \$30Bn of gross Debt is ~ 75% hedged/fixed rate through fiscal year 2029
- Achieved via a combination of interest rate caps, swaps and collars
- Significantly reduces near-term exposure to any variable rate increases

\$ in millions

	Current FY 26 Assumptions			
Average Variable Rate ⁽¹⁾	~ 3.8%	5.0%	6.0%	7.0%
Interest Expense - Pre-Tax ⁽²⁾	\$1,900	\$2,000	\$2,075	\$2,150
Interest Rate - Pre-Tax	6.3%	6.6%	6.9%	7.1%

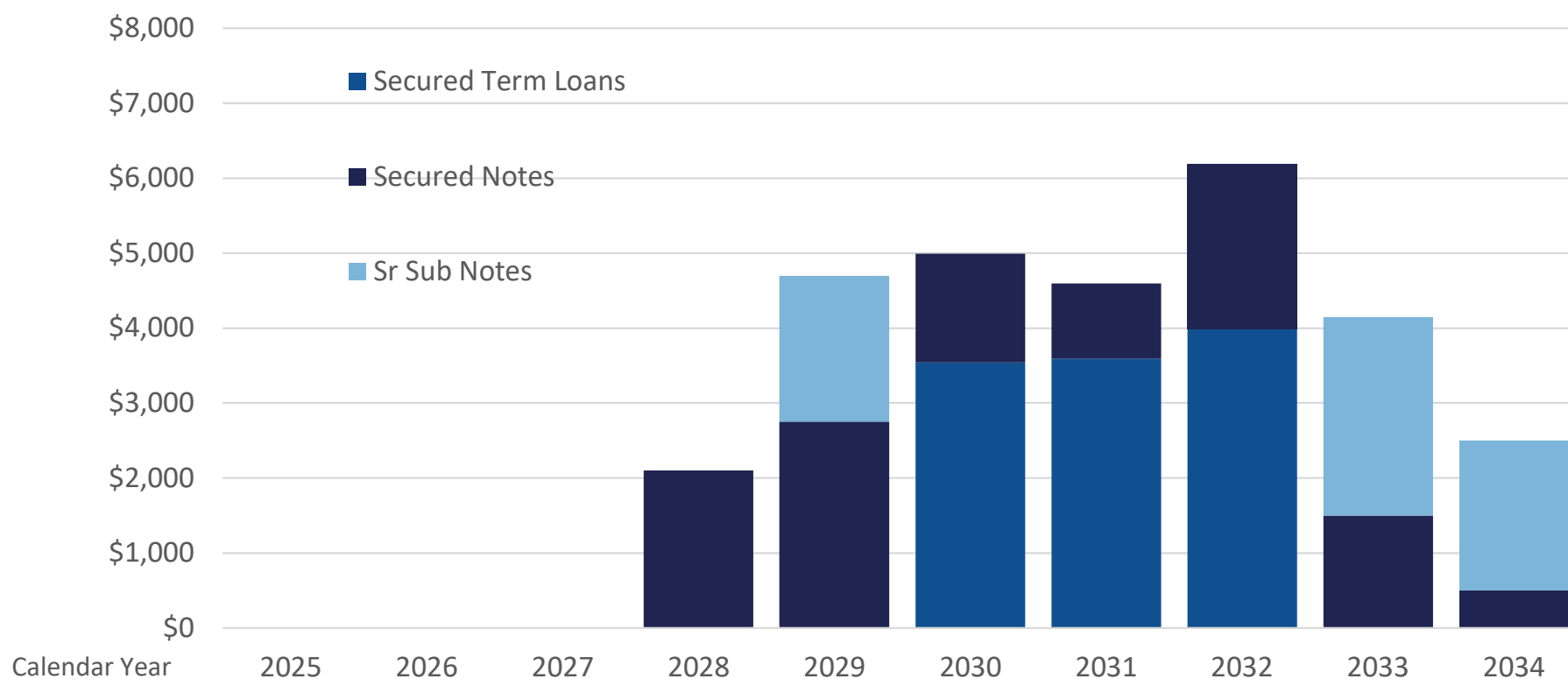
(1) FY 26 Weighted Average Variable rate is the average Term SOFR for TDG's 2026 fiscal year based on current consensus and management estimates.

(2) Interest expense shown includes \$55M amortization of debt issuance costs and fees and \$60M of Interest income.

Debt Maturity Profile

Debt Maturity Profile

(\$MM)



Note 1: \$910M Revolver matures in February 2029

Note 2: \$725M AR Securitization renews annually in July

Appendix: Reconciliation of Net Income to EBITDA and EBITDA As Defined

(\$ in millions)

	Thirteen Week Periods Ended		Fiscal Years Ended	
	September 30, 2025	September 30, 2024	September 30, 2025	September 30, 2024
Net Income	\$ 609	\$ 468	\$ 2,074	\$ 1,715
Adjustments:				
Depreciation and amortization expense	97	93	367	312
Interest expense - net	420	343	1,572	1,286
Income tax provision	143	137	555	500
EBITDA	1,269	1,041	4,568	3,813
Adjustments:				
Acquisition transaction and integration-related expenses ⁽¹⁾	10	28	42	70
Non-cash stock and deferred compensation expense ⁽²⁾	33	59	157	217
Refinancing costs ⁽³⁾	3	(1)	11	58
Other, net ⁽⁴⁾	5	22	(18)	15
Gross Adjustments to EBITDA	51	108	192	360
EBITDA As Defined	\$ 1,320	\$ 1,149	\$ 4,760	\$ 4,173
EBITDA As Defined, Margin ⁽⁵⁾	54.2%	52.6%	53.9%	52.6%

⁽¹⁾ Represents costs incurred to integrate acquired businesses into our operations; facility relocation costs and other acquisition-related costs; transaction and valuation-related costs for acquisitions comprising deal fees, legal, financial and tax due diligence expenses; and amortization expense of inventory step-up recorded in connection with the purchase accounting of acquired businesses.

⁽²⁾ Represents the compensation expense recognized under our stock option plans and deferred compensation plans.

⁽³⁾ Represents costs expensed related to debt financing activities, including new issuances, extinguishments, refinancings and amendments to existing agreements.

⁽⁴⁾ Primarily represents foreign currency transaction gains or losses, payroll withholding taxes related to dividend equivalent payments and stock option exercises, non-service related pension costs, deferred compensation payments and other miscellaneous income or expense, such as gain on sale of business.

⁽⁵⁾ The EBITDA As Defined Margin represents the amount of EBITDA As Defined as a percentage of net sales.

Appendix: Reconciliation of Reported EPS to Adjusted EPS

(\$ in millions, except per share amounts)

Reported Earnings Per Share	Thirteen Week Periods Ended		Fiscal Years Ended	
	September 30, 2025	September 30, 2024	September 30, 2025	September 30, 2024
Net income	\$ 609	\$ 468	\$ 2,074	\$ 1,715
Less: Net loss (income) attributable to noncontrolling interests	1	-	-	(1)
Net income attributable to TD Group	610	468	2,074	1,714
Less: Dividends declared or paid on participating securities	(159)	(132)	(208)	(233)
Net income applicable to TD Group common stockholders - basic and diluted	<u>\$ 451</u>	<u>\$ 336</u>	<u>\$ 1,866</u>	<u>\$ 1,481</u>
Weighted-average shares outstanding under the two-class method:				
Weighted-average common shares outstanding	56.3	56.2	56.3	55.8
Vested options deemed participating securities	1.8	1.8	1.9	2.0
Total shares for basic and diluted earnings per share	<u>58.1</u>	<u>58.0</u>	<u>58.2</u>	<u>57.8</u>
Earnings per share -- basic and diluted	\$ 7.75	\$ 5.80	\$ 32.08	\$ 25.62
Adjusted Earnings Per Share				
Net income	\$ 609	\$ 468	\$ 2,074	\$ 1,715
Gross adjustments to EBITDA	51	108	192	360
Purchase accounting backlog amortization	7	8	21	13
Tax adjustment ⁽¹⁾	(38)	(14)	(116)	(122)
Adjusted net income	<u>\$ 629</u>	<u>\$ 570</u>	<u>\$ 2,171</u>	<u>\$ 1,966</u>
Adjusted diluted earnings per share under the two-class method	<u>\$ 10.82</u>	<u>\$ 9.83</u>	<u>\$ 37.33</u>	<u>\$ 33.99</u>

(1) For the thirteen week periods and fiscal years ended September 30, 2025 and 2024, the Tax adjustment represents the tax effect of the adjustments at the applicable effective tax rate, as well as the impact on the effective tax rate when excluding the excess tax benefits on stock option exercises. Stock compensation expense is excluded from adjusted net income and therefore we have excluded the impact that the excess tax benefits on stock option exercises have on the effective tax rate for determining adjusted net income.

Appendix: Reconciliation of Net Cash Provided by Operating Activities to EBITDA and EBITDA As Defined

(\$ in millions)

	Fiscal Years Ended	
	September 30, 2025	September 30, 2024
Net cash provided by operating activities	\$ 2,038	\$ 2,045
Adjustments:		
Changes in assets and liabilities, net of effects from acquisitions and sales of businesses	558	302
Interest expense - net ⁽¹⁾	1,534	1,246
Income tax provision - current	565	490
Amortization of inventory step-up	(10)	(21)
Loss contract amortization	51	35
Refinancing costs ⁽²⁾	(11)	(58)
Gain on sale of businesses, net	10	11
Non-cash stock and deferred compensation expense ⁽³⁾	(157)	(217)
Foreign currency exchange losses	(10)	(20)
EBITDA	4,568	3,813
Adjustments:		
Acquisition transaction and integration-related expenses ⁽⁴⁾	42	70
Non-cash stock and deferred compensation expense ⁽³⁾	157	217
Refinancing costs ⁽²⁾	11	58
Other, net ⁽⁵⁾	(18)	15
EBITDA As Defined	\$ 4,760	\$ 4,173

⁽¹⁾ Represents interest expense, net of interest income, excluding the amortization of debt issuance costs and discount on debt.

⁽²⁾ Represents costs expensed related to debt financing activities, including new issuances, extinguishments, refinancings and amendments to existing agreements.

⁽³⁾ Represents the compensation expense recognized under our stock option plans and deferred compensation plans.

⁽⁴⁾ Represents costs incurred to integrate acquired businesses into our operations; facility relocation costs and other acquisition-related costs; transaction and valuation-related costs for acquisitions comprising deal fees, legal, financial and tax due diligence expenses; and amortization expense of inventory step-up recorded in connection with the purchase accounting of acquired businesses.

⁽⁵⁾ Primarily represents foreign currency transaction gains or losses, payroll withholding taxes related to dividend equivalent payments and stock option exercises, non-service related pension costs, deferred compensation payments and other miscellaneous income or expense, such as gain on sale of business.