

Karrie International Holdings Limited

嘉利國際控股有限公司*

(Incorporated in Bermuda with limited liability)

(Stock Code: 1050)

Executive Director:

Mr. Ho Cheuk Fai (Chairman and Chief Executive Officer)

Ms. Chan Ming Mui, Silvia

Mr. Zhao Kai

Mr. Chan Raymond

Mr. Ho Wai Hon, Brian (Deputy Chairman)

Independent Non-executive Directors:

Mr. Fong Hoi Shing

Dr. Lau Kin Wah

Mr. Lam Yin Shing, Donald

Registered office:

Clarendon House 2

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Head Office and Principal Place of

Business in Hong Kong:

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New Territories

Hong Kong

14 November 2025

To the Shareholders

Dear Sir or Madam,

(I) CONNECTED TRANSACTION: PROPOSED ISSUE OF CONVERTIBLE BONDS UNDER SPECIFIC MANDATE; AND

(II) NOTICE OF SPECIAL GENERAL MEETING

INTRODUCTION

As disclosed in the Announcement, the Company entered into the Subscription Agreement with the Subscriber, namely Mr. Ho Cheuk Fai (a connected person of the Company) pursuant to which the Subscriber has conditionally agreed to subscribe for, and the Company has conditionally agreed to issue, the Convertible Bonds in the principal amount of HK\$150,000,000.

^{*} For identification purposes only

The Conversion Shares will be allotted and issued under the Specific Mandate. Completion is subject to, among other things, the Independent Shareholders' approval at the SGM and the listing approval to be granted by the Listing Committee. The purpose of this circular is to provide you with, among others, (i) further details of the Subscription Agreement involving the issue of the Convertible Bonds under the Specific Mandate to be sought at the SGM; (ii) a notice convening the SGM; and (iii) other information as required under the Listing Rules.

PROPOSED ISSUE OF CONVERTIBLE BONDS UNDER SPECIFIC MANDATE

The Subscription Agreement

On 13 October 2025 (after trading hours), the Company entered into the Subscription Agreement with the Subscriber (a connected person of the Company) pursuant to which the Subscriber conditionally agreed to subscribe for, and the Company conditionally agreed to issue the Convertible Bonds in the principal amount of HK\$150,000,000 under the Specific Mandate.

The Convertible Bonds carry the Conversion Rights to convert into the Conversion Shares at the Conversion Price of HK\$2.30 per Conversion Share (subject to adjustments). The subscription amount payable for the Convertible Bonds under the Subscription Agreement shall be satisfied by the Subscriber in cash on the Completion Date.

The principal terms of the Subscription Agreement are summarised below:

Date

13 October 2025

Parties

- (1) The Company, as issuer; and
- (2) Mr. Ho Cheuk Fai, as subscriber

Subscription

The Company has conditionally agreed to issue, and the Subscriber has conditionally agreed to subscribe for, the Convertible Bonds in the principal amount of HK\$150,000,000.

Subscription Price

The principal amount of the Convertible Bonds to be issued to the Subscriber shall be not more than HK\$150,000,000 in cash on the Completion Date. The Subscription Price, being 100% of the principal amount of HK\$150,000,000, is determined after arm's length negotiation between the Company and the Subscriber taking into account the Subscriber's own financial resources available.

Conditions precedent

The obligations of the Company and the Subscriber under the Subscription Agreement are conditional upon:

- (i) all necessary consents and approvals, including the Board resolutions, required to be obtained on the part of the Company in respect of the Subscription Agreement and the transactions contemplated thereunder have been obtained;
- (ii) the Listing Committee of the Stock Exchange granting the approval for the listing of and permission to deal in the Conversion Shares to be allotted and issued upon exercise of the conversion rights attached to the Convertible Bonds, and such approval remains valid and effective;
- (iii) the passing by the Independent Shareholders who are entitled to vote and not required to be abstained from voting under the Listing Rules at the SGM of the necessary resolution(s) to approve the Subscription Agreement and the transactions contemplated thereunder;
- (iv) none of the warranties given by the Company under the Subscription Agreement having been breached in any material respect (or if capable of being remedied, has not been remedied), or is misleading or untrue in any material respect; and
- (v) none of the warranties given by the Subscriber under the Subscription Agreement having been breached in any material respect (or if capable of being remedied, has not been remedied), or is misleading or untrue in any material respect.

The conditions set out in (i), (ii) and (iii) above are incapable of being waived. The Subscriber may at any time by notice in writing to the Company waive condition (iv) above. The Company may at any time by notice in writing to the Subscriber to waive condition (v). If any of the conditions precedent above are not fulfilled (or waived, as the case may be) on or before 19

December 2025, the Subscription Agreement shall cease and determine and no party shall have any claim against the other party in respect of any matter or thing arising out of or in connection with the Subscription Agreement save in respect of any antecedent breach of any obligation thereof.

As at the Latest Practicable Date, none of the conditions precedent set forth above has been fulfilled.

Completion

Completion of the Subscription shall take place within three Business Days after the conditions precedent of the Subscription as set out above are fulfilled and/or waived (or such other date as may be agreed between the parties to the Subscription Agreement). The Subscriber shall pay the Subscription Price in full in cash to the Company by way of bank transfer on the Completion Date.

The Convertible Bonds

The principal terms of the Convertible Bonds to be issued under the Subscription Agreement are set out as follows:

Issuer: The Company

Subscriber: The Subscriber

Status: The Convertible Bonds constitute direct, unconditional,

unsubordinated, unguaranteed and unsecured obligations of the Company and shall at all times rank *pari passu* with all other present and future unsecured, unguaranteed and unsubordinated obligations of

the Company.

Principal amount: HK\$150,000,000

Subscription Price: 100% of the principal amount of HK\$150,000,000 in cash

Coupon: 2.0% per annum payable in every six calendar months

Maturity Date: The third anniversary of the date of issue of the Convertible Bonds or

any such other date as mutually agreed to in writing between, and shortened or extended by, the Company and the Bondholder (the

"Maturity Date").

Conversion Price:

The Convertible Bonds shall be converted at the Conversion Price. Upon issue of the Convertible Bonds, the initial Conversion Price will be HK\$2.30 per Conversion Share.

The initial Conversion Price per Conversion Share for the Convertible Bonds is subject to adjustments in each of the following adjustment events:

(a) Consolidation or sub-division of the Shares

If and whenever the Shares by reason of any consolidation or sub-division, the Conversion Price in force immediately prior thereto shall be adjusted by multiplying it by the number of Shares in issue immediately before such alteration and dividing the result by the number of Shares in issue immediately after such alteration.

Each such adjustment shall be effective from the close of business in Hong Kong on the day immediately preceding the date on which the consolidation or sub-division becomes effective.

(b) Capitalisation of profits or reserves

If and whenever the Company shall issue (other than in lieu of a cash dividend) any Shares credited as fully paid to the Shareholders by way of capitalisation of profits or reserves (including any share premium account or capital redemption reserve fund), the Conversion Price in force immediately prior to such issue shall be adjusted by multiplying it by the following fraction:

where:

- A = the aggregate number of the Shares in issue immediately before such issue; and
- B = the aggregate number of the Shares to be issued in connection with and as a result of such capitalisation. Each such adjustment shall be effective (if appropriate retroactively) from the commencement of the day next following the record date for such issue.

Provided that if the relevant issue of Shares is made as part of an arrangement involving a reduction of capital, the Conversion Price shall be adjusted in such manner as an approved merchant bank or auditors shall certify to be appropriate, having regard to the relative interests of the persons affected thereby taken as a whole and such other matters as the approved merchant bank shall consider relevant.

Each such adjustment shall be effective (if appropriate retroactively) from the commencement of the day following the record date for such issue.

(c) Capital distribution

If and whenever the Company shall make any capital distribution to the Shareholders (in their capacity as such) (whether on a reduction of capital or otherwise) or shall grant to such Shareholders rights to acquire for cash assets of the Company or any of its subsidiaries, the Conversion Price in force immediately prior to such distribution or grant shall be reduced by multiplying it by the following fraction:

where:

- C = the market price on the date on which the capital distribution or, as the case may be, the grant is publicly announced or (failing any such announcement) the next preceding day of the capital distribution or, as the case may be, of the grant; and
- D = the fair market value on the day of such announcement or (as the case may require) the next preceding day, as determined in good faith by an approved merchant bank or auditors, of the portion of the capital distribution or of such right which is attributable to one Share. For avoidance of doubt, if the capital distribution is distributions in cash the fair market value shall be the cash value and determination by the independent auditors is not required.

Provided that (aa) if in the opinion of the relevant approved merchant bank or auditors, the use of the fair market value as aforesaid produces a result which is significantly inequitable, it may instead determine (and in such event the above formula shall be construed as if D meant) the amount of the said market price which should properly be attributed to the value of the capital distribution or rights; and (bb) the provisions of this paragraph (c) shall not apply in relation to the issue of Shares paid out of profits or reserves and issued in lieu of a cash dividend.

Each such adjustment shall be effective (if appropriate retroactively) from the commencement of the day following the record date for the capital distribution or grant.

(d) Issue of Shares for subscription by way of rights

If and whenever the Company shall offer to Shareholders new Shares for subscription by way of rights, or shall grant to Shareholders any options or warrants to subscribe for new Shares, at a price which is less than 95% of the market price on the date of the announcement of the terms of the offer or grant, the Conversion Price shall be adjusted by multiplying the Conversion Price in force immediately before the date of the announcement of such offer or grant by a fraction of which the numerator is the number of Shares in issue immediately before the date of such announcement plus the number of Shares which the aggregate of the amount (if any) payable for the rights, options or warrants and of the amount payable for the total number of new Shares comprised therein would purchase at such market price per share and the denominator is the number of Shares in issue immediately before the date of such announcement plus the aggregate number of Shares offered for subscription or comprised in the options or warrants.

Such adjustment shall be effective (if appropriate retroactively) from the commencement of the day next following the record date for the offer or grant.

Provided however that no such adjustment shall be made if the Company shall make a like offer or grant (as the case may be) at the same time to the Bondholder (subject to such exclusions or other arrangements as the Directors may deem necessary or expedient in relation to fractional entitlements or having regard to any restrictions or obligations under the laws of, or the requirements of any recognised regulatory body or any stock exchange in any territory outside Hong Kong) as if it had exercised the Conversion Rights under the Convertible Bonds registered in its name in full on the day immediately preceding the record date for such offer or grant.

(e) (aa) Issue of convertible or exchangeable securities

If and whenever the Company shall issue wholly for cash or for reduction of liabilities any securities which by their terms are convertible into or exchangeable for or carry rights of subscription for new Shares, and the total effective consideration per Share (as defined in this paragraph (e) below) initially receivable for such securities is less than 95% of the market price on the date of the announcement of the terms of issue of such securities, the Conversion Price shall be adjusted by multiplying the Conversion Price in force immediately prior to the issue by a fraction of which the numerator is the number of Shares in issue immediately before the date of the issue plus the number of Shares which the total effective consideration receivable or for reduction of liabilities for the securities issued would purchase at such market price per Share and the denominator is the number of Shares in issue immediately before the date of the issue plus the number of Shares to be issued upon conversion or exchange of, or the exercise of the subscription rights conferred by, such securities at the conversion or exchange rate or subscription price.

Such adjustment shall become effective (if appropriate retroactively) from the close of business in Hong Kong on the Business Day next preceding the date on which the issue is announced.

(bb) Modification of rights of convertible or exchangeable securities

If and whenever the rights of conversion or exchange or subscription attached to any such securities as are mentioned in section (aa) of this sub-paragraph (e) are modified so that the total effective consideration per Share (as defined below) initially receivable for such securities shall be less than 95% of the market price on the date of announcement of the proposal to modify such rights of conversion or exchange or subscription, the Conversion Price shall be adjusted by multiplying the Conversion Price in force immediately prior to such modification by a fraction of which the numerator is the number of Shares in issue immediately before the date of such modification plus number of Shares which the total effective consideration receivable for the securities issued at the modified conversion or exchange price would purchase at such market price and of which the denominator is the number of Shares in issue immediately before such date of modification plus the number of Shares to be issued upon conversion or exchange of or the exercise of the subscription rights conferred by such securities at the modified conversion or exchange rate or subscription price.

Such adjustment shall become effective as at the date upon which such modification shall take effect. A right of conversion or exchange or subscription shall not be treated as modified for the foregoing purposes where it is adjusted to take account of rights or capitalisation issues and other events normally giving rise to adjustment of conversion or exchange terms.

For the purposes of this paragraph (e), the "total effective consideration" receivable for the securities issued shall be deemed to be the consideration receivable by the Company (or in the case of reduction of liabilities, the amount of liabilities to be reduced) for any such securities plus the additional minimum consideration (if any) to be received by the Company upon (and assuming) the conversion or exchange thereof or the exercise of such subscription rights, and the total effective consideration per Share initially receivable for such securities shall be such aggregate consideration divided by the number of Shares to be issued upon (and assuming) such conversion or exchange at the conversion or exchange rate or the exercise of such subscription rights at the initial subscription price, in each case without any deduction for any commissions, discounts or expenses paid, allowed or incurred in connection with the issue.

(f) Issue of Shares being made wholly for cash or for reduction of liabilities at a price less than 95% of the market price per Share

If and whenever the Company shall issue wholly for cash or for reduction of liabilities any Shares at a price per Share which is less than 95% of the market price on the date of the announcement of the terms of such issue, the Conversion Price shall be adjusted by multiplying the Conversion Price in force immediately before the date of such announcement by a fraction of which the numerator is the number of Shares in issue immediately before the date of such announcement plus the number of Shares which the aggregate amount payable for the issue or for reduction of liabilities would purchase at such market price and the denominator is the number of Shares in issue immediately before the date of such announcement plus the number of Shares so issued.

Such adjustment shall become effective (if appropriate retroactively) from the close of business in Hong Kong on the Business Day next preceding the date on which the issue is announced.

(g) Issue of Shares for the acquisition of asset

If and whenever the Company shall issue Shares for the acquisition of asset at a total effective consideration per Share (as defined in this paragraph (g) below) which is less than 95% of the market price on the date of the announcement of the terms of such issue, the Conversion Price shall be adjusted by multiplying it by a fraction of which the numerator is the number of Shares in issue immediately before the date of such announcement plus the number of Shares which the Total Effective Consideration would purchase at such market price and the denominator is the number of Shares in issue immediately before the date of such announcement plus the number of Shares so issued. Each such adjustment shall be effective (if appropriate retroactively) from the close of business in Hong Kong on the Business Day next preceding the date on which the issue is announced.

For the purpose of this paragraph (g) "total effective consideration" shall be the fair value of the asset(s) to be acquired, such value to be determined by a professional independent third party valuer or the auditors of the Company or an approved merchant bank.

(h) Issue of convertible securities for acquisition of asset

If and whenever the Company shall issue any securities which by their terms are convertible into or exchangeable for or carry rights of subscription for new Shares for the acquisition of asset at a total effective consideration (as defined below) per Share initially receivable for such securities is less than 95% of the market price at the date of the announcement of the terms of such issue, the Conversion Price shall be adjusted by multiplying it by a fraction of which the numerator is the number of Shares in issue immediately before the date of such announcement plus the number of Shares which the total effective consideration would purchase at the market price and the denominator is the number of Shares in issue immediately before the date of such announcement plus the number of Shares to be issued upon conversion or exchange of, or the exercise of the subscription rights conferred by, such securities at the initial conversion or exchange rate or subscription price.

Such adjustment shall become effective (if appropriate retrospectively) from the close of business in Hong Kong on the Business Day next preceding the date on which the Company determines the conversion or exchange rate or subscription price.

For the purpose of this paragraph (h), "total effective consideration" shall be the fair value of the asset(s) to be acquired, such value to be determined by a professional independent third party valuer or the auditors of the Company or an approved merchant bank.

Conversion Rights:

The holder of the Convertible Bonds shall have the right to convert their Convertible Bonds at the principal amount into Shares during the Conversion Period at the Conversion Price in effect on the conversion date (as defined in the CB Instrument), provided that (i) any conversion of the Convertible Bonds does not result in the holders of the Convertible Bonds and/or the parties acting in concert with any of them and/or their respective associates being interested in such percentage as may from time to time be specified in the Takeovers Code as being the level for triggering a mandatory general offer obligation under Rule 26 of the Takeovers Code on the part of the holder of the Convertible Bonds which exercised the conversion rights; and (ii) any conversion of the Convertible Bonds does not result in the public float of the Shares being less than 25% (or any given percentage as required by the Listing Rules) of the issued Shares of the Company.

Conversion Period:

The holder of the Convertible Bonds will have the right to convert the whole or part of the principal amount of the Convertible Bonds into Conversion Shares from the date of issue of the Convertible Bonds (the "Issue Date") up to and including the date which is three (3) days prior to the Maturity Date (or if the Maturity Date is not a Business Day, the Business Day immediately preceding the Maturity Date).

Redemption Amount:

The Company shall, on the Maturity Date, redeem the then outstanding Convertible Bonds, at 100% of the then outstanding principal amount of those Convertible Bonds or any part thereof together with outstanding interest accrued thereon.

Early redemption at the option of the Company:

The Company shall have the right at its option to redeem all (but not part of) the outstanding Convertible Bonds in an amount equivalent to 100% of the principal amount of such outstanding Convertible Bonds together with any then outstanding unpaid interest by giving not less than seven (7) days' notice to the Bondholder in accordance with the terms of the CB Instrument at any time following the Issue Date up to and including the date falling seven (7) days immediately preceding the Maturity Date.

Voting:

The Bondholder shall not be entitled to attend or vote at any meetings of the Company by reason only of it being a holder of the Convertible Bonds.

Listing:

No application will be made for the listing of the Convertible Bonds on the Stock Exchange or any other stock exchange. Application will be made to the Stock Exchange for the listing of and permission to deal in the Conversion Shares to be allotted and issued upon exercise of the conversion rights attached to the Convertible Bonds.

Transferability:

The Convertible Bonds may be assigned or transferred to any transferee subject to prior notification to the Company. The Convertible Bonds may not be assigned or transferred to any connected person of the Company (as defined under the Listing Rules) without prior written consent of the Company.

Security:

The obligations of the Company under the Convertible Bonds are unsecured.

Conversion Shares

Assuming full conversion of the Convertible Bonds at the Conversion Price of HK\$2.30 per Conversion Share (subject to adjustments), a maximum number of 65,217,391 Conversion Shares will be allotted and issued, representing approximately 3.23% of the issued share capital of the Company (excluding treasury shares) as at the Latest Practicable Date and approximately 3.13% of the issued share capital of the Company (excluding treasury shares) as enlarged by the allotment and issue of the Conversion Shares (assuming that there will be no change in the issued share capital of the Company from the Latest Practicable Date and up to conversion of the Convertible Bonds in full at the initial Conversion Price). The Conversion Shares will be allotted and issued pursuant to the Specific Mandate proposed to be sought from the Independent Shareholders at the SGM.

The Conversion Shares will rank *pari passu* in all respects with the Shares in issue as at the date of allotment and issue of the Conversion Shares.

Conversion Price

The initial Conversion Price of HK\$2.30 per Conversion Share represents:

(a) a discount of approximately 7.26% over the closing price of HK\$2.48 per Share as quoted on the Stock Exchange on 13 October 2025, being the date of the Subscription Agreement;

- (b) a discount of approximately 15.57% over the average closing price of HK\$2.724 per Share as quoted on the Stock Exchange for the last five (5) consecutive trading days immediately preceding 13 October 2025, being the date of the Subscription Agreement;
- (c) a discount of approximately 9.66% over the average closing price of approximately HK\$2.546 per Share as quoted on the Stock Exchange for the ten (10) consecutive trading days immediately prior to the date of the Subscription Agreement;
- (d) a premium of approximately 18.99% over the average closing price of approximately HK\$1.933 per Share as quoted on the Stock Exchange for the thirty (30) consecutive trading days immediately prior to the date of the Subscription Agreement;
- (e) a premium of approximately 330.71% over the Company's net asset value per Share of approximately HK\$0.534 calculated based on the audited consolidated net assets of the Company of HK\$1,078,784,000 as at 31 March 2025 and 2,021,463,200 Shares in issue as at the Latest Practicable Date;
- (f) a theoretical dilution effect (as defined under Rule 7.27B of the Listing Rules) of approximately 0.49%, represented by the theoretical diluted price (as defined under Rule 7.27B of the Listing Rules) of approximately HK\$2.711 per Share, to the benchmarked price of HK\$2.724 per Share (as defined under Rule 7.27B of the Listing Rules, taking into account the higher of (a) the closing price of HK\$2.48 per Share on the Last Trading Day and (b) the average closing price of HK\$2.724 per Share as quoted on the Stock Exchange for the five consecutive trading days immediately preceding the Last Trading Day); and
- (g) a premium of approximately 12.55% over the closing price of HK\$2.63 per Share as quoted on the Stock Exchange on the Latest Practicable Date.

The net Conversion Price, after deduction of relevant expenses, is approximately HK\$2.296 per Conversion Share. The initial Conversion Price was arrived at after arm's length negotiations between the Company and the Subscriber, taking into account of, among others, (i) the existing capital market conditions in Hong Kong; and (ii) the recent trading performance of the Shares. In particular, the Board reviewed the historical closing price of the Shares in the past two months immediately preceding to the date of the Subscription Agreement and noted that after reaching a peak of HK\$2.23 per Share on 16 September 2025, the closing price of the Shares began to decline slightly, and the closing price of the Shares reached HK\$2.48 after the Group issued a voluntary announcement in respect of the business updates in relation to Nvidia supply chain. Accordingly, the Conversion Price of HK\$2.30 per Conversion Share is within the aforesaid price range of the Shares. The Conversion Price represents a discount to the closing price of the Shares on the date of the Subscription Agreement and the average closing prices of the Shares on the last five trading

days and ten trading days immediately preceding the date of the Subscription Agreement taking into account that (i) despite the prevailing positive market sentiment of the Hong Kong stock market, the Hong Kong stock market remains to be subject to the Sino-US tension to a large extent, which casts uncertainty as to the prevailing market condition from time to time; and (ii) the Company and the Subscriber have agreed at a lower interest rate of 2.0% per annum which would, in turn, alleviate the future interest burden of the Company. The Directors consider that the Conversion Price and the terms and conditions of the Subscription Agreement and the Convertible Bonds are fair and reasonable and in the interests of the Company and the Shareholders as a whole.

The Directors (excluding Mr. Ho Cheuk Fai, the Subscriber, and Mr. Ho Wai Hon, Brian, the son of Mr. Ho Cheuk Fai, who had abstained from voting due to conflict of interests) consider that the Conversion Price is fair and reasonable and is in the interests of the Shareholders as a whole.

Coupon rate

The Board has considered interest rates of recently issued convertible securities (the "Comparable Securities") with interest rates ranging from nil to 5.00% per annum, which were determined within the past six months immediately preceding the date of the Subscription Agreement, and thus were conducted under similar market conditions and sentiment as the present proposed issue of the Convertible Bonds. The average interest rate of the Comparable Securities is approximately 2.55% per annum. The coupon rate of the Convertible Bonds, being 2.0% is therefore within the range and slightly lower than the average of the Comparable Securities. As mentioned above, the coupon rate of the Convertible Bonds is slightly lower than the aforesaid range as agreed between the Company and the Subscriber to mitigate the future interest expenses of the Company. As such, the Board is of the view that the coupon rate of the Convertible Bonds is fair and reasonable and no less favourable to the Company when compared to the market interest for similar securities.

MINIMUM PUBLIC FLOAT REQUIREMENT

Pursuant to the terms of the Convertible Bonds, the Conversion Rights are restricted by, among others, the public float requirement under the Listing Rules. In other words, the Subscriber may only convert such number of Convertible Bonds into Shares which would not cause the Company to not comply with the public float requirement under the Listing Rules following such conversion.

Prior to the exercise of the Conversion Rights, the Subscriber shall deliver a written conversion notice to the Company setting out the principal amount of Convertible Bonds to be converted into Conversion Shares. Having taken into account the Conversion Price as adjusted by the occurrence of triggering events as mentioned above (if any), if the issue of the Conversion

Shares pursuant to the exercise of the Conversion Rights by the Subscriber would result in the Company to not comply with the minimum public float requirement under the Listing Rules, then the Company shall not allow the Subscriber to exercise such Conversion Rights so as to maintain the minimum public float requirement, and such conversion notice shall be void accordingly.

EFFECTS ON SHAREHOLDING STRUCTURE OF THE COMPANY

For illustration purposes only, set out below the shareholding structure of the Company (i) as at the Latest Practicable Date; and (ii) immediately after full conversion of all the Convertible Bonds (assuming there being no other issue or repurchase of Shares and no change in the issued share capital of the Company other than the issue of the Conversion Shares):

			Immediately upon full	
	As at the Lates	st Practicable	conversion of the	
	Dar	te	Convertible Bonds	
	Approximate			Approximate
		percentage of	percentage of	
	Number of	total issued	Number of	total issued
	Shares	Shares ⁽¹⁾	Shares	Shares ⁽¹⁾
Ms. Chan Ming Mui, Silvia ⁽²⁾	6,700,000	0.33%	6,700,000	0.32%
Mr. Zhao Kai ⁽³⁾	11,382,000	0.56%	11,382,000	0.55%
Mr. Chan Raymond ⁽⁴⁾	4,752,000	0.24%	4,752,000	0.23%
Mr. Ho Wai Hon, Brian ⁽⁵⁾	3,298,000	0.16%	3,298,000	0.16%
Mr. Fong Hoi Shing ⁽⁶⁾	42,000	0.00%	42,000	0.00%
The Subscriber ⁽⁷⁾	1,466,670,000	72.56%	1,531,887,391	73.41%
Public Shareholders	528,619,200	26.15%	528,619,200	25.33%
Total	2,021,463,200	100.00%	2,086,680,591	100.00%

Notes:

- (1) Certain amounts and percentage figures included in the table above have been subject to rounding adjustments, and any discrepancy between the total amount and the arithmetical sum of the amounts listed is due to rounding.
- (2) Ms. Chan Ming Mui, Silvia, an executive Director, beneficially owns 6,700,000 Shares, and is interested in 5,000,000 share options granted to her under the 2023 Share Option Scheme, which remain unvested as at the Latest Practicable Date.
- (3) Mr. Zhao Kai, an executive Director, beneficially owns 11,382,000 Shares, and is interested in 5,000,000 share options granted to him under the 2023 Share Option Scheme, which remain unvested as at the Latest Practicable Date.

- (4) Mr. Chan Raymond, an executive Director, beneficially owns 4,752,000 Shares, and is interested in 5,000,000 share options granted to him under the 2023 Share Option Scheme, which remain unvested as at the Latest Practicable Date.
- (5) Mr. Ho Wai Hon, Brian, an executive Director, beneficially owns 3,298,000 Shares and is interested in 1,500,000 share options granted to him under the 2023 Share Option Scheme, which remain unvested as at the Latest Practicable Date.
- (6) Mr. Fong Hoi Shing, an independent non-executive Director, beneficially owns 42,000 Shares.
- The 1,466,670,000 Shares that the Subscriber, namely Mr. Ho Cheuk Fai, is interested in comprise (i) 278,712,000 Shares beneficially held by him; (ii) 487,608,000 Shares held by New Sense Enterprises Limited ("New Sense"); (iii) 330,000,000 Shares held by Castfast Properties Development Co., Limited ("Castfast Properties"), 87% of the issued share capital of which is beneficially owned by Honford Investments Limited ("Honford Investments"), where New Sense and Honford Investments are each wholly-owned by TMF (B.V.I.) Ltd. as trustee for a discretionary trust, which is a family trust with Mr. Ho Cheuk Fai as settlor ("The Ho Family Trust"); (iv) 260,000,000 Shares held by The Wedding City Co., Limited ("The Wedding City"), which is held as to 90% and 10% by Mr. Ho Cheuk Fai and Ms. Ho Po Chu, respectively. By virtue of the SFO, Mr. Ho Cheuk Fai is deemed to be interested in the 817,608,000 Shares in aggregate held by New Sense and Castfast Properties as founder of The Ho Family Trust and in the 260,000,000 Shares through The Wedding City; and (v) Ms. Ho Po Chu is the spouse of Mr. Ho Cheuk Fai, he is therefore deemed to be interested in the 110,350,000 Shares beneficially held by Ms. Ho Po Chu by virtue of the SFO.

DILUTION AND FINANCIAL EFFECTS OF THE ISSUE OF THE CONVERTIBLE BONDS

For illustration purposes only and subject to the minimum public float requirement of the Listing Rules and the relevant restrictions under the Subscription Agreement, upon full conversion of the Convertible Bonds at the Conversion Price, the Convertible Bonds will be convertible into 65,217,391 new Shares, representing approximately 3.23% of the total number of issued Shares (excluding treasury shares) and approximately 3.13% of the total number of issued Shares (excluding treasury shares) as enlarged by the allotment and issue of the Conversion Shares as at the Latest Practicable Date.

Assuming no outstanding Share Options being exercised and that there is no change in the number of issued Shares from the Latest Practicable Date up to the date when the Conversion Rights are exercised in full, the existing shareholding of the Independent Shareholders will be diluted from approximately 26.15% before full conversion of the Convertible Bonds to approximately 25.33% immediately after full conversion of the Convertible Bonds.

In view of (i) the reasons for and benefits of entering into the Subscription Agreement as set out below; (ii) the terms of the Subscription Agreement and the Convertible Bonds being fair and reasonable and in the interests of the Shareholders as a whole; and (iii) the minimum public float requirement of the Listing Rules and relevant restrictions under the Subscription Agreement, the

Board is of the view that the extent of dilution (subject to the minimum public float requirement of the Listing Rules and the relevant restrictions under the Subscription Agreement) to the shareholding interests of the Independent Shareholders is acceptable.

FUND RAISING ACTIVITIES OF THE COMPANY IN THE PAST 12 MONTHS

The Company has not conducted any other equity fund raising activities in the past twelve months immediately preceding the Latest Practicable Date.

MANDATE TO ISSUE THE CONVERSION SHARES

The allotment and issue of the Conversion Shares under the Specific Mandate are subject to the approval of the Independent Shareholders at the SGM.

OTHER FUND RAISING METHODS

The Board has considered other fund raising alternatives before resorting to the proposed issue of the Convertible Bonds, including but not limited to debt financing and equity financing. However, the Board is of the view that external debt financing, such as bank borrowing, will incur relatively high finance costs for the Company in view of the substantial principal amount of the Convertible Bonds to be issued, which may have negative impact on the Group's financial position. In addition, banks will usually request the Company to provide sufficient appropriate collaterals to secure the loan facilities applied for. With respect to equity financing alternatives (such as placing of new Shares, rights issue and open offer), the Board considers that placing will usually be conducted on a best-effort basis, rendering the outcome and the exact amount of proceeds to be raised from such placing exercise being uncertain and subject to market condition. Besides, rights issue or open offer will involve the issue of listing documents with other application and administrative procedures involving the public Shareholders which may require relatively longer time and incur additional administrative costs as compared to the issue of the Convertible Bonds. Furthermore, equity financing alternatives will result in an immediate dilution effect on the shareholding of the existing Shareholders. On the other hand, the Directors consider that the issue of the Convertible Bonds is an effective means of raising additional capital since (i) it will not have an immediate dilution effect on the shareholding of the existing Shareholders; and (ii) in the event that the Convertible Bonds are converted into Shares, the Company can broaden its capital base, benefiting the long-term development of the Company.

In view of the restrictions of the alternative fund raising methods as discussed above, the Board is of the view that the issue of the Convertible Bonds is the most feasible and favourable option for the Company to improve its short-term liquidity position so as to deal with the funding

needs of the Company as compared to the alternative fund raising methods and avoid immediate dilution effect on the shareholding of the Independent Shareholders although the Group may still have a relatively high gearing ratio in the short run.

INFORMATION OF THE PARTIES TO THE SUBSCRIPTION AGREEMENT

Information on the Company

The Company is an investment holding company and its subsidiaries are principally engaged in metal and plastic business and electronic manufacturing services business.

Information on the Subscriber

The Subscriber is Mr. Ho Cheuk Fai. As at the Latest Practicable Date, the Subscriber is an executive Director, the chairman and the chief executive officer of the Company. As at the Latest Practicable Date, Mr. Ho Cheuk Fai is interested in approximately 72.56% of the Shares in issue of the Company through his personal interests, family interests and corporate/other interests and is therefore a controlling shareholder of the Company. Accordingly, the Subscriber is a connected person of the Company under the Listing Rules.

REASONS FOR AND BENEFITS FROM THE SUBSCRIPTION AND THE PROPOSED ISSUE OF CONVERTIBLE BONDS AND USE OF PROCEEDS

The Group is principally engaged in metal and plastic business and electronic manufacturing services business.

The Subscriber's interest in making an investment into the Group reflects its confidence in the Group's business and growth potential. The Directors (including the independent non-executive Directors) are of the view that the raising of funds by the issue of the Convertible Bonds will enhance the Group's capital structure and liquidity, strengthen the Group's financial position, broaden the capital base of the Group and to finance the Group's production capacity expansion in Thailand to better serve the increasing demand from the AI server market.

The gross proceeds and the net proceeds (the "Net Proceeds") of the Subscription are approximately HK\$150,000,000 and HK\$149,750,000, respectively. The Company intends to utilise the Net Proceeds to expand its production capacity overseas for production of server chassis and related peripheral products to further develop its existing business segment, namely metal and plastic business, through various means, including but not limited to, purchasing new machinery such as machinery for sharping, assembly and painting, constructing its own factories in Thailand, and carrying out acquisition and merger in overseas market in order to meet the increasing orders

for the Group's AI server chassis and rack components from global tier cloud service providers (CSP) and the world leading AI infrastructure companies. It is currently estimated that the Group will have to substantially increase its existing production capacity for its metal and plastic business segment by approximately 80% in order to fulfil the orders on hand in this regard.

Set forth below is the breakdown of the intended use of the Net Proceeds:

Intended use of net proceeds	Corresponding business segment involved	Estimated sum of investment required (Approximate HK\$'000)	Percentage of allocation (Approximate)	Allocation of the Net Proceeds allocated (Approximate HK\$'000)	Expected time of utilisation of the Net Proceeds allocated
Purchasing new machinery and equipment for existing and new production plants in Thailand (Note i)	Metal and plastic business	300,000	53.42%	80,000	By the first quarter of 2026
Constructing its own factories in Thailand (Note ii)	Metal and plastic business	100,000	36.58%	54,775	By the first quarter of 2026
Carrying out acquisition and merger ^(Note iii)	Metal and plastic business	50,000	10.00%	14,975	By the first half of 2026
Total		450,000	100.00%	149,750	

Notes:

- (i) The new machinery and equipment to be acquired would be deployed to the four major production workflows as follows:
 - (a) Server assembly and stamping: Assembly lines, automatic optical inspection machines, automatic feeding machines, stamping presses and other ancillary equipment, such as laser engraving machines, printers, etc.;
 - (b) Stamping and computer numerical control (CNC): Stamping presses, automatic feeding machines, automatic optical inspection machines, slitting and cutting machines, CNC bending machines and other ancillary equipment, such as wire electrical discharge machines, hydraulic presses, etc.;

- (c) Painting: Cleaning line, powder coating lines and other ancillary equipment, such as coating thickness gauge, air compressor, etc.; and
- (d) Tooling: Wire cutting machines, CNC machines, large water milling machines and other ancillary equipment, such as small surface grinders, etc.

The expected capital expenditure investments in purchasing new machinery and equipment for each of the workflows above are estimated based on the prevailing market prices of those relevant machines and systems of similar sizes, types and models available in the open market.

- (ii) The new production plants would comprise four blocks of production and supporting functions or facilities, namely (a) numerical control turret punch (NCT) and painting; (b) plastic injection, molding and assembly; (c) warehouse and electrical room; (d) chemical hazard storage facility. The expected construction costs for the new production plants are estimated based on the Company's previous experience of renovating its current leased factory in Thailand with references to the prevailing market prices of construction works of similar scale and structures.
- (iii) The Company intends to acquire companies possessing high-tech metal production capabilities, such as metal die-casting, in the first half of 2026 to expand and enhance the production capacity for AI servers as part of its metal and plastic business. As at the Latest Practicable Date, the Company had yet to identify any suitable acquisition targets. In the event the Company is unable to identify suitable acquisition targets by the end of the first half of 2026, the Company will re-allocate the Net Proceeds originally allocated for this purposes to further additional machinery to further expand its production capacity as mentioned above.

While the Group has maintained a stable and healthy liquidity position with cash at bank and in hand of approximately HK\$118.52 million and deposits with banks with three months or less to maturity when placed of approximately HK\$72.66 million as at 31 March 2025, the Group's debt has increased primarily due to the large-scale capital expenditures required for the construction of production plants in Thailand as part of its key strategies to expand its overseas production capacity as mentioned in the annual report of the Company for the year ended 31 March 2025 (the "2024/25 Annual Report"). The Group's bank borrowings due within one year increased from approximately HK\$333.8 million as at 31 March 2024 to approximately HK\$381.7 million as at 31 March 2025. Bank borrowings denominated in THB increased from approximately HK\$18.90 million as at 31 March 2024 to approximately HK\$63.25 million as at 31 March 2025, representing an increase of approximately HK\$44.35 million or 234.66%. The Group's net gearing ratios also increased from approximately 39% as at 31 March 2024 to approximately 43% as at 31 March 2025, which was primarily attributable to the increase in total bank borrowings during the year ended 31 March 2025 as stated in the 2024/25 Annual Report. As demonstrated above, the estimated total amount of investments required for the above intended use of the Net Proceeds for the next 12 months is at least approximately HK\$450 million, and thus the current bank and cash balances of the Group, taking into account the finance costs incurred/ to be incurred in respect of the Group's bank borrowings, are insufficient to meet the abovementioned estimated sum of investments required. In order to meet the increasing orders for the Group's products as mentioned above and capture the rising global server demand from customers of the technology and AI

market, taking into account the initial significant capital investments required for production capacity expansion, the Board believes that it is imminent for the Group to obtain funds so as to capitalise on the aforesaid market opportunities in a timely manner.

In view of the said imminent funding needs of the Group, the Company has approached certain financial institutions to gauge the market sentiment of the Group's prospect and business operation and to explore the opportunities and options of fund raising. Taking into account of the proposed terms of these fund raising activities, with reference to the considerations as set out in the section headed "Other Fund Raising Methods" above, the Company is of the view that the present terms of the Subscription Agreement are the most favourable among the other options as mentioned in the section headed "Other Fund Raising Methods" above that the Company has considered, especially given the rather timely cash inflow without time-consuming negotiation with other third parties and the low interest rate of the Convertible Bonds without significant dilution of the interest of the Shareholders. Whilst the Company has initial intention to conduct equity fund raising activities, including but not limited to, placing of new Shares, in the next 12 months subject to the favourable negotiation with potential placing agents under suitable terms in the interest of the Company and the Shareholders as a whole, the Company had not entered into any agreements or documents with any parties (including any potential placing agents) to conduct any fund raising activities as at the Latest Practicable Date. As confirmed by the Subscriber, the Subscriber had no firm intention to exercise the Conversion Rights as at the Latest Practicable Date, and the Subscriber shall, subject to the terms and conditions of the CB Instrument, exercise all or part of the Conversion Rights as and when appropriate taking into account (i) the Share price by then; (ii) the Company's ability to redeem the Convertible Bonds; and (iii) the public float of the Company by then.

The Directors (including the independent non-executive Directors whose views are set out in the letter from the Independent Board Committee, but excluding Mr. Ho Cheuk Fai (the Subscriber) and Mr. Ho Wai Hon, Brian (the son of Mr. Ho Cheuk Fai) who had abstained from voting at the Board meeting due to conflict of interest) consider that the terms of the Subscription Agreement are on normal commercial terms and the issue of the Convertible Bonds are fair and reasonable, and in the interests of the Company and the Shareholders as a whole.

LISTING RULES IMPLICATIONS

The Subscriber, namely Mr. Ho Cheuk Fai, is a connected person of the Company by virtue of being an executive Director, the chairman, and the chief executive officer of the Company, and a controlling shareholder. Accordingly, the Subscription constitutes a connected transaction of the Company and is subject to the Independent Shareholders' approval requirements under Chapter 14A of the Listing Rules.

Mr. Ho Cheuk Fai and his son, Ho Wai Hon, Brian, were required to abstain from voting on the resolutions passed by the Board to approve the Subscription and the transactions contemplated thereunder (including the grant of the Specific Mandate).

An application will be made to the Stock Exchange for its approval for the listing of, and permission to deal in the Conversion Shares pursuant to the terms and conditions of the Convertible Bonds.

THE INDEPENDENT BOARD COMMITTEE

The Independent Board Committee has been established, comprising all the independent non-executive Directors, to advise the Independent Shareholders in relation to the Subscription Agreement and the transactions contemplated thereunder, including but not limited to the issue of the Convertible Bonds, the allotment and issue of the Conversion Shares, and the grant of the Specific Mandate. Gransing has been appointed as the independent financial adviser to advise the Independent Board Committee and the Independent Shareholders in this regard.

SPECIAL GENERAL MEETING

The SGM will be held by the Company at 1st Floor, Grand Ballroom Castfast Hotel, 12 Castfast Road, Guan Jing Tou, Feng Gang, Dongguan, Guangdong, PRC at 3:00 p.m. on Tuesday, 2 December 2025, to consider and if thought fit, to approve, among other things, the Subscription Agreement and the transactions contemplated thereunder (including the grant of the Specific Mandate).

The Subscriber and his associates shall abstain from voting on the resolutions approving the Subscription Agreement and the transactions contemplated thereunder (including the grant of the Specific Mandate) at the SGM. As at the Latest Practicable Date, to the best of the Directors' information, belief and knowledge, having made all reasonable enquiry, save for the Subscriber, namely Mr. Ho Cheuk Fai, an executive Director, the chairman and the chief executive officer of the Company, and a controlling shareholder, and his associates, namely, Mr. Ho Wai Hon, Brian, an executive Director and the son of Mr. Ho Cheuk Fai, and Ms. Ho Po Chu, the spouse of Mr. Ho Cheuk Fai, no other Shareholders have any material interest in the Subscription and the grant of the Specific Mandate. As at the Latest Practicable Date, Mr. Ho Cheuk Fai, Mr. Ho Wai Hon, Brian and Ms. Ho Po Chu (including their personal interests, family interests and corporate/other interests) are interested in approximately 72.56%, 0.16% and 72.56% of the Shares in issue of the Company, respectively, and thus are required to abstain from voting on the resolutions to be proposed at the SGM.

Save as disclosed above and to the best of the Directors' knowledge, information and belief having made all reasonable enquiries, as at the Latest Practicable Date, no other Shareholder and/or associate thereof has a material interest in the Subscription Agreement or the transactions contemplated thereunder (including the grant of the Specific Mandate), and thus, no other Shareholders and/or associates thereof is required to abstain from voting on the resolutions to be proposed at the SGM.

The notice of the SGM is set out on pages 79 to 81 of this circular.

PROXY ARRANGEMENT

The form of proxy for use at the SGM is enclosed with this circular. Such form of proxy is also published on the website of the Stock Exchange and the website of the Company. For those who intend to direct a proxy to attend the SGM, please complete the form of proxy and return the same in accordance with the instructions printed thereon. In order to be valid, the above documents must be delivered to the Company's branch share registrar in Hong Kong, Computershare Hong Kong Investor Services Limited at Rooms 1712–1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong not less than 48 hours before the time appointed for the SGM or any resumed session.

You are urged to complete and return the form of proxy whether or not you intend to attend the SGM. Completion and return of the form of proxy will not preclude you from attending and voting at the SGM (or any subsequent meetings following the adjournments thereof) should you wish to do so.

CLOSURE OF REGISTER OF MEMBERS

The register of members of the Company will be closed from Friday, 28 November 2025 to Tuesday, 2 December 2025 (both days inclusive), during which time no share transfers will be effected. In order to qualify for attending and voting at the SGM (or any adjournment thereof), all transfers of shares of the Company accompanied by the relevant share certificates(s) must be lodged with the Company's branch share registrar in Hong Kong at the above address by no later than 4:30 p.m. on Thursday, 27 November 2025. The Shareholders whose names appear on the register of members of the Company on Tuesday, 2 December 2025 are entitled to attend and vote in respect of the resolution to be proposed at the SGM.

RECOMMENDATION

The Independent Board Committee, having considered the advice from IFA, considers that (i) the terms of the Subscription Agreement are fair and reasonable; (ii) the terms of the Subscription Agreement are on normal commercial terms; and (iii) the Subscription Agreement and the transactions contemplated thereunder are in the interests of the Company and the Shareholders as a whole. Accordingly, the Independent Board Committee has recommended the Independent Shareholders to vote in favour of the resolutions in respect of the Subscription Agreement to be proposed at the SGM.

The Directors (excluding Mr. Ho Cheuk Fai (the Subscriber) and Mr. Ho Wai Hon, Brian (the son of Mr. Ho Cheuk Fai) who had abstained from voting at the Board meeting due to conflict of interest) consider the terms of the Subscription Agreement are on normal commercial terms, fair and reasonable, and in the interests of the Company and the Shareholders as a whole. Accordingly, the Directors (excluding Mr. Ho Cheuk Fai and Mr. Ho Wai Hon, Brian) recommend the Independent Shareholders to vote in favour of the resolution in respect of the Subscription Agreement and the transactions contemplated thereunder (including the grant of the Specific Mandate) to be proposed at the SGM.

Your attention is also drawn to the recommendation of the Independent Board Committee is set out on pages 34 to 35 in this circular and the letter from IFA is set out on pages 36 to 70 in this circular.

VOTE BY POLL

In accordance with Rule 13.39(4) of the Listing Rules and the Bye-laws of the Company, all the votes at the SGM must be taken by poll. The Company will appoint scrutineers to handle vote-taking procedures at the SGM. An announcement on the poll results will be published by the Company after the SGM in the manner prescribed under Rule 13.39(5) of the Listing Rules.

ADDITIONAL INFORMATION

Your attention is also drawn to the information set out in the appendix to this circular.

By Order of the Board

Karrie International Holdings Limited

Ho Wai Hon, Brian

Deputy Chairman