TEN, Ltd.

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Press Release November 20, 2025

TEN, LTD. REPORTS PROFITS FOR THE NINE MONTHS AND THIRD QUARTER ENDED SEPTEMBER 30, 2025 AND DECLARES COMMON SHARE DIVIDEND OF \$1

\$4 billion in Minimum Contracted Revenue

Gross Revenues of \$577 million and net income of \$103 million, or \$2.75 per share
\$1.00 New Common Share Dividend, following \$0.60 July 2025 Semi- Annual Payment

Dynamic growth – 20 Vessel Total Newbuilding Program Including Three VLCCs

Stronger Tanker Fundamentals Supported by Market Tightness and Geopolitics

November 20, 2025 – TEN, Ltd (TEN) (NYSE: TEN) (the "Company") today reported results (unaudited) for the nine months and third quarter ended September 30, 2025.

NINE MONTHS 2025 SUMMARY RESULTS

TEN's fleet generated \$577 million in gross revenues resulting in approx. \$171 million in operating income inclusive of \$12.5 million in capital gains from the sale of four older vessels.

The net income for the first nine months of 2025 was \$103 million or \$2.75 per share.

Adjusted EBITDA for the first nine months of 2025 was \$289 million.

Fleet utilization in the first nine months of 2025 increased to 96.2% from 92.2% in the corresponding period of 2024 due to the aforementioned recalibration of fleet employment.

The average Time Charter Equivalent (TCE) per vessel per day for the nine months of 2025 remained at a solid \$30,703.

Total operating expenses per vessel per day, however, remained competitive at \$9,797.

Depreciation and amortization totaled \$125.6 million, reflecting the continuous addition of newer and larger vessel classes to the fleet.

Total debt obligations at the end of the 2025 nine-months stood at \$1.9 billion.

Interest and finance costs for the nine-months of 2025 were \$15 million lower from the 2024 corresponding period, at \$72.7 million principally due to lower global interest rates.

At the end of September 2025, TEN's cash position stood at a healthy \$264.3 million after \$134.6 million in scheduled principal payments, \$178 million in yard predelivery installments and capitalized expenses and \$20.3 million in preferred share dividend payments during the first nine months of 2025.

Q3 2025 SUMMARY RESULTS

In the third quarter of 2025, TEN's gross revenues reached \$186.2 million while operating income, after \$9 million in gains from the sale of three older vessels, was at \$60.5 million.

Net income in the third quarter of 2025 increased to \$38.3 million translating to \$1.05 per share from \$26.5 million and \$0.67 per share in the third quarter of 2024. A \$11.8 million increase.

Preferred dividends for the third quarter of 2025 were \$6.8 million, identical to the levels of the 2024 third quarter.

Adjusted EBITDA for the third quarter of 2025 was at \$95.6 million.

Fleet utilization during the third quarter of 2025 was 95%.

Average TCE per vessel per day in the third quarter of 2025 was \$30,601.

Operating expenses per vessel per day in the third quarter of 2025 remained at a competitive \$9,904, the result of efficient vessel management by TEN's technical managers.

General and administrative expenses in the third quarter of 2025 experienced a \$5.0 million drop from the 2024 third quarter levels and settled at \$9.2 million.

Depreciation and amortization expenses during the third quarter of 2025 were in line with the continuous addition of newer and larger vessel classes to the fleet at \$42.4 million.

SUBSEQUENT EVENTS

On October 1, 2025, TEN took delivery, from HD Hyundai Heavy Industries of South Korea, of the eco scrubber suezmax tanker Silia T which simultaneously entered a minimum three-year employment to a major US oil concern.

On October 24, 2025, Nikolas P. Tsakos, Founder & CEO of TEN was honored at the annual "Chrysanthemum Ball" Gala in New York, a leading social and philanthropic event. This year's event paid tribute to Mr. Tsakos's enduring contribution to the global maritime industry and his lifelong dedication to philanthropy, education, and community welfare.

In November 2025, TEN extended for a minimum two years, its VLCC Dias I to a US major concern with an accretive minimum rate and profit-sharing features.

<u>CORPORATE AFFAIRS – COMMON SHARE DIVIDEND</u>

The Company's Board of Directors approved a dividend distribution to holders of TEN's common stock of \$1.00 per share, \$0.50 of which to be paid on December 19, 2025 to shareholders of record as of December 15, 2025, and \$0.50 on February 19, 2026 to shareholders of record as of February 11, 2026.

On July 18, 2025, TEN paid a dividend of \$0.60 per share to common shareholders.

Since the Company's NYSE listing in 2002, TEN has consistently demonstrated its commitment to reward long-standing shareholders, having distributed over \$945 million in common and preferred share dividends.

CORPORATE STRATEGY

The first nine months of the year have been marked by the turmoil created by tariffs and trade restrictions. The rising global oil demand, low inventories, increasing geopolitical tensions and the uncertainty created by the IMO delayed decision, has further strengthened freight rates and asset prices.

In this exciting environment, TEN continues to navigate steadily, safely and increasingly profitably. With growing interest from oil majors for long-term contracts at attractive rates, management is pursuing fixtures that offer cash flow visibility and upside potential.

"With a fleet value in excess of \$6 billion including an aggressive new-building program, TEN is increasing its critical mass in the areas it operates as it divests from its first-generation assets," Mr. George Saroglou, President & COO commented. "With 62 vessels in the water and 20 under construction, many on long-term employment to major oil concerns, TEN will continue to provide an attractive proposition to those looking to participate in the energy transportation universe going forward," Mr. Saroglou concluded.

TEN's CURRENT NEWBUILDING PROGRAM

#	Name	Type	Delivery	Status	Employment					
			(exp)							
CO	CONVENTIONAL TANKERS									
1	Dr Irene Tsakos	Suezmax – Scrubber Fitted	Q2 2025	DELIVERED	Yes					
2	Silia T	Suezmax – Scrubber Fitted	Q4 2025	DELIVERED	Yes					
3	Delos T	MR – Scrubber Fitted	Q1 2026	Under Construction	TBA					
4	Dion	MR – Scrubber Fitted	Q1 2026	Under Construction	TBA					
5	TBN	Panamax LR1 – Scrubber Fitted	Q2 2027	Under Construction	TBA					
6	TBN	Panamax LR1 – Scrubber Fitted	Q3 2027	Under Construction	TBA					
7	TBN	Panamax LR1 – Scrubber Fitted	Q4 2027	Under Construction	TBA					
8	TBN	VLCC - Scrubber Fitted	Q4 2027	Under Construction	TBA					
9	TBN	VLCC - Scrubber Fitted	Q1 2028	Under Construction	TBA					
10	TBN	VLCC – Scrubber Fitted	Q2 2028	Under Construction	TBA					
11	TBN	Panamax LR1 – Scrubber Fitted	Q3 2028	Under Construction	TBA					
12	TBN	Panamax LR1 – Scrubber Fitted	Q3 2028	Under Construction	TBA					
SH	UTTLE TANKER	as								
13	Athens 04	DP2 Shuttle Tanker	Q2 2025	DELIVERED	Yes					
14	Paris 24	DP2 Shuttle Tanker	Q3 2025	DELIVERED	Yes					
15	Anfield	DP2 Shuttle Tanker	Q3 2026	Under Construction	Yes					
16	TBN	DP2 Shuttle Tanker	Q3 2027	Under Construction	Yes					
17	TBN	DP2 Shuttle Tanker	Q4 2027	Under Construction	Yes					
18	TBN	DP2 Shuttle Tanker	Q1 2028	Under Construction	Yes					
19	TBN	DP2 Shuttle Tanker	Q2 2028	Under Construction	Yes					
20	TBN	DP2 Shuttle Tanker	Q3 2028	Under Construction	Yes					
21	TBN	DP2 Shuttle Tanker	Q3 2028	Under Construction	Yes					
22	TBN	DP2 Shuttle Tanker	Q4 2028	Under Construction	Yes					
23	TBN	DP2 Shuttle Tanker	Q4 2028	Under Construction	Yes					
24	TBN	DP2 Shuttle Tanker	Q4 2028	Under Construction	Yes					

ABOUT TEN LTD.

Founded in 1993 and celebrating 32 years as a public company, TEN is one of the first and most established public shipping companies in the world. TEN's diversified energy fleet currently consists of 82 vessels, including ten DP2 shuttle tankers, three VLCCs, two scrubber-fitted MR product tankers and five scrubber-fitted LR1 tankers under construction, consisting of a mix of crude tankers, product tankers and LNG carriers totaling approx. 11 million dwt.

FORWARD-LOOKING STATEMENTS

Except for the historical information contained herein, the matters discussed in this press release are forward-looking statements that involve risks and uncertainties that could cause actual results to differ materially from those predicted by such forward-looking statements. TEN undertakes no obligation to publicly update any forward-looking statement, whether as a result of new information, future events, or otherwise.

Conference Call Details:

As announced previously, today, Thursday, November 20, 2025, at 10:00 a.m. Eastern Time, TEN will host a conference call to review the results as well as management's outlook for the business. The call, which will be hosted by TEN's senior management, may contain information beyond what is included in the earnings press release.

Participants should dial into the call 10 minutes before the scheduled time using the following numbers: 877-405-1226 (US Toll-Free Dial In) or +1 201- 689-7823 (US and Standard International Dial In). Please quote "Tsakos" to the operator and/or conference ID 13757066.

Click <u>here</u> for additional participant International Toll-Free access numbers. Alternatively, participants can register for the call using the call me option for a faster connection to join the conference call. You can enter your phone number and let the system call you right away. Click <u>here</u> for the call me option.

Simultaneous Slides and Audio Webcast:

There will also be a live, and then archived, webcast of the conference call and accompanying slides, available through the Company's website. To listen to the archived audio file, visit our website www.tenn.gr and click on Webcasts & Presentations under our Investor Relations page. Participants to the live webcast should register on the website approximately 10 minutes prior to the start of the webcast.

For further information, please contact:

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TSAKOS ENERGY NAVIGATION LIMITED AND SUBSIDIARIES

Selected Consolidated Financial and Other Data

(In Thousands of U.S. Dollars, except share, per share and fleet data)

		Three months ended			Nine months ended				
	_	September 30 (unaudited)				September 30 (unaudited)			
STATEMENT OF OPERATIONS DATA		2025		2024	_	2025	_	2024	
Voyage revenues	\$_	186,228	\$	200,158	\$_	576,588	\$_	615,801	
Voyage expenses		27,385		35,059		95,365		118,482	
Charter hire expense		3,382		3,503		9,985		14,611	
Vessel operating expenses		52,269		49,088		154,578		147,416	
Depreciation and amortization		42,417		41,335		125,637		118,356	
General and administrative expenses		9,220		14,222		32,363		29,453	
Gain on sale of vessels	_	(8,902)			_	(12,456)	_	(48,662)	
Total expenses	_	125,771		143,207	_	405,472	-	379,656	
Operating income	_	60,457		56,951	_	171,116	-	236,145	
Interest and finance costs, net		(23,710)		(32,209)		(72,690)		(87,407)	
Interest income		2,127		3,217		7,665		11,152	
Other, net		(3)		46	_	(24)	_	120	
Total other expenses, net		(21,586)		(28,946)	_	(65,049)	_	(76,135)	
Net income		38,871		28,005		106,067		160,010	
Less: Net income attributable to the noncontrolling interest Net income attributable to Tsakos	_	(530)		(1,465)	_	(3,178)	-	(3,051)	
Energy Navigation Limited	\$ =	38,341	\$	26,540	\$ =	102,889	\$ =	156,959	
Effect of preferred dividends Undistributed income allocated to non-		(6,750)		(6,750)		(20,250)		(20,250)	
vested restricted common stock Net income attributable to common stockholders of Tsakos Energy		(326)			_	(887)	-	(481)	
Navigation Limited	\$ _	31,265	\$	19,790	\$	81,752	\$	136,228	
Earnings per share, basic and diluted attributable to Tsakos Energy Navigation Limited common stockholders	\$	1.05	\$	0.67	\$	2.75	\$	4.62	
Weighted average number of shares,	Ψ =	1.03	Φ	29,505,60	Φ =	2.13	Φ =	4.02	
basic and diluted	_	29,816,603	:	3	=	29,713,506	=	29,505,603	

BALANCE SHEET DATA		September 30		December 31
		2025	_	2024
Cash		264,324		348,312
Other assets		178,436		192,035
Vessels, net		3,101,486		2,919,783
Advances for vessels under construction	_	355,764	_	246,392
Total assets	\$	3,900,010	\$ _	3,706,522
Debt and other financial liabilities, net of deferred finance costs		1,905,133		1,747,094
Other liabilities		154,932		192,231
Stockholders' equity	_	1,839,945	_	1,767,197
Total liabilities and stockholders' equity	\$	3,900,010	\$ _	3,706,522

	Three months ended					Nine months ended				
OTHER FINANCIAL DATA		Sep	September 30			Septe	mber	30		
		2025		2024	-	2025		2024		
Net cash provided by operating activities	\$	85,460	\$	59,657	\$	201,404	\$	219,879		
Net cash used in investing activities	\$	(166,973)	\$	(66,349)	\$	(403,097)	\$	(422,861)		
Net cash provided by financing activities	\$	58,617	\$	(29,328)	\$	117,705	\$	172,189		
TCE per ship per day	\$	30,601	\$	32,539	\$	30,703	\$	33,390		
Operating expenses per ship per day	\$	9,904	\$	9,188	\$	9,797	\$	9,306		
Vessel overhead costs per ship per day	\$	1,636	\$	2,493	\$	1,921	\$	1,741		
		11,540		11,681		11,718		11,047		
FLEET DATA										
Average number of vessels during period			61.2		62.0	61.7		61.8		
Number of vessels at end of period			61.0		62.0	61.0		62.0		
Average age of fleet at end of period		Years	10.1		10.0	10.1		10.0		
Dwt at end of period (in thousands)			7,591		7,613	7,591		7,613		
Time charter employment - fixed rate		Days	3,440		3,044	9,281		8,529		
Time charter and pool employment - variable rate			1,469		1,484	4,987		4,237		
Spot voyage employment at market rates		Days	431		767	1,938		2,835		
Total operating days			5,340		5,295	16,206		15,601		
Total available days			5,634		5,704	16,850		16,921		
Utilization			94.8%		92.8%	96.2%		92.2%		

Non-GAAP Measures Reconciliation of Net income to Adjusted EBITDA

	Three months ended					Nine months ended				
		September 30				September 30				
		2025	2024		2025			2024		
Net income attributable to Tsakos Energy Navigation Limited	\$	38,341	\$	26,540	\$	102,889	\$	156,959		
Depreciation and amortization		42,417		41,335		125,637		118,356		
Interest Expense		23,710		32,209		72,690		87,407		
Gain on sale of vessels	(8)	3,902)			(12,456)		(48,662)			
Adjusted EBITDA	\$	95,566	\$	100,084	\$	288,760	\$	314,060		

The Company reports its financial results in accordance with U.S. generally accepted accounting principles (GAAP). However, management believes that certain non-GAAP measures used within the financial community may provide users of this financial information additional meaningful comparisons between current results and results in prior operating periods as well as comparisons between the performance of Shipping Companies. Management also uses these non-GAAP financial measures in making financial, operating and planning decisions and in evaluating the Company's performance.

We are using the following Non-GAAP measures:

- (i) TCE which represents voyage revenue less voyage expenses is divided by the number of operating days less 29 days lost for the third quarter and 177 days for the nine-month of 2025 and 108 days for the prior year quarter of 2024 and 378 days for nine-month period of 2024, respectively, as a result of calculating revenue on a loading to discharge basis.
- (ii) Vessel overhead costs are General & Administrative expenses, which also include Management fees, Stock compensation expense and Management incentive award.
- (iii) Operating expenses per ship per day exclude Management fees, General & Administrative expenses, Stock compensation expense and Management incentive award.
- (iv) Adjusted EBITDA. See above for reconciliation to net income.

Non-GAAP financial measures should be viewed in addition to and not as an alternative for, the Company's reported results prepared in accordance with GAAP.

The Company does not incur corporation tax.