

Investor Presentation

Third Quarter 2025 Results

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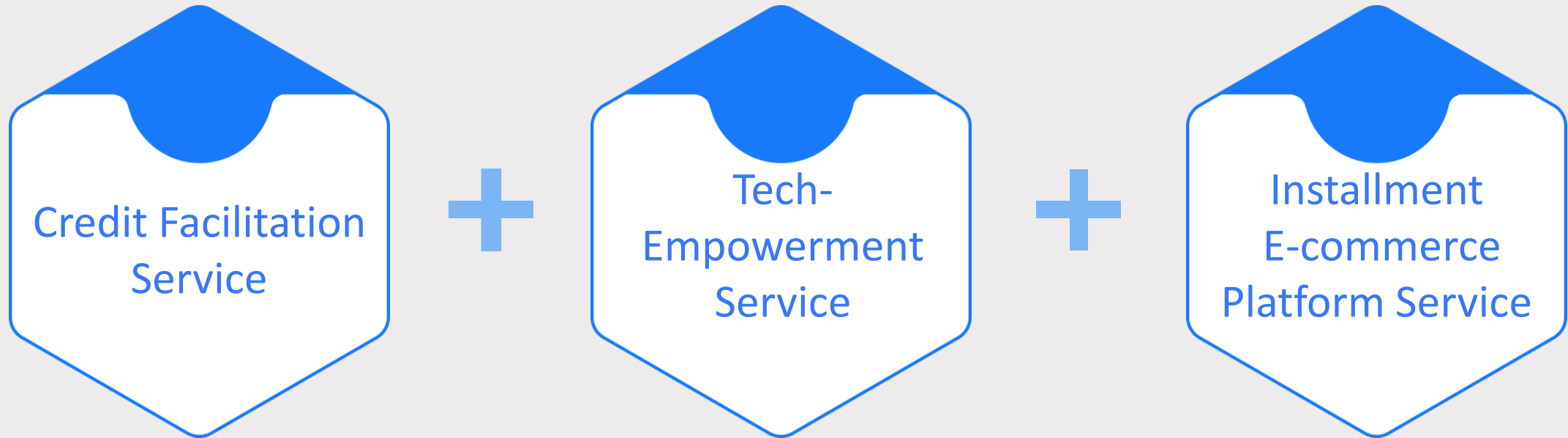
01

Company Overview



Addressing the Market with Different Focuses

Core business supported by new growth opportunities

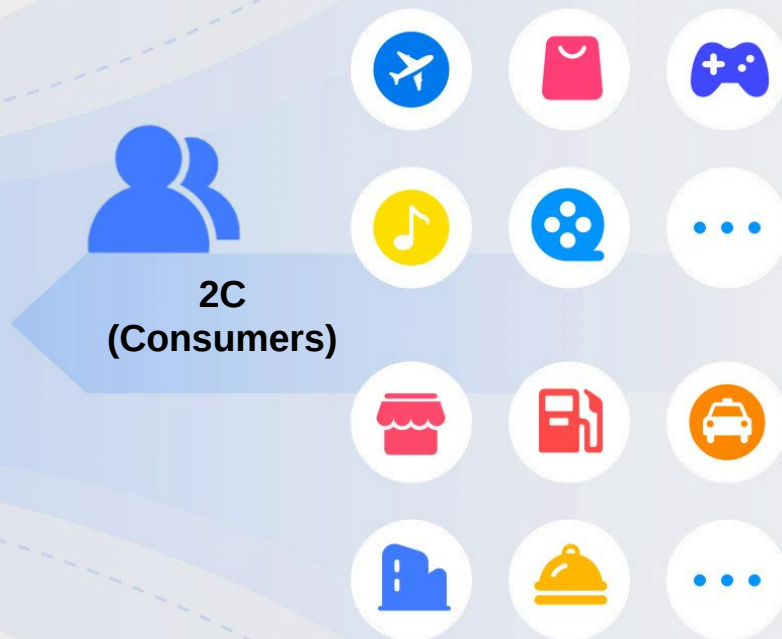


Commitment to 2C2B2F

Connecting consumers to business and financial institutions



- 182 funding partners¹



- Over 240 million registered users¹

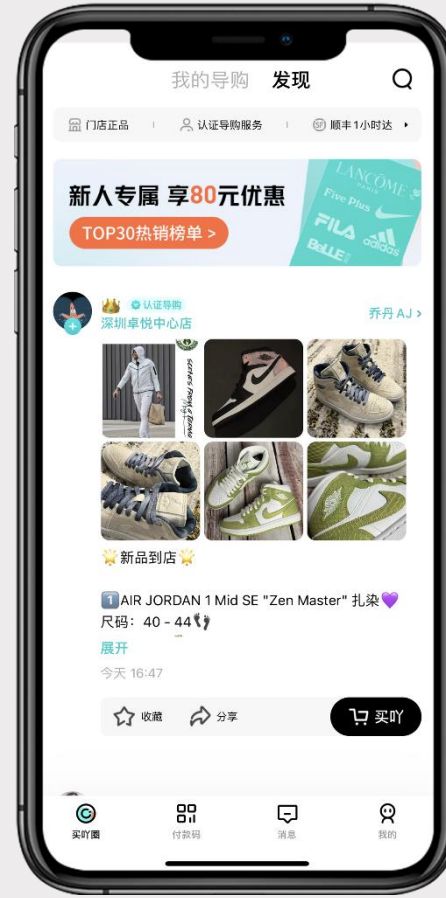
1. As of September 30, 2025, or accumulative

A Seamless Experience for New-Generation Consumers

Omni-channels and multiple access for our users



Consumer credit



Maiya



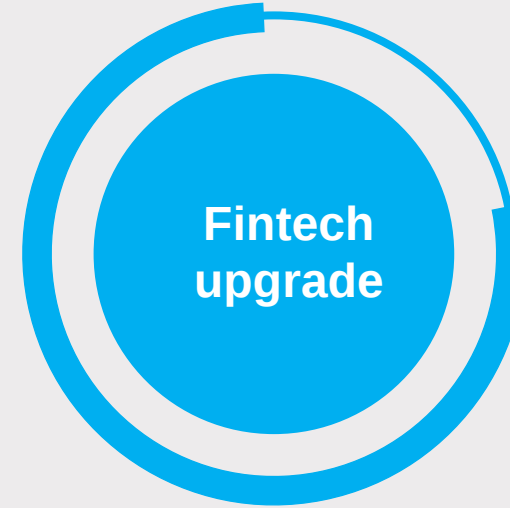
E-commerce

Empowering the Digitalization of Financial Institutions

Supporting financial institutions in building in-house capabilities and competitiveness



- Channel co-building
- Product design
- Risk management
- Customer management



- Digital infrastructure
- Quality assets
- Operational efficiency
- Brand value

Priorities Unchanged in Execution

Staying compliant and competitive



- Self-examination following the same requirements as the 13 platforms
- Constant dialogue with regulators
- Reinforced internal control and processes



- Enhanced risk identification and modeling
- Dynamic credit approval process
- Effective matching of customers and financial institutions

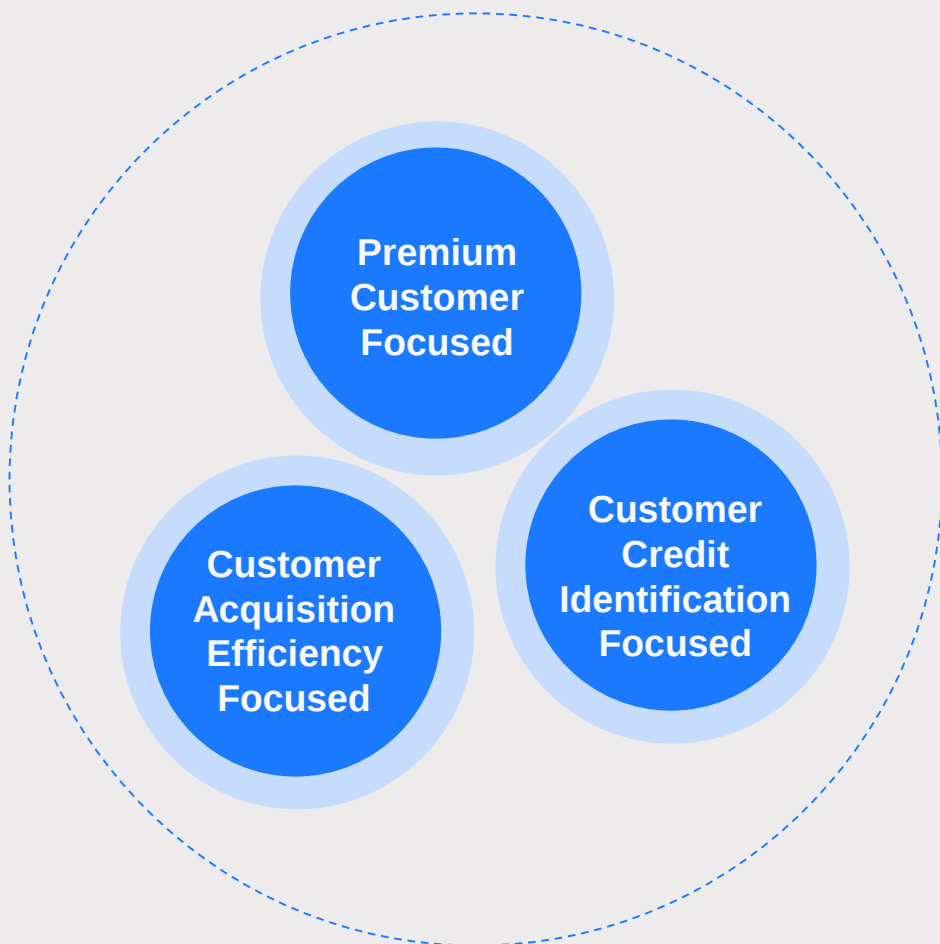


- Extensive acquisition channels
- Tailored sales and management strategies
- Quality products meet diverse needs of customers
- Seamless digital experience



- Effective communication and collaboration between teams
- Management system aligned with strategy to enhance oversight and talent development
- Comprehensive application of technology across all functions

Optimize Customer Development Strategy to Deal with External Uncertainty



Premium Customer Focused

- Increase the mix of premium customers & control the access of high-risk customers
- Strike a balance between scale and risk
- Stable risk performance & high quality of new loan originations

Customer Acquisition Efficiency Focused

- Employ dedicated acquisition programs for targeted segments
- Have an extensive network of the offline team
- Leverage rich data resources and analytics capability
- Timely adjust spending and strategies in different regions

Customer Credit Identification Focused

- Facilitate AB testing and model upgrade based on internal & external data
- Conduct regular validation of strategy effectiveness
- Achieve proven result with improved per-capita contribution and ARPU

Core Capabilities of Lexin

A

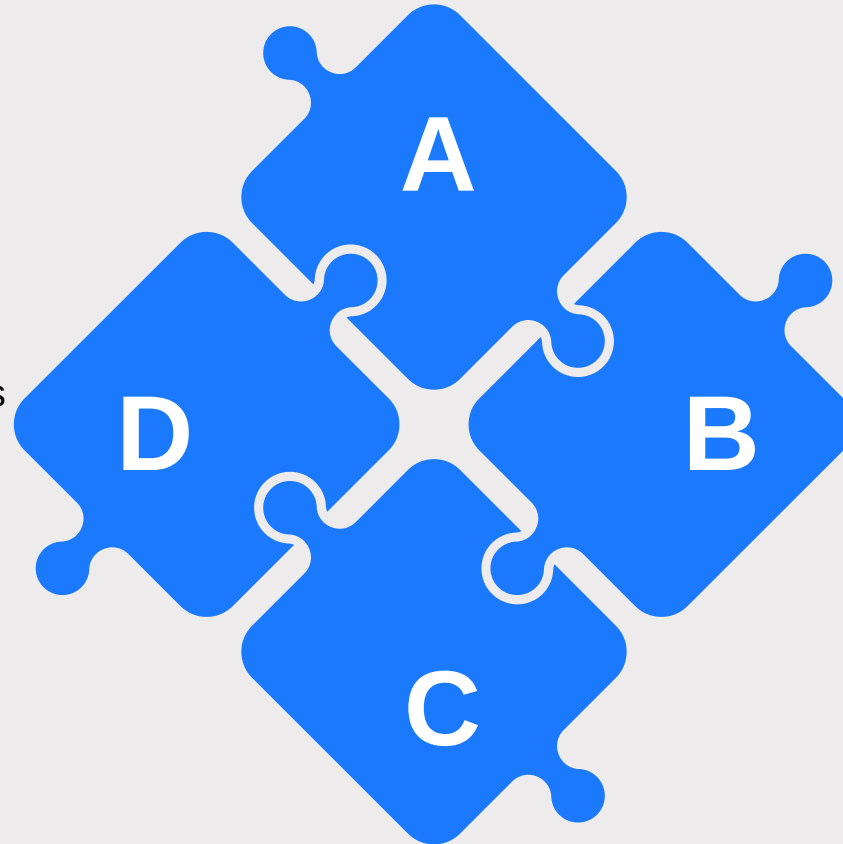
Customer Service and Operation

- Customer operation by segment
- Customer profile and credit identification
- Tailor-made products and services

D

Technology and Data Analytics

- Industry-leading R&D investment
- Unique Lexin Smart-Business-Engine
- Empower operational efficiency across platforms



Risk Management

- Rich internal data & high-quality external data
- Model upgrade
- AB Testing

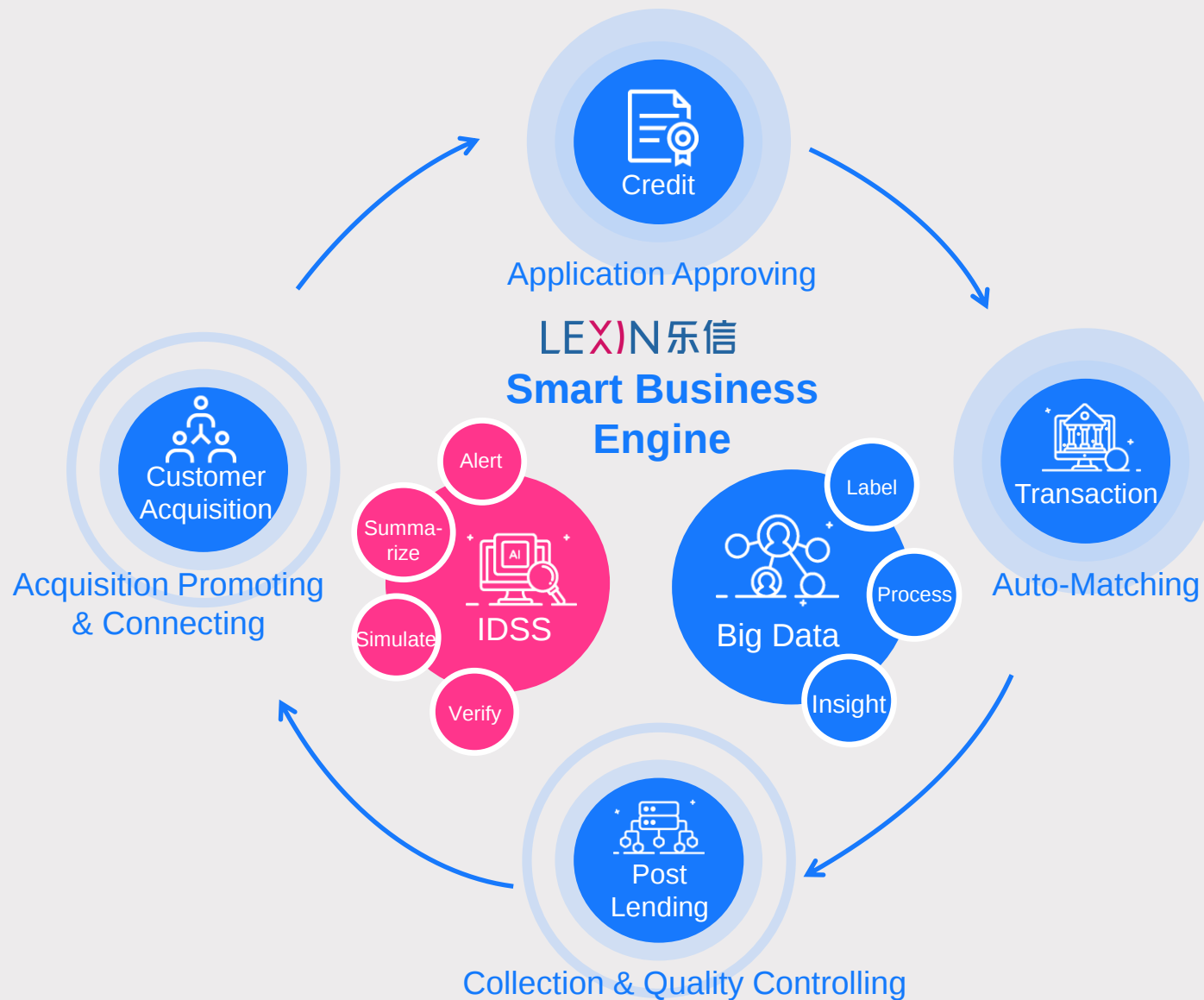
B

Cooperation with Funding Partners

- Funding cost optimization
- Diversified partnerships with financial institutions
- Cooperation with 180+ financial institution partners

C

Lexin Smart Business Engine



Lexin Eco-System



I

02

Operational and Financial Data

3Q25 Key Metrics



Loan origination

50.9 billion

-3.7% QoQ



Net income

521 million

+1.9% QoQ



**Net income
take rate**

2.01%

+9 bps QoQ

Key Financials

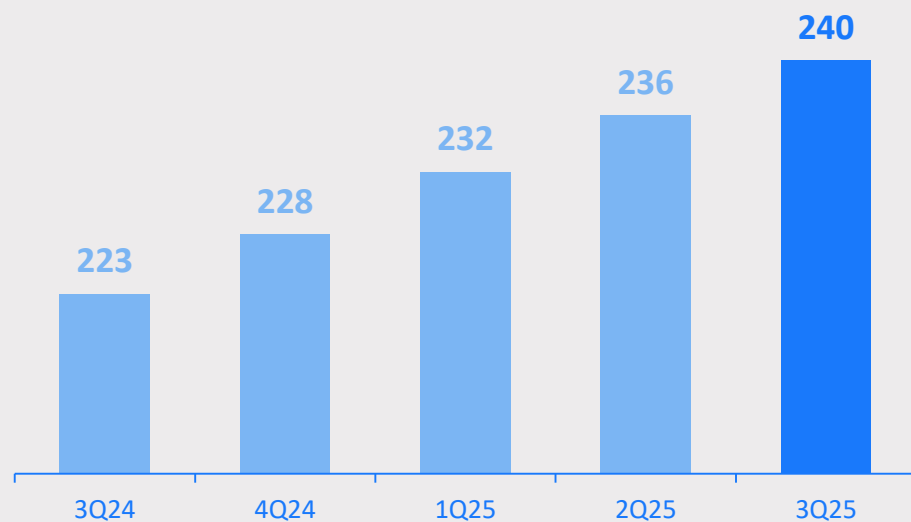
(RMB 000)	3Q24	2Q25	3Q25	QoQ	YoY
Credit facilitation service income	2,970,294	2,269,846	2,616,805	15.3%	-11.9%
Tech-empowerment service income	383,592	830,124	456,044	-45.1%	18.9%
Installment e-commerce platform service income	308,257	487,444	344,649	-29.3%	11.8%
Total operating revenue	3,662,143	3,587,414	3,417,498	-4.7%	-6.7%
Total operating cost	(2,454,765)	(2,314,730)	(2,224,526)	-3.9%	-9.4%
Gross profit	1,207,378	1,272,684	1,192,972	-6.3%	-1.2%
Total operating expenses	(675,878)	(820,715)	(715,803)	-12.8%	5.9%
Net income	309,557	511,401	521,268	1.9%	68.4%

User Base

Registered Users

(mn)

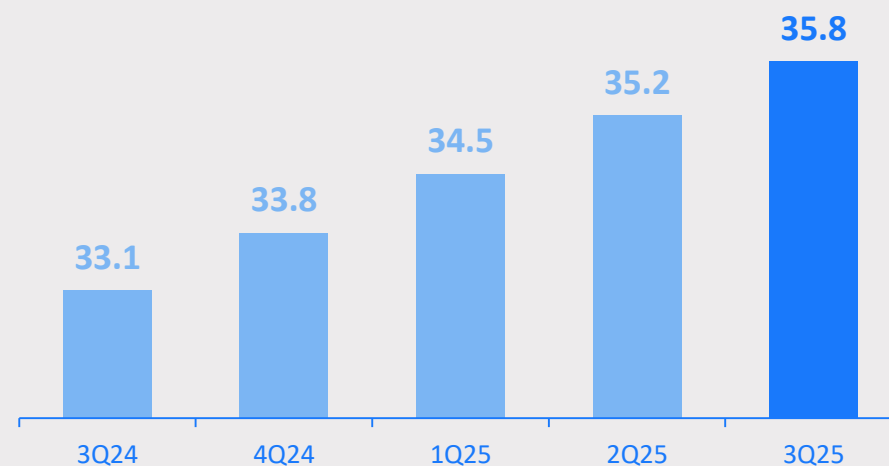
QoQ
+1.7%



Cumulative Active Users

(mn)

QoQ
+1.9%

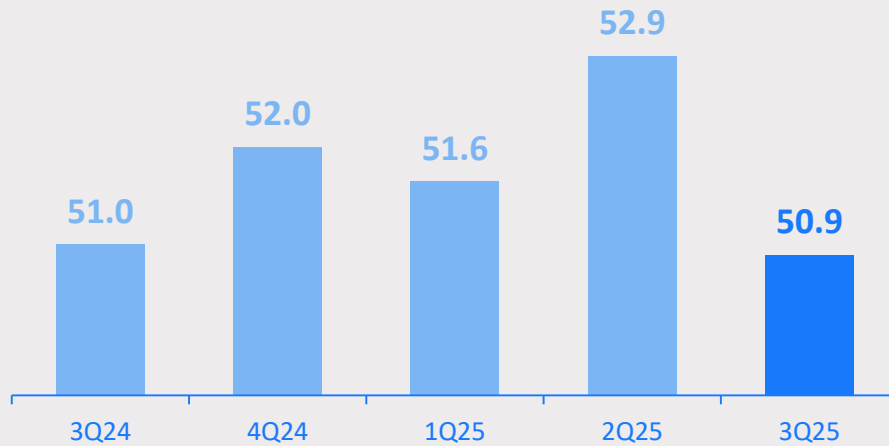


Loan Volume and Loan Balance

Loan Originations

(RMB bn)

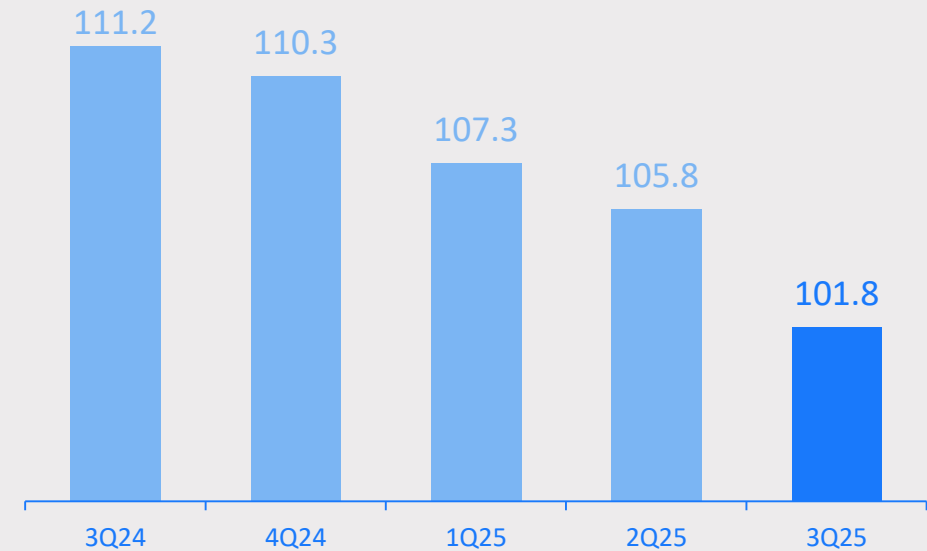
QoQ
-3.7%



Loan Balance

(RMB bn)

QoQ
-3.7%



1. Loan originations represent the total principal amount of loans facilitated and originated during each period, which includes both on and off-balance sheet loans.

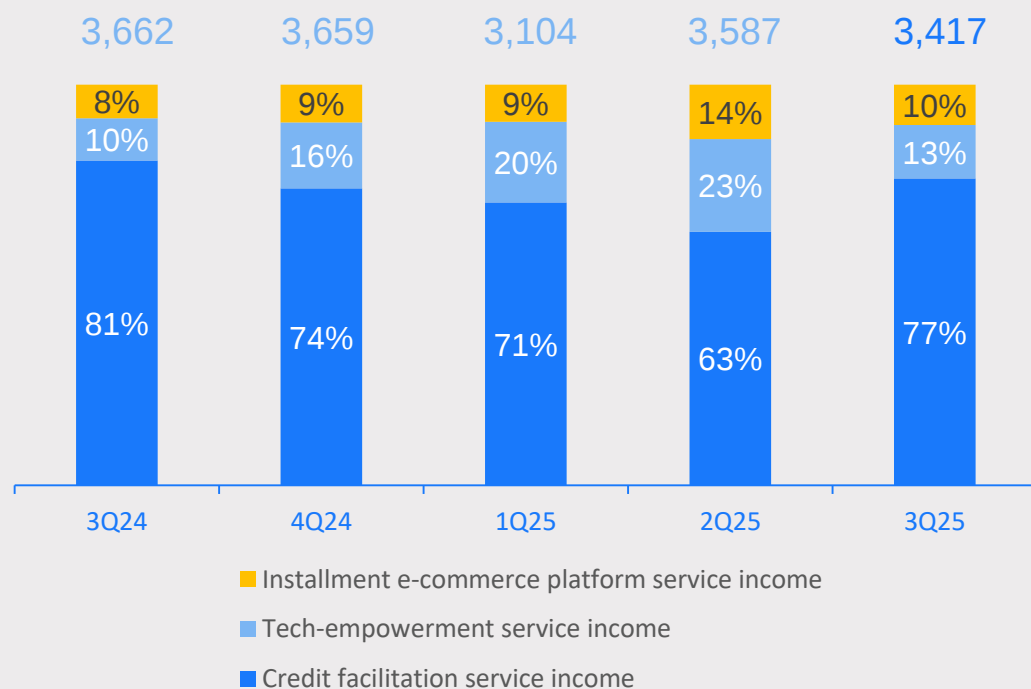
2. Loan balance refers to the total amount of principal outstanding for loans facilitated and originated at the end of each period, including both on and off-balance sheet loans.

Revenue and Operating Expenses

Operating Revenue

(RMB mn)

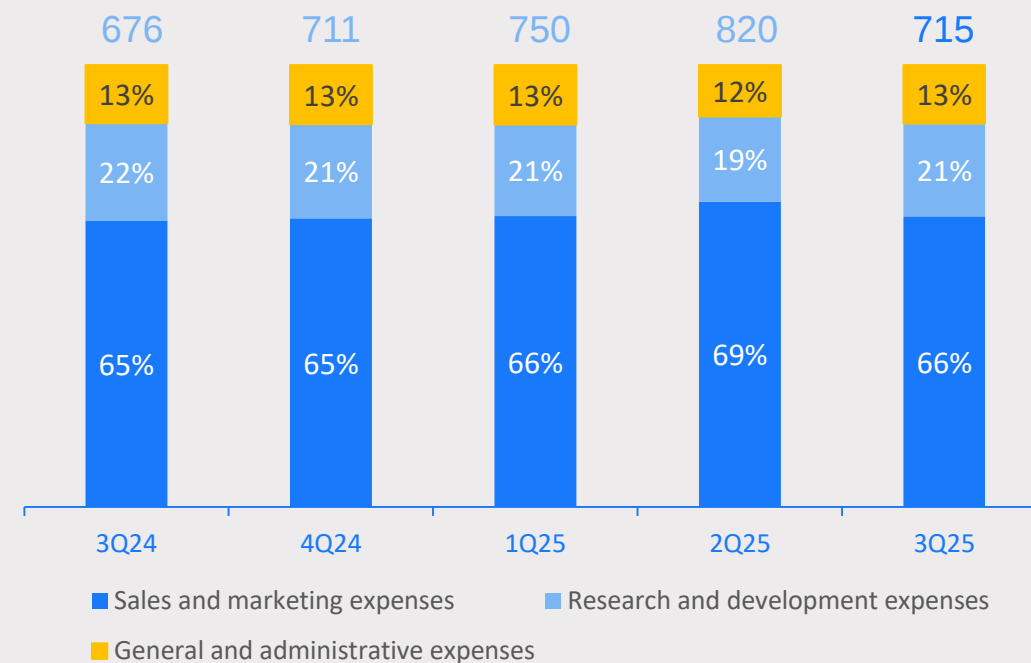
QoQ
-4.7%



Operating Expenses

(RMB mn)

QoQ
-12.8%

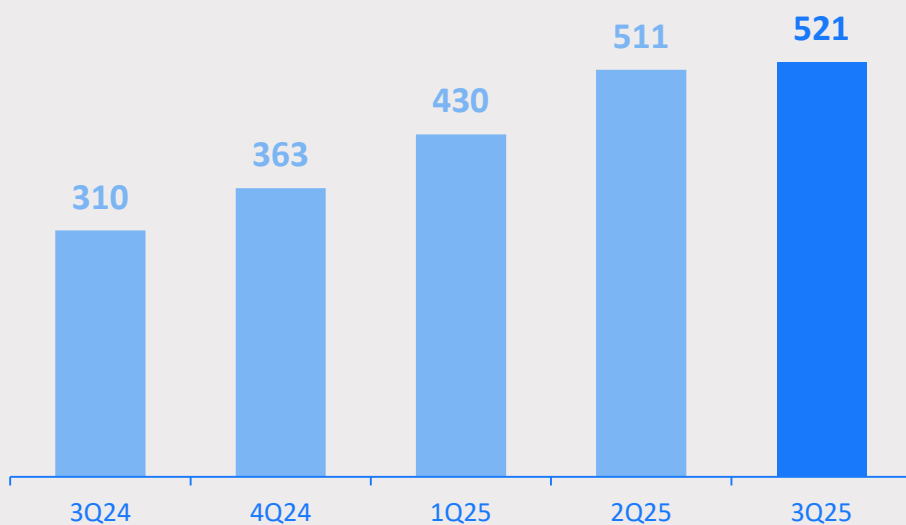


Profit

Net Profit¹

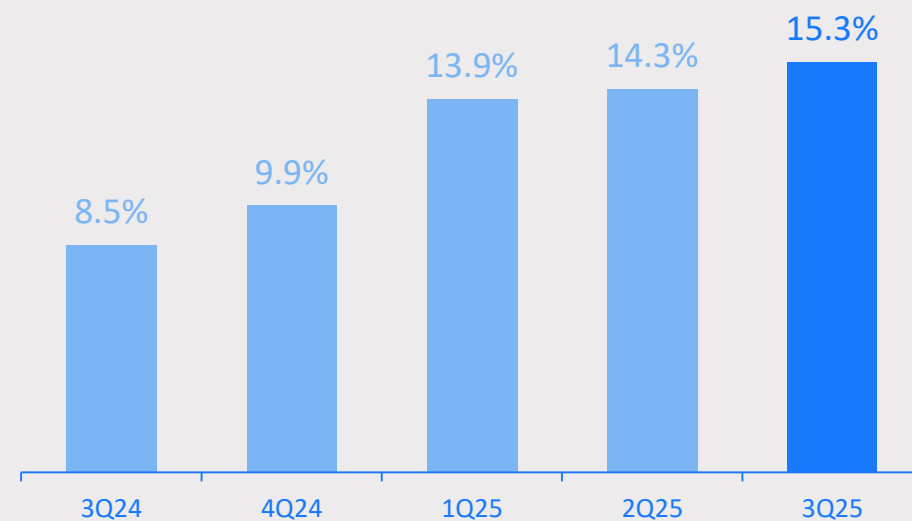
(RMB mn)

QoQ
+1.9%



Net Margin¹

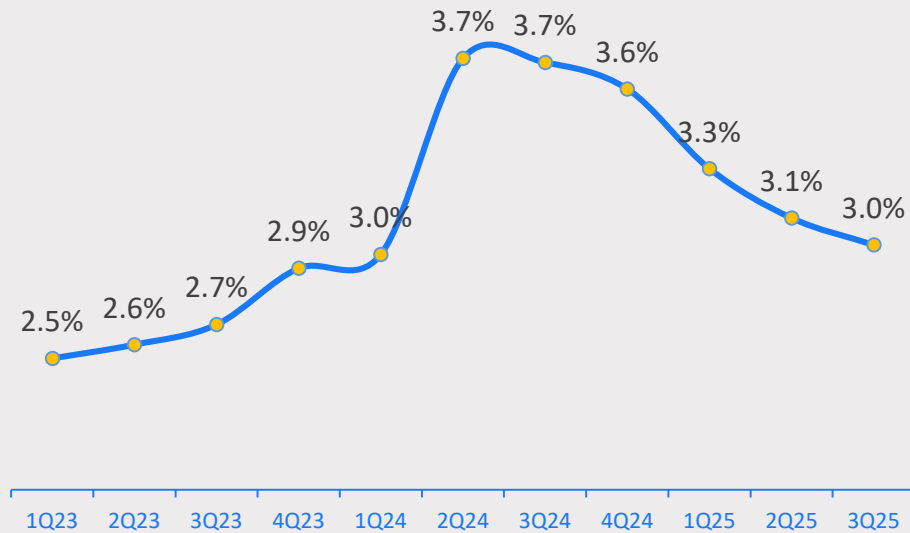
QoQ
+1.0ppt



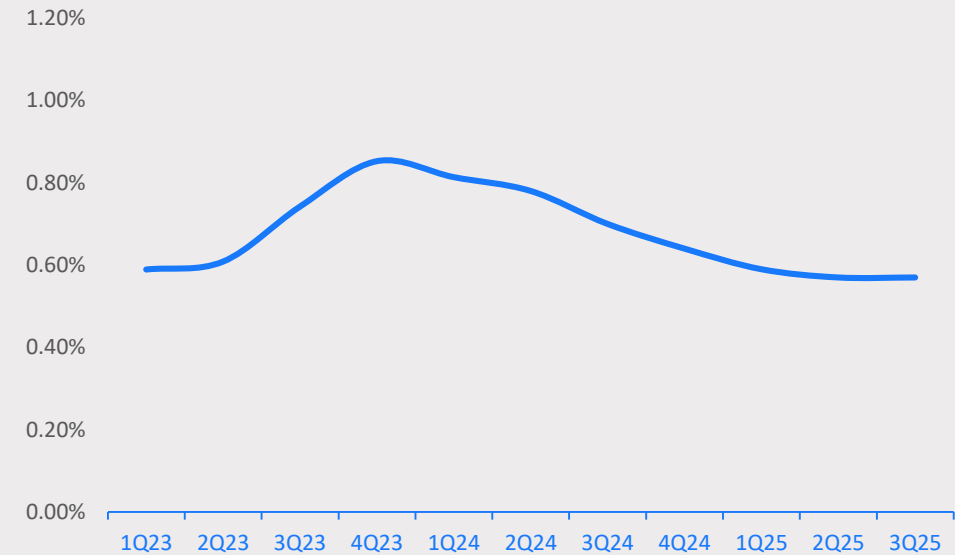
1. Excluding after-tax impact of investment-related impairment losses.

Risk Performance

Delinquency Ratio (90 days +)



First Payment Default 30+¹



1. Loans facilitated under ICP are excluded from the chart

Understanding Our Financial Reports

Audit Financial Report Presentation Format

(RMB mn)	25Q2	25Q3	QoQ	QoQ %
Credit facilitation service income	2,270	2,617	347	15%
Tech-empowerment service income	830	456	-374	-45%
E-commerce platform service income	487	345	-143	-29%
Total Operating Revenue	3,587	3,417	-170	-5%
Cost of sales	-426	-270	156	-37%
Funding cost	-60	-52	8	-14%
Processing and servicing cost	-606	-653	-48	8%
Provision for financing receivables	-257	-328	-71	28%
Provision for contract assets and receivables	-164	-162	3	-2%
Provision for contingent guarantee liabilities	-802	-760	42	-5%
Change in fair value of financial guarantee derivatives and loans at fair value	184	170	-14	-8%
Sales and marketing expenses	-567	-471	96	-17%
Research and development expenses	-158	-150	8	-5%
General and administrative expenses	-96	-95	1	-1%
Total Operating Expenses & Costs	-2,951	-2,770	181	-6%
Interest (expense)/income, net	-5	-5	-1	17%
Investment income/(loss)	-5	-2	4	-70%
Other, net	5	7	2	32%
Tax	-120	-126	-6	5%
Other + Tax	-125	-126	-1	1%
Net Income	511	521	10	2%

Recommended Analysis Framework

(RMB mn)	25Q2	25Q3	QoQ	QoQ %
Net Revenue				
Capital-heavy model	1,171	1,486	315	27%
- Credit facilitation service income	2,270	2,617	347	15%
- Funding cost	-60	-52	8	-14%
- Credit cost	-1,039	-1,079	-40	4%
Capital-light model	830	456	-374	-45%
Net Revenue Total	2,001	1,942	-59	-3%
E-commerce platform service income	487	345	-143	-29%
Cost of Inventory Sold	-390	-234	156	-40%
E-commerce Platform Gross Profit	97	111	14	14%
Operating Expenses & Costs	-1,426	-1,369	57	-4%
Others +Tax	-160	-162	-2	1%
Net Income	511	521	10	2%

Appendix



P&L Statement

(In thousands, except for share and per share data)

Operating revenue:

Credit facilitation service income

Loan facilitation and servicing fees-credit oriented

Guarantee income

Financing income

Tech-empowerment service income

Installment e-commerce platform service income

Total operating revenue

Operating cost

Cost of sales

Funding cost

Processing and servicing cost

Provision for financing receivables

Provision for contract assets and receivables

Provision for contingent guarantee liabilities

Total operating cost

Gross profit

Operating expenses:

Sales and marketing expenses

Research and development expenses

General and administrative expenses

Total operating expenses

Change in fair value of financial guarantee derivatives and loans at fair value

Interest expense, net

Investment loss

Others, net

Income before income tax expense

Income tax expense

Net income

For the Three Months Ended September 30,		
2024	2025	
RMB	RMB	US\$
2,970,294	2,616,805	367,580
1,850,850	1,428,159	200,612
620,117	619,712	87,050
499,327	568,934	79,918
383,592	456,044	64,060
308,257	344,649	48,413
3,662,143	3,417,498	480,053
(308,097)	(269,980)	(37,924)
(87,717)	(51,829)	(7,280)
(602,362)	(653,285)	(91,766)
(261,126)	(327,518)	(46,006)
(243,725)	(161,658)	(22,708)
(951,738)	(760,256)	(106,793)
(2,454,765)	(2,224,526)	(312,477)
1,207,378	1,192,972	167,576
(437,996)	(470,648)	(66,112)
(148,930)	(150,063)	(21,079)
(88,952)	(95,092)	(13,357)
(675,878)	(715,803)	(100,548)
(151,431)	169,999	23,880
(4,531)	(5,394)	(758)
(2,224)	(1,575)	(221)
8,406	6,618	930
381,720	646,817	90,859
(72,163)	(125,549)	(17,636)
309,557	521,268	73,223

Balance Sheet (1)

(In thousands)

ASSETS

Current Assets

	December 31, 2024	As of September 30, 2025	
	RMB	RMB	US\$
Cash and cash equivalents	2,254,213	2,191,291	307,809
Restricted cash	1,638,479	1,823,593	256,159
Restricted term deposit and short-term investments	138,497	177,982	25,001
Short-term financing receivables, net ⁽¹⁾	4,668,715	5,072,417	712,518
Short-term contract assets and receivables, net ⁽¹⁾	5,448,057	4,336,657	609,167
Deposits to insurance companies and guarantee companies	2,355,343	2,318,598	325,692
Prepayments and other current assets	1,321,340	2,355,149	330,826
Amounts due from related parties	61,722	95,436	13,406
Inventories, net	22,345	21,030	2,954
Total Current Assets	17,908,711	18,392,153	2,583,532

Non-current Assets

Restricted cash	100,860	74,613	10,481
Long-term financing receivables, net ⁽¹⁾	112,427	97,570	13,706
Long-term contract assets and receivables, net ⁽¹⁾	317,402	294,805	41,411
Property, equipment and software, net	613,110	851,370	119,591
Land use rights, net	862,867	837,067	117,582
Long-term investments	284,197	243,715	34,234
Deferred tax assets	1,540,842	1,739,360	244,326
Other assets	500,363	536,074	75,302
Total Non-current Assets	4,332,068	4,674,574	656,633

TOTAL ASSETS

22,240,779	23,066,727	3,240,165
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Balance Sheet (2)

(In thousands)

LIABILITIES

Current liabilities

	December 31, 2024	As of September 30, 2025	
	RMB	RMB	US\$
Accounts payable	74,443	49,067	6,892
Amounts due to related parties	10,927	7,908	1,111
Short-term borrowings and current portion of long-term borrowings	690,772	932,296	130,959
Short-term funding debts	2,754,454	2,906,097	408,217
Deferred guarantee income	975,102	1,330,957	186,958
Contingent guarantee liabilities	1,079,000	589,744	82,841
Accruals and other current liabilities	4,019,676	4,413,953	620,024

Total Current Liabilities

9,604,374 **10,230,022** **1,437,002**

Non-current Liabilities

Long-term borrowings	585,024	566,015	79,508
Long-term funding debts	1,197,211	351,899	49,431
Deferred tax liabilities	91,380	82,986	11,657
Other long-term liabilities	22,784	11,249	1,580

Total Non-current Liabilities

1,896,399 **1,012,149** **142,176**

TOTAL LIABILITIES

11,500,773 **11,242,171** **1,579,178**

Shareholders' equity:

Class A Ordinary Shares	205	206	30
Class B Ordinary Shares	41	41	7
Treasury stock	(328,764)	(386,573)	(54,302)
Additional paid-in capital	3,314,866	3,371,632	473,610
Statutory reserves	1,178,309	1,178,309	165,516
Accumulated other comprehensive income	(29,559)	(26,300)	(3,694)
Retained earnings	6,604,908	7,687,241	1,079,820

Total shareholders' equity

10,740,006 **11,824,556** **1,660,987**

TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY

22,240,779 **23,066,727** **3,240,165**