



Chuanglian Holdings Limited

創聯控股有限公司

(Incorporated in the Cayman Islands with limited liability)
(Stock code:2371)

11 December 2025

To the Independent Shareholders

Dear Sir or Madam

**PROPOSED ISSUE OF NEW CONSOLIDATED SHARES
UNDER SPECIFIC MANDATE FOR CAPITALIZATION OF
SHAREHOLDER'S LOANS**

We refer to the circular issued by the Company to its Shareholders dated 11 December 2025 (the “Circular”), of which this letter forms part. Terms defined in the Circular shall bear the same meanings when used herein unless the context requires otherwise.

We have been appointed by the Board as the Independent Board Committee to advise you as to whether, in our opinion, each of the Loan Settlement Agreement 1 and the Loan Settlement Agreement 2 and the transactions contemplated thereunder are fair and reasonable so far as the Independent Shareholders are concerned. Details of each of the Loan Settlement Agreement 1 and the Loan Settlement Agreement 2 and the transactions contemplated thereunder are set out in the letter from the Board contained in the Circular. Red Sun Capital Limited has been appointed as the Independent Financial Adviser to advise the Independent Board Committee and the Independent Shareholders in respect of each of the Loan Settlement Agreement 1 and the Loan Settlement Agreement 2 and the transactions contemplated thereunder. Details of its advice and the principal factors taken into consideration in arriving at its recommendations are set out in the letter from the Independent Financial Adviser contained in the Circular.

Having considered the terms of each of the Loan Settlement Agreement 1 and the Loan Settlement Agreement 2 and the transactions contemplated thereunder and taking into account the information contained in the Circular and the advice of the Independent Financial Adviser, we are of the opinion that while each of the Loan Settlement Agreement 1 and the Loan Settlement Agreement 2 and the transactions contemplated thereunder are not conducted in the ordinary and usual course of business of the Group, each of the Loan Settlement Agreement 1 and the Loan Settlement Agreement 2 and the transactions contemplated thereunder are on normal commercial terms, fair and reasonable and are in the interests of the Company and the Shareholders as a whole. Accordingly, we recommend the Independent Shareholders to vote in favour of the ordinary resolutions to be put forward at the EGM to approve each of the Loan Settlement Agreement 1 and the Loan Settlement Agreement 2 and the transactions contemplated thereunder.

Yours faithfully
For and on behalf of
the Independent Board Committee



Leung Siu Kee

*Independent non-executive
Director*

Wu Yalin

*Independent non-executive
Director*

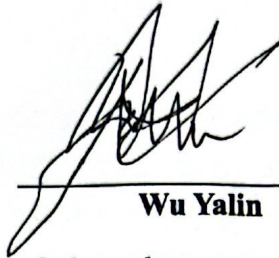
Wang Shuping

*Independent non-executive
Director*

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