

Broadcom Inc. Announces Fourth Quarter and Fiscal Year 2025 Financial Results and Quarterly Dividend

December 11, 2025

- Revenue of \$18,015 million for the fourth guarter, up 28 percent from the prior year period
- GAAP net income of \$8,518 million for the fourth quarter; Non-GAAP net income of \$9,714 million for the fourth quarter
- Adjusted EBITDA of \$12,218 million for the fourth quarter, or 68 percent of revenue
- GAAP diluted EPS of \$1.74 for the fourth quarter; Non-GAAP diluted EPS of \$1.95 for the fourth quarter
- Cash from operations of \$7,703 million for the fourth quarter, less capital expenditures of \$237 million, resulted in \$7,466 million of free cash flow, or 41 percent of revenue
- Quarterly common stock dividend increased by 10 percent from the prior quarter to \$0.65 per share
- First quarter fiscal year 2026 revenue guidance of approximately \$19.1 billion, an increase of 28 percent from the prior year period
- First quarter fiscal year 2026 Adjusted EBITDA guidance of 67 percent of projected revenue (1)

PALO ALTO, Calif., Dec. 11, 2025 /PRNewswire/ -- Broadcom Inc. (Nasdaq: AVGO), a global technology leader that designs, develops and supplies semiconductor and infrastructure software solutions, today reported financial results for its fourth quarter and fiscal year ended November 2, 2025, provided guidance for its first quarter of fiscal year 2026 and announced its quarterly dividend.

"In Q4, record revenue of \$18.0 billion grew 28% year-over-year, driven primarily by AI semiconductor revenue increasing 74% year-over-year," said Hock Tan, President and CEO of Broadcom Inc. "We see the momentum continuing in Q1 and expect AI semiconductor revenue to double year-over-year to \$8.2 billion, driven by custom AI accelerators and Ethernet AI switches. We forecast Q1'26 total revenue of \$19.1 billion and adjusted EBITDA of 67%."

"In fiscal year 2025 adjusted EBITDA increased 35% year-over-year to a record \$43.0 billion, and free cash flow was strong at \$26.9 billion," said Kirsten Spears, CFO of Broadcom Inc. "Based on increased cash flows in fiscal year 2025, we are increasing our quarterly common stock dividend by 10% to \$0.65 per share for fiscal year 2026. The target fiscal year 2026 annual common stock dividend of \$2.60 per share is a record, and the fifteenth consecutive increase in annual dividends since we initiated dividends in fiscal 2011."

Fourth Quarter Fiscal Year 2025 Financial Highlights

	GAAP								Non-GAAP					
(Dollars in millions, except per share data)	-	Q4 25	(Q4 24	Chan	ige	(Q4 25	(Q4 2	4 (Chan	ige	
Net revenue	\$	18,015	\$	14,054	+28	%	\$	18,015	\$	14,0	54	+28	%	
Net income	\$	8,518	\$	4,324	+97	%	\$	9,714	\$	6,9	65	+39	%	
Earnings per common share - diluted	\$	1.74	\$	0.90	+93	%	\$	1.95	\$	1.	42	+37	%	
(Dollars in millions)				C	4 25	(Q4 24	4 Ch	ange	е				
Cash flow from operations				\$	7,703	\$	5,60	04 +3	7 %	6				
Adjusted EBITDA				\$	12,218	\$	9,08	39 +3	4 %	6				
Free cash flow				\$	7,466	\$	5,48	32 +3	6 %	6				
Net revenue by segment														
(Dollars in millions)				Q4	25			Q4 2	4		Cha	nge	_	
Semiconductor solutions			\$	11,072	61	%	\$	8,230	59	%	+35	5 %		
Infrastructure software				6,943	39			5,824	41		+19	9 %		
Total net revenue			\$	18,015	100	%	\$ 1	4,054	100	%				

The Company's cash and cash equivalents at the end of the fiscal quarter were \$16,178 million, compared to \$10,718 million at the end of the prior fiscal quarter.

During the fourth fiscal quarter, the Company generated \$7,703 million in cash from operations and spent \$237 million on capital expenditures, resulting in \$7,466 million of free cash flow.

On September 30, 2025, the Company paid a cash dividend of \$0.59 per share, totaling \$2,797 million.

The differences between the Company's GAAP and non-GAAP results are described generally under "Non-GAAP Financial Measures" below and presented in detail in the financial reconciliation tables attached to this release.

⁽¹⁾ The Company is not readily able to provide a reconciliation of the projected non-GAAP financial information presented to the relevant projected GAAP measure without unreasonable effort.

Fiscal Year 2025 Financial Highlights

		GAAP						Non-GAAP					
(Dollars in millions, except per share data)	_	FY 25		FY 24	Chan	ge		FY 25		FY 24	Chan	ge	
Net revenue	\$	63,887	\$	51,574	+24	%	\$	63,887	\$	51,574	+24	%	
Net income	\$	23,126	\$	5,895	+292	%	\$	33,728	\$	23,733	+42	%	
Earnings per common share - diluted	\$	4.77	\$	1.23	+288	%	\$	6.82	\$	4.87	+40	%	

(Dollars in millions)	FY 25	FY 24	Change
Cash flow from operations	\$ 27,537	\$ 19,962	+38 %
Adjusted EBITDA	\$ 43,004	\$ 31,897	+35 %
Free cash flow	\$ 26,914	\$ 19,414	+39 %

Net revenue by segment

(Dollars in millions)	FY 25	FY 24	Change		
Semiconductor solutions	\$ 36,858 58 %	\$ 30,096 58 %	+22 %		
Infrastructure software	27,029 42	21,478 42	+26 %		
Total net revenue	\$ 63,887 100 %	\$ 51,574 100 %			

First Quarter Fiscal Year 2026 Business Outlook

Based on current business trends and conditions, the outlook for the first quarter of fiscal year 2026, ending February 1, 2026, is expected to be as follows:

- First quarter revenue guidance of approximately \$19.1 billion; and
- First quarter Adjusted EBITDA guidance of 67 percent of projected revenue.

The guidance provided above is only an estimate of what the Company believes is realizable as of the date of this release. The Company is not readily able to provide a reconciliation of projected Adjusted EBITDA to projected net income without unreasonable effort. Actual results will vary from the guidance and the variations may be material. The Company undertakes no intent or obligation to publicly update or revise any of these projections, whether as a result of new information, future events or otherwise, except as required by law.

Quarterly Dividends

The Company's Board of Directors has approved a quarterly cash dividend of \$0.65 per share. The dividend is payable on December 31, 2025 to stockholders of record at the close of business (5:00 p.m. Eastern Time) on December 22, 2025.

Financial Results Conference Call

Broadcom Inc. will host a conference call to review its financial results for the fourth quarter and fiscal year 2025 and to discuss the business outlook today at 2:00 p.m. Pacific Time.

To Listen via Internet: The conference call can be accessed live online in the Investors section of the Broadcom website at https://investors.broadcom.com/.

Replay: An audio replay of the conference call can be accessed for one year through the Investors section of Broadcom's website at https://investors.broadcom.com/.

Non-GAAP Financial Measures

The non-GAAP measures should not be considered as a substitute for, or superior to, measures of financial performance prepared in accordance with GAAP. A reconciliation between GAAP and non-GAAP financial data is included in the supplemental financial data attached to this press release. Broadcom believes non-GAAP financial information provides additional insight into the Company's on-going performance. Therefore, Broadcom provides this information to investors for a more consistent basis of comparison and to help them evaluate the results of the Company's on-going operations and enable more meaningful period to period comparisons.

In addition to GAAP reporting, Broadcom provides investors with net income, operating income, gross margin, operating expenses, cash flow and other data on a non-GAAP basis. This non-GAAP information excludes amortization of acquisition-related intangible assets, stock-based compensation expense, restructuring and other charges, acquisition-related costs, including integration costs, non-GAAP tax reconciling adjustments, and other adjustments. Management does not believe that these items are reflective of the Company's underlying performance. Internally, these non-GAAP measures are significant measures used by management for purposes of evaluating the core operating performance of the Company, establishing internal budgets, calculating return on investment for development programs and growth initiatives, comparing performance with internal forecasts and targeted business models, strategic planning, evaluating and valuing potential acquisition candidates and how their operations compare to the Company's operations, and benchmarking performance externally against the Company's competitors. The exclusion of these and other similar items from Broadcom's non-GAAP financial results should not be interpreted as implying that these items are non-recurring, infrequent or unusual.

Free cash flow measures have limitations as they omit certain components of the overall cash flow statement and do not represent the residual cash flow available for discretionary expenditures. Investors should not consider presentation of free cash flow measures as implying that stockholders have any right to such cash. Broadcom's free cash flow may not be calculated in a manner comparable to similarly named measures used by other

companies.

About Broadcom

Broadcom Inc. (NASDAQ: AVGO) is a global technology leader that designs, develops, and supplies a broad range of semiconductor, enterprise software and security solutions. Broadcom's category-leading product portfolio serves critical markets including cloud, data center, networking, broadband, wireless, storage, industrial, and enterprise software. Our solutions include service provider and enterprise networking and storage, mobile device and broadband connectivity, mainframe, cybersecurity, and private and hybrid cloud infrastructure. Broadcom is a Delaware corporation headquartered in Palo Alto, CA. For more information, go to www.broadcom.com.

Cautionary Note Regarding Forward-Looking Statements

This announcement contains forward-looking statements (including within the meaning of Section 21E of the United States Securities Exchange Act of 1934, as amended, and Section 27A of the United States Securities Act of 1933, as amended) concerning Broadcom. These statements include, but are not limited to, statements that address our expected future business and financial performance, our plans and expectations with regard to our share repurchases, and other statements identified by words such as "will," "expect," "believe," "anticipate," "estimate," "should," "intend," "plan," "potential," "predict," "project," "aim," and similar words, phrases or expressions. These forward-looking statements are based on current expectations and beliefs of Broadcom's management, current information available to Broadcom's management, and current market trends and market conditions and involve risks and uncertainties that may cause actual results to differ materially from those contained in forward-looking statements. Accordingly, undue reliance should not be placed on such statements.

Particular uncertainties that could materially affect future results include risks associated with: global economic conditions and uncertainty; government regulations, trade restrictions and trade tensions; global political and economic conditions relating to our international operations; any loss of our significant customers and fluctuations in the timing and volume of significant customer demand; our dependence on contract manufacturing and outsourced supply chain; the slow or unsuccessful return on our investments, expansion of our business strategy or adoption of new business models; cyclicality in the semiconductor industry or in our target markets; dependence on senior management and our ability to attract and retain qualified personnel; our ability to protect against cybersecurity threats and a breach of security systems; our ability to accurately estimate customers' demand and adjust our manufacturing and supply chain accordingly; our dependency on a limited number of suppliers; prolonged disruptions of our, our customers' or our suppliers' facilities or other significant operations; our ability to maintain appropriate manufacturing capacity and quality; our ability to continue winning business in the semiconductor solutions industry; dependence on and risks associated with distributors and other channel partners of our products; ability of our software products to manage and secure IT infrastructures and environments; demand for our data center virtualization products and customer acceptance of our products, services and business strategy; compatibility of our software products with operating environments, platforms or third-party products; our ability to enter into satisfactory software license agreements; use of open source software in our products; sales to government customers; our ability to manage products and services lifecycles; our competitive performance; quarterly and annual fluctuations in operating results; our ability to maintain or improve gross margin; any acquisitions or dispositions we may make, such as delays, challenges and expenses associated with receiving governmental and regulatory approvals and satisfying other closing conditions, and with integrating acquired businesses with our existing businesses and our ability to achieve the benefits, growth prospects and synergies expected by such acquisitions; involvement in legal proceedings; our ability to protect our intellectual property and the unpredictability of any associated litigation expenses; any expenses or reputational damage associated with resolving customer product warranty and indemnification claims, or other undetected defects or bugs; our compliance with privacy and data security laws; corporate responsibility matters; our provision for income taxes and overall cash tax costs; our ability to maintain tax concessions in certain jurisdictions; potential tax liabilities as a result of acquiring VMware; our significant indebtedness and the need to generate sufficient cash flows to service and repay such debt; the amount and frequency of our stock repurchase program; and other events and trends on a national, regional, industry-specific and global scale, including those of a political, economic, business, competitive and regulatory nature. We are not obligated to repurchase any specific amount of shares of common stock, and the stock repurchase program may be suspended or terminated at any time.

Our filings with the SEC, which are available without charge at the SEC's website at https://www.sec.gov, discuss some of the important risk factors that may affect our business, results of operations and financial condition. Actual results may vary from the estimates provided. We undertake no intent or obligation to publicly update or revise any of the estimates and other forward-looking statements made in this announcement, whether as a result of new information, future events or otherwise, except as required by law.

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BROADCOM INC. CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS - UNAUDITED (IN MILLIONS, EXCEPT PER SHARE DATA)

	Fis	Fiscal Quarter Ended							Fiscal Year Ended		
	November 2, 2025	•		November 3, 2024		November 2, 2025		, November 3, 2024			
venue	\$ 18,015	\$	5 15,952	\$	14,054	\$	63,887	\$	51,574		
nue: enue	4,213		3,704		3,399		14,486		12,788		

Amortization of acquisition-related intangible assets		1,545		1,519		1,602		6,031		6,023
Restructuring charges		8		26		51		76		254
Total cost of revenue		5,766		5,249		5,052		20,593		19,065
Gross margin		12,249		10,703		9,002		43,294		32,509
Research and development		2,981		3,050		2,234		10,977		9,310
Selling, general and administrative		1,107		1,072		1,010		4,211		4,959
Amortization of acquisition-related intangible assets		507		507		813		2,031		3,244
Restructuring and other charges		146		187		318		591		1,533
Total operating expenses		4,741		4,816		4,375		17,810		19,046
Operating income		7,508		5,887		4,627		25,484		13,463
Interest expense		(761)		(807)		(916)		(3,210)		(3,953)
Other income, net		122		205		52		455		406
Income from continuing operations before income taxes		6,869		5,285		3,763		22,729		9,916
Provision for (benefit from) income taxes		(1,649)		1,145		(442)		(397)		3,748
Income from continuing operations		8,518		4,140		4,205		23,126		6,168
Income (loss) from discontinued operations, net of income taxes		-		-		119		-		(273)
Net income	\$	8,518	\$	4,140	\$	4,324	\$	23,126	\$	5,895
Basic income per share:										
Income per share from continuing operations	\$	1.80	\$	0.88	\$	0.89	\$	4.91	\$	1.33
Income (loss) per share from discontinued operations	*	-	Ψ	-	*	0.03	Ψ	-	Ψ	(0.06)
Net income per share	\$	1.80	\$	0.88	\$	0.92	\$	4.91	\$	1.27
Net income per share		1.00	<u> </u>	0.00		0.02		1.01		1.27
Diluted income per share:										
Income per share from continuing operations	\$	1.74	\$	0.85	\$	0.87	\$	4.77	\$	1.29
Income (loss) per share from discontinued operations		-		-		0.03		-		(0.06)
Net income per share	\$	1.74	\$	0.85	\$	0.90	\$	4.77	\$	1.23
Weighted-average shares used in per share calculations:										
Basic		4,732		4,714		4,679		4,712		4,624
Diluted		4,889		4,860		4,828		4,853		4,778
		1,000		.,000		.,020		.,000		., •
Stock-based compensation expense included in continuing operations:										
Cost of revenue	\$	237	\$	251	\$	159	\$	844	\$	664
Research and development		1,456		1,573		839		5,020		3,460
Selling, general and administrative		502		498		316		1,704		1,546
Total stock-based compensation expense	\$	2,195	\$	2,322	\$	1,314	\$	7,568	\$	5,670

BROADCOM INC. FINANCIAL RECONCILIATION: GAAP TO NON-GAAP - UNAUDITED (IN MILLIONS)

	Fiscal Quarter Ended						Fiscal Year Ended			
	November 2, 2025		August 3, 2025		November 3, 2024		November 2, 2025			3, 2024
Gross margin on GAAP basis Amortization of acquisition-related intangible assets	\$	12,249 1,545	\$	10,703	\$	9,002 1,602	\$	43,294 6,031	\$	32,509 6,023
Stock-based compensation expense Restructuring charges Acquisition-related costs		237 8 -		251 26 -		159 51 -		844 76 -		664 254 9
Gross margin on non-GAAP basis	\$	14,039	\$	12,499	\$	10,814	\$	50,245	\$	39,459
Research and development on GAAP basis Stock-based compensation expense Acquisition-related costs	\$	2,981 1,456	\$	3,050 1,573	\$	2,234 839	\$	10,977 5,020	\$	9,310 3,460 3
Research and development on non-GAAP basis	\$	1,525	\$	1,477	\$	1,395	\$	5,957	\$	5,847

Selling, general and administrative expense on GAAP basis Stock-based compensation expense Acquisition-related costs	\$ 1,107 502 12	\$ 1,072 498 7	\$ 1,010 316 86	\$ 4,211 1,704 216	\$ 4,959 1,546 537
Selling, general and administrative expense on non-GAAP basis	\$ 593	\$ 567	\$ 608	\$ 2,291	\$ 2,876
Total operating expenses on GAAP basis Amortization of acquisition-related intangible assets Stock-based compensation expense Restructuring and other charges Acquisition-related costs	\$ 4,741 507 1,958 146 12	\$ 4,816 507 2,071 187 7	\$ 4,375 813 1,155 318 86	\$ 17,810 2,031 6,724 591 216	\$ 19,046 3,244 5,006 1,533 540
Total operating expenses on non-GAAP basis	\$ 2,118	\$ 2,044	\$ 2,003	\$ 8,248	\$ 8,723
Operating income on GAAP basis Amortization of acquisition-related intangible assets Stock-based compensation expense Restructuring and other charges Acquisition-related costs Operating income on non-GAAP basis	\$ 7,508 2,052 2,195 154 12 11,921	\$ 5,887 2,026 2,322 213 7 10,455	\$ 4,627 2,415 1,314 369 86 8,811	\$ 25,484 8,062 7,568 667 216 41,997	\$ 13,463 9,267 5,670 1,787 549 30,736
Interest expense on GAAP basis	\$ (761)	\$ (807)	\$ (916)	\$ (3,210)	\$ (3,953)
Loss on debt extinguishment	 20	 53	 52	 138	 157
Interest expense on non-GAAP basis	\$ (741)	\$ (754)	\$ (864)	\$ (3,072)	\$ (3,796)
Other income, net on GAAP basis (Gains) losses on investments Gain from sale of business Other	\$ 122 (6) -	\$ 205 10 (163) 19	\$ 52 30 -	\$ 455 17 (163) (15)	\$ 406 12 -
Other income, net on non-GAAP basis	\$ 116	\$ 71	\$ 82	\$ 294	\$ 418
Provision for (benefit from) income taxes on GAAP basis Non-GAAP tax reconciling adjustments (1)	\$ (1,649)	\$ 1,145	\$ (442) 1,506	\$ (397) 5,888	\$ 3,748 (123)
Provision for income taxes on non-GAAP basis	\$ 1,582	\$ 1,368	\$ 1,064	\$ 5,491	\$ 3,625
Net income on GAAP basis Amortization of acquisition-related intangible assets Stock-based compensation expense Restructuring and other charges Acquisition-related costs Loss on debt extinguishment (Gains) losses on investments Gain from sale of business Other Non-GAAP tax reconciling adjustments (1)	\$ 8,518 2,052 2,195 154 12 20 (6)	\$ 4,140 2,026 2,322 213 7 53 10 (163) 19	\$ 4,324 2,415 1,314 369 86 52 30	\$ 23,126 8,062 7,568 667 216 138 17 (163) (15)	\$ 5,895 9,267 5,670 1,787 549 157 12
(Income) loss from discontinued operations, net of income taxes	 (3,231)	 (223)	(1,506) (119)	 (5,888)	 123 273
Net income on non-GAAP basis	\$ 9,714	\$ 8,404	\$ 6,965	\$ 33,728	\$ 23,733
Net income on GAAP basis Non-GAAP Adjustments:	\$ 8,518	\$ 4,140	\$ 4,324	\$ 23,126	\$ 5,895
Amortization of acquisition-related intangible assets Stock-based compensation expense Restructuring and other charges Acquisition-related costs Loss on debt extinguishment (Gains) losses on investments	2,052 2,195 154 12 20 (6)	2,026 2,322 213 7 53 10	2,415 1,314 369 86 52 30	8,062 7,568 667 216 138	9,267 5,670 1,787 549 157
Gain from sale of business Other Non-GAAP tax reconciling adjustments ⁽¹⁾	(3,231)	(163) 19 (223)	- (1,506)	(163) (15) (5,888)	- - 123

(Income) loss from discontinued operations, net of income			(440)		070
taxes	-	-	(119)	-	273
Other Adjustments:					
Interest expense	741	754	864	3,072	3,796
Provision for income taxes on non-GAAP basis	1,582	1,368	1,064	5,491	3,625
Depreciation	148	142	156	574	593
Amortization of purchased intangibles and right-of-use assets	33	34	40	139	150
Adjusted EBITDA	\$ 12,218	\$ 10,702	\$ 9,089	\$ 43,004	\$ 31,897
Weighted-average shares used in per share calculations - diluted					
on GAAP basis	4,889	4,860	4,828	4,853	4,778
Non-GAAP adjustment (2)	 80	112	77	 90	 99
Weighted-average shares used in per share calculations - diluted on non-GAAP basis	 4,969	 4,972	 4,905	 4,943	 4,877
Net cash provided by operating activities	\$ 7.703	\$ 7,166	\$ 5,604	\$ 27,537	\$ 19,962
Purchases of property, plant and equipment	 (237)	 (142)	 (122)	 (623)	 (548)
Free cash flow	\$ 7,466	\$ 7,024	\$ 5,482	\$ 26,914	\$ 19,414

	Fiscal Quarter Ending
	February 1,
Expected average diluted share count (3):	2026
Weighted-average shares used in per share calculation - diluted	
on GAAP basis	4,902
Non-GAAP adjustment (2)	67
Weighted-average shares used in per share calculation - diluted on non-GAAP basis	4,969

⁽¹⁾ For the fiscal quarter and fiscal year ended November 2, 2025, non-GAAP tax reconciling adjustments included a one-time discrete non-cash tax benefit of \$2.1 billion from

the impact of lapses of statutes of limitations.

BROADCOM INC. CONDENSED CONSOLIDATED BALANCE SHEETS - UNAUDITED (IN MILLIONS)

	ember 2, 2025	No	vember 3, 2024
ASSETS			
Current assets:			
Cash and cash equivalents	\$ 16,178	\$	9,348
Trade accounts receivable, net	7,145		4,416
Inventory	2,270		1,760
Other current assets	 5,980		4,071
Total current assets	31,573		19,595
Long-term assets:			
Property, plant and equipment, net	2,530		2,521

⁽²⁾ Non-GAAP adjustment for the number of shares used in the diluted per share calculations excludes the impact of stock-based compensation expense expected to be incurred

in future periods and not yet recognized in the financial statements, which would otherwise be assumed to be used to repurchase shares under the GAAP treasury stock method.

⁽³⁾ Excludes the effects of potential share repurchases.

Goodwill	97,801	97,873
Intangible assets, net	32,273	40,583
Other long-term assets	6,915	5,073
Total assets	\$ 171,092	\$ 165,645
	-	
LIABILITIES AND EQUITY		
Current liabilities:		
Accounts payable	\$ 1,560	\$ 1,662
Employee compensation and benefits	2,129	1,971
Short-term debt	3,152	1,271
Other current liabilities	 11,673	11,793
Total current liabilities	18,514	16,697
Long-term liabilities:		
Long-term debt	61,984	66,295
Other long-term liabilities	 9,302	14,975
Total liabilities	 89,800	97,967
Stockholders' equity:		
Preferred stock	-	-
Common stock	5	5
Additional paid-in capital	71,308	67,466
Retained earnings	9,761	-
Accumulated other comprehensive income	 218	207
Total stockholders' equity	 81,292	67,678
Total liabilities and equity	\$ 171,092	\$ 165,645

BROADCOM INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS - UNAUDITED (IN MILLIONS)

	Fiscal Quarter Ended						Fiscal Year Ended				
		November 2,		August 3,		November 3,		November 2,		November 3,	
	2025		2025		2024		2025		2024		
Cash flows from operating activities:											
Net income	\$	8,518	\$	4,140	\$	4,324	\$	23,126	\$	5,895	
Adjustments to reconcile net income to net cash provided by operating activities:											
Amortization of intangible and right-of-use assets		2,085		2,060		2,455		8,201		9,417	
Depreciation		148		142		156		574		593	
Stock-based compensation		2,195		2,322		1,314		7,568		5,741	
Deferred taxes and other non-cash taxes		(3,025)		284		(868)		(4,008)		1,965	
Loss on debt extinguishment		20		53		52		138		157	
Non-cash interest expense		71		82		91		344		427	
Other		36		(23)		138		94		404	
Changes in assets and liabilities, net of acquisitions and disposals:											
Trade accounts receivable, net		(651)		(937)		249		(2,717)		2,327	
Inventory		(90)		(163)		134		(510)		150	
Accounts payable		118		136		(85)		(118)		121	
Employee compensation and benefits		410		511		196		300		78	
Other current assets and current liabilities		(809)		(999)		(1,410)		(1,837)		(5,323)	
Other long-term assets and long-term liabilities		(1,323)		(442)		(1,142)		(3,618)		(1,990)	
Net cash provided by operating activities		7,703		7,166		5,604		27,537		19,962	
Cash flows from investing activities:											
Acquisitions of businesses, net of cash acquired		-		-		-		-		(25,978)	
Proceeds from sales of businesses		-		300		-		300		3,485	

Purchases of property, plant and equipment		(237)		(142)		(122)		(623)		(548)
Purchases of investments		(336)		(99)		(30)		(597)		(175)
Sales of investments		101		51		20		248		156
Other		105		(16)		-		92		(10)
Net cash provided by (used in) investing activities		(367)		94		(132)		(580)		(23,070)
Cash flows from financing activities:										
Proceeds from long-term borrowings		4,971		6,960		4,969		15,666		39,954
Payments on debt obligations		(3,638)		(6,750)		(7,472)		(18,478)		(19,608)
Repayments of commercial paper, net		(488)		(3,373)		-		-		-
Payments of dividends		(2,797)		(2,786)		(2,484)		(11,142)		(9,814)
Repurchases of common stock - repurchase program		-		-		-		(2,450)		(7,176)
Shares repurchased for tax withholdings on vesting of equity awards		-		(58)		(1,204)		(3,860)		(5,216)
Issuance of common stock		103		-		126		221		190
Other		(27)		(7)		(11)		(84)		(63)
Net cash used in financing activities		(1,876)		(6,014)		(6,076)		(20,127)		(1,733)
Net change in cash and cash equivalents		5,460		1,246		(604)		6,830		(4,841)
Cash and cash equivalents at beginning of period		10,718		9,472		9,952		9,348		14,189
Cash and cash equivalents at end of period	\$	16,178	\$	10,718	\$	9,348	\$	16,178	\$	9,348
Supplemental disclosure of cash flow information:										
Cash paid for interest	\$	699	\$	602	\$	738	\$	2,672	\$	3,250
Cash paid for income taxes	\$	755	\$	822	\$	832	\$	2,589	\$	3,155
Oddii paid for income taxed	Ψ	755	Ψ	022	Ψ	032	Ψ	2,505	Ψ	0,100

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