

LIMONEIRA®

1893

ANNUAL
REPORT
2025

A NEW DAWN IN OUR LEGACY

SENIOR MANAGEMENT



MARK PALAMOUNTAIN

*Executive Vice President
and Chief Financial Officer*



HAROLD EDWARDS

*President and
Chief Executive Officer*



GREG HAMM

*Vice President and
Corporate Controller*



BOARD OF DIRECTORS

Left to Right

ELIZABETH MORA

PETER NOLAN

EDGAR A. TERRY

HAROLD S. EDWARDS

SCOTT S. SLATER
Chairperson of the Board

GORDON E. KIMBALL

BARBARA CARBONE



MANAGEMENT

Left to Right

ERIC TOVIAS

*Director of
Information Technology*

TOM MAYHEW

*Director of Grower
Partner Relations*

JUAN VELAZCO

*Director of
Lemon Packing*

MICHAEL GONZALES

*Director of Corporate
Communications*

AMY FUKUTOMI

*Vice President of Human
Resources & Compliance*

KURT METHENY

*Senior Director of Sales,
Supply Chain and Harvest*

KELLY LINDELL

*Director of SEC Reporting
and Technical Accounting*

KEVIN POINDEXTER

*General Manager Desert
Farming Operations*

EDGAR GUTIERREZ

*Vice President of
Farm Operations*

ANTHONY ECUYER

*Vice President of Citrus
Operations and Technology*

ROSIE CASTILLO

*Director of Housing and
Commercial Operations*

ISRAEL CAMACHO

*Director of
Food Safety*

LEE NESBITT

*General Manager
Windfall Farms*

(not pictured)



CHAIRPERSON'S LETTER TO SHAREHOLDERS

Dear Shareholders,

Fiscal year 2025 was a year of both challenges and renewed strategic focus for Limoneira. While we entered the year with strong momentum, the Company ultimately experienced a disappointing financial performance. An oversupply in lemons, reduced utilization in our historically reliable packing house, and a smaller than expected avocado crop combined to create an adverse trifecta that impacted our results.

Despite these headwinds, our commitment to operational excellence did not waver. Throughout 2025, we continued to refine and improve our industry leading farming practices and further expanded our avocado plantings. As our non-bearing avocado acreage progresses toward full production, we remain optimistic that these long-term investments will generate meaningful returns in the years ahead.

One of the most notable milestones of 2025 was our reunification with Sunkist. We believe this strategic move will help position our lemon business to operate more efficiently and cost effectively. In an increasingly competitive market, our objective is clear: remove unnecessary costs, streamline operations, and enhance margins while continuing to deliver the premium fruit our customers expect.

At the same time, we made important advances on the real estate front. We are preparing to roll out Phase 3 of our Harvest development, continuing our role in helping to ease California's acute housing shortage. Additionally, we progressed our land transition strategy for Limco Del Mar, our 220-acre property fully within the City of Ventura. In support of this effort, we increased our ownership interest from 28 percent to 55 percent and engaged planning experts, consultants, and community stakeholders to help shape a thoughtful and sustainable design approach.

As we sharpen our farming operations, we remain fortunate that our sustainable water resources continue to meet our needs, and that our intrinsic assets such as land, water, and infrastructure continue to appreciate in value year over year. These core assets, stewarded

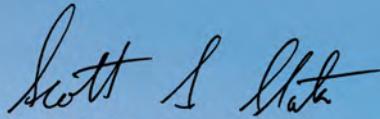
carefully for more than 133 years, remain fundamental to our identity as both an agricultural leader and a responsible land developer.

In a year where feedback understandably reflected the difficulties we faced, we listened. Community outreach, shareholder engagement, and Board oversight have been, and continue to be, essential to our progress. Management is methodically evaluating all avenues to better leverage the Company's assets, operate more efficiently, and position Limoneira for improved performance in 2026 and beyond.

Limoneira Company, an international agribusiness headquartered in Santa Paula, California, continues to evolve. With 7,000 acres of agricultural lands, real estate holdings, and valuable water rights across California, Arizona, and Argentina, we remain committed to sustainable practices and long-term value creation. As we strengthen our farming operations and advance our real estate initiatives, we look ahead with determination and optimism.

Thank you to our employees, grower partners, customers, communities, and shareholders for your unwavering support. As we enter 2026, we are focused on execution, improvement, and delivering on the opportunities before us.

Sincerely Yours,



Scott S. Slater
Chairperson of the Board



CEO'S LETTER TO SHAREHOLDERS

Dear Shareholders,

Fiscal year 2025 was a challenging year for Limoneira yet one of meaningful strategic transition. While our financial results for fiscal year 2025 were disappointing, the year presented important opportunities to reassess and reposition our lemon business. The actions taken during the year were deliberate and are intended to reduce structural costs, expand access to customers, and improve long-term value and sustainability.

LEMON GROWING CHALLENGES

The global lemon industry continued to experience significant oversupply, resulting in depressed farmgate pricing and sustained margin pressure. These conditions were compounded by operational cost inflation across the agricultural sector. Market disruption intensified when a large lemon shipper exited the Sunkist network and joined a competitor, placing their fresh lemons into the open market without an established distribution channel. This influx further destabilized pricing and profitability, negatively impacting Limoneira's results despite the Company's diversified operations.

LEMON PACKING

Our lemon packing operations were also adversely affected during fiscal year 2025, primarily due to lower-than-expected fresh utilization. This was driven in part by unanticipated lemon spoilage from a refrigeration failure late in the summer.

While a portion of these losses are expected to be recovered through insurance, the recoveries were insufficient to offset the broader challenges facing the lemon business.

SMALLER 2025 AVOCADO CROP

Limoneira's avocado crop was light in fiscal year 2025, with total deliveries of 7.4 million pounds at an average price of \$1.60 per pound. While the avocado segment remained profitable, its contribution was not sufficient to counterbalance the significant headwinds experienced in our lemon operations.

RETURN TO SUNKIST

At the beginning of the fiscal year 2025 shipping season, the departure of a large lemon shipper from the Sunkist network placed Sunkist in a difficult position, with insufficient lemon supply to serve its existing customers, particularly key foodservice customers supported by long-term supply agreements. During fiscal year 2025, Limoneira supplied lemons to Sunkist as an external supplier while evaluating the strategic merits of rejoining the grower-owned cooperative.

Following this evaluation, Limoneira elected to return to Sunkist as an essential grower and packer. This decision provides several meaningful benefits. First, Limoneira's lemons now have



access to Sunkist's most valuable food service and retail supply contracts as well as many of its historical customers. Second, Limoneira benefits from offering lemons as part of Sunkist's full citrus category when engaging major retail customers—an increasingly critical requirement for large U.S. retailers and a prior competitive disadvantage for Limoneira. Third, the return to Sunkist materially reduces sales, marketing, and administrative costs. Sunkist's market-leading sales and marketing services are provided at a much lower cost per carton, compared to Limoneira's cost per carton as it invested in its own citrus sales and marketing platform amid challenging market conditions.

Importantly, the majority of Limoneira's sales personnel transitioned to Sunkist, preserving customer relationships and facilitating a smooth migration of Limoneira's lemon customers into the Sunkist system. Customer retention following the transition has been strong.

TAKING COST OUT OF THE BUSINESS

Limoneira's return to Sunkist has enabled significant cost reductions across both its supply chain and selling, general, and administrative expenses. The transition of Limoneira's sales force to Sunkist, the exit from its brokerage business, and the reduction of administrative activities associated with citrus sales and marketing are expected to yield approximately \$10 million in savings and enhanced operational efficiencies in fiscal year 2026.

Supply chain costs are also being reduced through cooperation with other citrus shippers within the Sunkist network. Additionally, the return to Sunkist allows Limoneira to exit higher-cost production regions, including Yuma, Cadiz, and Chile, while enhancing the value of its remaining Ventura County lemon orchards. As Sunkist's customers grow, Limoneira's packing business is expected to grow as part of Sunkist's supply chain. With lower costs and improved access to high-value foodservice and retail customers, Limoneira expects its Ventura County lemon production to return to profitability and per bin returns for Grower Partners to increase.

AVOCADO GROWTH

During fiscal year 2025, Limoneira continued to advance its avocado initiative, planting approximately 250 acres across its Ventura County ranches. At year-end, the Company had approximately 1,500 planted acres of avocados, including 800 acres in full production and 700 acres in development. Limoneira remains on plan to reach approximately 2,000 planted acres, with 320 acres planned for planting in fiscal year 2026 and 180 acres in fiscal year 2027.

All new avocado plantings utilize a high-density strategy of approximately 180 trees per acre, compared to the Company's historical planting density of 90 trees per acre. As these plantings mature, Limoneira expects average yields to



increase to approximately 15,000 to 20,000 pounds per acre. The Company's objective is to achieve a steady annual harvest of approximately 30 million pounds by 2031.

DEVELOPMENT OF AGROMIN BUSINESS

Limoneira is forming a 50/50 partnership with Agromin to develop a 70-acre organic recycling facility on its Orchard Farm property between Ventura and Santa Paula. The partnership has obtained a conditional use permit to process up to 295,000 tons of organic waste annually and convert it into valuable agronomic mulch.

California legislation mandates that 75% of organic waste be diverted from landfills to reduce methane emissions. The Limoneira-Agromin facility is currently the only permitted facility in Ventura County capable of providing this service. Local waste haulers will pay gate fees for processing, and the partnership will also supply organic mulch for Limoneira's agricultural operations. Additional value-creation opportunities, including energy production and fertilizer development, are being evaluated. Forecasted profitability from this venture is significant, with financial benefits expected to begin in fiscal year 2027.

REAL ESTATE DEVELOPMENT

Limoneira's Harvest at Limoneira master planned community development continues to progress. Following the sale of Phase 2, The Foothill Neighborhood, to Lennar for \$87 million in fiscal year 2024, Limoneira Lewis Community Builders, LLC has been preparing for the sale of Phase 3, The Santa Paula Creek Neighborhood. Phase 3 will include approximately 500 single-family home lots and 300 multifamily rental units to be developed in partnership with The Lewis Group.

Tentative map approval for the apartment component has been received, and construction is underway on a required bridge over Santa Paula Creek. Completion of the bridge is expected by the spring of 2027, enabling Phase 3 lots to be brought to market later that year. Model homes for Phase 2 have been completed, and the first Lennar homes are expected to be available for sale in spring 2026.

In fiscal year 2025, Limoneira increased its ownership interest in the Limco Del Mar Limited Partnership from 28% to 55%. The 220-acre property is located within the urban boundaries of the City of Ventura and is supported by adjudicated water rights. Limoneira has initiated entitlement efforts to evaluate conversion of the property from agricultural use to residential development. While the entitlement process is expected to be complex and lengthy, Limoneira believes the timing is appropriate to pursue this opportunity.



NON-STRATEGIC ASSET MONETIZATION

As part of its asset-lighter strategy, Limoneira continues to pursue the monetization of non-strategic assets, including its Paso Robles vineyard, Windfall Farms, and its lemon ranch in Argentina. The Company successfully sold its agricultural assets in Chile in early fiscal year 2026.

2026 OUTLOOK

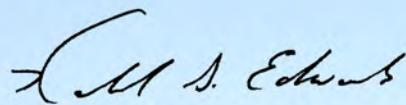
Limoneira's outlook for fiscal year 2026 is strong. With its return to Sunkist, the Company expects volume to be 4.0 – 4.5 million cartons of lemons, including approximately 1.0 million cartons produced from Limoneira's Ventura County ranches. Avocado harvest volumes are expected to range between 5 and 6 million pounds.

The most significant financial change in fiscal year 2026 will be an anticipated \$10 million in savings and enhanced operational efficiencies reflecting the structural benefits of Limoneira's renewed affiliation with Sunkist. The Company expects these changes to restore profitability to its lemon production and enhance value creation within its packing operations. Limoneira plans to continue planting avocados, expand its organic recycling facility, advance its real estate development initiatives, and pursue monetization of its Class 3 Colorado River water rights.

Despite the challenges of fiscal year 2025, we believe the actions taken during the year have positioned Limoneira for improved operational efficiency and long-term value creation. We remain focused on disciplined execution, strategic growth, and delivering sustainable returns for our shareholders.

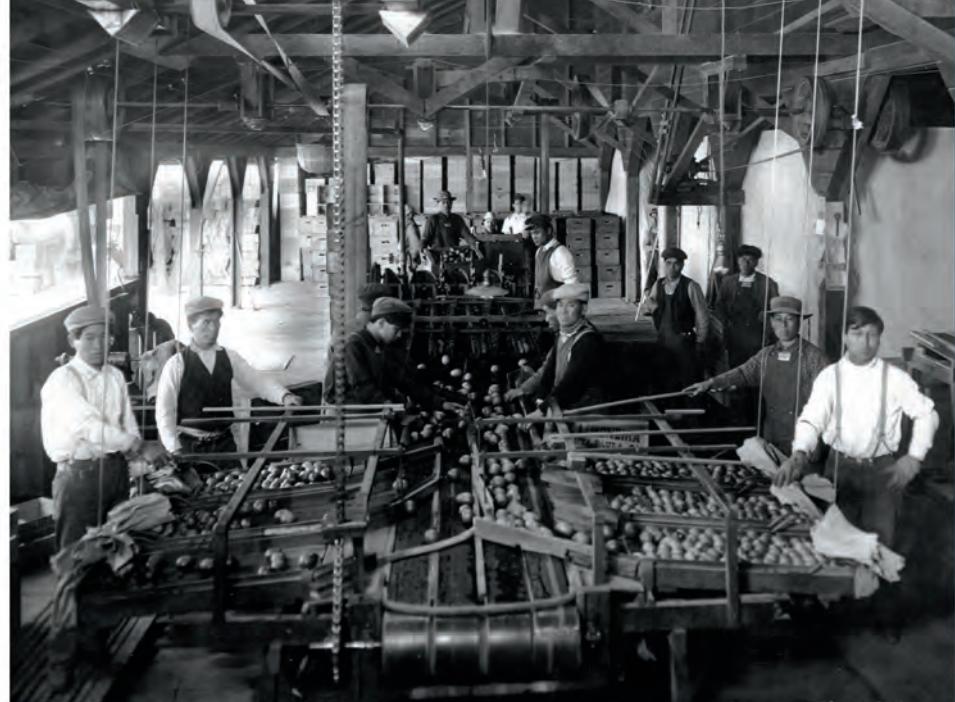
Thank you for your continued support and confidence in Limoneira.

Sincerely,



Harold S. Edwards
President & CEO





A RICH **HISTORY**

For more than 133 years, Limoneira has been rooted in agriculture, community, and stewardship, delivering premium citrus and avocados while cultivating a long-standing legacy of quality and care. In 2025, we embraced an exciting new chapter in that legacy, refining our focus and building momentum toward a stronger, more connected future.



A NEW DAWN IN OUR LEGACY

One of the most significant developments this year was our strategic partnership with Sunkist. Under this partnership, Sunkist now oversees all sales and marketing of Limoneira-packed lemons, while Limoneira continues to pack and supply fruit under the Sunkist system. This collaboration brings together two complementary strengths: Sunkist's world-class marketing network and Limoneira's premium fruit and operational excellence. The result is a streamlined and more impactful path to market that positions us to grow our presence, expand market reach, and focus deeply on what we do best. It also supports improved efficiency and is expected to deliver meaningful cost savings and operational benefits as we move into fiscal year 2026, while helping reduce pricing pressure and strengthen packing margins over time.

We also continued to optimize our operations, concentrating on our core growing regions in California and Arizona. By aligning our resources with long-term priorities such as sustainable land use, high-quality crop production, and water asset management, we are creating a more resilient and profitable foundation for the years ahead.

Our avocado program remains a standout area of growth, with plantings steadily progressing toward

our goal of 2,000 acres by 2027. As consumer demand for healthy, versatile produce continues to rise, we're proud to be leading the way as one of California's most dynamic avocado growers.

At the same time, our real estate and water portfolios continue to play a vital role in our strategy. Projects like Harvest at Limoneira and the early-stage exploration of Limco Del Mar demonstrate our ability to thoughtfully activate our land holdings in ways that create long-term value for shareholders and communities alike. During the year, we also continued advancing our strategy through selective monetization of land and water assets, while ensuring these decisions align with the long-term needs of our operations and future growth.

Together, these efforts represent more than operational milestones. They reflect the focus and momentum guiding Limoneira today. With new partnerships taking root and our core strategies moving forward, we are stepping into this next chapter with clarity and confidence. Just as every sunrise brings renewal, this moment offers new opportunities to grow, evolve, and build on the foundation we've cultivated for generations. Through it all, we remain grounded in the values that have defined us for over a century: innovation, responsibility, and respect for the land and people who sustain us.



LIMONEIRA®
1893

Over 130 Years of
Sustainable Farming



limoneira.com

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-K

(Mark One)

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For The Fiscal Year Ended **October 31, 2025**

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For The Transition Period From _____ To _____
Commission File Number: **001-34755**

LIMONEIRA COMPANY

(Exact name of registrant as specified in its charter)

Delaware

77-0260692

(State or other jurisdiction of incorporation or organization)

(I.R.S. Employer Identification Number)

**1141 Cummings Road
Santa Paula, CA 93060**

(Address of principal executive offices and zip code)

Registrant's telephone number, including area code: (805) 525-5541

Securities registered pursuant to Section 12(b) of the Act:

<u>Title of each class</u>	<u>Trading symbol</u>	<u>Name of each exchange on which registered</u>
Common Stock, par value \$0.01	LMNR	The NASDAQ Stock Market LLC (NASDAQ Global Select Market)

Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act.
Yes No

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer <input type="checkbox"/>	Accelerated filer <input checked="" type="checkbox"/>	Non-accelerated filer <input type="checkbox"/>	Smaller reporting company <input type="checkbox"/>	Emerging growth company <input type="checkbox"/>
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If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant has filed a report on and attestation to its management's assessment of the effectiveness of its internal control over financial reporting under Section 404(b) of the Sarbanes-Oxley Act (15 U.S.C. 7262(b)) by the registered public accounting firm that prepared or issued its audit report.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes No

If securities are registered pursuant to Section 12(b) of the Act, indicate by check mark whether the financial statements of the registrant included in the filing reflect the correction of an error to previously issued financial statements.

Indicate by check mark whether any of those error corrections are restatements that required a recovery analysis of incentive-based compensation received by any of the registrant's executive officers during the relevant recovery period pursuant to §240.10D-1(b).

Based on the closing price as reported on the NASDAQ Global Market, the aggregate market value of the registrant's Common Stock held by non-affiliates on April 30, 2025 (the last business day of the registrant's most recently completed second fiscal quarter) was approximately \$245.6 million. Shares of Common Stock held by each executive officer and director and by each stockholder affiliated with a director or an executive officer have been excluded from this calculation because such persons may be deemed to be affiliates. This determination of affiliate status is not necessarily a conclusive determination for other purposes. The number of outstanding shares of the registrant's Common Stock as of November 30, 2025 was 18,119,117.

DOCUMENTS INCORPORATED BY REFERENCE

Portions of the registrant's Proxy Statement for the 2026 Annual Meeting of Stockholders, which we intend to hold on March 25, 2026, are incorporated by reference into Part III of this Annual Report on Form 10-K. The definitive Proxy Statement will be filed within 120 days after October 31, 2025.

LIMONEIRA COMPANY

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FORWARD-LOOKING STATEMENTS

This Annual Report on Form 10-K (this “Annual Report”) contains statements which, to the extent that they do not recite historical fact, constitute forward-looking statements. These statements can be identified by the fact that they do not relate strictly to historical or current facts and may include the words “may,” “might,” “will,” “would,” “should,” “expect,” “plan,” “anticipate,” “could,” “intend,” “target,” “project,” “contemplate,” “believe,” “estimate,” “predict,” “likely,” “potential”, “remain” or “continue” or other words or expressions of similar meaning. We based these forward-looking statements on our current expectations about future events. The forward-looking statements include statements that reflect management’s beliefs, plans, objectives, goals, expectations, anticipations and intentions with respect to our financial condition, results of operations, future performance and business, including statements relating to our business strategy and our current and future development plans.

The potential risks and uncertainties that could cause our actual financial condition, results of operations and future performance to differ materially from those expressed or implied in this Annual Report include, but are not limited to:

- success in executing the Company’s business plans and strategies, including the merger of the Company’s citrus sales and marketing operations into Sunkist Growers, Inc. and managing the risks involved in the foregoing;
- changes in laws, regulations, rules, quotas, tariffs and import laws;
- adverse weather conditions, natural disasters and other adverse natural conditions, including freezes, rains, fires, winds and droughts that affect the production, transportation, storage, import and export of fresh produce;
- market responses to industry volume pressures;
- increased pressure from crop disease, insects and other pests;
- disruption of water supplies or changes in water allocations;
- disruption in the global supply chain;
- product and raw materials supply and pricing;
- energy supply and pricing;
- market response to industry volume pressures;
- inability to pay debt obligations;
- ability to maintain compliance with debt covenants under our loan agreements or obtain modifications, waivers or deferrals of such covenants;
- changes in interest rates and the impact of inflation;
- availability of financing for land development activities;
- general economic conditions for residential and commercial real estate development;
- political changes and economic crises;
- international conflict;
- acts of terrorism;
- labor disruptions, strikes, shortages or work stoppages;
- government restrictions on land use;
- the impact of foreign exchange rate movements;
- loss of important intellectual property rights;
- market and pricing risks due to concentrated ownership of stock; and
- other factors disclosed in our public filings with the Securities and Exchange Commission (the “SEC”).

In addition, this Annual Report contains industry data related to our business and the markets in which we operate. This data includes projections that are based on a number of assumptions. If these assumptions turn out to be incorrect, actual results could differ from the projections or estimates. We urge you to carefully review this Annual Report, particularly the section entitled “Risk Factors,” for a complete discussion of the risks of an investment in our common stock.

Although we believe that the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee future results, level of activity, performance or achievements. Many factors discussed in this Annual Report, some of which are beyond our control, will be important in determining our future performance. Consequently, actual results may differ materially from those that might be anticipated from forward-looking statements. In light of these and other uncertainties, you should not regard the inclusion of a forward-looking statement in this Annual Report as a representation by us that our plans and objectives will be achieved, and you should not place undue reliance on such forward-looking statements. We undertake no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law.

All references to “we,” “us,” “our,” “our Company,” “the Company” or “Limoneira” in this Annual Report mean Limoneira Company, a Delaware corporation, and its consolidated subsidiaries.

PART I

Item 1. Business

Limoneira Company, a Delaware corporation, is the successor to several businesses with operations in California since 1893. Our business and operations are described below. For detailed financial information with respect to our business and our operations, see our consolidated financial statements and the related notes to consolidated financial statements, which are included in Item 8 in this Annual Report. In addition, general information concerning our Company can be found on our website at www.limoneira.com. All of our filings with the SEC, including but not limited to, Annual Reports on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K, and any amendments thereto, are available free of charge on our website as soon as reasonably practicable after such material is electronically filed with or furnished to the SEC. The contents of our website referred to above are not incorporated into this Annual Report. Further, any references to our website are intended to be interactive textual references only.

Overview

We are primarily an agribusiness company founded and based in Santa Paula, California, committed to responsibly using and managing our approximately 10,500 acres of land, water resources and other assets to maximize long-term stockholder value. Our operations consist of fruit production, sales and marketing, rental operations, real estate and capital investment activities.

Agribusiness activities are performed through these four reporting segments:



We are one of California's oldest citrus growers and according to the California Avocado Commission, we are one of the largest growers of avocados in the United States. In addition to growing lemons and avocados, we grow oranges and wine grapes. We have agricultural plantings throughout Ventura and San Luis Obispo Counties in California, Yuma County in Arizona, La Serena, Chile and Jujuy, Argentina, which collectively consist of approximately 3,100 acres of lemons, 1,500 acres of avocados, 100 acres of oranges and 400 acres of wine grapes. We also operate our own packinghouses in Santa Paula, California and Yuma, Arizona, where we process, pack and sell lemons that we grow, as well as lemons grown by others. We have a 47% interest in Rosales S.A. ("Rosales"), a citrus packing, marketing and sales business, a 90% interest in Fruticola Pan de Azucar S.A. ("PDA"), a lemon and orange orchard and a 100% interest in Agricola San Pablo, SpA ("San Pablo"), a lemon and orange orchard, all of which are located near La Serena, Chile. We have a 51% interest in a joint venture, Trapani Fresh Consorcio de Cooperacion ("Trapani Fresh"), a lemon orchard in Argentina.

Our water resources include water rights, usage rights and pumping rights to the water in aquifers under, and canals that run through, the land we own. Water for our farming operations is sourced from the existing water resources associated with our land, which includes rights to water in the adjudicated Santa Paula Basin (aquifer) and the un-adjudicated Fillmore and Paso Robles Basins (aquifers). We also use surface water in Arizona from the Colorado River through the Yuma Mesa Irrigation and Drainage District ("YMIDD"). We use ground water provided by wells and surface water for our PDA and San Pablo farming operations in Chile and our Trapani Fresh farming operations in Argentina.

For more than 100 years, we have been making strategic investments in California agriculture and real estate. We currently have an interest in two real estate development projects in California. These projects include multi-family housing, single-family homes and apartments of approximately 800 units in various stages of planning and development.

Fiscal Year 2025 Highlights and Recent Developments

Recent Developments

In January 2025, we completed three separate sale transactions of Santa Paula Basin water pumping rights at a selling price of \$30,000 per acre-foot, totaling \$1.7 million and recorded a gain on sales of water rights of \$1.5 million.

On March 1, 2025, we received a notice of termination from PGIM Real Estate Finance, LLC (“PGIM”) regarding The Farm Management Agreement (“FMA”) dated January 31, 2023. The FMA was terminated effective March 31, 2025. Under the FMA, we provided farming, management and operations related to the 3,537 acres in Tulare County, California (the “Northern Properties”), which we previously sold to PGIM.

On March 17, 2025, we announced that our Board of Directors approved a share repurchase program authorizing us to repurchase up to \$30.0 million in shares of our outstanding common stock. The share repurchase program may be modified, suspended or discontinued at any time and does not commit us to repurchase any shares.

On March 17, 2025, we announced that we formally concluded our process to explore potential strategic alternatives that we previously announced on December 1, 2023. While this formal exploration process has concluded, we remain committed to executing our comprehensive strategic roadmap to create long-term stockholder value. As part of our normal course of business, we will continue to be opportunistic in evaluating potential strategic merger and acquisition opportunities, while also advancing our initiatives to monetize non-core assets.

On April 8, 2025, we announced that we are entering into a letter of intent to form a 50%/50% joint venture with Agromin Corporation, the largest organics waste recycler in California, to significantly expand Agromin Corporation’s successful organic waste recycling program. The joint venture plans to expand from the existing 15-acre green waste composting facility at Limoneira Ranch in Santa Paula into a 70-acre, commercial-scale composting facility capable of processing green waste and food waste. We expect to enter into the joint venture and begin construction in fiscal year 2026.

On April 9, 2025, we announced that we received a cash distribution of \$10.0 million representing our share of a \$20.0 million cash distribution from our real estate joint venture, Harvest at Limoneira, with the Lewis Group of Companies (“Lewis”).

On June 6, 2025, we entered into a Commercial Packinghouse License Agreement with Sunkist Growers, Inc., a nonprofit marketing cooperative (“Sunkist”), effective as of November 1, 2025. The agreement permits us to grade, label, pack, prepare for marketing by Sunkist and ship Sunkist grower fruit, and to use Sunkist trademarks in these activities. The agreement has an initial term of three years with automatic one-year extensions. In relation to our decision to merge our sales and marketing operations into Sunkist, we incurred cash and stock compensation severance expenses of approximately \$0.7 million in the fourth quarter of fiscal year 2025.

On June 26, 2025, we entered into a Master Loan Agreement (the “MLA”) with AgWest Farm Credit, PCA (the “Lender”), dated June 26, 2025, together with a revolving credit facility supplement (the “Revolving Credit Supplement”) and a non-revolving credit facility supplement (the “Non-Revolving Credit Supplement” and together with the Revolving Credit Supplement, the “Supplements”). The MLA amends and restates the previous Master Loan Agreement between us and the Lender and extends the principal repayment to July 1, 2030.

We are the General Partner of Limco Del Mar, Ltd. (“Del Mar”), a California partnership that produces lemons and avocados and operates certain real property known as the Limco Del Mar ranch. To enable us to determine the strategy for Del Mar to enhance long term financial returns and to provide liquidity for limited partners, on March 21, 2025, we made an offer to purchase up to 224,859 limited partnership units of Del Mar from the limited partners (the “Offer”). On August 4, 2025, we closed the Offer and purchased 80,608 limited partnership units from 78 limited partners at a price of \$70 per unit for approximately \$5.6 million (the “Purchase”). The Purchase increased our ownership from 28.8% to 54.5% and we recognized a gain of approximately \$2.9 million. As a result of obtaining a controlling interest, Del Mar transitioned from an equity method investment to a consolidated subsidiary.

On September 9, 2025, we announced a plan to explore providing housing on the Limco Del Mar ranch to address Ventura County’s housing needs.

Effective October 13, 2025, we terminated the Grower Packing and Marketing Agreement (“GPMA”) with PGIM dated January 31, 2023. The GPMA provided packing, marketing and selling services for lemons harvested on the Northern Properties for a minimum five-year term, subject to certain benchmarking standards.

On November 7, 2025, our Chilean subsidiaries, PDA and San Pablo (collectively, the “Sellers”), each entered into a Purchase and Sale Agreement and Novation Agreement (collectively, the “Purchase Agreements”) with San Pedro, SpA, a Chilean joint stock company (the “Buyer”), to sell certain real estate parcels consisting of approximately 500 acres of lemons, 100 acres of oranges and other unplanted lands including water rights associated with the parcels for an aggregate purchase price of \$15.0 million. The transactions closed upon transfer of the deeds simultaneously with the execution of the Purchase Agreements.

After a period of 60-90 days to record the transactions, which is customary in Chilean real estate transactions, the Buyer will make an initial payment to the Sellers in the aggregate amount of \$6.8 million, of which approximately \$0.7 million will be deferred until certain requirements have been fulfilled. The remainder of the Buyer’s payment obligations, in the aggregate amount of \$8.2 million, will be made in installment payments in amounts that will be calculated based on the excess free cash flows of the combined operations of the sold properties and a third citrus ranch owned by the Buyer, measured annually as of March 31 until the remaining balance is paid in full (the “Balance Payments”). Following the final Balance Payment, the Buyer will also make an additional payment, in an amount equal to 50% of the prior year’s Balance Payment. The Buyer’s payment obligations are secured by a pledge on its corporate equity interests in favor of the Sellers.

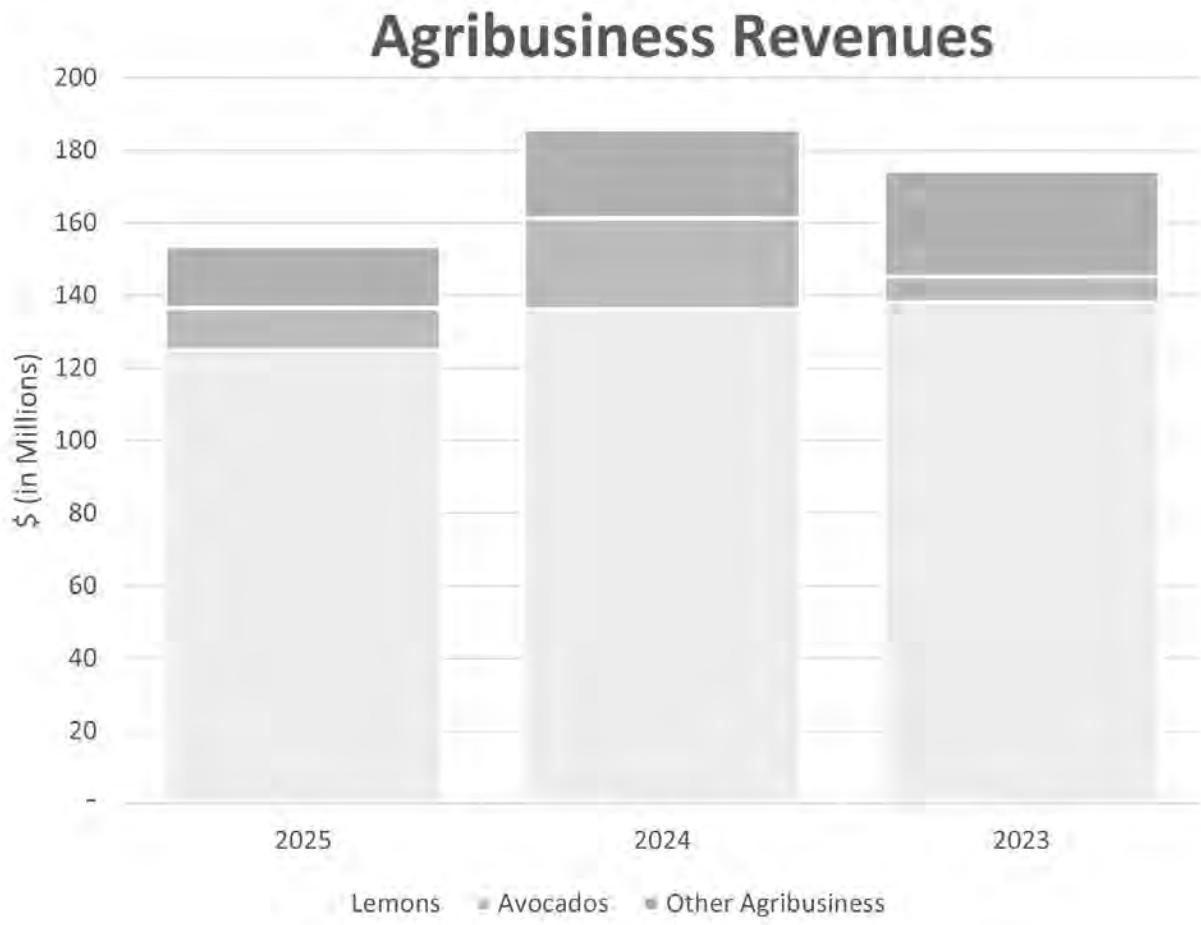
On December 16, 2025, we declared a cash dividend of \$0.075 per common share payable on January 16, 2026, in the aggregate amount of \$1.4 million to common stockholders of record as of December 30, 2025.

Business Division Summary

We have three business divisions: agribusiness, rental operations and real estate development. The agribusiness division is comprised of four reportable operating segments: fresh lemons, lemon packing, avocados and other agribusiness, which primarily includes oranges, specialty citrus, wine grapes and farm management services. The agribusiness division includes our core operations of farming, harvesting, lemon packing and lemon sales operations. The rental operations division includes our residential and commercial rentals, leased land operations and organic recycling. The real estate development division includes our investments in real estate development projects. Financial information and discussion of our four reportable segments are contained in the notes to the accompanying consolidated financial statements of this Annual Report.

Agribusiness Summary





Farming

Lemons. We market and sell lemons directly to our food service, wholesale and retail customers throughout the United States, Canada, Asia, and certain other international markets. We are one of the largest lemon growers in the United States with approximately 3,100 acres of lemons planted primarily in Ventura County, California and in Yuma County, Arizona. Ventura County is California's top lemon producing county.

There are many varieties of lemons, with the Lisbon, Eureka and Genoa varieties being the predominant varieties marketed on a worldwide basis. Approximately 96% of our lemon plantings are of the Lisbon, Eureka and Genoa varieties and approximately 4% are of other varieties such as sweet Meyer lemons and Proprietary Seedless lemons. California-grown lemons are available throughout the year, with peak production periods occurring from January through August. The storage life of fresh lemons generally ranges from one to 18 weeks, depending upon the maturity of the fruit, the growing methods used and the handling conditions in the distribution chain.

Avocados. We are one of the largest avocado growers in the United States with approximately 1,500 acres of avocados planted throughout Ventura County.

California-grown avocados have peak production periods occurring between February and July. Because of superior eating quality, the Hass avocado has contributed greatly to the avocado's growing popularity through its retail, restaurant and other food service uses. Approximately 95% of our avocado plantings are of the Hass variety. The storage life of fresh avocados generally ranges from one to four weeks, depending upon the maturity of the fruit, the growing methods used and the handling conditions in the distribution chain.

Primarily related to differing soil conditions, the care of avocado trees is intensive. The need for more production per acre to compete with foreign sources of supply has required us to take an important lead in the practice of dense planting (typically four times the number of avocado trees per acre versus traditional avocado plantings) and mulching composition to help trees acclimate under conditions that more closely resemble those found in the tropics, a better climate for avocado growth.

Our avocado plantings have been profitable and historically were pursued to diversify our product line. Since fiscal year 2023, we expanded our avocado production by 600 acres, and we plan to expand an additional 400 acres through fiscal year 2027. This 1,000-acre expansion reflects our strategy to capitalize on robust consumer demand trends for avocados.

Other Agribusiness. We have approximately 100 acres of oranges planted near La Serena, Chile, and 400 acres of wine grapes planted in San Luis Obispo County, California. We currently market our wine grapes utilizing processors that are not members of agricultural cooperatives. Our wine grapes are harvested and sold to various wine producers.

Plantings

We have agricultural plantings on properties located in the United States, Chile and Argentina. The following is a description of our agriculture properties:

Ranch Name	County / State or Country	Total Acres	Lemons	Avocados	Oranges	Wine Grapes	Other
Limoneira/Olivelands	Ventura, CA	1,700	300	900	—	—	500
La Campana	Ventura, CA	300	—	300	—	—	—
Orchard Farm	Ventura, CA	1,100	600	—	—	—	500
Rancho La Cuesta	Ventura, CA	200	—	100	—	—	100
Limco Del Mar	Ventura, CA	200	100	100	—	—	—
Windfall Farms	San Luis Obispo, CA	700	—	—	—	400	300
Associated Citrus Packers	Yuma, AZ	1,300	600	—	—	—	700
Pan de Azucar & San Pablo	La Serena, Chile	3,500	500	—	100	—	2,900
Santa Clara	Jujuy, Argentina	1,200	1,000	—	—	—	200
Other agribusiness land	Various Counties, CA	300	—	100	—	—	200
Total		10,500	3,100	1,500	100	400	5,400

The *Limoneira/Olivelands Ranch* is the original site of our Company. Our headquarters, lemon packing operations and storage facilities are located on this property.

Other acres in the table above includes corporate and lemon packing facilities, land leased to other agricultural businesses, rental units, roads, creeks, hillsides and other open land.

Our orchards can maintain production for many years. For financial reporting purposes, we depreciate our orchards from 20 to 30 years depending on the fruit variety. We regularly evaluate our orchards' production and growing costs and based on these and other factors, we may decide to redevelop certain orchards. In addition, we may acquire agricultural property with existing productive orchards or without productive orchards, which would require new orchard plantings. The fruit varieties that we grow are typically non-producing for approximately the first four to five years after the year of planting. Orchards may continue producing fruit for longer than their depreciable lives. The following table presents the number of acres planted by fruit variety and approximate age of our orchards:

	Age of Orchards			
	0-5 Years	6-25 Years	Over 25 Years	Total
Lemons	100	2,500	500	3,100
Avocados	700	300	500	1,500
Oranges	—	100	—	100
Wine grapes	—	400	—	400
Total	800	3,300	1,000	5,100

Lemon Packing and Sales

We are one of the oldest continuous lemon packing operations in North America. We pack and sell lemons grown by us as well as lemons grown by others, the operations of which are included in our financial statements under the lemon packing segment. Lemons delivered to our packinghouses in Santa Paula, California and Yuma, Arizona are sized, graded, cooled, ripened and packed for delivery to customers. Our ability to accurately estimate the size, grade and timing of the delivery of the annual lemon crop has a substantial impact on both our costs and the sales price we receive for the fruit.

A significant portion of the costs related to our lemon packing operation is fixed. We invest considerable time and research into refining and improving our lemon packing through innovation and are continuously searching for new techniques to refine how premium lemons are delivered to our consumers. Our strategy for growing the profitability of our lemon packing operations calls for optimizing the percentage of a crop that goes to the fresh market, or fresh utilization, and procuring a larger percentage of the California and Arizona lemon crop.

Rental Operations Summary

Our rental operations include our residential and commercial rentals, leased land operations and organic recycling.

We own and maintain 238 residential housing units located in Ventura County in California that we lease to employees, former employees and outside tenants. We also own several commercial office buildings. These properties generate reliable cash flows that we use to partially fund the operating costs of our business. As of October 31, 2025, we lease approximately 300 acres of our land to third-party agricultural tenants who grow a variety of row crops. Our leased land business provides us with a profitable method to diversify the use of our land. We also partner with one of our tenants and have an organic recycling facility on our land in Ventura County. Effective November 1, 2021, we lease our 1,200-acre Santa Clara ranch in Argentina.

Real Estate Development Summary

We invest in real estate investment projects and recognize that long-term strategies are required for successful real estate development activities. For real estate development projects and joint ventures, it is not unusual for the timing and amounts of revenues and costs, partner contributions and distributions, project loans, other financing assumptions and project cash flows to be impacted by government approvals, project revenue and cost estimates and assumptions, economic conditions, financing sources and product demand as well as other factors. Such factors could affect our results of operations, cash flows and liquidity.

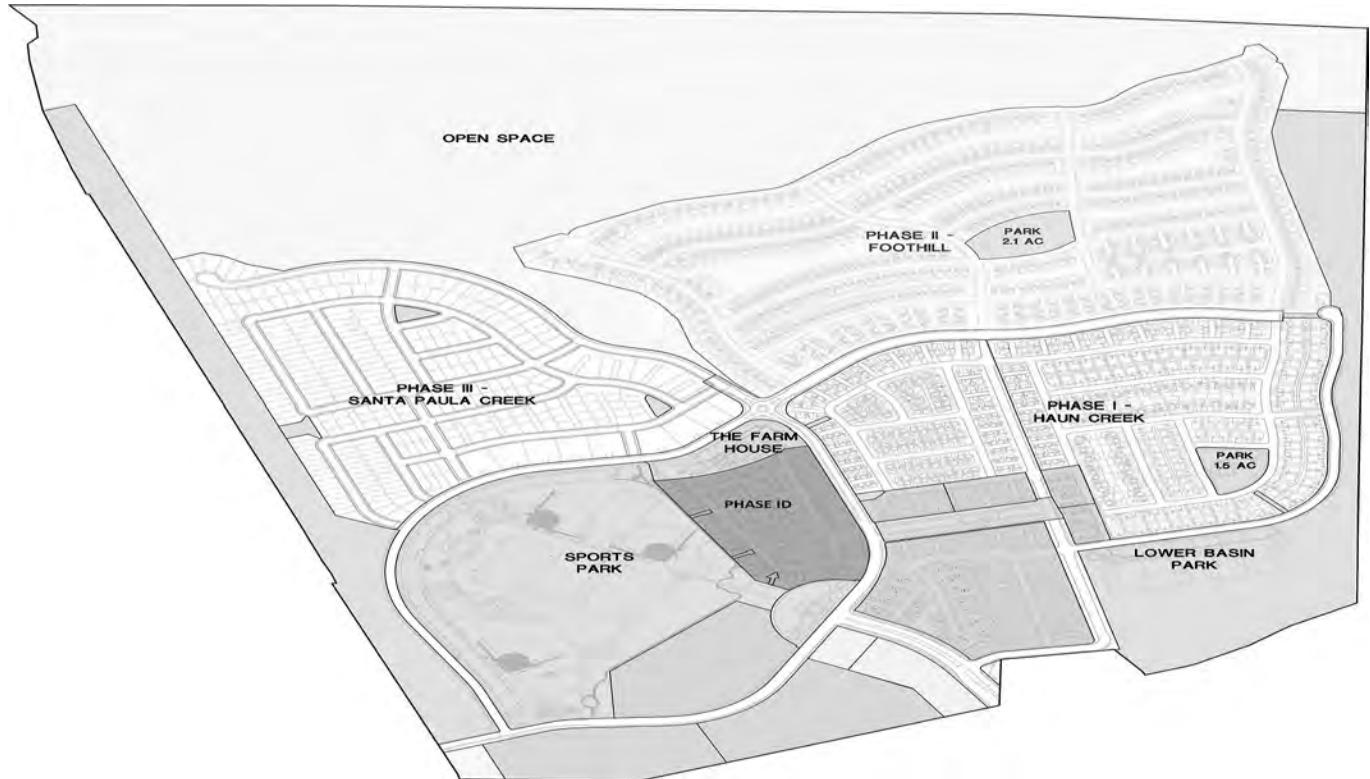
For more than 100 years, we have been making strategic real estate investments in California agricultural and developable real estate. We currently have an interest in two real estate development projects in California. Our current real estate developments include multi-family housing and single-family homes and apartments with approximately 800 units in various stages of planning and development. The following is a summary of each of the strategic real estate investment properties in which we own an interest:

East Area I - Santa Paula, California. East Area I consists of approximately 500 acres that we historically used as agricultural land and is located in Santa Paula approximately ten miles from the City of Ventura and the Pacific Ocean. East Area I is the location of our master planned community of commercial and residential properties, named Harvest at Limoneira, designed to satisfy expected demand in a region that we believe will have few other developments in this coming decade.

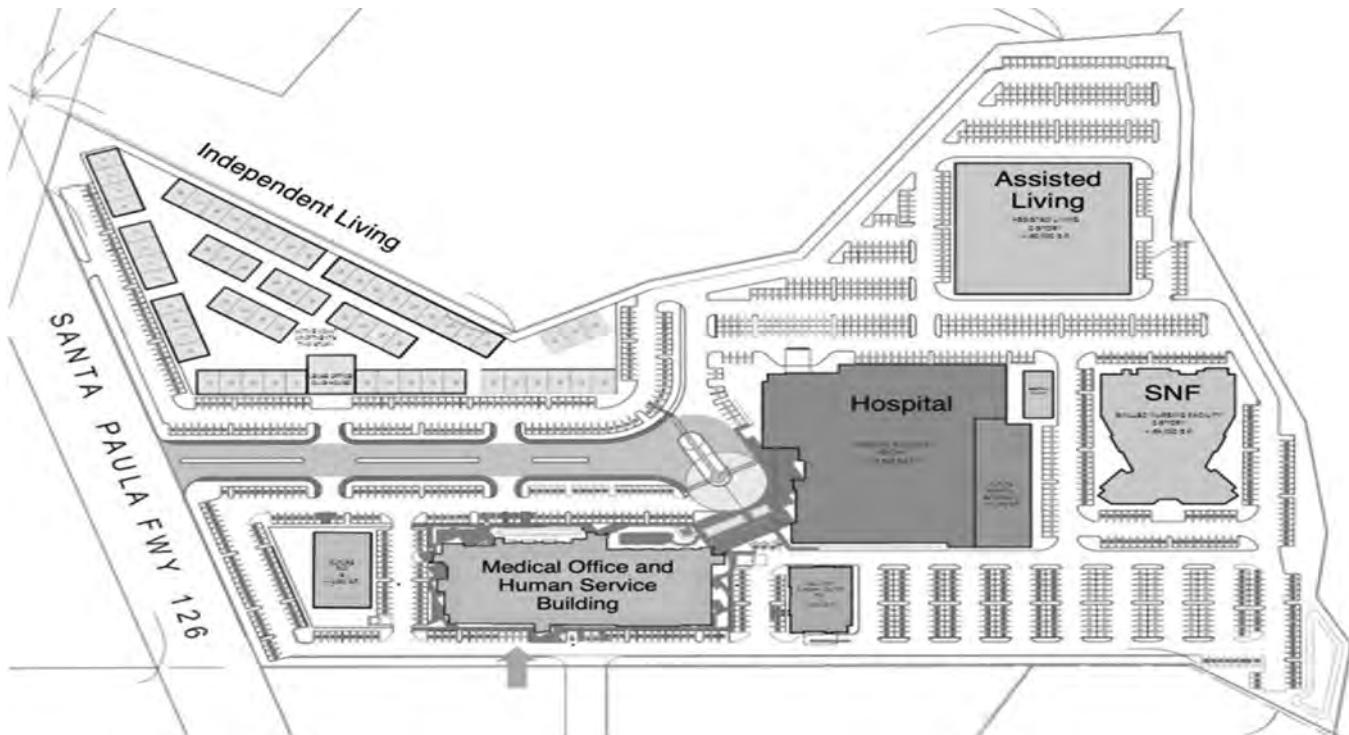
In November 2015, we entered into a joint venture with Lewis for the residential development of our East Area I real estate development project. To consummate the transaction, we formed Limoneira Lewis Community Builders, LLC (“LLCB”) as the development entity, contributed our East Area I property to the joint venture and sold a 50% interest in the joint venture to Lewis. The first phase of the project broke ground to commence mass grading in November 2017. Approved project plans include approximately 1,750 residential units and site improvements. A total of 1,261 residential units have closed from the project’s inception to October 31, 2025.

In October 2022, we entered into another joint venture with Lewis for the development of our 17-acre East Area I Retained Property (“Retained Property”), which is located within the East Area I property. We formed LLCB II, LLC as the development entity, contributed our Retained Property to the joint venture and sold a 50% interest to Lewis. Approved project plans currently include approximately 300 residential units and site improvements.

The joint venture partners will share in capital contributions to fund project costs until loan proceeds and/or revenues are sufficient to fund the projects. Since inception, each partner has made funding contributions of \$21.4 million to LLCB and \$3.2 million to LLCB II. We received cash distributions from LLCB of \$15.0 million in June 2024 and \$10.0 million in April 2025 and we expect to receive approximately \$155.0 million from LLCB, LLCB II and East Area II over the next five years of the projects.



East Area II - Santa Paula, California. Our design associates and we are in the process of formulating plans for East Area II, a parcel of approximately 30 acres adjacent to East Area I. In July 2021, we entered into a non-binding letter of intent to sell approximately 25 acres of our East Area II property in five staged purchases to an investment company for the purpose of constructing a medical campus consisting of medical office buildings and an acute care hospital. Completion of the transaction is subject to the execution of a purchase and sale agreement and resolution of certain contingencies.



Markets and Competitive Strengths

Agribusiness Operations

With agricultural operations dating back to 1893, we are one of California's oldest citrus growers and one of the largest growers of lemons and avocados in the United States. Consequently, we have developed significant experience with a variety of crops, mainly lemons and avocados. The following is a brief list of what we believe are our significant competitive strengths with respect to our agribusiness operations:

- Our agricultural properties in Ventura County are located near the Pacific Ocean, which provides an ideal environment for growing lemons and avocados. Our agricultural properties in Yuma, Arizona, are also located in an area that is well-suited for growing citrus crops.
- Historically, a higher percentage of our crops goes to the fresh market, which is commonly referred to as fresh utilization, than that of other growers and packers with which we compete.
- We have contiguous and nearby land resources that permit us to efficiently use our agricultural land and resources.
- We are not dependent on State or Federal water projects for our agribusiness or real estate development operations in California.
- We own a majority of our agricultural land and take a long view on our fruit production practices.
- A significant amount of our agribusiness property was acquired many years ago, which results in a low-cost basis and associated expenses.
- Our lemon packing operations will provide marketing opportunities for Sunkist with their other respective citrus products.

- We made investments in ground-based solar projects that provide us with tangible and intangible non-revenue generating benefits. The electricity generated by these investments provides us with a significant portion of the electricity required to operate our packinghouse and cold storage facilities located in Santa Paula, California. Additionally, these investments support our sustainable agricultural practices, reduce our dependence on fossil-based electricity generation and lower our carbon footprint. Moreover, electricity that we generate and do not use is conveyed back to the utility companies. Finally, over time, we expect that the end consumers of our fruit will value the investments that we made in renewable energy as a part of our packing operations, which we believe may help us differentiate our products from similar commodities.
- We made various other investments in water rights and mutual water companies. We own shares in the following mutual water companies: Farmers Irrigation Co., Canyon Irrigation Co., San Cayetano Mutual Water Co., Middle Road Mutual Water Co. and Alta Mutual Water Co. Additionally, we acquired water rights in the adjudicated Santa Paula Basin (aquifer), the YMIDD and in Chile.

Real Estate Development Operations

With respect to our real estate development operations, we believe our competitive advantages are as follows:

- We have entitlements to build approximately 2,050 residential units in our East Area I development.
- We partnered with an experienced and financially strong land developer for our East Area I residential master plan development.
- Several of our agricultural and real estate investment properties are unique and carry longer-term development potential.
- Our East Area II property has approximately 30 acres of land commercially zoned, which is adjacent to our East Area I property.
- We own 55% interest in other Ventura County farmland and are exploring entitlement efforts.

Business Strategy

We are an agribusiness and real estate development company that generates revenues and annual cash flows to support investments in agricultural efficiencies and real estate development activities. As our agricultural and non-strategic real estate development investments are monetized, we intend to use the cash flow to reduce existing debt, invest in farming efficiencies and expand packing capacities through our One World of Citrus asset-lighter business model. We will also continue to use more third-party grower and supplier fruit to reduce the impact of pricing volatility and rising farming costs.

We believe the asset-lighter model will enable us to achieve revenue and cash flow growth by reducing investment risk in North and South America, generating more stable and higher growth in cash flow and earnings, and improving our annual return on invested capital.

The following describes the key elements of our business strategy.

Agribusiness

With respect to our agribusiness operations, key elements of our strategy are:

- *Expand our One World of Citrus asset-lighter business model in two main channels:*
 - *Growing and packing fruit grown on our properties; and*
 - *Utilizing third-party grower fruit by packing their fruit and marketing and distributing through Sunkist channels.*

We intend to continue to strategically sell certain assets to reduce existing debt, increase farming efficiencies and expand packing capabilities. Increased volume of fruit sales is expected to be fueled by sourcing from third-party growers, thus mitigating the volatility that commodity pricing has on growers.

- *Expand our Sources of Lemon Supply.* Peak lemon production occurs at different times of the year depending on geographic region. In addition to our lemon production in California and Arizona, increases in lemons procured from third-party growers improve our ability to provide Sunkist customers with fresh lemons throughout the year.

- *Increase the Volume of our Lemon Packing Operations.* We regularly monitor our costs for redundancies and opportunities for cost reductions. In this regard, cost per carton is a function of throughput. We continually seek to acquire additional lemons from third-party growers to pack through our packing facilities. Third-party growers are only added if we determine their fruit is of good quality and can be cost effective for both the grower and us. Of most importance is the overall fresh utilization rate for our fruit, which is directly related to quality.
- *Expand our Plantings of Avocados.* Our plantings of avocados have been profitable and historically have been pursued to diversify our product line. We plan to expand our avocado production by 1,000 acres through fiscal year 2027 to capitalize on robust consumer demand trends with 600 acres planted as of October 31, 2025.
- *Expand our share of the growing quick-service restaurant fresh-squeezed lemonade market.*

Other Operations

With respect to our rental operations and real estate development activities, key elements of our strategy include the following:

- *Rental and Housing Units.* Our housing, commercial and land rental operations provide us with a consistent, dependable source of cash flow that helps to fund our overall activities. Additionally, we believe our housing rental operation allows us to offer a unique benefit to our employees.
- *Opportunistically Lease Land to Third-Party Crop Farmers.* We regularly monitor the profitability of our fruit-producing acreage to ensure acceptable per acre returns. When we determine that leasing the land to third-party row crop farmers would be more profitable than farming the land, we intend to seek third-party row crop tenants.
- *Selectively and Responsibly Develop our Agricultural Land.* We recognize that long-term strategies are required for successful real estate development activities. We thus intend to maintain our position as a responsible agricultural landowner and major employer in Ventura County while focusing our real estate development activities on those agricultural land parcels that we believe offer the best opportunities to demonstrate our long-term vision for our community.

Customers

We sold lemons and other citrus to 179 U.S. and international customers during fiscal year 2025. Beginning November 1, 2025, we merged our citrus sales and marketing operations into Sunkist. We sell our avocados to third-party packinghouses and our wine grapes to wine producers.

Competition

The agribusiness crop markets are intensely competitive, but no single producer has any significant market power over any market segments, as is consistent with the production of most agricultural commodities. Generally, there are a large number of global producers that sell through joint marketing organizations and cooperatives. Fruit is also sold to independent packers, both public and private, who then sell to their own customer base. Customers are typically large retail chains, food service companies, industrial manufacturers and distributors who sell and deliver to smaller customers in local markets throughout the world. In the purest sense, our largest competitors in our agribusiness segments are other citrus and avocado producers in California, Mexico, Chile, Argentina and Florida, a number of which are members of cooperatives such as Sunkist or have selling relationships with third-party packinghouses similar to that of Limoneira. Our lemons compete with other fruits and vegetables for the share of consumer expenditures devoted to fresh fruit and vegetables: apples, pears, melons, pineapples and other tropical fruit. Avocado products compete in the supermarket with hummus products and other dips and salsas. For our specific crops, the size of the 2024 U.S. market was approximately \$698 million for lemons, both fresh and juice, and approximately \$537 million for avocados. Competition in the various agribusiness markets is affected by reliability of supply, product quality, brand recognition and perception, price and the ability to satisfy changing customer preferences through innovative product offerings.

The sale and leasing of residential, commercial and industrial real estate is very competitive, with competition coming from numerous and varied sources throughout California. Our greatest direct competition for each of our current real estate development properties in Ventura County comes from other residential and commercial developments in nearby areas.

Resources and Raw Materials

In our fresh lemons and lemon packing segments, paper is considered a material raw product for our business because most of our products are packed in cardboard cartons for shipment. Paper is readily available and cartons will be purchased from a Sunkist affiliated entity beginning in fiscal year 2026. In our agribusiness division, petroleum-based products such as herbicides and pesticides are considered raw materials, and we have numerous suppliers for these products.

Intellectual Property

We have numerous trademarks and brands under which we market and sell our fruits, particularly lemons, domestically and internationally, many of which have been owned for decades. The material brands of Limoneira lemons include, but are not limited to, One World of Citrus®, Santa®, Paula®, Bridal Veil®, Fountain®, Golden Bowl®, Level®, Compass® and Pitcher®. These trademarks are owned by us and registered with the United States Patent and Trademark Office. We also acquired certain lemon brands with acquisitions, including Kiva®, Kachina®, Oxnard Lemon and Trapani Fresh. Beginning November 1, 2025, our lemon products may be branded with a Limoneira brand and the Sunkist brand.

Seasonal Nature of Business

As with any agribusiness enterprise, our agribusiness operations are predominantly seasonal in nature. The harvest and sale of our lemons and avocados occurs in all quarters, but is generally more concentrated during our third quarter. Our lemons are generally grown and marketed throughout the year, our avocados are primarily sold from January through August, and our wine grapes are primarily sold in September and October.

Environmental and Regulatory Matters

Our agribusiness and real estate development divisions are subject to a broad range of evolving federal, state and local environmental laws and regulations. For example, the growing, packing, storing and distributing of our products is extensively regulated by various federal and state agencies. The California State Department of Food and Agriculture oversees our packing and processing of lemons and conducts tests for fruit quality and packaging standards. We are also subject to laws and regulations that govern the use of pesticides and other potentially hazardous substances and the treatment, handling, storage and disposal of materials and waste and the remediation of contaminated properties. Advertising of our products is subject to regulation by the Federal Trade Commission, and our operations are subject to certain health and safety regulations, including those issued under the Occupational Safety and Health Act.

We seek to comply at all times with all such laws and regulations and to obtain any necessary permits and licenses, and we are not aware of any instances of material non-compliance. We believe our facilities and practices are sufficient to maintain compliance with applicable governmental laws, regulations, permits and licenses. Nevertheless, there is no guarantee that we will be able to comply with any future laws and regulations for necessary permits and licenses. Our failure to comply with applicable laws and regulations or obtain any necessary permits and licenses could subject us to civil remedies including fines, injunctions, recalls or seizures, as well as potential criminal sanctions. These remedies can increase costs, decrease revenues and lead to additional charges to earnings, which may have a material adverse effect on our business, results of operations and financial condition.

For a discussion of the various risks we face from regulation and compliance matters, see Item 1A. Risk Factors of this Annual Report.

Human Capital Resources

As of October 31, 2025, we had 191 employees, of which 69 were salaried and 122 were hourly. None of our employees are subject to a collective bargaining agreement. We believe that our relations with our employees are good.

We believe that an environment of inclusion and belonging fosters innovation, strengthens our global workforce, and drives our ability to serve customers. Our global presence is strengthened by having a workforce that reflects the variety of the customers we serve and by maintaining an environment in which such diversity contributes to our mission.

Limoneira is committed to protecting the human rights, safety and dignity of the people who contribute to the success of our business. We are committed to improving the lives of all our stakeholders by helping to provide access to our products. We also seek to support the welfare of the people who produce, process and harvest the products we sell. We have several inclusion and belonging efforts and programs to better ensure that we are supporting our employees.

Limoneira's overall culture emphasizes the health and safety of our employees and the customers we serve. Limoneira has an Illness and Injury Prevention Plan (IIPP), a Safety Guide and conforms to and follows regulations and guidelines set forth by OSHA in all facilities and operations. Where a particular jurisdiction's guidelines, such as Cal/OSHA, are different from the OSHA standard, Limoneira adheres to the most extensive guidelines. We have excellent results from our safety programs compared to similar companies within our industry.

We strive to be a great place for our employees to work and live. We offer competitive pay and best-in-class benefits, including a 401k plan with matching contribution opportunities, comprehensive paid healthcare plans, wellness programs and tuition reimbursement.

We own and maintain 238 residential housing units located in Ventura County, California, that we lease to our employees, former employees and outside tenants. Our residential units provide affordable housing to many of our employees, including our agribusiness employees, and enable employees to live close to their work, which reduces traffic and commuting times. We also partner with some local schools to provide transportation for residents. This unique employment benefit helps us maintain a dependable, long-term employee base.

Item 1A. Risk Factors

Risks Related to Our Agribusiness Operations

Our decision to merge our citrus sales and marketing operations into Sunkist Growers, Inc. beginning November 1, 2025 may not be successful.

The merging of our citrus sales and marketing operations into Sunkist reduces our ability to exercise control over the sales and marketing of our lemons. Sunkist marketing may be ineffective, which could result in decreased sales of citrus and, in particular, the sales of our lemons. Insufficient resources committed by Sunkist to the sales and marketing of citrus may reduce the sales of our lemons and adversely affect our operations and financial results.

Consumer and institutional recognition of Sunkist trademarks and related brands and the association of these brands with high quality and safe citrus is an integral part of the Sunkist business. The occurrence of any events or rumors that cause consumers and/or institutions to no longer associate those brands with high quality and safe citrus may materially affect the value of their brand names and the demand for fresh citrus.

As a Sunkist-licensed packinghouse, we are required to purchase the majority of our packing supplies from Fruit Growers Supply Company (“FGS”), a manufacturing and supply cooperative affiliated with Sunkist. Increased costs for packing supplies from FGS or an extended interruption in the shipping of packing supplies could negatively affect our operating income.

Sunkist cybersecurity risks, data protection breaches, cyber-attacks and system integration issues could disrupt Sunkist internal operations or services provided to end customers, and such disruption could reduce our expected revenue, increase our expenses, damage our reputation and adversely affect our business.

Adverse weather conditions, natural disasters, including earthquakes and wildfires, and other natural conditions, including the effects of climate change, could impose significant costs and losses on our business.

Fresh produce is vulnerable to adverse weather conditions, including windstorms, floods, drought and temperature extremes, which are quite common and may occur with higher frequency or be less predictable in the future due to the effects of climate change. Unfavorable growing conditions can reduce both crop size and crop quality. In extreme cases, entire harvests may be lost in some geographic areas. We purchase crop insurance for certain crops which partially mitigates our exposure.

All of our crops are subject to damage from frosts and freezes, and this has happened periodically in the past. In some cases, the fruit is damaged or ruined; in the case of extended periods of cold, the trees can also be damaged or killed.

Additionally, a significant portion of our agricultural plantings and our corporate headquarters are located in a region of California that is prone to natural disasters such as earthquakes and wildfires. For example, in December 2017, high winds and the related Southern California wildfires caused a brief power outage at our Santa Paula, California packinghouse and destroyed 14 of our farm worker housing units. While our orchards did not suffer significant damage in the wildfire, the potential for significant damage to a substantial amount of our plantings from a natural disaster in the future continues to exist. Furthermore, if a natural disaster or other event occurs that prevents us from using all or a significant portion of our corporate headquarters, as a result of a power outage or otherwise, or that damages critical infrastructure, it may be difficult or, in certain cases, impossible for us to continue our business for a substantial amount of time.

For the foregoing reasons, adverse weather conditions, natural disasters, including earthquakes and wildfires, or other natural conditions, including the effects of climate change, could severely disrupt our operations, and have a material adverse effect on our business, results of operations, financial condition and prospects.

Our agricultural plantings are potentially subject to damage from disease and pests, which could impose losses on our business and the prevention of which could impose significant additional costs on us.

Fresh produce is vulnerable to crop disease and to pests (e.g., Mediterranean Fruit Fly and the Asian Citrus Psyllid (“ACP”)), which may vary in severity and effect, depending on the stage of production at the time of infection or infestation, the type of treatment applied and climatic conditions.

ACP is an aphid-like insect that is a serious pest to all citrus plants because it can transmit the disease Huanglongbing (“HLB”) when it feeds on the plants’ leaves and trees. ACP is a federal action quarantine pest subject to interstate and international quarantine restrictions by the United States Department of Agriculture (“USDA”), including a prohibition on the movement of nursery stock out of quarantine areas and a requirement that all citrus fruit be cleaned of leaves and stems prior to movement out of the quarantine area. Due to the discovery of ACP in our orchards, we experienced costs related to the quarantine and treatment of ACP.

In September 2023, two HLB-positive citrus trees were detected on a residential property in the City of Santa Paula, California. Following this detection, the California Department of Food and Agriculture established a mandatory five-mile-radius quarantine area, encompassing approximately 1,100 acres of Limoneira-owned lemon orchards. In July 2024, additional HLB-positive trees were detected on residential properties in the City of Santa Paula. In response, the quarantine area was expanded in September 2024 to account for the new detections and is still in effect. The quarantine restricts the movement of citrus fruit, trees, and related plant materials, subject to specific protocols. The estimated additional costs to spray insecticides on our orchards within the quarantine area are \$0.3 million to \$0.4 million for fiscal year 2026. There is no assurance that HLB will not be detected on Limoneira orchards in the future.

The costs to control these diseases and other infestations vary depending on the severity of the damage and the extent of the plantings affected. Moreover, there can be no assurance that available technologies to control such infestations will continue to be effective. These infestations can increase costs, decrease revenues and lead to additional charges to earnings, which may have a material adverse effect on our business, results of operations and financial condition.

Our earnings are sensitive to fluctuations in market supply and prices and demand for our products.

Excess supply often causes severe price competition in our industry, and the worldwide lemon market is currently in an over-supplied position. Growing conditions in various parts of the world, particularly weather conditions such as windstorms, floods, droughts and freezes, as well as diseases and pests, are primary factors affecting market prices because of their influence on the supply and quality of product.

Fresh produce is highly perishable and generally must be brought to market and sold soon after harvest. Some items, such as avocados, must be sold more quickly, while other items, such as lemons, can be held in cold storage for longer periods of time. The selling price received for each type of produce depends on all of these factors, including the availability and quality of the produce item in the market and the availability and quality of competing types of produce.

In addition, general public perceptions regarding the quality, safety or health risks associated with particular food products could reduce demand and prices for some of our products. To the extent that consumer preferences evolve away from products that we produce for health or other reasons, and we are unable to modify our products or to develop products that satisfy new consumer preferences, there will be a decreased demand for our products. However, even if market prices are unfavorable, produce items which are ready to be, or have been, harvested must be brought to market promptly. A decrease in the selling price received for our products due to the factors described above could have a material adverse effect on our business, results of operations and financial condition.

Our earnings may be subject to seasonal variability.

Our earnings may be affected by seasonal factors, including:

- the seasonality of our supplies and consumer demand;
- the ability to process products during critical harvest periods; and
- the timing and effects of ripening and perishability.

Increases in commodity or raw product costs, such as fuel and paper, could adversely affect our operating results.

Many factors may affect the cost and supply of fresh produce, including external conditions, commodity market fluctuations, currency fluctuations, changes in governmental laws and regulations, agricultural programs, severe and prolonged weather conditions and natural disasters. Increased costs for purchased fruit have negatively impacted our operating results in the past, and there can be no assurance that they will not adversely affect our operating results in the future.

The price of various commodities can significantly affect our costs. The cost of petroleum-based products is volatile and there can be no assurance that there will not be further increases in such costs in the future. If the price of oil rises, the costs of our herbicides and pesticides can be significantly impacted.

The cost of paper is also significant to us because many of our products are packed in cardboard boxes for shipment. If the price of paper increases and we are not able to effectively pass these price increases along to our customers, then our operating income will decrease. Increased costs for paper have negatively impacted our operating income in the past, and there can be no assurance that these increased costs will not adversely affect our operating results in the future.

Increases in labor, personnel and benefits costs could adversely affect our operating results.

We primarily utilize labor contractors to grow, harvest and deliver our fruit to our lemon packinghouse or outside packing facilities. We utilize a combination of employees and labor contractors to process our lemons in our lemon packing facility. Our employees and contractors are in demand by other agribusinesses and other industries. Shortages of labor could delay our harvesting or lemon processing activities or could result in increases in labor costs.

Our labor contractors and we are subject to government mandated wage and benefit laws and regulations. For example, the State of California, where a substantial number of our labor contractors are located, passed regulations that will increase minimum wage rates to \$16.90 per hour effective January 1, 2026 due to a cost-of-living increase provision in the state's minimum wage law. The State of Arizona minimum wage rates also rise each year based on the annual cost of living and will increase to \$15.15 per hour effective January 1, 2026. In addition, current or future federal or state healthcare legislation and regulation, such as the Affordable Care Act, may increase our medical costs or the medical costs of our labor contractors that could be passed on to us.

Changes in immigration laws could impact the ability of Limoneira to harvest its crops.

We engage third parties to provide personnel for our harvesting operations. The availability and number of such workers is subject to decrease if there are changes in U.S. immigration laws. The states in which we operate are considering or have already adopted new immigration laws or enforcement programs, and the U.S. Congress and the Department of Homeland Security from time to time consider and may implement changes to federal immigration laws, regulations or enforcement programs. Immigration laws have recently been an area of considerable focus by the Department of Homeland Security, with enforcement operations taking place across the country and specifically within Ventura County, resulting in arrests and detentions of unauthorized workers. Termination of a significant number of personnel who are found to be unauthorized workers or the scarcity of available personnel to harvest our agricultural products could cause harvesting costs to increase or could lead to the loss of product that is not timely harvested, which could have a material adverse effect to our citrus and avocado operations, financial position, results of operations and cash flows.

The lack of sufficient water would severely impact our ability to produce crops or develop real estate.

The average rainfall in Ventura and San Luis Obispo Counties in California is substantially below amounts required to grow crops and therefore we are dependent on our surface water rights and rights to pump water from underground aquifers. Extended periods of drought in California may put additional pressure on the use and availability of water for agricultural uses, and in some cases, governmental authorities have diverted water to other uses. As California has grown in population, there are increasing and multiple pressures on the use and distribution of water, which many view as a finite resource. Lack of available potable water can also limit real estate development.

Our water resources include water rights, usage rights and pumping rights to the water in aquifers under, and canals that run through, the land we own. Water for our farming operations is sourced from the existing water resources associated with our land, which includes rights to water in the adjudicated Santa Paula Basin (aquifer) and the un-adjudicated Fillmore and Paso Robles Basins (aquifers). We use federal project water in Arizona from the Colorado River through the YMIDD.

Southern California experienced below average precipitation for the 2024 to 2025 rainfall season. As of October 31, 2025, Ventura County was experiencing moderate drought conditions. We continue to assess the impact drought conditions may have on our California orchards.

In August 2025, the U.S. Bureau of Reclamation announced that Lake Mead will continue to operate in a Tier 1 shortage in 2026, which requires Arizona to forfeit approximately 18% of the state's yearly allotment of water from Lake Mead. In response to this and prior years' water shortages, we entered into fallowing agreements during fiscal years 2022 and 2023 and in February 2025, extended an existing fallowing agreement through calendar year 2026. We continue to assess the impact these ongoing water reductions may have on our Arizona orchards.

For fiscal year 2025, irrigation costs for our agricultural operations decreased compared to fiscal year 2024. Costs may increase as we pump more water than our historical averages and federal, state and local water delivery infrastructure costs may increase to access these limited water supplies. We have an ongoing plan for irrigation improvements continuing for fiscal year 2026 that includes upgrading existing wells and irrigation systems.

We believe we have access to adequate supplies of water for our agricultural operations as well as our real estate development and rental operations and currently do not anticipate that future drought conditions will have a material impact on our operating results. However, if future drought conditions are worse than prior drought conditions or if regulatory responses to such conditions limit our access to water, our business could be negatively impacted by these conditions and responses in terms of access to water and/or cost of water.

The use of herbicides, pesticides and other potentially hazardous substances in our operations may lead to environmental damage and result in increased costs to us.

We use herbicides, pesticides and other potentially hazardous substances in the operation of our business. We may have to pay for the costs or damages associated with the improper application, accidental release or use or misuse of such substances. Our insurance may not be adequate to cover such costs or damages or may not continue to be available at a price or under terms that are satisfactory to us. In such cases, payment of such costs or damages could have a material adverse effect on our business, results of operations and financial condition.

Environmental and other regulation of our business, including potential climate change regulation, could adversely impact us by increasing our production cost or restricting our ability to import certain products into the United States.

Our business depends on the use of fertilizers, pesticides and other agricultural products. The use and disposal of these products in some jurisdictions are subject to regulation by various agencies. A decision by a regulatory agency to significantly restrict the use of such products that have traditionally been used in the cultivation of one of our principal products could have an adverse impact on us. Under the Federal Insecticide, Fungicide and Rodenticide Act, the Federal Food, Drug and Cosmetic Act and the Food Quality Protection Act of 1996, the EPA is undertaking a series of regulatory actions relating to the evaluation and use of pesticides in the food industry. Similarly, in the EU, regulation (EC) No. 1107/2009 fundamentally changed the pesticide approval process to hazard criteria based on the intrinsic properties of the substance. These actions and future actions regarding the availability and use of pesticides could have an adverse effect on us. In addition, if a regulatory agency were to determine that we are not in compliance with a regulation in that agency's jurisdiction, this could result in substantial penalties and a ban on the sale of part or all of our products in that jurisdiction.

A global economic downturn may have an adverse impact on participants in our industry, which cannot be fully predicted.

The full impact of a global economic downturn on customers, vendors and other business partners, such as that seen with the COVID-19 pandemic, cannot be anticipated. For example, major customers or vendors may have financial challenges unrelated to us that could result in a decrease in their business with us or, in extreme cases, cause them to file for bankruptcy protection. Similarly, parties to contracts may be forced to breach their obligations under those contracts. Although we exercise prudent oversight of the credit ratings and financial strength of our major business partners and seek to diversify our risk to any single business partner, there can be no assurance that there will not be a bank, insurance company, supplier, customer or other financial partner that is unable to meet its contractual commitments to us. Similarly, stresses and pressures in the industry may result in impacts on our business partners and competitors, which could have wide-ranging impacts on the future of the industry.

We are subject to the risk of product contamination and product liability claims.

The sale of food products for human consumption involves the risk of injury to consumers. Such injuries may result from tampering by unauthorized third parties, product contamination or spoilage, including the presence of foreign objects, substances, chemicals, other agents, or residues introduced during the growing, storage, handling or transportation phases. While we are subject to governmental inspection and regulations and believe our facilities comply in all material respects with all applicable laws and regulations, we cannot be sure that consumption of our products will not cause a health-related illness in the future or that we will not be subject to claims or lawsuits relating to such matters. Even if a product liability claim is unsuccessful or is not fully pursued, the negative publicity surrounding any assertion that our products caused illness or injury could adversely affect our reputation with existing and potential customers and our corporate and brand image. Moreover, claims or liabilities of this sort might not be covered by our insurance or by any rights of indemnity or contribution that we may have against others. We maintain product liability insurance; however, we cannot be sure that we will not incur claims or liabilities for which we are not insured or that exceed the amount of our insurance coverage.

We are subject to transportation risks.

An extended interruption in the shipping of our products could have a material adverse effect on our business, financial condition and results of operations. Similarly, any extended disruption in the distribution of our products or supply chain issues could have a material adverse effect on our business, financial condition and results of operations. While we believe we are adequately insured and would attempt to transport our products by alternative means if we were to experience an interruption due to strike, natural disasters or otherwise, we cannot be sure that we would be able to do so or be successful in doing so in a timely and cost-effective manner.

Events or rumors relating to LIMONEIRA or our other trademarks and related brands or Sunkist could significantly impact our business.

Consumer and institutional recognition of the LIMONEIRA, Sunkist, One World of Citrus®, Santa®, Paula®, Bridal Veil®, Fountain®, Golden Bowl®, Level®, Compass®, Pitcher®, Kiva®, Kachina®, Oxnard Lemon and Trapani Fresh trademarks and related brands and the association of these brands with high quality and safe food products are an integral part of our business. The occurrence of any events or rumors that cause consumers and/or institutions to no longer associate these brands with high quality and safe food products may materially adversely affect the value of our brand names and demand for our products.

Government regulation could increase our production costs and increase legal and regulatory expenses.

Growing, packaging, storing and distributing food products are activities subject to extensive federal, state and local regulation, as well as foreign regulation. The U.S. Food and Drug Administration (the “FDA”), the USDA and various state and local public health and agricultural agencies regulate these aspects of our operations. Our business is subject to the FDA Food Safety Modernization Act to ensure food safety. This Act provides direct recall authority to the FDA and includes a number of other provisions designed to enhance food safety, including increased inspections by the FDA of food facilities. The Federal Perishable Agricultural Commodities Act, which specifies standards for the sale, shipment, inspection and rejection of agricultural products, governs our relationships with our fresh food suppliers with respect to the grading and commercial acceptance of product shipments. Import and export controls and similar laws and regulations, in both the United States and elsewhere affect our business. Issues such as health and safety, which may slow or otherwise restrict imports and exports, could adversely affect our business. In addition, the modification of existing laws or regulations or the introduction of new laws or regulations could require us to make material expenditures or otherwise adversely affect the way that we historically operated our business.

We depend on our infrastructure to have sufficient capacity to handle our annual lemon production needs.

Our infrastructure has sufficient capacity for our lemon production needs, but if we lose machinery or facilities due to natural disasters, accidents or mechanical failure, we may not be able to operate at a sufficient capacity to meet our lemon production needs. This could have a material adverse effect on our business, which could impact our results of operations and our financial condition.

Risks Related to Our Indebtedness

We may be unable to generate sufficient cash flow to service our debt obligations.

To service our debt, we require a certain amount of cash. Our ability to generate cash, make scheduled payments or refinance our obligations depends on our successful financial and operating performance. Our financial and operating performance, cash flow and capital resources depend upon prevailing economic conditions and various financial, business and other factors, many of which are beyond our control. These factors include among others:

- economic and competitive conditions;
- changes in laws and regulations;
- operating difficulties, increased operating costs or pricing pressures we may experience; and
- delays in implementing any strategic projects.

If our cash flow and capital resources are insufficient to fund our debt service obligations, we may be forced to reduce or delay capital expenditures, sell material assets or operations, obtain additional capital or restructure our debt. If we are required to take any actions referred to above, it could have a material adverse effect on our business, financial condition and results of operations. In addition, we cannot assure you that we would be able to take any of these actions on terms acceptable to us, or at all, or that these actions would enable us to continue to satisfy our capital requirements or that these actions would be permitted under the terms of our various debt agreements.

Restrictive covenants in our debt instruments restrict or prohibit our ability to engage in or enter into a variety of transactions, which could adversely restrict our financial and operating flexibility and subject us to other risks.

Our revolving and non-revolving credit facilities contain various restrictive covenants that limit our ability to take certain actions. In particular, these agreements limit our ability to, among other things:

- incur additional indebtedness;
- make certain investments or acquisitions;
- create certain liens on our assets;
- engage in certain types of transactions with affiliates;
- merge, consolidate or transfer substantially all our assets; and
- transfer and sell assets.

Our revolving and non-revolving credit facility with the Lender contains a financial covenant that requires us to maintain compliance with a specific debt service coverage ratio on an annual basis. At October 31, 2024 we were in compliance with the debt service coverage ratio of 1.25:1.0. In September 2025, the Lender modified the annual debt service coverage ratio covenant to defer measurement as of October 31, 2025. In December 2025, the Lender modified the annual debt service coverage ratio covenant to defer measurement as of October 31, 2026 and resume a debt service coverage ratio of 1.25:1.0 measured as of October 31, 2027 and for any fiscal year ending thereafter.

We were also subject to a quarterly financial covenant that required us to maintain compliance with a specific total net leverage ratio as of the end of any fiscal quarter beginning July 31, 2026. In December 2025, the Lender modified this quarterly financial covenant to defer measurement through July 31, 2027 and resume measurement as of October 31, 2027. Additionally, in December 2025, the Lender added a new quarterly financial covenant effective for the period from January 31, 2026 through July 31, 2027 which requires us to maintain a specific debt to capitalization ratio.

Any or all of these covenants could have a material adverse effect on our business by limiting our ability to take advantage of financing, merger and acquisition or other corporate opportunities and to fund our operations. Any future debt could also contain financial and other covenants more restrictive than those imposed under our line of credit facilities. A breach of a covenant or other provision in any credit facility governing our current and future indebtedness could result in a default under that facility and, due to cross-default and cross-acceleration provisions, could result in a default under our other credit facilities. Upon the occurrence of an event of default under any of our credit facilities, the applicable lender(s) could elect to declare all amounts outstanding to be immediately due and payable and, with respect to our revolving credit facility, terminate all commitments to extend further credit. If we were unable to repay those amounts, our lenders could proceed against the collateral granted to them to secure the indebtedness. If the lenders under our current or future indebtedness were to accelerate the payment of the indebtedness, we cannot assure you that our assets or cash flow would be sufficient to repay in full our outstanding indebtedness.

Despite our current indebtedness levels and the restrictive covenants set forth in agreements governing our indebtedness, we may still incur significant additional indebtedness, including secured and guaranteed indebtedness. Incurring more indebtedness could increase the risks associated with our overall indebtedness.

Subject to the restrictions in our credit facilities, we may incur significant additional indebtedness. If new debt is added to our current debt levels, the related risks that we now face could increase.

In January 2018, LLCB entered into a \$45.0 million unsecured Line of Credit Loan Agreement and Promissory Note (the “Loan”) with Bank of America, N.A. to fund early development activities. Effective as of February 22, 2023, the maximum borrowing amount was reduced to \$35.0 million. The obligations under the Loan were guaranteed by certain principals from Lewis and us. In May 2024, the Loan and corresponding guarantee were cancelled. Our real estate development activities could require future loans that may result in future guarantees.

Some of our debt is based on variable rates of interest, which could result in higher interest expenses in the event of an increase in the interest rates.

Our AgWest Farm Credit Facility is subject to variable rates, which generally change as interest rates change. We bear the risk that the rates we are charged by our lender will increase faster than the earnings and cash flow of our business, which could reduce profitability, adversely affect our ability to service our debt, cause us to breach covenants contained in our AgWest Farm Credit Facility, which could materially adversely affect our business, financial condition and results of operations. Our Company’s debt agreement with AgWest Farm Credit uses the Secure Overnight Financing Rate (“SOFR”).

Global capital and credit market issues affect our liquidity, increase our borrowing costs and may affect the operations of our suppliers and customers.

The global capital and credit markets experienced increased volatility and disruption over the past several years, making it more difficult for companies to access those markets. We depend in part on stable, liquid and well-functioning capital and credit markets to fund our operations. Although we believe that our operating cash flows and existing credit facilities will permit us to meet our financing needs for the foreseeable future, there can be no assurance that continued or increased volatility and disruption in the capital and credit markets will not impair our liquidity or increase our costs of borrowing. Our business could also be negatively impacted if our suppliers or customers experience disruptions resulting from tighter capital and credit markets or a slowdown in the general economy.

Risks Related to Our Real Estate Development Operations

We are involved in a cyclical industry and are affected by changes in general and local economic conditions.

The real estate development industry is cyclical and is affected by changes in general and local economic conditions, including:

- employment levels;
- availability of financing;
- interest rates;
- consumer confidence;
- demand for the developed product, whether residential or industrial;
- supply of similar product, whether residential or industrial; and
- local, state and federal government regulation, including eminent domain laws, which may result in taking for less compensation than the owner believes the property is worth.

The process of project development and the commitment of financial and other resources occur long before a real estate project comes to market. A real estate project could come to market at a time when the real estate market is depressed. It is also possible in a rural area like ours that no market for the project will develop as projected.

A recession in the global economy, or a downturn in national or regional economic conditions, could adversely impact our real estate development business.

Future economic instability or tightening in the credit markets could lead to another housing market collapse, which could adversely affect our real estate development operations and those of our equity method investments. Future real estate sales, revenues, financial condition, results of operations and equity in earnings of investments could suffer as a result. Our business is sensitive to economic conditions in California, where our real estate development properties are located.

Higher interest rates and lack of available financing can have significant impacts on the real estate industry.

Higher interest rates generally impact the real estate industry by making it harder for buyers to qualify for financing, which can lead to a decrease in the demand for residential, commercial or industrial sites. Any decrease in demand will negatively impact our proposed developments. During 2025 and 2024, the Board of Governors of the Federal Reserve System took actions in easing the monetary policy by cutting interest rates. Market interest rates may increase in the future and the increase may materially and negatively affect us. Lack of available credit to finance real estate purchases can also negatively impact demand. Any downturn in the economy or consumer confidence can also be expected to result in reduced housing demand and slower industrial development, which would negatively impact the demand for land we are developing.

We are subject to various land use regulations and require governmental approvals for our developments that could be denied.

In planning and developing our land, we are subject to various local, state, and federal statutes, ordinances, rules and regulations concerning zoning, infrastructure design, subdivision of land and construction. All of our new developments require amending existing general plan and zoning designations, so it is possible that our entitlement applications could be denied. In addition, the zoning that ultimately is approved could include density provisions that would limit the number of homes and other structures that could be built within the boundaries of a particular area, which could adversely impact the financial returns from a given project. In addition, in the past, many states, cities and counties (including Ventura County) approved various “slow growth” or “urban limit line” measures.

If unforeseen regulatory challenges with East Areas I and II occur, we may not be able to develop these projects as planned. Additionally, a voter-approved initiative may prevent us from developing the Limco Del Mar ranch.

Third-party litigation could increase the time and cost of our real estate development efforts.

The land use approval processes we must follow to ultimately develop our projects have become increasingly complex. Moreover, the statutes, regulations and ordinances governing the approval processes provide third parties the opportunity to challenge the proposed plans and approvals. As a result, the prospect of third-party challenges to planned real estate developments provides additional uncertainties in real estate development planning and entitlements. Third-party challenges in the form of litigation would, by their nature, adversely affect the length of time and the cost required to obtain the necessary approvals. In addition, adverse decisions arising from any litigation would increase the costs and length of time to obtain ultimate approval of a project and could adversely affect the design, scope, plans and profitability of a project.

We are subject to environmental regulations and opposition from environmental groups that could cause delays and increase the costs of our real estate development efforts or preclude such development entirely.

Environmental laws that apply to a given site can vary greatly according to the site’s location and condition, the present and former uses of the site, and the presence or absence of sensitive elements like wetlands and endangered species. Environmental laws and conditions may (i) result in delays, (ii) cause us to incur additional costs for compliance, mitigation and processing land use applications, or (iii) preclude development in specific areas. In addition, in California, third parties have the ability to file litigation challenging the approval of a project, which they usually do by alleging inadequate disclosure and mitigation of the environmental impacts of the project. While we have worked with representatives of various environmental interests and wildlife agencies to minimize and mitigate the impacts of our planned projects, certain groups opposed to development may oppose our projects vigorously, so litigation challenging their approval could occur. Recent concerns over the impact of development on water availability and global warming increases the breadth of potential obstacles that our developments face.

Our real estate development projects are concentrated entirely in California.

All of our real estate development projects are located in California, and our business is especially sensitive to the economic conditions within California. Any adverse change in the economic climate of California, and any adverse change in the political or regulatory climate of California or Ventura County, could adversely affect our real estate development activities. Ultimately, our ability to sell or lease lots may decline as a result of weak economic conditions or restrictive regulations.

If the real estate industry weakens or instability of the mortgage industry and commercial real estate financing exists, it could have an adverse effect on our real estate activities.

If the residential real estate market weakens or instability of the mortgage industry and commercial real estate financing exists, our residential real estate business could be adversely affected. An excess supply of homes available due to foreclosures or the expectation of deflation in house prices could also have a negative impact on our ability to sell our inventory when it becomes available.

We rely on contractual arrangements with third-party advisors to assist us in carrying out our real estate development projects and are subject to risks associated with such arrangements.

We utilize third-party contractor and consultant arrangements to assist us in operating our real estate development division. These contractual arrangements may not be as effective in providing direct control over this business division. For example, our third-party advisors could fail to take actions required for our real estate development businesses despite their contractual obligation to do so. If the third-party advisors fail to perform under their agreements with us, we may have to rely on legal remedies under the law, which may not be effective. In addition, we cannot assure you that our third-party advisors would always act in our best interests.

If we are unable to complete land development projects within forecasted time and budget expectations, if at all, our financial results may be negatively affected.

We intend to develop land and real estate properties as suitable opportunities arise, taking into consideration the general economic climate. New real estate development projects have a number of risks, including the following:

- construction delays or cost overruns that may increase project costs;
- receipt of zoning, occupancy and other required governmental permits and authorizations;
- development costs incurred for projects that are not pursued to completion;
- earthquakes, hurricanes, floods, fires or other natural disasters that could adversely affect a project;
- defects in design or construction that may result in additional costs to remedy or require all or a portion of a property to be closed during the period required to rectify the situation;
- our ability to raise capital;
- the impact of governmental assessments such as park fees or affordable housing requirements;
- governmental restrictions on the nature and size of a project or timing of completion; and
- the potential lack of adequate building/construction capacity for large development projects.

If any development project is not completed on time or within budget, our financial results may be negatively affected.

If we are unable to obtain required land use entitlements at reasonable costs, or at all, our operating results would be adversely affected.

The financial performance of our real estate development activities is closely related to our success in obtaining land use entitlements for proposed development projects. Obtaining all of the necessary entitlements to develop a parcel of land is often difficult, costly and may take several years, or more, to complete. In some situations, we may be unable to obtain the necessary entitlements to proceed with a real estate development or may be required to alter our plans for the development. Delays or failures to obtain these entitlements may have a material adverse effect on our financial results.

We could experience a reduction in net income or reduced cash flows if we are unable to obtain reasonably priced financing to support our real estate development projects and land development activities.

The real estate development industry is capital intensive, and development requires significant up-front expenditures to develop land and begin real estate construction. Accordingly, we have and may continue to incur substantial indebtedness to finance our real estate development and land development activities. Although we believe that internally generated funds and current and available borrowing capacity will be sufficient to fund our capital and other expenditures, including development and construction activities, and the amounts available from such sources, may not be adequate to meet our needs. If such sources were insufficient, we would seek additional capital in the form of debt from a variety of potential sources, including bank financing. The availability of borrowed funds to be used for development and construction may be greatly reduced, and the lending community may require increased amounts of equity to be invested in a project by borrowers in connection with new loans. The failure to obtain sufficient capital to fund our planned expenditures could have a material adverse effect on our business and operations and our results of operations in future periods.

We may encounter risks associated with the real estate joint ventures we have with the Lewis Group of Companies, including:

- the joint ventures may not perform financially or operationally as expected;
- land values, project costs, sales absorption or other assumptions included in the development plans may cause the joint ventures' operating results to be less than expected;
- the joint ventures may not be able to obtain project loans on acceptable terms;
- the joint venture partners may not be able to provide capital to the joint ventures in the event external financing or project cash flows are not sufficient to finance the joint ventures' operations;
- the joint venture partners may not manage the project properly; and
- disagreements could occur between the joint venture partners that could affect the operating results of the joint ventures or could result in a sale of a partner's interest or the joint ventures at undesirable values.

We may encounter other risks that could impact our ability to develop our land.

We may also encounter other difficulties in developing our land, including:

- natural risks, such as geological and soil problems, earthquakes, fire, heavy rains and flooding and heavy winds;
- shortages of qualified trades people;
- reliance on local contractors, who may be inadequately capitalized;
- shortages of materials;
- increases in the cost of certain materials; and
- environmental remediation costs.

General Risks and Risks Related to Our Common Stock

Our business is highly competitive, and we cannot assure you that we will maintain our current market share.

Many companies compete in our different businesses. We face strong competition from these and other companies in all our product lines.

Important factors with respect to our competitors include the following:

- Some of our competitors may have greater operating flexibility and, in certain cases, this may permit them to respond better or more quickly to changes in the industry.
- We cannot predict the pricing or promotional actions of our competitors or whether those actions will have a negative effect on us.

There can be no assurance that we will continue to compete effectively with our present and future competitors, and our ability to compete could be materially adversely affected by our debt levels and debt service requirements.

Currency exchange fluctuation may impact the results of our operations.

Our products are distributed both nationally and internationally and we have foreign subsidiaries with functional currencies besides the U.S. dollar. Our international sales are primarily transacted in U.S. dollars. Our results of operations are affected by fluctuations in currency exchange rates in both sourcing and selling locations and our foreign subsidiaries. In the past, periods of a strong U.S. dollar relative to other currencies led international customers, particularly in Asia, to find alternative sources of fruit.

We are dependent on key personnel and the loss of one or more of those key personnel may materially and adversely affect our prospects.

We currently depend heavily on the services of our key management personnel. The loss of any key personnel could materially and adversely affect our results of operations or financial condition. Our success will also depend in part on our ability to attract and retain additional qualified management personnel.

Inflation can have a significant adverse effect on our operations.

Inflation can have a major impact on our agribusiness operations. The farming operations are most affected by escalating costs, unpredictable revenues (due to an oversupply of certain crops) and very high irrigation water costs. High fixed water costs related to our farm lands will continue to adversely affect earnings. Prices received for many of our products are dependent upon prevailing market conditions and commodity prices. Therefore, it is difficult for us to accurately predict revenue, and we cannot pass on cost increases caused by general inflation, except to the extent reflected in market conditions and commodity prices.

System security risks, data protection breaches, cyber-attacks and systems integration issues could disrupt our internal operations or services provided to customers, and any such disruption could reduce our expected revenue, increase our expenses, damage our reputation and adversely affect our stock price.

Computer programmers and hackers may be able to penetrate our network security and misappropriate or compromise our confidential information or that of third parties, create system disruptions or cause shutdowns. Computer programmers and hackers also may be able to develop and deploy viruses, worms, and other malicious software programs that attack our products or otherwise exploit any security vulnerabilities of our products. In addition, sophisticated hardware and operating system software and applications that we produce or procure from third parties may contain defects in design or manufacture, including “bugs” and other problems that could unexpectedly interfere with the operation of the system. The costs to us to eliminate or alleviate cyber or other security problems, bugs, viruses, worms, malicious software programs and security vulnerabilities could be significant, and our efforts to address these problems may not be successful and could result in interruptions, delays, cessation of service and loss of existing or potential customers that may impede our sales, packing, distribution or other critical functions.

Portions of our IT infrastructure also may experience interruptions, delays or cessations of service or produce errors in connection with systems integration or migration work that takes place from time to time. We may not be successful in implementing new systems and transitioning data, which could cause business disruptions and be more expensive, time consuming, disruptive and resource-intensive. Such disruptions could adversely impact our ability to fulfill orders and interrupt other processes. Delayed sales, lower margins or lost customers resulting from these disruptions could adversely affect our financial results, stock price and reputation.

The acquisition of other businesses could pose risks to our operating income.

We intend to continue to consider acquisition prospects that complement our business. While we are not currently a party to any agreement with respect to any acquisitions, we may acquire other businesses in the future. Future acquisitions by us could result in accounting charges, potentially dilutive issuances of equity securities, and increased debt and contingent liabilities, any of which could have a material adverse effect on our business and the market price of our common stock. Acquisitions entail numerous risks, including the integration of the acquired operations, diversion of management’s attention to other business concerns, risks of entering markets in which we have limited prior experience, and potential loss of key employees of acquired organizations. We may be unable to successfully integrate businesses or the personnel of any business that might be acquired in the future, and our failure to do so could have a material adverse effect on our business and on the market price of our common stock. Additionally, in fiscal year 2024 and 2025 we recorded an impairment charge and reserves on our most recently acquired foreign subsidiary, and we may incur further impairment charges or reserves on this or other foreign subsidiaries in the future.

The value of our common stock could be volatile.

Investing in our common stock involves a high degree of risk. There are numerous and varied risks, known and unknown, that may prevent us from achieving our goals. The risks described here are not the only ones we will face. If any of these risks or other risks actually occur, our business, financial condition, results of operations or future prospects could be materially and adversely affected. In such event, the trading price of our common stock could decline and investors in our common stock could lose all or part of their investment.

The overall market and the price of our common stock may fluctuate greatly, and we cannot assure you that you will be able to resell shares at or above market price. The trading price of our common stock may be significantly affected by various factors, including:

- quarterly fluctuations in our operating results;
- changes in investors' and analysts' perception of the business risks and conditions of our business;
- our ability to meet the earnings estimates and other performance expectations of financial analysts or investors;
- unfavorable commentary or downgrades of our stock by equity research analysts;
- fluctuations in the stock prices of our peer companies or in stock markets in general;
- our decision to pay dividends at the current rate; and
- general economic or political conditions.

Concentrated ownership of our common stock creates a risk of sudden change in our share price.

As of October 31, 2025, directors and members of our executive management team beneficially owned or controlled approximately 8.9% of our common stock. Investors who purchase our common stock may be subject to certain risks due to the concentrated ownership of our common stock. The sale by any of our large stockholders of a significant portion of that stockholder's holdings could have a material adverse effect on the market price of our common stock. In addition, the registration of any significant amount of additional shares of our common stock will have the immediate effect of increasing the public float of our common stock and any such increase may cause the market price of our common stock to decline or fluctuate significantly.

Our charter documents contain provisions that may delay, defer or prevent a change of control.

Provisions of our certificate of incorporation and bylaws could make it more difficult for a third-party to acquire control of us, even if the change in control would be beneficial to stockholders. These provisions include the following:

- division of our board of directors into three classes, with each class serving a staggered three-year term;
- removal of directors by stockholders by a supermajority of two-thirds of the outstanding shares;
- ability of the board of directors to authorize the issuance of preferred stock in series without stockholder approval; and
- prohibitions on our stockholders that prevent them from acting by written consent and limitations on calling special meetings.

We incur increased costs as a result of being a publicly traded company.

As a company with publicly traded securities, we incur, and will continue to incur, significant legal, accounting and other expenses. In addition, the Sarbanes-Oxley Act of 2002, as well as rules promulgated by the SEC and NASDAQ, require us to adopt corporate governance practices applicable to U.S. public companies. These rules and regulations may increase our legal and financial compliance costs, which could adversely affect the trading price of our common stock.

Item 1B. Unresolved Staff Comments

None.

Item 1C. Cybersecurity

Cybersecurity Risk Management & Strategy

Cybersecurity is an on-going risk to our business. We rely on complex information technology systems and networks to conduct business, including communicating with employees and our packing facilities, sourcing citrus from third-party growers and suppliers, selling and shipping our products and reporting results of operations. While we employ resources to monitor and protect our technology infrastructure and sensitive information, these security measures or those of our third-party vendors may not prevent all attempted security breaches or cyber-attacks. A substantial disruption to our or our third-party vendors' information technology systems, whether caused by a significant cyber incident or other unforeseen events, could adversely affect our operations.

The Company is committed to managing cybersecurity risks through ongoing vigilance and enhancement of our cybersecurity policies, procedures and practices, extending to the safeguarding of sensitive information belonging to the Company, our growers and suppliers, customers, and employees. Through the execution of a leading-practice, risk-based strategy, we are enhancing capabilities to further protect our critical assets by implementing preventive and detective controls and performing continuous security monitoring and active threat response activities. The enhancement of the Company's cybersecurity risk management strategy and related procedures is a continuous activity to ensure the appropriate identification, assessment and response to risks from cybersecurity threats that may adversely impact our operations. This includes our development and operationalizing of third-party security requirements, incident response procedures, and employee training and awareness programs to improve cybersecurity hygiene throughout our organization. Additionally, we proactively seek input from third-party cybersecurity consultants to independently evaluate our systems and processes, further identify risks and aid us in strengthening our defenses and improving our overall security posture.

Material Cybersecurity Threat Risks

In fiscal year 2025, the Company experienced no cybersecurity incidents that materially impacted our business strategy, operations or financial condition. We maintain cybersecurity insurance coverage to supplement our cybersecurity program. However, this insurance may not be sufficient to cover all potential losses, including reputational damage or costs incurred to improve or strengthen systems against future threats. Recognizing the increasing sophistication of cyber threats, we are actively enhancing our cybersecurity risk management efforts to minimize the likelihood and impact of such incidents.

Cybersecurity Governance

Our Board of Directors, through its Risk Committee with members having extensive experience in finance, asset management and agribusiness operations, oversees the cybersecurity risk management program and is provided quarterly updates by the Vice President of Packing & Technology and third-party security consultants to address our cybersecurity risk mitigation efforts. These updates include the progress of our risk mitigation efforts, cybersecurity strategies and investments. The frequency of these updates allows for informed decision-making and ensures that our Board of Directors is briefed on cybersecurity risks.

Our Vice President of Packing & Technology and our Information Security team are also responsible for identifying, assessing, and mitigating cybersecurity risks across the Company. All information security managers have attained a bachelor's degree in a related field of study, with several also having industry-leading certifications in cybersecurity. This collective team has experience in information security and cybersecurity risk management and performs detection and monitoring of cybersecurity threats and incidents on an ongoing basis through a combination of security tooling, alerting mechanisms, automated systems and manual processes to continue to preserve the confidentiality, availability and integrity of our business operations.

Item 2. Properties

Real Estate

We own our corporate headquarters in Santa Paula, California. We own approximately 4,500 acres of farmland in California, 1,300 acres in Yuma, Arizona, 3,500 acres in La Serena, Chile and 1,200 acres in Jujuy, Argentina. The land used for agricultural plantings consists of approximately 3,100 acres of lemons, 1,500 acres of avocados, 100 acres of oranges and 400 acres of wine grapes. The Pan de Azucar and San Pablo farmland were classified as assets held for sale as of October 31, 2025 and sold November 7, 2025. We believe that our properties are generally suitable to meet our production needs for the foreseeable future. Our agribusiness land holdings are summarized below as of October 31, 2025 (\$ in thousands):

Ranch Name	Acres	Book Value	Acquisition Date	Book Value per Acre
Limoneira/Olivelands Ranch	1,700	\$ 767	1907, 1913, 1920	\$ 451
La Campana Ranch	300	758	1964	\$ 2,527
Orchard Farm Ranch	1,100	3,240	1990	\$ 2,945
Rancho La Cuesta Ranch	200	2,899	1994	\$ 14,495
Limco Del Mar	200	16,027	2025	\$ 80,136
Windfall Farms	700	16,162	2009	\$ 23,089
Associated Citrus Packers	1,300	14,500	2013	\$ 11,154
Pan de Azucar	200	2,295	2017	\$ 11,474
San Pablo	3,300	5,593	2018	\$ 1,695
Santa Clara	1,200	8,600	2019	\$ 7,167
Other land	300	816	various	\$ 2,720
Total land holdings	<u>10,500</u>	<u>\$ 71,657</u>		

We own our packing facilities located in Santa Paula, California and Yuma, Arizona, where we process and pack our lemons as well as lemons for other growers. We have a 5.5 acre, one-megawatt ground-based photovoltaic solar generator and one-megawatt roof array, which provide the majority of the power to operate our packing facility.

We own and maintain 238 residential housing units located in Ventura County, California, that we lease to our employees, former employees and outside tenants and we own several commercial office buildings and properties that are leased to various tenants.

We own and have equity investments in real estate development property in Ventura County, California. These properties are in various stages of development for up to approximately 800 units.

Water and Mineral Rights

Our water resources include water rights, usage rights and pumping rights to the water in aquifers under, and canals that run through, the land we own. We believe we have adequate supplies of water for our agribusiness segments as well as our rental and real estate development activities. Water for our farming operations located in Ventura County, California is sourced from the existing water resources associated with our land, which includes approximately 8,500 acre-feet of water rights in the adjudicated Santa Paula Basin (aquifer) and additional rights in the un-adjudicated Fillmore Basin (aquifer). Our Windfall Farms property located in San Luis Obispo County, California obtains water from wells that derive water from the Paso Robles Basin (aquifer). Our farming operations in Yuma, Arizona source water from the Colorado River through the YMIDD, where we have access to approximately 11,500 acre-feet of Class 3 Colorado River water rights. We use ground water provided by wells and surface water for our PDA and San Pablo farming operations in La Serena, Chile and our Trapani Fresh farming operations in Argentina.

Our rights to extract groundwater from the Santa Paula Basin are governed by the Santa Paula Basin Judgment (the "Judgment"). The Judgment was entered into in 1996 by stipulation among the United Water Conservation District, the City of Ventura and various members of the Santa Paula Basin Pumpers Association (the "Association"). The Association is a not-for-profit, mutual benefit corporation, which represents the interests of all overlying landowners with rights to extract groundwater from the Santa Paula Basin and the City of Santa Paula. We are a member of the Association and membership is governed by the Association's Bylaws.

Our California water resources include approximately 11,100 acre-feet of water affiliated with our owned properties, of which approximately 8,500 acre-feet are adjudicated. Our Yuma, Arizona water resources include approximately 11,500 acre-feet of water sourced from the Colorado River. We own shares in various not-for-profit mutual benefit water companies. Our investments in these water companies provide us with the right to receive a proportionate share of water from each of the water companies.

We believe water is a natural resource that is critical to economic growth in the western United States and firm, reliable water rights are essential to our sustainable business practices. Consequently, we have long been a private steward and advocate of prudent and efficient water management. We have made substantial investments in securing water and water rights in quantities that are sufficient to support and, we believe, will exceed, our long-term business objectives. We strive to follow best management practices for the diversion, conveyance, distribution and use of water. In the future, we intend to continue to provide leadership in the area of, and seek innovation opportunities that promote, increased water use efficiency and the development of new sources of supply for our neighboring communities.

Item 3. Legal Proceedings

From time to time, we are a party to various lawsuits, arbitrations or mediations that arise in the ordinary course of business. The disclosure called for by Part I, Item 3 regarding our legal proceedings is incorporated by reference herein from Note 17 – Commitments and Contingencies of the Notes to Consolidated Financial Statements in this Annual Report.

Item 4. Mine Safety Disclosures

Not applicable.

PART II

Item 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities

Market Information

Our common stock is traded on The NASDAQ Stock Market LLC ("NASDAQ") under the symbol "LMNR." There is no assurance that our common stock will continue to be traded on NASDAQ or that any liquidity will exist for our stockholders.

Holders

On November 28, 2025, there were 227 registered holders of our common stock. The number of registered holders includes banks and brokers who act as nominees, each of whom may represent more than one stockholder.

Dividends

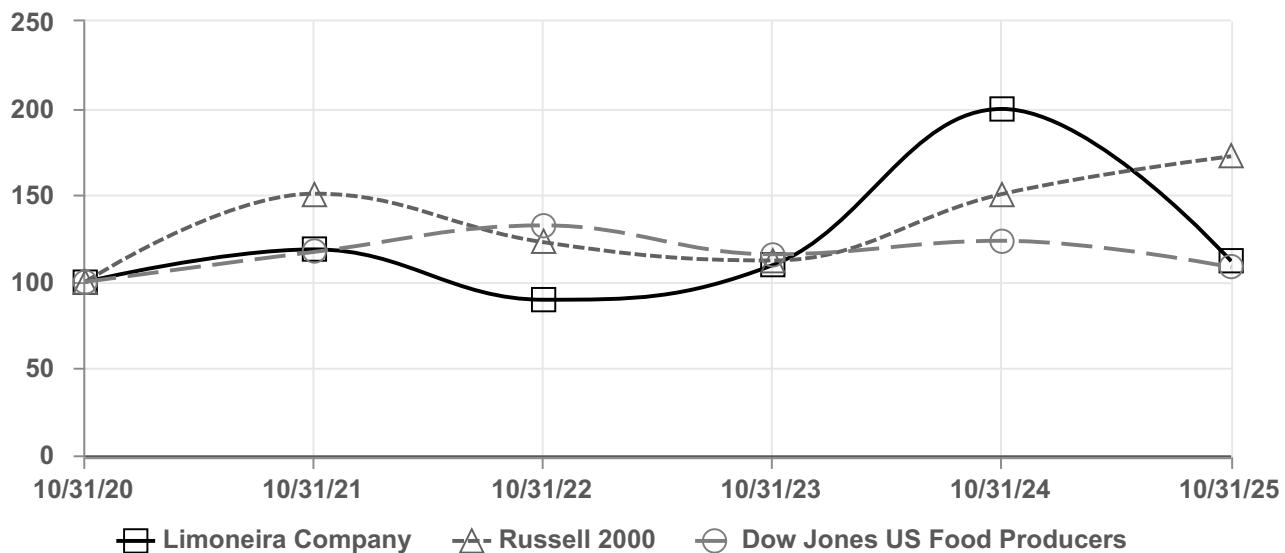
The following table presents cash dividends per common share declared and paid in the periods shown.

	<u>Dividend</u>
2025	
Fourth Quarter Ended October 31, 2025	\$ 0.075
Third Quarter Ended July 31, 2025	\$ 0.075
Second Quarter Ended April 30, 2025	\$ 0.075
First Quarter Ended January 31, 2025	\$ 0.075
2024	
Fourth Quarter Ended October 31, 2024	\$ 0.075
Third Quarter Ended July 31, 2024	\$ 0.075
Second Quarter Ended April 30, 2024	\$ 0.075
First Quarter Ended January 31, 2024	\$ 0.075

In December 2025, we declared a quarterly dividend of \$0.075 per common share and we expect to continue to pay quarterly dividends at a similar rate to the extent permitted by the financial results of our business and other factors beyond management's control.

Performance Graph

COMPARISON OF 5 YEAR CUMULATIVE TOTAL RETURN* Among Limoneira Company, the Russell 2000 Index and the Dow Jones US Food Producers Index



*\$100 invested on 10/31/20 in stock or index, including reinvestment of dividends.

Fiscal year ending October 31.

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The line graph above compares the percentage change in cumulative total stockholder return of our common stock registered under Section 12 of the Securities Exchange Act of 1934, as amended (the “Exchange Act”) with (i) the cumulative total return of the Russell 2000 Index, assuming reinvestment of dividends, and (ii) the cumulative total return of Dow Jones U.S. Food Producers Index, assuming reinvestment of dividends.

Recent Sales of Unregistered Securities

None.

Purchases of Equity Securities by Issuer and Affiliated Purchasers

Period	Total Number of Shares Purchased ⁽¹⁾	Weighted Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs ⁽²⁾	Maximum Number (or Approximate Dollar Value) of Shares that May Yet Be Purchased Under the Plans or Programs ⁽²⁾
August 1, 2025 - August 31, 2025	—	\$ —	—	—
September 1, 2025 - September 30, 2025	—	\$ —	—	—
October 1, 2025 - October 31, 2025	22,395	\$ 14.13	—	—
Total	22,395		—	—

⁽¹⁾ Shares were acquired from employees in accordance with our stock-based compensation plan as a result of share withholdings to pay income tax related to the vesting and distribution of restricted stock awards.

⁽²⁾ In March 2025, our Company's Board of Directors approved a share repurchase program authorizing us to repurchase up to \$30.0 million of our outstanding shares of common stock. The share repurchase program may be modified, suspended or discontinued at any time and does not commit the Company to repurchase shares of the common stock. No shares were repurchased under this program as of October 31, 2025.

Item 6. Reserved

Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following Management's Discussion and Analysis of Financial Condition and Results of Operations (MD&A) is intended to promote understanding of the results of operations and financial condition. MD&A is provided as a supplement to, and should be read in conjunction with, our consolidated financial statements and the accompanying Notes to Consolidated Financial Statements (Part II, Item 8 of this Form 10-K). This discussion and analysis contains forward-looking statements that involve risks, uncertainties and assumptions. Actual results may differ materially from those anticipated in these forward-looking statements as a result of various factors, including, but not limited to, those presented under "Risk Factors" included in Item 1A and elsewhere in this Annual Report on Form 10-K. This section generally discusses the results of operations for fiscal year 2025 compared to fiscal year 2024. For discussion related to the results of operations and changes in financial condition for fiscal year 2024 compared to fiscal year 2023 refer to Part II, Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations in our fiscal year 2024 Form 10-K, which was filed with the United States Securities and Exchange Commission (SEC) on December 23, 2024.

Overview

Limoneira Company, a Delaware corporation, is the successor to several businesses with operations in California since 1893. We are primarily an agribusiness company founded and based in Santa Paula, California, committed to responsibly using and managing our approximately 10,500 acres of land, water resources and other assets to maximize long-term stockholder value. Our operations consist of fruit production, sales and marketing, rental operations, real estate and capital investment activities.

We have three business divisions: agribusiness, rental operations and real estate development. The agribusiness division is comprised of four reportable operating segments: fresh lemons, lemon packing, avocados and other agribusiness, which primarily includes oranges, specialty citrus, wine grapes and farm management services. The agribusiness division includes our core operations of farming, harvesting, lemon packing and lemon sales operations. The rental operations division includes our residential and commercial rentals, leased land operations and organic recycling. The real estate development division includes our investments in real estate development projects.

Recent Developments – Refer to Part I, Item 1 "Fiscal Year 2025 Highlights and Recent Developments"

Results of Operations

The following table shows the results of operations (in thousands):

	Years Ended October 31,					
	2025		2024		2023	
Net revenues:						
Agribusiness	\$ 153,685	96 %	\$ 185,923	97 %	\$ 174,381	97 %
Other operations	6,038	4 %	5,580	3 %	5,520	3 %
Total net revenues	159,723	100 %	191,503	100 %	179,901	100 %
Costs and expenses:						
Agribusiness	154,810	86 %	164,807	83 %	169,169	99 %
Other operations	4,477	2 %	5,274	3 %	4,612	3 %
Impairment of intangible asset	—	— %	643	1 %	—	— %
Gain on sales of water rights	(1,488)	(1)%	—	— %	—	— %
Loss (gain) on disposal of assets, net	706	1 %	(507)	(1)%	(28,849)	(17)%
Gain on remeasurement of previously held equity method investment	(2,852)	(2)%	—	— %	—	— %
Gain on legal settlement	—	— %	—	— %	(2,269)	(1)%
Selling, general and administrative	24,475	14 %	27,464	14 %	26,455	16 %
Total costs and expenses	180,128	100 %	197,681	100 %	169,118	100 %
Operating (loss) income:						
Agribusiness	(1,125)		21,116		5,212	
Other operations	1,561		306		908	
Impairment of intangible asset	—		(643)		—	
Gain on sales of water rights	1,488		—		—	
(Loss) gain on disposal of assets, net	(706)		507		28,849	
Gain on remeasurement of previously held equity method investment	2,852		—		—	
Gain on legal settlement	—		—		2,269	
Selling, general and administrative	(24,475)		(27,464)		(26,455)	
Operating (loss) income	(20,405)		(6,178)		10,783	
Other (expense) income:						
Interest income	62		118		364	
Interest expense, net of patronage dividends	(1,553)		(961)		(494)	
Equity in earnings of investments, net	798		18,356		5,322	
Other income (expense), net	93		212		(2,611)	
Total other (expense) income	(600)		17,725		2,581	
(Loss) income before income tax benefit (provision)	(21,005)		11,547		13,364	
Income tax benefit (provision)	4,649		(4,373)		(4,247)	
Net (loss) income	(16,356)		7,174		9,117	
Net loss attributable to noncontrolling interests, net	375		542		283	
Net (loss) income attributable to Limoneira Company	<u>\$ (15,981)</u>		<u>\$ 7,716</u>		<u>\$ 9,400</u>	

Non-GAAP Financial Measures

Due to significant depreciable assets associated with the nature of our operations and interest costs associated with our capital structure, management believes that earnings before interest, income taxes, depreciation and amortization (“EBITDA”) and adjusted EBITDA, which excludes stock-based compensation, pension settlement cost, impairment of intangible asset, loss (gain) on disposal of assets, net, cash bonus related to sale of assets, gain on legal settlement, cash severance benefits, contract termination fee and gain on remeasurement of previously held equity method investment are important measures to evaluate our results of operations between periods on a more comparable basis. Such measurements are not prepared in accordance with U.S. generally accepted accounting principles (“GAAP”) and should not be construed as an alternative to reported results determined in accordance with GAAP. The non-GAAP information provided is unique to us and may not be consistent with methodologies used by other companies.

EBITDA and adjusted EBITDA are summarized and reconciled to net (loss) income attributable to Limoneira Company which management considers to be the most directly comparable financial measure calculated and presented in accordance with GAAP, as follows (in thousands):

	Fiscal Year Ended October 31,		
	2025	2024	2023
Net (loss) income attributable to Limoneira Company	\$ (15,981)	\$ 7,716	\$ 9,400
Interest income	(62)	(118)	(364)
Interest expense, net of patronage dividends	1,553	961	494
Income tax (benefit) provision	(4,649)	4,373	4,247
Depreciation and amortization	9,209	8,374	8,576
EBITDA	\$ (9,930)	\$ 21,306	\$ 22,353
Stock-based compensation	3,077	4,116	3,841
Pension settlement cost	—	—	2,700
Impairment of intangible asset	—	643	—
Loss (gain) on disposal of assets, net	706	(507)	(28,849)
Cash bonus related to sale of assets	—	—	2,000
Gain on legal settlement	—	—	(2,269)
Cash severance benefits	447	1,160	—
Contract termination fee	2,100	—	—
Gain on remeasurement of previously held equity method investment	(2,852)	—	—
Adjusted EBITDA	<u>\$ (6,452)</u>	<u>\$ 26,718</u>	<u>\$ (224)</u>

Fiscal Year 2025 Compared to Fiscal Year 2024

Revenues

Total net revenues for fiscal year 2025 were \$159.7 million, compared to \$191.5 million for fiscal year 2024. The 17% decrease of \$31.8 million was primarily due to decreased agribusiness revenue from lemons, avocados, wine grapes and farm management, partially offset by increased agribusiness revenues from oranges, as detailed below (\$ in thousands):

	Fiscal Year Ended October 31,		
	2025	2024	Change
Lemons	\$ 124,958	\$ 136,175	\$ (11,217) (8)%
Avocados	11,741	25,114	(13,373) (53)%
Oranges	7,745	5,189	2,556 49%
Specialty citrus and wine grapes	4,010	5,089	(1,079) (21)%
Farm management	1,622	10,212	(8,590) (84)%
Other	3,609	4,144	(535) (13)%
Agribusiness revenues	<u>\$ 153,685</u>	<u>\$ 185,923</u>	<u>\$ (32,238) (17)%</u>

- Lemons: The decrease for fiscal year 2025, compared to fiscal year 2024, was primarily due to lower prices, partially offset by increased volume of fresh and brokered lemons sold and other lemon sales. Fresh carton sales were \$83.8 million and \$84.0 million, in aggregate, on 4.7 million and 4.5 million cartons of lemons sold at average per carton prices of \$17.74 and \$18.87 for fiscal years 2025 and 2024, respectively. Lemon revenue included brokered lemons and other lemon sales of \$21.6 million and \$32.0 million, packing and handling revenue of \$17.9 million and \$17.1 million, and lemon by-product sales of \$1.7 million and \$3.0 million for fiscal years 2025 and 2024, respectively.
- Avocados: The decrease for fiscal year 2025, compared to fiscal year 2024, was due to decreased volume and lower prices of avocados sold. The California avocado crop typically experiences alternating years of high and low production due to plant physiology. We sold 7.4 million and 15.1 million pounds of avocados at average prices per pound of \$1.60 and \$1.67 for fiscal years 2025 and 2024, respectively.
- Oranges: The increase for fiscal year 2025, compared to fiscal year 2024, was primarily due to increased volume and higher prices of oranges sold. We sold 409,000 and 280,000 cartons of oranges at an average price per carton of \$18.93 and \$18.53 for fiscal years 2025 and 2024, respectively.
- Specialty citrus and wine grapes: The decrease for fiscal year 2025, compared to fiscal year 2024, was primarily due to decreased volume of wine grapes sold. We sold \$1.8 million and \$2.9 million of wine grapes during fiscal years 2025 and 2024, respectively.
- Farm management: Farm management revenue was comprised primarily of Northern Properties farming, management and operations services and decreased for fiscal year 2025 compared to fiscal year 2024 due to the FMA termination effective March 31, 2025.
- Other: Other revenue, comprised primarily of fallowing and shipping, decreased for fiscal year 2025, compared to fiscal year 2024, due to decreased shipping revenue.

Other operations revenue for fiscal year 2025 was \$6.0 million, compared to \$5.6 million for fiscal year 2024.

Costs and Expenses

Total costs and expenses for fiscal year 2025 were \$180.1 million, compared to \$197.7 million for fiscal year 2024. The 9% decrease of \$17.6 million was primarily due to decreased agribusiness costs and expenses and selling, general and administrative expenses. Agribusiness costs and expenses are detailed below (\$ in thousands):

	Fiscal Year Ended October 31,		Change	
	2025	2024		
Packing costs	\$ 47,381	\$ 42,751	\$ 4,630	11%
Harvest costs	9,495	12,585	(3,090)	(25)%
Growing costs	17,510	27,577	(10,067)	(37)%
Third-party grower and supplier costs	70,068	72,176	(2,108)	(3)%
Other costs	2,113	2,601	(488)	(19)%
Depreciation and amortization	8,243	7,117	1,126	16%
Agribusiness costs and expenses	<u>\$ 154,810</u>	<u>\$ 164,807</u>	<u>\$ (9,997)</u>	<u>(6)%</u>

- Packing costs: Packing costs consist primarily of the costs to pack lemons for sale such as labor and benefits, cardboard cartons, fruit treatments, packing and shipping supplies and facility operating costs. The increase for fiscal year 2025, compared to fiscal year 2024, was primarily due to increased volume, higher labor costs, and higher packing costs due to a \$2.1 million contract termination fee related to our Commercial Packinghouse License Agreement with Sunkist. We packed and sold 4.7 million and 4.5 million cartons of lemons at average per carton costs of \$10.03 and \$9.60 for fiscal years 2025 and 2024, respectively.
- Harvest costs: The decrease in harvest costs for fiscal year 2025, compared to fiscal year 2024, was primarily due to decreased volume of lemons and avocados harvested.
- Growing costs: Growing costs, also referred to as cultural costs, consist of orchard maintenance costs such as cultivation, fertilization and soil amendments, pest control, pruning and irrigation. The decrease for fiscal year 2025, compared to fiscal year 2024, was primarily due to the decrease in farm management growing costs related to the FMA termination and farm management decisions made in response to weather, harvest timing and crop conditions.

- Third-party grower and supplier costs: We sell fruit that we grow and fruit that we procure from other growers and suppliers. The cost of procuring fruit from other growers and suppliers is referred to as third-party grower and supplier costs. The decrease for fiscal year 2025, compared to fiscal year 2024, was primarily due to a decrease in incurred costs for brokered fruit for resale of \$27.5 million compared to \$31.3 million, respectively, partially offset by an increase in incurred costs of third party grower fruit of \$42.5 million compared to \$40.9 million, respectively. Of the 4.7 million and 4.5 million cartons of lemons packed and sold, 3.7 million (78%) and 3.2 million (72%) were procured from third-party growers at average per carton prices of \$11.55 and \$12.76 for fiscal years 2025 and 2024, respectively.
- Other costs: The decrease in other costs for fiscal year 2025, compared to fiscal year 2024, was due to decreased freight costs.
- Depreciation and amortization: The increase in depreciation and amortization expenses for fiscal year 2025, compared to fiscal year 2024, was primarily due to increases in agribusiness depreciation and amortization of finance leases.

Other operations expenses for fiscal year 2025 were \$4.5 million compared to \$5.3 million for fiscal year 2024. The decrease in other operations expenses was primarily due to severance benefits paid in fiscal year 2024 and decreased residential and commercial rental expenses.

Impairment of intangible asset was \$0.6 million for fiscal year 2024. There was no impairment of intangible asset for fiscal year 2025.

Gain on sales of water rights was \$1.5 million for fiscal year 2025. There was no sale of water rights for fiscal year 2024.

Loss (gain) on disposal of assets, net for fiscal year 2025 was \$0.7 million compared to \$(0.5) million for fiscal year 2024. The 2025 loss primarily relates to the disposal of orchards and the 2024 gain primarily relates to a deferred gain on the LLCB II sale.

Selling, general and administrative expenses for fiscal year 2025 were \$24.5 million compared to \$27.5 million for fiscal year 2024. The \$3.0 million decrease was primarily due to:

- \$5.3 million net decrease in salaries, benefits and incentive compensation;
- \$1.0 million net increase in allowance for receivables from foreign related party, net; and
- \$1.3 million net increase in other general and administrative expenses.

Other (Expense) Income

Total other (expense) income for fiscal year 2025 was \$(0.6) million compared to \$17.7 million for fiscal year 2024. The \$18.3 million decrease in total other income was primarily due to:

- \$17.6 million decrease of equity in earnings of investments, net, primarily due to LLCB's closing of 554 residential homesites in fiscal year 2024;
- \$0.6 million increase of interest expense, net of patronage dividends; and
- \$0.1 million decrease of other income, net.

Income Taxes

We recorded an income tax benefit (provision) of \$4.6 million and \$(4.4) million on pre-tax (loss) income of \$(21.0) million and \$11.5 million for fiscal years 2025 and 2024, respectively. The tax benefit recorded for fiscal year 2025 differs from the U.S. federal statutory tax rate of 21.0% primarily due to foreign jurisdictions that are taxed at different rates, state taxes, tax impact of stock-based compensation, executive compensation, nondeductible tax items and valuation allowances on certain deferred tax assets of foreign subsidiaries. Our effective tax rate for fiscal years 2025 and 2024 was 22.1% and 37.9%, respectively.

Net Loss Attributable to Noncontrolling Interests, Net

Net loss attributable to noncontrolling interests represents 10% and 49% of the net loss of PDA and Trapani Fresh, respectively, for fiscal years 2025 and 2024. Fiscal year 2025 includes 45.5% of the net income of Del Mar for the period August 4, 2025 to October 31, 2025.

Segment Results of Operations

We operate in four reportable operating segments: fresh lemons, lemon packing, avocados and other agribusiness. Our reportable operating segments are strategic business units with different products and services, distribution processes and customer bases. We evaluate the performance of our operating segments separately to monitor the different factors affecting financial results. Each segment is subject to review and evaluations related to current market conditions, market opportunities and available resources. During fiscal year 2025, the Company changed its presentation of fresh lemons and lemon packing revenue and costs to remove reference to intersegment revenue and costs and eliminations. Prior years' information has been restated to conform to the current year's presentation. The Company adopted ASU 2023-07 as of fiscal year 2025 and, as a result, expanded its segment information to include significant segment expenses and other segment items. See Note 20 - Segment Information for additional information regarding our operating segments.

Segment information for fiscal year 2025 is as follows (in thousands):

	Fresh Lemons	Lemon Packing	Avocados	Other Agribusiness	Total Agribusiness	Corporate and Other	Total
Revenues from external customers	\$ 75,811	\$ 49,147	\$ 11,741	\$ 16,986	\$ 153,685	\$ 6,038	\$ 159,723
Costs and expenses, excluding depreciation and amortization:							
Labor and benefits	—	19,820	—	—	19,820	—	19,820
Packing supplies and fruit treatments	—	13,799	—	—	13,799	—	13,799
Harvest costs	7,777	—	1,385	333	9,495	—	9,495
Growing costs	8,884	—	4,621	4,005	17,510	—	17,510
Third party grower and supplier costs	60,928	—	—	9,140	70,068	—	70,068
Other segment items	—	13,762	—	2,113	15,875	3,786	19,661
Gain on sales of water rights	—	—	—	—	—	(1,488)	(1,488)
Loss on disposal of assets, net	—	—	—	—	—	706	706
Gain on remeasurement of previously held equity method investment	—	—	—	—	—	(2,852)	(2,852)
Selling, general and administrative	—	—	—	—	—	24,200	24,200
Total costs and expenses, excluding depreciation and amortization	77,589	47,381	6,006	15,591	146,567	24,352	170,919
Depreciation and amortization	—	—	—	—	8,243	966	9,209
Operating (loss) income	\$ (1,778)	\$ 1,766	\$ 5,735	\$ 1,395	\$ (1,125)	\$ (19,280)	\$ (20,405)

Segment information for fiscal year 2024 is as follows (in thousands):

	Fresh Lemons	Lemon Packing	Avocados	Other Agribusiness	Total Agribusiness	Corporate and Other	Total
Revenues from external customers	\$ 86,917	\$ 49,258	\$ 25,114	\$ 24,634	\$ 185,923	\$ 5,580	\$ 191,503
Costs and expenses, excluding depreciation and amortization:							
Labor and benefits	—	16,841	—	—	16,841	—	16,841
Packing supplies and fruit treatments	—	10,902	—	—	10,902	—	10,902
Harvest costs	8,877	—	3,058	650	12,585	—	12,585
Growing costs	10,258	—	4,276	13,043	27,577	—	27,577
Third party grower and supplier costs	65,046	—	—	7,130	72,176	—	72,176
Other segment items	—	15,008	—	2,601	17,609	4,605	22,214
Impairment of intangible asset	—	—	—	—	—	643	643
Gain on disposal of assets, net	—	—	—	—	—	(507)	(507)
Selling, general and administrative	—	—	—	—	—	26,876	26,876
Costs and expenses, excluding depreciation and amortization:	84,181	42,751	7,334	23,424	157,690	31,617	189,307
Depreciation and amortization	—	—	—	—	7,117	1,257	8,374
Operating (loss) income	\$ 2,736	\$ 6,507	\$ 17,780	\$ 1,210	\$ 21,116	\$ (27,294)	\$ (6,178)

Fiscal Year 2025 Segment Information Compared to Fiscal Year 2024 Segment Information

The following analysis should be read in conjunction with the previous section “Results of Operations.”

Fresh Lemons

Fresh lemons segment revenue is comprised of sales of fresh lemons net of pack charge, lemon by-products, brokered lemons and other lemon revenue. Our fresh lemons segment total net revenues for fiscal year 2025 were \$75.8 million compared to \$86.9 million for fiscal year 2024. The 13% decrease of \$11.1 million was primarily due to:

- Brokered lemons and other lemon sales decrease of \$10.4 million;
- Lemon by-products sales decrease of \$1.3 million; and
- Fresh lemons sales net of pack charge increase of \$0.6 million.

Costs and expenses associated with our fresh lemons segment include growing costs, harvest costs and cost of lemons we procure from third-party growers and suppliers. Our fresh lemons segment costs and expenses for fiscal year 2025 were \$77.6 million compared to \$84.2 million for fiscal year 2024. The 8% decrease of \$6.6 million was primarily due to:

- Third-party grower and supplier costs decrease of \$4.1 million;
- Growing costs decrease of \$1.4 million; and
- Harvest costs decrease of \$1.1 million.

Lemon Packing

Lemon packing segment revenue is comprised of packing revenue and packing and handling revenue. Our lemon packing segment total net revenues for fiscal year 2025 were \$49.1 million compared to \$49.3 million for fiscal year 2024.

Costs and expenses associated with our lemon packing segment consist of the costs to pack lemons for sale such as labor and benefits, cardboard cartons, fruit treatments, packing and shipping supplies, subcontracted and facility operating costs. Our lemon packing costs and expenses for fiscal year 2025 were \$47.4 million compared to \$42.8 million for fiscal year 2024. The 11% increase of \$4.6 million was primarily due to increased volume of lemons packed and sold, higher labor costs, and higher packing costs due to a \$2.1 million contract termination fee.

Lemon packing segment operating income per carton sold for fiscal year 2025 was \$0.37 compared to \$1.46 for fiscal year 2024.

Avocados

Our avocados segment revenue for fiscal year 2025 was \$11.7 million compared to \$25.1 million for fiscal year 2024. The 53% decrease of \$13.4 million was primarily due to decreased volume and lower prices.

Costs and expenses associated with our avocados segment include growing and harvest costs. Our avocados segment costs and expenses for fiscal year 2025 were \$6.0 million compared to \$7.3 million for fiscal year 2024. The 18% decrease of \$1.3 million was primarily due to:

- Harvest costs decrease of \$1.7 million; and
- Growing costs increase of \$0.4 million.

Other Agribusiness

Our other agribusiness segment total net revenues for fiscal year 2025 were \$17.0 million compared to \$24.6 million for fiscal year 2024. The 31% decrease of \$7.6 million was primarily due to:

- Farm management revenue decrease of \$8.6 million;
- Specialty citrus and wine grape revenues decrease of \$1.1 million;
- Other revenue decrease of \$0.5 million; and
- Orange revenue increase of \$2.6 million.

Costs and expenses associated with our other agribusiness segment include growing costs, harvest costs, brokered fruit costs and shipping costs. Our other agribusiness costs and expenses for fiscal year 2025 were \$15.6 million compared to \$23.4 million for fiscal year 2024. The 33% decrease of \$7.8 million was primarily due to:

- Growing costs decrease of \$9.0 million;
- Shipping costs decrease of \$0.5 million;
- Harvest costs decrease of \$0.3 million; and
- Brokered fruit costs increase of \$2.0 million.

Total agribusiness depreciation and amortization expenses for fiscal year 2025 were \$8.2 million compared to \$7.1 million for fiscal year 2024.

Corporate and Other

Our corporate and other operations revenues for fiscal year 2025 were \$6.0 million compared to \$5.6 million for fiscal year 2024.

Costs and expenses in our corporate and other operations for fiscal years 2025 and 2024 were \$24.4 million and \$31.6 million, respectively, and include selling, general and administrative costs and expenses, impairment of intangible asset, gain on sales of water rights, loss (gain) on disposal of assets and gain on remeasurement of previously held equity method investment not allocated to the operating segments. Depreciation and amortization expenses for fiscal year 2025 were \$1.0 million compared to \$1.3 million for fiscal year 2024.

Liquidity and Capital Resources

Overview

Our primary sources of liquidity are cash and cash flows generated from our operations, use of our revolving credit facility, sales of assets and distributions from our equity investments. Our liquidity and capital position fluctuate during the year depending on seasonal production cycles, weather events and demand for our products. Typically, our first and last fiscal quarters coincide with the fall and winter months during which we are growing crops that are harvested and sold in the spring and summer, which are our second and third quarters. To meet working capital demand and investment requirements of our agribusiness and real estate development projects and to supplement operating cash flows, we utilize our revolving credit facility to fund agricultural inputs until sufficient returns from crops allow us to repay amounts borrowed. Raw materials needed to propagate the various crops grown by us consist primarily of fertilizer, herbicides, insecticides, fuel and water, all of which are readily available from local sources.

Material contractual obligations arising in the normal course of business consist primarily of purchase obligations, long-term variable rate debt and related interest payments and operating and finance leases. See Note 11 - Long-Term Debt and Note 12 - Leases for amounts outstanding as of October 31, 2025, related to debt and leases. Purchase obligations consist of contracts primarily related to packing supplies, the majority of which are due in the next three years.

We believe that the cash flows from operations and available borrowing capacity from our existing credit facilities will be sufficient to satisfy our capital expenditures, debt service, working capital needs and other contractual obligations for the next 12 months. We believe our revenue generating operations, distributions from equity investments and credit facilities will generate sufficient cash needed to operate beyond the next 12 months. In addition, we have the ability to control a portion of our investing and financing cash flows to the extent necessary based on our liquidity demands.

Cash Flows from Operating Activities

Net cash (used in) provided by operating activities was \$(6.0) million and \$17.9 million for fiscal years 2025 and 2024, respectively. The significant components of our cash flows (used in) provided by operating activities were as follows:

- Net (loss) income was \$(16.4) million and \$7.2 million for fiscal years 2025 and 2024, respectively. The components of net loss for fiscal year 2025, compared to net income for fiscal year 2024, primarily consists of an increase in operating loss of \$14.2 million, a decrease in total other income of \$18.3 million and an increase in income tax benefit of \$9.0 million.
- Adjustments to reconcile net (loss) income to net cash (used in) provided by operating activities:
 - Adjustments provided \$15.2 million and \$9.0 million for fiscal years 2025 and 2024, respectively, primarily related to depreciation and amortization, gain on remeasurement of previously held equity method investment, gain on sales of water rights, stock compensation expense, equity in earnings of investments, net, cash distributions from equity investments and deferred income taxes.
 - Changes in operating assets and liabilities used \$4.9 million and provided \$1.7 million of operating cash for fiscal years 2025 and 2024, respectively, primarily related to accounts payable/growers and suppliers payable, accrued liabilities/payables to related parties, income taxes receivable and other long-term liabilities.

Cash Flows from Investing Activities

- The \$18.3 million of net cash used in investing activities for fiscal year 2025 was comprised primarily of capital expenditures of \$13.5 million mainly related to orchard development and \$4.1 million related to acquiring additional shares of Del Mar.
- The \$9.2 million of net cash used in investing activities for fiscal year 2024 was comprised primarily of capital expenditures of \$9.4 million related to orchard and vineyard development.

Cash Flows from Financing Activities

- The \$22.8 million of net cash provided by financing activities for fiscal year 2025 was comprised primarily of net borrowings of long-term debt of \$31.9 million, partially offset by common and preferred stock dividends of \$5.9 million and exchange of common stock of \$2.0 million.
- The \$9.3 million of net cash used in financing activities for fiscal year 2024 was comprised primarily of common and preferred stock dividends of \$5.9 million and exchange of common stock of \$2.3 million.

Transactions Affecting Liquidity and Capital Resources

Credit Facilities and Long-Term Debt

We finance our working capital and other liquidity requirements primarily through cash from operations, distributions from equity investments and from our Credit Facility with AgWest Farm Credit, formerly known as Farm Credit West, (the "Lender"). In June 2025, we entered into a Master Loan Agreement (the "MLA") dated June 26, 2025, together with a revolving credit facility supplement (the "Revolving Credit Supplement") and a non-revolving credit facility supplement (the "Non-Revolving Credit Supplement" and, together with the Revolving Credit Supplement, the "Supplements"). The MLA governs the terms of the Supplements. The MLA amends and restates the previous Master Loan Agreement between the Company and the Lender and extends the principal repayment to July 1, 2030. Additional information regarding these loans can be found in Note 11- Long-Term Debt.

The Supplements provide aggregate borrowing capacity of \$115.0 million, comprised of \$114.0 million under the Revolving Credit Supplement and \$1.0 million under the Non-Revolving Credit Supplement which can be used solely to support calls on Letters of Credit. There are no amounts outstanding on the Non-Revolving Credit Supplement. As of October 31, 2025, our outstanding borrowings under the Revolving Credit Supplement were \$72.5 million and we had \$41.6 million available to borrow.

The MLA subjects us to affirmative and restrictive covenants including, among other customary covenants, financial reporting requirements, requirements to maintain and repair any collateral, restrictions on the sale of assets, restrictions on the use of proceeds, prohibitions on the incurrence of additional debt and restrictions on the purchase or sale of major assets of our business. We were subject to an annual financial covenant that required us to maintain compliance with a specific debt service coverage ratio of 1.0:1.0 for the fiscal year ending October 31, 2025, and 1.25:1.0 for any fiscal year ending thereafter. In September 2025, the Lender modified the annual debt service coverage ratio covenant to defer measurement as of October 31, 2025. In December 2025, the Lender modified the annual debt service coverage ratio covenant to defer measurement as of October 31, 2026 and resume a debt service coverage ratio of 1.25:1.0 measured as of October 31, 2027 and for any fiscal year ending thereafter.

We were also subject to a quarterly financial covenant that required us to maintain compliance with a specific total net leverage ratio as of the end of any fiscal quarter beginning July 31, 2026. In December 2025, the Lender modified this quarterly financial covenant to defer measurement through July 31, 2027 and resume measurement as of October 31, 2027. Additionally, in December 2025, the Lender added a new quarterly financial covenant for the period January 31, 2026 through July 31, 2027 which requires us to maintain a specific debt to capitalization ratio.

We received annual patronage dividends from the Lender of \$0.6 million for fiscal years 2025 and 2024.

Real Estate Development Joint Venture

On April 9, 2025, we received a cash distribution of \$10.0 million representing our share of a \$20.0 million distribution from our joint venture, Harvest at Limoneira. As of October 31, 2025, the 50%-owned unconsolidated joint venture had \$31.2 million of cash and cash equivalents on hand.

Dividends

The holders of the Series B Convertible Preferred Stock (the “Series B Stock”) and the Series B-2 Preferred Stock (the “Series B-2 Preferred Stock”) are entitled to receive cumulative cash dividends. Such preferred dividends paid totaled \$0.5 million in each of the fiscal years 2025 and 2024.

Cash dividends declared in each of the fiscal years 2025 and 2024 totaled \$0.30 per common share and such dividends paid totaled \$5.4 million for both fiscal years 2025 and 2024.

Income Taxes

We paid income taxes of \$0.7 million and \$5.2 million for fiscal years 2025 and 2024, respectively.

Real Estate Development Activities and Related Capital Resources

As noted under “Transactions Affecting Liquidity and Capital Resources,” we have the ability to control a portion of our investing cash flows to the extent necessary based upon our liquidity demands. In order for our real estate development operations to reach their maximum potential benefit to us, however, we will need to be successful over time in identifying other third-party sources of capital to collaborate with us to move those development projects forward. While we are frequently in discussions with potential external sources of capital in respect to all of our development projects, current market conditions for California real estate projects make it difficult to predict the timing and amounts of future capital that will be required to complete the development of our projects.

In November 2015, we entered into a joint venture with Lewis for the residential development of our East Area I real estate development project. To consummate the transaction, we formed LLCB as the development entity, contributed our East Area I property to the joint venture and sold a 50% interest in the joint venture to Lewis. The first phase of the project broke ground to commence mass grading in November 2017. Approved project plans currently include approximately 1,750 residential units and site improvements. A total of 1,261 residential units have closed from the project’s inception to October 31, 2025.

In October 2022, we entered into another joint venture with Lewis for the development of our 17-acre East Area I Retained Property. We formed LLCB II as the development entity, contributed our Retained Property to the joint venture and sold a 50% interest to Lewis for \$8.0 million. We recorded a gain on the transaction of \$4.7 million, of which \$0.5 million was deferred and recognized in fiscal year 2024. Approved project plans currently include approximately 300 residential units and site improvements.

The joint venture partners will share in the capital contributions to fund project costs until loan proceeds and/or revenues are sufficient to fund the projects. Since inception, each partner has made funding contributions of \$21.4 million to LLCB and \$3.2 million to LLCB II. In April 2025, we received a cash distribution of \$10.0 million from LLCB and we expect to receive approximately \$155.0 million from LLCB, LLCB II and East Area II over the next five years of the projects.

Trend Information

The commodity pricing for our fresh produce, and therefore our revenues and margins, is significantly impacted by consumer demand. The worldwide fresh produce industry has historically enjoyed consistent underlying demand and favorable growth dynamics. In recent years, the market for fresh produce has increased faster than the rate of population growth, supported by ongoing trends including greater consumer demand for healthy, fresh and convenient foods, increased retailer square footage devoted to fresh produce, and greater emphasis on fresh produce as a differentiating factor in attracting customers. Health-conscious consumers are driving much of the growth in demand for fresh produce. Over the past several decades, the benefits of natural, preservative-free and organic foods have become an increasingly significant element of the public dialogue on health and nutrition. As a result, consumption of fresh fruits and vegetables markedly increased. Conversely, a decrease in demand, as was seen during the COVID-19 pandemic as a result of restaurant closures, had the impact of reducing our pricing and therefore our revenues and margins.

Critical Accounting Estimates

The preparation of our consolidated financial statements in accordance with GAAP requires us to develop critical accounting policies and make certain estimates, assumptions and judgments that may affect the reported amounts of assets, liabilities, revenues and expenses. We base our estimates and judgments on historical experience, available relevant data and other information that we believe to be reasonable under the circumstances, and we continue to review and evaluate these estimates. Actual results may materially differ from these estimates under different assumptions or conditions as new or additional information becomes available in future periods. For further information on significant accounting policies, see discussion in Note 2 - Summary of Significant Accounting Policies.

Impairment of Real Estate Development Projects – We evaluate our real estate development projects, held either by us or as included specifically within our investments in LLCB and LLCB II, for impairment on an ongoing basis. Our evaluation for impairment involves an initial assessment of each real estate development project to determine whether events or changes in circumstances exist that may indicate that the carrying amounts of, or investment in, real estate development projects are no longer recoverable. Possible indications of impairment may include events or changes in circumstances affecting the entitlement process, litigation, zoning, government regulation, geographical demand for new housing or commercial property, and market conditions related to residential or commercial land lots. When events or changes in circumstances exist, we further evaluate the real estate development projects for impairment by a) comparing undiscounted future cash flows expected to be generated over the life of the real estate development projects to the respective carrying amount for our real estate development or b) determining if our equity in investment incurred an other-than-temporary decline in value.

We make significant judgments in evaluating each real estate development project, as held by us or within our investments in LLCB and LLCB II, for possible indications of impairment. These judgments may relate to the identification of appropriate and comparable market prices, the consideration of changes to legal factors or the business climate, the likelihood of successfully completing the entitlement process, changes in zoning or government regulation, and demand for new housing. Changes in these judgments could have a significant impact on real estate development or equity in investments. No impairment loss has been recognized on any real estate development and no other-than-temporary-impairment has been recognized on our equity in LLCB or LLCB II, for fiscal years 2025, 2024 and 2023.

The impairment calculation for real estate developments held by us compares the carrying value of the asset to the asset's estimated future cash flows (undiscounted). If the estimated future cash flows are less than the carrying value of the asset, we calculate an impairment loss. The impairment loss calculation compares the carrying value of the asset to the asset's estimated fair value, which may be based on estimated future cash flows (discounted). We recognize an impairment loss equal to the amount by which the asset's carrying value exceeds the asset's estimated fair value. If we recognize an impairment loss, the adjusted carrying amount of the asset will be its new cost basis. Restoration of a previously recognized impairment loss is prohibited. If actual results are not consistent with our assumptions and judgments used in estimating future cash flows and asset fair values, we may be exposed to impairment losses that could be material to our results of operations.

Whenever events or changes in circumstances indicate that the carrying amount of our equity investments in LLCB and LLCB II might not be recoverable, then we determine whether an impairment is other-than-temporary. If we conclude the impairment is other-than-temporary, we determine the estimated fair value of the investment by performing a discounted cash flow or market approach analysis and recognize an other-than-temporary impairment to reduce the investment to its estimated fair value.

We believe that the accounting estimate related to impairment of real estate development projects held by us, or other-than-temporary impairment of our equity investments in LLCB and LLCB II, is a critical accounting estimate because it is very susceptible to change from period to period; it requires management to make assumptions about future prices, production, and costs, and the potential impact of a loss from impairment could be material to our earnings. Management's assumptions regarding future cash flows from real estate development projects or return on equity of our investments in LLCB and LLCB II have fluctuated in the past due to changes in prices, production and costs and are expected to continue to do so in the future as market conditions change.

Recent Accounting Pronouncements

See Note 2 - Summary of Significant Accounting Policies for information concerning recent accounting pronouncements.

Item 7A. Quantitative and Qualitative Disclosures about Market Risk

Interest Rate Risk

Borrowings under the AgWest Farm Credit Facility are subject to variable interest rates. These variable interest rates subject us to the risk of increased interest costs associated with any upward movements in interest rates. For the AgWest Farm Credit Facility, our borrowing interest rate is an internally calculated rate based on an AgWest Farm Credit internal method that follows the changing market interest rates and the cost to fund variable-rate loans. Rate changes are expected to be generally the same as the Federal Open Market Committee (the "FOMC") recommended changes; however the changes may be marginally different than the FOMC's recommendation. As of October 31, 2025, our total debt outstanding under the AgWest Farm Credit Facility was \$72.5 million.

Based on our level of borrowings as of October 31, 2025, a 100 basis points increase in interest rates would increase our interest rate expense by \$0.7 million for fiscal year 2026 and by an annual average of \$0.7 million for each of the three subsequent fiscal years. Additionally, a 100 basis points increase in the interest rate would decrease our net income by \$0.5 million for fiscal year 2026 and by an annual average of \$0.5 million for each of the three subsequent fiscal years. We have strategies in place to manage our exposure to interest rate risk, including the potential early pay down of outstanding debt under the AgWest Farm Credit Facility. Refer to "Management's Discussion and Analysis of Financial Condition and Results of Operations – Liquidity and Capital Resources" for additional information.

Item 8. Financial Statements and Supplementary Data

Limoneira Company

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All schedules are omitted for the reason that they are not applicable or the required information is included in the Consolidated Financial Statements or the notes thereto.

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Stockholders and the Board of Directors of Limoneira Company

Opinion on the Financial Statements

We have audited the accompanying consolidated balance sheets of Limoneira Company and subsidiaries (the “Company”) as of October 31, 2025 and 2024, the related consolidated statements of operations, comprehensive (loss) income, stockholders' equity and temporary equity, and cash flows, for each of the three years in the period ended October 31, 2025, and the related notes (collectively referred to as the “financial statements”). In our opinion, based on our audits and the report of Ernst & Young LLP, the financial statements present fairly, in all material respects, the financial position of the Company as of October 31, 2025 and 2024, and the results of its operations and its cash flows for each of the three years in the period ended October 31, 2025, in conformity with accounting principles generally accepted in the United States of America.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the Company’s internal control over financial reporting as of October 31, 2025, based on the criteria established in Internal Control — Integrated Framework (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated December 23, 2025, expressed an unqualified opinion on the Company’s internal control over financial reporting based on our audit.

We did not audit the financial statements of Limoneira Lewis Community Builders, LLC (“LLCB”), the Company’s investment, which is accounted for by use of the equity method. The accompanying financial statements of the Company include, before the basis difference and related amortization discussed in Note 7, its equity in investment in LLCB of \$54,076,000 and \$63,581,000 as of October 31, 2025 and 2024, respectively, and its equity earnings in LLCB of \$498,000, \$20,304,000, and \$5,851,000 for the years ended October 31, 2025, 2024, and 2023, respectively. Those financial statements were audited by Ernst & Young LLP, whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for the Company’s equity in investment and equity earnings in LLCB, is based solely on the report of Ernst & Young LLP.

Basis for Opinion

These financial statements are the responsibility of the Company’s management. Our responsibility is to express an opinion on the Company’s financial statements based on our audits. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud. Our audits included performing procedures to assess the risks of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that our audits and the report of Ernst & Young LLP provide a reasonable basis for our opinion.

Critical Audit Matter

The critical audit matter communicated below is a matter arising from the current-period audit of the financial statements that was communicated or required to be communicated to the audit committee and that (1) relates to accounts or disclosures that are material to the financial statements and (2) involved our especially challenging, subjective, or complex judgments. The communication of critical audit matters does not alter in any way our opinion on the financial statements, taken as a whole, and we are not, by communicating the critical audit matter below, providing a separate opinion on the critical audit matter or on the accounts or disclosures to which it relates.

Real estate development assets held by the Company and equity in investment in LLCB – Impairment Indicators – Refer to Notes 2, 6, and 7 to the financial statements

Critical Audit Matter Description

The Company's evaluation of real estate development projects, held either by the Company or as included specifically within its investment in LLCB, for impairment involves an initial assessment of each real estate development project to determine whether events or changes in circumstances exist that may indicate that the carrying amounts of, or investment in, real estate development projects are no longer recoverable. Possible indications of impairment may include events or changes in circumstances affecting the entitlement process, litigation, zoning, government regulation, geographical demand for new housing or commercial property, and market conditions related to residential or commercial land lots. When events or changes in circumstances exist, the Company further evaluates the real estate development projects for impairment by a) comparing undiscounted future cash flows expected to be generated over the life of the real estate development projects to the respective carrying amount for its real estate development or b) determining if its equity in investment has incurred an other-than-temporary decline in value.

The Company makes significant judgments in evaluating each real estate development project as held by them or within its investment in LLCB, for possible indications of impairment. These judgments may relate to the identification of appropriate and comparable market prices, the consideration of changes to legal factors or the business climate, the likelihood of successfully completing the entitlement process, changes in zoning or government regulation, and demand for new housing. Changes in these judgments could have a significant impact on real estate development or equity in investments. Real estate development assets held by the Company were \$10,628,000, and equity in investments was \$72,167,000 as of October 31, 2025 of which \$58,416,000 was related to LLCB. For the year ended October 31, 2025, no impairment loss has been recognized on any real estate development and no other-than-temporary-impairment has been recognized on the Company's equity in LLCB.

We identified the significant judgments made by management in evaluating real estate development assets held by the Company and equity in investment in LLCB, for possible indicators of impairment, as a critical audit matter. This required a high degree of auditor judgment and an increased extent of effort, including the need to involve our fair value specialists, when performing audit procedures to evaluate the reasonableness of management's estimates and assumptions when determining whether events or changes in circumstances have occurred indicating that the carrying amount of real estate development assets held by the Company and equity in investment in LLCB may not be recoverable and whether management appropriately identified impairment indicators.

How the Critical Audit Matter Was Addressed in the Audit

Our audit procedures related to the evaluation of real estate development assets held by the Company and equity in investment in LLCB for possible indications of impairment included the following, among others:

- We tested the effectiveness of the controls over management's identification of possible circumstances that may indicate that real estate development assets held by the Company or equity in investment in LLCB is no longer recoverable, including controls over management's evaluation of the entitlement process, litigation, zoning, government regulation, geographical demand and market conditions.
- We evaluated management's impairment analysis by:
 - Searching for adverse asset-specific and/or market conditions by reviewing publicly available information on land values in the surrounding regions of the development, periodicals and news information relating to the Southern California real estate market
 - Obtaining information from legal counsel and performing inquiries with management in order to evaluate any changes in the status of litigation matters affecting the real estate development assets and the potential impact on the ability to recover the accumulated costs, including any relevant government regulations and/or other matters impacting the entitlement process
 - Obtaining comparable land sales in the area and comparing such data to information used by management with the assistance of our fair value specialists
 - Developing an independent expectation of impairment indicators and comparing such expectation to management's analysis

/s/ Deloitte & Touche LLP

Los Angeles, California
December 23, 2025

We have served as the Company's auditor since 2019.

LIMONEIRA COMPANY

CONSOLIDATED BALANCE SHEETS (in thousands, except share and per share data)

	October 31,	
	2025	2024
Assets		
Current assets:		
Cash	\$ 1,509	\$ 2,996
Accounts receivable, net	15,432	14,734
Cultural costs	2,406	1,877
Prepaid expenses and other current assets	4,444	3,849
Receivables/other from related parties, net	2,973	2,390
Assets held for sale	13,718	—
Total current assets	<u>40,482</u>	<u>25,846</u>
Property, plant and equipment, net	172,645	162,046
Real estate development	10,628	10,201
Equity in investments	72,167	81,546
Goodwill	1,506	1,504
Intangible assets, net	2,621	5,221
Other assets	11,088	12,451
Total assets	<u><u>\$ 311,137</u></u>	<u><u>\$ 298,815</u></u>
Liabilities, Convertible Preferred Stock and Stockholders' Equity		
Current liabilities:		
Accounts payable	\$ 7,896	\$ 7,260
Growers and suppliers payable	6,885	8,960
Accrued liabilities	9,290	12,483
Payables to related parties	5,989	5,542
Current portion of long-term debt	31	559
Total current liabilities	<u>30,091</u>	<u>34,804</u>
Long-term liabilities:		
Long-term debt, less current portion	72,450	40,031
Deferred income taxes	15,378	20,084
Other long-term liabilities	2,381	1,395
Total liabilities	<u>120,300</u>	<u>96,314</u>
Commitments and contingencies		
Series B Convertible Preferred Stock – \$100.00 par value (50,000 shares authorized: 14,790 shares issued and outstanding at October 31, 2025 and October 31, 2024) (8.75% coupon rate)	—	—
Series B Convertible Preferred Stock – \$100.00 par value (10,000 shares authorized: 9,300 shares issued and outstanding at October 31, 2025 and October 31, 2024) (4% dividend rate on liquidation value of \$1,000 per share)	1,479	1,479
Stockholders' equity:		
Series A Junior Participating Preferred Stock – \$0.01 par value (20,000 shares authorized: zero issued or outstanding at October 31, 2025 and October 31, 2024)	—	—
Common Stock – \$0.01 par value (39,000,000 shares authorized: 18,287,868 and 18,284,148 shares issued and 18,036,891 and 18,033,171 shares outstanding at October 31, 2025 and October 31, 2024, respectively)	180	180
Additional paid-in capital	171,365	170,243
Retained earnings	(1,070)	20,826
Accumulated other comprehensive loss	(6,270)	(6,614)
Treasury stock, at cost, 250,977 shares at October 31, 2025 and October 31, 2024	(3,493)	(3,493)
Noncontrolling interests	19,315	10,549
Total stockholders' equity	<u>180,027</u>	<u>191,691</u>
Total liabilities, convertible preferred stock and stockholders' equity	<u><u>\$ 311,137</u></u>	<u><u>\$ 298,815</u></u>

See Notes to Consolidated Financial Statements.

LIMONEIRA COMPANY

CONSOLIDATED STATEMENTS OF OPERATIONS (in thousands, except per share data)

	Years Ended October 31,		
	2025	2024	2023
Net revenues:			
Agribusiness	\$ 153,685	\$ 185,923	\$ 174,381
Other operations	6,038	5,580	5,520
Total net revenues	159,723	191,503	179,901
Costs and expenses:			
Agribusiness	154,810	164,807	169,169
Other operations	4,477	5,274	4,612
Impairment of intangible asset	—	643	—
Gain on sales of water rights	(1,488)	—	—
Loss (gain) on disposal of assets, net	706	(507)	(28,849)
Gain on remeasurement of previously held equity method investment	(2,852)	—	—
Gain on legal settlement	—	—	(2,269)
Selling, general and administrative	24,475	27,464	26,455
Total costs and expenses	180,128	197,681	169,118
Operating (loss) income	(20,405)	(6,178)	10,783
Other (expense) income:			
Interest income	62	118	364
Interest expense, net of patronage dividends	(1,553)	(961)	(494)
Equity in earnings of investments, net	798	18,356	5,322
Other income (expense), net	93	212	(2,611)
Total other (expense) income	(600)	17,725	2,581
(Loss) income before income tax benefit (provision)	(21,005)	11,547	13,364
Income tax benefit (provision)	4,649	(4,373)	(4,247)
Net (loss) income	(16,356)	7,174	9,117
Net loss attributable to noncontrolling interests, net	375	542	283
Net (loss) income attributable to Limoneira Company	(15,981)	7,716	9,400
Preferred dividends	(501)	(501)	(501)
Net (loss) income applicable to common stock	\$ (16,482)	\$ 7,215	\$ 8,899
Basic net (loss) income per common share	\$ (0.93)	\$ 0.40	\$ 0.50
Diluted net (loss) income per common share	\$ (0.93)	\$ 0.40	\$ 0.50
Weighted-average common shares outstanding-basic	17,834	17,715	17,603
Weighted-average common shares outstanding-diluted	17,834	17,715	17,603

See Notes to Consolidated Financial Statements.

LIMONEIRA COMPANY

CONSOLIDATED STATEMENTS OF COMPREHENSIVE (LOSS) INCOME (in thousands)

	Years Ended October 31,		
	2025	2024	2023
Net (loss) income	\$ (16,356)	\$ 7,174	\$ 9,117
Other comprehensive income (loss), net of tax:			
Foreign currency translation adjustments	344	(948)	518
Minimum pension liability adjustments, net of tax of zero, zero and \$(135)	—	—	(220)
Pension settlement cost, net of tax of zero, zero and \$756	—	—	1,944
Total other comprehensive income (loss)	344	(948)	2,242
Comprehensive (loss) income	(16,012)	6,226	11,359
Comprehensive loss attributable to noncontrolling interests, net	375	542	283
Comprehensive (loss) income attributable to Limoneira Company	<u><u>\$ (15,637)</u></u>	<u><u>\$ 6,768</u></u>	<u><u>\$ 11,642</u></u>

See Notes to Consolidated Financial Statements.

LIMONEIRA COMPANY

CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY AND TEMPORARY EQUITY (in thousands, except share data)

	Stockholders' Equity							Temporary Equity		
	Common Stock		Additional Paid-In Capital	Retained Earnings	Accumulated Other Comprehensive Income	Treasury Stock	Non-controlling Interest	Total Equity	Series B Convertible Preferred Stock	Series B-2 Convertible Preferred Stock
	Shares	Amount								
Balance at October 31, 2022	17,684,315	\$ 177	\$ 165,169	\$ 15,500	\$ (7,908)	\$ (3,493)	\$ 11,609	\$ 181,054	\$ 1,479	\$ 9,331
Dividends - common (\$0.30 per share)	—	—	—	(5,382)	—	—	—	(5,382)	—	—
Dividends - Series B (\$8.75 per share)	—	—	—	(129)	—	—	—	(129)	—	—
Dividends - Series B-2 (\$40 per share)	—	—	—	(372)	—	—	—	(372)	—	—
Stock compensation	296,189	3	3,838	—	—	—	—	3,841	—	—
Exchange of common stock	(39,472)	(1)	(566)	—	—	—	—	(567)	—	—
Noncontrolling interest adjustment	—	—	—	—	—	—	(117)	(117)	—	—
Net income (loss)	—	—	—	9,400	—	—	(283)	9,117	—	—
Other comprehensive income, net of tax	—	—	—	—	2,242	—	—	2,242	—	—
Balance at October 31, 2023	17,941,032	179	168,441	19,017	(5,666)	(3,493)	11,209	189,687	1,479	9,331
Dividends - common (\$0.30 per share)	—	—	—	(5,406)	—	—	—	(5,406)	—	—
Dividends - Series B (\$8.75 per share)	—	—	—	(129)	—	—	—	(129)	—	—
Dividends - Series B-2 (\$40 per share)	—	—	—	(372)	—	—	—	(372)	—	—
Stock compensation	210,036	2	4,114	—	—	—	—	4,116	—	—
Exchange of common stock	(117,897)	(1)	(2,312)	—	—	—	—	(2,313)	—	—
Noncontrolling interest adjustment	—	—	—	—	—	—	(118)	(118)	—	—
Net income (loss)	—	—	—	7,716	—	—	(542)	7,174	—	—
Other comprehensive loss	—	—	—	—	(948)	—	—	(948)	—	—
Balance at October 31, 2024	18,033,171	180	170,243	20,826	(6,614)	(3,493)	10,549	191,691	1,479	9,331
Dividends - common (\$0.30 per share)	—	—	—	(5,414)	—	—	—	(5,414)	—	—
Dividends - Series B (\$8.75 per share)	—	—	—	(129)	—	—	—	(129)	—	—
Dividends - Series B-2 (\$40 per share)	—	—	—	(372)	—	—	—	(372)	—	—
Stock compensation	100,619	1	3,076	—	—	—	—	3,077	—	—
Exchange of common stock	(96,899)	(1)	(1,954)	—	—	—	—	(1,955)	—	—
Acquired noncontrolling interest	—	—	—	—	—	—	9,335	9,335	—	—
Noncontrolling interest adjustments	—	—	—	—	—	—	(194)	(194)	—	—
Net loss	—	—	—	(15,981)	—	—	(375)	(16,356)	—	—
Other comprehensive income	—	—	—	—	344	—	—	344	—	—
Balance at October 31, 2025	18,036,891	\$ 180	\$ 171,365	\$ (1,070)	\$ (6,270)	\$ (3,493)	\$ 19,315	\$ 180,027	\$ 1,479	\$ 9,331

See Notes to Consolidated Financial Statements.

LIMONEIRA COMPANY

CONSOLIDATED STATEMENTS OF CASH FLOWS (in thousands)

	Years Ended October 31,		
	2025	2024	2023
Operating activities			
Net (loss) income	\$ (16,356)	\$ 7,174	\$ 9,117
Adjustments to reconcile net (loss) income to net cash (used in) provided by operating activities:			
Depreciation and amortization	9,209	8,374	8,576
Impairment of intangible asset	—	643	—
Loss (gain) on disposal of assets, net	706	(507)	(28,849)
Gain on remeasurement of previously held equity method investment	(2,852)	—	—
Gain on sales of water rights	(1,488)	—	—
Gain on legal settlement	—	—	(853)
Stock compensation expense	3,077	4,116	3,841
Non-cash lease expense	1,974	1,831	1,647
Equity in earnings of investments, net	(798)	(18,356)	(5,322)
Cash distributions from equity investments	10,092	15,005	220
Deferred income taxes	(4,706)	(2,087)	(1,947)
Other, net	3	1	168
Changes in operating assets and liabilities:			
Accounts receivable and receivables/other from related parties	466	1,105	815
Cultural costs	(528)	454	2,455
Prepaid expenses and other current assets	(332)	353	1,487
Other assets	(343)	(160)	1,230
Accounts payable and growers and suppliers payable	(1,718)	(3,343)	(1,772)
Accrued liabilities and payables to related parties	(2,918)	3,780	(2,921)
Income taxes receivable	(640)	1,272	(1,035)
Other long-term liabilities	1,143	(1,802)	(2,727)
Net cash (used in) provided by operating activities	<u>(6,009)</u>	<u>17,853</u>	<u>(15,870)</u>
Investing activities			
Capital expenditures	(13,538)	(9,413)	(10,305)
Net proceeds from sales of assets	411	1,043	98,545
Net proceeds from legal settlement	—	—	853
Net proceeds from sale of real estate development assets	—	—	2,577
Proceeds from sales of water rights	1,740	—	—
Cash distributions from Trapani Fresh	41	122	122
Cash paid to acquire additional shares of Limco Del Mar, net of cash received	(4,110)	—	—
Collection on notes receivable	68	132	155
Equity investment contributions and capitalized interest	(2,742)	(693)	(847)
Cash distributions from equity investment	297	148	—
Investments in mutual water companies and water rights	(514)	(526)	(523)
Net cash (used in) provided by investing activities	<u>(18,347)</u>	<u>(9,187)</u>	<u>90,577</u>
Financing activities			
Borrowings of long-term debt	170,076	175,685	57,940
Repayments of long-term debt	(138,186)	(176,057)	(122,921)
Principal paid on finance leases and equipment financings	(1,029)	(698)	(491)
Dividends paid – common	(5,414)	(5,406)	(5,382)
Dividends paid – preferred	(501)	(501)	(501)
Exchange of common stock	(1,955)	(2,313)	(567)
Other	(155)	—	—
Net cash provided by (used in) financing activities	<u>22,836</u>	<u>(9,290)</u>	<u>(71,922)</u>
Effect of exchange rate changes on cash	33	(11)	(11)
Net (decrease) increase in cash	<u>(1,487)</u>	<u>(635)</u>	<u>2,774</u>
Cash at beginning of period	<u>2,996</u>	<u>3,631</u>	<u>857</u>
Cash at end of period	<u><u>\$ 1,509</u></u>	<u><u>\$ 2,996</u></u>	<u><u>\$ 3,631</u></u>

LIMONEIRA COMPANY

CONSOLIDATED STATEMENTS OF CASH FLOWS (CONTINUED) (in thousands)

	Years Ended October 31,		
	2025	2024	2023
Supplemental disclosures of cash flow information			
Cash paid during the period for interest (net of amounts capitalized)	\$ 1,191	\$ 971	\$ 652
Cash paid during the period for income taxes, net	\$ 707	\$ 5,194	\$ 7,229
Non-cash investing and financing activities:			
Capital expenditures accrued but not paid at period-end	\$ 636	\$ 382	\$ 309
Cancellation of loan guarantee related to equity investment	\$ —	\$ 1,080	\$ —

See Notes to Consolidated Financial Statements.

LIMONEIRA COMPANY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

1. Business

Limoneira Company (together with its consolidated subsidiaries, the “Company”) engages primarily in growing citrus and avocados, harvesting citrus, and packing, marketing and selling citrus. The Company is also engaged in residential rentals and other rental operations and real estate development activities. The Company markets and sells citrus directly to food service, wholesale and retail customers throughout the United States, Canada, Asia and certain other international markets.

On June 6, 2025, Limoneira entered into a Commercial Packinghouse License Agreement with Sunkist Growers, Inc., a nonprofit marketing cooperative (“Sunkist”), effective as of November 1, 2025. The agreement permits us to grade, label, pack, prepare for marketing by Sunkist and ship Sunkist grower fruit, and to use Sunkist trademarks in these activities. The agreement has an initial term of three years with automatic one-year extensions. Beginning November 1, 2025, Sunkist performs the Company’s sales and marketing operations.

2. Summary of Significant Accounting Policies

Principles of Consolidation

The consolidated financial statements include the accounts of the Company and the accounts of all the subsidiaries and investments in which the Company holds a controlling interest. The consolidated financial statements represent the consolidated balance sheets, statements of operations, statements of comprehensive (loss) income, statements of stockholders’ equity and temporary equity and statements of cash flows of Limoneira Company and consolidated subsidiaries. Intercompany balances and transactions have been eliminated in consolidation. The Company considers the criteria established under the Financial Accounting Standards Board (“FASB”) – *Accounting Standards Code (“ASC”)* 810, *Consolidations*, and the effect of variable interest entities, in its consolidation process.

Use of Estimates

The preparation of financial statements in conformity with U.S. generally accepted accounting principles (“GAAP”) requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Accounts Receivable

The Company grants credit in the course of its operations to cooperatives, companies and lessees of the Company’s facilities. The Company performs periodic credit evaluations of its customers’ financial condition and generally does not require collateral. The Company provides allowances on its receivables as required based on accounts receivable aging and other factors. As of October 31, 2025 and 2024 the allowances totaled \$600,000 and \$355,000, respectively. Credit losses were immaterial, \$235,000, and immaterial for fiscal years 2025, 2024 and 2023, respectively.

Concentrations and Geographic Information

Concentrations of credit risk with respect to revenues and accounts receivable are limited due to a large, diverse customer base. One individual customer represented 16% of revenues for fiscal year 2025 and two individual customers represented 19% and 12% of accounts receivable, net as of October 31, 2025.

No individual supplier represented 10% of accounts payable as of October 31, 2025.

Lemons procured from third-party growers were 78%, 72% and 54% of the Company’s domestic lemon supply for fiscal years 2025, 2024 and 2023, respectively. Two third-party growers and suppliers were 25% and 23% of growers and suppliers payable as of October 31, 2025.

The Company maintains its cash in federally insured financial institutions. The account balances at these institutions periodically exceed Federal Deposit Insurance Corporation (“FDIC”) insurance coverage and, as a result, there is a concentration of risk related to amounts on deposit in excess of FDIC insurance coverage.

Cultural Costs

Growing costs, also referred to as cultural costs, consist of orchard maintenance costs such as cultivation, fertilization and soil amendments, pest control, pruning and irrigation. Harvest costs are comprised of labor and equipment expenses incurred to harvest and deliver crops to the packinghouses.

LIMONEIRA COMPANY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

2. Summary of Significant Accounting Policies (continued)

Cultural Costs (continued)

Certain of the Company's crops have distinct growing periods and distinct harvest and selling periods, each of which lasts approximately four to eight months. During the growing period, cultural costs are capitalized as they are associated with benefiting and preparing the crops for the harvest and selling period. During the harvest and selling period, harvest costs and cultural costs are expensed when incurred and capitalized cultural costs are amortized as components of agribusiness costs and expenses.

Due to climate, growing conditions and the types of crops grown, certain of the Company's crops may be harvested and sold on a year-round basis. Accordingly, the Company does not capitalize cultural costs associated with these crops and therefore such costs, as well as harvest costs associated with these crops, are expensed to operations when incurred as components of agribusiness costs and expenses.

Most cultural costs, including amortization of capitalized cultural costs, and harvest costs are associated with and charged to specific crops. Certain other costs, such as property taxes, indirect labor, including farm supervision and management, and irrigation that benefit multiple crops are allocated to crops on a per acre basis.

Income Taxes

Deferred income tax assets and liabilities are computed annually for differences between the financial statement and income tax bases of assets and liabilities that will result in taxable or deductible amounts in the future. Such deferred income tax asset and liability computations are based on enacted tax laws and rates applicable to periods in which the differences are expected to affect taxable income. A valuation allowance is established, when necessary, to reduce deferred income tax assets to the amount expected to be realized.

Tax benefits from an uncertain tax position are only recognized if it is more likely than not that the tax position will be sustained upon examination by the taxing authorities, based on the technical merits of the position. The tax benefits recognized in the financial statements from such a position are measured based on the largest benefit that has a greater than 50% likelihood of being realized upon ultimate settlement.

Property, Plant and Equipment

Property, plant and equipment is stated at original cost, net of accumulated depreciation. Depreciation is computed using the straight-line method at rates based upon the estimated useful lives of the related assets as follows (in years):

Land improvements	10 – 30
Buildings and building improvements	10 – 50
Equipment	5 – 20
Orchards and vineyards	20 – 30

Costs of planting and developing orchards are capitalized until the orchards become commercially productive. Planting costs consist primarily of the costs to purchase and plant nursery stock. Orchard development costs consist primarily of maintenance costs of orchards such as cultivation, pruning, irrigation, labor, pest control and fertilization, and interest costs during the development period. The Company ceases the capitalization of costs and commences depreciation when the orchards become commercially productive and orchard maintenance costs are accounted for as cultural costs as described above.

Capitalized Interest

Interest is capitalized on real estate development projects and significant construction in progress using the weighted average interest rate during the fiscal year. Capitalized interest is included in property, plant, and equipment, equity in investments and real estate development assets in the Company's consolidated balance sheets.

LIMONEIRA COMPANY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

2. Summary of Significant Accounting Policies (continued)

Real Estate Development Costs

The Company capitalizes the planning, entitlement, construction, development costs and interest associated with its various real estate projects. Costs that are not capitalized, which include property maintenance and repairs, general and administrative and marketing expenses, are expensed as incurred. A real estate development project is considered substantially complete upon the cessation of construction and development activities. Once a project is substantially completed, future costs are expensed as incurred. The Company capitalized costs related to real estate development of \$427,000 and \$214,000 for fiscal years 2025 and 2024, respectively.

Equity in Investments

Investments in unconsolidated joint ventures in which the Company has significant influence but less than a controlling interest, or is not the primary beneficiary if the joint venture is determined to be a Variable Interest Entity (“VIE”), are accounted for under the equity method of accounting and, accordingly, are adjusted for capital contributions, distributions, capitalized interest and the Company’s equity in net earnings or loss of the respective joint venture. The Company evaluates equity method investments for impairment whenever events or changes in circumstances exist that may indicate the investments are no longer recoverable or have incurred an other-than-temporary decline in value.

Long-Lived and Intangible Assets

Intangible assets consist primarily of customer relationships, trade names and trademarks and a non-competition agreement. The Company’s definite-life intangible assets are being amortized on a straight-line basis over their estimated lives of eight years. Acquired water and mineral rights are indefinite-life assets not subject to amortization. Assets held for sale are carried at the lower of cost or fair value less estimated cost to sell.

The Company evaluates long-lived assets, including its property and equipment, real estate development projects and definite-life intangible assets, for impairment whenever events or changes in circumstances indicate that the carrying value of an asset may not be recoverable. If the estimated fair value or undiscounted future cash flows from the use of an asset are less than the carrying value of that asset, a write-down is recorded to reduce the carrying value of the asset to its estimated fair value. The Company evaluates its indefinite-life intangible assets annually or whenever events or changes in circumstances indicate an impairment of the assets’ value may exist.

Goodwill

Goodwill is tested for impairment on an annual basis or when an event or changes in circumstances indicate that its carrying value may not be recoverable. Goodwill impairment is tested at the reporting unit level, which is defined as an operating segment or one level below the operating segment. The annual, or interim, goodwill impairment test is performed by comparing the fair value of a reporting unit with its carrying amount. An impairment charge is recognized for the amount by which the carrying amount exceeds the reporting unit’s fair value; however, the loss recognized should not exceed the total amount of goodwill allocated to that reporting unit. An entity still has the option to perform the qualitative assessment for a reporting unit to determine if the quantitative impairment test is necessary. Goodwill impairment testing involves significant judgment and estimates.

Fair Values of Financial Instruments

Accounts receivable, accounts payable, growers and suppliers payable and accrued liabilities reported on the Company’s consolidated balance sheets approximate their fair values due to the short-term nature of the instruments.

Based on the borrowing rates currently available to the Company for bank loans with similar terms and maturities, the fair value of long-term debt is approximately equal to its carrying amount as of October 31, 2025 and 2024.

Reclassifications

Certain reclassifications have been made to the prior years’ consolidated financial statements to conform to the current presentation. During fiscal year 2025, the Company changed its presentation of fresh lemons and lemon packing revenue and costs to remove reference to intersegment revenue, intersegment costs and expenses and eliminations within Note 20 - Segment Information.

LIMONEIRA COMPANY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

2. Summary of Significant Accounting Policies (continued)

Comprehensive (Loss) Income

Comprehensive (loss) income represents all changes in a company's net assets, except changes resulting from transactions with stockholders. Other comprehensive income or loss includes foreign currency translation items and defined benefit pension items. Accumulated other comprehensive loss is reported as a component of the Company's stockholders' equity.

The following table summarizes the changes in other comprehensive income (loss) by component at October 31 (in thousands):

	2025			2024			2023		
	Pre-tax Amount	Tax Expense	Net Amount	Pre-tax Amount	Tax Expense	Net Amount	Pre-tax Amount	Tax Benefit (Expense)	Net Amount
Foreign currency translation adjustments	\$ 344	\$ —	\$ 344	\$ (948)	\$ —	\$ (948)	\$ 518	\$ —	\$ 518
Minimum pension liability adjustments:									
Other comprehensive (loss) income before reclassifications	—	—	—	—	—	—	(355)	135	(220)
Amounts reclassified to earnings included in "Other income (expense), net"	—	—	—	—	—	—	2,700	(756)	1,944
Other comprehensive income (loss)	<u>\$ 344</u>	<u>\$ —</u>	<u>\$ 344</u>	<u>\$ (948)</u>	<u>\$ —</u>	<u>\$ (948)</u>	<u>\$ 2,863</u>	<u>\$ (621)</u>	<u>\$ 2,242</u>

The following table summarizes the changes in accumulated other comprehensive (loss) income by component (in thousands):

	Foreign Currency Translation Loss	Defined Benefit Pension Plan	Accumulated Other Comprehensive (Loss) Income
Balance as of October 31, 2022	\$ (6,184)	\$ (1,724)	\$ (7,908)
Other comprehensive income	518	1,724	2,242
Balance as of October 31, 2023	(5,666)	—	(5,666)
Other comprehensive loss	(948)	—	(948)
Balance as of October 31, 2024	(6,614)	—	(6,614)
Other comprehensive income	344	—	344
Balance as of October 31, 2025	<u>\$ (6,270)</u>	<u>\$ —</u>	<u>\$ (6,270)</u>

Foreign Currency

The Company has foreign subsidiaries whose functional currencies are the Chilean Peso. Their balance sheets are translated to U.S. dollars at exchange rates in effect at the balance sheet date and their income statements are translated at average exchange rates during the reporting period. The resulting foreign currency translation adjustments are recorded as a separate component of accumulated other comprehensive (loss) income.

The Company's foreign subsidiaries incurred immaterial aggregate foreign exchange transaction losses for fiscal year 2025 and \$123,000 and \$204,000 for fiscal years 2024 and 2023, respectively. These losses are included in selling, general and administrative expenses in the consolidated statements of operations.

LIMONEIRA COMPANY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

2. Summary of Significant Accounting Policies (continued)

Revenue Recognition

The Company recognizes revenue in accordance with ASC 606, *Revenue from contracts with customers*, and recognizes revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the Company expects to be entitled in exchange for those goods or services. To achieve that core principle, the Company applies the following steps:

- Identify the contract(s) with a customer;
- Identify the performance obligations in the contract;
- Determine the transaction price;
- Allocate the transaction price to the performance obligations in the contract;
- Recognize revenue when (or as) the entity satisfies a performance obligation.

The Company determines the appropriate method by which it recognizes revenue by analyzing the nature of the products or services being provided as well as the terms and conditions of contracts or arrangements entered into with its customers. The Company accounts for a contract when it has approval and commitment from both parties, the rights of the parties are identified, payment terms are identified, the contract has commercial substance and collectability of consideration is probable. A contract's transaction price is allocated to each distinct good or service (i.e., performance obligation) identified in the contract and each performance obligation is valued based on its estimated relative standalone selling price.

The Company recognizes the majority of its revenue at a point in time when it satisfies a performance obligation and transfers control of the product to the respective customer. The amount of revenue that is recognized is based on the transaction price, which represents the invoiced amount and includes estimates of variable consideration such as allowances for estimated customer discounts or concessions, where applicable. The amount of variable consideration included in the transaction price may be constrained and is included only to the extent that it is probable that a significant reversal in the amount of the cumulative revenue recognized under the contract will not occur in a future period.

Agribusiness revenue - Revenue from lemon sales is generally recognized at a point in time when the customer takes control of the fruit from the Company's packinghouse, which aligns with the transfer of title to the customer. The Company has elected to treat any shipping and handling costs incurred after control of the goods has been transferred to the customer as agribusiness costs.

The Company's avocados are packed and sold by third-party packinghouses. The Company's arrangements with its third-party packinghouses are such that the Company is the producer and supplier of the product, and the third-party packinghouses are the Company's customers. The Company controls the product until it is delivered to the third-party packinghouses at which time control of the product is transferred to the third-party packinghouses and revenue is recognized.

Farm management revenue is recorded when services are provided for farming, management, orchard development, accounting and operations. Revenue is recorded gross for all expense reimbursements plus a fee for the services provided.

Revenue from insurance proceeds is recorded when the amount can be reasonably determined and upon establishment of the present right to payment. The Company recorded agribusiness revenues from insurance proceeds of \$1,410,000, zero and \$769,000 for fiscal years 2025, 2024 and 2023, respectively.

Advertising Expense

Advertising costs are expensed as incurred and were immaterial for fiscal years 2025, 2024 and 2023.

LIMONEIRA COMPANY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

2. Summary of Significant Accounting Policies (continued)

Leases

Accounting for Leases as a Lessee - The Company enters into leases as a lessee generally for agricultural land, packinghouse facilities, equipment and vehicles. The Company determines if an arrangement is a lease or contains a lease at inception. Operating and finance leases are included in other assets, accrued liabilities and other long-term liabilities on its consolidated balance sheets. Lease right-of-use (“ROU”) assets represent the right to use an underlying asset for the lease term and lease liabilities represent the obligation to make lease payments arising from the lease, measured on a discounted basis. Lease ROU assets and lease liabilities are recognized based on the present value of the future minimum lease payments over the lease term at commencement date. The Company uses either its incremental borrowing rate based on the information available at commencement date, or the rate implicit in the lease, if known, in determining the present value of future payments.

Operating lease expense for minimum lease payments is recognized on a straight-line basis over the lease term. Leases with an initial term of 12 months or less are not recorded on the balance sheet as the Company has elected to recognize lease expense for these leases on a straight-line basis over the lease term. The Company had material leases with related parties which are further described in Note 14 - Related-Party Transactions.

Certain of the Company’s agricultural land agreements contain variable costs based on a percentage of the operating results of the leased property. Such variable lease costs are expensed as incurred. These land agreements also contain costs for non-lease components, such as water usage, which the Company accounts for separately from the lease components. For all other agreements, the Company generally combines lease and non-lease components in calculating the ROU assets and lease liabilities. See Note 12 - Leases for additional information.

Accounting for Leases as a Lessor - Leases in which the Company acts as the lessor include land, residential and commercial units and are all classified as operating leases. Certain of the Company’s contracts contain variable income based on a percentage of the operating results of the leased asset. Certain of the Company’s contracts contain non-lease components such as water, utilities and common area services. The Company has elected to not separate lease and non-lease components for its lessor arrangements and the combined component is accounted for entirely under ASC 842, *Leases*. The underlying asset in an operating lease arrangement is carried at depreciated cost within property, plant, and equipment, net on the consolidated balance sheets. Depreciation is calculated using the straight-line method over the useful life of the underlying asset. The Company recognizes operating lease revenue on a straight-line basis over the lease term.

Basic and Diluted Net (Loss) Income per Share

Basic net (loss) income per common share is calculated using the weighted-average number of common shares outstanding during the period without consideration of the dilutive effect of conversion of preferred stock. Diluted net (loss) income per common share is calculated using the weighted-average number of common shares outstanding during the period plus the dilutive effect of conversion of unvested, restricted stock and preferred stock.

Diluted net (loss) income per common share is calculated using the more dilutive method of either the two-class method or the treasury stock method. Unvested stock-based compensation awards that contain non-forfeitable rights to dividends as participating shares are included in computing earnings per share. The Company’s unvested, restricted stock awards qualify as participating shares.

Recent Accounting Pronouncements

FASB Accounting Standards Update (“ASU”) 2023-07, Segment Reporting (Topic 280): Improvements to Reportable Segment Disclosures

ASU 2023-07 is intended to improve reportable segment disclosure requirements primarily through enhanced disclosures about significant segment expenses, the chief operating decision maker (“CODM”), and how the CODM uses the reported measure(s) of segment profit or loss. This amendment also requires that a public entity provide all annual disclosures about a reportable segment’s profit or loss and assets currently required by FASB Accounting Standards Codification Topic 280, Segment Reporting, in interim periods. As disclosed in Note 20, Segment Information, the Company adopted this ASU for the fiscal year ending October 31, 2025 and applied it retrospectively to all periods presented in the financial statements. This ASU did not change the Company’s reportable segments and did not have a material effect on the Company’s consolidated financial statements.

LIMONEIRA COMPANY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

2. Summary of Significant Accounting Policies (continued)

Recent Accounting Pronouncements (continued)

ASU 2023-09, Income Taxes (Topic 740): Improvements to Income Tax Disclosures

ASU 2023-09 requires disaggregated information about a reporting entity's effective tax rate reconciliation as well as information on income taxes paid. The ASU is effective for the Company's annual reporting for fiscal year 2026. The Company is currently evaluating the impact of this guidance on its consolidated financial statements.

SEC Release No. 33-11275: The Enhancement and Standardization of Climate-Related Disclosures for Investors

In March 2024, the SEC adopted final rules under SEC Release No. 33-11275: *The Enhancement and Standardization of Climate-Related Disclosures for Investors*, which requires registrants to provide certain climate-related information in their registration statements and annual reports. The rules require information about a registrant's climate-related risks that are reasonably likely to have a material impact on its business, results of operations, or financial condition.

These requirements are effective for the Company in various fiscal years, starting with its fiscal year beginning November 1, 2026. On April 4, 2024, the SEC determined to voluntarily stay the final rules pending certain legal challenges. On February 11, 2025, the SEC indicated it would ask the court to hold on scheduling further arguments while the SEC reassessed its position in the litigation. Subsequently, on March 27, 2025, the SEC voted to cease defending the rule in court. Despite withdrawing its defense, the SEC has not formally rescinded the rule. The Company is continuing to evaluate the potential impact of these final rules on its consolidated financial statements and disclosures.

ASU 2024-03, Income Statement – Reporting Comprehensive Income – Expense Disaggregation Disclosures (Subtopic 220-40): Disaggregation of Income Statement Expenses and ASU 2025-01, Income Statement – Reporting Comprehensive Income – Expense Disaggregation Disclosures (Subtopic 220-40): Clarifying the Effective Date

ASU 2024-03 requires public companies to disclose, in the notes to financial statements, specified information about certain costs and expenses at each interim and annual reporting period. Specific disclosures include the amounts of (a) purchases of inventory; (b) employee compensation; (c) depreciation; (d) intangible asset amortization; and (e) depreciation, depletion, and amortization recognized as part of oil- and gas-producing activities (or other amounts of depletion expense) included in each relevant expense caption, as well as a qualitative description of the amounts remaining in relevant expense captions that are not separately disaggregated quantitatively. Additionally, companies will need to disclose the total amount of selling expenses and, in annual reporting periods, an entity's definition of selling expenses.

The effective date of ASU 2024-03 was clarified by ASU 2025-01. ASU 2024-03 is effective for the Company's annual reporting for fiscal year 2028 and interim reporting beginning fiscal year 2029. Early adoption is permitted. ASU 2024-03 should be applied prospectively to financial statements issued for reporting periods beginning after the effective date but may be applied retrospectively to any or all prior periods presented in the financial statements. The Company is currently evaluating the impact of this guidance on its consolidated financial statements.

One Big Beautiful Bill Act

On July 4, 2025, the One Big Beautiful Bill Act ("the Act") was signed into law. The Act includes significant changes to U.S. tax and related laws. Some of the provisions of the Act affecting corporations include the permanent extension of certain expiring provisions of the Tax Cuts and Jobs Act ("TCJA"), modifications to the Global Intangible Low-Taxed Income and Foreign-Derived Intangible Income international tax provisions, an increase in the limit of the deduction of interest expense to thirty percent of EBITDA, and reinstatement of one hundred percent bonus depreciation deduction from the TCJA for eligible property acquired after January 19, 2025. The legislation has multiple effective dates, with certain provisions effective in 2025 and others implemented through 2027. The Act's financial reporting implications have been recognized in the Company's income tax provision for the fiscal year ended October 31, 2025. The incorporation of these effects resulted in no material impact on the Company's effective tax rate or its net deferred federal tax liabilities.

LIMONEIRA COMPANY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

2. Summary of Significant Accounting Policies (continued)

Recent Accounting Pronouncements (continued)

ASU 2025-06, Intangibles – Goodwill and Other – Internal-Use Software (Topic 350-40): Targeted Improvements to the Accounting for Internal-Use Software

Under current GAAP, entities are required to capitalize development costs incurred for internal-use software depending on the nature of the costs and the project stage during which they occur. The amendments in this ASU remove all references to software development project stages and require that an entity capitalize software costs when both: management has authorized and committed to funding the software project; and it is probable that the project will be completed and the software will be used to perform the function intended (referred to as the “probable-to-complete recognition threshold”). The ASU is effective for the Company’s interim and annual reporting for fiscal year 2029, with early adoption permitted. The Company is currently evaluating the impact of this guidance on its consolidated financial statements.

3. Asset Sales and Disposals

Northern Properties

In October 2022, the Company entered into a Purchase and Sale Agreement, as amended, (the “Agreement”) with PGIM Real Estate Finance, LLC (“PGIM”) to sell 3,537 acres of land and citrus orchards in Tulare County, California (the “Northern Properties”) for a purchase price of \$100,405,000. On January 25, 2023, the Board approved the Agreement creating a binding agreement of the Company to sell the Northern Properties and the transaction closed on January 31, 2023. During the quarter ended April 30, 2023, the purchase price was decreased by \$397,000 for reimbursement of certain cultural costs and prepaid expenses, resulting in a final purchase price of \$100,008,000. After transaction costs the Company received net proceeds of \$98,411,000.

The following is a summary of the transaction (in thousands):

Net cash proceeds received	\$ 85,494
Debt directly repaid through the transaction	12,917
Total net proceeds received	98,411
Less: net book value of assets sold	
Cultural costs	3,853
Prepaid expenses and other current assets	155
Property, plant and equipment, net	53,144
Intangible assets, net	12
Other assets	1,320
Accrued liabilities	(68)
	58,416
Gain on disposal of assets	\$ 39,995

The proceeds were used to pay down all of the Company’s domestic debt except the AgWest Farm Credit non-revolving line of credit. The Northern Properties component, including an allocation of interest expense related to the debt directly repaid through the transaction, had a pretax loss of \$1,667,000 for fiscal year 2023.

On January 31, 2023, the Company entered into a Farm Management Agreement (“FMA”) with an affiliate of PGIM to provide farming, management and operations services related to the Northern Properties. The FMA had an initial term expiring March 31, 2024, and thereafter continued from year to year unless earlier terminated under the terms of the FMA. Further, on January 31, 2023, the Company entered into a Grower Packing and Marketing Agreement (“GPMA”) to provide packing, marketing and selling services for lemons harvested on the Northern Properties for a minimum five-year term, subject to certain benchmarking standards. The FMA was terminated effective March 31, 2025 and the GPMA was terminated effective October 13, 2025.

LIMONEIRA COMPANY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

3. Asset Sales and Disposals (continued)

Pan de Azucar and San Pablo Orchards

The Company has a 90% interest in Fruticola Pan de Azucar S. A. (“PDA”) and a 100% interest in Agricola San Pablo, SpA (“San Pablo”), both of which are citrus orchards located near La Serena, Chile. The agricultural properties consist of approximately 500 acres of lemons, 100 acres of oranges and 2,900 acres of other land. On November 7, 2025, PDA and San Pablo (collectively, the “Sellers”), each entered into a Purchase and Sale Agreement and Novation Agreement (collectively, the “Purchase Agreements”) with San Pedro, SpA, a Chilean joint stock company (the “Buyer”) to sell the agricultural properties and related water rights for an aggregate purchase price of \$14,967,000. The transactions closed upon transfer of the deeds simultaneously with the execution of the Purchase Agreements.

After a period of 60-90 days to record the transactions, which is customary in Chilean real estate transactions, the Buyer will make an initial payment to the Sellers in the aggregate amount of \$6,800,000, of which approximately \$742,000 will be deferred until certain requirements have been fulfilled. The remainder of the Buyer’s payment obligations, in the aggregate amount of \$8,167,000, will be made in installment payments in amounts that will be calculated based on the excess free cash flows of the combined operations of the sold properties and a third citrus ranch owned by the Buyer, measured annually as of March 31 until the remaining balance is paid in full (the “Balance Payments”). Following the final Balance Payment, the Buyer will also make an additional payment in an amount equal to 50% of the prior year’s Balance Payment. The Buyer’s payment obligations are secured by a pledge on its corporate equity interests in favor of the Sellers.

The major classes of assets classified as held for sale as of October 31, 2025 were as follows (in thousands):

Property, plant and equipment, net	\$ 11,900
Intangible assets, net	1,818
Total	\$ 13,718

Yuma Property

In December 2023, the Company sold 12 acres of real property located in Yuma, Arizona for a sales price of \$775,000. After transaction and closing costs, the Company recorded a gain on disposal of assets of \$187,000 during fiscal year 2024.

Cadiz Ranch

In April 2023, the Company determined that citrus farming operations were economically unviable on 670 acres of leased agricultural land at the Cadiz Ranch. As a result, the Company ceased farming operations at the Cadiz Ranch, disposed of the related property, plant and equipment and recorded a loss on disposal of assets of \$9,012,000 during fiscal year 2023.

4. Prepaid Expenses and Other Current Assets

Prepaid expenses and other current assets consist of the following as of October 31 (in thousands):

	2025	2024
Prepaid supplies and insurance	\$ 1,398	\$ 1,986
Sales tax receivable	248	312
Income taxes receivable	184	—
Lemon supplier advances	4	295
Insurance proceeds receivable	1,510	—
Other	1,100	1,256
Total	\$ 4,444	\$ 3,849

LIMONEIRA COMPANY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

5. Property, Plant and Equipment

Property, plant and equipment consist of the following as of October 31 (in thousands):

	2025	2024
Land	\$ 63,769	\$ 55,471
Land improvements	30,112	30,715
Buildings and building improvements	37,629	37,105
Equipment	62,008	61,561
Orchards and vineyards	45,682	47,921
Construction in progress	20,852	15,832
	<hr/> 260,052	<hr/> 248,605
Less accumulated depreciation	(87,407)	(86,559)
	<hr/> \$ 172,645	<hr/> \$ 162,046

Depreciation expense was \$8,164,000, \$7,474,000 and \$7,701,000 for fiscal years 2025, 2024 and 2023, respectively.

Refer to Note 3 - Asset Sales and Disposals and Note 7 - Equity in Investments for discussion on the Company's significant property, plant and equipment transactions.

6. Real Estate Development

Real estate development assets are comprised primarily of land and land development costs for the East Area II property in the amounts of \$10,624,000 and \$10,201,000 as of October 31, 2025 and 2024, respectively.

East Area I, Retained Property and East Area II

In fiscal year 2005, the Company began capitalizing the costs of two real estate development projects east of Santa Paula, California, for the development of 550 acres of land into residential units, commercial buildings and civic facilities. In November 2015 (the "Transaction Date"), the Company entered into a joint venture with the Lewis Group of Companies ("Lewis") for the residential development of its East Area I real estate development project. To consummate the transaction, the Company formed Limoneira Lewis Community Builders, LLC ("LLCB") as the development entity, contributed its East Area I property to LLCB and sold a 50% interest to Lewis.

The Company and LLCB also entered into a Retained Property Development Agreement on the Transaction Date (the "Retained Property Agreement"). Under the terms of the Retained Property Agreement, LLCB transferred certain contributed East Area I property, which was entitled for commercial development, back to the Company (the "Retained Property") and arranged for the design and construction of certain improvements to the Retained Property, subject to certain reimbursements by the Company. The balance in East Area II includes estimated costs incurred by and reimbursable to LLCB of \$3,444,000 as of October 31, 2025 and 2024, which is included in payables to related parties in the Company's consolidated balance sheets.

In January 2018, LLCB entered into a \$45,000,000 unsecured Line of Credit Loan Agreement and Promissory Note (the "Loan") with Bank of America, N.A. to fund early development activities. Effective as of February 22, 2023, the Loan maturity date was extended to February 22, 2024, and the maximum borrowing amount was reduced to \$35,000,000. As of May 3, 2024, the Loan had no outstanding balance and was cancelled. As of October 31, 2025, LLCB had cash and cash equivalents of \$31,227,000.

In February 2018, the Company and certain principals from Lewis guaranteed the obligations under the Loan. The guarantors were jointly and severally liable for all Loan obligations in the event of default by LLCB. Additionally, a Reimbursement Agreement was executed between the Lewis guarantors and the Company, which provided for unpaid liabilities of LLCB to be shared pro-rata by the Lewis guarantors and the Company in proportion to their percentage interest in LLCB. The guarantee continued in effect until all of the Loan obligations were fully paid and the Loan terminated. The \$1,080,000 estimated value of the guarantee was recorded in the Company's consolidated balance sheets and, upon cancellation of the Loan in May 2024, was removed from other long-term liabilities and the corresponding value in equity in investments.

LIMONEIRA COMPANY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

6. Real Estate Development (continued)

East Area I, Retained Property and East Area II (continued)

In October 2022, the Company entered into a joint venture with Lewis for the development of the Retained Property. The Company formed LLCB II, LLC (“LLCB II”) as the development entity, contributed the Retained Property to the joint venture and sold a 50% interest to Lewis. There was a deferred gain of \$465,000 on the transaction, which was deferred and recognized in fiscal year 2024. The joint venture partners will share in the capital contributions to fund project costs until loan proceeds and/or revenues are sufficient to fund the project. The Company made contributions of \$2,150,000 and \$480,000 to LLCB II in fiscal year 2025 and 2024, respectively.

In April 2024, the Santa Paula City Council approved an amendment to increase the number of entitled lots at LLCB and LLCB II from 1,500 residential units to 2,050 residential units.

Through October 31, 2025, LLCB closed on lot sales representing 1,261 residential units since inception. The Company received cash distributions of \$10,004,000 in fiscal year 2025 and \$15,005,000 in fiscal year 2024 from LLCB.

7. Equity in Investments

Limco Del Mar, Ltd.

As of July 31, 2025, the Company had a 1.3% interest in Limco Del Mar, Ltd. (“Del Mar”) as a general partner and a 27.5% interest as a limited partner. Based on the terms of the partnership agreement, the Company may be removed as general partner without cause from the partnership upon the vote of the limited partners owning an aggregate of 50% or more interest in the partnership. Since the Company had significant influence, but less than a controlling interest, the Company’s investment in Del Mar was accounted for using the equity method of accounting.

To enable the Company to determine the strategy for Del Mar to enhance long term financial returns and to provide liquidity for limited partners, on March 21, 2025, the Company made an offer to purchase up to 224,859 limited partnership units of Del Mar from the limited partners (the “Offer”). On August 4, 2025, the Company closed the Offer and purchased 80,608 limited partnership units from 78 limited partners at a price of \$70.00 per unit for approximately \$5,643,000 (the “Purchase”). In addition to the Purchase, the Company also purchased 2,149 limited partnership units for \$150,000 separate from the Offer. The Purchase increased the Company’s ownership from 28.8% to 54.5%. As a result of obtaining a controlling interest, Del Mar is now consolidated and reported as a subsidiary of the Company.

LIMONEIRA COMPANY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

7. Equity in Investments (continued)

Limeo Del Mar, Ltd. (continued)

The transaction was accounted for as an asset acquisition. The Company elected to include the fair value of the previously held interest in the acquisition costs and recognized a gain of \$2,852,000 on the remeasurement of the previously held equity method investment. Below is a summary of the fair value of the net assets acquired on the acquisition date based on a third-party valuation (in thousands):

Net assets acquired	
Cash	\$ 1,673
Prepaid expenses and other current assets	72
Receivables/other from related parties	28
Land	16,027
Land improvements	755
Equipment	54
Orchards	915
Construction in progress	470
Other assets	592
Accounts payable	(48)
Noncontrolling interest	<u>(9,335)</u>
Net assets acquired	11,203
Cost of assets acquired	
Cash paid for additional shares	5,643
Book value of equity method investment	2,568
Transaction costs	<u>140</u>
Total cost of assets acquired	8,351
Gain on remeasurement of previously held equity method investment	<u><u>\$ 2,852</u></u>

The unaudited, pro forma consolidated statement of operations as if Del Mar had been included in the consolidated results of the Company for the year ended October 31, 2025 would have resulted in revenues of \$161,449,000 and net loss of \$17,940,000.

Through August 3, 2025, the Company provided Del Mar with farm management, orchard land development and accounting services and received farm management revenue and expense reimbursements of \$238,000, \$128,000 and \$206,000 for fiscal years 2025, 2024 and 2023, respectively. Del Mar also marketed lemons through the Company pursuant to its customary marketing agreements and the amount of lemons procured from Del Mar was \$216,000, \$1,182,000 and \$1,161,000 for fiscal years 2025, 2024 and 2023, respectively. In addition, fruit proceeds due to Del Mar was \$527,000 as of October 31, 2024 and was included in payables to related parties in the Company's consolidated balance sheets.

Romney Property Partnership

In May 2007, the Company and an individual formed the Romney Property Partnership ("Romney") for the purpose of owning and leasing an office building and adjacent lot in Santa Paula, California. The Company paid \$489,000 in 2007 for 75% interest in Romney. The terms of the partnership agreement affirm the status of the Company as a noncontrolling investor in the partnership since the Company cannot exercise unilateral control over the partnership. Since the Company has significant influence, but less than a controlling interest, the Company's investment in Romney is accounted for using the equity method of accounting. Net profits, losses and cash flows of Romney are shared by the Company, which receives 75% and the individual, who receives 25%.

LIMONEIRA COMPANY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

7. Equity in Investments (continued)

Rosales S.A.

The Company currently has a 47% equity interest in Rosales S.A. (“Rosales”) of which 35% was acquired in fiscal year 2014 and an additional 12% interest was acquired with the purchase of PDA in fiscal year 2017. Rosales is a citrus packing, marketing and sales business located in La Serena, Chile. In addition, the Company has the right to acquire the interest of the majority shareholder of Rosales upon death or disability of Rosales’ general manager for the fair value of the interest on the date of the event as defined in the shareholders’ agreement. Since the Company has significant influence, but less than a controlling interest, the Company’s investment in Rosales is accounted for using the equity method of accounting.

Rosales’ functional currency is the Chilean Peso. The following financial information has been translated to U.S. dollars. In addition, as a result of the Company’s acquisition of its equity interest, basis differences were identified between the historical cost of the net assets of Rosales and the proportionate fair value of the net assets acquired. Such basis differences aggregated to \$1,683,000 on the acquisition date and are primarily comprised of intangible assets, including \$343,000 of equity method goodwill. An additional \$925,000 of basis differences were identified with the February 2017 PDA acquisition, including \$143,000 of equity method goodwill. The \$2,122,000 in basis differences exclusive of goodwill is being amortized over the estimated life of the underlying intangible assets as a reduction in the equity investment and an expense included in equity in earnings of investments. Amortization was immaterial, \$76,000 and \$87,000 for fiscal years for 2025, 2024 and 2023, respectively, and is estimated to be immaterial thereafter.

The Company recognized lemon and orange sales to Rosales of \$4,102,000, \$4,541,000 and \$4,581,000 for fiscal years 2025, 2024 and 2023, respectively. The aggregate amount of lemons and oranges procured from Rosales was \$7,125,000, \$5,387,000 and \$5,826,000 for fiscal years 2025, 2024 and 2023, respectively. Net amounts due to Rosales were \$1,671,000 and \$629,000 as of October 31, 2025 and 2024, respectively, and are included in payables to related parties in the Company’s consolidated balance sheets.

Limoneira Lewis Community Builders, LLC (“LLCB”)

As described in Note 6 – Real Estate Development, the Company has a joint venture with Lewis for the residential development of its East Area I real estate development project. In addition to the assessment performed by the Company of its investment in LLCB under the requirements of Regulation S-X Rule 4-08(g), the Company also assessed its investment in LLCB under the requirements of Regulation S-X Rule 3-09(b). LLCB was deemed significant for the fiscal years ended October 31, 2024 and 2023, but was not significant for the year ended October 31, 2025. The audited financial statements of LLCB for the years ended October 31, 2025, 2024 and 2023 are presented in this Annual Report on Form 10-K to comply with this rule. Additionally, there is a basis difference between the Company’s historical investment in the project and the amount recorded in members’ capital by LLCB of \$54,076,000 as of October 31, 2025. The basis difference of \$4,340,000 as of October 31, 2025 was primarily comprised of capitalized interest and certain other costs incurred by Limoneira Company during the development period. This basis difference is being amortized as lots are sold utilizing the relative sales value method and the amount amortized totaled \$41,000, \$2,545,000 and \$717,000 for fiscal years 2025, 2024 and 2023, respectively. The Company’s share of LLCB’s net income prior to basis amortization was \$498,000, \$20,304,000 and \$5,851,000 for fiscal years 2025, 2024 and 2023, respectively.

LLCB II, LLC (“LLCB II”)

As described in Note 6 - Real Estate Development, in October 2022, the Company formed a joint venture with Lewis for the residential development of its Retained Property. Control is shared with Lewis, therefore the Company’s investment in LLCB II is accounted for using the equity method of accounting.

LIMONEIRA COMPANY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

7. Equity in Investments (continued)

The following is financial information of the equity method investees for fiscal years 2025, 2024 and 2023 (in thousands):

2025	Del Mar¹	Romney	Rosales	LLCB	LLCB II
Current assets	\$ 16	\$ 5,437	\$ 120,245	\$ 22,382	
Non-current assets	\$ 596	\$ 2,102	\$ —	\$ —	
Current liabilities	\$ 3	\$ 5,634	\$ 13,076	\$ 20	
Non-current liabilities	\$ —	\$ 288	\$ —	\$ —	
Revenues	\$ 1,964	\$ 30	\$ 14,471	\$ 1,272	\$ —
Operating income	\$ 1,079	\$ 4	\$ 319	\$ 970	\$ 1
Net income	\$ 1,079	\$ 4	\$ 130	\$ 970	\$ 1
2024					
Current assets	\$ 1,299	\$ 6	\$ 5,289	\$ 141,660	\$ 18,061
Non-current assets	\$ 790	\$ 602	\$ 2,455	\$ —	\$ —
Current liabilities	\$ —	\$ 3	\$ 4,937	\$ 15,461	\$ —
Non-current liabilities	\$ —	\$ —	\$ 650	\$ —	\$ —
Revenues	\$ 2,331	\$ 26	\$ 12,168	\$ 87,100	\$ —
Operating income (loss)	\$ 1,305	\$ (2)	\$ 985	\$ 38,364	\$ 7
Net income (loss)	\$ 1,305	\$ (2)	\$ 646	\$ 38,364	\$ 7
2023					
Revenues	\$ 1,434	\$ 22	\$ 10,903	\$ 30,933	\$ —
Operating income (loss)	\$ 100	\$ (4)	\$ 738	\$ 11,770	\$ (2)
Net income (loss)	\$ 100	\$ (4)	\$ 538	\$ 11,770	\$ (2)

¹ The 2025 Del Mar revenues, operating income and net income are for the period November 1, 2024 through August 3, 2025.

LIMONEIRA COMPANY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

7. Equity in Investments (continued)

The Company's investment and equity in earnings (losses) of the equity method investees are as follows (in thousands):

	Del Mar	Romney	Rosales	LLCB	LLCB II	Total
Investment balance October 31, 2022	\$ 2,024	\$ 507	\$ 1,147	\$ 61,154	\$ 8,023	\$ 72,855
Equity earnings (losses)	28	(5)	166	5,134	(1)	5,322
Cash distributions	(220)	—	—	—	—	(220)
Cash contributions	—	—	—	—	525	525
Capitalized interest	—	—	—	—	322	322
Foreign currency adjustments	—	—	12	—	—	12
Investment balance October 31, 2023	1,832	502	1,325	66,288	8,869	78,816
Equity earnings (losses)	366	(1)	228	17,759	4	18,356
Cash distributions	—	—	(148)	(15,005)	—	(15,153)
Cash contributions	—	—	—	—	480	480
Capitalized interest	—	—	—	—	213	213
Fair value of loan guarantee	—	—	—	(1,080)	—	(1,080)
Foreign currency adjustments	—	—	(86)	—	—	(86)
Investment balance October 31, 2024	2,198	501	1,319	67,962	9,566	81,546
Equity earnings	308	3	29	458	—	798
Cash distributions	(88)	—	(297)	(10,004)	—	(10,389)
Cash contributions	—	—	—	—	2,150	2,150
Purchase of shares	5,793	—	—	—	—	5,793
Consolidation	(8,211)	—	—	—	—	(8,211)
Capitalized interest	—	—	—	—	441	441
Foreign currency adjustments	—	—	39	—	—	39
Investment balance October 31, 2025	<u>\$ —</u>	<u>\$ 504</u>	<u>\$ 1,090</u>	<u>\$ 58,416</u>	<u>\$ 12,157</u>	<u>\$ 72,167</u>

8. Goodwill and Intangible Assets

A summary of the change in the carrying amount of goodwill is as follows (in thousands):

	Goodwill Carrying Amount
Balance at October 31, 2023	\$ 1,512
Foreign currency translation adjustment	(8)
Balance at October 31, 2024	\$ 1,504
Foreign currency translation adjustment	2
Balance at October 31, 2025	<u>\$ 1,506</u>

Goodwill is tested for impairment on an annual basis or when an event or changes in circumstances indicate that its carrying value may not be recoverable. The Company concluded that no potential impairment indicators existed during any interim period and performed its annual assessment of goodwill impairment as of July 31, 2025 with no impairment noted. The Company did not incur any goodwill impairment losses for fiscal years 2025, 2024 or 2023, as the estimated fair values of its reporting units were in excess of their carrying values.

As of October 31, 2025, the Company allocated goodwill to its reportable segments as follows: Fresh Lemons \$936,000 and Lemon Packing \$570,000, respectively.

LIMONEIRA COMPANY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

8. Goodwill and Intangible Assets (continued)

Intangible assets consist of the following as of October 31 (in thousands):

	October 31, 2025				October 31, 2024			
	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount	Weighted Average Useful Life in Years	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount	Weighted Average Useful Life in Years
Trade names and trademarks	\$ 2,108	(1,513)	595	8	\$ 2,108	\$ (1,308)	\$ 800	8
Customer relationships	2,707	(2,160)	547	8	2,707	(1,842)	865	8
Non-competition agreement	437	(242)	195	8	437	(187)	250	8
Acquired water and mineral rights	1,284	—	1,284	Indefinite	3,306	—	3,306	Indefinite
	<u><u>\$ 6,536</u></u>	<u><u>\$ (3,915)</u></u>	<u><u>\$ 2,621</u></u>		<u><u>\$ 8,558</u></u>	<u><u>\$ (3,337)</u></u>	<u><u>\$ 5,221</u></u>	

Amortization expense totaled \$578,000, \$677,000, and \$730,000 for fiscal years 2025, 2024 and 2023, respectively.

In January 2025, the Company sold acquired water rights in the Santa Paula Basin for \$30,000 per acre-foot in two transactions. The total selling price was \$1,440,000 and the Company recorded a gain on sales of water rights of \$1,200,000.

As discussed in Note 3 - Asset Sales and Disposals, the Company's Chilean water rights were reclassified as assets held for sale as of October 31, 2025 and were sold November 7, 2025.

Estimated future amortization expense of intangible assets are as follows (in thousands):

2026								
2027								294
2028								294
2029								171
								<u><u>\$ 1,337</u></u>

9. Other Assets

Investments in Mutual Water Companies

The Company's investments in various not-for-profit mutual water companies provide it with the right to receive a proportionate share of water from each of the not-for-profit mutual water companies that have been invested in and do not constitute voting shares and/or rights. In January 2023, the Company sold an investment in a mutual water company with a net book value of \$1,320,000 as part of the Northern Properties sale described in Note 3 - Asset Sales and Disposals. In January 2025, the Company sold water pumping rights in the Santa Paula Basin for \$300,000 and the Company recorded a gain on sale of water rights of \$288,000. In August 2025, the Company acquired investments in mutual water companies of \$592,000 as discussed in Note 7 - Equity in Investments. Investments in mutual water companies included in other assets in the Company's consolidated balance sheets as of October 31, 2025 and 2024 were \$7,323,000 and \$6,229,000, respectively.

10. Accrued Liabilities

Accrued liabilities consist of the following as of October 31 (in thousands):

	2025	2024
Compensation	\$ 1,517	\$ 4,147
Property taxes	482	820
Operating expenses	4,830	3,020
Leases	871	2,295
Income taxes payable	—	456
Other	1,590	1,745
	<u><u>\$ 9,290</u></u>	<u><u>\$ 12,483</u></u>

LIMONEIRA COMPANY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

11. Long-Term Debt

Long-term debt is comprised of the following as of October 31 (in thousands):

	2025	2024
AgWest Farm Credit revolving and non-revolving lines of credit: the interest rate of the revolving line of credit is variable based on the one-month SOFR, which was 4.15% at October 31, 2025, plus 3.00%. Interest is payable monthly and principal due in full July 1, 2030.	\$ 72,450	\$ 40,000
Banco de Chile term loan: The interest rate was fixed at 6.48%. The loan was repaid in January 2025.	—	433
Banco de Chile COVID-19 loans: The interest rates are fixed at 3.48% and 4.26%. The loans are payable in monthly installments through September 2026.	31	157
Total long-term debt	<u>72,481</u>	<u>40,590</u>
Less current portion	31	559
Long-term debt, less current portion	<u><u>\$ 72,450</u></u>	<u><u>\$ 40,031</u></u>

In June 2025, the Company entered into a Master Loan Agreement (the “MLA”) with AgWest Farm Credit, formerly known as Farm Credit West, (the “Lender”) dated June 26, 2025, together with a revolving credit facility supplement (the “Revolving Credit Supplement”) and a non-revolving credit facility supplement (the “Non-Revolving Credit Supplement,” and together with the Revolving Credit Supplement, the “Supplements”). The MLA governs the terms of the Supplements. The MLA amends and restates the previous Master Loan Agreement between the Company and the Lender and extends the principal repayment to July 1, 2030. Debt financing costs related to the MLA agreement were immaterial.

The Supplements provide aggregate borrowing capacity of \$115,000,000 comprised of \$114,000,000 under the Revolving Credit Supplement, and \$1,000,000 under the Non-Revolving Credit Supplement which can be used solely to support calls on Letters of Credit. There are no amounts outstanding on the Non-Revolving Credit Supplement. As of October 31, 2025, the Company’s outstanding borrowings under the Revolving Credit Supplement were \$72,450,000 and it had \$41,550,000 available to borrow.

The interest rate in effect under the Revolving Credit Supplement automatically adjusts on the first day of each month. The interest rate for any amount outstanding under the Revolving Credit Supplement is based on the one-month SOFR plus or minus an applicable margin. The applicable margin ranges from 2.15% to 3.00% depending on the ratio of funded indebtedness to earnings before interest, income taxes, depreciation and amortization (“EBITDA”) and may be increased or decreased in the sole discretion of Lender on each anniversary of July 1. The Company may prepay any amounts outstanding under the Revolving Credit Supplement without penalty.

The interest rate in effect under the Non-Revolving Credit Supplement is a variable interest rate established by the Lender. The Company may prepay any amounts outstanding under the Non-Revolving Credit Supplement without penalty.

All indebtedness under the MLA, including any indebtedness under the Supplements, is secured by a first lien on Company-owned stock or participation certificates, Company funds maintained with the Lender, the Lender’s unallocated surplus, certain of the Company’s agricultural properties, certain of the Company’s building fixtures and improvements and investments in mutual water companies associated with the pledged agricultural properties. The MLA includes customary default provisions. Should an event of default occur, the Lender, at its option, may declare all or any portion of the indebtedness under the MLA to be immediately due and payable without demand, notice of nonpayment, protest or prior recourse to collateral, and terminate or suspend the Company’s right to draw or request funds on any loan or line of credit.

LIMONEIRA COMPANY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

11. Long-Term Debt (continued)

The MLA subjects the Company to affirmative and restrictive covenants including, among other customary covenants, financial reporting requirements, requirements to maintain and repair any collateral, restrictions on the sale of assets, restrictions on the use of proceeds, prohibitions on the incurrence of additional debt and restrictions on the purchase or sale of major assets of the Company's business. The Company was subject to an annual financial covenant that required it to maintain compliance with a specific debt service coverage ratio of 1.0:1.0 for the fiscal year ending October 31, 2025, and 1.25:1.0 for any fiscal year ending thereafter. In September 2025, the Lender modified the debt service coverage ratio covenant to defer measurement as of October 31, 2025. In December 2025, the Lender modified the debt service coverage ratio covenant to defer measurement as of October 31, 2026 and resume a debt service coverage ratio of 1.25:1.0 measured as of October 31, 2027 and for any fiscal year ending thereafter.

The Company was also subject to a quarterly financial covenant that required it to maintain compliance with a specific total net leverage ratio as of the end of any fiscal quarter beginning July 31, 2026, with a ratio of no more than 6.0:1.0 for the fiscal quarter ending July 31, 2026, 5.0:1.0 for the fiscal quarter ending October 31, 2026 and 4.5:1.0 for any fiscal quarter ending thereafter. In December 2025, the Lender modified this quarterly financial covenant to defer measurement through July 31, 2027 and resume measurement as of October 31, 2027. Additionally, in December 2025, the Lender added a new quarterly financial covenant for the period January 31, 2026 through July 31, 2027 which requires the Company to maintain a debt to capitalization ratio of no greater than 0.45:1.00 or 45%.

The Company received annual cash patronage dividends from the Lender of \$564,000, \$558,000 and \$1,413,000 for fiscal years 2025, 2024 and 2023, respectively.

Interest is capitalized on non-bearing orchards, real estate development projects and significant construction in progress. The Company capitalized interest of \$1,431,000, \$788,000 and \$864,000 for fiscal years ended 2025, 2024 and 2023, respectively. Capitalized interest is included in property, plant and equipment, real estate development assets and equity in investments in the Company's consolidated balance sheets.

Principal payments on the Company's long-term debt are due as follows (in thousands):

2026	\$ 31
2027	—
2028	—
2029	—
2030	72,450
	<u>\$ 72,481</u>

12. Leases

Lessor Arrangements

The Company enters into leasing transactions in which it rents certain of its assets and the Company is the lessor. These lease contracts are typically classified as operating leases with remaining terms ranging from one month to 17 years with various renewal terms available. All of the residential rentals have month-to-month lease terms.

The following table presents the components of the Company's operating lease portfolio included in property, plant and equipment, net as of October 31 (in thousands):

	2025	2024
Land and land improvements	\$ 12,200	\$ 12,219
Buildings, equipment and building improvements	20,932	20,671
Orchards	8,410	8,410
Less: accumulated depreciation	(10,723)	(9,765)
Property, plant and equipment, net under operating leases	<u>\$ 30,819</u>	<u>\$ 31,535</u>

Depreciation expense for assets under operating leases was \$1,020,000 and \$962,000 for fiscal years 2025 and 2024, respectively.

LIMONEIRA COMPANY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

12. Leases (continued)

Lessor Arrangements (continued)

The Company's rental operations revenue consists of the following for the fiscal years ended October 31 (in thousands):

	2025	2024
Operating lease revenue	\$ 5,738	\$ 5,255
Variable lease revenue	300	325
Total lease revenue	\$ 6,038	\$ 5,580

The future minimum lease payments to be received by the Company related to these operating lease agreements as of October 31, 2025 are as follows (in thousands):

2026	\$ 489
2027	164
2028	106
2029	49
2030	49
Thereafter	592
Total	\$ 1,449

Lessee Arrangements

The Company enters into leasing transactions in which the Company is the lessee. These lease contracts are classified as either operating or finance leases. The Company's lease contracts are generally for agricultural land, packinghouse facilities, equipment and vehicles with remaining lease terms ranging from one to four years, with various term extensions available. Leases with an initial term of 12 months or less are not recorded on the balance sheet and the Company recognizes lease expense for these leases on a straight-line basis over the lease term. Lease costs are primarily included in agribusiness costs and expenses in the Company's consolidated statements of operations.

Lease costs consist of the following for the fiscal years ended October 31 (in thousands):

	2025	2024
Operating lease costs	\$ 2,085	\$ 2,050
Finance lease costs:		
Amortization of lease assets	468	223
Interest on lease liabilities	79	43
Variable lease costs	53	319
Short-term lease costs	336	208
Total lease costs	\$ 3,021	\$ 2,843

LIMONEIRA COMPANY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

12. Leases (continued)

Lessee Arrangements (continued)

Supplemental balance sheet information related to leases consists of the following as of October 31 (in thousands):

	Classification	2025	2024
Assets			
Operating lease ROU assets	Other assets	\$ 640	\$ 2,416
Finance lease assets	Other assets	1,617	772
		<u><u>\$ 2,257</u></u>	<u><u>\$ 3,188</u></u>
Liabilities			
Current operating lease liabilities	Accrued liabilities	\$ 426	\$ 2,075
Current finance lease liabilities	Accrued liabilities	445	220
Non-current operating lease liabilities	Other long-term liabilities	219	400
Non-current finance lease liabilities	Other long-term liabilities	926	418
		<u><u>\$ 2,016</u></u>	<u><u>\$ 3,113</u></u>
Weighted-average remaining lease term (in years):			
Operating leases		1.5	1.5
Finance leases		3.0	3.3
Weighted-average discount rate:			
Operating leases		6.8 %	6.8 %
Finance leases		6.4 %	7.1 %

Supplemental cash flow information related to leases consists of the following for the fiscal years ended October 31 (in thousands):

	2025	2024
Cash paid for amounts included in the measurement of lease liabilities:		
Operating cash outflows from operating leases	\$ 2,137	\$ 2,037
Operating cash outflows from finance leases	\$ 79	\$ 43
Financing cash outflows from finance leases	\$ 581	\$ 360
ROU assets obtained in exchange for new operating lease liabilities	\$ 186	\$ 766
Leased assets obtained in exchange for new finance lease liabilities	\$ 1,313	\$ 677

Future minimum lease payments under non-cancellable leases are as follows (in thousands), which excludes \$1,324,000 of operating and finance lease payments for leases that have been signed but not commenced:

	Operating	Finance	Total
2026	\$ 445	\$ 518	\$ 963
2027	213	494	707
2028	24	374	398
2029	3	121	124
Total lease payments	685	1,507	2,192
Less: Imputed interest	(40)	(136)	(176)
Present value of lease liabilities	<u><u>\$ 645</u></u>	<u><u>\$ 1,371</u></u>	<u><u>\$ 2,016</u></u>

LIMONEIRA COMPANY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

12. Leases (continued)

In addition to operating and finance lease commitments, the Company also has financing transactions which do not meet the definition of a lease, with minimum future payments of \$452,000 for fiscal year 2026 and \$37,000 for fiscal year 2027.

13. Earnings Per Share

Basic net (loss) income per common share is calculated using the weighted-average number of common shares outstanding during the period without consideration of the dilutive effect of conversion of preferred stock. Diluted net (loss) income per common share is calculated using the weighted-average number of common shares outstanding during the period plus the dilutive effect of conversion of unvested, restricted stock and preferred stock. The Series B and Series B-2 convertible preferred shares were anti-dilutive for fiscal years 2025, 2024 and 2023. The computations for basic and diluted net (loss) income per common share are as follows for the fiscal years ended October 31 (in thousands, except per share data):

	2025	2024	2023
Basic net (loss) income per common share:			
Net (loss) income applicable to common stock	\$ (16,482)	\$ 7,215	\$ 8,899
Effect of unvested, restricted stock	(65)	(119)	(146)
Numerator: Net (loss) income for basic EPS	<u>(16,547)</u>	<u>7,096</u>	<u>8,753</u>
Denominator: Weighted average common shares—basic	17,834	17,715	17,603
Basic net (loss) income per common share	<u><u>\$ (0.93)</u></u>	<u><u>\$ 0.40</u></u>	<u><u>\$ 0.50</u></u>
Diluted net (loss) income per common share:			
Net (loss) income for basic EPS	\$ (16,547)	\$ 7,096	\$ 8,753
Effect of dilutive preferred stock	—	—	—
Numerator: Net (loss) income for diluted EPS	<u>(16,547)</u>	<u>7,096</u>	<u>8,753</u>
Weighted average common shares—basic	17,834	17,715	17,603
Effect of dilutive preferred stock	—	—	—
Denominator: Weighted average common shares—diluted	17,834	17,715	17,603
Diluted net (loss) income per common share	<u><u>\$ (0.93)</u></u>	<u><u>\$ 0.40</u></u>	<u><u>\$ 0.50</u></u>

Diluted net (loss) income per common share is calculated using the more dilutive method of either the two-class method or the treasury stock method. Unvested stock-based compensation awards that contain non-forfeitable rights to dividends as participating shares are included in computing earnings per share. The Company's unvested, restricted stock awards qualify as participating shares. Diluted net (loss) income per common share was calculated under the two-class method for fiscal years 2025, 2024 and 2023.

14. Related-Party Transactions

The Company has transactions with equity method investments and various related parties summarized in Note 6 - Real Estate Development, Note 7 - Equity in Investments and in the tables below (in thousands):

Ref	Related-Party	October 31, 2025			October 31, 2024		
		Balance Sheet			Balance Sheet		
		Receivables/ Other from Related Parties, net	Other Assets	Payables to Related Parties	Receivables/ Other from Related Parties, net	Other Assets	Payables to Related Parties
2	Mutual water companies	\$ —	\$ 514	\$ 117	\$ —	\$ 526	\$ 105
5	YMIDD	\$ 202	\$ —	\$ —	\$ 206	\$ —	\$ —
6	FGF	\$ 2,771	\$ 514	\$ 757	\$ 2,184	\$ 2,383	\$ 837
7	LLCB	\$ —	\$ —	\$ 3,444	\$ —	\$ —	\$ 3,444
9	Rosales	\$ —	\$ —	\$ 1,671	\$ —	\$ —	\$ 629
10	Del Mar	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 527

LIMONEIRA COMPANY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

14. Related-Party Transactions (continued)

Ref	Related-Party	Fiscal Year Ended October 31, 2025				Fiscal Year Ended October 31, 2024			
		Consolidated Statement of Operations				Consolidated Statement of Operations			
		Net Revenue Agribusiness	Net Revenue Other Operations	Agribusiness Expense and Other	Dividends Paid	Net Revenue Agribusiness	Net Revenue Other Operations	Agribusiness Expense and Other	Dividends Paid
1	Employees	\$ —	\$ 926	\$ —	\$ —	\$ —	\$ 920	\$ —	\$ —
2	Mutual water companies	\$ —	\$ —	\$ 796	\$ —	\$ —	\$ —	\$ 1,032	\$ —
3	Cooperative association	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 576	\$ —
5	YMIDD	\$ 1,290	\$ —	\$ 160	\$ —	\$ 1,273	\$ —	\$ 139	\$ —
6	FGF	\$ 330	\$ 200	\$ —	\$ —	\$ 330	\$ 200	\$ —	\$ —
8	Principal Owner	\$ —	\$ —	\$ —	\$ 973	\$ —	\$ —	\$ —	\$ 938
9	Rosales	\$ 4,102	\$ —	\$ 7,125	\$ —	\$ 4,541	\$ —	\$ 5,387	\$ —
10	Del Mar	\$ 238	\$ —	\$ 216	\$ —	\$ 128	\$ —	\$ 1,182	\$ —
11	Law firm	\$ —	\$ —	\$ 291	\$ —	\$ —	\$ —	\$ —	\$ —

Ref	Related-Party	Year Ended October 31, 2023			
		Consolidated Statement of Operations			
		Net Revenue Agribusiness	Net Revenue Other Operations	Agribusiness Expense and Other	Dividends Paid
1	Employees	\$ —	\$ 888	\$ —	\$ —
2	Mutual water companies	\$ —	\$ —	\$ 1,306	\$ —
3	Cooperative association	\$ —	\$ —	\$ 1,689	\$ —
4	Cadiz / Fenner / WAM	\$ —	\$ —	\$ 2,074	\$ —
5	YMIDD	\$ 1,080	\$ —	\$ 134	\$ —
6	FGF	\$ 330	\$ 224	\$ —	\$ —
8	Principal Owner	\$ —	\$ —	\$ —	\$ 867
9	Rosales	\$ 4,581	\$ —	\$ 5,826	\$ —
10	Del Mar	\$ 206	\$ —	\$ 1,161	\$ —

⁽¹⁾ Employees - The Company rents certain of its residential housing assets to employees on a month-to-month basis and recorded rental income from employees.

⁽²⁾ Mutual water companies - The Company has representation on the boards of directors of the mutual water companies in which the Company has investments, as well as other water districts. Refer to Note 9 - Other Assets. The Company recorded capital contributions, purchased water and water delivery services and had water payments due to the mutual water companies and districts.

⁽³⁾ Cooperative association - The Company has representation on the board of directors of a non-profit cooperative association that provided pest control services for the agricultural industry through fiscal year 2024. The Company purchased services and supplies from them.

⁽⁴⁾ Cadiz / Fenner / WAM - A member of the Company's board of directors served as the CEO, President and a member of the board of directors of Cadiz, Inc. through December 31, 2023. As of January 1, 2024, Cadiz, Inc. is no longer a related-party. In 2013, the Company entered a long-term lease agreement (the "Lease") with Cadiz Real Estate, LLC ("Cadiz"), a wholly owned subsidiary of Cadiz, Inc., and leased 670 acres located in eastern San Bernardino County, California. In 2016, Cadiz assigned this lease to Fenner Valley Farms, LLC ("Fenner"), a subsidiary of Water Asset Management, LLC ("WAM"). As of the date of the lease assignment, the Company no longer had any related-party transactions with Cadiz. An affiliate of WAM is the holder of 9,300 shares of the Company's Series B-2 convertible preferred stock and the Company paid dividends to such affiliate. The annual base rent was equal to the sum of \$200 per planted acre and 20% of gross revenues from the sale of harvested lemons (less operating expenses), not to exceed \$1,200 per acre per year. Upon the adoption of ASC 842, the Company recorded a ROU asset and corresponding lease liability, which were written off in fiscal year 2023 upon cessation of farming operations.

⁽⁵⁾ Yuma Mesa Irrigation and Drainage District ("YMIDD") - The Company has representation on the board of directors of YMIDD. The Company purchased water from YMIDD and had no amounts payable to them for such purchases. Additionally, the Company received fallowing revenue from YMIDD and had a receivable outstanding.

LIMONEIRA COMPANY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

14. Related-Party Transactions (continued)

⁽⁶⁾ FGF Trapani (“FGF”) - FGF is a 49% partner in the Trapani Fresh joint venture in Argentina and the Company had a receivable from FGF for lemon sales and the sale of packing supplies and a payable due to FGF for fruit purchases and services. The Company records revenue related to the licensing of intangible assets to FGF. The Company leases the Santa Clara ranch to FGF and records rental revenue related to the leased land. In fiscal year 2025, the Company recorded a reserve of \$1,017,000 against the receivable which is recorded in selling, general and administrative expenses.

⁽⁷⁾ LLCB - Refer to Note 6 - Real Estate Development.

⁽⁸⁾ Principal owner - The Company has one principal owner with ownership shares over 10% and paid dividends to such owner.

⁽⁹⁾ Rosales - The Company has an equity interest in Rosales as further described in Note 7 - Equity in Investments. The Company recognizes lemon and orange sales to Rosales, procures lemons and oranges from Rosales and has amounts due to Rosales for such sales and purchases.

⁽¹⁰⁾ Del Mar - The Company has an interest in Del Mar as a general partner and as a limited partner as further described in Note 7 - Equity in Investments. Through August 3, 2025, the Company provided Del Mar with farm management services and Del Mar marketed lemons through the Company. The Company had an amount payable due to Del Mar for such lemon procurement in fiscal year 2024.

⁽¹¹⁾ Law firm - One of the Company’s directors is a partner at a law firm that provided legal services to the Company and the Company had amounts due for such services.

15. Income Taxes

A reconciliation of income before income taxes for domestic and foreign locations for the fiscal years ended October 31 are as follows (in thousands):

	2025	2024	2023
United States	\$ (19,126)	\$ 12,894	\$ 14,395
Foreign	(1,879)	(1,347)	(1,031)
(Loss) income before income taxes	<u><u>\$ (21,005)</u></u>	<u><u>\$ 11,547</u></u>	<u><u>\$ 13,364</u></u>

LIMONEIRA COMPANY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

15. Income Taxes (continued)

The components of the provision for income taxes for the fiscal years ended October 31 are as follows (in thousands):

	2025	2024	2023
Current:			
Federal	\$ (108)	\$ (4,493)	\$ (5,696)
State	51	(1,972)	(498)
Foreign	—	5	—
Total current tax provision	<u>(57)</u>	<u>(6,460)</u>	<u>(6,194)</u>
Deferred:			
Federal	3,338	1,641	2,665
State	1,368	446	(717)
Foreign	—	—	(1)
Total deferred tax benefit	<u>4,706</u>	<u>2,087</u>	<u>1,947</u>
Total income tax benefit (provision)	<u><u>\$ 4,649</u></u>	<u><u>\$ (4,373)</u></u>	<u><u>\$ (4,247)</u></u>

Deferred income taxes reflect the net of temporary differences between the carrying amount of the assets and liabilities for financial reporting and income tax purposes. The components of deferred income tax assets as of October 31 are as follows (in thousands):

	2025	2024
Deferred income tax assets:		
Reserves and other accruals	\$ 26	\$ 1,233
Net operating losses	7,570	1,645
Lease liabilities	137	679
Amortization	59	—
Other assets	239	366
Interest expense limitation	681	—
Stock-based compensation	1,322	1,761
Total deferred income tax assets	<u>10,034</u>	<u>5,684</u>
Valuation allowance	<u>(2,951)</u>	<u>(1,973)</u>
Total net deferred income tax assets	<u><u>7,083</u></u>	<u><u>3,711</u></u>

	2025	2024
Deferred income tax liabilities:		
Property taxes	(100)	(193)
Depreciation	(11,234)	(13,182)
Amortization	—	(40)
Land and other indefinite life assets	(4,197)	(4,207)
Investment in joint ventures and other basis adjustments	(6,626)	(5,334)
Right-of-use assets	(137)	(663)
Prepays and receivables	(165)	(174)
Other	(2)	(2)
Total deferred income tax liabilities	<u>(22,461)</u>	<u>(23,795)</u>
Net deferred income tax liabilities	<u><u>\$ (15,378)</u></u>	<u><u>\$ (20,084)</u></u>

	2025	2024
Deferred income taxes — noncurrent assets	\$ —	\$ —
Deferred income taxes — noncurrent liabilities	\$ (15,378)	\$ (20,084)

LIMONEIRA COMPANY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

15. Income Taxes (continued)

The Company periodically evaluates the recoverability of the deferred tax assets. The Company recognizes deferred tax assets to the extent that it believes that these assets are more likely than not to be realized. In making such a determination, the Company considers all available positive and negative evidence, including future reversals of existing taxable temporary differences, projected future taxable income, tax-planning strategies, and results of recent operations. The Company recorded a valuation allowance of \$2,951,000 on the net deferred tax assets of its subsidiaries in Argentina, Chile and Holland as of October 31, 2025 as the Company does not believe it is more likely than not that these deferred tax assets will be realized due to the recent history of cumulative pre-tax book losses and lack of objectively verifiable future sources of taxable income.

As of October 31, 2025, the Company recorded a deferred tax asset of \$7,570,000 related to its state and foreign net operating loss carryforwards. The net operating losses begin to expire as follows (in thousands):

Jurisdiction	Gross Amount	Begin to Expire
Federal	19,488	Indefinite
State	23,760	10/31/2040
Chile	5,455	Indefinite
Holland	152	10/31/2026
Argentina	1,866	10/31/2027

The benefit (provision) for income taxes differs from the amount of income tax determined by applying the U.S. statutory federal income tax rate to pretax income as a result of the following differences for the fiscal years ended October 31 (in thousands):

	2025		2024		2023	
	Amount	%	Amount	%	Amount	%
Benefit (provision) at statutory rates	\$ 4,411	(21.0)%	\$ (2,425)	(21.0)%	\$ (2,806)	(21.0)%
State income tax, net of federal benefit	1,141	(5.4)%	(1,201)	(10.4)%	(814)	(6.2)%
Share-based compensation	83	(0.4)%	243	2.1 %	20	0.2 %
Executive compensation	(505)	2.4 %	(561)	(4.9)%	(395)	(3.0)%
Tax law change	—	— %	—	— %	137	1.0 %
State rate adjustment	(1)	— %	(64)	(0.6)%	(95)	(0.7)%
Valuation allowance	(986)	4.7 %	(80)	(0.7)%	(436)	(3.3)%
Foreign rate differential	115	(0.6)%	(85)	(0.7)%	66	0.5 %
Noncontrolling interests, net	(76)	0.4 %	(114)	(1.0)%	(48)	(0.4)%
Other permanent items	509	(2.4)%	(86)	(0.7)%	247	1.9 %
Tax credit and others	(42)	0.2 %	—	— %	(123)	(0.8)%
Total income tax benefit (provision)	<u>\$ 4,649</u>	<u>(22.1)%</u>	<u>\$ (4,373)</u>	<u>(37.9)%</u>	<u>\$ (4,247)</u>	<u>(31.8)%</u>

As of October 31, 2025 and 2024, the Company had no unrecognized tax benefits. The Company files income tax returns in the U.S., California, Arizona, Chile, Argentina and Holland. The Company is no longer subject to significant U.S., state and Chilean income tax examinations for years prior to the statutory periods of three years for federal, four years for state and three years for Chilean tax jurisdictions. The Company recognizes interest expense and penalties related to income tax matters as a component of income tax expense. There were no accrued interest or penalties associated with uncertain tax positions as of October 31, 2025.

16. Retirement Plans

The Limoneira Company Retirement Plan (the “Plan”) was a noncontributory, defined benefit, single employer pension plan, which provided retirement benefits for all eligible employees. Benefits paid by the Plan were calculated based on years of service, highest five-year average earnings, primary Social Security benefit and retirement age. Effective June 2004, the Company froze the Plan, and no additional benefits accrued to participants subsequent to that date. The Plan was administered by Principal Bank and Mercer Human Resource Consulting. In fiscal year 2021, the Company terminated the Plan effective December 31, 2021.

LIMONEIRA COMPANY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

16. Retirement Plans (continued)

During fiscal year 2023, the Company made funding contributions of \$2,500,000 to fully fund and settle the plan obligations. Lump sum payments were made to a portion of the active and vested terminated participants and annuities were purchased for all remaining participants from an insurance company. There are no remaining benefit obligations or plan assets, and the remaining accumulated other comprehensive loss was fully recognized.

The Plan was funded consistent with the funding requirements of federal law and regulations. Plan assets were invested in a group trust consisting primarily of cash.

The Company has a 401(k) plan in which an employee can participate after one month of employment. Employees may elect to defer up to 100% of their annual earnings subject to Internal Revenue Code limits. The Company makes a matching contribution on these deferrals up to 4% of the employee's annual earnings after one year of employment. Participants vest in any matching contribution at a rate of 20% per year beginning after one year of employment. In addition, for calendar year 2024 and 2023, the Company contributed a discretionary profit sharing of 2% of gross wages deposited into the 401(k) account of all eligible employees. The Company contributed to the plan and recognized expenses of \$629,000, \$915,000 and \$676,000, during fiscal years 2025 and 2024 and 2023, respectively.

17. Commitments and Contingencies

Litigation and Legal Proceedings

The Company is from time to time involved in various lawsuits and legal proceedings that arise in the ordinary course of business. At this time, the Company is not aware of any pending or threatened litigation against it that it expects will have a material adverse effect on its business, financial condition, liquidity or operating results. Legal claims are inherently uncertain, however, and it is possible that the Company's business, financial condition, liquidity and/or operating results could be adversely affected in the future by legal proceedings.

The Company was party to a lawsuit, initiated on March 27, 2018, against Southern California Edison in Superior Court of the State of California, County of Los Angeles whereby the Company claimed unspecified damages, attorneys' fees and other costs, as a result of the Thomas Fire in fiscal year 2018. On April 18, 2023, the Company entered into a Confidential Settlement Agreement and Release (the "Settlement Agreement") with Southern California Edison Company and Edison International to formally resolve any and all claims related to the fire. Under the terms of the Settlement Agreement, the Company was awarded a total settlement of \$9,000,000. On May 19, 2023, the Company received \$6,109,000, net of legal and related costs, of which \$3,840,000 was recorded in agribusiness revenues and \$2,269,000 was recorded in gain on legal settlement.

18. Series B and Series B-2 Preferred Stock

Series B Convertible Preferred Stock

In 1997, in connection with the acquisition of Ronald Michaelis Ranches, Inc., the Company issued 30,000 shares of Series B Convertible Preferred Stock at \$100.00 par value (the "Series B Stock").

Dividends: The holders of shares of Series B Stock are entitled to receive cumulative cash dividends at an annual rate of 8.75% of par value. Such dividends are payable quarterly on the first day of January, April, July and October in each year.

Voting Rights: Each holder of Series B Stock is entitled to ten votes on all matters submitted to a vote of the stockholders of the Company.

Redemption: The Company, at the option of the Board of Directors, may redeem the Series B Stock, as a whole or in part, at any time or from time to time on or after August 1, 2017 and before July 31, 2027, at a redemption price equal to the par value thereof, plus accrued and unpaid dividends thereon to the date fixed for redemption. Redemption by the Company of a portion of the Series B Stock totaling 14,790 shares is subject to certain conditions agreed upon between the Company and the holders of this portion of the Series B Stock.

LIMONEIRA COMPANY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

18. Series B and Series B-2 Preferred Stock (continued)

Series B Convertible Preferred Stock (continued)

Conversion: The holders of Series B Stock have the right, at their option, to convert such shares into shares of Common Stock of the Company at any time prior to redemption. The conversion price is \$8.00 per share of Common Stock. Pursuant to the terms of the Certificate of Designation, Preferences and Rights of the Series B Stock, the conversion price shall be adjusted to reflect any dividends paid in Common Stock of the Company, the subdivision of the Common Stock of the Company into a greater number of shares of Common Stock of the Company or upon the advice of legal counsel.

Put: The holders of Series B Stock may at any time after July 1, 2017 and before June 30, 2027 cause the Company to repurchase such shares at a repurchase price equal to the par value thereof, plus accrued and unpaid dividends thereon to the date fixed for repurchase. The put features of a portion of the Series B Stock totaling 14,790 shares are subject to certain conditions agreed upon between the Company and the holders of this portion of the Series B Stock.

Because the Series B Stock may be redeemed by holders of the shares at their discretion beginning July 1, 2017, the redemption is outside the control of the Company and accordingly, the Series B Stock has been classified as temporary equity.

Series B-2 Convertible Preferred Stock

During March and April of 2014, pursuant to a Series B-2 Stock Purchase Agreement dated March 21, 2014, the Company issued an aggregate of 9,300 shares of Series B-2, 4% voting preferred stock with a par value of \$100.00 per share (“Series B-2 Preferred Stock”) to WPI-ACP Holdings, LLC (“WPI”), an entity affiliated with WAM for total proceeds of \$9,300,000. The transactions were exempt from the registration requirements of the Securities Act of 1933, as amended. The Series B-2 Preferred Stock has the following rights, preferences, privileges, and restrictions:

Conversion: Each share of Series B-2 Preferred Stock is convertible into common stock at a conversion price equal to the greater of (a) the then-market price of the Company’s common stock based upon the closing price of the Company’s common stock on The NASDAQ Stock Market, LLC or on such other principal market on which the Company’s common stock may be trading or (b) \$15.00 per share of common stock. Shares of Series B-2 Preferred Stock may be converted into common stock (i) at any time prior to the redemption thereof, or (ii) in the event the Option Agreement (as defined below) is terminated without all of the shares of Series B-2 Preferred Stock having been redeemed, within 30 calendar days following such termination.

Dividends: The holder of shares of the Series B-2 Preferred Stock is entitled to receive cumulative cash dividends at an annual rate of 4% of the liquidation value of \$1,000 per share. Such dividends are payable quarterly on the first day of January, April, July and October in each year.

Liquidation Rights: In the event of any voluntary or involuntary liquidation, dissolution or winding up of the Company, the holder of shares of the Series B-2 Preferred Stock is entitled to be paid out of the assets available for distribution, before any payment is made to the holders of the Company’s common stock or any other series or class of the Company’s shares ranking junior to the Series B-2 Preferred Stock, an amount equal to the liquidation value of \$1,000 per share, plus an amount equal to all accrued and unpaid dividends.

Voting Rights: Each share of Series B-2 Preferred Stock is entitled to one vote on all matters submitted to a vote of the Company’s stockholders.

Redemption: The Company may redeem shares of Series B-2 Preferred Stock only (i) from WPI or its designee and (ii) upon, and to the extent of, an election to exercise the option pursuant to the Option Agreement, described below, at a redemption price equal to the liquidation value of \$1,000 per share plus accrued and unpaid dividends.

Because the Series B-2 Preferred Stock may be redeemed by WPI at its discretion with the exercise of the Option Agreement, the redemption is outside the control of the Company and accordingly, the Series B-2 Preferred Stock has been classified as temporary equity.

In connection with the sale of the Series B-2 Preferred Stock, Associated Citrus Packers, Inc. (“Associated”) and another affiliate of WAM (“WPI-ACP”), entered into a series of agreements related to the future ownership and disposition of farmland with associated Colorado River water rights and other real estate that is held by Associated in Yuma, Arizona. The agreements allow the parties to explore strategies that will make the highest and best use of those assets, including but not limited to the sale or lease of assets or the expansion of a fallowing and water savings program in which a portion of Associated’s property is currently enrolled.

LIMONEIRA COMPANY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

18. Series B and Series B-2 Preferred Stock (continued)

Series B-2 Convertible Preferred Stock (continued)

The net proceeds of any monetization event would be shared equally by the parties. The agreements entered into include a Water Development Agreement and an Option Agreement. Pursuant to the Water Development Agreement, Associated granted WPI-ACP exclusive rights to develop water assets attributable to the real estate owned by Associated for the mutual benefit of Associated and WAM. Pursuant to the Option Agreement, Associated granted WPI-ACP an option to purchase an undivided interest of up to one-half of the real estate owned by Associated in Yuma County, Arizona (the “Property”) and the water rights associated therewith until January 1, 2026. In June 2025, the parties agreed to extend the option agreement to January 1, 2027. The purchase price for the Property subject to the Option Agreement will be paid via the redemption by the Company of a proportionate percentage of the Series B-2 Preferred Stock. Unless and until a definitive agreement or definitive agreements with respect to Associated’s real estate and water rights is entered into that would cause the cessation of farming operations, Associated expects to continue farming the Property and recognize all results of operations and retain all proceeds from such operations.

19. Stockholders’ Equity

Series A Junior Participating Preferred Stock

The Company has 20,000 shares of preferred stock authorized as Series A Junior Participating Preferred Stock at \$0.01 par value (the “Series A Stock”). No shares are issued or outstanding.

Stock-based Compensation

The Company has a stock-based compensation plan (the “Stock Plan”) that allows for the grant of restricted common stock of the Company to members of management, key executives and non-employee directors. The fair value of such awards is based on the fair value of the Company’s stock on the date of grant, and all are classified as equity awards. The Stock Plan had 843,925 remaining shares available to be issued as of October 31, 2025.

Management Performance Awards

Certain time-based restricted stock grants are made to management under the Stock Plan and generally vest over a three-year period as service is provided. In November 2024, 20,555 shares of restricted stock with a per share price of \$25.54 were granted to management. The related compensation expense of \$525,000 will be recognized over three years as the shares vest. In December 2024, 6,194 shares of restricted stock with a per share price of \$26.30 were granted to management. The related compensation expense of \$163,000 will be recognized over three years as the shares vest. In October 2025, 10,992 shares of restricted stock with a per share price of \$14.13 were granted to management and vested upon issuance. The related compensation expense of \$155,000 was recognized in fiscal year 2025.

In fiscal years 2024 and 2025, the Company entered into Performance Share-Based Award Agreements with members of management whereby the employees may be granted shares of common stock in the future based on the achievement of certain long-term performance goals over a three-year period. As of October 31, 2025, the maximum number of potential shares to be awarded is 95,324 shares. The Company recorded \$50,000 of stock compensation expense during fiscal year 2025, based on the awards probable of vesting.

Executive Awards

Certain time-based restricted stock grants are made to key executives under the Stock Plans and generally vest over a three-year period as service is provided. In November 2024, 29,366 shares of restricted stock with a per share price of \$25.54 were granted to key executives. The related compensation expense of \$750,000 will be recognized equally over the next three years as the shares vest.

LIMONEIRA COMPANY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

19. Stockholders' Equity (continued)

Stock-based Compensation (continued)

Executive Awards (continued)

In fiscal year 2022, the Company entered into Retention Bonus Agreements with key executives (collectively, the "Retention Bonus Agreements") whereby the executives are eligible to receive cash and restricted stock grants. During December 2024, the Company granted 2,972 shares of restricted stock with a per share price of \$26.30 to key executives related to the Retention Bonus Agreements. The related compensation expense of \$78,000 will be recognized over the next year as the shares vest.

In fiscal years 2024 and 2025, the Company entered into Performance Share-Based Award Agreements with key executives whereby the executives may be granted shares of common stock in the future based on the achievement of certain long-term performance goals over a three-year period. As of October 31, 2025, the maximum number of potential shares to be awarded is 164,889 shares. The Company recorded \$182,000 of stock compensation expense during fiscal year 2025, based on the awards probable of vesting.

Director Awards

Certain time-based restricted stock grants are made on an annual basis to non-employee directors under the Stock Plan and generally vest after a one-year period as service is provided. During April 2025, 30,540 shares were granted as Director Awards with a per share price of \$16.70.

Summary of Awards

A summary of the Performance, Executive, and Director Awards granted under the Stock Plan, and the weighted average grant prices, during the fiscal years ended October 31, is as follows:

	2025		2024		2023	
	Number of Shares	Weighted-Average Grant Price	Number of Shares	Weighted-Average Grant Price	Number of Shares	Weighted-Average Grant Price
Performance Awards	37,741	\$ 22.34	76,236	\$ 19.80	79,972	\$ 13.19
Executive Awards	32,338	\$ 25.61	106,713	\$ 17.18	193,381	\$ 14.87
Director Awards	30,540	\$ 16.70	27,087	\$ 19.28	22,836	\$ 16.26
Total	<u>100,619</u>	<u>\$ 21.68</u>	<u>210,036</u>	<u>\$ 18.40</u>	<u>296,189</u>	<u>\$ 14.52</u>

The Company recognized \$3,077,000, \$4,116,000 and \$3,841,000 of stock-based compensation for fiscal years 2025, 2024 and 2023, respectively, of which the majority of the expense is included in selling, general and administrative expenses for all years presented. Forfeitures are accounted for in the period that the forfeiture occurs. The income tax benefit recognized in the income statement for stock-based compensation arrangements was \$957,000, \$1,451,000 and \$1,075,000 for fiscal years 2025, 2024 and 2023, respectively. The total fair value of shares vested was \$3,798,000, \$3,976,000 and \$1,323,000 for fiscal years 2025, 2024 and 2023, respectively. The Company has unrecognized stock-based compensation expense of \$1,036,000 as of October 31, 2025, which is expected to be recognized over the next one to two years as the shares vest. All unvested shares are expected to vest.

Exchange of Common Stock

During fiscal years 2025, 2024 and 2023 members of management exchanged 96,899, 117,897 and 39,472 shares of common stock with fair values of \$1,955,000, \$2,313,000 and \$567,000, respectively, at the dates of the exchanges, for the payment of payroll taxes associated with the vesting of shares under the Company's stock-based compensation programs.

LIMONEIRA COMPANY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

19. Stockholders' Equity (continued)

Stock-based Compensation (continued)

Summary of Nonvested Shares

A summary of the status of the Company's nonvested shares as of October 31, 2025, and changes during fiscal year 2025, is presented below:

	Number of Shares	Weighted-Average Grant Price
Nonvested at October 31, 2024	260,147	\$ 17.16
Granted	100,619	\$ 21.68
Vested	(216,394)	\$ 17.55
Nonvested at October 31, 2025	<u>144,372</u>	<u>\$ 19.72</u>

Dividend

On December 16, 2025, the Company declared a cash dividend of \$0.075 per common share payable on January 16, 2026, in the aggregate amount of \$1,360,000 to common stockholders of record as of December 30, 2025.

Treasury Stock

Share Repurchase Program

In March 2025, the Company's Board of Directors approved a share repurchase program authorizing the Company to purchase up to \$30,000,000 of its shares of outstanding common stock. The share repurchase program may be modified, suspended or discontinued at any time and does not commit the Company to repurchase any shares. No shares have been repurchased under this program.

20. Segment Information

The Company operates in four reportable operating segments: fresh lemons, lemon packing, avocados and other agribusiness. The reportable operating segments of the Company are strategic business units with different products and services, distribution processes and customer bases. The fresh lemons segment includes sales, growing and harvest costs and third-party grower and supplier costs relative to fresh lemons. The lemon packing segment includes packing revenues and packing costs. Fresh lemons and lemon packing revenues relate to lemons grown on the Company's orchards and lemons procured from third-party growers. The avocados segment includes sales, farming and harvest costs. The other agribusiness segment primarily includes sales, farm management, growing and harvest costs, brokered fruit costs of oranges and specialty citrus, wine grapes, fallowing revenue, shipping revenue and shipping costs. During fiscal year 2025, the Company changed its presentation of fresh lemons and lemon packing revenue and costs to remove reference to intersegment revenue, intersegment costs and expenses and eliminations. Prior years' information has been restated to conform to the current year's presentation.

The Company's CODM is the chief executive officer. The Company's CODM measures the operating performance of the Company's operating segments and allocates resources based on its evaluation. Revenues and operating income or loss, excluding depreciation and amortization, are used to monitor budget versus actual results. The significant expense categories and amounts align with the segment-level information that is regularly provided to the Company's CODM. No asset information is provided for reportable operating segments, as these specified amounts are not included in the measure of segment profit or loss reviewed by the Company's CODM. The Company does not separately allocate depreciation and amortization to its fresh lemons, lemon packing, avocados and other agribusiness segments. The Company also does not allocate impairment charges, various gains or losses included in operating income or loss, selling, general and administrative expenses, total other income or expense and income taxes, or specifically identify them to its operating segments.

LIMONEIRA COMPANY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

20. Segment Information (continued)

The Company adopted ASU 2023-07 as of fiscal year 2025 and, as a result, expanded its segment information to include significant segment expenses and other segment items. Other segment items for the lemon packing segment include lease expenses, utilities, repairs and maintenance, professional assessments and fees, insurance, property taxes, custom packing and other packinghouse operational expenses. Other segment items for the other agribusiness segment are primarily shipping expenses. Other segment items in Corporate and Other include rental and operations expenses. Prior years' information has been restated to conform to the current year's presentation.

Segment information for fiscal year 2025 is as follows (in thousands):

	Fresh Lemons	Lemon Packing	Avocados	Other Agribusiness	Total Agribusiness	Corporate and Other	Total
Revenues from external customers	\$ 75,811	\$ 49,147	\$ 11,741	\$ 16,986	\$ 153,685	\$ 6,038	\$ 159,723
Costs and expenses, excluding depreciation and amortization:							
Labor and benefits	—	19,820	—	—	19,820	—	19,820
Packing supplies and fruit treatments	—	13,799	—	—	13,799	—	13,799
Harvest costs	7,777	—	1,385	333	9,495	—	9,495
Growing costs	8,884	—	4,621	4,005	17,510	—	17,510
Third party grower and supplier costs	60,928	—	—	9,140	70,068	—	70,068
Other segment items	—	13,762	—	2,113	15,875	3,786	19,661
Gain on sales of water rights	—	—	—	—	—	(1,488)	(1,488)
Loss on disposal of assets, net	—	—	—	—	—	706	706
Gain on remeasurement of previously held equity method investment	—	—	—	—	—	(2,852)	(2,852)
Selling, general and administrative	—	—	—	—	—	24,200	24,200
Total costs and expenses, excluding depreciation and amortization	77,589	47,381	6,006	15,591	146,567	24,352	170,919
Depreciation and amortization	—	—	—	—	8,243	966	9,209
Operating (loss) income	\$ (1,778)	\$ 1,766	\$ 5,735	\$ 1,395	\$ (1,125)	\$ (19,280)	\$ (20,405)
Total other expense						(600)	
Loss before income tax benefit						\$ (21,005)	

Segment information for fiscal year 2024 is as follows (in thousands):

	Fresh Lemons	Lemon Packing	Avocados	Other Agribusiness	Total Agribusiness	Corporate and Other	Total
Revenues from external customers	\$ 86,917	\$ 49,258	\$ 25,114	\$ 24,634	\$ 185,923	\$ 5,580	\$ 191,503
Costs and expenses, excluding depreciation and amortization:							
Labor and benefits	—	16,841	—	—	16,841	—	16,841
Packing supplies and fruit treatments	—	10,902	—	—	10,902	—	10,902
Harvest costs	8,877	—	3,058	650	12,585	—	12,585
Growing costs	10,258	—	4,276	13,043	27,577	—	27,577
Third party grower and supplier costs	65,046	—	—	7,130	72,176	—	72,176
Other segment items	—	15,008	—	2,601	17,609	4,605	22,214
Impairment of intangible asset	—	—	—	—	—	643	643
Gain on disposal of assets, net	—	—	—	—	—	(507)	(507)
Selling, general and administrative	—	—	—	—	—	26,876	26,876
Costs and expenses, excluding depreciation and amortization:	84,181	42,751	7,334	23,424	157,690	31,617	189,307
Depreciation and amortization	—	—	—	—	7,117	1,257	8,374
Operating (loss) income	\$ 2,736	\$ 6,507	\$ 17,780	\$ 1,210	\$ 21,116	\$ (27,294)	\$ (6,178)
Total other income						17,725	
Income before income tax provision						\$ 11,547	

LIMONEIRA COMPANY

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED)

20. Segment Information (continued)

Segment information for fiscal year 2023 is as follows (in thousands):

	Fresh Lemons	Lemon Packing	Avocados	Other Agribusiness	Total Agribusiness	Corporate and Other	Total
Revenues from external customers	\$ 86,364	\$ 51,654	\$ 7,046	\$ 29,317	\$ 174,381	\$ 5,520	\$ 179,901
Costs and expenses, excluding depreciation and amortization:							
Labor and benefits	—	19,221	—	—	19,221	—	19,221
Packing supplies and fruit treatments	—	14,711	—	—	14,711	—	14,711
Harvest costs	17,374	—	759	480	18,613	—	18,613
Growing costs	17,995	—	3,275	12,108	33,378	—	33,378
Third party grower and supplier costs	51,152	—	—	10,122	61,274	—	61,274
Other segment items	—	11,757	—	2,892	14,649	3,925	18,574
Gain on legal settlement	—	—	—	—	—	(2,269)	(2,269)
Gain on disposal of assets, net	—	—	—	—	—	(28,849)	(28,849)
Selling, general and administrative	—	—	—	—	—	25,889	25,889
Costs and expenses (gains), excluding depreciation and amortization	86,521	45,689	4,034	25,602	161,846	(1,304)	160,542
Depreciation and amortization	—	—	—	—	7,323	1,253	8,576
Operating income (loss)	<u>\$ (157)</u>	<u>\$ 5,965</u>	<u>\$ 3,012</u>	<u>\$ 3,715</u>	<u>\$ 5,212</u>	<u>\$ 5,571</u>	<u>\$ 10,783</u>
Total other income							2,581
Income before income tax provision							<u><u>\$ 13,364</u></u>

Revenue related to rental operations are included in “Corporate and Other.” The detail of other agribusiness revenues for fiscal years ended October 31, is as follows (in thousands):

	2025	2024	2023
Oranges	\$ 7,745	\$ 5,189	\$ 5,779
Specialty citrus and wine grapes	4,010	5,089	9,515
Farm management	1,622	10,212	9,931
Other	3,609	4,144	4,092
Other agribusiness revenues	<u>\$ 16,986</u>	<u>\$ 24,634</u>	<u>\$ 29,317</u>

21. Subsequent Events

The Company evaluated events subsequent to October 31, 2025 through the date of this filing, to assess the need for potential recognition or disclosure in this Annual Report. Based upon this evaluation, except as described in the notes to consolidated financial statements, it was determined that no other subsequent events occurred that require recognition or disclosure in the consolidated financial statements.

Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure.

None.

Item 9A. Controls and Procedures

Disclosure Controls and Procedures. As of October 31, 2025, we carried out an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our “disclosure controls and procedures,” as such term is defined in Rule 13a-15(e) promulgated under the Exchange Act. Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective as of the end of the period covered by this Annual Report.

Internal Control over Financial Reporting. Refer to “Management’s Report on Internal Control over Financial Reporting” and “Report of Independent Registered Public Accounting Firm” below.

Management’s Report on Internal Control over Financial Reporting

Management of Limoneira Company (the “Company”) is responsible for establishing and maintaining adequate internal control over financial reporting as such term is defined in the Exchange Act Rule 13a-15(f). Internal control over financial reporting is designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

The Company’s management, including the principal executive officer and principal financial officer, conducted an evaluation of the effectiveness of Limoneira Company’s internal control over financial reporting, based on the framework in *Internal Control—Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission. Based on this evaluation, management concluded that internal control over financial reporting was effective as of October 31, 2025. Deloitte & Touche LLP, an independent registered public accounting firm, audited the effectiveness of the Company’s internal control over financial reporting and issued a report on internal control over financial reporting, which is included herein.

Harold S. Edwards
President and Chief Executive Officer

Mark Palamountain
Executive Vice President, Chief Financial Officer and Treasurer

Report of Independent Registered Public Accounting Firm

To the Stockholders and the Board of Directors of Limoneira Company

Opinion on Internal Control over Financial Reporting

We have audited the internal control over financial reporting of Limoneira Company and subsidiaries (the "Company") as of October 31, 2025, based on criteria established in Internal Control — Integrated Framework (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of October 31, 2025, based on criteria established in Internal Control — Integrated Framework (2013) issued by COSO.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the consolidated financial statements as of and for the year ended October 31, 2025, of the Company and our report dated December 23, 2025, expressed an unqualified opinion on those financial statements based on our audit and the report of Ernst & Young LLP.

Basis for Opinion

The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management's Report on Internal Control over Financial Reporting. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audit in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

Definition and Limitations of Internal Control over Financial Reporting

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

/s/ Deloitte & Touche LLP

Los Angeles, California
December 23, 2025

Changes in Internal Control over Financial Reporting. There have been no significant changes in our internal control over financial reporting during the quarter ended October 31, 2025, or, to our knowledge, in other factors that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

Limitations on the Effectiveness of Controls. Control systems, no matter how well conceived and operated, are designed to provide a reasonable, but not an absolute, level of assurance that the objectives of the control system are met. Further, the design of a control system must reflect the fact that there are resource constraints, and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within the Company have been detected. Because of the inherent limitations in a cost-effective control system, misstatements due to error or fraud may occur and not be detected.

Item 9B. Other Information

None.

Item 9C. Disclosure Regarding Foreign Jurisdictions that Prevent Inspections

Not applicable.

PART III

Certain information required by Part III is omitted from this Annual Report because we will file a definitive Proxy Statement for the Annual Meeting of Stockholders pursuant to Regulation 14A of the Exchange Act (the “Proxy Statement”), not later than 120 days after the end of the fiscal year covered by this Annual Report, and the applicable information included in the Proxy Statement is incorporated herein by reference.

Item 10. Directors, Executive Officers and Corporate Governance

The information required by this Item is incorporated herein by reference to the Proxy Statement.

Item 11. Executive Compensation

The information required by this Item is incorporated herein by reference to the Proxy Statement.

Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters

The information required by this Item is incorporated herein by reference to the Proxy Statement.

Item 13. Certain Relationships and Related Transactions and Director Independence

The information required by this Item is incorporated herein by reference to the Proxy Statement.

Item 14. Principal Accounting Fees and Services

The information required by this Item is incorporated herein by reference to the Proxy Statement.

Part IV

Item 15. Exhibits and Financial Statement Schedules

(a)(1) **Financial Statements**

Report of Independent Registered Public Accounting Firm (Public Company Accounting Oversight Board identification number 34)

Consolidated Financial Statements of Limoneira Company

Consolidated Balance Sheets as of October 31, 2025 and 2024

Consolidated Statements of Operations for the years ended October 31, 2025, 2024 and 2023

Consolidated Statements of Comprehensive (Loss) Income for the years ended October 31, 2025, 2024 and 2023

Consolidated Statements of Stockholders' Equity and Temporary Equity for the years ended October 31, 2025, 2024 and 2023

Consolidated Statements of Cash Flows for the years ended October 31, 2025, 2024 and 2023

Notes to Consolidated Financial Statements

Management's Report on Internal Control over Financial Reporting

Report of Independent Registered Public Accounting Firm on Internal Control over Financial Reporting

(a)(2) **Financial Statement Schedules**

Per Item 15(a)(2), list the following documents filed as part of the report: those financial statements required to be filed by Item 8 of this Form 10-K, and by paragraph (b) below.

(b) **Exhibits**

See "Exhibit Index" set forth on page 91.

(c) **Financial Statement Schedules**

Per Item 15(c), registrants shall file, as financial statement schedules to this Form 10-K, the financial statements required by Regulation S-X (17 CFR 210) which are excluded from the annual report to stockholders by Rule 14a-3(b) including: (1) separate financial statements of subsidiaries not consolidated and fifty percent or less owned persons; (2) separate financial statements of affiliates whose securities are pledged as collateral; and (3) schedules.

Item 16. Form 10-K Summary

None

EXHIBIT INDEX

Exhibit No.	Description
2.1	<u>Agreement of Merger Between Ronald Michaelis Ranches, Inc. and Limoneira Company, dated June 24, 1997 (Incorporated by reference to exhibit 3.6 to the Company's Registration Statement on Form 10, and amendments thereto, declared effective April 13, 2010 (File No. 000-53885))</u>
3.1	<u>Restated Certificate of Incorporation of Limoneira Company, dated July 5, 1990 (Incorporated by reference to exhibit 3.1 to the Company's Registration Statement on Form 10, and amendments thereto, declared effective April 13, 2010 (File No. 000-53885))</u>
3.2	<u>Certificate of Amendment of Certificate of Incorporation of Limoneira Company, dated April 22, 2003 (Incorporated by reference to exhibit 3.7 to the Company's Registration Statement on Form 10, and amendments thereto, declared effective April 13, 2010 (File No. 000-53885))</u>
3.3	<u>Certificate of Amendment of Certificate of Incorporation of Limoneira Company, dated March 24, 2010 (Incorporated by reference to exhibit 3.9 to the Company's Registration Statement on Form 10, and amendments thereto, declared effective April 13, 2010 (File No. 000-53885))</u>
3.4	<u>Certificate of Amendment of Certificate of Incorporation of Limoneira Company, dated March 29, 2017 (Incorporated by reference to exhibit 3.1 to the Company's Current Report on Form 8-K, filed March 31, 2017 (File No. 001-34755))</u>
3.5	<u>Certificate of Amendment of Certificate of Incorporation of Limoneira Company, dated March 26, 2024 (Incorporated by reference to exhibit 3.1 to the Company's Current Report on Form 8-K, filed March 28, 2024 (File No. 001-34755))</u>
3.6	<u>Amended and Restated Bylaws of Limoneira Company (Incorporated by reference to exhibit 3.1 to the Company's Current Report on Form 8-K, filed December 18, 2023 (File No. 001-34755))</u>
4.1	<u>Certificate of Designation, Preferences and Rights of Series A Junior Participating Preferred Stock, \$0.01 Par Value, of Limoneira Company, dated November 21, 2006 (Incorporated by reference to exhibit 3.8 to the Company's Registration Statement on Form 10, and amendments thereto, declared effective April 13, 2010 (File No. 000-53885))</u>
4.2	<u>Certificate of Designation, Preferences and Rights of \$8.75 Voting Preferred Stock, \$100.00 Par Value, Series B of Limoneira Company, dated May 21, 1997 (Incorporated by reference to exhibit 3.4 to the Company's Registration Statement on Form 10, and amendments thereto, declared effective April 13, 2010 (File No. 000-53885))</u>
4.3	<u>Amended Certificate of Designation, Preferences and Rights of \$8.75 Voting Preferred Stock, \$100.00 Par Value, Series B of Limoneira Company, dated May 21, 1997 (Incorporated by reference to exhibit 3.5 to the Company's Registration Statement on Form 10, and amendments thereto, declared effective April 13, 2010 (File No. 000-53885))</u>
4.4	<u>Certificate of Designation, Preferences and Rights of 4% Voting Preferred Stock, \$100.00 Par Value, Series B-2 of Limoneira Company, dated March 20, 2014 (Incorporated by reference to exhibit 3.1 to the Company's Current Report on Form 8-K, filed March 24, 2014 (File No. 001-34755))</u>
4.5	<u>Description of Securities (Incorporated by reference to exhibit 4.7 of the Company's Annual Report on Form 10-K, filed on December 22, 2022 (File No. 001-34755))</u>
10.1	<u>Real Estate Advisory Management Consultant Agreement dated April 1, 2004, by and between Limoneira Company and Parkstone Companies (Incorporated by reference to exhibit 10.1 of the Company's Current Report on Form 8-K, filed August 25, 2010 (File No. 001-34755))</u>
10.2	<u>Amendment No. 1 to Real Estate Advisory Management Consultant Agreement dated August 24, 2010, by and between Limoneira Company and Parkstone Companies (Incorporated by reference to exhibit 10.2 of the Company's Current Report on Form 8-K, filed August 25, 2010 (File No. 001-34755))</u>
10.3	<u>Judgment, dated March 7, 1996, United Water Conservation Dist. v. City of San Buenaventura, et al., Case No. 115611, Superior Court of the State of California, Ventura County (Incorporated by reference to exhibit 10.24 to the Company's Registration Statement on Form 10, and amendments thereto, declared effective April 13, 2010 (File No. 000-53885))</u>

Exhibit No.	Description
10.4	<u>Series B-2 Preferred Stock Purchase Agreement, dated March 21, 2014, by and between Limoneira Company and WPI-ACP Holdings, LLC (Incorporated by reference to exhibit 10.1 to the Current Report on Form 8-K, filed March 24, 2014 (File No. 001-34755))</u>
10.5	<u>Contribution Agreement, dated September 4, 2015, by and among Limoneira Company and Lewis Santa Paula Member, LLC (Incorporated by reference to exhibit 10.1 to the Company's Current Report on Form 8-K, filed September 10, 2015 (File No. 001-34755))</u>
10.6	<u>First Amended and Restated Limited Liability Company Agreement of Limoneira Lewis Community Builders, LLC, dated November 10, 2015, by and among Limoneira EA1 Land LLC and Lewis Santa Paula Member, LLC (Incorporated by reference to exhibit 10.1 to the Company's Current Report on Form 8-K, filed November 16, 2015 (File No. 001-34755))</u>
10.7	<u>Retained Property Development Agreement, dated November 10, 2015, by and among Limoneira Company and Limoneira Lewis Community Builders, LLC (Incorporated by reference to exhibit 10.3 to the Company's Current Report on Form 8-K, filed November 16, 2015 (File No. 001-34755))</u>
10.8†	<u>Limoneira Company 2022 Omnibus Incentive Plan, as approved by the Stockholders on March 22, 2022 (Incorporated by reference to exhibit 10.2 of the Company's Current Report on Form 8-K, filed August 1, 2022 (File No. 001-34755))</u>
10.9	<u>Amendment to Limoneira Company 2022 Omnibus Incentive Plan, dated March 26, 2024 (Incorporated by reference to exhibit 10.1 of the Company's Current Report on Form 8-K, filed March 28, 2024 (File No. 001-34755))</u>
10.10†	<u>Form of Time-Based Restricted Share Award Agreement for Non-Employee Directors, Pursuant to the Limoneira Company 2022 Omnibus Incentive Plan (Incorporated by reference to exhibit 10.3 of the Company's Current Report on Form 8-K, filed August 1, 2022 (File No. 001-34755))</u>
10.11†	<u>Form of Performance-Based Restricted Share Award Agreement, Pursuant to the Limoneira Company 2022 Omnibus Incentive Plan (Incorporated by reference to exhibit 10.4 of the Company's Current Report on Form 8-K, filed August 1, 2022 (File No. 001-34755))</u>
10.12†	<u>Form of Time-Based Restricted Share Award Agreement for Employees, Pursuant to the Limoneira Company 2022 Omnibus Incentive Plan (Incorporated by reference to exhibit 10.5 of the Company's Current Report on Form 8-K, filed August 1, 2022 (File No. 001-34755))</u>
10.13†	<u>Retention Bonus Agreement, dated October 26, 2022, between Limoneira Company and Harold Edwards (Incorporated by reference to exhibit 10.1 of the Company's Current Report on Form 8-K, filed October 27, 2022 (File No. 001-34755))</u>
10.14†	<u>Retention Bonus Agreement, dated October 26, 2022, between Limoneira Company and Mark Palamountain (Incorporated by reference to exhibit 10.2 of the Company's Current Report on Form 8-K, filed October 27, 2022 (File No. 001-34755))</u>
10.15	<u>First Amendment to the First Amended and Restated Limited Liability Company Agreement of Limoneira Lewis Community Builders, LLC, dated October 25, 2022 (Incorporated by reference to exhibit 10.1 of the Company's Current Report on Form 8-K/A, filed October 31, 2022 (File No. 001-34755))</u>
10.16	<u>Limited Liability Company Agreement of LLCB II, LLC, dated October 25, 2022 (Incorporated by reference to exhibit 10.2 of the Company's Current Report on Form 8-K, filed on October 26, 2022 (File No. 001-34755))</u>
10.17†	<u>Change in Control Agreement, dated as of July 24, 2024 between Limoneira Company and Harold Edwards (Incorporated by reference to exhibit 10.1 of the Company's Quarterly Report on Form 10-Q, filed September 9, 2024 (File No. 001-34755))</u>
10.18†	<u>Change in Control Agreement, dated as of July 24, 2024 between Limoneira Company and Mark Palamountain (Incorporated by reference to exhibit 10.2 of the Company's Quarterly Report on Form 10-Q, filed September 9, 2024 (File No. 001-34755))</u>
10.19	<u>Grower Packing & Marketing Agreement, dated as of January 31, 2023, by and between Limoneira Company and PAI Centurion Citrus, LLC (Incorporated by reference to exhibit 10.7 of the Company's Quarterly Report on Form 10-Q, filed March 9, 2023 (File No. 001-34755))</u>

Exhibit No.	Description
10.20	<u>Form of Award Agreement under the Limoneira Company 2022 Omnibus Plan (Incorporated by reference to exhibit 10.1 of the Company's Current Report on Form 8-K, filed November 2, 2023 (File No. 001-34755))</u>
10.21†	<u>Form of Change in Control Agreement (Incorporated by reference to exhibit 10.1 of the Company's Current Report on Form 8-K, filed July 24, 2024 (File No. 001-34755))</u>
10.22	<u>Transaction Bonus Agreement, dated August 22, 2024, between Harold Edwards and Limoneira Company (Incorporated by reference to exhibit 10.1 of the Company's Current Report on Form 8-K, filed August 23, 2024 (File No. 001-34755))</u>
10.23	<u>Transaction Bonus Agreement, dated August 22, 2024, between Mark Palamountain and Limoneira Company (Incorporated by reference to exhibit 10.2 of the Company's Current Report on Form 8-K, filed August 23, 2024 (File No. 001-34755))</u>
10.24	<u>Second Amendment to First Amended and Restated Limited Liability Company Agreement of Limoneira Lewis Community Builders, LLC (Incorporated by reference to exhibit 10.32 of the Company's Annual Report on Form 10-K, filed December 23, 2024 (File No. 001-34755))</u>
10.25	<u>Third Amendment to First Amended and Restated Limited Liability Company Agreement of Limoneira Lewis Community Builders, LLC (Incorporated by reference to exhibit 10.33 of the Company's Annual Report on Form 10-K, filed December 23, 2024 (File No. 001-34755))</u>
10.26	<u>Packinghouse License Agreement, by and between Limoneira Company and Sunkist Growers, Inc., dated June 6, 2025 (Incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K, filed June 9, 2025 (File No. 001-34755))</u>
10.27	<u>Master Loan Agreement, between Limoneira Company and AgWest Farm Credit, PCA, dated June 26, 2025 (Incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K, filed July 2, 2025 (File No. 001-34755))</u>
10.28	<u>Promissory Note and Revolving Credit Facility Supplement to Master Loan Agreement, dated June 26, 2025, between Limoneira Company and AgWest Farm Credit, PCA (Incorporated by reference to Exhibit 10.2 to the Company's Current Report on Form 8-K, filed July 2, 2025 (File No. 001-34755))</u>
10.29	<u>Promissory Note and Revolving Credit Facility Supplement to Master Loan Agreement, dated June 26, 2025, between Limoneira Company and AgWest Farm Credit, PCA (Incorporated by reference to Exhibit 10.3 to the Company's Current Report on Form 8-K, filed July 2, 2025 (File No. 001-34755))</u>
10.30	<u>Modification to Master Loan Agreement, dated December 12, 2025 by and between Limoneira Company and AgWest Farm Credit, PCA (Incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K, filed December 16, 2025 (File No. 001-34755))</u>
10.31	<u>Purchase and Sale Agreement, dated November 7, 2025 by and between Agricola San Pablo SpA and San Pedro, SpA (Incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K, filed November 13, 2025 (File No. 001-34755))</u>
10.32	<u>Purchase and Sale Agreement, dated November 7, 2025 by and between Fruticola Pan de Azucar S.A. and San Pedro, SpA. (Incorporated by reference to Exhibit 10.2 to the Company's Current Report on Form 8-K, filed November 13, 2025 (File No. 001-34755))</u>
10.33	<u>Novation Contract, dated November 7, 2025 by and between Agricola San Pablo SpA and San Pedro, SpA (Incorporated by reference to Exhibit 10.3 to the Company's Current Report on Form 8-K, filed November 13, 2025 (File No. 001-34755))</u>
10.34	<u>Novation Contract, dated November 7, 2025 by and between Fruticola Pan de Azucar S.A. and San Pedro, SpA (Incorporated by reference to Exhibit 10.4 to the Company's Current Report on Form 8-K, filed November 13, 2025 (File No. 001-34755))</u>
19.1	<u>Limoneira Company Policy Regarding Insider Trading, Tipping and Other Wrongful Disclosures (Incorporated by reference to exhibit 19.1 of the Company's Annual Report on Form 10-K, filed December 23, 2024 (File No. 001-34755))</u>

<u>Exhibit No.</u>	<u>Description</u>
21.1*	<u>Subsidiaries of Limoneira Company</u>
23.1*	<u>Consent of Independent Registered Public Accounting Firm - Deloitte & Touche LLP</u>
23.2*	<u>Consent of Independent Registered Public Accounting Firm - Ernst & Young LLP</u>
31.1*	<u>Certification of the Principal Executive Officer pursuant to Exchange Act Rule 13a-14(a) and 15d-14(a)</u>
31.2*	<u>Certification of the Principal Financial and Accounting Officer pursuant to Exchange Act Rule 13a-14(a) and 15d-14(a)</u>
32.1*	<u>Certification of the Principal Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002</u>
32.2*	<u>Certification of the Principal Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002</u>
97*	<u>Limoneira Company Amended and Restated Clawback Policy, dated as of October 30, 2023</u>
99.1*	<u>Limoneira Lewis Community Builders, LLC - Financial Statements as of October 31, 2025 and 2024</u>
101.INS*	XBRL Instance Document
101.SCH*	XBRL Taxonomy Extension Schema Document
101.CAL*	XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF*	XBRL Taxonomy Extension Definition Linkbase Document
101.LAB*	XBRL Taxonomy Extension Label Linkbase Document
101.PRE*	XBRL Taxonomy Extension Presentation Linkbase Document
104	Cover Page Interactive Data File (formatted in Inline XBRL and contained in Exhibit 101)

† Denotes management contracts and compensatory plans or arrangements.

* Filed or furnished herewith. In accordance with Item 601(b)(32)(ii) of Regulation S-K and SEC Release Nos. 33-8238 and 34-47986, Final Rule: Management's Report on Internal Control Over Financial Reporting and Certification of Disclosure in Exchange Act Periodic Reports, the certifications furnished in Exhibits 32.1 and 32.2 hereto are deemed to accompany this Annual Report on Form 10-K and will not be deemed "filed" for purposes of Section 18 of the Exchange Act. Such certifications will not be deemed to be incorporated by reference into any filing under the Securities Act or the Exchange Act, except to the extent that the registrant specifically incorporates it by reference.

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized, on December 23, 2025.

LIMONEIRA COMPANY

By: /s/ Harold S. Edwards

Harold S. Edwards

Director, President and
Chief Executive Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, this report has been signed below on December 23, 2025, by the following persons on behalf of the registrant and in the capacities indicated:

Signature	Title
<u>/s/ Scott S. Slater</u> Scott S. Slater	Chairman of the Board of Directors
<u>/s/ Harold S. Edwards</u> Harold S. Edwards	Director, President and Chief Executive Officer (Principal Executive Officer)
<u>/s/ Mark Palamountain</u> Mark Palamountain	Executive Vice President, Chief Financial Officer and Treasurer (Principal Financial and Accounting Officer)
<u>/s/ Gordon E. Kimball</u> Gordon E. Kimball	Director
<u>/s/ Edgar Terry</u> Edgar Terry	Director
<u>/s/ Peter J. Nolan</u> Peter J. Nolan	Director
<u>/s/ Elizabeth Mora</u> Elizabeth Mora	Director
<u>/s/ Barbara Carbone</u> Barbara Carbone	Director

List of Subsidiaries of Limoneira Company	State of Incorporation/Organization
Associated Citrus Packers, Inc.	Arizona
Limoneira EA1 Land LLC	Delaware
Limoneira EA2 LLC	Delaware
Limoneira International Division, LLC	California
Limoneira Lewis Community Builders, LLC	Delaware
LLCB II, LLC	Delaware
Windfall Investors, LLC	California
Limoneira Chile SpA	Chile
Fruticola Pan de Azucar S.A.	Chile
Agricola San Pablo SpA	Chile
Limoneira Argentina S.A.U.	Argentina
Trapani Fresh Consorcio de Cooperacion	Argentina
Limoneira Holland B.V.	Holland
Joint Vision Cooperative, Inc.	California

Consent of Independent Registered Public Accounting Firm

We consent to the incorporation by reference in Registration Statement Nos. 333-171934 and 333-263794 on Form S-8 of our reports dated December 23, 2025, relating to the financial statements of Limoneira Company and the effectiveness of Limoneira Company's internal control over financial reporting appearing in this Annual Report on Form 10-K for the year ended October 31, 2025.

/s/ Deloitte & Touche LLP

Los Angeles, California
December 23, 2025

Consent of Independent Registered Public Accounting Firm

We consent to the incorporation by reference in the following Registration Statements:

- (1) Registration Statement (Form S-8 No. 333-171934) pertaining to the Limoneira Company 2010 Omnibus Incentive Plan, and
- (2) Registration Statement (Form S-8 No. 333-263794) pertaining to the Limoneira Company 2022 Omnibus Incentive Plan;

of our report dated December 16, 2025, with respect to the financial statements of Limoneira Lewis Community Builders, LLC included in this Annual Report (Form 10-K) of Limoneira Company for the year ended October 31, 2025.

/s/ Ernst & Young LLP

Irvine, California
December 23, 2025

**Certification of the Principal Executive Officer
Pursuant to Exchange Act Rule 13a-14(a) and 15d-14(a)**

I, Harold S. Edwards, certify that:

1. I have reviewed this Annual Report on Form 10-K of Limoneira Company (the "Registrant");
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the Registrant as of, and for, the periods presented in this report;
4. The Registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the Registrant and have:
 - (a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) evaluated the effectiveness of the Registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) disclosed in this report any change in the Registrant's internal control over financial reporting that occurred during the Registrant's fourth quarter that has materially affected, or is reasonably likely to materially affect, the Registrant's internal control over financial reporting; and
5. The Registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Registrant's auditors and the audit committee of the Registrant's board of directors (or persons performing the equivalent functions):
 - (a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Registrant's ability to record, process, summarize and report financial information; and
 - (b) any fraud, whether or not material, that involves management or other employees who have a significant role in the Registrant's internal control over financial reporting.

December 23, 2025

/s/ Harold S. Edwards

**Harold S. Edwards,
Director, President and Chief Executive Officer
(Principal Executive Officer)**

**Certification of the Principal Financial Officer
Pursuant to Exchange Act Rule 13a-14(a) and 15d-14(a)**

I, Mark Palamountain, certify that:

1. I have reviewed this Annual Report on Form 10-K of Limoneira Company (the "Registrant");
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the Registrant as of, and for, the periods presented in this report;
4. The Registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the Registrant and have:
 - (a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) evaluated the effectiveness of the Registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) disclosed in this report any change in the Registrant's internal control over financial reporting that occurred during the Registrant's fourth quarter that has materially affected, or is reasonably likely to materially affect, the Registrant's internal control over financial reporting; and
5. The Registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Registrant's auditors and the audit committee of the Registrant's board of directors (or persons performing the equivalent functions):
 - (a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Registrant's ability to record, process, summarize and report financial information; and
 - (b) any fraud, whether or not material, that involves management or other employees who have a significant role in the Registrant's internal control over financial reporting.

December 23, 2025

/s/ Mark Palamountain

**Mark Palamountain,
Executive Vice President, Chief Financial Officer and
Treasurer
(Principal Financial and Accounting Officer)**

**Certification of the Principal Executive Officer
Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. 1350)**

In connection with the Annual Report on Form 10-K for the fiscal year ended October 31, 2025 (the “Report”) of Limoneira Company (the “Registrant”), as filed with the Securities and Exchange Commission on the date hereof, I, Harold S. Edwards, Director, President and Chief Executive Officer of the Registrant, hereby certify that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Registrant.

December 23, 2025

/s/ Harold S. Edwards

**Harold S. Edwards,
Director, President and Chief Executive Officer
(Principal Executive Officer)**

**Certification of the Principal Financial Officer
Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. 1350)**

In connection with the Annual Report on Form 10-K for the fiscal year ended October 31, 2025 (the “Report”) of Limoneira Company (the “Registrant”), as filed with the Securities and Exchange Commission on the date hereof, I, Mark Palamountain, Executive Vice President, Chief Financial Officer and Treasurer of the Registrant, hereby certify that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Registrant.

December 23, 2025

/s/ Mark Palamountain

**Mark Palamountain,
Executive Vice President, Chief Financial Officer and
Treasurer
(Principal Financial and Accounting Officer)**

LIMONEIRA LEWIS COMMUNITY BUILDERS, LLC
(a Delaware Limited Liability Company)

Financial Statements

October 31, 2025

LIMONEIRA LEWIS COMMUNITY BUILDERS, LLC*(a Delaware Limited Liability Company)***Table of Contents**

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Report of Independent Registered Public Accounting Firm

To the Members of Limoneira Lewis Community Builders, LLC

Opinion on the Financial Statements

We have audited the accompanying balance sheets of Limoneira Lewis Community Builders, LLC (the Company) as of October 31, 2025 and 2024, the related statements of operations, members' capital and cash flows for each of the three years in the period ended October 31, 2025, and the related notes (collectively referred to as the "financial statements"). In our opinion, the financial statements present fairly, in all material respects, the financial position of the Company at October 31, 2025 and 2024, and the results of its operations and its cash flows for each of the three years in the period ended October 31, 2025, in conformity with U.S. generally accepted accounting principles.

Basis for Opinion

These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on the Company's financial statements based on our audits. We are a public accounting firm registered with the Public Company Accounting Oversight Board (United States) (PCAOB) and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB and in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud. The Company is not required to have, nor were we engaged to perform, an audit of its internal control over financial reporting. As part of our audits we are required to obtain an understanding of internal control over financial reporting but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control over financial reporting. Accordingly, we express no such opinion.

Our audits included performing procedures to assess the risks of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that our audits provide a reasonable basis for our opinion.

Critical Audit Matter

The critical audit matter communicated below is a matter arising from the current period audit of the financial statements that was communicated or required to be communicated to the audit committee and that: (1) relates to accounts or disclosures that are material to the financial statements and (2) involved our especially challenging, subjective or complex judgments. The communication of the critical audit matter does not alter in any way our opinion on the financial statements, taken as a whole, and we are not, by communicating the critical audit matter below, providing a separate opinion on the critical audit matter or on the accounts or disclosures to which it relates.

Land Sales Revenue Recognition

Description of the Matter

For the year ended October 31, 2025, the Company recognized revenues from land sales transactions totaling \$1.3 million. As more fully described in Note 2 to the financial statements, the Company evaluates each of its land sale contracts to identify the related performance obligations, determines and allocates the overall transaction price to the identified performance obligations, and recognizes revenue based on the extent to which the performance obligations have been satisfied. The Company also assesses contract terms that give rise to variable consideration or refund liabilities, including factors indicating the need to constrain or otherwise adjust the amount of revenue to be recognized, and evaluates any other unique contract terms which may otherwise impact revenue recognition under Accounting Standards Codification Topic 606, Revenue from Contracts with Customers (ASC 606).

Auditing the Company's recognition and measurement of land sales revenue is especially challenging because the application of the ASC 606 revenue recognition model to land sale transactions is complex and involves significant judgments related to the identification of performance obligations within the context of each contract; the determination of overall transaction price, including estimates of variable consideration and determining the need to constrain the amount of revenue to be recognized; and evaluation of any unique contract terms which could impact revenue recognition.

How We Addressed the Matter in Our Audit

To test the land sales revenue recognized by the Company, our audit procedures included, among others, assessing the methodologies and evaluating the significant judgments used by the Company in applying the ASC 606 revenue recognition model to its land sales contracts. We evaluated each land sale transaction with revenue recognized in the current year through inspection of the terms of the purchase and sale agreements and other relevant agreements and recalculation of revenue recognized. We evaluated the methodology utilized and significant judgments made by management in the application of the ASC 606 revenue recognition model to each land sale transaction with current year revenue recognized, including: the identification of performance obligations within the context of the contract and measurement of extent of progress toward those performance obligations; the determination of the overall transaction price, including variable consideration, and related judgments involved in determining whether to constrain revenue related to variable consideration; and the evaluation of any unique contract terms and related impact on the overall recognition or measurement of revenue including the need to record refund liabilities. We also performed inquiries of operational personnel outside the accounting function to corroborate our inquiries of management and to identify any contrary information toward the satisfaction of performance obligations and overall recognition and measurement of revenue within the ASC 606 model.

/s/ Ernst & Young LLP

We have served as the Company's auditor since 2016.

Irvine, California
December 16, 2025

LIMONEIRA LEWIS COMMUNITY BUILDERS, LLC

(a Delaware Limited Liability Company)

Balance Sheets
(in thousands)

	October 31,	
	2025	2024
Assets		
Land held for development and sale	\$ 82,431	\$ 67,282
Cash and cash equivalents	31,227	66,851
Due from affiliates (Note 7)	3,444	3,444
Refundable deposits and other assets	971	1,557
Contract assets	2,172	2,526
Total assets	\$ 120,245	\$ 141,660
Liabilities and members' capital		
Unsecured line of credit (Note 5)	\$ —	\$ —
Accounts payable and accrued expenses	7,901	8,985
Unearned revenue	4,765	6,322
Due to affiliates (Note 7)	410	154
	13,076	15,461
Commitments and contingencies (Note 8)		
Members' capital:		
Limoneira EA1 Land, LLC	54,076	63,581
Lewis Santa Paula Member, LLC	53,093	62,618
	107,169	126,199
Total liabilities and members' capital	\$ 120,245	\$ 141,660

See accompanying notes.

LIMONEIRA LEWIS COMMUNITY BUILDERS, LLC
(a Delaware Limited Liability Company)

Statements of Operations
 (in thousands)

	Year Ended October 31,		
	2025	2024	2023
Revenues:			
Land sales	\$ 1,272	\$ 87,100	\$ 30,933
Cost of sales:			
Cost of land sales	(1,669)	(50,358)	(18,660)
Gross profit (loss)	<u>(397)</u>	<u>36,742</u>	<u>12,273</u>
Sales and marketing expenses	428	328	301
General and administrative expenses	264	138	208
Other (income) expense	<u>(2,059)</u>	<u>(2,088)</u>	<u>(6)</u>
Net income	<u><u>\$ 970</u></u>	<u><u>\$ 38,364</u></u>	<u><u>\$ 11,770</u></u>

See accompanying notes.

LIMONEIRA LEWIS COMMUNITY BUILDERS, LLC

(a Delaware Limited Liability Company)

Statements of Members' Capital
(in thousands)

	Limoneira EA1 Land, LLC	Lewis Santa Paula Member, LLC	Total Members' Capital
Balance at October 31, 2022	\$ 52,431	\$ 53,634	\$ 106,065
Contributions	—	—	—
Net income	5,851	5,919	11,770
Balance at October 31, 2023	58,282	59,553	117,835
Contributions	—	—	—
Distributions	(15,005)	(14,995)	(30,000)
Net income	20,304	18,060	38,364
Balance at October 31, 2024	63,581	62,618	126,199
Contributions	—	—	—
Distributions	(10,003)	(9,997)	(20,000)
Net income	498	472	970
Balance at October 31, 2025	<u>\$ 54,076</u>	<u>\$ 53,093</u>	<u>\$ 107,169</u>

See accompanying notes.

LIMONEIRA LEWIS COMMUNITY BUILDERS, LLC

(a Delaware Limited Liability Company)

Statements of Cash Flows (in thousands)

	Year ended October 31,		
	2025	2024	2023
Operating activities			
Net income	\$ 970	\$ 38,364	\$ 11,770
Adjustments to reconcile net income to net cash provided by (used in) operating activities:			
Changes in operating assets and liabilities:			
Land held for development and sale	(15,149)	38,737	6,242
Due from affiliates	—	(66)	—
Refundable deposits and other assets	586	(485)	(448)
Contract assets	354	(1,890)	(453)
Accounts payable and accrued expenses	(1,084)	3,561	(460)
Unearned revenue	(1,557)	4,695	1,627
Due to affiliates	256	101	(94)
Net cash provided by (used in) operating activities	<u>(15,624)</u>	<u>83,017</u>	<u>18,184</u>
Financing activities			
Distributions to Members	(20,000)	(30,000)	—
Borrowings from line of credit	—	—	11,100
Principal repayments on line of credit	—	—	(15,600)
Payment of deferred loan costs	—	(40)	(70)
Net cash (used in) provided by financing activities	<u>(20,000)</u>	<u>(30,040)</u>	<u>(4,570)</u>
Net increase (decrease) in cash, cash equivalents and restricted cash	(35,624)	52,977	13,614
Cash, cash equivalents and restricted cash – beginning	66,851	13,874	260
Cash, cash equivalents and restricted cash – ending	<u>\$ 31,227</u>	<u>\$ 66,851</u>	<u>\$ 13,874</u>
Supplemental disclosure of cash flow information			
Cash paid for interest (including amounts capitalized to the Project)	<u>\$ —</u>	<u>\$ 131</u>	<u>\$ 946</u>

The following table provides a reconciliation of cash, cash equivalents and restricted cash reported within the consolidated balance sheets that sum to the total of the same amounts shown in the consolidated statements of cash flows.

	Year ended October 31,		
	2025	2024	2023
Cash and cash equivalents	\$ 31,227	\$ 66,851	\$ 12,863
Restricted cash	—	—	1,011
Cash, cash equivalents and restricted cash	<u>\$ 31,227</u>	<u>\$ 66,851</u>	<u>\$ 13,874</u>

See accompanying notes.

LIMONEIRA LEWIS COMMUNITY BUILDERS, LLC
(*a Delaware Limited Liability Company*)

Notes to Financial Statements

October 31, 2025

1. Organization

Organization and Business

Limoneira Lewis Community Builders, LLC (“Limoneira Lewis” or the “Company”), a Delaware Limited Liability Company, is a joint venture between Lewis Santa Paula Member, LLC (“Lewis”) and Limoneira EA1 Land, LLC (“Limoneira”) (together, the “Members”) for the primary purpose of developing a 501 acre area of land in Santa Paula, California into residential properties (the “Project”). Limoneira Lewis was formed on November 3, 2015 and began operations on November 10, 2015 in conjunction with the contribution of land and related entitlements for an agreed-upon value of \$40,000,000 by Limoneira (the “Property”) to the Company and a concurrent assignment of a 50% interest in the Company to Lewis for \$20,000,000 cash consideration, which were reflected as initial capital contributions from the Members. Initial capital contributions of the Members also included the value of certain pre-formation development costs and expenses (“Pre-Assignment Expenses”) incurred by Limoneira of \$1,374,279 and Lewis of \$217,774.

The terms of the Company are governed pursuant to the Limited Liability Company Agreement, as amended (the “LLC Agreement”). Each Member’s liability is limited pursuant to the Delaware Limited Liability Company Act. The term of the Company shall continue until the Company is dissolved pursuant to the provisions of the LLC Agreement.

Lewis is the designated manager of the Company (“Manager”) and manages the business activities of the Company pursuant to the terms of the LLC Agreement through an affiliated entity, Lewis Management Corp., a California Corporation (the “Manager Affiliate”). All major decisions, as defined by the LLC Agreement, are decided by an executive committee consisting of two representatives each from Lewis and Limoneira.

Capital contributions are made by the Members for funding of Project Costs pursuant to terms of the LLC Agreement. Through October 31, 2025, the Members’ capital contributions include the Members’ initial capital contributions representing the value of the contributed property and Pre-Assignment Expenses and additional contributions totaling \$82,799,000 in the aggregate.

On March 3, 2008, Limoneira entered into a Development Agreement with the City of Santa Paula (the “City”) to develop the property which was transferred to the Company on November 10, 2015. The Development Agreement was amended and restated on February 26, 2015, and further amended through March 23, 2024. The amended Development Agreement currently provides for up to 2,050 total residential units (inclusive of units planned for development on land held outside the Company), approximately 8.3 acres for educational facilities, and approximately 225 acres of park, green space, open space, and agricultural land.

LIMONEIRA LEWIS COMMUNITY BUILDERS, LLC
(*a Delaware Limited Liability Company*)

Notes to Financial Statements (continued)

1. Organization (continued)

Distributions

Pursuant to the LLC Agreement, as amended by the Members, distributions of Net Cash Flow, as defined, shall be distributed to the Members in the following order of priority (using terms as defined in the LLC Agreement):

- (a) First, to the Members in proportion to, and to the extent of, their respective Additional Capital Contribution IRR Deficiencies, representing a 12% return, compounded annually, provided the aggregate amount to be distributed to the Members pursuant to this Section 4.1(a) shall not exceed Ninety-Five Million Dollars (\$95,000,000);
- (b) Second, forty-eight percent (48%) to Limoneira and fifty-two percent (52%) to Lewis until the Company has made aggregate distributions to the Members pursuant to this Section 4.1(b) in an amount equal to Fifty-Eight Million Eight Hundred Fifty Thousand Dollars (\$58,850,000);
- (c) Third, one hundred percent (100%) to Limoneira until the Company has made aggregate distributions to Limoneira pursuant to this Section 4.1(c) in an amount equal to Three Million Seven Hundred Thousand Dollars (\$3,700,000);
- (d) Fourth, one hundred percent (100%) to Lewis until the Company has made aggregate distributions to Lewis pursuant to this Section 4.1(d) in an amount equal to Four Million Eight Thousand Three Hundred Thirty-Three Dollars (\$4,008,333);
- (e) Fifth, to the Members in proportion to, and to the extent of, their respective Additional Capital Contribution IRR Deficiencies (if any), until each Member's Additional Capital Contribution IRR Deficiency is reduced to zero (0), representing a 12% return, compounded annually;
- (f) Sixth, forty-eight percent (48%) to Limoneira and fifty-two percent (52%) to Lewis until Lewis' Initial Capital Contribution IRR Deficiency is reduced to zero (0), representing a 12% return, compounded annually;
- (g) Seventh, twenty-five percent (25%) to Limoneira and seventy-five percent (75%) to Lewis until the Company has made aggregate distributions to the Members pursuant to this Section 4.1(g) in an amount equal to Ten Million Dollars (\$10,000,000);
- (h) Eighth, sixty percent (60%) to Limoneira and forty percent (40%) to Lewis until the Company has made aggregate distributions to the Members pursuant to this Section 4.1(h) in an amount equal to Twenty Million Dollars (\$20,000,000);

LIMONEIRA LEWIS COMMUNITY BUILDERS, LLC
(*a Delaware Limited Liability Company*)

Notes to Financial Statements (continued)

1. Organization (continued)

Distributions (continued)

(i) Ninth, fifty percent (50%) to Limoneira and fifty percent (50%) to Lewis until the Company has made aggregate distributions to the Members pursuant to this Section 4.1(i) in an amount equal to Twenty Million Dollars (\$20,000,000);

(j) Tenth, seventy-eight percent (78%) to Limoneira and twenty-two percent (22%) to Lewis until the Company has made aggregate distributions to the Members pursuant to this Section 4.1(j) in an amount equal to Twenty-Five Million Dollars (\$25,000,000);

(k) Eleventh, ninety-five percent (95%) to Limoneira and five percent (5%) to Lewis until the Company has made aggregate distributions to the Members pursuant to this Section 4.1(k) in an amount equal to Twenty Million Dollars (\$20,000,000); and

(l) Thereafter, seventy percent (70%) to Limoneira and thirty percent (30%) to Lewis.

Pursuant to the LLC Agreement, as amended, distributions of Net Cash Flow may also be affected by certain Net Cash Flow Override provisions based on the status of an affiliated joint venture project between the Members formed in September 2022, LLCB II (Note 7). Pursuant to these provisions, if either (i) LLCB II is dissolved prior to the date (if any) that LLCB II obtains the Site Specific Entitlements, as defined, or (ii) there is a Material Adverse Impact, as defined, after LLCB II obtains the Site Specific Entitlements, then the first \$4,000,000 of Net Cash Flow of the Company available for distribution to the Members shall be distributed to Lewis prior to any other distributions being made to the Members under the distribution priorities above. The LLC Agreement also states that Lewis shall have the right to elect to dissolve LLCB II in accordance with the terms of the operating agreement of LLCB II thereby triggering the application of these Net Cash Flow Override provisions without regard to any fiduciary or other duties owed to Limoneira other than the covenant of good faith and fair dealing.

Allocations of Income and Loss

Net income and loss each period is allocated to the Members in respect of how such income or loss would affect related cash distributions that would be made to the Members if the Company were to be liquidated as of the reporting date and proceeds equal to the book value of members' capital were to be distributed pursuant to the cash distribution priorities of the LLC Agreement. The allocations of income and loss reflected herein assume that no Net Cash Flow Override provisions have been triggered as of the reporting date.

LIMONEIRA LEWIS COMMUNITY BUILDERS, LLC
(*a Delaware Limited Liability Company*)

Notes to Financial Statements (continued)

2. Summary of Significant Accounting Policies

Basis of Presentation

The accompanying financial statements have been prepared in conformity with accounting principles generally accepted in the United States (“GAAP”). All references to authoritative accounting literature in the Company’s financial statements were referenced in accordance with the Financial Accounting Standards Board (“FASB”) Accounting Standards Codification (“ASC”), which is the single source of authoritative nongovernmental GAAP in the United States.

Acreage, square footage, number of units or lots, and other similar non-financial measures included in these notes to the financial statements are presented on an unaudited basis.

Cash and Cash Equivalents

All highly liquid investments with a remaining maturity of three months or less when purchased are considered to be cash equivalents. As of October 31, 2023, restricted cash balances of \$1,011,000 relate to contractual escrow holdbacks for remaining seller improvements to be completed by the Company related to one of the previous year land sales. The seller improvements were completed during the year ended October 31, 2024, and all restricted amounts were released. No other cash balances held by the Company during the periods presented were legally restricted as to use.

Financial instruments that potentially subject the Company to concentrations of credit risk consist of demand deposits with a financial institution. The Company’s cash balances from time to time exceed federally insurable limits. However, the Company believes there is minimal credit risk relative to its cash balances.

Land Held for Development and Sale and Cost of Land Sales

Land held for development and sale consists of unimproved land and costs related to improvements including infrastructure and other capitalizable project costs. Capitalized costs include direct and indirect land costs, development and construction costs, direct labor, real estate taxes, and interest related to development and construction. Capitalized costs also include insurance policies and other similar costs which do not extend beyond the projected development period of the related project components.

LIMONEIRA LEWIS COMMUNITY BUILDERS, LLC
(*a Delaware Limited Liability Company*)

Notes to Financial Statements (continued)

2. Summary of Significant Accounting Policies (continued)

Cost of land sales is determined based on an allocation of costs to individual land parcels sold based on specific identification, if practicable, or an allocation based on a method which approximates relative fair value in accordance with ASC 970, *Real Estate - General*. Costs allocated to land parcels sold include actual development costs incurred and estimates of future development costs, including common costs and amenities within the Project. For purposes of allocating development costs, estimates of future sales prices and development costs reflected in the project budget are reevaluated throughout the year, with adjustments being allocated prospectively to the remaining parcels available for sale. Due to uncertainties in the estimation process and other factors beyond our control, actual development costs could differ from those estimated.

Land held for development and sale is carried at cost. The Company tests its land held for development and sale for impairment in accordance with ASC 360, *Property, Plant and Equipment*, whenever events or changes in circumstances indicate that the carrying value of its project may not be recoverable. Such events or changes in circumstances may include, among others, a significant adverse change in the business climate that could affect the value of the project, an accumulation of costs significantly in excess of the amount originally expected, or current period operating or cash flow loss combined with a history of operating or cash flow losses or a forecast that demonstrates continuing losses.

If such indicators of impairment are identified, the project is tested for recoverability by comparing the carrying amount of the asset to the undiscounted future net cash flows expected to be generated from the project. If the carrying value of the project is determined to not be recoverable, an impairment charge is recognized equal to the amount by which the carrying value exceeds its estimated fair value. Fair value is determined based on estimated future cash flows discounted for inherent risks associated with the project, or other valuation techniques.

Revenue Recognition

Land sale transactions are made pursuant to contracts under which the Company typically has a performance obligation to deliver specified land parcels to the buyer when closing conditions are met. The Company evaluates each land sale contract to determine its performance obligations under the contract, including whether there is a distinct promise to perform post-closing land development work that is material within the context of the contract, and uses objective criteria to determine the completion of the applicable performance obligations, whether at a point in time or over time. Revenues from land sales are recognized when the Company has satisfied the performance obligations within the sales contract. Under its land sale contracts, the Company typically receives an initial cash deposit from the buyer at the time the contract is executed and receives the remaining fixed price consideration, through a third-party escrow agent, at closing when title and control of the land transfers to the buyer.

LIMONEIRA LEWIS COMMUNITY BUILDERS, LLC
(a Delaware Limited Liability Company)

Notes to Financial Statements (continued)

2. Summary of Significant Accounting Policies (continued)

In instances where the Company has one or more performance obligations to perform land development work after the closing date, a portion of the transaction price under the land sale contract is allocated to such performance obligations and is recognized as revenue over time based upon the estimated progress toward the satisfaction of the related performance obligation, which is generally measured based on costs incurred relative to the total costs expected to satisfy the performance obligation.

The Company's land sales contracts to homebuilders also generally provide for additional variable consideration in the form of a master-planned community benefit fee (or otherwise titled fee) based on a percentage of the sales prices of homes built and sold on the land ("price participation") as well as the ability to receive future profit participation payments on profitability above specified thresholds achieved on sales of the homes by the homebuilder ("profit participation"). The Company's performance obligations related to these amounts are generally satisfied as of or in advance of when such price and profit participation payments are received, which may result in the recognition of a contract asset for the estimated future variable consideration expected to be received. In determining the amount of revenue to recognize related to price and profit participation, the Company estimates the total variable consideration it expects to receive utilizing the expected value approach and constrains the amount to be recognized to the extent such variable consideration is subject to a risk of significant revenue reversal. The Company considers various factors in determining whether a constraint is necessary, including its experience to date and degree to which the variable consideration is susceptible to factors outside its influence. The amount and timing of revenue and cash flows related to price and profit participation payments are impacted by the ultimate timing and sales prices of homes sold by homebuilders.

The Company's land sales contracts may also contain other forms of variable consideration including adjustments to transaction price based on specified factors, such as the final cost of development obligations assumed by the customer in the transaction. To the extent the Company expects it will have to refund a portion of consideration received from a customer, it records a refund liability based on the expected amount to be refunded to the customer.

The Company also evaluates the terms of anti-speculation or similar clauses contained in its land sales contracts which may provide the Company the contingent right to repurchase such land if the buyer fails to comply with provisions of the sales contract to determine whether the customer under its contracts has obtained control of the land in determining satisfaction of the related performance obligation.

LIMONEIRA LEWIS COMMUNITY BUILDERS, LLC
(*a Delaware Limited Liability Company*)

Notes to Financial Statements (continued)

2. Summary of Significant Accounting Policies (continued)

Deposits received under customer contracts prior to closing of land sales, or other payments received under a contract for which related performance obligation is not yet complete, represent contract liabilities and are recorded as unearned revenue. Contract assets are recognized to the extent revenues are recorded but the related amounts are not yet receivable under the terms of the contract. Trade receivables are recorded to the extent amounts are receivable from the customer and the Company's right to the consideration is no longer conditional. Contract assets and trade receivables are evaluated for impairment or collectability in accordance with respective guidance.

Line of Credit

The Company's line of credit was recorded at amortized cost. Loan costs associated with obtaining or extending the line of credit were deferred and recognized as a component of interest cost over the term of the line of credit and presented as a reduction of the line of credit balance on the accompanying balance sheets. In periods where there were no balances outstanding on the line of credit, unamortized loan costs were reclassified to other assets. Interest costs are capitalized to the Project during periods in which development activities are ongoing. The line of credit was terminated during the year ending October 31, 2024.

Income Taxes

As a limited liability company, the Company is subject to certain minimal taxes and fees; however, no provision for income taxes has been made in the accompanying financial statements as the Members are individually responsible for reporting their respective share of the Company's income or loss.

Based on its evaluation under ASC 740, *Income Taxes*, the Company has concluded that there are no significant tax positions requiring recognition in its financial statements, nor has the Company been assessed interest or penalties by any tax jurisdictions.

Other Income and Expenses

Other income and expenses are recorded in the period earned or incurred. Selling costs and costs related to marketing of the community are generally recorded to sales and marketing expenses as incurred. Interest income from the Company cash accounts is recorded as earned.

Comprehensive Income and Loss

For all periods presented, comprehensive income is the same as net income reported for the respective period.

LIMONEIRA LEWIS COMMUNITY BUILDERS, LLC
(*a Delaware Limited Liability Company*)

Notes to Financial Statements (continued)

2. Summary of Significant Accounting Policies (continued)

Use of Estimates

The preparation of these financial statements in accordance with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the revenues and expenses for the periods presented. Actual amounts and results could differ from those estimates.

3. Land Held for Development and Sale

Activity related to the Company's land held for development and sale for the years ended October 31, 2025 and 2024 is as follows:

	2025	2024
Beginning balance	\$ 67,282,000	\$ 105,979,000
Additional costs incurred	16,818,000	16,471,000
CFD and other reimbursements ¹	—	(4,810,000)
Cost of land sales	<u>(1,669,000)</u>	<u>(50,358,000)</u>
Ending balance	<u><u>\$ 82,431,000</u></u>	<u><u>\$ 67,282,000</u></u>

¹ Represents reimbursements from CFDs, the City of Santa Paula or other third parties.

No impairment charges were recorded related to land held for development and sale through October 31, 2025.

During the year ended October 31, 2025, there were no new land sale transactions. During the year ended October 31, 2024, the Company closed on the sale of 554 lots in a single land sale transaction with a homebuilder and recognized total land sale revenues of \$87,100,000 including price and profit participation revenues. During the year ended October 31, 2023, the Company closed on the sale of 121 lots in land sale transactions with two homebuilders and recognized total land sale revenues of \$30,933,000, including price and profit participation revenues.

Included in land sales revenues for the years ended October 31, 2025, 2024 and 2023 were price participation revenues of \$13,000, \$4,409,000 and \$1,160,000. As of October 31, 2025 and 2024, \$2,172,000 and \$2,526,000 of contract assets were recorded representing estimated future variable consideration to be received related to price participation revenues. Additionally, land sales revenues for the years ended October 31, 2025, 2024 and 2023 included revenues from profit participation arrangements totaling \$0, \$0 and \$1,381,000.

LIMONEIRA LEWIS COMMUNITY BUILDERS, LLC
(*a Delaware Limited Liability Company*)

Notes to Financial Statements (continued)

3. Land Held for Development and Sale (continued)

As of October 31, 2025 and 2024, there were \$3,874,000 and \$3,576,000, respectively, in refund liabilities which were classified in accounts payable and accrued liabilities on the accompanying balance sheet related to variable consideration amounts received by the Company which were expected to be returned or otherwise for which a revenue constraint was applied as a result of uncertainty as to whether such amounts would need to be returned. During the year ended October 31, 2025, the refund liability was increased by \$298,000 as a result of cost estimate increases related to post-close buyer improvements, which resulted in a reduction to land sale revenues.

As of October 31, 2025 and 2024, unearned revenue of \$4,765,000 and \$6,322,000, respectively, represents the remaining contract liability for certain specified post-close seller development obligations related to the land sale transaction that closed during the year ended October 31, 2024. Of the amount recorded as unearned revenue as of October 31, 2024 for prior period sales, the Company recognized \$1,557,000 during the year ended October 31, 2025. The original aggregate amount of the transaction price allocated to these development obligations was \$7,840,000. The Company currently estimates that these development obligations will be completed over a period through 2026. During the periods presented, the Company did not have any other contracts with customers or related performance obligations with an original expected duration of greater than one year.

As of October 31, 2025 and 2024, the Company had no deposits related to future lot sale transactions.

The Company expects to be reimbursed for certain infrastructure costs it incurs related to the Project from the proceeds of bonds to be issued from one or more community facilities districts (“CFDs”). During the years ended October 31, 2025, 2024, and 2023, the Company received \$0, \$4,810,000, and \$0 and, respectively, in total CFD reimbursement proceeds. Through October 31, 2025, the Company had received \$37,160,000 in net CFD reimbursements. As of October 31, 2025, there were \$40,000,000 in total bonds issued and outstanding by the CFDs associated with the Project. These bond obligations are not recorded as liabilities of the Company as the estimated payments associated with the bonds are not fixed and determinable. Additionally, the Company is not liable to satisfy shortfalls in annual debt service obligations and has not pledged assets or provided other credit enhancements in support of the bond obligations.

LIMONEIRA LEWIS COMMUNITY BUILDERS, LLC
(*a Delaware Limited Liability Company*)

Notes to Financial Statements (continued)

4. Accounts Payable and Accrued Liabilities

Accounts payable and accrued liabilities includes the following as of October 31, 2025 and 2024:

	2025	2024
Trade accounts payable	\$ 165,000	\$ 1,514,000
Retentions payable	1,217,000	1,282,000
Refund liabilities	3,874,000	3,576,000
Accrued liabilities	<u>2,645,000</u>	<u>2,613,000</u>
	<u><u>\$ 7,901,000</u></u>	<u><u>\$ 8,985,000</u></u>

5. Line of Credit

In February 2018, the Company entered into an unsecured revolving line of credit facility with a third-party lender to provide development financing for the Project. The Company exercised its available one-year extension option on the line of credit, which reduced the maximum borrowing amount from \$45,000,000 to \$35,000,000 and extended the maturity to February 22, 2024. Upon its maturity, the Company entered into a short-term extension of the line of credit through its final maturity on August 22, 2024. The line of credit bore interest, payable monthly, at an annual rate of the BSBY Daily Floating Rate plus 2.85%, plus an unused commitment fee of 0.20% per year, payable quarterly.

Loan costs amortized as interest costs during the years ended October 31, 2025 and 2024 totaled \$0 and \$62,000, respectively, all of which were capitalized to the Project. During the years ended October 31, 2025, 2024, and 2023, the Company recorded interest and unused commitment fees on the line of credit of \$0, \$40,000, and \$1,012,000, respectively, all of which were capitalized to the Project.

The line of credit was guaranteed by Limoneira and certain owners of Lewis. The loan also required compliance with certain financial covenants, including liquid asset and tangible net worth requirements of the guarantors, all of which were in compliance through the termination date.

LIMONEIRA LEWIS COMMUNITY BUILDERS, LLC
(*a Delaware Limited Liability Company*)

Notes to Financial Statements (continued)

6. Fair Value Disclosures

ASC Topic 820, *Fair Value Measurement*, provides a framework for measuring fair value and has established a fair value hierarchy which prioritizes the inputs used in measuring fair value. The hierarchy is summarized as follows:

Level 1 – Fair value determined based on quoted prices in active markets for identical assets.

Level 2 – Fair value determined using significant observable inputs, such as those principally derived from or corroborated by observable market data, by correlation or other means.

Level 3 – Fair value determined using significant unobservable inputs, such as pricing models, discounted cash flows, or similar techniques.

GAAP requires the measurement of certain financial instruments at fair value on a recurring basis, and certain other financial and non-financial assets at fair value on a nonrecurring basis. Additionally, GAAP requires fair value disclosures for certain assets and liabilities.

There were no recurring or nonrecurring fair value measurements made in the periods presented in the accompanying financial statements through October 31, 2025. Additionally, there were no financial liabilities held as of October 31, 2025 or 2024 other than accounts payable and other accrued liabilities in the ordinary course of business whose fair values approximated cost.

7. Related Party Transactions

Cost Reimbursements to Members

The Company reimburses for approved costs and expenses incurred by the Manager and Limoneira, or their affiliates, on behalf of the Company, including for employees providing services in conjunction with development activities for the Project. For the years ended October 31, 2025, 2024, and 2023, \$2,041,000, \$2,145,000, and \$1,812,000, respectively, of such costs were incurred by the Members on behalf of the Company, all of which were capitalized to the Project. During the years ended October 31, 2025, 2024, and 2023, certain additional reimbursable employee costs of \$137,000, \$46,000, and \$56,000, respectively, were incurred by the Company for employees of the Manager providing services for the Project which were recorded as sales and marketing expenses. As of October 31, 2025 and 2024, \$410,000, and \$154,000, respectively, of such cost reimbursements remained payable by the Company to the Members, which are included in due to affiliates on the accompanying balance sheets.

LIMONEIRA LEWIS COMMUNITY BUILDERS, LLC
(*a Delaware Limited Liability Company*)

Notes to Financial Statements (continued)

7. Related Party Transactions (continued)

Retained Land and Infrastructure Cost Reimbursements

In conjunction with Limoneira's initial contribution of land to the Company, certain additional land (referred to as the "Retained Land") was legally conveyed to the Company for which Limoneira retained beneficial ownership. The land was transferred back to Limoneira in August 2018 for no consideration upon recording of a revised tract map that subdivided the Retained Property as a legal parcel.

Limoneira has agreed to reimburse the Company for certain allocated infrastructure costs incurred by the Company which benefit the Retained Property and certain adjacent real property owned by Limoneira commonly referred to as East Area 2, as defined in the Retained Property Development Agreement between the Company and Limoneira. As of October 31, 2025 and 2024, estimated such reimbursements from Limoneira totaled \$3,444,000, which is classified as due from affiliates on the accompanying balance sheet and is net of related future CFD proceeds attributable to Limoneira.

On September 28, 2022, affiliates of Lewis and Limoneira formed a new joint venture ("LLCB II") to acquire the Retained Property from Limoneira for the intended purpose of pursuing entitlements and developing multifamily residential units.

8. Commitments and Contingencies

The Company's commitments and contingencies include the usual litigation and obligations incurred by real estate owners, developers and operators in the normal course of business, none of which, in the opinion of management, are expected to have a material adverse effect on the Company's financial position or results of operations.

Although there can be no assurance, the Company is not aware of any material environmental liability that could have a material adverse effect on its financial condition or results of operations. However, identification of contamination affecting the Project, changes in applicable environmental laws and regulations, the uses and conditions of properties in the vicinity of the Project, the activities of entities who may purchase from the Company land within the project and other environmental conditions of which the Company is unaware with respect to the Project could result in future environmental liabilities.

Limoneira is required to transfer sufficient groundwater production and/or water rights to the City to allow the Company to satisfy the requirements of the Development Agreement and any other groundwater protection and/or water rights required by the City or other governmental agency in connection with existing or future entitlements for the Project.

LIMONEIRA LEWIS COMMUNITY BUILDERS, LLC
(a Delaware Limited Liability Company)

Notes to Financial Statements (continued)

8. Commitments and Contingencies (continued)

Currently, there are no guarantees by any of the Members or their affiliates in place on any of the obligations of the Company. The Company is required to complete development obligations related to the Project pursuant to the Development Agreement as well as pursuant to the terms of contracts with individual homebuilders and other parties, including providing performance bonds for certain improvement obligations. As of October 31, 2025, the Company had \$25,100,000 of performance bonds outstanding. If any such performance bonds are called, the Company would be obligated to reimburse the issuer of the performance bond. The Company does not believe that a material amount of any currently outstanding performance bonds will be called. As of October 31, 2025, the Company had remaining commitments to subcontractors or other parties related to its land development activities totaling \$31,600,000.

9. Subsequent Events

The Company has evaluated events subsequent to October 31, 2025 through December 16, 2025, the date the financial statements were available to be issued, for their impact on the financial statements and disclosures.

Corporate Information

Limoneira Company

Headquarters

1141 Cummings Road
Santa Paula, CA 93060

2026 Annual Meeting

The Company's 2026 annual meeting of shareholders will be held on March 25, 2026, at 10:00 a.m. Pacific Time at the Agricultural Museum of Ventura County, 926 Railroad Avenue, Santa Paula, CA 93060.

Stock Listing

The Company's common stock is listed on the NASDAQ® stock exchange under the symbol LMNR.

Investor Relations

Analysts, portfolio managers, and other investors seeking additional information about Limoneira stock should contact John Mills, Partner, ICR, 685 Third Avenue, 2nd Floor, New York, New York 10017 P: (646) 277-1254, John.mills@icrinc.com. Answers to shareholders' frequently addressed questions can also be found by visiting <http://investor.limoneira.com>.

Customers

For assistance with Limoneira Company's products and services, please call (805) 525-5541 or visit www.limoneira.com for toll-free numbers for specific products and services.

News Media

News media seeking information should visit www.limoneira.com for news releases, presentations, and other items related to the Company.

Shareholder Services

Computershare is the transfer agent for Limoneira Company. For inquiries concerning dividend checks, tax statements, ownership transfers, address changes, or lost or stolen certificates, contact Computershare at:

Shareholder correspondence should be mailed to:
Computershare
c/o Shareholder Services
PO Box 43006
Providence, RI 02940-3006

Overnight correspondence should be mailed to:
Computershare
c/o Shareholder Services
150 Royall St., Suite 101
Canton, MA 02021

Shareholder website:
www.computershare.com/investor
Shareholder online inquiries:
www-us.computershare.com/investor/Contact

Customer Service by Phone:
Toll-Free (Domestic callers): 1-866-234-1382
International Callers: 1-201-680-6578

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AGRIBUSINESS

GROWING WITH PURPOSE

Agriculture has been at the center of Limoneira's story since the beginning. Today, our agribusiness remains the foundation of our company, built on generations of experience in growing premium citrus and avocados. As we move forward, we continue to blend time-tested farming practices with innovative approaches rooted in responsibility, sustainability, and care.



In 2025, we continued to build on our strengths as a grower, packer, and land steward. Our partnership with Sunkist marked a meaningful evolution in how our lemons reach the market. Under this structure, Sunkist now oversees all sales and marketing of Limoneira-packed lemons, while we remain focused on growing and packing premium fruit. This alignment allows each organization to do what it does best, creating a more efficient and streamlined path from tree to table.

Avocados continued to be a standout area of growth. With more than 800 acres in production and 700 acres under development, we are steadily moving toward our long-term target of 2,000 acres. As demand for fresh, healthy produce continues to rise, our avocado program reflects both a strategic investment and a natural extension of our legacy in premium fruit. Looking ahead, a meaningful portion of our acreage is still maturing. As those trees come into full production over the next few years, we expect our avocado production capacity to increase significantly.

We also continued building strong relationships with third-party growers. By sharing expertise and offering operational

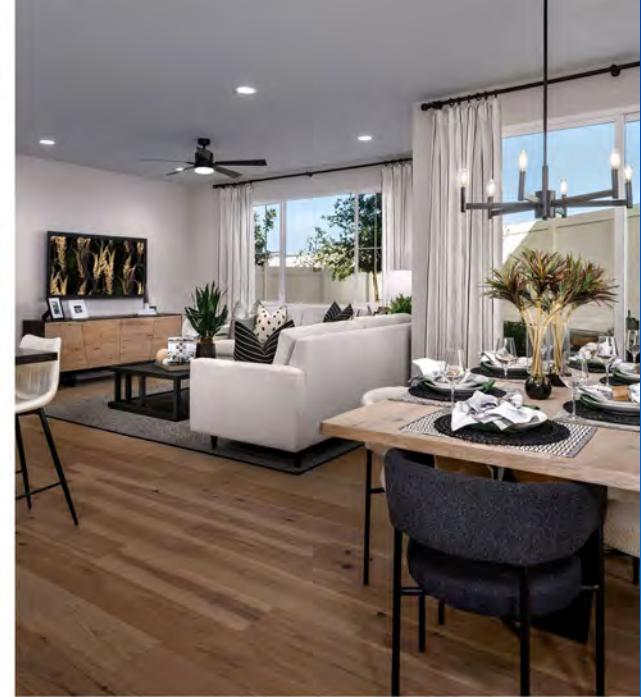
support, we help bring high-quality fruit to market while expanding our reach in a collaborative and responsible way. These partnerships reflect our commitment to working with growers who share our values around quality, responsibility, and care for the land.

Throughout the year, we remained focused on refining how we operate across the field and the packinghouse. While many of our practices have been in place for years, we continue to embrace innovation and look for new ways to improve efficiency, maintain fruit quality, and uphold the standards consumers expect. This steady commitment to progress is part of what sets Limoneira apart and reflects our deep respect for the land, our partners, and the people we serve.

As we move forward, our agribusiness will continue to grow with purpose.

With every tree we tend and every fruit we pack, we are shaping a future built on integrity, partnership, and thoughtful progress. These are the values that have guided us for over a century, and they remain central to how we grow, how we lead, and how we carry our legacy forward.





HARVEST AT LIMONEIRA

GROWING COMMUNITY AND CONNECTION



At Limoneira, our roots in agriculture have always shaped the way we think about land. We see it not just for what it can grow, but for the lasting value it can bring to communities. That perspective continues to guide our real estate strategy and is fully embodied in our residential development, Harvest at Limoneira.

Harvest at Limoneira continues to take shape as a thoughtfully planned residential community in Santa Paula. The development incorporates open space, walking paths, and access to nearby parks and trails, offering a balanced setting that complements the surrounding area as new homes and neighborhoods are established.

Harvest reflects Limoneira's long-standing approach to stewardship and strategic growth. By activating land in ways that create lasting value for both shareholders and the local community, **we are extending our legacy beyond agriculture and into well-planned neighborhoods that people can call home.**

As we look ahead, our focus remains on responsible development guided by long-term vision. Harvest stands as a continuation of that approach, demonstrating how careful planning and steady progress support the next chapter of Limoneira's story.



SUSTAINABILITY

LEADING WITH STEWARDSHIP

For more than a century, Limoneira's approach to sustainability has been guided by a simple belief: taking care of the land today is essential to growing responsibly tomorrow. Stewardship is not a separate initiative at Limoneira. It is part of how we operate, plan, and invest across every part of the business.

Across our agricultural operations, we continue to focus on practices that support long-term soil health, efficient water use, and resilient orchards. Innovation plays an important role in this effort, from precision irrigation and tree monitoring technology to drone applications and data-informed field decisions. We use modern tools to deliver water and inputs where and when they are needed most. These technologies help us farm more efficiently while reducing waste and supporting healthier trees.

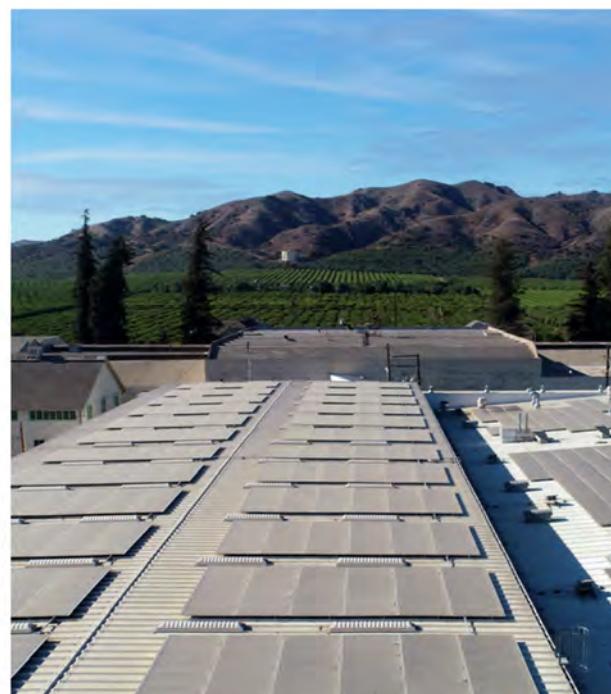
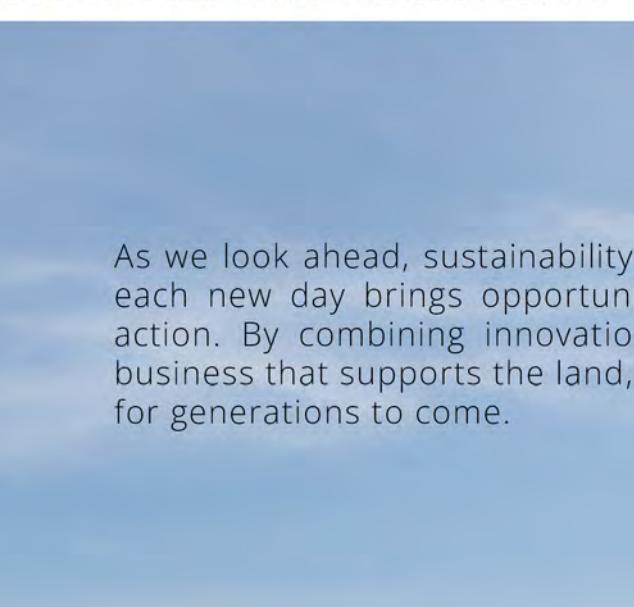
Sustainability also extends beyond the orchard. We continue to invest in renewable energy, operational efficiencies, and evolving practices that support responsible resource use. This commitment reflects our belief that **long-term success comes from balancing productivity with care for the environment** and the communities that surround our operations.

Through our partnership with Agromin, we are expanding our organic waste recycling program that converts green and food waste into compost for agricultural use. This approach helps divert organic materials from landfills while returning valuable nutrients to the soil, reinforcing a more circular and sustainable system.





As we look ahead, sustainability remains a cornerstone of Limoneira's future. Just as each new day brings opportunity, our focus is on steady progress and thoughtful action. By combining innovation, partnership, and stewardship, we are building a business that supports the land, strengthens our operations, and creates lasting value for generations to come.





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