

Stock code: 000570, 200570 Stock name: Changchai A, Changchai B Announcement Number: 2026-015

CHANGCHAI COMPANY, LIMITED

2026 First Quarter Report

The company and all members of the board of directors guarantee that the information disclosed is true, accurate, and complete, without false records, misleading statements, or significant omissions.

Important Notes:

1. The Board of Directors (or the “Board”) as well as the directors and senior management of Changchai Company, Limited (hereinafter referred to as the “Company”) hereby guarantee the factuality, accuracy and completeness of the contents of this Quarter Report and its summary, and shall be jointly and severally liable for any misrepresentations, misleading statements or material omissions therein.
2. The Company’s legal representative and General Manager, head of the Company’s financial department (equivalent to financial manager) hereby guarantee that the Financial Statements carried in this Quarter Report are factual, accurate and complete.
3. Has the first quarter report been audited

Yes No

I. Key Financial Information

1. Major Accounting Data and Financial Indicators

Whether the Company Needs to Retrospectively Adjust or Restate Prior Years' Accounting Data

Yes No

	January to March 2026	January to March 2025	Increase or decrease in this reporting period compared to the same period last year (%)
Operating revenue (RMB)	941,778,496.02	897,763,657.72	4.90%
Net profit attributable to the listed company's shareholders (RMB)	74,394,909.83	43,720,636.95	70.16%
Net profit attributable to the listed company's shareholders before exceptional gains and losses (RMB)	54,518,288.34	40,468,902.21	34.72%
Net cash generated from/used in operating activities (RMB)	-280,042,880.73	-14,769,195.97	——
Basic earnings per share (RMB/share)	0.1054	0.0620	70.00%
Diluted earnings per share (RMB/share)	0.1054	0.0620	70.00%
Weighted average return on equity (%)	2.13%	1.29%	0.84%
	31 March 2026	31 December 2025	Change of 31 March 2026 over 31 December 2025(%)
Total assets (RMB)	5,652,166,201.14	5,578,281,300.02	1.32%
Equity attributable to the listed company's shareholders (RMB)	3,531,905,908.86	3,443,190,677.55	2.58%

2. Exceptional Gains and Losses

Applicable Not applicable

Unit: RMB

Item	Amount for the current reporting period	Note
Gain or loss on disposal of non-current assets (inclusive of impairment allowance write-offs)	402,343.73	
Government subsidies included in current profit and loss (excluding those closely related to the company's normal business operations, in compliance with national policies and regulations, enjoyed according to established standards, and having a continuous impact on the company's profit and loss)	165,265.36	

Except for effective hedging business related to the normal operation of the same company, non-financial enterprises shall bear gains and losses from changes in fair value of financial assets and liabilities held by them, as well as gains and losses from the disposal of financial assets and liabilities	20,561,054.60	During the reporting period, the wholly-owned subsidiary of the company, Changzhou Horizon Investment Co., Ltd., sold some of its company stocks.
Profit and loss from entrusting others to invest or manage assets	176,622.04	
Less: Income tax effects	1,427,264.24	
Non-controlling interests effects (net of tax)	1,400.00	
Total	19,876,621.49	--

Particulars about other items that meet the definition of exceptional gain/loss:

Applicable Not applicable

No such cases for the Reporting Period.

Explanation of why the Company reclassifies as recurrent an exceptional gain/loss item listed in the Explanatory Announcement No. 1 on Information Disclosure for Companies Offering Their Securities to the Public—Exceptional Gain/Loss Items:

Applicable Not applicable

No such cases for the Reporting Period.

3. The situation and reasons for changes in major accounting data and financial indicators

Applicable Not Applicable

(1) Consolidated balance sheet items

Items	Ending balance (RMB)	Beginning balance (RMB)	Year-over-Year Increase/Decrease	Reason for change
Accounts Receivable	1,089,105,019.62	451,748,532.34	141.09%	The majority of the company's multi-cylinder engine customers are original equipment manufacturers (OEMs) with relatively long payment terms. During the reporting period, the company intensified its market expansion efforts and extended credit moderately, leading to a significant increase in accounts receivable.
Prepayments	6,017,979.66	22,389,102.11	-73.12%	The main reason is that, based on the production and operation plan and procurement progress, the prepaid payments for raw materials, equipment, and services in the previous period have been gradually settled and recorded in inventory, while the payment schedule has been optimized.

Other Current Assets	9,953,447.75	19,020,727.98	-47.67%	It was mainly due to the decrease in VAT credit balance during the reporting period.
Short-term Borrowings	51,860,721.32	88,926,344.09	-41.68%	It was primarily due to the maturity of bank acceptance bills with low discount credit ratings during the reporting period.
Employee Benefits Payable	23,426,181.49	56,773,482.39	-58.74%	It was mainly due to the payment of part of the wages and bonuses accrued in the previous period during the reporting period.
Taxes Payable	38,879,167.64	5,305,526.88	632.81%	The increase was primarily due to the rise in sales revenue and net profit during the reporting period, which led to a corresponding increase in taxes such as value-added tax and corporate income tax payable by the company.

(2) Consolidated income statement items

Items	Reporting Period (RMB)	Same period of last year (RMB)	Year-over-Year Increase/Decrease	Reason for change
Finance Costs	2,969,495.96	-2,222,413.95	——	This was due to the year-on-year decrease in exchange gains and interest income during the reporting period.
Other Income	1,018,144.72	7,809,990.08	-86.96%	The main reason is the year-on-year decrease in the additional deduction for value-added tax for advanced manufacturing industries enjoyed by the company during the reporting period.
Investment Income	24,262,348.34	1,200,239.83	1,921.46%	During the reporting period, the wholly-owned subsidiary of the company, Changzhou Horizon Investment Co., Ltd., sold some of its shares in the company and received the interim dividend from Jiangsu Bank.
Gain on Changes in Fair Value	4,322,058.50	2,712,751.12	59.32%	The increase in fair value of stocks held by the company's wholly-owned subsidiary, Changzhou Horizon Investment Co., Ltd., during the reporting period.
Asset Disposal Income	402,343.73	159,478.53	152.29%	It was mainly due to the year-on-year increase in the disposal of fixed assets during the reporting period.

Net profit attributable to shareholders of the parent company	74,394,909.83	43,720,636.95	70.16%	During the reporting period, the company mainly continued to strengthen its efforts in expanding markets both domestically and overseas, optimized its sales structure, achieved year-on-year growth in sales revenue, and saw an improvement in gross profit margin in the first quarter. The wholly-owned subsidiary, Changzhou Horizon Investment Co., Ltd., sold some of its company shares and obtained investment income.
Changes in fair value of other equity instrument investments	12,799,300.00	-13,734,300.00	—	The increase in fair value of the stocks held by the company in Beijing Foton Motor Co., Ltd. and Jiangsu Bank Co., Ltd. during the reporting period.
Net amount after tax of other comprehensive income attributable to the parent company	12,799,300.00	-13,734,300.00	—	Same as above.
Total comprehensive income attributable to the owners of the parent company	87,194,209.83	29,986,336.95	190.78%	During the reporting period, the company continued to intensify its efforts in expanding markets both domestically and internationally, optimizing its sales structure, and achieving year-on-year revenue growth, resulting in an increase in gross profit margin in the first quarter. Changzhou Horizon Investment Co., Ltd., a wholly-owned subsidiary of the company, sold some of its shares in the company, generating investment income. Additionally, the fair value of the company's shares in Beijing Foton Motor Co., Ltd. and Jiangsu Bank Co., Ltd. increased, contributing to the overall performance.
Total comprehensive income	89,680,090.47	31,886,460.45	181.25%	Same as above.

(3) Consolidated cash flow statement items

Items	Reporting Period (RMB)	Same period of last year (RMB)	Year-over-Year Increase/Decrease	Reason for change
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Net cash flow from operating activities	-280,042,880.73	-14,769,195.97	—	The main reason is that most of the company's multi-cylinder engine customers are original equipment manufacturers (OEMs) with relatively long payment terms. The company has intensified its market expansion efforts, granted moderate credit, and received relatively less capital inflow.
Net cash flow generated from investing activities	-2,907,977.15	-138,363,884.66	—	The reason is that the decrease in financial products invested during the reporting period compared to the same period last year.

II.Shareholder Information

1.Table of Ordinary Shareholders and Shareholders with Restored Voting Rights of Preferred Shares, and Shareholding Details of the Top 10 Shareholders

Unit: share

Number of ordinary shareholders	45,635	Number of preferred shareholders with resumed voting rights (if any)	0			
Shareholding situation of the top 10 shareholders (excluding shares lent through refinancing)						
Name of shareholder	Nature of shareholder	Shareholding percentage	Total shares held at the period-end	Number of shares with limited selling conditions held	Restricted shares held	
					Status	Shares
Changzhou Investment Group Co., Ltd.	State-owned legal person	32.26%	227,663,417	0.00	N/A	0.00
Chen Jian	Domestic natural person	0.48%	3,352,800			
KGI ASIA LIMITED	Overseas legal entity	0.44%	3,100,195			
BARCLAYS BANK PLC	Overseas legal entity	0.42%	2,930,569			
Bank of China Limited-Huashang Vision Value Hybrid Securities Investment Fund	Others	0.41%	2,895,200			
MORGAN STANLEY & CO. INTERNATIONAL PLC.	Overseas legal entity	0.36%	2,546,867			
J. P. Morgan Securities PLC-Equity capital	Overseas legal entity	0.35%	2,497,198			
Chen Kejun	Domestic natural person	0.33%	2,343,600			

Bank of China Limited - E Fund Hong Kong Stock Connect Dividend Flexible Allocation Hybrid Securities Investment Fund	Others	0.33%	2,327,300			
UBS AG	Overseas legal entity	0.33%	2,305,115			
Top 10 unrestricted shareholders (Excluding shares lent through refinancing and executive lock up shares)						
Name of shareholder	Unrestricted shares held at the period-end	Shares by type		Type	Shares	
Changzhou Investment Group Co., Ltd.	227,663,417.00			RMB-denominated ordinary share	227,663,417.00	
Chen Jian	3,352,800			RMB-denominated ordinary share	3,352,800	
KGI ASIA LIMITED	3,100,195			Domestically listed foreign share	3,100,195	
BARCLAYS BANK PLC	2,930,569			RMB-denominated ordinary share	2,930,569	
Bank of China Limited- Huashang Vision Value Hybrid Securities Investment Fund	2,895,200			RMB-denominated ordinary share	2,895,200	
MORGAN STANLEY & CO. INTERNATIONAL PLC.	2,546,867			RMB-denominated ordinary share	2,546,867	
J. P. Morgan Securities PLC- Equity capital	2,497,198			RMB-denominated ordinary share	2,497,198	
Chen Kejun	2,343,600			RMB-denominated ordinary share	2,343,600	
Bank of China Limited - E Fund Hong Kong Stock Connect Dividend Flexible Allocation Hybrid Securities Investment Fund	2,327,300			RMB-denominated ordinary share	2,327,300	
UBS AG	2,305,115			RMB-denominated ordinary share	2,305,115	
Explanation of the shareholder relationship or concerted action mentioned above	It is unknown whether there is among the top 10 public shareholders and the top 10 unrestricted public shareholders any related parties or acting-in-concert parties as defined in the Administrative Measures for Information Regarding Shareholding Alteration.					
Explanation on the participation of the top 10 shareholders in margin trading and securities lending business	Shareholder Chen Jian holds 3,352,800 shares of the company's stock through a credit account.					

Information regarding the lending of shares through securities refinancing by shareholders holding 5% or more of shares, the top 10 shareholders, and the top 10 unrestricted tradable shareholders

Applicable Not Applicable

The changes in the top 10 shareholders and the top 10 unrestricted tradable shareholders compared to the previous reporting period are due to the lending/return of securities under securities refinancing

Applicable Not Applicable

2. Table of Total Number of Preferred Shareholders and Shareholding Status of the Top 10 Preferred Shareholders in the Company

Applicable Not Applicable

III. Other important matters

Applicable Not Applicable

IV. Quarterly financial statements

1. Financial statements

(1) Consolidated Balance Sheet

Prepared by Changchai Company, Limited

31 March 2026

Unit: RMB

Item	31 March 2026	1 January 2026
Current assets:		
Monetary assets	1,123,707,955.46	1,338,231,792.64
Settlement reserve		
Interbank loans granted		
Held-for-trading financial assets	391,935,616.07	372,184,689.98
Derivative financial assets		
Notes receivable	271,151,807.65	386,557,535.74
Accounts receivable	1,089,105,019.62	451,748,532.34
Accounts receivable financing	117,395,943.16	165,125,708.93
Prepayments	6,017,979.66	22,389,102.11
Premiums receivable		
Reinsurance receivables		
Receivable reinsurance contract reserve		
Other receivables	4,609,799.90	5,495,898.75
Including: Interest receivable		
Dividends receivable		
Financial assets purchased under resale agreements		
Inventories	580,033,109.83	757,083,436.15
Including: Data resources		
Contract assets		
Assets held for sale		
Non-current assets maturing within one year		
Other current assets	9,953,447.75	19,020,727.98
Total current assets	3,593,910,679.10	3,517,837,424.62
Non-current assets:		
Loans and advances to customers		
Investments in debt obligations		
Investments in other debt obligations		

Long-term receivables		
Long-term equity investments		
Investments in other equity instruments	996,419,295.81	981,361,295.81
Other non-current financial assets	337,118,757.03	337,118,757.03
Investment property	35,119,952.60	35,644,130.99
Fixed assets	532,731,943.30	550,316,120.80
Construction in progress	3,297,390.99	2,801,650.98
Productive living assets		
Oil and gas assets		
Right-of-use assets		
Intangible assets	132,065,921.79	133,751,352.61
Including: Data resources		
Development costs		
Including: Data resources		
Goodwill		
Long-term prepaid expense	2,533,319.85	2,597,472.39
Deferred income tax assets	9,365,667.04	7,350,047.87
Other non-current assets	9,603,273.63	9,503,046.92
Total non-current assets	2,058,255,522.04	2,060,443,875.40
Total assets	5,652,166,201.14	5,578,281,300.02
Current liabilities:		
Short-term borrowings	51,860,721.32	88,926,344.09
Borrowings from the central bank		
Interbank loans obtained		
Held-for-trading financial liabilities		
Derivative financial liabilities		
Notes payable	644,903,022.05	562,313,345.98
Accounts payable	757,342,874.71	793,473,800.05
Advances from customers	30,034,200.00	30,112,510.00
Contract liabilities	31,823,888.13	40,040,496.36
Financial assets sold under repurchase agreements		
Customer deposits and interbank deposits		
Payables for acting trading of securities		
Payables for underwriting of securities		
Employee benefits payable	23,426,181.49	56,773,482.39
Taxes payable	38,879,167.64	5,305,526.88

Other payables	140,215,543.91	134,619,772.83
Including: Interest payable		
Dividends payable	3,891,433.83	3,891,433.83
Handling charges and commissions payable		
Reinsurance payables		
Liabilities directly associated with assets held for sale		
Current portion of non-current liabilities		
Other current liabilities	63,372,992.31	72,672,756.98
Total current liabilities	1,781,858,591.56	1,784,238,035.56
Non-current liabilities:		
Insurance contract reserve		
Long-term borrowings		
Bonds payable		
Including: Preferred shares		
Perpetual bonds		
Lease liabilities		
Long-term payables		
Long-term employee benefits payable		
Provisions	75,019,010.77	83,448,865.86
Deferred income	25,124,005.20	25,976,437.56
Deferred income tax liabilities	153,610,531.38	159,449,521.13
Other non-current liabilities		
Total non-current liabilities	253,753,547.35	268,874,824.55
Total liabilities	2,035,612,138.91	2,053,112,860.11
Shareholders' equity:		
Share capital	705,692,507.00	705,692,507.00
Other equity instruments		
Including: Preferred shares		
Perpetual bonds		
Capital reserves	641,070,433.90	641,070,433.90
Less: Treasury stock		
Other comprehensive income	690,071,901.44	677,272,601.44
Specific reserve	25,457,429.71	23,936,408.22
Surplus reserves	370,454,881.23	370,454,881.23
General reserve		
Retained earnings	1,099,158,755.58	1,024,763,845.76
Total equity attributable to Shareholders of the Company as the parent	3,531,905,908.86	3,443,190,677.55

Non-controlling interests	84,648,153.37	81,977,762.36
Total shareholders' equity	3,616,554,062.23	3,525,168,439.91
Total liabilities and shareholders' equity	5,652,166,201.14	5,578,281,300.02

Legal representative: Xie Guozhong

General Manager: Xie Guozhong

Head of the accounting department: Jiang He

(2) Consolidated Income Statement

Unit: RMB

Item	Reporting Period	Same period of last year
1. Revenue	941,778,496.02	897,763,657.72
Including: Operating revenue	941,778,496.02	897,763,657.72
Interest income		
Insurance premium income		
Handling charge and commission income		
2. Costs and expenses	873,613,804.41	843,950,937.37
Including: Cost of sales	807,258,483.36	776,384,250.77
Interest expense		
Handling charge and commission expense		
Surrenders		
Net insurance claims paid		
Net amount provided as insurance contract reserve		
Expenditure on policy dividends		
Reinsurance premium expense		
Taxes and surcharges	4,959,401.16	6,359,256.55
Selling expense	13,742,824.22	15,767,989.90
Administrative expense	21,244,109.45	27,220,091.42
R&D expense	23,439,490.26	20,441,762.68
Finance costs	2,969,495.96	-2,222,413.95
Including: Interest expense	460,221.28	455,046.24
Interest income	2,010,430.21	2,727,723.37
Add: Other income	1,018,144.72	7,809,990.08
Return on investment (“-” for loss)	24,262,348.34	1,200,239.83
Including: Share of profit or loss of joint ventures and associates		
Income from the derecognition of financial assets at amortized cost (“-” for loss)		-80,062.50
Exchange gain (“-” for loss)		
Net gain on exposure hedges (“-” for loss)		
Gain on changes in fair value (“-” for loss)	4,322,058.50	2,712,751.12
Credit impairment loss (“-” for loss)	-13,499,202.62	-13,424,884.92
Asset impairment loss (“-” for loss)	-136,523.62	-114,253.77
Asset disposal income (“-” for loss)	402,343.73	159,478.53
3. Operating profit (“-” for loss)	84,533,860.66	52,156,041.22
Add: Non-operating income		19,310.77
Less: Non-operating expense		10,828.37

4. Profit before tax (“-” for loss)	84,533,860.66	52,164,523.62
Less: Income tax expense	7,653,070.19	6,543,763.17
5. Net profit (“-” for net loss)	76,880,790.47	45,620,760.45
5.1 By operating continuity		
5.1.1 Net profit from continuing operations (“-” for net loss)	76,880,790.47	45,620,760.45
5.1.2 Net profit from discontinued operations (“-” for net loss)		
5.2 By shareholders’ equity		
5.2.1 Net profit attributable to shareholders of the Company as the parent	74,394,909.83	43,720,636.95
5.2.2 Net profit attributable to non-controlling interests	2,485,880.64	1,900,123.50
6. Other comprehensive income, net of tax	12,799,300.00	-13,734,300.00
Attributable to shareholders of the Company as the parent	12,799,300.00	-13,734,300.00
6.1 Items that will not be reclassified to profit or loss	12,799,300.00	-13,734,300.00
6.1.1 Changes caused by remeasurements on defined benefit schemes		
6.1.2 Other comprehensive income that will not be reclassified to profit or loss under the equity method		
6.1.3 Changes in the fair value of investments in other equity instruments	12,799,300.00	-13,734,300.00
6.1.4 Changes in the fair value arising from changes in own credit risk		
6.1.5 Other		
6.2 Items that will be reclassified to profit or loss		
6.2.1 Other comprehensive income that will be reclassified to profit or loss under the equity method		
6.2.2 Changes in the fair value of investments in other debt obligations		
6.2.3 Other comprehensive income arising from the reclassification of financial assets		
6.2.4 Credit impairment allowance for investments in other debt obligations		
6.2.5 Reserve for cash flow hedges		
6.2.6 Differences arising from the translation of foreign currency-denominated financial statements		
6.2.7 Other		
Attributable to non-controlling interests		
7. Total comprehensive income	89,680,090.47	31,886,460.45
Attributable to shareholders of the Company as the parent	87,194,209.83	29,986,336.95
Attributable to non-controlling interests	2,485,880.64	1,900,123.50
8. Earnings per share		
8.1 Basic earnings per share	0.1054	0.0620
8.2 Diluted earnings per share	0.1054	0.0620

Legal representative: Xie Guozhong

General Manager: Xie Guozhong

Head of the accounting department: Jiang He

(3) Consolidated Cash Flow Statement

Item	Reporting Period	Unit: RMB
		Same period of last year
1. Cash flows from operating activities:		
Proceeds from sale of commodities and rendering of services	343,431,725.55	427,572,047.13
Net increase in customer deposits and interbank deposits		
Net increase in borrowings from the central bank		
Net increase in loans from other financial institutions		
Premiums received on original insurance contracts		
Net proceeds from reinsurance		
Net increase in deposits and investments of policy holders		
Interest, handling charges and commissions received		
Net increase in interbank loans obtained		
Net increase in proceeds from repurchase transactions		
Net proceeds from acting trading of securities		
Tax rebates	16,973,313.20	28,359,296.44
Cash generated from other operating activities	5,072,619.80	5,897,742.08
Subtotal of cash generated from operating activities	365,477,658.55	461,829,085.65
Payments for commodities and services	496,861,338.06	334,259,771.58
Net increase in loans and advances to customers		
Net increase in deposits in the central bank and in interbank loans granted		
Payments for claims on original insurance contracts		
Net increase in interbank loans granted		
Interest, handling charges and commissions paid		
Policy dividends paid		
Cash paid to and for employees	103,254,693.53	97,237,586.48
Taxes paid	16,950,301.15	9,032,647.15
Cash used in other operating activities	28,454,206.54	36,068,276.41
Subtotal of cash used in operating activities	645,520,539.28	476,598,281.62
Net cash generated from/used in operating activities	-280,042,880.73	-14,769,195.97
2. Cash flows from investing activities:		
Proceeds from disinvestment	284,399,437.77	243,368,229.00
Return on investment	45,662,146.63	8,445,382.33
Net proceeds from the disposal of fixed assets, intangible assets and other long-lived assets	402,343.73	191,942.14
Net proceeds from the disposal of subsidiaries and other business units		
Cash generated from other investing activities		
Subtotal of cash generated from investing activities	330,463,928.13	252,005,553.47

Payments for the acquisition of fixed assets, intangible assets and other long-lived assets	2,701,470.28	1,194,438.13
Payments for investments	330,670,435.00	389,175,000.00
Net increase in pledged loans granted		
Net payments for the acquisition of subsidiaries and other business units		
Cash paid for other investing activities		
Subtotal of cash used in investing activities	333,371,905.28	390,369,438.13
Net cash generated from/used in investing activities	-2,907,977.15	-138,363,884.66
3. Cash flows from financing activities:		
Capital contributions received		
Including: Capital contributions by non-controlling interests to subsidiaries		
Borrowings raised		
Cash generated from other financing activities		
Subtotal of cash generated from financing activities		
Repayment of borrowings		
Cash paid for distribution of dividends or profits, or for payment of interest		
Including: Dividends paid by subsidiaries to non-controlling interests		
Cash used in other financing activities		
Subtotal of cash used in financing activities		
Net cash generated from/used in financing activities		
4. Effect of foreign exchange rates changes on cash and cash equivalents	-4,725,639.00	
5. Net increase in cash and cash equivalents	-287,676,496.88	-153,133,080.63
Add: Cash and cash equivalents, beginning of the period	1,248,067,921.44	892,681,884.84
6. Cash and cash equivalents, end of the period	960,391,424.56	739,548,804.21

Legal representative: Xie Guozhong

General Manager: Xie Guozhong

Head of the accounting department: Jiang He

2. Initial application of new accounting standards effective from 2026 and adjustments to the status of relevant items in the financial statements as of the beginning of the current year

Applicable Not Applicable

3. Audit Report

Has the first quarter report been audited

Yes No

The company's first quarter report has not been audited.

The Board of Directors
Changchai Company, Limited
28 April 2026