



華潤電力控股有限公司

China Resources Power Holdings Company Limited

(股份代號 Stock Code : 836)

清潔低碳轉型
智能創新發展

*To Achieve Low Carbon Transition
In Innovative Ways*



ABOUT CR POWER 關於華潤電力

China Resources Power Holdings Company Limited (the “Company” or “CR Power”) mainly invests, develops, operates and manages wind farms, photovoltaic power plants, hydro-electric power plants and other clean and renewable energy projects and coal-fired power plants in the People’s Republic of China (“China” or the “PRC”). Its business also covers distributed energy, power sales, smart energy, coal mining, and other areas.

As at 31 December 2025, CR Power had 50 coal-fired power plants, 221 wind farms, 221 photovoltaic power plants, 20 hydro-electric power plants and 6 gas-fired power plants in commercial operations. Its total attributable grid-connected installed capacity was 89,647MW, with 25.5% of its capacity located in Central China, 22.3% in Eastern China, 15.1% in Southern China, 12.5% in Northern China, 12.4% in Northwestern China, 6.4% in Southwestern China, 5.8% in Northeastern China and 0.1% in Hong Kong Special Administrative Region of China (“Hong Kong”) and overseas. Its attributable grid-connected installed capacity in wind, hydro-electric and photovoltaic power in aggregate, amounted to 44,851MW, accounting for approximately 50.0% of its total attributable grid-connected installed capacity.

CR Power has always adhered to the concept of sustainable development and integrated the implementation of environmental, social and governance (“ESG”) responsibilities into the Company’s strategies and operations. The Company has been publishing sustainability reports for 16 consecutive years, constantly reviews its own performance and shortcomings, and strives to improve its sustainable development practices, laying a solid foundation for creating long-term value for the Company. CR Power’s inclusion into the Hang Seng ESG 50 Index and HSSUSB since 7 September 2020 for 6 consecutive years demonstrates its excellence in the three aspects of ESG, and reflects the recognition on the sustainable development efforts of the Company by the capital markets.

CR Power has also been selected as a constituent in the Hang Seng Index since 5 June 2023. The Company’s efforts towards strategic transformation and innovative development are highly recognised by the capital markets.

華潤電力控股有限公司（「本公司」或「華潤電力」）主要在中華人民共和國（「中國」）投資、開發、運營和管理風電場、光伏電站、水電站及其他清潔及可再生能源項目和燃煤發電廠。業務還涉及分佈式能源、售電、智慧能源及煤炭等領域。

於2025年12月31日，華潤電力旗下併網50座燃煤發電廠、221座風電場、221座光伏電站、20座水電站和6座燃氣發電廠。本公司的合計權益併網裝機容量為89,647兆瓦，其中25.5%位於華中地區，22.3%位於華東地區，15.1%位於華南地區，12.5%位於華北地區，12.4%位於西北地區，6.4%位於西南地區，5.8%位於東北地區以及0.1%位於中國香港特別行政區（「香港」）及海外。風電、水電及光伏發電權益併網裝機容量合共44,851兆瓦，佔總權益併網裝機容量約50.0%。

華潤電力始終秉持可持續發展理念，將落實環境、社會和企業管治（「ESG」）責任融入公司戰略和業務運作，公司連續16年發佈可持續發展報告，不斷審視自身的表現和不足，努力提高踐行可持續發展的能力，為企業長遠的價值創造奠定基礎。自2020年9月7日起已連續6年入選恒生ESG 50指數以及恒生可持續發展企業基準指數，彰顯了華潤電力在ESG三個範疇表現卓越，反映了資本市場對公司可持續發展工作的認可。

自2023年6月5日起，華潤電力亦被納入恒生指數成份股，充分顯示了資本市場對於本公司轉型和創新發展的高度認可。



CONTENTS 目錄

2	5-Year Summary	五年摘要
4	Service Areas	服務區域
21	Chairman's Statement	主席報告
27	Directors and Senior Management	董事及高級管理層
47	Report of the Directors	董事會報告
78	Management's Discussion and Analysis	管理層討論及分析
108	Corporate Governance Report	企業管治報告
154	Independent Auditor's Report	獨立核數師報告
162	Consolidated Statement of Profit or Loss	合併損益表
163	Consolidated Statement of Profit or Loss and Other Comprehensive Income	合併損益及其他全面收入表
164	Consolidated Statement of Financial Position	合併財務狀況表
167	Consolidated Statement of Changes in Equity	合併權益變動表
169	Consolidated Statement of Cash Flows	合併現金流量表
173	Notes to the Consolidated Financial Statements	合併財務報表附註
382	Corporate Information	公司資料
384	Information for Investors	投資者參考資料



5-YEAR SUMMARY

五年摘要

		2025 2025年	2024 2024年	2023 2023年	2022 2022年	2021 2021年 (Restated) (已重述)
Basic Earnings per share attributable to owners of the Company (HK\$)	本公司擁有人之基本每股盈利(港元)	2.80	2.97	2.29	1.46	0.44
Turnover (HK\$'000)	營業額(千港元)	102,009,878	105,284,283	103,334,322	103,305,097	90,414,166
Profit attributable to owners of the Company (HK\$'000)	本公司擁有人應佔利潤(千港元)	14,518,950	14,388,447	11,003,283	7,042,478	2,137,849
Dividend per share (HK\$)	每股股息(港元)	1.127	1.190	1.415 ⁽¹⁾	0.586	0.295
Consolidated statement of financial position (HK\$'000)	合併財務狀況表(千港元)					
Non-current assets	非流動資產	349,083,844	308,606,941	272,778,584	232,705,334	234,009,787
Current assets	流動資產	59,926,387	53,857,440	49,617,406	48,630,799	53,957,565
Non-current liabilities	非流動負債	158,853,929	149,286,196	133,786,595	99,951,023	112,245,011
Current liabilities	流動負債	116,870,730	93,226,146	84,062,254	82,670,777	68,059,460
Equity attributable to owners of the Company	本公司擁有人應佔權益	111,295,755	99,151,499	84,973,689	82,238,602	88,991,769
Total assets	總資產	409,364,215	362,464,381	322,395,990	283,387,646	287,967,352
Cash and cash equivalents	現金及現金等價物	11,674,566	5,834,307	4,082,972	7,721,275	7,934,211
Bank and other borrowings	銀行及其他借貸	213,507,531	190,366,783	164,531,805	138,319,399	134,747,702
Attributable installed capacity⁽²⁾ (MW)	權益裝機容量 ⁽²⁾ (兆瓦)					
Central China	華中	22,816	19,738	16,635	15,081	13,210
Eastern China	華東	20,022	17,184	15,582	14,135	13,215
Southern China	華南	13,520	10,128	9,457	8,158	7,834
Northern China	華北	11,241	9,560	8,248	7,709	7,629
Northwestern China	西北	11,140	7,658	4,159	3,075	1,799
Southwestern China	西南	5,698	3,945	2,942	1,790	1,678
Northeastern China	東北	5,160	4,218	2,741	2,632	2,632
Hong Kong and Overseas ⁽³⁾	香港及海外 ⁽³⁾	50	-	-	-	-
Total	總計	89,647	72,433	59,764	52,581	47,997
Renewable energy	可再生能源	44,851	34,188	22,597	17,004	15,441

Notes:

- (1) Including special dividend of HK\$0.50
- (2) Attributable grid-connected installed capacity in 2024–2025
Attributable operational installed capacity in 2021–2023
- (3) This item includes all attributable grid-connected installed capacity owned by the Company outside Chinese Mainland. To fully reflect the development of our overseas business, the Hong Kong project (formerly included in the Southern China region), and the Dudgeon Offshore Wind Project in the United Kingdom (“UK”) (in which the Company has held a 12.0% equity interest since March 2018) have been incorporated into statistics commencing in 2025.

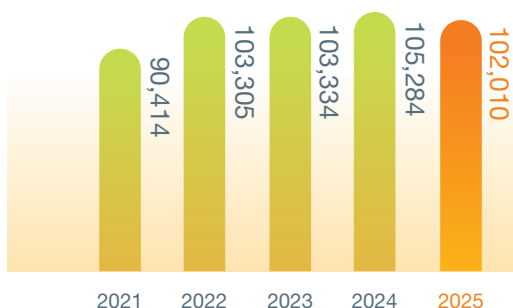
附註：

- (1) 包含0.50港元特別股息。
- (2) 2024–2025年為權益併網裝機容量
2021–2023年為權益運營裝機容量
- (3) 本條包括本公司在中國大陸以外擁有的所有權益併網裝機容量。為更全面反映境外業務發展，自2025年起已納入香港項目(原列入華南地區)，及英國德貞海上風電項目(本公司自2018年3月起擁有該項目12.0%的股權)統計。

TURNOVER

營業額

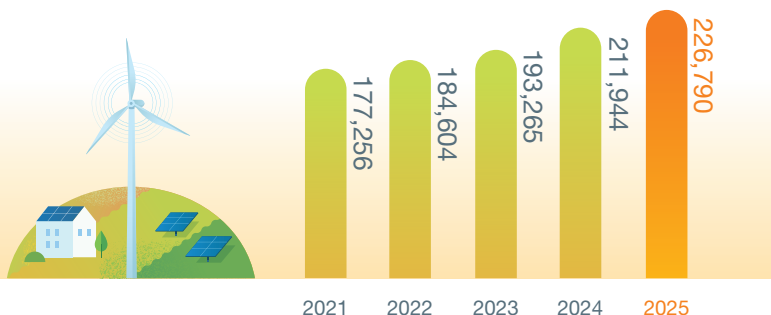
(HK\$million 百萬港元)



NET GENERATION VOLUME OF SUBSIDIARY POWER PLANTS⁽¹⁾

附屬發電廠售電量⁽¹⁾

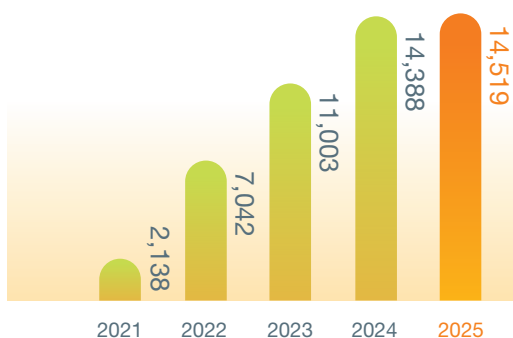
(thousand MWh 千兆瓦時)



PROFIT ATTRIBUTABLE TO OWNERS OF THE COMPANY

本公司擁有人應佔利潤

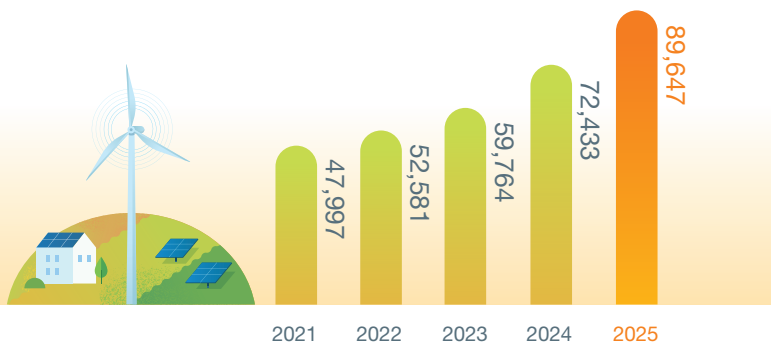
(HK\$million 百萬港元)



ATTRIBUTABLE INSTALLED CAPACITY⁽²⁾

權益裝機容量⁽²⁾

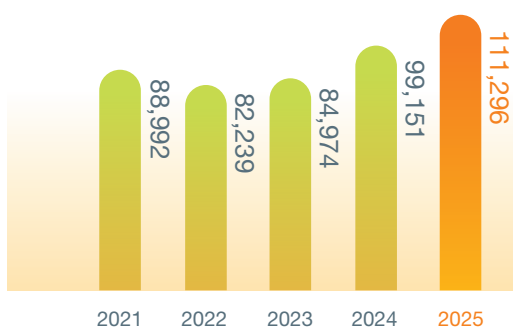
(MW 兆瓦)



EQUITY ATTRIBUTABLE TO OWNERS OF THE COMPANY

本公司擁有人應佔權益

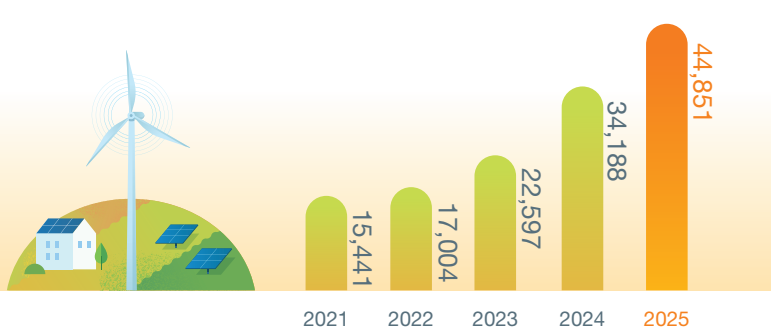
(HK\$million 百萬港元)



RENEWABLE ENERGY ATTRIBUTABLE INSTALLED CAPACITY⁽²⁾

可再生能源權益裝機容量⁽²⁾

(MW 兆瓦)



(1) Grid-connected net generation volume in 2024–2025
Operational net generation volume in 2021–2023
(2) Attributable grid-connected installed capacity in 2024–2025
Attributable operational installed capacity in 2021–2023

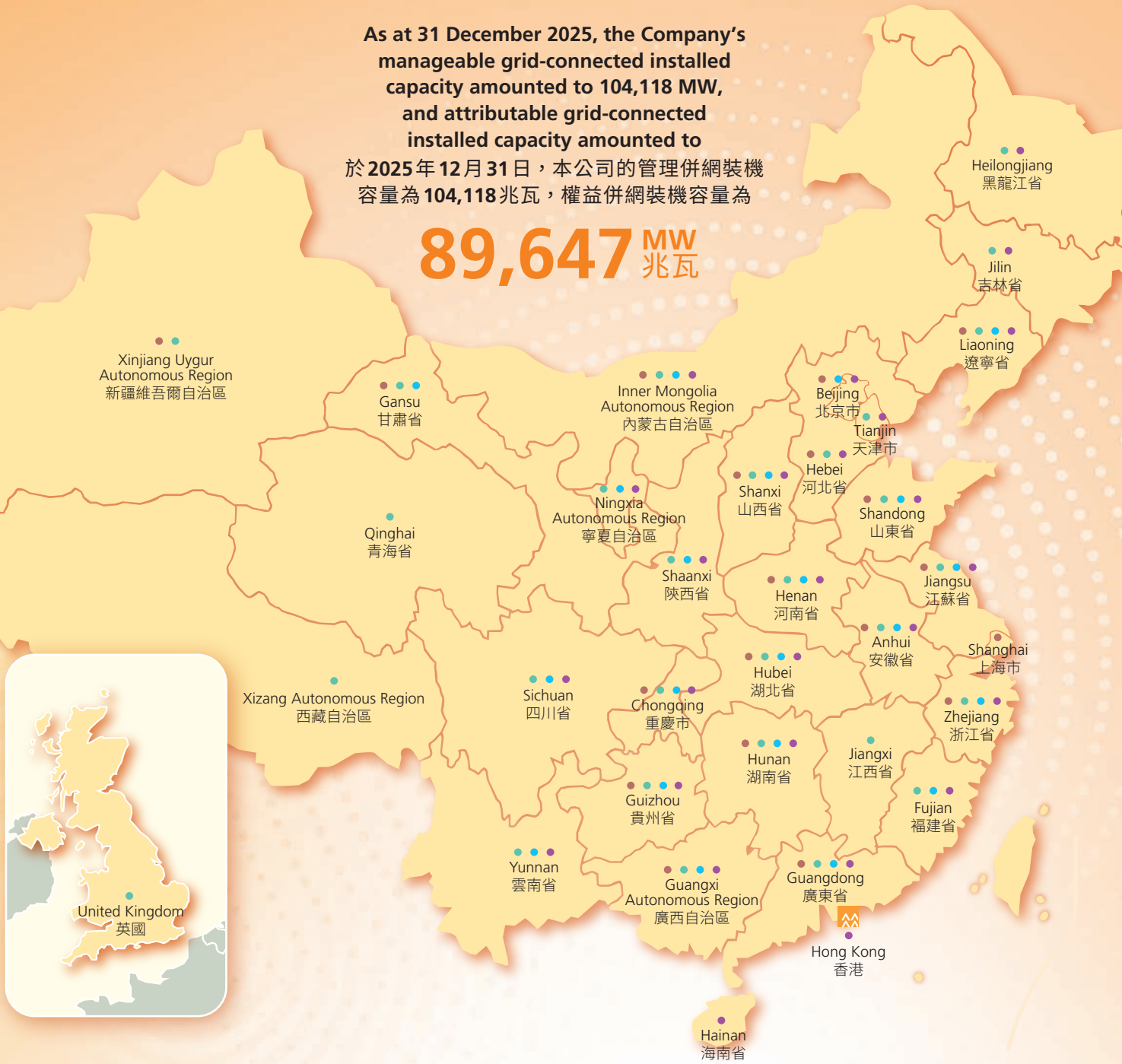
(1) 2024–2025 年為併網售電量
2021–2023 年為運營售電量
(2) 2024–2025 年為權益併網裝機容量
2021–2023 年為權益運營裝機容量

SERVICE AREAS

服務區域

As at 31 December 2025, the Company's manageable grid-connected installed capacity amounted to 104,118 MW, and attributable grid-connected installed capacity amounted to 於2025年12月31日，本公司的管理併網裝機容量為104,118兆瓦，權益併網裝機容量為

89,647 MW 兆瓦



Thermal power
火電



Power sales
售電



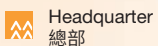
Wind power, concentrated photovoltaic power, hydro-electric power
風電、集中式光伏、水電



Integrated energy services (Include distributed photovoltaic power)
綜合能源服務 (含分布式光伏)

Attributable grid-connected installed capacity of renewable energy amounted to 可再生能源權益併網裝機容量為

44,851 MW 兆瓦



SERVICE AREAS

服務區域

COUNTRY/REGION		INSTALLED CAPACITY (MW) 裝機容量 (兆瓦)	EFFECTIVE EQUITY INTEREST	ATTRIBUTABLE INSTALLED CAPACITY (MW) 權益裝機容量 (兆瓦)	
國家/地區	POWER PLANTS (Note 1)	電廠(附註一)			
Jiangsu 江蘇省	Changshu	常熟	1,950.0	100.0%	1,950.0
	Guoneng Taicang	國能太倉	1,200.0	40.0%	480.0
	Huaxin	華鑫	660.0	72.0%	475.2
	Nanjing Banqiao	南京板橋	660.0	79.0%	521.4
	Nanjing Chemical Industry Park	南京化工園	670.0	90.0%	603.0
	Nanjing Thermal	南熱	1,200.0	100.0%	1,200.0
	Tongshan	銅山	2,000.0	59.9%	1,197.1
	Xuzhou	徐州	1,280.0	42.7%	545.9
	Yangzhou No. 2	揚州第二	1,260.0	45.0%	567.0
	Zhenjiang	鎮江	1,540.0	42.5%	654.5
	Changzhou Gas	常州燃氣	103.0	100.0%	103.0
	Taizhou Gas	泰州燃氣	80.8	100.0%	80.8
	Gaoyou Wind	高郵風電	53.0	100.0%	53.0
	Huai'an Bojing Wind	淮安博景風電	47.5	94.0%	44.7
	Huai'an Wind	淮安風電	80.0	100.0%	80.0
	Nantong Wind	南通風電	65.5	100.0%	65.5
	Pizhou Wind	邳州風電	87.5	100.0%	87.5
	Suining Wind	睢寧風電	37.1	100.0%	37.1
	Yancheng Wind	鹽城風電	44.0	80.0%	35.2
	Yixing Wind	宜興風電	42.9	45.0%	19.3
	Yizheng Wind	儀徵風電	30.0	100.0%	30.0
	Gaoyou PV	高郵光伏	62.3	100.0%	62.3
	Hai'an PV	海安光伏	99.5	100.0%	99.5
	Huai'an PV	淮安光伏	10.1	100.0%	10.1
	Jurong PV	句容光伏	99.0	100.0%	99.0
	Lianyungang PV	連雲港光伏	135.0	70.0%	94.5
	Lianyungang PV Phase II	連雲港光伏二期	258.0	100.0%	258.0
	Nanjing PV	南京光伏	54.0	100.0%	54.0
	Peixian PV	沛縣光伏	78.6	100.0%	78.6
	Pizhou PV	邳州光伏	26.1	100.0%	26.1
	Rudong PV	如東光伏	175.2	100.0%	175.2
	Taixing PV	泰興光伏	10.5	100.0%	10.5
Xuzhou PV	徐州光伏	25.2	100.0%	25.2	
Yancheng Binhai PV	鹽城濱海光伏	91.5	95.0%	86.9	
Yizheng PV	儀征光伏	17.7	100.0%	17.7	
Zhenjiang PV	鎮江光伏	119.4	100.0%	119.4	

Note: Unless otherwise stated, photovoltaic ("PV") refers to concentrated photovoltaic projects.

附註：除另有指明，否則光伏項目一般指集中式光伏項目。

SERVICE AREAS

服務區域

COUNTRY/REGION		INSTALLED CAPACITY (MW) 裝機容量 (兆瓦)	EFFECTIVE EQUITY INTEREST	ATTRIBUTABLE INSTALLED CAPACITY (MW) 權益裝機容量 (兆瓦)	
國家/地區	POWER PLANTS (Note 1)	電廠 (附註一)			
	Zhirun Gaoyou PV	智潤高郵光伏	110.0	100.0%	110.0
	Boyunte Distributed PV	博運特分佈式光伏	28.4	100.0%	28.4
	Gaoyou Distributed PV	高郵分佈式光伏	10.6	100.0%	10.6
	Gaoyou Distributed PV Phase II	高郵分佈式光伏二期	0.3	100.0%	0.3
	Nanjing Distributed PV	南京分佈式光伏	5.2	100.0%	5.2
	Nanjing Gaochun Distributed PV	南京高淳分佈式光伏	0.5	100.0%	0.5
	Pizhou Distributed PV	邳州分佈式光伏	0.5	100.0%	0.5
	Rudong Distributed PV	如東分佈式光伏	8.3	100.0%	8.3
	Suqian Distributed PV	宿遷分佈式光伏	25.1	100.0%	25.1
	Suzhou Distributed PV	蘇州分佈式光伏	9.9	100.0%	9.9
	Suzhou Changrun Distributed PV	蘇州常潤分佈式光伏	35.4	49.0%	17.3
	Taixing Distributed PV	泰興分佈式光伏	4.2	100.0%	4.2
	Wuxi Distributed PV	無錫分佈式光伏	9.3	100.0%	9.3
	Xuzhou Distributed PV	徐州分佈式光伏	17.7	100.0%	17.7
	Yancheng Binhai Distributed PV	鹽城濱海分佈式光伏	33.0	95.0%	31.3
	Yanjiang Reli Distributed PV	沿江熱力分佈式光伏	0.2	49.0%	0.1
	Yangzhou Distributed PV	揚州分佈式光伏	2.8	100.0%	2.8
	Yizheng Distributed PV	儀征分佈式光伏	2.0	100.0%	2.0
	Yizheng Distributed PV Phase II	儀征分佈式光伏二期	11.9	100.0%	11.9
	Zhangjiagang Distributed PV	張家港分佈式光伏	27.2	47.0%	12.8
	Zhenjiang Distributed PV	鎮江分佈式光伏	1.8	100.0%	1.8
Henan	Dengfeng	登封	1,840.0	75.0%	1,380.0
河南省	Gucheng	古城	600.0	100.0%	600.0
	Jiaozuo Longyuan	焦作龍源	1,320.0	100.0%	1,320.0
	Shouyangshan	首陽山	1,200.0	85.0%	1,020.0
	Zhengzhou Airport Economy Zone Gas	鄭州航空港氣電	82.2	60.0%	49.3
	Anyang Wind	安陽風電	250.0	100.0%	250.0
	Biyang Wind	泌陽風電	238.9	100.0%	238.9
	Dengzhou Wind	鄧州風電	100.0	100.0%	100.0
	Fanxian Wind	范縣風電	100.0	89.0%	89.0
	Fengqiu Wind	封丘風電	120.0	100.0%	120.0
	Huaxian Wind	滑縣風電	200.0	100.0%	200.0
	Huojia Wind	獲嘉風電	40.0	100.0%	40.0
	Linying Wind	臨潁風電	190.0	100.0%	190.0

Note: Unless otherwise stated, photovoltaic ("PV") refers to concentrated photovoltaic projects.

附註：除另有指明，否則光伏項目一般指集中式光伏項目。

SERVICE AREAS

服務區域

COUNTRY/REGION		INSTALLED CAPACITY (MW) 裝機容量 (兆瓦)	EFFECTIVE EQUITY INTEREST	ATTRIBUTABLE INSTALLED CAPACITY (MW) 權益裝機容量 (兆瓦)	
國家/地區	POWER PLANTS (Note 1)	電廠(附註一)			
	Luohe Wind	漯河風電	52.0	100.0%	52.0
	Lushan Wind	魯山風電	28.6	100.0%	28.6
	Luyi Wind	鹿邑風電	100.0	100.0%	100.0
	Neihuang Wind	內黃風電	830.0	100.0%	830.0
	Qixian Wind	杞縣風電	34.0	100.0%	34.0
	Queshan Wind	確山風電	60.4	100.0%	60.4
	Shangqiu Wind	商丘風電	20.0	100.0%	20.0
	Tanghe Wind	唐河風電	379.0	90.0%	341.1
	Wugang Wind	舞鋼風電	76.0	100.0%	76.0
	Xinxian Wind	新縣風電	22.5	100.0%	22.5
	Xinyang Hengming Wind	信陽恆明風電	14.0	100.0%	14.0
	Xinyang Mingjie Wind	信陽明潔風電	20.0	100.0%	20.0
	Xinyang Yangming Wind	信陽揚明風電	20.0	100.0%	20.0
	Xinyang Yaoming Wind	信陽耀明風電	30.0	100.0%	30.0
	Xinye Wind	新野風電	90.0	100.0%	90.0
	Yanshi Wind	偃師風電	30.0	100.0%	30.0
	Yexian Wind	葉縣風電	24.2	100.0%	24.2
	Yexian Wind Phase II	葉縣風電二期	36.5	100.0%	36.5
	Yuanyang Wind	原陽風電	30.0	100.0%	30.0
	Yucheng Wind	虞城風電	50.0	100.0%	50.0
	Zhoukou Wind	周口風電	20.0	100.0%	20.0
	Zhumadian Wind	駐馬店風電	18.0	100.0%	18.0
	Tanghexian PV	唐河縣光伏	200.0	100.0%	200.0
	Bo'aixian Distributed PV	博愛縣分佈式光伏	16.4	100.0%	16.4
	Dengfeng Distributed PV	登封分佈式光伏	5.8	51.0%	2.9
	Jiaozuo Distributed PV	焦作分佈式光伏	4.5	100.0%	4.5
	Luoyang Distributed PV	洛陽分佈式光伏	18.0	100.0%	18.0
	Qixian Distributed PV	杞縣分佈式光伏	2.7	100.0%	2.7
	Xinxiang Economic Development Zone Distributed PV	新鄉經開區分佈式光伏	4.5	100.0%	4.5
	Xuchang Weidu District Distributed PV	許昌魏都區分佈式光伏	3.5	100.0%	3.5
	Yexian Distributed PV	葉縣分佈式光伏	1.5	100.0%	1.5
	Zhengzhou Distributed PV	鄭州分佈式光伏	9.8	100.0%	9.8
	Zhumadian Distributed PV	駐馬店分佈式光伏	3.9	100.0%	3.9

Note: Unless otherwise stated, photovoltaic ("PV") refers to concentrated photovoltaic projects.

附註：除另有指明，否則光伏項目一般指集中式光伏項目。

SERVICE AREAS

服務區域

COUNTRY/REGION		INSTALLED CAPACITY (MW) 裝機容量 (兆瓦)	EFFECTIVE EQUITY INTEREST	ATTRIBUTABLE INSTALLED CAPACITY (MW) 權益裝機容量 (兆瓦)	
國家/地區	POWER PLANTS (Note 1)	電廠 (附註一)			
Guangdong 廣東省	Guangzhou Thermal	廣州熱電	600.0	100.0%	600.0
	Shenshan	深汕	4,000.0	100.0%	4,000.0
	Yunfu	雲浮	1,320.0	80.0%	1,056.0
	Zhuhai Gas	珠海氣電	102.0	100.0%	102.0
	Fogang Wind	佛岡風電	50.0	100.0%	50.0
	Huilai Wind	惠來風電	133.5	100.0%	133.5
	Leizhou Wind	雷州風電	100.0	100.0%	100.0
	Lianzhou Wind	連州風電	345.0	100.0%	345.0
	Lianzhou Wind Phase II	連州風電二期	150.0	82.5%	123.8
	Longmen Wind	龍門風電	81.7	100.0%	81.7
	Lufeng Wind	陸豐風電	66.0	100.0%	66.0
	Qingyuan Wind	清遠風電	50.0	100.0%	50.0
	Qingyuan Fogang Wind	清遠佛岡風電	174.3	82.0%	142.9
	Qingyuan Qingxin Wind	清遠清新風電	109.9	82.0%	90.1
	Shantou Chaonan Wind	汕頭潮南風電	145.9	100.0%	145.9
	Shantou Haojiang Wind	汕頭濠江風電	18.0	100.0%	18.0
	Shantou Wind	汕頭風電	29.3	100.0%	29.3
	Xinfeng Wind	新豐風電	50.0	100.0%	50.0
	Xinyi Wind	信宜風電	39.0	100.0%	39.0
	Xuwen Wind	徐聞風電	100.0	100.0%	100.0
	Yangjiang Wind	陽江風電	89.8	100.0%	89.8
	Yangjiang Wind Phase II	陽江風電二期	45.5	100.0%	45.5
	Gaozhou PV	高州光伏	4.7	100.0%	4.7
	Qingyuan PV	清遠光伏	124.9	100.0%	124.9
	Qingyuan PV Phase II	清遠光伏二期	128.4	90.0%	115.5
	Yingde PV	英德光伏	28.0	100.0%	28.0
	Yunfu Yu'nán PV	雲浮鬱南光伏	100.0	100.0%	100.0
	Zhaoqing PV	肇慶光伏	87.5	100.0%	87.5
	Zhaoqing PV Phase II	肇慶光伏二期	118.8	100.0%	118.8
	Dongguan Distributed PV	東莞分佈式光伏	4.6	74.0%	3.4
	Guangzhou Distributed PV	廣州分佈式光伏	18.5	100.0%	18.5
	Guangzhou Conghua Distributed PV	廣州從化分佈式光伏	1.6	100.0%	1.6
	Heyuan Distributed PV	河源分佈式光伏	12.0	100.0%	12.0
Huizhou Distributed PV	惠州分佈式光伏	19.4	100.0%	19.4	
Jiangmen Distributed PV	江門分佈式光伏	2.1	100.0%	2.1	
Leizhou Distributed PV	雷州分佈式光伏	0.9	100.0%	0.9	

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附註：除另有指明，否則光伏項目一般指集中式光伏項目。

SERVICE AREAS

服務區域

COUNTRY/REGION		INSTALLED CAPACITY (MW) 裝機容量 (兆瓦)	EFFECTIVE EQUITY INTEREST	ATTRIBUTABLE INSTALLED CAPACITY (MW) 權益裝機容量 (兆瓦)	
國家/地區	POWER PLANTS (Note 1)	電廠(附註一)	有效權益		
	Lianjiang Distributed PV	廉江分佈式光伏	3.3	100.0%	3.3
	Shenzhen Distributed PV	深圳分佈式光伏	12.9	100.0%	12.9
	Shuntuo Qingyuan Distributed PV	順拓清遠分佈式光伏	5.7	70.0%	4.0
	Yangjiang Yangchun Distributed PV	陽江陽春分佈式光伏	17.4	100.0%	17.4
	Yunfu Distributed PV	雲浮分佈式光伏	9.7	100.0%	9.7
	Yunfu Yun'an Distributed PV	雲浮雲安分佈式光伏	8.3	100.0%	8.3
	Yunfu Yu'nán Distributed PV	雲浮鬱南分佈式光伏	3.0	100.0%	3.0
	Zhaoqing Distributed PV	肇慶分佈式光伏	23.7	100.0%	23.7
	Zhuhai Distributed PV	珠海分佈式光伏	10.7	100.0%	10.7
Hubei	Hubei	湖北	4,000.0	100.0%	4,000.0
湖北省	Xiantao	仙桃	1,320.0	100.0%	1,320.0
	Yichang	宜昌	700.0	100.0%	700.0
	Dangyang Wind	當陽風電	37.5	100.0%	37.5
	Guangshui Wind	廣水風電	182.3	100.0%	182.3
	Hong'an Wind	紅安風電	150.0	82.0%	123.0
	Jingshan Wind	京山風電	150.0	100.0%	150.0
	Laohekou Wind	老河口風電	130.0	100.0%	130.0
	Qianjiang Wind	潛江風電	350.0	100.0%	350.0
	Shayang Wind	沙洋風電	100.0	100.0%	100.0
	Suixian Tianhekou Wind	隨縣天河口風電	634.8	100.0%	634.8
	Suizhou Fengming Wind	隨州鳳鳴風電	76.5	100.0%	76.5
	Suizhou Wind	隨州風電	49.8	100.0%	49.8
	Xiantao Wind	仙桃風電	100.0	100.0%	100.0
	Yicheng Lvze Wind	宜城綠澤風電	75.0	85.5%	64.1
	Yicheng Wind	宜城風電	217.8	100.0%	217.8
	Yingcheng Wind	應城風電	530.0	100.0%	530.0
	Zaoyang Bailu Wind	棗陽白鷺風電	40.0	70.0%	28.0
	Zaoyang Wind	棗陽風電	181.3	100.0%	181.3
	Zhongxiang Wind	鍾祥風電	70.0	100.0%	70.0
	Chibi PV	赤壁光伏	491.8	100.0%	491.8
	Qianjiang PV	潛江光伏	100.0	100.0%	100.0
	Xiaochang PV	孝昌光伏	200.0	90.0%	180.0
	Xiantao PV	仙桃光伏	400.0	100.0%	400.0
	Yangxin PV	陽新光伏	70.0	100.0%	70.0
	Chibi Distributed PV	赤壁分佈式光伏	23.1	100.0%	23.1

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SERVICE AREAS

服務區域

COUNTRY/REGION	POWER PLANTS (Note 1)	電廠 (附註一)	INSTALLED	EFFECTIVE	ATTRIBUTABLE
			CAPACITY	EQUITY	INSTALLED
國家/地區			(MW)	INTEREST	CAPACITY
			裝機容量	有效權益	權益裝機容量
			(兆瓦)		(兆瓦)
	Ezhou Distributed PV	鄂州分佈式光伏	27.4	100.0%	27.4
	Hong'an Distributed PV	紅安分佈式光伏	2.7	51.0%	1.4
	Qianjiang Distributed PV	潛江分佈式光伏	1.7	100.0%	1.7
	Shiyan Distributed PV	十堰分佈式光伏	40.9	100.0%	40.9
	Wuhan Distributed PV	武漢分佈式光伏	7.1	100.0%	7.1
	Xiantao Distributed PV	仙桃分佈式光伏	1.6	100.0%	1.6
	Yichang Distributed PV	宜昌分佈式光伏	8.8	100.0%	8.8
Hebei	Bohai Xinqu	渤海新區	700.0	100.0%	700.0
河北省	Cangzhou	滄州	660.0	95.0%	627.0
	Caofeidian	曹妃甸	2,600.0	51.0%	1,326.0
	Tangshan Fengrun	唐山豐潤	700.0	60.0%	420.0
	Yundong	運東	700.0	90.0%	630.0
	Chengde Weichang Wind	承德圍場風電	246.0	100.0%	246.0
	Fucheng Wind	阜城風電	100.3	100.0%	100.3
	Handan Wind	邯鄲風電	150.0	100.0%	150.0
	Hejian Wind	河間風電	87.5	100.0%	87.5
	Linzhang Wind	臨漳風電	50.0	100.0%	50.0
	Mulan Weichang Wind	木蘭圍場風電	850.0	100.0%	850.0
	Qinghe Wind	清河風電	145.0	90.0%	130.5
	Qinhuangdao Wind	秦皇島風電	100.0	100.0%	100.0
	Raoyang Wind	饒陽風電	137.5	94.0%	129.3
	Zhangbei Wind	張北風電	50.5	100.0%	50.5
	Cangzhou PV	滄州光伏	273.8	100.0%	273.8
	Tangshan Caofeidian PV	唐山曹妃甸光伏	930.0	100.0%	930.0
	Cangzhou Distributed PV	滄州分佈式光伏	0.5	100.0%	0.5
	Cangzhou Runtou Distributed PV	滄州潤投分佈式光伏	5.1	90.0%	4.6
	Caofeidian Distributed PV	曹妃甸分佈式光伏	11.4	95.0%	10.9
	Caofeidian Distributed PV Phase II	曹妃甸分佈式光伏二期	11.9	100.0%	11.9
	Hebei Xiong'an Distributed PV	河北雄安分佈式光伏	3.7	100.0%	3.7
	Langfang Distributed PV	廊坊分佈式光伏	6.3	100.0%	6.3
	Qinghuangdao Distributed PV	秦皇島分佈式光伏	18.6	100.0%	18.6
	Tangshan Fengnan District Distributed PV	唐山豐南區分佈式光伏	8.4	100.0%	8.4

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SERVICE AREAS

服務區域

COUNTRY/REGION		INSTALLED CAPACITY (MW)	EFFECTIVE EQUITY INTEREST	ATTRIBUTABLE INSTALLED CAPACITY (MW)	
國家/地區	POWER PLANTS (Note 1)	電廠(附註一)	裝機容量 (兆瓦)	有效權益 權益裝機容量 (兆瓦)	
Shandong 山東省	Heze	菏澤	1,200.0	90.0%	1,080.0
	Caoxian Wind	曹縣風電	150.0	100.0%	150.0
	Dezhou Wind	德州風電	150.0	100.0%	150.0
	Dongying Wind	東營風電	100.0	100.0%	100.0
	Feixian Wind	費縣風電	119.4	100.0%	119.4
	Haiyang Wind	海陽風電	300.0	100.0%	300.0
	Heze Wind	菏澤風電	100.0	100.0%	100.0
	Jiaozhou Wind	膠州風電	28.4	100.0%	28.4
	Jining Wind	濟寧風電	49.5	100.0%	49.5
	Jūxian Wind	莒縣風電	50.0	100.0%	50.0
	Jūxian Wind Phase II	莒縣風電二期	50.0	100.0%	50.0
	Juancheng Wind	鄆城風電	99.0	100.0%	99.0
	Linyi Wind	臨沂風電	86.0	100.0%	86.0
	Linyi Wind Phase II	臨沂風電二期	80.0	100.0%	80.0
	Penglai Daluhang Wind	蓬萊大柳行風電	49.8	100.0%	49.8
	Penglai Daxindian Wind	蓬萊大辛店風電	49.8	100.0%	49.8
	Qingdao Wind	青島風電	134.0	100.0%	134.0
	Qingdao Wind Phase II	青島風電二期	50.0	100.0%	50.0
	Qingdao Wind Phase III	青島風電三期	50.0	100.0%	50.0
	Rizhao Wind	日照風電	48.6	100.0%	48.6
	Weihai Huancui Wind	威海環翠風電	50.0	100.0%	50.0
	Weihai Wind	威海風電	50.0	100.0%	50.0
	Wulian Wind	五蓮風電	50.0	100.0%	50.0
	Wulian Wind Phase II	五蓮風電二期	50.0	100.0%	50.0
	Yantai Penglai Wind	煙台蓬萊風電	46.6	95.0%	44.3
	Yantai Wind	煙台風電	48.0	95.0%	45.6
	Xiajin Tianchen Wind	夏津田辰風電	50.0	93.5%	46.7
	Yucheng Wind	禹城風電	100.0	100.0%	100.0
	Yuncheng Guangrun Wind	鄆城廣潤風電	50.0	100.0%	50.0
	Yuncheng Shangyuan Wind	鄆城上元風電	50.0	100.0%	50.0
	Zibo Wind	淄博風電	38.0	100.0%	38.0
	Zoucheng Wind	鄒城風電	44.0	100.0%	44.0
Dongying PV	東營光伏	974.7	55.0%	536.1	
Longkou PV	龍口光伏	100.0	100.0%	100.0	
Zibo PV	淄博光伏	58.6	100.0%	58.6	
Chaoyi Distributed PV	超逸分佈式光伏	0.3	60.0%	0.2	

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SERVICE AREAS

服務區域

COUNTRY/REGION		INSTALLED CAPACITY (MW) 裝機容量 (兆瓦)	EFFECTIVE EQUITY INTEREST	ATTRIBUTABLE INSTALLED CAPACITY (MW) 權益裝機容量 (兆瓦)	
國家/地區	POWER PLANTS (Note 1)	電廠 (附註一)			
	Haiyang Distributed PV	海陽分佈式光伏	18.6	100.0%	18.6
	Jining Distributed PV	濟寧分佈式光伏	18.1	95.0%	17.2
	Juancheng Distributed PV	鄧城分佈式光伏	15.8	100.0%	15.8
	Linyi Distributed PV	臨沂分佈式光伏	15.3	100.0%	15.3
	Qingdao Distributed PV	青島分佈式光伏	10.2	100.0%	10.2
	Qingdao Distributed PV Phase II	青島分佈式光伏二期	0.6	100.0%	0.6
Inner Mongolia Autonomous Region 內蒙古自治區	Dengkou	磴口	600.0	75.0%	450.0
	Jingneng Xilingol	京能錫林郭勒	1,320.0	30.0%	396.0
	Xilingol	錫林郭勒	1,320.0	70.0%	924.0
	Abagaqi Wind	阿巴嘎旗風電	500.0	100.0%	500.0
	Alashan Wind	阿拉善風電	200.0	65.0%	130.0
	Bayannur Wind	巴彥淖爾風電	100.0	100.0%	100.0
	Bayinxile Wind	巴音錫勒風電	198.0	100.0%	198.0
	Hangjinqi Wind	杭錦旗風電	100.0	100.0%	100.0
	Manzhouli Wind	滿洲里風電	49.5	100.0%	49.5
	Manzhouli Wind Phase II	滿洲里風電二期	49.5	100.0%	49.5
	Ordos Wind	鄂爾多斯風電	200.0	65.0%	130.0
	Taipusiqi Wind	太仆寺旗風電	320.0	100.0%	320.0
	Wulanchabu Hongmu Wind	烏蘭察布紅牧風電	49.5	100.0%	49.5
	Xilinhaote Wind	錫林浩特風電	200.0	100.0%	200.0
	Zhengxiangbaiqi Wind	正鑲白旗風電	225.0	100.0%	225.0
	Dengkou PV	磴口光伏	140.0	100.0%	140.0
	Baotou Distributed PV	包頭分佈式光伏	6.1	100.0%	6.1
	Dengkou Distributed PV	磴口分佈式光伏	3.5	100.0%	3.5
	Xilinhaote Distributed PV	錫林浩特分佈式光伏	5.0	100.0%	5.0
Liaoning 遼寧省	Jinzhou	錦州	1,320.0	50.0%	660.0
	Panjin	盤錦	700.0	100.0%	700.0
	Shenyang	沈陽	700.0	100.0%	700.0
	Beipiao Wind	北票風電	240.1	100.0%	240.1
	Chaoyang Wind	朝陽風電	975.0	70.0%	682.5
	Faku Wind	法庫風電	325.0	100.0%	325.0
	Fuxin Wind	阜新風電	99.0	100.0%	99.0
	Fuxin Wind Phase II	阜新風電二期	97.5	100.0%	97.5

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COUNTRY/REGION		INSTALLED CAPACITY (MW) 裝機容量 (兆瓦)	EFFECTIVE EQUITY INTEREST	ATTRIBUTABLE INSTALLED CAPACITY (MW) 權益裝機容量 (兆瓦)	
國家/地區	POWER PLANTS (Note 1)	電廠(附註一)			
	Jianping Wind	建平風電	99.0	100.0%	99.0
	Jinzhou Wind	錦州風電	48.0	100.0%	48.0
	Kangping Wind	康平風電	300.0	100.0%	300.0
	Linghai Wind	凌海風電	90.0	100.0%	90.0
	Shenyang Liaozhong Wind	沈陽遼中風電	150.0	100.0%	150.0
	Faku Distributed PV	法庫分佈式光伏	1.0	100.0%	1.0
	Huludao Distributed PV	葫蘆島分佈式光伏	3.8	100.0%	3.8
	Jinzhou Distributed PV	錦州分佈式光伏	7.7	100.0%	7.7
	Jinzhou Distributed PV Phase II	錦州分佈式光伏二期	4.2	50.0%	2.1
	Shenyang Distributed PV	沈陽分佈式光伏	3.6	100.0%	3.6
Guangxi Autonomous Region 廣西自治區	Hezhou	賀州	2,000.0	100.0%	2,000.0
	Beiliu Wind	北流風電	46.2	100.0%	46.2
	Cangwu Wind	蒼梧風電	225.0	100.0%	225.0
	Cangwu Wind Phase II	蒼梧風電二期	50.0	90.0%	45.0
	Cenxi Wind	岑溪風電	70.0	100.0%	70.0
	Hezhou Wind	賀州風電	80.0	49.0%	39.2
	Longan Wind	隆安風電	100.0	100.0%	100.0
	Nanning Wind	南寧風電	20.0	100.0%	20.0
	Rongxian Wind	容縣風電	130.0	100.0%	130.0
	Tengxian Wind	藤縣風電	263.2	100.0%	263.2
	Tiandong Wind	田東風電	100.0	100.0%	100.0
	Tianlin Wind	田林風電	200.0	100.0%	200.0
	Xiangzhou Wind	象州風電	50.0	51.0%	25.5
	Xiangzhou Wind Phase II	象州風電二期	50.0	100.0%	50.0
	Yulin Wind	玉林風電	84.0	100.0%	84.0
	Baise PV	百色光伏	300.0	100.0%	300.0
	Hezhou PV	賀州光伏	146.0	100.0%	146.0
	Nanning PV	南寧光伏	300.0	100.0%	300.0
	Hezhou Distributed PV	賀州分佈式光伏	20.0	100.0%	20.0
	Guangxi Distributed PV	廣西分佈式光伏	71.5	100.0%	71.5
	Rongan Distributed PV	融安分佈式光伏	5.3	100.0%	5.3

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SERVICE AREAS

服務區域

COUNTRY/REGION		INSTALLED CAPACITY (MW) 裝機容量 (兆瓦)	EFFECTIVE EQUITY INTEREST	ATTRIBUTABLE INSTALLED CAPACITY (MW) 權益裝機容量 (兆瓦)	
國家/地區	POWER PLANTS (Note 1)	電廠 (附註一)			
Zhejiang 浙江省	Longgang	龍港	2,000.0	80.0%	1,600.0
	Wenzhou	溫州	2,030.0	55.0%	1,116.5
	Cangnan Offshore Wind	蒼南海上風電	600.0	100.0%	600.0
	Anji PV	安吉光伏	115.2	100.0%	115.2
	Daishan PV	岱山光伏	175.6	100.0%	175.6
	Wencheng PV	文成光伏	17.0	100.0%	17.0
	Wenzhou PV	溫州光伏	2.1	55.0%	1.1
	Zhejiang Distributed PV	浙江分佈式光伏	8.7	100.0%	8.7
Guizhou 貴州省	Guizhou	貴州	1,320.0	49.0%	646.8
	Jianhe Wind	劍河風電	182.0	100.0%	182.0
	Jinping Wind	錦屏風電	35.1	100.0%	35.1
	Kaili Wind	凱里風電	50.0	100.0%	50.0
	Liping Wind	黎平風電	440.6	100.0%	440.6
	Wangmo Wind	望謨風電	147.2	100.0%	147.2
	Zunyi Bozhou Wind	遵義播州風電	48.0	100.0%	48.0
	Guizhou Distributed PV	貴州分佈式光伏	4.9	100.0%	4.9
Shanxi 山西省	Ningwu	寧武	700.0	50.0%	350.0
	Datong Guangling Wind	大同廣靈風電	99.0	100.0%	99.0
	Datong Wind	大同風電	198.0	100.0%	198.0
	Datong Yanggao Wind	大同陽高風電	129.0	100.0%	129.0
	Guxian Wind	古縣風電	19.5	100.0%	19.5
	Linfen Wind	臨汾風電	114.4	100.0%	114.4
	Taiyuan Wind	太原風電	50.0	100.0%	50.0
	Wuzhai Wind	五寨風電	50.0	100.0%	50.0
	Xinrong Wind	新榮風電	60.0	100.0%	60.0
	Xinzhou Wind	忻州風電	190.0	100.0%	190.0
	Zhongyang Wind	中陽風電	220.0	100.0%	220.0
	Datong PV	大同光伏	20.0	100.0%	20.0
	Fenxi PV	汾西光伏	100.0	100.0%	100.0
	Lanxian PV	嵐縣光伏	30.0	50.0%	15.0
	Linfen PV	臨汾光伏	200.0	100.0%	200.0
Pingding PV	平定光伏	100.0	100.0%	100.0	

Note: Unless otherwise stated, photovoltaic ("PV") refers to concentrated photovoltaic projects.

附註：除另有指明，否則光伏項目一般指集中式光伏項目。

SERVICE AREAS

服務區域

COUNTRY/REGION			INSTALLED CAPACITY (MW) 裝機容量 (兆瓦)	EFFECTIVE EQUITY INTEREST	ATTRIBUTABLE INSTALLED CAPACITY (MW) 權益裝機容量 (兆瓦)
國家/地區	POWER PLANTS (Note 1)	電廠(附註一)		有效權益	
	Puxian PV	蒲縣光伏	100.0	100.0%	100.0
	Xiangning PV	鄉寧光伏	100.0	100.0%	100.0
	Xinrong PV	新榮光伏	50.0	100.0%	50.0
	Chaoyi Distributed PV	超逸分佈式光伏	9.0	60.0%	5.4
	Datong Distributed PV	大同分佈式光伏	3.3	100.0%	3.3
	Ningwu Distributed PV	寧武分佈式光伏	2.3	50.0%	1.2
Hunan 湖南省	Hunan	湖南	1,300.0	100.0%	1,300.0
	Lianyuan	漣源	600.0	100.0%	600.0
	Liyujiang	鯉魚江	600.0	60.0%	360.0
	Linwu Wind	臨武風電	68.0	100.0%	68.0
	Zixing PV	資興光伏	60.0	100.0%	60.0
	Chenzhou Beihu Distributed PV	郴州北湖分佈式光伏	7.2	85.0%	6.1
	Chenzhou Suxian Distributed PV	郴州蘇仙分佈式光伏	2.6	51.0%	1.3
	Jiahe Distributed PV	嘉禾分佈式光伏	1.8	66.0%	1.2
	Lianyuan Distributed PV	漣源分佈式光伏	2.1	100.0%	2.1
	Loudi Distributed PV	婁底分佈式光伏	2.8	90.0%	2.5
	Wugang Distributed PV	武岡分佈式光伏	5.6	100.0%	5.6
	Xintian Distributed PV	新田分佈式光伏	7.7	100.0%	7.7
	Zixing Distributed PV	資興分佈式光伏	13.2	100.0%	13.2
	Zixing Distributed PV Phase II	資興分佈式光伏二期	0.2	51.0%	0.1
	Zixing Distributed PV Phase III	資興分佈式光伏三期	2.6	51.0%	1.3
Anhui 安徽省	Fuyang	阜陽	2,600.0	40.0%	1,040.0
	Dingyuan Wind	定遠風電	25.0	100.0%	25.0
	Dingyuan Wind Phase II	定遠風電二期	50.0	100.0%	50.0
	Fengyang Wind	鳳陽風電	30.8	100.0%	30.8
	Lingbi Wind	靈璧風電	50.0	100.0%	50.0
	Mengcheng Wind	蒙城風電	50.0	100.0%	50.0
	Mengcheng Wind Phase II	蒙城風電二期	100.0	100.0%	100.0
	Mingguang Wind	明光風電	50.0	100.0%	50.0
	Suixi Wind	濉溪風電	130.0	100.0%	130.0
	Zhoulai Wind	洲來風電	200.0	80.0%	160.0
	Chizhou PV	池州光伏	105.6	49.0%	51.7

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SERVICE AREAS

服務區域

COUNTRY/REGION		INSTALLED CAPACITY (MW)	EFFECTIVE EQUITY INTEREST	ATTRIBUTABLE INSTALLED CAPACITY (MW)	
國家/地區	POWER PLANTS (Note 1)	電廠 (附註一)	裝機容量 (兆瓦)	有效權益	權益裝機容量 (兆瓦)
	Chizhou Distributed PV	池州分佈式光伏	1.8	100.0%	1.8
	Huaibei Distributed PV	淮北分佈式光伏	5.8	100.0%	5.8
	Huaiyuan Distributed PV	懷遠分佈式光伏	12.2	100.0%	12.2
	Huoshan Distributed PV	霍山分佈式光伏	16.5	100.0%	16.5
	Lu'an Distributed PV	六安分佈式光伏	29.5	100.0%	29.5
	Xiaoxian Distributed PV	蕭縣分佈式光伏	9.8	100.0%	9.8
Ningxia Autonomous Region 寧夏自治區	Haiyuan Wind	海原風電	710.0	100.0%	710.0
	Shizuishan City Wind	石嘴山市風電	100.0	100.0%	100.0
	Wuzhong City Wind	吳忠市風電	58.8	100.0%	58.8
	Zhongwei City Wind	中衛市風電	50.0	100.0%	50.0
	Haiyuan PV	海原光伏	310.0	100.0%	310.0
	Shizuishan City PV	石嘴山市光伏	20.0	100.0%	20.0
	Haiguang PV	海光光伏	50.0	100.0%	50.0
	Yuanguang PV	原光光伏	50.0	100.0%	50.0
	Zhongningxian Shidai PV	中寧縣時代光伏	200.0	100.0%	200.0
	Zhongningxian PV	中寧縣光伏	350.0	100.0%	350.0
	Shizuishan City Distributed PV	石嘴山市分佈式光伏	1.0	100.0%	1.0
Gansu 甘肅省	Changle	常樂	2,000.0	34.0%	680.0
	Guazhou Wind	瓜州風電	501.0	100.0%	501.0
	Huachi Wind	華池風電	50.0	100.0%	50.0
	Huanxian Wind	環縣風電	50.0	100.0%	50.0
	Jinchang Yongneng Wind	金昌永能風電	100.0	100.0%	100.0
	Subei Wind	肅北風電	200.0	60.0%	120.0
	Zhangye Lilong Wind	張掖立隴風電	400.0	100.0%	400.0
	Guazhou PV	瓜州光伏	50.0	100.0%	50.0
	Yongdeng PV	永登光伏	900.0	100.0%	900.0

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附註：除另有指明，否則光伏項目一般指集中式光伏項目。

SERVICE AREAS

服務區域

COUNTRY/REGION			INSTALLED CAPACITY (MW) 裝機容量 (兆瓦)	EFFECTIVE EQUITY INTEREST	ATTRIBUTABLE INSTALLED CAPACITY (MW) 權益裝機容量 (兆瓦)
國家/地區	POWER PLANTS (Note 1)	電廠(附註一)		有效權益	
Heilongjiang 黑龍江省	Fujin Wind	富錦風電	200.0	100.0%	200.0
	Fuxin Wind	阜新風電	125.0	100.0%	125.0
	Jiamusi Wind	佳木斯風電	43.5	100.0%	43.5
	Huananxian Wind	樺南縣風電	300.0	100.0%	300.0
	Anda PV	安達光伏	120.0	100.0%	120.0
	Tailai PV	泰來光伏	20.0	100.0%	20.0
	Anda Distributed PV	安達分佈式光伏	0.6	100.0%	0.6
Shaanxi 陝西省	Baoji Wind	寶雞風電	200.0	100.0%	200.0
	Dali Wind	大荔風電	20.0	100.0%	20.0
	Dingbian Wind	定邊風電	50.0	100.0%	50.0
	Tongguan Wind	潼關風電	69.4	100.0%	69.4
	Weinan Wind	渭南風電	205.0	100.0%	205.0
	Yan'an Wind	延安風電	100.0	100.0%	100.0
	Dingbian PV	定邊光伏	50.0	100.0%	50.0
	Baoji Distributed PV	寶雞分佈式光伏	9.0	100.0%	9.0
	Shaanxi Distributed PV	陝西分佈式光伏	5.7	100.0%	5.7
	Meixian Distributed PV	眉縣分佈式光伏	2.7	100.0%	2.7
Yanchuan Distributed PV	延川分佈式光伏	2.9	100.0%	2.9	
Yunnan 雲南省	Honghe Hydro	紅河水電	210.0	70.0%	147.0
	Yiliang Wind	宜良風電	80.0	100.0%	80.0
	Jinghong PV	景洪光伏	230.0	100.0%	230.0
	Kunming Xishan PV	昆明西山光伏	100.0	100.0%	100.0
	Midu PV	彌渡光伏	20.0	100.0%	20.0
	Shilin PV	石林光伏	120.0	100.0%	120.0
	Songming PV	嵩明光伏	200.0	100.0%	200.0
	Yiliang PV	宜良光伏	675.0	100.0%	675.0
	Yimen PV	易門光伏	110.0	100.0%	110.0
	Yulong PV	玉龍光伏	120.0	100.0%	120.0
	Zhaotong PV	昭通光伏	20.0	100.0%	20.0
	Diqing Distributed PV	迪慶分佈式光伏	9.3	100.0%	9.3
	Fengqing Distributed PV	鳳慶分佈式光伏	4.6	100.0%	4.6
	Jianshui Distributed PV	建水分佈式光伏	6.0	100.0%	6.0

Note: Unless otherwise stated, photovoltaic ("PV") refers to concentrated photovoltaic projects.

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服務區域

COUNTRY/REGION		INSTALLED CAPACITY (MW) 裝機容量 (兆瓦)	EFFECTIVE EQUITY INTEREST	ATTRIBUTABLE INSTALLED CAPACITY (MW) 權益裝機容量 (兆瓦)	
國家/地區	POWER PLANTS (Note 1)	電廠 (附註一)			
	Kunming Distributed PV	昆明分佈式光伏	1.0	100.0%	1.0
	Midu Distributed PV	彌渡分佈式光伏	5.5	100.0%	5.5
	Shilin Distributed PV	石林分佈式光伏	2.8	100.0%	2.8
	Songming Distributed PV	嵩明分佈式光伏	2.0	100.0%	2.0
	Wenshan Distributed PV	文山分佈式光伏	5.7	100.0%	5.7
	Yiliang Distributed PV	宜良分佈式光伏	17.0	100.0%	17.0
	Yimen Distributed PV	易門分佈式光伏	7.0	100.0%	7.0
Sichuan 四川省	Yazuihe Hydro	鴨嘴河水電	260.0	51.0%	132.6
	Yuexi Wind	越西風電	211.1	100.0%	211.1
	Heishui PV	黑水光伏	30.0	75.0%	22.5
	Heishui PV Phase II	黑水光伏二期	50.0	100.0%	50.0
	Xichang PV	西昌光伏	230.0	100.0%	230.0
	Chengdu Distributed PV	成都分佈式光伏	7.0	100.0%	7.0
Jiangxi 江西省	De'an Wind	德安風電	70.0	100.0%	70.0
	Dingnan Wind	定南風電	70.0	100.0%	70.0
	Ganzhou Nankang Wind	贛州南康風電	106.0	100.0%	106.0
	Jishui Wind	吉水風電	60.0	100.0%	60.0
	Ruichang Wind	瑞昌風電	36.0	100.0%	36.0
	Xiajiang Wind	峽江風電	182.0	100.0%	182.0
	Fuzhou PV	撫州光伏	239.0	100.0%	239.0
	Guangchang PV	廣昌光伏	74.2	100.0%	74.2
Fujian 福建省	Changting Wind	長汀風電	46.0	100.0%	46.0
	Longyan Wind	龍岩風電	48.0	100.0%	48.0
	Minqing Wind	閩清風電	30.0	100.0%	30.0
	Putian PV	莆田光伏	62.7	100.0%	62.7
	Fujian Distributed PV	福建分佈式光伏	13.6	70.0%	9.5
	Fuqing Distributed PV	福清分佈式光伏	6.6	65.0%	4.3
	Fuzhou Distributed PV	福州分佈式光伏	12.8	100.0%	12.8
	Nanping Distributed PV	南平分佈式光伏	19.5	100.0%	19.5
	Putian Distributed PV	莆田分佈式光伏	12.7	100.0%	12.7
	Zhangzhou Distributed PV	漳州分佈式光伏	4.5	100.0%	4.5

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國家/地區	POWER PLANTS (Note 1)	電廠(附註一)	有效權益		
Qinghai 青海省	Dachaidan Wind	大柴旦風電	250.0	100.0%	250.0
	Gonghe Wind	共和風電	150.0	100.0%	150.0
	Delingha PV	德令哈光伏	20.0	100.0%	20.0
	Ge'ermu PV	格爾木光伏	200.0	100.0%	200.0
	Jipin PV	濟貧光伏	100.0	60.0%	60.0
Xizang Autonomous Region 西藏自治區	Jiangzi PV	江孜光伏	20.0	100.0%	20.0
Jilin 吉林省	Da'an Wind	大安風電	100.0	100.0%	100.0
	Nong'an Wind	農安風電	40.0	100.0%	40.0
	Fuxin Distributed PV	阜新分佈式光伏	1.8	100.0%	1.8
Hainan 海南省	Chaoyi Distributed PV	超逸分佈式光伏	3.3	60.0%	2.0
	Haikou Distributed PV	海口分佈式光伏	1.3	100.0%	1.3
Xinjiang Uygur Autonomous Region 新疆維吾爾自治區	Chongqing Energy Hami	重能哈密	2,000.0	38.25%	765.0
	Balikun Wind	巴里坤風電	1,000.0	100.0%	1,000.0
	Chongqing Energy Xinjiang Wind	重能新疆風電	2,800.0	38.25%	1,071.0
	Chongqing Energy Xinjiang PV	重能新疆光伏	1,200.0	38.25%	459.0
	Hetian PV	和田光伏	500.0	100.0%	500.0
	Luopu PV	洛浦光伏	800.0	100.0%	800.0
Pishan PV	皮山光伏	400.0	100.0%	400.0	
Beijing 北京市	Beijing Thermal	北京熱電	150.0	51.0%	76.5
	Beijing Huaguang Distributed PV	北京華光分佈式光伏	2.4	51.0%	1.2
Shanghai 上海市	Shanghai Gas	上海燃氣	2.4	100.0%	2.4

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服務區域

COUNTRY/REGION			INSTALLED CAPACITY (MW) 裝機容量 (兆瓦)	EFFECTIVE EQUITY INTEREST 有效權益	ATTRIBUTABLE INSTALLED CAPACITY (MW) 權益裝機容量 (兆瓦)
國家/地區	POWER PLANTS (Note 1)	電廠 (附註一)			
Chongqing 重慶市	Chongqing Energy (Note 2)	重慶能源 (附註二)	3,772.3	38.25%	1,442.9
	Chongqing Wind	重慶風電	122.5	100.0%	122.5
	Pengshui Wind	彭水風電	33.6	65.0%	21.8
Tianjin 天津市	Baodi Wind	寶坻風電	268.7	100.0%	268.7
	Qingzhifeng Wind	清之風風電	51.5	95.0%	48.9
	Tianjin Distributed PV	天津分佈式光伏	4.2	100.0%	4.2
Hong Kong 香港	Hong Kong Distributed PV	香港分佈式光伏	1.5	100.0%	1.5
United Kingdom 英國	Dudgeon Offshore Wind	德貞海上風電	402.0	12.0%	48.2

Note 1 : Unless otherwise stated, photovoltaic ("PV") refers to concentrated photovoltaic projects.

附註一：除另有指明，否則光伏項目一般指集中式光伏項目。

Note 2 : As at 31 December 2025, Chongqing Energy Investment Group Co. Ltd ("Chongqing Energy") had 7 coal-fired power plants, 1 wind farm, 1 concentrated photovoltaic power plant, 4 distributed photovoltaic power plants and 18 hydro-electric power plants grid-connected in Chongqing.

附註二：於2025年12月31日，重慶市能源投資集團有限公司（「重慶能源」）於重慶併網7座燃煤發電廠，1座風電場，1座集中式光伏電站，4座分佈式光伏電站和18座水電站。

SHI BAOFENG

史寶峰

Chairman of the Board

董事會主席



In 2025, China's economy forged ahead against external pressures, demonstrating strong resilience and vitality with a clear trend toward innovation and high-quality development. During the year, demand in the power market remained robust, with total social electricity consumption exceeding 10 trillion kWh for the first time. The power consumption structure across the three major industries and residential sectors continued to optimize, with rapid growth in demand from high-end manufacturing and the digital economy. It was also a year of high-speed growth for new energy power generation, which became the mainstay of power consumption growth, further accelerating the pace of the green and low-carbon energy transition.

CR Power seized the opportunities of the era and anchored itself in high-quality development. The Company's installed capacity surpassed 100 GW, basically achieving its goals for the "14th Five-Year Plan". Key indicators such as total profit and newly connected grid capacity reached record highs. The Company retained the first place on CCTV's "China ESG Listed Company Pioneer 100" list and saw its MSCI rating upgraded to A, marking a more solid step forward on the path to becoming a world-class clean energy enterprise.

2025年，中國經濟頂壓前行，呈現出向新向優發展態勢，展現出強大韌性和活力。這一年，電力市場消費需求依然強勁，全社會用電量首次突破10萬億千瓦時，三大產業與居民用電結構不斷優化，高端製造業、數字經濟等領域用電需求快速增長。這一年，新能源發電保持高速增長，新能源成為滿足電力消費增長的主體，能源電力綠色低碳轉型步伐不斷加快。

華潤電力搶抓時代機遇，錨定高質量發展，公司裝機規模突破1億千瓦，「十四五」規劃目標基本達成。公司利潤總額、新增併網規模等指標再創新高，蟬聯央視「中國ESG上市公司先鋒100」榜單第一，MSCI評級提升至A級，在建設成為世界一流清潔能源企業的道路上走得愈發堅實。

CHAIRMAN'S STATEMENT

主席報告

OPERATING PERFORMANCE

As at the end of 2025, the Company's manageable grid-connected installed capacity reached 104,118 MW, a year-on-year increase of 26.3%. Attributable grid-connected installed capacity of renewable energy reached 44,851 MW, accounting for 50.0% of the total, up 2.8 percentage points from the previous year. Total assets amounted to HKD409,364 million, representing a year-on-year increase of 12.9%.

In 2025, the Company's annual turnover was HKD102,010 million. The core business profit attributable to owners of the Company was HKD15,243 million, representing a year-on-year increase of 9.9%. The basic earnings per share was HKD2.80.

Through dedicated development during the "14th Five-Year Plan" period, by the end of 2025, the Company's installed capacity, total profit, and total market capitalization had all doubled compared to the end of the "13th Five-Year Plan".

BUSINESS REVIEW

In 2025, the Company fully promoted the acquisition of renewable energy development permits to build strategic reserves for the development of the "15th Five-Year Plan". We solidified our operational excellence, maintained leading industry levels for key management indicators, and deeply applied technological innovations to enhance the quality and efficiency of our operations.

業績表現

截至2025年底，公司管理併網裝機容量104,118兆瓦，同比增長26.3%；可再生能源權益併網裝機44,851兆瓦，佔比達50.0%，較上年提升2.8個百分點。公司總資產4,093.64億港元，同比增長12.9%。

2025年，公司全年營業額1,020.10億港元，本公司擁有人應佔核心業務利潤為152.43億港元，同比增長9.9%。每股基本盈利為2.80港元。

經過「十四五」期間拚搏發展，截至2025年底，公司裝機容量、利潤總額、總市值較「十三五」末實現翻倍。

業務回顧

2025年，公司全力推動新能源指標獲取，為「十五五」發展做好戰略儲備；紮實做好卓越運營，經營管理關鍵指標處於行業領先水平；深度應用科技創新技術成果，賦能各項工作質效再上台階。

New Energy Development and Construction

In 2025, the Company strengthened strategic leadership, achieving fruitful results in scale development. **We consistently adhered to a path of high-quality development**, focusing on high-quality projects and precisely allocating resources. Throughout the year, we secured 12,029 MW of renewable energy permits, with cumulative renewable energy permits exceeding 87,000 MW during the “14th Five-Year Plan” period, reserving strategic resources for scale growth. **We focused on strengthening our capabilities for high-efficiency construction**, closely monitoring project progress and enhancing safety controls; throughout the year, we achieved 13,625 MW of new energy grid connection, with new grid-connected capacity reaching a record high, injecting strong momentum into the optimization of the energy structure. **We promoted the implementation of key projects in depth**, completing China's first 10-GW class new energy base in desert areas, providing energy security for the construction of the Chengdu-Chongqing Economic Circle; during the “14th Five-Year Plan” period, cumulative offshore wind power development permits exceeded 6,600 MW, laying a solid foundation for the large-scale development of offshore wind power.

Production and Operation Management

In 2025, the Company strengthened its market forecasting capabilities and continued to deepen its operational strengths. **We comprehensively deepened the development of our “Great Operation” system**, analyzed the market environment, and coordinated strategy adjustments. As a result, our utilization hours and electricity prices remained leading in the regions we serve, while coal consumption levels and reduction rates outperformed the national average, continuously consolidating the Company's core competitiveness. **We systemically improved asset quality and efficiency**, steadily implemented technical upgrades, and optimized equipment management. Our coal consumption for power supply decreased by 1.59 g/kWh year-on-year, and carbon emission intensity decreased by 18 g/kWh year-on-year. During the “14th Five-Year Plan” period, the total investment for the implementation of the “Three-retrofit Linkage” reached RMB2.135 billion, effectively strengthening the clean and efficient utilization of coal. **We secured development funding requirements through multiple channels**, broadened financing services, and improved turnover efficiency. Our cash flow remained healthy and stable, reaching a new record high, and the foundation for steady development was continuously strengthened.

新能源開發建設

2025年，公司強化戰略引領，規模發展取得豐碩成果。我們始終堅持高質量發展路線，聚焦優質項目、精準配置資源，全年共獲取可再生能源指標12,029兆瓦，「十四五」期間累計獲取可再生能源指標超87,000兆瓦，為規模增長儲備戰略資源。我們著力夯實高效建設本領，緊盯工程進度、加強安全管控，全年實現新能源併網13,625兆瓦，新增併網容量突破新高，為能源結構優化注入強勁動力。我們縱深推進重點項目落地，建成我國首個千萬千瓦級「沙戈荒」新能源基地，為成渝地區雙城經濟圈建設提供能源保障；「十四五」期間海上風電累計獲取指標超6,600兆瓦，為海上風電規模發展奠定堅實基礎。

生產經營管理

2025年，公司加強市場預判能力，持續深耕運營優勢。我們全面深化大運營體系建設，研判市場環境，統籌調整策略，利用小時、電價保持區域領先，煤耗水平及降幅優於全國平均，持續鞏固公司核心競爭力。我們有序推動資產提質增效，穩步實施技改、完善設備治理，供電煤耗同比降低1.59克/千瓦時，碳排放強度同比降低18克/千瓦時；「十四五」期間實施「三改聯動」總投資額達到21.35億元，切實加強了煤炭清潔高效利用。我們多維保障發展資金需求，拓寬融資渠道、提升周轉效率，現金流保持健康穩定、再創新高，穩健發展基礎不斷夯實。



CHAIRMAN'S STATEMENT

主席報告

Integrated Energy Services and Energy Technology Innovation

In 2025, the Company strengthened technological innovation, with multi-scenario demonstration projects being implemented successively. **We cultivated and expanded our integrated energy services business**, focusing on customer needs and accelerating project promotion. Our revenue from integrated energy services increased by 30% year-on-year. **We earnestly carried out empowerment through technological innovation**, collaborating with research institutes and universities while deepening coordination with Hong Kong and Macao. Throughout the year, we applied for 40 special technology projects and implemented a cumulative total of over 10 national-level research projects, covering key technologies such as “next-generation” coal-fired power and renewable energy construction and O&M in special environments. **We systematically applied AI-assisted management**, promoted “AI+” integration, and strengthened talent cultivation. We established an Artificial Intelligence Laboratory and launched Large Language Model (LLM) applications including “Intelligent Shift Handover”, “Intelligent O&M Assistant” and “Lingxi Smart Office”, empowering business and management to improve quality and efficiency.

ESG RESPONSIBILITY

In 2025, the Company ranked first on “China ESG Listed Company Pioneer 100” and “China ESG Listed Company Greater Bay Area Pioneer 50” lists released by CCTV, achieved an MSCI A-rating, and was included in the Hang Seng ESG 50 Index. The Company also received multiple awards, including the “Corporate Green Governance Award” from the Green Council (Hong Kong), establishing ESG as a new “calling card” for the Company’s brand.

In 2025, the Company deeply integrated the concept of sustainable development with low-carbon transition, social responsibility, and corporate governance. **We actively practised green development concepts**, achieving a year-on-year reduction of 3.3% in SO₂ emissions and 1.6% in NO_x emissions through energy-saving and emission-reduction efforts such as equipment governance and operational improvements.

綜合能源服務與能源科技創新

2025年，公司加強技術創新，多場景示範項目陸續落地。我們培育壯大綜合能源服務業務，聚焦用戶需求、加快項目推廣，綜合能源服務營收同比增長30%。我們切實開展科技創新賦能，聯合科研院校、深化港澳協同，全年申報科技專項40項，累計實施國家級科研項目10餘項，涵蓋「新一代」煤電、特殊環境下新能源建設和運維等關鍵技術。我們系統應用AI輔助管理，推動「AI+」融合、加強人才培養，成立人工智能實驗室，完成智能交接班、智能運維助手、靈犀智慧辦公等大模型應用上線，賦能業務及管理提質增效。

ESG 責任

2025年，公司榮獲央視「中國ESG上市公司先鋒100」榜單第一、「中國ESG上市公司大灣區先鋒50」第一，MSCI評級A級，入選恆生ESG50指數，香港環保促進會「企業綠色管治獎」等多個獎項，讓ESG成為公司品牌「新名片」。

2025年，公司將可持續發展理念與低碳轉型、社會責任、公司治理深度融合。我們積極踐行綠色發展理念，通過開展設備治理、經營改善等節能減排工作，實現二氧化硫排放量同比降低3.3%，氮氧化物排放量同比降低1.6%。

We proactively fulfilled our social responsibilities by completing 17 new “Energy Classrooms”, which benefited over 10,000 students and helped rural schools enrich their teaching scenarios. Clean and efficient thermal power projects, such as Wenzhou Phase II and Haifeng Phase II, were fully commissioned. These projects effectively ensured energy supply during peak summer and winter periods in multiple provinces and cities, providing inexhaustible momentum for economic and social development. **We continuously enhanced management quality and efficiency**, optimized decision-making mechanisms, reasonably adjusted the boundaries of power and responsibility, and improved decision-making efficiency and governance levels. We dynamically implemented organizational optimization and integrated regional companies to strengthen overall coordination and resource alignment.

FUTURE PROSPECTS

2026 marks the beginning of the “15th Five-Year Plan”, which is a critical period for establishing a new national energy system. Guided by the “Dual Carbon” goals, renewable energy will continue to grow, green power supply and consumption capacity will continue to strengthen, and the pace of green and low-carbon transition for traditional energy will continue to accelerate.

In 2026, CR Power will firmly focused on the strategic direction of building a new energy system and a new power system, analyze opportunities and challenges, coordinate current and long-term goals, balance scale and efficiency, and scientifically plan the strategic layout for the “15th Five-Year Plan”. Meanwhile, we will increase investment in strategic emerging industries, strengthen efforts to tackle key technological innovations, maintain our benchmarking advantages in operation and management, and continuously drive the pace of high-quality development, accelerating our journey toward becoming a world-class clean energy enterprise.

我們勇於承擔社會責任，新建成「能量教室」17間，惠及學生1萬餘人，幫助鄉村地區學校豐富教學場景；溫州二期、海豐二期等清潔高效火電悉數投產，切實保障多省市迎峰度夏、度冬能源供應，為經濟社會發展提供不竭動能。我們持續提升管理質效，優化決策會議機制，合理調整權責邊界，提高決策效率與管治水平；動態實施組織優化、整合區域公司，加強整體統籌與資源協調。

未來展望

2026年是「十五五」規劃開局之年，也是國家新型能源體系構建的關鍵時期。在「雙碳」目標引領下，新能源仍將保持增長態勢，綠電供應及消納能力持續增強，傳統能源綠色低碳轉型步伐將不斷加快。

2026年，華潤電力將牢牢把握構建新型能源體系和新型電力系統戰略方向，研判機遇與挑戰，統籌當前和長遠，兼顧規模與效益，科學開展「十五五」戰略規劃謀篇佈局。同時，加大戰略新興產業投入，加強科技創新課題攻堅，保持經營管理對標優勢，持續推動公司高質量發展步伐，向著建設成為世界一流清潔能源企業加速邁進。

CHAIRMAN'S STATEMENT

主席報告

Finally, on behalf of the Board, I would like to express my sincere gratitude to all employees, shareholders, investors, and all sectors of society for their long-term trust and support for CR Power. CR Power unswervingly practises the corporate mission of “Empowering Green Development and Creating a Low-Carbon Life”, and consistently upholds the philosophy of “Integrity and Compliance, Responsibility, Performance-Oriented and People-Oriented”. We will maintain our positive development momentum, seize growth opportunities, continuously enhance our core competitiveness, and strive to create greater value for society and our shareholders.

Shi Baofeng

Chairman of the Board

18 March 2026

最後，本人謹代表董事會，衷心感謝全體員工、各位股東、廣大投資者與社會各界長期以來對華潤電力的信任與支持。華潤電力堅定踐行「賦能綠色發展、共創低碳生活」之企業使命，始終秉持「誠信合規、責任擔當、業績導向、以人為本」之行為理念，保持良好發展態勢，進一步搶抓發展機遇，不斷增強核心競爭力，力爭為社會、為股東創造更大價值。

史寶峰

董事會主席

2026年3月18日

DIRECTORS AND SENIOR MANAGEMENT

董事及高級管理層

DIRECTORS' PROFILE

董事簡介



MR. SHI BAOFENG
史寶峰先生

Mr. Shi Baofeng, aged 54, was appointed as an Executive Director of the Company in September 2021, and was appointed as the Chairman of the Board of the Company, a member of the Sustainability Committee and the chairperson of the Nomination Committee in April 2023. Mr. Shi served as the President of the Company from September 2021 to April 2023 and an executive director, the president and chairman of the corporate governance committee of China Resources Gas Group Limited ("CR Gas", the shares of which are listed on the main board of the Stock Exchange of Hong Kong Limited (the "Stock Exchange"), stock code: 1193) from November 2018 to September 2021. Mr. Shi joined China Resources (Holdings) Company Limited ("CRH") in 2006 and China Resources Gas (Holdings) Limited ("CR Gas Holdings") in March 2007. He consecutively served as the assistant general manager and vice president of CR Gas Holdings and responsible for the operation of South China Region.

Mr. Shi holds a Master of Business Administration ("MBA") Degree from Southwest Jiaotong University in China and a Master's Degree from China Europe International Business School. He also holds a Senior Engineer qualification.

史寶峰先生，54歲，於2021年9月獲委任為本公司執行董事，並於2023年4月獲委任為本公司董事會主席、可持續發展委員會成員及提名委員會主席。2021年9月至2023年4月，擔任本公司總裁。2018年11月至2021年9月，擔任華潤燃氣控股有限公司（「華潤燃氣」，其股份於香港聯合交易所有限公司（「聯交所」）主板上市，股份代號：1193）執行董事、總裁兼企業管治委員會主席。史先生於2006年加入華潤（集團）有限公司（「華潤（集團）」），並於2007年3月加入華潤燃氣（集團）有限公司（「華潤燃氣集團」），先後擔任華潤燃氣集團助理總經理、副總裁，並負責華南大區工作。

史先生持有中國西南交通大學工商管理碩士學位和中歐國際工商學院碩士學位，並擁有高級工程師資格。



DIRECTORS AND SENIOR MANAGEMENT

董事及高級管理層



MR. WANG BO
王波先生

Mr. Wang Bo, aged 51, was appointed as an Executive Director and the President of the Company in December 2024. Mr. Wang served as the Vice President of the Company from May 2022 to November 2024 and a Vice President of the Company and the General Manager of Chongqing Energy Investment Group Company Limited from May 2023 to November 2024. He consecutively served as the General Manager of North China Region and the General Manager for the Northern Region of the Company from March 2019 to May 2022. Mr. Wang joined CR Power in July 1995 and successively served in China Resources Power (Xuzhou) Company Limited, China Resources Cangzhou Co-Generation Company Limited, Hebei Branch of Thermal Power Division, Asset Operation Department, Construction Department, Operation Department of Thermal Power Division and Human Resources Department of the Company. He has extensive management experience in the power industry. He has served as a standing committee member of the 13th Shanxi Provincial Committee of the Chinese People's Political Consultative Conference since 2023.

Mr. Wang holds a Bachelor's Degree in Engineering from Xi'an Jiaotong University in China.

王波先生，51歲，於2024年12月獲委任為本公司執行董事、總裁。2022年5月至2024年11月，任本公司副總裁；2023年5月至2024年11月，任本公司副總裁兼重慶市能源投資集團有限公司總經理。2019年3月至2022年5月，先後任本公司華北大區總經理、北方大區總經理。王先生於1995年7月加入華潤電力，先後於徐州華潤電力有限公司，滄州華潤熱電有限公司，火電事業部河北分公司，本公司資產運營部、建設部、火電事業部運營部、人力資源部等單位任職，擁有豐富的電力行業管理經驗。2023年至今，任中國人民政治協商會議第十三屆山西省委員會常委。

王先生持有中國西安交通大學工學學士學位。

DIRECTORS AND SENIOR MANAGEMENT

董事及高級管理層



MR. SONG KUI
宋葵先生

Mr. Song Kui, aged 56, was appointed as an Executive Director of the Company and the Vice Chairman of the Board in May 2023. Mr. Song has been serving as the Chairman of Board of Chongqing Energy Investment Group Company Limited since December 2020, and he was the Deputy General Manager of Chongqing Energy Investment Group Company Limited from December 2019 to December 2020. He worked in government departments and enterprises in Rongchang County, Dazhu County, Tongnan County, Chongqing Municipality, and Chongqing Grain Group Co., Ltd., Ba'nán District, Chongqing Municipality, etc. from June 1998 to December 2019. He was the secretary of the Youth League Committee of Rongchang County, Chongqing Municipality from June 1997 to June 1998. He worked in various units in Rongchang County, Sichuan Province from July 1992 to June 1997.

Mr. Song holds a Bachelor's Degree of Engineering from Chengdu Institute of Geology (currently known as Chengdu University of Technology) in China.

宋葵先生，56歲，於2023年5月獲委任為本公司執行董事、董事會副主席。宋先生自2020年12月起擔任重慶市能源投資集團有限公司董事長；2019年12月至2020年12月擔任重慶市能源投資集團有限公司副總經理；1998年6月至2019年12月，先後在重慶市榮昌縣、重慶市大足縣、重慶市潼南縣、重慶糧食集團有限責任公司、重慶市巴南區等政府部門及企業任職；1997年6月至1998年6月，任重慶市榮昌縣團委書記。1992年7月至1997年6月，在四川省榮昌縣多家單位任職。

宋先生持有中國成都地質學院（現稱成都理工大學）工學學士學位。



DIRECTORS AND SENIOR MANAGEMENT

董事及高級管理層



MR. HOU YONGJIE
后永傑先生

Mr. Hou Yongjie, aged 57, was appointed as an Executive Director of the Company in December 2025. Mr. Hou served as the General Manager of South China Region and a Vice President of the Company, etc. from August 2017 to December 2025; he was the General Manager of the Henan Region of the Company from May 2016 to August 2017; he served as the Deputy General Manager and the General Manager of the Henan Branch and the General Manager of Dengfeng Project as well as the General Manager of Luore Project from September 2010 to May 2016; he served as the General Manager of China Resources Power Shouyangshan Company Limited and the General Manager of Luoyang Thermal Power Company Limited in Henan from September 2009 to September 2010; he successively served as the Deputy General Manager and the General Manager of China Resources Thermal Power Luoyang Company Limited from October 2004 to September 2009; he served as the Manager, the Assistant General Manager of the Production Preparation Division, the Manager of the Power Generation Department, and the Assistant Technical Director of China Resources Power (Dengfeng) Development Company Limited in Henan successively from April 2003 to October 2004. Prior to joining the Company, Mr. Hou worked at the Gansu Jingyuan Power Plant. Mr. Hou possesses extensive experience in electric power generation business management.

Mr. Hou holds a Bachelor's Degree from the Central Party School, China.

后永傑先生，57歲，於2025年12月獲委任為本公司執行董事。后先生於2017年8月至2025年12月，任華南大區總經理及本公司副總裁等職務；2016年5月至2017年8月，任本公司河南大區總經理；2010年9月至2016年5月，任本公司河南分公司副總經理、總經理，登封公司總經理、洛熱公司總經理；2009年9月至2010年9月，任河南華潤電力首陽山有限公司總經理兼洛陽熱電有限公司總經理；2004年10月至2009年9月，先後任洛陽華潤熱電有限公司副總經理、總經理；2003年4月至2004年10月，先後任河南華潤電力（登封）開發有限公司生產準備部經理、助理總經理，發電部經理、助理技術總監等。加入本公司前，后先生曾在甘肅靖遠電廠任職。后先生擁有豐富的電力業務管理經驗。

后先生持有中共中央黨校本科學歷。

DIRECTORS AND SENIOR MANAGEMENT

董事及高級管理層



MR. ZHOU BO
周波先生

Mr. Zhou Bo, aged 57, was appointed as a Non-executive Director of the Company and a member of the Audit and Risk Committee in October 2023. He currently serves as a designated external director of business units of CRH. He has been appointed as a non-executive director of China Resources Building Materials Technology Holdings Limited ("CR Bldg Mat Tec", the shares of which are listed on the main board of the Stock Exchange, stock code: 1313) since September 2023 and a non-executive director of China Resources Enterprise Limited since August 2023. Mr. Zhou joined CRH in September 1989. He was the deputy general manager of China Resources Environmental Protection Technology Company Limited from September 2019 to August 2023, and he took various managerial roles in China Resources Textiles (Holdings) Company Limited from October 2002 to September 2019, including the deputy general manager, financial controller and the general manager of finance department, etc. Mr. Zhou worked for the finance department of China Resources National Corporation (currently known as China Resources Company Limited) from September 1989 to February 2000, and the finance department of China Nanyang Import and Export Corporation from February 2000 to October 2002.

Mr. Zhou studied finance and accounting profession at the Shanghai Institute of Foreign Trade, China (currently known as the Shanghai University of International Business and Economics, China) and an MBA Degree from the University of South Australia, Australia. He has over 30 years of experience in finance and corporate management.

周波先生，57歲，於2023年10月獲委任為本公司非執行董事及審核與風險委員會成員。彼現為華潤（集團）業務單元專職外部董事，並於2023年9月獲委任為華潤建材科技控股有限公司（「華潤建材科技」，其股份於聯交所主板上市，股份代號：1313）非執行董事，並於2023年8月獲委任為華潤創業有限公司之非執行董事。周先生於1989年9月加入華潤（集團），自2019年9月至2023年8月為華潤環保科技有限公司副總經理，自2002年10月至2019年9月任職於華潤紡織（集團）有限公司，曾擔任副總經理、財務總監、財務部總經理等管理職務，自1989年9月至2000年2月及自2000年2月至2002年10月曾分別任職於中國華潤總公司（現稱中國華潤有限公司）財務科及中國南洋進出口公司財務部。

周先生曾就讀於中國上海對外貿易學院（現稱中國上海對外經貿大學）財會專業及澳洲國立南澳大學，並取得工商管理碩士學位，擁有逾三十年財務和企業管理經驗。

DIRECTORS AND SENIOR MANAGEMENT

董事及高級管理層



MR. LI CHUANJI
李傳吉先生

Mr. Li Chuanji, aged 56, was appointed as a Non-executive Director of the Company and a member of the Audit and Risk Committee in October 2024. He currently serves as a designated external director of business units of CRH. Mr. Li joined China Resources in August 1992. He has successively served in CR Bldg Mat Tec as the logistics director, the deputy marketing director, the deputy general manager of Fujian region, the deputy general manager of Yunnan region, the general manager of Guizhou region and the general manager of the structural building materials division, and held the position of vice president from December 2020 to August 2024.

Mr. Li holds a Bachelor's Degree in Economics from Shanghai University of Finance and Economics, China and an MBA from Hong Kong Baptist University. He is a fellow member of the Association of Chartered Certified Accountants and a member of the Chinese Institute of Certified Public Accountants.

李傳吉先生，56歲，於2024年10月獲委任為本公司非執行董事及審核與風險委員會成員，現為華潤（集團）專職外部董事。李先生於1992年8月加入華潤，曾先後擔任華潤建材科技物流總監、市場副總監、福建大區副總經理、雲南大區副總經理、貴州大區總經理及結構建材事業部總經理，並於2020年12月至2024年8月期間擔任副總裁。

李先生持有中國上海財經大學經濟學學士學位及香港浸會大學工商管理碩士學位，為特許公認會計師公會資深會員及中國註冊會計師協會會員。

DIRECTORS AND SENIOR MANAGEMENT

董事及高級管理層



MR. ZENG JUN
曾俊先生

Mr. Zeng Jun, aged 53, was appointed as a Non-executive Director of the Company and a member of the Audit and Risk Committee in February 2025. He currently serves as a designated external director of business units of CRH, an external director of China Resources Longdation Company Limited and an external director of China Resources Capital Holdings Company Limited. Mr. Zeng had served in the Office of the National Audit Office and the Guangzhou Special Commissioner's Office of the National Audit Office of the People's Republic of China. He joined China Resources in February 2013 and has successively served in CRH as the corporate management director of the audit and supervision department, the assistant general manager and the deputy general manager of audit department.

Mr. Zeng holds a Bachelor's Degree in Economics and an MBA from Sun Yat-sen University, China. He is a member of the Chinese Institute of Certified Public Accountants and holds the title of Senior Auditor as well as the qualification of Certified Internal Auditor.

曾俊先生，53歲，於2025年2月獲委任為本公司非執行董事及審核與風險委員會成員，現為華潤（集團）專職外部董事、華潤隆地有限公司外部董事及華潤金融控股有限公司外部董事。曾先生曾在中華人民共和國審計署辦公廳及審計署駐廣州特派員辦事處任職，於2013年2月加入華潤，彼曾先後擔任華潤（集團）審計監察部綜合管理總監、華潤（集團）審計部助理總經理及副總經理。

曾先生持有中國中山大學經濟學學士學位及工商管理碩士學位，為中國註冊會計師協會會員，持有高級審計師職稱及國際註冊內部審計師資格。



DIRECTORS AND SENIOR MANAGEMENT

董事及高級管理層



MR. YANG YUCHUAN
楊玉川先生

Mr. Yang Yuchuan, aged 61, was appointed as the Lead Independent Non-executive Director of the Company in August 2025, and an Independent Non-executive Director of the Company in September 2021. Mr. Yang is the chairperson of the Audit and Risk Committee and a member of the Remuneration Committee. Mr. Yang is the guest professor of Hong Kong Financial Services Institute, the chief executive and chief macro economist of Prime China Securities Limited, responsible for the day-to-day management and operation of the company. He has extensive experience in the financial industry. Mr. Yang was an executive director of Century Sunshine Group Holdings Limited, a company listed on the Stock Exchange, a non-executive director of TTG Fintech Limited, a company listed on The Australian Securities Exchange, an executive director of Partners Capital Securities Limited and the chief executive of Sunshine Asset Management (HK) Limited. Mr. Yang has been appointed as an independent non-executive director of CR Gas and Bojun Education Company Limited, both being companies listed on the Stock Exchange, in August 2018 and September 2024, respectively.

Mr. Yang holds a Bachelor's Degree from Shanghai Jiao Tong University in China and an MBA Degree from the University of San Francisco in the United States of America (the "USA").

楊玉川先生，61歲，於2025年8月獲委任為本公司首席獨立非執行董事，於2021年9月獲委任為本公司獨立非執行董事。楊先生為審核與風險委員會主席及薪酬委員會成員。楊先生為香港金融管理學院客座教授、華大證券有限公司行政總裁、首席宏觀經濟學家，負責該公司的日常管理和營運，於金融行業有豐富經驗。楊先生曾任聯交所上市公司世紀陽光集團控股有限公司執行董事、澳洲證券交易所上市公司TTG Fintech Limited非執行董事、博大證券有限公司執行董事及陽光資產管理(香港)有限公司行政總裁。楊先生分別於2018年8月及2024年9月獲委任為聯交所上市公司華潤燃氣及博駿教育有限公司獨立非執行董事。

楊先生持有中國上海交通大學學士學位及美國三藩市大學工商管理碩士學位。

DIRECTORS AND SENIOR MANAGEMENT

董事及高級管理層



MS. ELSIE LEUNG OI-SIE
梁愛詩女士

Ms. Elsie Leung Oi-sie, aged 87, was appointed as an Independent Non-executive Director of the Company in April 2010. Ms. Leung is the chairperson of the Remuneration Committee and a member of the Audit and Risk Committee and the Nomination Committee. Since 2006 until now, she serves as a consultant of practice at Lu, Lai & Li Solicitors & Notaries. Ms. Leung served as a member of several government boards and committees, including serving as the first Secretary for Justice of the Hong Kong Special Administrative Region, as well as a member of the Executive Council of Hong Kong from July 1997 to October 2005. Ms. Leung had been the deputy director of the Hong Kong Basic Law Committee of the Standing Committee of the National People's Congress of the People's Republic of China between 2006 and 2018. Ms. Leung was appointed a Justice of the Peace in 1982 and was awarded the Grand Bauhinia Medal in 2002.

Ms. Leung was admitted as a solicitor of the Supreme Court of Hong Kong in 1968. She was also qualified as a solicitor in England and Wales and obtained a Master of Law degree from the University of Hong Kong in 1998.

梁愛詩女士，87歲，於2010年4月獲委任為本公司獨立非執行董事。梁女士為薪酬委員會主席、審核與風險委員會及提名委員會成員。2006年至今，彼於姚黎李律師行擔任顧問律師。梁女士曾出任若干政府諮詢委員會職位，包括曾於1997年7月至2005年10月任香港特別行政區首任律政司司長及香港行政會議成員。2006年至2018年，梁女士為中華人民共和國全國人民代表大會常務委員會香港特別行政區基本法委員會副主任。梁女士於1982年獲委任為太平紳士，並於2002年獲頒大紫荊勳章。

梁女士於1968年獲香港最高法院認許為律師，並同時擁有英格蘭及韋爾斯律師資格，並於1998年取得香港大學法律碩士學位。



DIRECTORS AND SENIOR MANAGEMENT

董事及高級管理層



DR. RAYMOND CH'IENT KUO FUNG
錢果豐博士

Dr. Raymond Ch'ien Kuo Fung, aged 74, was appointed as an Independent Non-executive Director of the Company in April 2010. Dr. Ch'ien is a member of the Sustainability Committee, the Audit and Risk Committee, the Nomination Committee and the Remuneration Committee. Dr. Ch'ien is a partner of Asia Pacific Capital (HK) Limited, and the chairman of the College Council and School Management Committee of St Stephen's College, Hong Kong. In public service, Dr. Ch'ien is an honorary president and past chairman of the Federation of Hong Kong Industries. From January 2013 to March 2018, Dr. Ch'ien was a member of the Economic Development Commission of the Government of the Hong Kong SAR. Dr. Ch'ien was appointed a Justice of the Peace in 1993 and a Commander in the Most Excellent Order of the British Empire in 1994. In 1999, he was awarded the Gold Bauhinia Star Medal. In August 2008, Dr. Ch'ien was conferred the honour of Chevalier de l'Ordre du Mérite Agricole of France.

Dr. Ch'ien received a Doctoral Degree in Economics from the University of Pennsylvania in 1978 and was a Trustee of the university from 2006 to 2016.

錢果豐博士，74歲，於2010年4月獲委任為本公司獨立非執行董事。錢博士為可持續發展委員會、審核與風險委員會、提名委員會及薪酬委員會成員。錢博士現為Asia Pacific Capital (HK) Limited合夥人，以及香港聖士提反書院校董會及學校管理委員會主席。公職方面，錢博士為香港工業總會名譽會長及前主席。於2013年1月至2018年3月間，錢博士為香港特區政府經濟發展委員會委員。錢博士於1993年獲委任為太平紳士，於1994年獲頒英帝國司令勳章，於1999年獲頒金紫荊星章，並於2008年8月獲法國農業部頒授騎士勳章。

錢博士於1978年取得美國賓夕法尼亞大學之經濟學博士學位，並於2006年至2016年間出任為該大學之校董會成員。

DIRECTORS AND SENIOR MANAGEMENT

董事及高級管理層



MR. JACK SO CHAK KWONG
蘇澤光先生

Mr. Jack So Chak Kwong, aged 81, was appointed as an Independent Non-executive Director of the Company in June 2014. Mr. So is the Chairperson of the Sustainability Committee and a member of the Audit and Risk Committee and the Nomination Committee. He is currently an independent non-executive director of AIA Group Limited and a member of the Chief Executive's Council of Advisers of the HKSAR Government. Mr. So was previously a non-official member of the Chief Executive's Council of Advisers on Innovation and Strategic Development from March 2018 to June 2022, the chairman of the Consultative Committee on Economic and Trade Co-operation between Hong Kong and Mainland China from October 2013 to December 2015 and the chairman of Airport Authority Hong Kong from June 2015 to May 2024. Mr. So was awarded the Gold Bauhinia Star and the Grand Bauhinia Medal by the HKSAR Government in 2011 and 2017, respectively. Mr. So served as the chairman of the Hong Kong Trade Development Council from 2007 to 2015. He was appointed as an independent non-executive director of Dah Sing Banking Group Limited in April 2025. Mr. So was a member of the National Committee of the Chinese People's Political Consultative Conference from 2008 to 2018.

蘇澤光先生，81歲，於2014年6月獲委任為本公司獨立非執行董事。蘇先生為可持續發展委員會主席、審核與風險委員會及提名委員會成員。蘇先生現任友邦保險控股有限公司獨立非執行董事，及香港特區政府特首顧問團成員。蘇先生曾自2018年3月至2022年6月擔任行政長官創新及策略發展顧問團非官方成員，自2013年10月至2015年12月擔任香港與內地經貿合作諮詢委員會主席，並自2015年6月至2024年5月擔任香港機場管理局主席。蘇先生分別於2011年及2017年獲香港特區政府頒授金紫荊星章及大紫荊勳章。蘇先生於2007年至2015年擔任香港貿易發展局主席。彼於2025年至4月獲委任為大新銀行集團有限公司獨立非執行董事。蘇先生自2008年至2018年擔任中國人民政治協商會議全國委員會委員。



DIRECTORS AND SENIOR MANAGEMENT

董事及高級管理層



MR. CHAN HAK KAN
陳克勤先生

Mr. Chan Hak Kan, aged 50, was appointed as an Independent Non-executive Director of the Company in March 2025. Mr. Chan is a member of the Sustainability Committee and the Remuneration Committee. Mr. Chan is currently a non-official member of the Executive Council of the HKSAR, a member of the Legislative Council of HKSAR (the "Legislative Council") and the chairman of the Democratic Alliance for the Betterment and Progress of Hong Kong ("DAB"). He currently serves as an independent non-executive director of Xinyi Electric Storage Holdings Limited, Oshidori International Holdings Limited, and Imagi International Holdings Limited, all being companies listed on the Stock Exchange, a non-executive director of Hong Kong Mortgage Corporation Limited, the vice chairman of the ESG Committee of Sinopec (Hong Kong) Limited, a member of the Disaster Relief Fund Advisory Committee, and a member of the Xiamen Municipal Committee of the Chinese People's Political Consultative Conference.

Mr. Chan holds a Bachelor of Social Science Degree in Government and Public Administration and a Master of Social Science Degree in Law and Public Affairs from The Chinese University of Hong Kong. Mr. Chan was awarded the title of Justice of the Peace in 2012, was awarded a Bronze Bauhinia Star in 2016, and was awarded a Silver Bauhinia Star in 2021.

陳克勤先生，50歲，於2025年3月獲委任為本公司獨立非執行董事。陳先生為可持續發展委員會及薪酬委員會成員。陳先生現為香港特別行政區行政會議非官守成員、香港特別行政區立法會（「立法會」）議員、民主建港協進聯盟（「民建聯」）主席。陳克勤先生現為信義儲電控股有限公司、威華達控股有限公司及意力國際控股有限公司（均於聯交所上市）之獨立非執行董事、香港按揭證券有限公司非執行董事、中石化（香港）有限公司ESG委員會副主任、賑災基金諮詢委員會委員及廈門市政協委員。

陳先生持有香港中文大學政府與公共管理社會科學學士學位及法律與公共事務社會科學碩士學位。陳先生於2012年獲授予太平紳士，於2016年獲頒授銅紫荊星章及於2021年獲頒授銀紫荊星章。

DIRECTORS AND SENIOR MANAGEMENT

董事及高級管理層



MR. CHAN YUNG
陳勇先生

Mr. Chan Yung, aged 56, was appointed as an Independent Non-executive Director of the Company in March 2025. Mr. Chan is a member of the Sustainability Committee and the Audit and Risk Committee. He is currently an independent non-executive director of Famous Tech International Holdings Limited and Wang On Group Limited, both being companies listed on the Stock Exchange. Mr. Chan has various public appointments, including Hong Kong Deputy to the 12th to 14th National People's Congress of the People's Republic of China, the convener of Hong Kong Deputies to the National People's Congress, a member of the Legislative Council, the vice chairman of the DAB and the president of New Territories Association of Societies.

Mr. Chan holds a Master's Degree in Law and Public Affairs from The Chinese University of Hong Kong, a Bachelor's Degree in Social Work (Honors) from The City University of Hong Kong, a Post-graduate Diploma of Political Science and Public Administration from Tsinghua University and is a registered social worker. He possesses in-depth professional insights into social services and public policy in Hong Kong. Mr. Chan was appointed as a Justice of the Peace by the HKSAR government in 2011, awarded a Bronze Bauhinia Star in 2014 and awarded a Silver Bauhinia Star in 2024.

陳勇先生，56歲，於2025年3月獲委任為本公司獨立非執行董事。陳先生為可持續發展委員會及審核與風險委員會成員。陳先生現為名科國際控股有限公司及宏安集團有限公司（均於聯交所上市）之獨立非執行董事。陳先生現時出任多項公職，包括：中華人民共和國第12屆至第14屆全國人民代表大會香港代表、港區全國人大代表召集人、香港立法會議員、民主建港協進聯盟副主席及新界社團聯會會長。

陳先生持有香港中文大學法律與公共事務碩士學位、香港城市大學社會工作（榮譽）學士、清華大學政治與公共行政研究深造文憑，並持有註冊社工資格，對香港的社會服務和公共政策有著深入的專業見解。陳先生於2011年獲香港特區政府委任為太平紳士，於2014年獲頒銅紫荊星章，於2024年獲頒銀紫荊星章。



DIRECTORS AND SENIOR MANAGEMENT

董事及高級管理層



MS. GINNY MAN WING YEE
文穎怡女士

Ms. Ginny Man Wing Yee, aged 52, was appointed as an Independent Non-executive Director of the Company, a member of the Audit and Risk Committee and a member of the Remuneration Committee in December 2025. She is currently a consultant at Tsun & Partners, with extensive experience focusing on China inbound and outbound investment, finance, mergers and acquisitions, and corporate restructuring. Ms. Man has various public appointments, including Hong Kong deputy of the 14th National People's Congress of the People's Republic of China, a standing committee member of the 13th Chinese People's political consultative conference of Guangxi Zhuang Autonomous Region, a member of the Legislative Council, the chairperson of Federation of Hong Kong Guangxi Community Organisations, an executive vice chairperson of Hong Kong Volunteers Federation, the executive vice chairperson of The Hong Kong Island Federation and an executive vice chairperson of the Hong Kong Youth Patriotism Education Foundation. She is currently an independent non-executive director of Million Cities Holdings Limited and an executive director of Unitas Holdings Limited (both being companies listed on the Stock Exchange). Ms. Man is committed to public welfare and is serving as a member of the advisory board of Tung Wah Group of Hospital. She was awarded a Bronze Bauhinia Star in 2021 and the Justices of the Peace in 2024.

Ms. Man holds a Bachelor of Arts Degree in French and International Relations from Wellesley College in Massachusetts in the USA, a Postgraduate Certificate in Laws from the University of Hong Kong, and is a member of the Law Society of Hong Kong.

文穎怡女士，52歲，於2025年12月獲委任為本公司獨立非執行董事、審核與風險委員會成員及薪酬委員會成員。彼現為秦覺忠律師行顧問律師，在中國境內外投資、融資、併購及企業重組之法律實務方面擁有豐富經驗。文女士現時出任多項公職，包括中華人民共和國第14屆全國人民代表大會香港代表、中國人民政治協商會議第13屆廣西壯族自治區委員會常務委員、香港立法會議員、香港廣西社團總會會長、香港義工基金常務副主席、香港島各界聯合會常務副理事長及香港青少年愛國主義教育基金會常務副主席。彼現分別擔任萬城控股有限公司之獨立非執行董事及宏海控股集團有限公司之執行董事（均於聯交所上市）。文女士熱心公益事業，現任東華三院顧問局成員。彼於2021年獲頒發銅紫荊星章並於2024年獲委任為太平紳士。

文女士持有美國麻省衛斯理學院法語及國際關係文學學士學位、香港大學法學專業證書，並為香港律師會之會員。

DIRECTORS AND SENIOR MANAGEMENT

董事及高級管理層



DR. MENG ZHONGWEN
孟仲文博士

Dr. Meng Zhongwen, aged 44, is the Secretary of the Discipline Inspection Commission of the Company. Dr. Meng served as the deputy director of the Financial Business Department of CRH, and the secretary of the Discipline Inspection Commission of China Resources Capital Holdings Company Limited from March 2024 to December 2024; as the secretary of the Discipline Inspection Commission of China Resources Capital Holdings Company Limited from July 2022 to March 2024; as the secretary of the Discipline Inspection Commission of China Resources Land Limited from April 2021 to July 2022; as the secretary of the Discipline Inspection Commission and assistant president of China Resources Land Limited from July 2016 to April 2021; successively served as the deputy general manager of the Beijing Regional Office and the deputy general manager of the Shanghai Regional Office of China Resources Land Limited from January 2014 to July 2016; and as the deputy director of the Strategic Management Department of CRH from January 2013 to January 2014. Prior to joining China Resources, Dr. Meng worked at the head office and Hong Kong branch of China Development Bank.

Dr. Meng holds a Doctoral Degree in History from Peking University in China.

孟仲文博士，44歲，本公司紀委書記。2024年3月至2024年12月，任職華潤（集團）金融事業部副主任，兼華潤金融控股有限公司紀委書記；2022年7月至2024年3月，任職華潤金融控股有限公司紀委書記；2021年4月至2022年7月，任職華潤置地有限公司紀委書記；2016年7月至2021年4月，任職華潤置地有限公司紀委書記、助理總裁；2014年1月至2016年7月，先後任華潤置地有限公司北京大區副總經理、上海大區副總經理；2013年1月至2014年1月，任職華潤（集團）戰略管理部副總監。加入華潤前，孟博士曾在國家開發銀行總行及香港分行工作。

孟博士持有中國北京大學歷史學博士學位。



DIRECTORS AND SENIOR MANAGEMENT

董事及高級管理層



MS. DUAN WANLI
段畹莉女士

Ms. Duan Wanli, aged 46, is the Chief Financial Officer of the Company. Ms. Duan joined China Resources in March 2012 and has successively worked at CRH and China Resources Cement Holdings Limited (“CR Cement”) (currently known as CR Bldg Mat Tec). She held the positions of assistant director, deputy director, responsible person and general manager of the finance department of CR Cement from September 2014 to May 2022; and served as the deputy general manager of the finance department of CRH from May 2022 to March 2025. Prior to joining China Resources, Ms. Duan worked at China Merchants Bank for many years.

Ms. Duan holds a Master’s Degree in Accounting from Macquarie University, Australia, and is a Certified Public Accountant in Australia.

段畹莉女士，46歲，本公司首席財務官。段女士於2012年3月加入華潤，先後就職於華潤（集團）及華潤水泥控股有限公司（「華潤水泥」）（現稱華潤建材科技）；於2014年9月至2022年5月期間先後擔任華潤水泥財務部助理總監、副總監、負責人及總經理等職務；於2022年5月至2025年3月期間擔任華潤（集團）財務部副總經理職務。加入華潤前，段女士於招商銀行工作多年。

段女士持有澳大利亞麥考瑞大學(Macquarie University)會計學碩士學位，並擁有澳大利亞註冊會計師資格。

DIRECTORS AND SENIOR MANAGEMENT

董事及高級管理層



MR. MA LI
馬力先生

Mr. Ma Li, aged 53, is a Vice President of the Company. He has served as the General Manager of North China Region of the Company from January 2021 to November 2024; the General Manager of South China Region of the Company from May 2016 to January 2021; concurrently served as the General Manager of Resources J Energy Investment Limited and the General Manager of China Resources Power Orient Company Limited from June 2019 to January 2021; successively served as General Manager of Office of the Board of Directors, Administrative Director of the Company, and General Manager of South China Branch of Thermal Power Division of the Company from August 2013 to May 2016; successively served as Deputy General Manager and General Manager of China Resources Power (Dengfeng) Company Limited, and Deputy General Manager of Henan Branch of Thermal Power Division of the Company from September 2010 to August 2013; successively served as Assistant General Manager and Deputy General Manager of China Resources Power (Shouyangshan) Company Limited in Henan from March 2004 to September 2010. Prior to joining the Company, Mr. Ma worked at Datang Lueyang Power Plant in Shaanxi.

馬力先生，53歲，本公司副總裁。2021年1月至2024年11月，任本公司華北大區總經理；2016年5月至2021年1月，任本公司華南大區總經理；2019年6月至2021年1月期間兼任潤捷能源投資有限公司總經理、華潤電力（東方）有限公司總經理；2013年8月至2016年5月，先後任本公司董事會辦公室總經理、本公司行政總監、本公司火電事業部華南分公司總經理；2010年9月至2013年8月，先後任華潤電力登封有限公司副總經理、總經理，本公司火電事業部河南分公司副總經理；2004年3月至2010年9月，在河南華潤電力首陽山有限公司工作，先後任助理總經理、副總經理等職；加入本公司前，馬先生曾在大唐陝西略陽發電廠任職。



DIRECTORS AND SENIOR MANAGEMENT

董事及高級管理層



MR. FAN ZHE
范哲先生

Mr. Fan Zhe, aged 49, is a Vice President of the Company. He served as the general manager of Legal Affairs Department/Legal Compliance Department of CR Gas from April 2015 to July 2022; the assistant general manager and deputy general manager of Legal Affairs Department of CR Gas from August 2011 to April 2015; the assistant general manager of Investment and Development Department of CR Gas from January 2010 to August 2011. Prior to joining China Resources, Mr. Fan was engaged in audit, financial management, investment development and legal compliance at Shenzhen Tongren Accounting Company Limited, Shenzhen CAU Technology Company Limited, Shenzhen Zhongzhou Group Company Limited and Towngas Investment Company Limited.

Mr. Fan graduated from Nanjing Audit University majoring in auditing. He holds a Bachelor's Degree in Economics, a Chinese CPA Non-practicing Membership Certificate, a Legal Professional Qualification Certificate and a Corporate Lawyer Qualification Certificate.

范哲先生，49歲，本公司副總裁。2015年4月至2022年7月，任華潤燃氣法務部／法律合規部總經理；2011年8月至2015年4月，任華潤燃氣法務部助理總經理、副總經理；2010年1月至2011年8月，任華潤燃氣投資發展部助理總經理。加入華潤前，范先生曾在深圳同人會計師事務所、深圳中國農大科技股份有限公司、深圳中州集團有限公司、港華燃氣投資有限公司等單位從事審計、財務管理、投資發展及法律合規工作。

范先生畢業於南京審計學院審計學專業，獲經濟學學士學位，並擁有中國註冊會計師非執業會員證、法律職業資格證和公司律師證。

DIRECTORS AND SENIOR MANAGEMENT

董事及高級管理層



MR. ZHANG XIAOYU
張小宇先生

Mr. Zhang Xiaoyu, aged 48, is a Vice President of the Company. Mr. Zhang served as the General Manager of Central and West Region of the Company from July 2023 to March 2026; he was the Deputy General Manager of Central and West Region of the Company from June 2022 to July 2023, he served as the Deputy General Manager of East Region of the Company and the General Manager of Sunan Company from January 2021 to June 2022; he successively held various positions including Deputy General Manager of China Resources New Energy Holdings Company Limited, Deputy General Manager of Operation Department/Technical Support Department of the Company, Deputy General Manager of Strategic Management Department of the Company, Deputy General Manager of Operation Department of Thermal Power Division of the Company, General Manager of Nanjing Chemical Industrial Park Company Limited, and Deputy General Manager of Jiangsu Region from February 2010 to January 2021. Prior to joining the Company, Mr. Zhang worked at Jiangsu Zhenjiang Power Generation Company Limited.

Mr. Zhang holds a Master's Degree in Engineering from Southeast University and a Senior Engineer qualification.

張小宇先生，48歲，本公司副總裁。2023年7月至2026年3月，任本公司中西大區總經理；2022年6月至2023年7月，任本公司中西大區副總經理；2021年1月至2022年6月，任本公司華東大區副總經理兼蘇南公司總經理；2010年2月至2021年1月，先後擔任華潤電力新能源公司副總經理、本公司運營部／技術支持部副總經理、本公司戰略管理部副總經理、本公司火電事業部運營部副總經理、南京化學工業園熱電有限公司總經理、江蘇大區副總經理等職。加入本公司前，張先生曾在江蘇鎮江發電有限公司任職。

張先生持有東南大學工程碩士學位，並擁有高級工程師資格。



DIRECTORS AND SENIOR MANAGEMENT

董事及高級管理層



MR. PENG FENG
彭峰先生

Mr. Peng Feng, aged 49, is a Vice President of the Company. Mr. Peng served as the General Manager of East Region of the Company from September 2024 to March 2026; he was the General Manager of China Resources New Energy Holdings Company Limited from March 2023 to September 2024; he served as the General Manager of Operation Management Department of the Company from September 2022 to March 2023; he was the Deputy General Manager of Operation Management Department of the Company from January 2021 to September 2022; he successively held various positions including General Manager of Power Generation Department of Guangzhou China Resources Thermal Company Limited, Technical Director of Zhuhai China Resources Thermal Company Limited, General Manager of China Resources Power (Xingning) Company Limited, General Manager of China Resources Power Hubei Company Limited, and Deputy General Manager of Central Region of CR Power from April 2003 to January 2021. Prior to joining the Company, Mr. Peng worked at Henan Xinyang Huayu Power Company Limited.

Mr. Peng holds an MBA Degree from Huazhong University of Science and Technology.

彭峰先生，49歲，本公司副總裁。2024年9月至2026年3月，任華潤電力華東大區總經理；2023年3月至2024年9月，任華潤新能源控股有限公司總經理；2022年9月至2023年3月，任華潤電力運營管理部總經理；2021年1月至2022年9月，任華潤電力運營管理部副總經理；2003年4月至2021年1月，先後擔任廣州華潤熱電有限公司發電部總經理、珠海華潤熱電有限公司技術總監、華潤電力（興寧）有限公司總經理、華潤電力湖北有限公司總經理、華潤電力華中大區副總經理等職。加入華潤電力前，彭先生曾在河南信陽華豫發電有限公司任職。

彭先生持有華中科技大學工商管理碩士學位。

REPORT OF THE DIRECTORS

董事會報告

The Directors present the Annual Report and the audited consolidated financial statements of the Company and its subsidiaries (the “Group”) for the year ended 31 December 2025.

PRINCIPAL ACTIVITIES

The Group principally engages in investing, developing, operating and managing power plants and coal mine projects in China. The activities of its principal subsidiaries, associates and joint ventures are set out in Notes 53, 22 and 23 to the consolidated financial statements, respectively.

GROUP PROFIT

The consolidated statement of profit or loss is set out on pages 162 to 163 which shows the Group’s profit for the year ended 31 December 2025. A discussion and analysis of the Group’s performance during the year and the material factors underlying its results and financial position are provided in the Management’s Discussion and Analysis on pages 78 to 107 of this Annual Report.

BUSINESS REVIEW

The business review of the Group for the year ended 31 December 2025 as required by Schedule 5 to the Companies Ordinance (Chapter 622 of the Laws of Hong Kong) is set out in the sections headed “5-Year Summary” on page 2, “Chairman’s Statement” on pages 21 to 26 and “Management’s Discussion and Analysis” on pages 78 to 107, respectively of this Annual Report and other sections of this report.

PRINCIPAL RISKS AND UNCERTAINTIES

The principal risks and uncertainties facing by the Group include, but not limited to, operational risks, policy risks, industry risks, market risks, business risks and financial risks.

Please refer to the “Chairman’s Statement” on pages 21 to 26 of this Annual Report for a discussion on the operational, policy, market and business challenges and uncertainties facing by the Group; “Management’s Discussion and Analysis” on pages 78 to 107 of this Annual Report for a discussion on foreign exchange rate risk facing by the Group; and “Notes to the Consolidated Financial Statements” on pages 173 to 381 of this Annual Report for details of the financial risks facing by the Group.

董事仝人呈列本公司及其附屬公司（「本集團」）截至2025年12月31日止年度的年報和經審核合併財務報表。

主要業務

本集團主要在中國從事投資、開發、經營和管理發電廠及煤礦項目。其主要附屬公司、聯營企業及合營企業的活動分別載於合併財務報表附註53、22及23。

集團利潤

合併損益表載於第162頁至163頁，呈列本集團截至2025年12月31日止年度的利潤。有關本集團本年度的業績表現、影響業績及財務狀況的重要因素的討論及分析，載於本年報第78頁至107頁的管理層討論及分析。

業務回顧

公司條例（香港法例第622章）附表5所規定的本集團截至2025年12月31日止年度的業務回顧分別載於本年報第2頁的「五年摘要」、第21頁至26頁的「主席報告」及第78頁至107頁的「管理層討論及分析」及本報告其他部分。

主要風險及不確定因素

本集團面對的主要風險及不確定因素包括但不限於經營風險、政策風險、行業風險、市場風險、業務風險及金融風險。

請參閱本年報第21頁至26頁的「主席報告」有關本集團面對的經營、政策、市場及業務挑戰和不確定因素的論述，本年報第78頁至107頁的「管理層討論及分析」有關本集團面對的匯率風險的論述及本年報第173頁至381頁的「合併財務報表附註」有關本集團面對的金融風險的詳情。

REPORT OF THE DIRECTORS

董事會報告

ENVIRONMENTAL POLICIES AND PERFORMANCE

The Group adheres to environmental sustainability throughout its business operations. As a responsible corporation, and in order to stay in line with national energy and environmental protection strategies, the Group strives to ensure minimal environmental impacts by committing to resources conservation, promoting clean and renewable energy projects development and strengthening emission control.

Please refer to the “Chairman’s Statement” on pages 21 to 26 of this Annual Report for a discussion on the Group’s development in promoting ESG.

More details regarding the Group’s performance by reference to environmental and social-related key performance indicators and policies, as well as compliance with relevant laws and regulations which have a significant impact on the Company, have been provided in the Sustainable Development Report 2025 which has been published by the Company pursuant to the “Environmental, Social and Governance Reporting Code” as set out in Appendix C2 to the Rules Governing the Listing of Securities on the Stock Exchange (the “Listing Rules”) and is available on the Company’s website at www.cr-power.com and the HKEx website at www.hkexnews.hk on the same publication date of this Annual Report.

The Sustainable Development Report 2025 can be accessed by clicking “Sustainability” on the home page of the Company’s website, then selecting “Sustainable Development Report 2025” under “Sustainable Development Report” and viewing it using Adobe® Reader®; or browsing through the HKEx website. If there is difficulty in gaining access to the Sustainable Development Report 2025 posted on the Company’s website, a printed version(s) of the said report may be sent upon receipt of the shareholder’s request by the Company’s Share Registrar, Computershare Hong Kong Investor Services Limited at 17M Floor, Hopewell Centre, 183 Queen’s Road East, Wanchai, Hong Kong.

環保政策及表現

本集團於業務經營過程中一直堅持環境可持續發展。為符合國家能源及環保戰略，本集團承擔自身責任，致力通過節約資源，促進清潔及可再生能源項目的發展和加強排放監控，確保盡量減少對環境造成的影響。

有關本集團在推進ESG方面發展的討論，請參閱本年報第21頁至26頁的「主席報告」。

有關根據環境與社會相關主要績效指標及政策衡量本集團的表現，以及對本公司有重大影響的相關法律和法規的遵守情況，詳情請參閱本公司根據聯交所證券上市規則（「上市規則」）附錄C2所載「環境、社會及管治報告守則」刊發的可持續發展報告2025，可於本年報刊登同日在本公司網站(www.cr-power.com)及聯交所網站(www.hkexnews.hk)查閱。

可持續發展報告2025可通過點擊本公司網站首頁的「社會責任」，在「可持續發展報告」下選擇「可持續發展報告2025」，進入頁面下載相應報告並使用Adobe® Reader®查閱；或通過聯交所網站瀏覽。如果查閱在本公司網頁上登載的可持續發展報告2025方面存在困難，本公司的股份登記處香港中央證券登記有限公司（地址為香港灣仔皇后大道東183號合和中心17M樓）在收到股東的要求後，可相應寄發上述報告的印刷版。

COMPLIANCE WITH LAWS AND REGULATIONS

The Board places emphasis on the Group's policies and practices in compliance with legal and regulatory requirements. Updates on applicable laws, rules and regulations are brought to the attention of relevant employees and operation units from time to time. During the year ended 31 December 2025, the Group has complied in all material respects with relevant laws and regulations that have a significant impact on the operations of the Group, including but not limited to the Hong Kong Companies Ordinance and the Listing Rules.

RELATIONSHIP WITH EMPLOYEES

The Group has always adhered to the core value of "people-oriented", and has deeply developed the symbiotic relationship between employee growth and corporate development. The Group strictly complies with labor laws and regulations, and establishes multi-dimensional growth paths to help employees advance in their careers through customized professional training, which continuously empowers the improvement of organization effectiveness. The Group also strives to create an open, inclusive and collaborative working environment, and promotes the realization of employee values through systematic growth support programs, thereby continuously enhancing organization cohesion and the sense of belonging to the team.

RELATIONSHIP WITH CUSTOMERS AND SUPPLIERS

The Group believes that maintaining good relationships with stakeholders, including customers and suppliers, is one of the key factors contributing to the success of the Group. The Group has established stable long-term relationship with customers and suppliers, and has been proactively maintaining good cooperative relationships with customers and suppliers to strengthen communication with them.

遵守法律法規

董事會重視本集團有關遵守法律法規的政策及慣例。須不時提請相關僱員及營運單位垂詢適用法律、規則及法規的更新條文。截至2025年12月31日止年度，本集團於各重大方面均已遵守對本集團經營有重大影響的相關法律法規，包括但不限於香港公司條例及上市規則。

與僱員的關係

本集團始終秉承「以人為本」的核心價值理念，深植員工成長與企業發展的共生關係。本集團嚴格遵循勞動法規，同時建立多維成長通道，通過定制化專業培訓助力員工職業進階，持續賦能組織效能提升。本集團亦著力營造開放包容、協作共進的工作氛圍，通過系統性成長支持計劃促進員工價值實現，不斷增強組織凝聚力與團隊歸屬感。

與客戶及供應商的關係

本集團認為，與客戶及供應商等利益相關方維持良好關係是促進本集團成功的主要因素之一。本集團已與客戶及供應商建立長期穩定的關係，主動採取措施維持與客戶及供應商的合作關係及加強溝通。

REPORT OF THE DIRECTORS

董事會報告

DIVIDENDS

An interim dividend of HK\$0.356 per share (2024: HK\$0.455 per share) of the Company ("Share") with currency option for electing Renminbi ("RMB") was paid on 30 October 2025.

The Board resolved to recommend the payment of a final dividend of HK\$0.771 per share for the year ended 31 December 2025 to shareholders whose names appear on the register of members of the Company on Friday, 12 June 2026, subject to the approval of shareholders at the forthcoming annual general meeting of the Company (the "2026 AGM") to be held on Friday, 5 June 2026. The proposed dividend will be paid on Monday, 27 July 2026 following approval at the 2026 AGM.

The final dividend will be paid in Hong Kong dollar ("HK\$") to each shareholder of the Company (the "Shareholder"). However, Shareholders may elect to receive the final dividend in RMB in cash.

The Company is not aware of any arrangement under which a Shareholder has waived or agreed to waive any dividends.

PROPERTY, PLANT AND EQUIPMENT

Details of the movement in property, plant and equipment of the Group and the Company during the year are set out in Note 16 to the consolidated financial statements.

RESERVES

Distributable reserves of the Company amounted to HK\$20,548,298,000 as at 31 December 2025 (31 December 2024: HK\$24,398,339,000). Movements in the reserves of the Group and the Company during the year are set out in the consolidated statement of changes in equity on pages 167 to 168 of this Annual Report and Note 54 to the consolidated financial statements, respectively.

BORROWINGS

The total borrowings of the Group as at 31 December 2025 amounted to HK\$213,507,531,000 (2024: HK\$190,366,783,000). Particulars of loan from an intermediate holding company and borrowings are set out in Notes 37 and 38 to the consolidated financial statements respectively.

股息

本公司每股股份（「股份」）0.356 港元（2024 年：每股股份 0.455 港元）的中期股息（附帶可選擇人民幣（「人民幣」）的貨幣選擇權）已於 2025 年 10 月 30 日派發。

董事會決議建議向於 2026 年 6 月 12 日（星期五）名列本公司股東名冊的股東宣派截至 2025 年 12 月 31 日止年度的末期股息每股 0.771 港元，須待股東於 2026 年 6 月 5 日（星期五）舉行的本公司應屆股東週年大會（「2026 年股東週年大會」）批准。於 2026 年股東週年大會批准後，建議股息將於 2026 年 7 月 27 日（星期一）支付。

末期股息將以港元（「港元」）支付予各位本公司股東（「股東」）。然而，股東可以選擇以現金方式收取人民幣末期股息。

本公司並無獲悉股東據之放棄或同意放棄任何股息的任何安排。

物業、廠房及設備

本集團及本公司物業、廠房及設備於本年度的變動詳情載於合併財務報表附註 16。

儲備

於 2025 年 12 月 31 日，本公司可供分派儲備為 20,548,298,000 港元（2024 年 12 月 31 日：24,398,339,000 港元）。本集團及本公司儲備於本年度的變動分別載於本年報第 167 頁至 168 頁的合併權益變動表及合併財務報表附註 54。

借貸

於 2025 年 12 月 31 日，本集團的借貸總額為 213,507,531,000 港元（2024 年：190,366,783,000 港元）。中間控股公司借款及借貸詳情分別載於合併財務報表附註 37 及 38。

BONDS AND NOTES ISSUED

The Group issued corporate bonds and medium-term notes with fixed rates with face value amounting to RMB4,000,000,000 (equivalent to HK\$4,428,600,000) (2024: RMB4,000,000,000 (equivalent to HK\$4,319,480,000)) as at 31 December 2025, details of which are set out in Note 38 to the consolidated financial statements. Such corporate bonds and medium-term notes were issued in order to meet the Group's general funding requirement, including the financing of capital expenditure and refinancing of debts.

CHARITABLE DONATIONS

Donations made by the Group during the year amounted to approximately RMB145.03 million (2024: RMB51.17 million).

DIRECTORS

The Directors who held office during the year of 2025 and as at 18 March 2026 are as follows:

Executive Directors:

Mr. Shi Baofeng	(Chairman)
Mr. Wang Bo	(President)
Mr. Song Kui	(Vice Chairman)
Mr. Hou Yongjie	(appointed on 19 December 2025)
Mr. Liu Xiusheng	(appointed on 12 September 2025, resigned on 19 December 2025)

Non-executive Directors:

Mr. Zhou Bo	
Mr. Li Chuanji	
Mr. Zeng Jun	(appointed on 18 February 2025)
Mr. Zhang Yingzhong	(resigned on 6 June 2025)

Independent Non-executive Directors:

Mr. Yang Yuchuan	(The Lead Independent Non-executive Director)
Ms. Elsie Leung Oi-sie	
Dr. Raymond Ch'ien Kuo Fung	
Mr. Jack So Chak Kwong	
Mr. Chan Hak Kan	(appointed on 19 March 2025)
Mr. Chan Yung	(appointed on 19 March 2025)
Ms. Ginny Man Wing Yee	(appointed on 19 December 2025)

發行債券及票據

於2025年12月31日，本集團已發行的定息公司債券和中期票據面額總值為人民幣4,000,000,000元（相等於4,428,600,000港元）（2024年：人民幣4,000,000,000元（相等於4,319,480,000港元）），詳情載於合併財務報表附註38。該等定息公司債券及中期票據乃為本集團一般資金需求而發行，包括資本性開支及債務再融資。

慈善捐款

本集團年內慈善捐款金額約人民幣14,503萬元（2024年：人民幣5,117萬元）。

董事

於2025年度及截至2026年3月18日為止，在任董事如下：

執行董事：

史寶峰先生	(主席)
王波先生	(總裁)
宋葵先生	(副主席)
后永傑先生	(於2025年12月19日委任)
劉秀生先生	(於2025年9月12日委任，已於2025年12月19日辭任)

非執行董事：

周波先生	
李傳吉先生	
曾俊先生	(於2025年2月18日委任)
張應中先生	(於2025年6月6日辭任)

獨立非執行董事：

楊玉川先生	(首席獨立非執行董事)
梁愛詩女士	
錢果豐博士	
蘇澤光先生	
陳克勤先生	(於2025年3月19日委任)
陳勇先生	(於2025年3月19日委任)
文穎怡女士	(於2025年12月19日委任)

REPORT OF THE DIRECTORS

董事會報告

As at 31 December 2025, none of the Directors had a service contract with the Company or any of its subsidiaries which is not terminable by the employing company within one year without payment of compensation other than statutory compensation.

Pursuant to Article 98 of the Company's Articles of Association (the "Articles"), Mr. Hou Yongjie and Ms. Ginny Man Wing Yee, being the Directors appointed after the last annual general meeting ("AGM") of the Company, shall retire from office at the 2026 AGM and being eligible, offer themselves for re-election. Pursuant to Article 120 of the Articles, every Director (including those appointed for a specific term) is subject to retirement at least once every three years. A retiring Director shall be eligible for re-election. Accordingly, Mr. Song Kui shall retire from office by rotation at the 2026 AGM and being eligible, offer himself for re-election.

The Company has received annual confirmation from each of the Independent Non-executive Directors in regard to their independence to the Company pursuant to rule 3.13 of the Listing Rules. The Company considers that all Independent Non-executive Directors continued to demonstrate strong independence in judgement and were free from any business or other relationship which could interfere with their ability to discharge their duties effectively. Accordingly, each of the Independent Non-executive Directors is independent to the Company.

Biographical details of the Directors as at the date of this report are set out on pages 27 to 40 of this Annual Report. Save as disclosed in "Directors and Senior Management", there were no other changes in the information of Directors and senior management of the Company which were required to be disclosed pursuant to Rule 13.51B(1) of the Listing Rules.

The Executive Directors are entitled to salaries and discretionary bonuses determined by the Board at its absolute discretion regarding to the Group's performance and the prevailing market conditions. The Independent Non-executive Directors are entitled to Director's fees authorised by Shareholders and approved by the Board (with recommendation from Remuneration Committee) with reference to the prevailing market conditions. Details of Directors' remuneration are provided under Note 12 to the financial statements.

於2025年12月31日，概無董事與本公司或其任何附屬公司訂立任何僱用公司不可於一年內免付補償（法定補償除外）而予以終止的服務合同。

根據本公司組織章程細則（「細則」）第98條，后永傑先生和文穎怡女士為於本公司上屆股東週年大會（「股東週年大會」）後委任之董事，將於2026年股東週年大會上退任，惟其符合資格並願意重選連任。根據細則第120條，每名董事（包括指定任期的董事）須至少每三年輪值退任一次。退任董事有資格重選連任。據此，宋葵先生將於2026年股東週年大會上輪席告退，惟其符合資格並願意重選連任。

本公司已接獲每名獨立非執行董事根據上市規則第3.13條於本公司就其獨立性的年度確認書。本公司認為，所有獨立非執行董事在判斷方面繼續表現出很強的獨立性，並無任何可能干擾其有效履行職責的業務或其他關係。因此，每名獨立非執行董事均獨立於本公司。

董事於本報告日期的簡歷載於本年報第27頁至40頁。除「董事及高級管理層」披露者外，本公司董事及高級管理層的資料並無其他須根據上市規則第13.51B(1)條予以披露的變動。

執行董事有權獲得薪金及酌情花紅，此乃由董事會經考慮本集團的業績及現行市況後全權酌情釐定。獨立非執行董事有權獲得由股東授權及董事會經參考現行市況後批准（經薪酬委員會建議）的董事酬金。董事酬金詳情載於財務報表附註12。

DIRECTORS OF SUBSIDIARIES

The names of persons who have served on the board of the subsidiaries of the Company during the year and up to 18 March 2026 are available on the Company's website at www.cr-power.com.

SENIOR MANAGEMENT

The Group regards the President, Executive Directors, Secretary of the Discipline Inspection Commission, Chief Financial Officer and Vice Presidents of the Company as members of the senior management team.

The emoluments of the members of the senior management team who are not Executive Directors, by band, are provided in the Corporate Governance Report on pages 108 to 153 of this Annual Report.

PERMITTED INDEMNITY PROVISION

The Articles provides that every Director shall be indemnified out of the funds of the Company against all liability incurred by him or her as such Director in defending any proceedings, whether civil or criminal, in which judgement is given in his or her favour, or in which he or she is acquitted.

The Company has taken out insurance against the liabilities and costs associated with defending any proceedings which may be brought against the Directors.

MANAGEMENT CONTRACTS

No contract concerning the management and operation of the whole or any substantial part of the business of the Company were entered into or existed during the year.

DIRECTORS' INTERESTS IN COMPETING BUSINESS

During the year ended 31 December 2025, none of the Directors had any interest in a business, apart from the business of the Group, which competes or is likely to compete, directly or indirectly, with the Group's business, which would require disclosure under rule 8.10 of the Listing Rules.

附屬公司董事

年內至2026年3月18日擔任本公司附屬公司董事的人士名稱已載於本公司網站 www.cr-power.com。

高級管理層

本集團視本公司總裁、執行董事、紀委書記、首席財務官及副總裁為高級管理團隊成員。

不包括執行董事的高級管理團隊成員的薪酬(按範圍劃分)載於本年報第108至153頁的企業管治報告。

獲准許的彌償條文

細則規定，本公司各董事以該董事身份，在其獲判得直或無罪的任何民事或刑事訴訟中應訊所產生的一切責任，可從本公司財政中獲得撥資彌償。

本公司已就董事可能面對任何訴訟時產生的責任和相關的費用購買保險。

管理合約

本公司於年內並無訂立或存續有關管理及經營本公司全部或任何重大部分業務的合約。

董事於競爭業務的權益

截至2025年12月31日止年度，概無董事於本集團業務外的任何業務(直接或間接與本集團業務有所競爭或可能有所競爭)中擁有任何根據上市規則第8.10條須予披露的權益。

REPORT OF THE DIRECTORS

董事會報告

DIRECTORS' INTERESTS IN SECURITIES

Save as disclosed below, as at 31 December 2025, none of the Directors or chief executive of the Company had any interest or short position in the shares, underlying shares or debentures of the Company or any of its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (Chapter 571, Laws of Hong Kong) ("SFO") which were required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO or the Model Code for Securities Transactions by Directors of Listed Issuers ("Model Code"), or which were required, pursuant to section 352 of the SFO, to be entered in the register referred to therein:

(A) The Company

Details of Shares held by the Directors as at 31 December 2025 are as follows:

Name of Director 董事姓名	Capacity 身份	Number of issued ordinary shares held 持有已發行 普通股數目	Long/short position 好倉/淡倉	Percentage of the issued shares of the Company 佔本公司 已發行 股份百分比
Hou Yongjie 后永傑	Beneficial Owner 實益擁有人	1,740	Long 好倉	Below 0.001% 低於0.001%
Raymond Ch'ien Kuo Fung 錢果豐	Interest of Spouse 配偶權益	4,000	Long 好倉	Below 0.001% 低於0.001%
Jack So Chak Kwong (Note) 蘇澤光(附註)	Interest of Controlled Corporation 受控法團權益	400,000	Long 好倉	0.008%
Ginny Man Wing Yee 文穎怡	Beneficial Owner 實益擁有人	437,900	Long 好倉	0.008%

Note: Mr. Jack So Chak Kwong, through a 100% controlled entity, holds these 400,000 Shares.

The calculation of the percentage of the issued shares of the Company is based on the total number of 5,177,057,740 shares in issue of the Company (excluding treasury shares, if any) as at 31 December 2025.

董事的證券權益

除下文所披露者外，於2025年12月31日，並無董事或本公司主要行政人員，於本公司或其任何相聯法團（按香港法例第571章證券及期貨條例（「證券及期貨條例」）第XV部的涵義）的股份、相關股份或債權證擁有任何權益或淡倉，而須根據證券及期貨條例第XV部第7及第8分部或上市發行人董事進行證券交易的標準守則（「標準守則」）知會本公司及聯交所，或須根據證券及期貨條例第352條登記入該條所述的登記冊：

(A) 本公司

於2025年12月31日，董事持有的股份詳情如下：

附註：蘇澤光先生透過一間100%控制實體持有該等400,000股股份。

佔本公司已發行股份百分比是根據本公司於2025年12月31日已發行5,177,057,740股股份的總數（不包括庫存股（如有））計算。

REPORT OF THE DIRECTORS 董事會報告

(B) China Resources Pharmaceutical Group Limited ("CR Pharmaceutical")

CR Pharmaceutical is an associated corporation of the Company (as defined under the SFO). Details of shares in CR Pharmaceutical held by the Director(s) as at 31 December 2025 are as follows:

Name of Director 董事姓名	Capacity 身份	Number of issued ordinary shares held 持有已發行普通股數目	Long/short position 好倉/淡倉	Percentage of the issued shares of CR Pharmaceutical 佔華潤醫藥已發行股份百分比
Shi Baofeng 史寶峰	Beneficial Owner 實益擁有人	650,000	Long 好倉	0.010%

The calculation of the percentage of the issued shares of CR Pharmaceutical is based on the total number of 6,282,510,461 shares in issue of CR Pharmaceutical as at 31 December 2025.

(B) 華潤醫藥集團有限公司 (「華潤醫藥」)

華潤醫藥乃本公司的相聯法團 (根據證券及期貨條例所界定)。董事於2025年12月31日持有華潤醫藥股份詳情如下：

佔華潤醫藥已發行股份百分比是根據華潤醫藥於2025年12月31日已發行6,282,510,461股股份的總數計算。

(C) China Resources Gas Group Limited ("CR Gas")

CR Gas is an associated corporation of the Company (as defined under the SFO). Details of shares in CR Gas held by the Director(s) as at 31 December 2025 are as follows:

Name of Director 董事姓名	Capacity 身份	Number of issued ordinary shares held 持有已發行普通股數目	Long/short position 好倉/淡倉	Percentage of the issued shares of CR Gas 佔華潤燃氣已發行股份百分比
Hou Yongjie 后永傑	Beneficial Owner 實益擁有人	1,000	Long 好倉	Below 0.001% 低於0.001%

The calculation of the percentage of the issued shares of CR Gas is based on the total number of 2,314,012,871 shares in issue of CR Gas as at 31 December 2025.

(C) 華潤燃氣控股有限公司 (「華潤燃氣」)

華潤燃氣乃本公司的相聯法團 (根據證券及期貨條例所界定)。董事於2025年12月31日持有華潤燃氣股份詳情如下：

佔華潤燃氣已發行股份百分比是根據華潤燃氣於2025年12月31日已發行2,314,012,871股股份的總數計算。



REPORT OF THE DIRECTORS

董事會報告

ARRANGEMENT FOR DIRECTORS TO ACQUIRE SHARES OR DEBT SECURITIES

During the year, neither the Company's holding company nor its subsidiaries had entered into any arrangement to enable the Directors or the senior management of the Company or their associates to acquire benefits by means of the acquisition of shares in, or debt securities of, the Company or any associated corporation and none of the Directors and senior management of the Company, or their spouse and children under the age of 18, had any right to subscribe for the securities of the Company, or had exercised any such right during the year.

TRANSACTIONS, ARRANGEMENTS OR CONTRACTS OF SIGNIFICANCE

No transactions, arrangements or contracts of significance to which the Company or its subsidiaries, parent company or fellow subsidiaries were a party and in which a Director or his or her connected entities had a material interest, either directly or indirectly, subsisted at the end of the year or during the year.

In addition, save as disclosed in this Annual Report, there was no contract of significance between the Company or any of its subsidiaries and its controlling shareholder (or any of its subsidiaries) and there was no contract of significance for the provision of services to the Company or any of its subsidiaries by its controlling shareholder (or any of its subsidiaries) subsisting during the year.

董事購買股份或債券的安排

年內，本公司的控股公司或其附屬公司於本年度概無參與訂立任何安排，致使本公司董事或高級管理層或其聯繫人透過購買本公司或任何相聯法團的股份或債務證券而獲取利益，而任何本公司董事及高級管理層，或其配偶及十八歲以下的子女，概無任何認購本公司證券的權利，亦並無於本年度行使該等權利。

重大交易、安排或合同

董事或其關聯實體並無在本公司或其附屬公司、母公司或同系附屬公司所訂立，於年結日或本年度仍然生效的重要交易、安排或合同上，直接或間接擁有任何重大權益。

此外，除本年報所披露者外，本公司或其任何附屬公司與其控股股東（或其任何附屬公司）並無訂立重大合同，而本年度內並無存在本公司任何控股股東（或其任何附屬公司）向本公司或其任何附屬公司提供服務的重大合同。

SHARE SCHEME

During the year under review, the Company did not adopt any share scheme.

EQUITY-LINKED AGREEMENTS

Save as disclosed in this Annual Report, no equity-linked agreements were entered into by the Company during the year or subsisted at the end of the year.

SUBSTANTIAL SHAREHOLDERS

Save as disclosed below, as at 31 December 2025, the Directors were not aware of any other persons (other than a Director or chief executives of the Company, whose interests are disclosed in the section headed "Directors' Interests in Securities" above) who had an interest or short position in the Shares or underlying shares of the Company as required, pursuant to Section 336 of the SFO, to be recorded referred to therein:

股份計劃

於回顧年內，本公司並無採納任何股份計劃。

股票掛鈎協議

除本年報所披露外，概無由本公司於年內訂立或於年末存續的股票掛鈎協議。

主要股東

除下文所披露者外，於2025年12月31日，董事並不知悉任何其他人士（本公司董事或主要行政人員除外，他們的權益於上文「董事的證券權益」一節已披露）於本公司的股份或相關股份擁有根據證券及期貨條例第336條須登記入該條所述的權益或淡倉：

Name of substantial shareholders 主要股東名稱	Capacity 身份	Number of issued ordinary shares held 持有的已發行普通股數目	Long/short position 好倉/淡倉	Approximate percentage of the issued shares of the Company as at 31 December 2025 於2025年12月31日佔本公司已發行股份概約百分比
CRH (Power) Limited ^{Note} 華潤集團(電力)有限公司 ^{附註}	Beneficial owner 實益擁有人	3,027,003,337	Long 好倉	58.47%
CRH ^{Note} 華潤(集團) ^{附註}	Interest in a controlled corporation 於一家受控法團的權益	3,196,019,337	Long 好倉	61.73%
CRC Bluesky Limited ^{Note} CRC Bluesky Limited ^{附註}	Interest in a controlled corporation 於一家受控法團的權益	3,196,019,337	Long 好倉	61.73%
China Resources Inc. ("CRI") ^{Note} 華潤股份有限公司(「華潤股份」) ^{附註}	Interest in a controlled corporation 於一家受控法團的權益	3,196,019,337	Long 好倉	61.73%
China Resources Company Limited ("CRC") ^{Note} 中國華潤有限公司(「中國華潤」) ^{附註}	Interest in a controlled corporation 於一家受控法團的權益	3,196,019,337	Long 好倉	61.73%

Note: CRH (Power) Limited is a subsidiary of CRH, which is a 100% subsidiary of CRC Bluesky Limited, which is in turn owned as to 100% by CRI, which is in turn held as to 100% by CRC. Each of CRH, CRC, CRI and CRC Bluesky Limited is deemed by virtue of Part XV of the SFO to have the same interests in 3,027,003,337 Shares as those of CRH (Power) Limited.

CRH, through Commotra Company Limited (i.e. wholly-owned subsidiary), is interested in 169,016,000 Shares of the Company. Accordingly, each of CRC, CRI and CRC Bluesky Limited is deemed by virtue of Part XV of the SFO to have the same interests in the 169,016,000 Shares as those of CRH.

附註：華潤集團(電力)有限公司為華潤(集團)的附屬公司，而華潤(集團)為CRC Bluesky Limited的100%附屬公司，而CRC Bluesky Limited由華潤股份擁有100%權益，而華潤股份則由中國華潤持有100%權益。就證券及期貨條例第XV部而言，華潤(集團)、中國華潤、華潤股份及CRC Bluesky Limited各自被視為持有華潤集團(電力)有限公司於3,027,003,337股股份中的相同權益。

華潤(集團)透過合貿有限公司(即全資附屬公司)於169,016,000股本公司股份中擁有權益。因此，就證券及期貨條例第XV部而言，中國華潤、華潤股份及CRC Bluesky Limited各自被視為擁有華潤(集團)於169,016,000股股份中的相同權益。

REPORT OF THE DIRECTORS

董事會報告

The calculation of the percentage of the issued shares of the Company is based on the total number of 5,177,057,740 shares in issue of the Company (excluding treasury shares, if any) as at 31 December 2025.

CONNECTED TRANSACTIONS AND/OR CONTINUING CONNECTED TRANSACTIONS

During the year, the Group conducted certain transactions with connected persons which constituted connected transactions and/or continuing connected transactions for the Group under the Listing Rules. The connected transactions and/or continuing connected transactions which are subject to the reporting requirements under Chapter 14A of the Listing Rules are summarised below.

CR Bank Strategic Cooperation Agreement

Reference is made to the announcements of the Company dated 24 December 2021 and 24 December 2024. On 24 December 2021, the Company entered into the CR Bank Strategic Cooperation Agreement 2021 with China Resources Bank of Guangdong Co., Ltd. (formerly known as China Resources Bank of Zhuhai Co., Ltd., "CR Bank") for a term from 1 January 2022 to 31 December 2024, whereby the relevant annual caps were set in accordance with the Group's liquidity, business needs and the expected level of services to be provided by CR Bank. On 24 December 2024, the Company entered into the CR Bank Strategic Cooperation Agreement 2024 with CR Bank to continue the term from 1 January 2025 to 31 December 2027. Under the CR Bank Strategic Cooperation Agreement 2024, CR Bank will continue to provide deposit services bearing the same interest rate and on the same terms and conditions as would apply to a similar deposit made by any other customer of CR Bank, which rates shall be determined with reference to the rates published by the People's Bank of China. CR Bank also provides commercial banking and other financial services, including credit services (such as commercial loans, bill acceptance and discounting services and account receivable factoring services), settlement services, agency services (such as entrustment loan, insurance and custodian services), cash management services, financial advisory services, and other financial services as agreed by the parties. These services will be provided on normal commercial terms and such service fees shall not be higher than the standard of actual effective service fees net of preferential discounts offered to other preferred customers of CR Bank.

佔本公司已發行股份百分比是根據本公司於2025年12月31日已發行5,177,057,740股股份的總數(不包括庫存股(如有))計算。

關連交易及／或持續關連交易

年內，本集團與關連人士進行本集團根據上市規則構成關連交易及／或持續關連交易的若干交易。該等受上市規則第14A章呈報規定規限的關連交易及／或持續關連交易概述如下。

華潤銀行戰略合作協議

茲提述本公司日期為2021年12月24日及2024年12月24日之公告。於2021年12月24日，本公司與廣東華潤銀行股份有限公司(前稱珠海華潤銀行股份有限公司，「華潤銀行」)訂立期限為由2022年1月1日至2024年12月31日的2021年華潤銀行戰略合作協議。據此，相關年度上限根據本集團的流動性、業務需求及華潤銀行提供的預期服務水準予以設定。於2024年12月24日，本公司與華潤銀行訂立2024年華潤銀行戰略合作協議，將期限延續為由2025年1月1日至2027年12月31日。根據2024年華潤銀行戰略合作協議，華潤銀行將繼續提供存款服務，按華潤銀行任何其他客戶申請類似存款的相同利率以及相同條款及條件計息，存款利率須經參考中國人民銀行公佈的基準利率後釐定。華潤銀行亦會提供商業銀行及其他金融服務，包括信貸服務(如商業貸款、票據承兌及貼現服務及應收賬款保理服務)、結算服務、代理服務(如委託貸款、保險及託管服務)、現金管理服務、財務顧問服務及其他雙方約定的金融服務。該等服務將按正常商業條款釐定，且服務費不高於華潤銀行針對其他優惠客戶的實際執行服務費優惠折扣後的標準。

As at the date of the CR Bank Strategic Cooperation Agreement 2024, approximately 49.77% of the interests in CR Bank is directly held by CRI, being a controlling shareholder of the Company, CR Bank is therefore a connected person of the Company under the Listing Rules. As such, the transactions conducted and/or contemplated under the CR Bank Strategic Cooperation Agreement 2021 and the CR Bank Strategic Cooperation Agreement 2024 constitute continuing connected transactions of the Company under Chapter 14A of the Listing Rules.

The maximum daily deposit amount to be placed by the Group with CR Bank, inclusive of interest payable, and the maximum daily amount of other financial services and products to be provided by CR Bank to the Group for each of the financial years ended/ending 31 December 2025, 2026 and 2027 according to the term of the CR Bank Strategic Cooperation Agreement 2024 are RMB2.0 billion (equivalent to HK\$2.2 billion) and RMB1.0 billion (equivalent to HK\$1.1 billion) respectively.

For the period between 1 January 2025 and 31 December 2025, the maximum daily deposit amount was approximately RMB1,400 million (equivalent to HK\$1,528 million), and CR Bank did not provide any commercial loans to the Group.

The CR Bank Strategic Cooperation Agreement 2021 and the CR Bank Strategic Cooperation Agreement 2024 enable the Group to use the deposit and other financial services of CR Bank on normal commercial terms and to support its development within the China Resources Group, and will not place the Group's resources at risk or affect the Group's relationship with other financial institutions. As the term of the CR Bank Strategic Cooperation Agreement 2021 was expired on 31 December 2024, the entering of the CR Bank Strategic Cooperation Agreement 2024 enables the Group to continue using the aforementioned services based on the principal terms and pricing policies thereto subject to the respective annual caps without incurring substantial negotiation time and costs among the parties to effect the aforementioned transactions.

For further details of the CR Bank Strategic Cooperation Agreement 2021 and the CR Bank Strategic Cooperation Agreement 2024, please refer to the announcements of the Company dated 24 December 2021 and 24 December 2024, respectively.

於2024年華潤銀行戰略合作協議日期，華潤銀行約49.77%的權益由本公司之控股股東華潤股份直接持有，故根據上市規則，華潤銀行為本公司之關連人士。因此，根據2021年華潤銀行戰略合作協議及2024年華潤銀行戰略合作協議進行及／或擬進行之交易均構成上市規則第14A章項下之本公司持續關連交易。

根據2024年華潤銀行戰略合作協議的條款，本集團於華潤銀行存放的最高每日存款額（包括應付利息）及華潤銀行向本集團提供的其他金融服務及產品最高每日金額於截至2025年、2026年及2027年12月31日止各財政年度分別為人民幣20億元（相當於22億港元）和人民幣10億元（相當於11億港元）。

2025年1月1日至2025年12月31日止期間，最高每日存款額約為人民幣14.00億元（相當於15.28億港元），及華潤銀行沒有向本集團提供任何商業貸款。

2021年華潤銀行戰略合作協議及2024年華潤銀行戰略合作協議可令本集團按正常商業條款使用華潤銀行的存款及其他金融服務並支持其於華潤集團內的發展，而不會令本集團的資源承受風險及不會影響本集團與其他金融機構的關係。由於2021年華潤銀行戰略合作協議之期限已於2024年12月31日屆滿，訂立2024年華潤銀行戰略合作協議可令本集團繼續根據上述協議的主要條款及定價政策使用上述服務（受限於各自的年度上限），且訂約方之間不會因進行上述交易而產生大量磋商時間及成本。

有關2021年華潤銀行戰略合作協議及2024年華潤銀行戰略合作協議的詳情，請參閱本公司日期分別為2021年12月24日及2024年12月24日的公告。



REPORT OF THE DIRECTORS

董事會報告

Integrated Energy Projects Framework Agreement

Reference is made to the announcements of the Company dated 28 June 2022 and 24 December 2024. On 28 June 2022, the Company and CRH entered into a framework agreement (the “Integrated Energy Projects Framework Agreement”) in relation to the cooperation on Integrated Energy Projects (as defined below) for a term from 28 June 2022 to 31 December 2024. Pursuant to the Integrated Energy Projects Framework Agreement, the Group would utilize the rooftops and relevant storage and operation space of CRH and its subsidiaries (“CRH Group”) to install photovoltaic power station facilities and will supply power and provide integrated energy services to CRH Group after photovoltaic power stations were put into operation. The Group would also utilize the waste steam, heat and pressure to construct power generation projects to supply power and provide integrated energy services to CRH Group. The Company would take advantage of its power industry resources to construct energy storage and cold storage projects to supply power and provide integrated energy services to CRH Group based on the peak-to-trough price difference of CRH Group’s power consumption throughout the whole day and in accordance with its energy consumption needs and conditions (collectively, “Integrated Energy Projects”). The pricing policy of Integrated Energy Projects would be based on the market prices determined by ascertaining the prevailing prices at which the same or similar type of products or services are provided by or to or between independent third parties under normal commercial terms in the ordinary course of business, in each case taking into account the applicable circumstances, including but not limited to the relevant policies and regulations of the PRC and provincial power system reformation and the configuration, costs, profit, resources, experience, quality assurance requirements and technical solutions of relevant parties. When determining whether the transaction price for any transaction under the Integrated Energy Projects Framework Agreement represents market prices, to the extent reasonably practicable, the business team of CRH Group and the Company would (i) compare the power tariffs supplied by/offered to other independent third party suppliers/customers of the same type in the vicinity of the relevant power projects, (ii) obtain market and industry information on such power tariffs through public available information, and (iii) keep regular contact with other established customers/suppliers to better understand the market price trends (if applicable). CRH Group and the Company would review and ensure that the terms and pricing of the transactions to be conducted under the Framework Agreement are consistent with those of other independent third parties.

綜合能源項目框架協議

茲提述本公司日期為2022年6月28日及2024年12月24日的公告。於2022年6月28日，本公司與華潤（集團）就綜合能源項目（定義見下文）的合作訂立為期由2022年6月28日至2024年12月31日的框架協議（「綜合能源項目框架協議」）。根據綜合能源項目框架協議，本集團將利用華潤（集團）及其附屬公司（「華潤集團」）的屋頂及相關存儲及運營空間安裝光伏電站設施並於光伏電站投入運營後向華潤集團供電及提供綜合能源服務。本集團亦將利用廢棄蒸氣、餘熱及餘壓建設發電項目以向華潤集團供電及提供綜合能源服務。本公司將利用其電力行業資源優勢建設儲能及蓄冷項目，根據華潤集團全天用電峰谷電價差、能耗需求及情況向華潤集團供電及提供綜合能源服務（統稱「綜合能源項目」）。綜合能源項目的定價政策將基於透過確定獨立第三方廠商在日常業務過程中按一般商務條款提供或獲提供或相互提供的相同或類似產品或服務的現行價格而釐定的市價作出，在各情況下計及適用情況，包括但不限於中國及省級電力體制改革的相關政策及法規以及相關訂約方的配置、成本、利潤、資源、經驗、質量保證要求及技術方案等。釐定綜合能源項目框架協議項下的任何交易的交易價格是否為市價時，在合理可行的範圍內，華潤集團及本公司的業務團隊將(i)比較相關電站項目附近同類型的其他獨立第三方供應商／客戶所供應／獲提供的電力價格，(ii)通過公開可得信息取得該等電力價格的市場及行業資料，及(iii)與其他既定客戶／供應商保持定期聯繫，以更好地了解市價趨勢（如適用）。華潤集團與本公司將審閱及確保根據框架協議擬進行交易條款及定價與其他獨立第三方一致。

As the demand on the Integrated Energy Projects by CRH Group is anticipated to exceed the original projection, the original annual cap for the Integrated Energy Projects for each of the financial year ended 31 December 2023 and the financial year ending 31 December 2024 is expected to be insufficient. Accordingly, on 19 October 2023, CRH and the Company entered into the supplemental agreement (the “Supplemental Agreement”) to accordingly revise the annual caps.

As at the date of Integrated Energy Projects Framework Agreement and the date of the Supplemental Agreement, CRH, being the controlling shareholder of the Company with 62.94% equity interests, is a connected person of the Company under the Listing Rules. As such, the transactions conducted pursuant to the Integrated Energy Projects Framework Agreement and the Supplemental Agreement constituted continuing connected transactions of the Company under Chapter 14A of the Listing Rules.

As the term under the Integrated Energy Projects Framework Agreement (as amended and supplemented by the Supplemental Agreement) were expired on 31 December 2024, on 24 December 2024, CRH and the Company entered into the 2024 CRH Group Framework Agreement (as defined below) in relation to, among others, the Integrated Energy Projects for a term from 1 January 2025 to 31 December 2027. For further details of the 2024 CRH Group Framework Agreement, the annual caps for the Integrated Energy Projects under the 2024 CRH Group Framework Agreement for the three financial years ended/ending 31 December 2025, 2026 and 2027, and the transaction amount of the Integrated Energy Projects carried out during the period from 1 January 2025 to 31 December 2025, please refer to the subsection headed “Framework agreement with CRH in relation to certain continuing connected transactions” below.

Framework agreement with CRH in relation to certain continuing connected transactions

Reference is made to the announcement of the Company dated 9 December 2022 in relation to the CRH Group Framework Agreement (as defined below), the announcements of the Company dated 28 June 2022 and 19 October 2023 in relation to the Integrated Energy Projects Framework Agreement and the Supplemental Agreement as also detailed in the sub-section headed “Connected Transactions and/or Continuing Connected Transactions — Integrated Energy Projects Framework Agreement” above in this report, the announcements of the Company dated 24 December 2024 and 31 December 2025 in relation to the 2024 CRH Group Framework Agreement (as defined below).

由於華潤集團對綜合能源項目的需求預期超出原定估計，截至2023年12月31日及2024年12月31日止兩個財政年度有關綜合能源項目的原定年度上限預計未必能滿足需求。因此，於2023年10月19日，華潤(集團)及本公司因應上述情況簽訂補充協議(「補充協議」)以修訂上述年度上限。

於綜合能源項目框架協議日期及補充協議日期，華潤(集團)為擁有62.94%本公司股權的控股股東，根據上市規則為本公司的關連人士。因此，根據上市規則第14A章，根據綜合能源項目框架協議及補充協議進行的交易構成本公司的持續關連交易。

由於綜合能源項目框架協議(經補充協議修訂及補充)的期限已於2024年12月31日屆滿，於2024年12月24日，華潤(集團)與本公司就(其中包括)綜合能源項目訂立為期由2025年1月1日至2027年12月31日的2024年華潤集團框架協議(定義見下文)。有關2024年華潤集團框架協議和截至2025年、2026年及2027年12月31日止三個財政年度華潤集團框架協議項下綜合能源項目的年度上限，2025年1月1日至2025年12月31日期間於2024年華潤集團框架協議項下開展的綜合能源項目交易金額的進一步詳情，請參閱下文「與華潤(集團)訂立有關若干持續關連交易的框架協議」分節。

與華潤(集團)訂立有關若干持續關連交易的框架協議

茲提述本公司日期為2022年12月9日的公告，內容有關華潤集團框架協議(定義見下文)，本公司日期為2022年6月28日及2023年10月19日的公告，內容有關綜合能源項目框架協議及補充協議，詳情亦載於本報告上文「關連交易及/或持續關連交易 — 綜合能源項目框架協議」分節，及本公司日期為2024年12月24日及2025年12月31日的公告，內容有關2024年華潤集團框架協議(定義見下文)。



REPORT OF THE DIRECTORS

董事會報告

On 9 December 2022, the Company and CRH entered into a framework agreement (the “CRH Group Framework Agreement”) in relation to Gas Products, Labor Outsourcing and IT Services (each as defined below) for a term from 9 December 2022 to 31 December 2024. Pursuant to the CRH Group Framework Agreement, (i) the Company will purchase natural gas (“Gas Products”) from CRH Group; (ii) CRH Group will provide outsourcing labor services including drivers, cleaning, chefs, front desk and security to the Company (“Labor Outsourcing”); (iii) CRH Group will provide information products and services to the Company, including information system operation and maintenance, network and hardware services, information optimization services and security software products (“IT Services”). As the respective terms under the CRH Group Framework Agreement and the Integrated Energy Projects Framework Agreement (as amended and supplemented by the Supplemental Agreement) were expired on 31 December 2024, on 24 December 2024, CRH and the Company entered into the new framework agreement (the “2024 CRH Group Framework Agreement”) in relation to Gas Products, Labor Outsourcing, IT Services and Integrated Energy Projects (as defined above) for a term from 1 January 2025 to 31 December 2027.

The pricing policy of the CRH Group Framework Agreement and the 2024 CRH Group Framework Agreement are/will be based on the market prices determined by ascertaining the prevailing prices at which the same or similar types of products or services are provided by or to or between independent third parties under normal commercial terms in the ordinary course of business, in each case taking into account the applicable circumstances, including but not limited to the relevant policies and regulations of the PRC and the quality of services or products of relevant parties.

The prices for Gas Products are determined with reference to the regulations pursuant to the documents in effect published by the National Development and Reform Commission, the local Development and Reform Commission where the Gas Products are used and upstream gas suppliers from time to time subject to adjustments according to the gas source structure, current market price, transportation costs, production costs, operation costs, and various coefficients related to the generation of Gas Products.

Subject to any guidance price which may be imposed by the governmental authorities, the prices for Labor Outsourcing shall be determined after arm’s length negotiations with reference to (i) the anticipated operational cost (including, among others, labor costs and administrative costs) for providing such services, and (ii) the prevailing market rates for similar services in the open market and the historical charging rates.

於2022年12月9日，本公司與華潤（集團）就燃氣產品、勞務外包及資訊科技服務（各自定義見下文）訂立框架協議（「華潤集團框架協議」），期限為2022年12月9日至2024年12月31日。根據華潤集團框架協議，(i)本公司將向華潤集團購買天然氣（「燃氣產品」）；(ii)華潤集團將向本公司提供包括司機、保潔、廚師、前台及保安在內的外包勞務服務（「勞務外包」）；(iii)華潤集團將向本公司提供資訊產品及服務，包括信息系統營運及維護、網絡及硬件服務、信息優化服務及安全軟件產品（「資訊科技服務」）。由於華潤集團框架協議及綜合能源項目框架協議（經補充協議修訂及補充）各自的期限已於2024年12月31日屆滿，於2024年12月24日，華潤（集團）與本公司就燃氣產品、勞務外包、資訊科技服務及綜合能源項目（定義見上文）訂立新框架協議（「2024年華潤集團框架協議」），期限為2025年1月1日至2027年12月31日。

華潤集團框架協議及2024年華潤集團框架協議的定價政策乃／將基於獨立第三方在日常業務過程中按一般商務條款提供或獲提供或相互提供的相同或類似產品或服務的現行價格而釐定的市價，並考慮各適用情況，包括但不限於中國的相關政策及法規以及相關方的服務或產品質量。

燃氣產品的價格乃根據國家發展和改革委員會、燃氣產品使用地的地方發展和改革委員會及上游燃氣供應商發佈的文件中的相關規定釐定，不時根據氣源結構、當前市場價格、運輸成本、生產成本、運營成本以及與燃氣產品生產相關的各種系數進行調整。

在政府部門可能施加的任何指導價規限下，勞務外包的價格須參考(i)提供有關服務的預期運營成本（包括（其中包括）勞工成本及行政成本等），及(ii)公開市場上類似服務的現行市場費率及過往收費率，經公平磋商後釐定。

The prices of the IT Services shall be determined on arm's length basis with reference to the open market prices or quotes from other independent suppliers of similar services and taking into account the service level, quality of services as well as other terms such as payment terms and time required for the provision of services. Such prices shall not be higher than those offered by other independent third-party suppliers of the Group.

The prices of the Integrated Energy Services shall be based on the pricing policy of the 2024 CRH Group Framework Agreement and applicable circumstances which shall include, among others, relevant policies and regulations of the PRC and provincial power system reformation and the configuration, costs, profit, resources, experience, quality assurance requirement and technical solutions of relevant parties. When determining whether the transaction price for any transaction under the 2024 CRH Group Framework Agreement represents market prices, to the extent reasonably practicable, the business team of CRH Group and the Company would (i) compare the power tariffs supplied by/offered to other independent third party suppliers/customers of the same type in the vicinity of the relevant power projects, (ii) obtain market and industry data on such power tariffs from time to time through public available information, and (iii) keep regular contact with other established customers/suppliers to better understand the market price trends (if applicable).

The Group and CRH Group shall, in respect of specific services and/or products, entered into separate agreements which stipulate specific terms of each transaction. The terms of such agreements will be in line with the principles in the 2024 CRH Group Framework Agreement. CRH Group and the Group will review and ensure that the terms and pricing of the transactions to be conducted are consistent with the 2024 CRH Group Framework Agreement and are on normal commercial terms or better with those involving other independent third parties.

As at the date of the 2024 CRH Group Framework Agreement, CRH, being the controlling shareholder of the Company with 61.73% equity interests, is a connected person of the Company under the Listing Rules. As such, the transactions conducted/contemplated under the 2024 CRH Group Framework Agreement constitute continuing connected transactions of the Company under Chapter 14A of the Listing Rules.

The 2024 CRH Group Framework Agreement enables the Group to procure the Gas Products, Labor Outsourcing and IT Services provided by CRH Group to support the Group's business, to ensure a steady source of services which are of reliable quality, and to support the development of the Group on a scale which will not place the Group's resources at risk or affect its relationship with other independent third-party suppliers. It also allows the Group to continue developing integrated energy business which is in line with the government's policy of "Carbon Peak and Carbon Neutrality" and to enhance the profitability of the Group's integrated energy sector with CRH Group.

資訊科技服務的價格應參考公開市場價格或類似服務的其他獨立供應商的報價，並考慮服務水平、服務質量以及其他條款(如付款條款及提供服務所需的時間)，經公平磋商後釐定。該等價格不得高於本集團其他獨立第三方供應商提供的價格。

綜合能源服務的價格基於2024年華潤集團框架協議的定價政策及適用情況釐定，應包括但不限於國家及省級電力體制改革的相關政策及法規，以及相關各方的配置、成本、利潤、資源、經驗、質保要求及技術方案。於釐定2024年華潤集團框架協議項下任何交易的交易價格是否代表市場價格時，華潤集團及本公司的業務團隊會在合理可行的情況下(i)比較相關電力項目附近同類型的其他獨立第三方供應商/客戶供應/提供的電價，(ii)不時透過公開資料取得有關該等電價的市場及行業數據，及(iii)定期與其他舊客戶/供應商保持聯繫，以更好地了解市場價格趨勢(如適用)。

本集團與華潤集團將就特定服務及/或產品訂立單獨協議，規定每項交易的具體條款。該等協議的條款將符合2024年華潤集團框架協議的原則。華潤集團及本集團將審閱並確保擬進行之交易的條款符合2024年華潤集團框架協議，並基於一般商業條款或優於涉及其他獨立第三方之交易的條款。

於2024年華潤集團框架協議日期，華潤(集團)為擁有61.73%本公司股權的控股股東，根據上市規則為本公司的關連人士。因此，根據上市規則第14A章，2024年華潤集團框架協議項下進行/擬進行之交易構成本公司之持續關連交易。

2024年華潤集團框架協議將使本集團能夠採購華潤集團提供的燃氣產品、勞務外包及資訊科技服務，以支持本集團的業務，確保提供穩定且質量可靠的服務來源，並支持本集團的發展，其規模不會使本集團的資源面臨風險或影響其與其他獨立第三方的關係，此舉亦有助本集團繼續發展符合政府「碳達峰、碳中和」政策的綜合能源業務，並提升本集團與華潤集團的綜合能源業務的盈利能力。

REPORT OF THE DIRECTORS

董事會報告

To further improve cost and time efficiency of the Group, the Group intends to increase the procurement volume of Gas Products with the CRH Group by consolidating and centralizing procurement and reducing sourcing from independent third parties starting from 2026. As the increase in demand for the Gas Products to be provided by CRH Group is anticipated to exceed the original projection, the original annual caps for Gas Products for each of the two financial years ending 31 December 2026 and 31 December 2027 are expected to be insufficient. Accordingly, on 31 December 2025, CRH and the Company entered into the supplemental framework agreement (the "Supplemental Framework Agreement") to revise the annual caps for the Gas Products for the two financial years ending 31 December 2026 and 31 December 2027, respectively. Save for the revision of the annual caps for Gas Products, all other terms and conditions of the 2024 CRH Group Framework Agreement (including the pricing policy and payment arrangement) remain unchanged.

The revised annual caps for the Gas Products and respective annual caps for the Labor Outsourcing, IT Services and Integrated Energy Projects under the 2024 CRH Group Framework Agreement for the three financial years ended/ending 31 December 2025, 2026 and 2027 are set out as follows:

為進一步改善本集團的成本及時間效率，本集團計劃通過整合和集中採購量並自2026年起減少向獨立第三方的採購量，增加與華潤集團的燃氣產品採購量。由於預期對華潤集團提供的燃氣產品需求增加將超過初步預測，因此預期截至2026年12月31日及2027年12月31日止兩個財政年度的燃氣產品原年度上限將不充足。因此，於2025年12月31日，華潤(集團)與本公司簽署補充框架協議(「補充框架協議」)，以分別修訂截至2026年12月31日及2027年12月31日止兩個財政年度的燃氣產品年度上限。除燃氣產品年度上限的修訂外，2024年華潤集團框架協議的所有其他條款及條件(包括定價政策和支付安排)保持不變。

截至2025年、2026年及2027年12月31日止三個財政年度於2024年華潤集團框架協議項下燃氣產品的經修訂年度上限以及勞務外包、資訊科技服務及綜合能源項目各自的年度上限如下：

		For the year ending 31 December 截至12月31日止年度		
		2025 2025年 RMB 人民幣	2026 2026年 RMB 人民幣	2027 2027年 RMB 人民幣
Annual caps for Gas Products (revised)	燃氣產品年度上限 (經修訂)	100,000,000	350,000,000	350,000,000
Annual caps for Labor Outsourcing	勞務外包年度上限	550,000,000	600,000,000	650,000,000
Annual caps for IT Services	資訊科技服務年度上限	200,000,000	200,000,000	200,000,000
Annual caps for Integrated Energy Projects	綜合能源項目年度上限	400,000,000	500,000,000	600,000,000

During the period from 1 January 2025 to 31 December 2025, the Company purchased Gas Products with a transaction amount of approximately RMB91.55 million (equivalent to HK\$99.91 million); accepted Labor Outsourcing services with a transaction amount of approximately RMB277.83 million (equivalent to HK\$303.19 million); accepted the IT Services with a transaction amount of approximately RMB74.84 million (equivalent to HK\$81.67 million); and provided the Integrated Energy Projects with a transaction amount of approximately RMB121.94 million (equivalent to HK\$133.07 million).

於2025年1月1日至2025年12月31日期間，本公司採購交易金額約人民幣0.9155億元(相當於0.9991億港元)的天然氣產品；接受交易金額約人民幣2.7783億元(相當於3.0319億港元)的勞務外包服務；接受交易金額約人民幣0.7484億元(相當於0.8167億港元)的資訊科技服務；並提供交易金額約人民幣1.2194億元(相當於1.3307億港元)的綜合能源項目。

Details of the CRH Group Framework Agreement, the Integrated Energy Projects Framework Agreement, Supplemental Agreement, the 2024 CRH Group Framework Agreement and Supplemental Framework Agreement are set out in the announcements issued by the Company on 9 December 2022, 28 June 2022, 19 October 2023, 24 December 2024 and 31 December 2025, respectively.

New Energy Projects Cooperation Agreement with CR Sanjiu

Reference is made to the announcements of the Company dated 28 April 2023, 15 May 2024 and 14 May 2025. On 28 April 2023, China Resources Sanjiu Medical & Pharmaceutical Company Limited (“CR Sanjiu” together with its subsidiaries, collectively “CR Sanjiu Group”) and the Company entered into the cooperation agreement in relation to the cooperation on New Energy Projects for a term from 28 April 2023 to 31 December 2023 (“2023 New Energy Projects Cooperation Agreement”). On 15 May 2024, the parties had entered into the cooperation agreement in relation to the cooperation on New Energy Projects for a term from 15 May 2024 to 31 December 2024 (“2024 New Energy Projects Cooperation Agreement”). As the terms under the 2024 New Energy Projects Cooperation Agreement was expired on 31 December 2024, on 14 May 2025, CR Sanjiu and the Company entered into the new cooperation agreement in relation to the cooperation on New Energy Projects for a term from 14 May 2025 to 31 December 2027 (the “2025 New Energy Projects Cooperation Agreement”). The parties to the 2025 New Energy Projects Cooperation Agreement have agreed to cooperate with each other for new energy power generation projects (“New Energy Projects”) with a focus on the compound photovoltaic power projects for which development rights are obtained, and other new energy projects. Pursuant to the 2025 New Energy Projects Cooperation Agreement, the Group shall engage CR Sanjiu Group to plan and provide comprehensive land management services at the location of the New Energy Projects or its adjacent areas and to meet the land requirements of new energy generation projects by planting seeds (which shall include other related works and services including but not limited to land preparation, seedling breeding, seedling transplanting, field management, pest control, technical support, consultations, harvesting and processing and ecological restoration). The parties will negotiate and execute separate formal agreements for different subject land/location in accordance with the terms and principles in the 2025 New Energy Projects Cooperation Agreement.

華潤集團框架協議、綜合能源項目框架協議、補充協議、2024年華潤集團框架協議及補充框架協議的詳情分別載於本公司於2022年12月9日、2022年6月28日、2023年10月19日、2024年12月24日及2025年12月31日發佈的公告。

與華潤三九訂立的新能源項目合作協議

茲提述本公司日期為2023年4月28日、2024年5月15日及2025年5月14日之公告。於2023年4月28日，華潤三九醫藥股份有限公司（「華潤三九」，連同其附屬公司，統稱為「華潤三九集團」）與本公司已就新能源項目的合作訂立合作協議，期限自2023年4月28日至2023年12月31日（「2023年新能源項目合作協議」）。於2024年5月15日，訂約方已就新能源項目的合作訂立合作協議，期限自2024年5月15日至2024年12月31日（「2024年新能源項目合作協議」）。由於2024年新能源項目合作協議項下的期限已於2024年12月31日屆滿，於2025年5月14日，華潤三九與本公司就新能源項目合作訂立新合作協議，期限為自2025年5月14日至2027年12月31日（「2025年新能源項目合作協議」）。2025年新能源項目合作協議的訂約各方已同意就新能源發電項目（「新能源項目」）相互合作，針對已經取得開發權的複合光伏發電項目及其他新能源項目。根據2025年新能源項目合作協議，本集團將委託華潤三九集團規劃及提供新能源發電項目所在地或鄰近地區的土地綜合治理服務，通過種植種子（包括但不限於整地、育苗、移栽、田間管理、防蟲、技術支持、方案諮詢、採收及加工、生態修復等相關工作及服務）以滿足新能源發電項目的用地要求。雙方將根據2025年新能源項目合作協議的條款和原則，就不同的土地／地點談判並簽署單獨的正式協議。

REPORT OF THE DIRECTORS

董事會報告

The pricing policy of the 2025 New Energy Projects Cooperation Agreement is the same as that in the 2024 New Energy Projects Cooperation Agreement, and the service fee payable by the Group to the CR Sanjiu Group for the provision of services by the CR Sanjiu Group shall be with reference to, and generally shall not be higher than, the prices paid by the Group to other independent third party suppliers for provisions of similar services, and take into account factors including but not limited to the market prices in relation to the services, relevant areas of land, climatic conditions, soil conditions, labor costs, market conditions and the configuration, costs, profits, resources, experience, quality assurance requirements and technical solutions of the relevant parties. Payment arrangements will be determined in a separate agreement based on specific circumstances of each project.

When determining whether the service fees payable by the Group to CR Sanjiu Group for any transaction under the 2025 New Energy Projects Cooperation Agreement are better, fair and reasonable and comparable to those prices and terms offered by independent third party suppliers and market prices, to the extent reasonably practicable, the business team of the Group would (i) compare the price of similar services supplied by at least two other independent third party service suppliers with similar capabilities for providing same or similar services in similar regions, (ii) keep regular contact with other established suppliers with similar capabilities for providing same or similar services to better understand the market price trends (as appropriate) and (iii) obtain market and industry data on such price of similar services from time to time through public available information source (e.g. the Ministry of Natural Resources of the People's Republic of China). The review and evaluation process will be conducted from both technical and commercial perspectives. If there are situations where the Company could not obtain quotation and/or sufficient comparable quotations due to the limitations on, among others, the technical specifications required and/or qualification of the suppliers expected by the Group, the Company will evaluate the price and terms offered by CR Sanjiu Group by making reference to, if available, the recent service fee paid by the Group and the market fluctuation of the estimated costs of the Services and discuss with CR Sanjiu Group to ensure that the Services will be provided on terms no less favourable than terms offered to the Group by independent third party suppliers of similar capabilities.

2025年新能源項目合作協議的定價政策與2024年新能源項目合作協議的定價政策相同，本集團就華潤三九集團提供之服務應向華潤三九集團支付的服務費用應參考且一般不得高於本集團就提供類似服務向其他獨立第三方供應商支付的價格，並經考慮多項因素，包括但不限於有關服務的市場價格、相關土地面積、氣候條件、土壤條件、勞工成本、市場條件以及相關訂約方的配置、成本、利潤、資源、經驗、質量保證要求及技術方案。支付安排將按各項目的實際情況另行訂立文件商定。

釐定本集團就2025年新能源項目合作協議項下的任何交易應向華潤三九集團支付的服務費用是否更佳、公平合理及與獨立第三方服務提供商提供的價格及條款以及市價相若時，在合理可行的範圍內，本集團的業務團隊將(i)比較至少兩家其他具有類似能力在鄰近地區提供相同或類似服務的獨立第三方服務提供商所提供類似服務的價格；(ii)與其他具備提供相同或類似服務能力的既有提供商保持定期聯繫，以更好地了解市價趨勢(如適用)及(iii)不時透過公開可得資料(例如中華人民共和國自然資源部)取得有關類似服務價格的市場及行業數據。審查及評估過程將從技術及商業兩個角度進行。倘由於本集團所要求的技術規格及/或所期望的提供商資質等方面的限制，本公司無法獲得報價及/或足夠的可比報價，本公司將參考(如有)本集團最近支付的服務費用及預估服務成本的市場波動，評估華潤三九集團提供的價格及條款，並與華潤三九集團進行磋商，以確保提供服務的條款不遜於具有類似能力的獨立第三方提供商向本集團提供的條款。

The transactions contemplated under the 2025 New Energy Projects Agreement serve as a good opportunity for the Group to continue to explore the development of renewable energy business which is in line with the government's policy of "Carbon Peak and Carbon Neutrality". The transactions may also enhance the profitability of the Group's new energy sector. The cooperation with CR Sanjiu Group enables the Group to facilitate smooth operation of its projects.

As at the date of such agreement, CR Sanjiu is a non-wholly-owned subsidiary of CRC which is the controlling shareholder of the Company with approximately 61.73% equity interests. As such, CR Sanjiu is a connected person of the Company under the Listing Rules, and the transactions conducted under the 2025 New Energy Projects Cooperation Agreement therefore constituted continuing connected transactions of the Company under Chapter 14A of the Listing Rules.

The annual caps for the transactions under the 2025 New Energy Projects Cooperation Agreement for each of the financial years ended/ending 31 December 2025, 2026 and 2027 is RMB200 million. During the period from 1 January 2025 to 31 December 2025, the transaction amount under the 2025 New Energy Projects Cooperation Agreement is approximately RMB109.75 million (equivalent to HK\$119.77 million). Further details of the 2025 New Energy Projects Cooperation Agreement are set out in the announcement of the Company dated 14 May 2025.

2025年新能源項目合作協議項下擬進行的交易為本集團繼續探索發展符合政府「碳達峰、碳中和」政策的新能源業務提供良好的契機。該等交易亦可提升本集團新能源業務的盈利能力。與華潤三九集團的合作有助本集團項目順利開展。

於該協議日期，華潤三九為中國華潤的非全資附屬公司，而中國華潤為本公司控股股東，擁有約61.73%股權。因此，根據上市規則，華潤三九為本公司關連人士。因此，根據上市規則第14A章，2025年新能源項目合作協議項下進行之交易構成本公司之持續關連交易。

截至2025年、2026年及2027年12月31日止各財政年度2025年新能源項目合作協議項下交易的年度上限為人民幣2.00億元。於2025年1月1日至2025年12月31日期間，2025年新能源項目合作協議項下的交易金額約為人民幣1.0975億元（相當於1.1977億港元）。2025年新能源項目合作協議的進一步詳情載於本公司日期為2025年5月14日的公告。

REPORT OF THE DIRECTORS

董事會報告

Framework agreement in relation to the provision of financial assistance to New Energy (Liangshan)

Reference are made to the announcements of the Company dated 11 December 2023 and 24 December 2025 in relation to the provision of financial assistance to China Resources New Energy (Liangshan) Company Limited (“New Energy (Liangshan)”, together with its subsidiaries, collectively “New Energy (Liangshan) Group”).

On 11 December 2023, China Resources New Energy Group Company Limited (now known as China Resources New Energy Holdings Company Limited, “New Energy Holdings”, together with its subsidiaries, excluding New Energy (Liangshan) Group, collectively (“NE Group”), being a wholly-owned subsidiary of the Company, entered into the framework agreement with New Energy (Liangshan) (“2023 Financial Assistance Framework Agreement”), pursuant to which, NE Group shall provide financial assistance to New Energy (Liangshan) Group with total amount not exceeding the applicable annual cap from time to time during the term of 2023 Financial Assistance Framework Agreement (i.e. from 11 December 2023 to 31 December 2025). On 24 December 2025, as the 2023 Financial Assistance Framework Agreement would expire on 31 December 2025, New Energy Holdings and New Energy (Liangshan) have entered into a new framework agreement in relation to the provision of financial assistance (“2026 Financial Assistance Framework Agreement”) for the term from 1 January 2026 to 31 December 2028.

Separate agreements in respect of the transactions contemplated under the 2026 Financial Assistance Framework Agreement will be entered into between NE Group and New Energy (Liangshan) Group. Such agreements will follow the principles, terms and conditions set out in the 2026 Financial Assistance Framework Agreement in all material aspects. Pursuant to the 2026 Financial Assistance Framework Agreement, the NE Group has agreed to provide financial assistance (in addition to the financial assistance made as of 11 December 2023) to New Energy (Liangshan) Group, including: (i) payment of tender deposit and performance bond; and (ii) payment of working capital for the purpose of developing new energy projects and pharmaceutical projects. NE Group shall receive interests for the provision of financial assistance by NE Group to New Energy (Liangshan) Group. The interest rates will be determined after negotiation between the parties and based on the one-year loan prime rate latest published by the China Interbank Funding Center preceding the date of withdrawal. The parties must also review and ensure that the relevant interest rates and related terms are no less favorable to NE Group than the terms and pricing of similar transactions with other independent third parties.

向新能源(涼山)提供財務資助的框架協議

茲提述本公司日期為2023年12月11日及2025年12月24日有關向華潤新能源(涼山)有限公司(「新能源(涼山)」，連同其附屬公司，合稱「新能源(涼山)集團」)提供財務資助的公告。

於2023年12月11日，本公司之全資附屬公司華潤新能源控股有限公司(現更名為華潤新能源控股有限公司，簡稱「新能源控股」，連同其附屬公司(不包括新能源(涼山)集團)，合稱「新能源控股集團」)與新能源(涼山)有限公司訂立了財務資助框架協議(「2023財務資助框架協議」)，據此，新能源控股集團於該協議在2023財務資助框架協議期限內(即由2023年12月11日起至2025年12月31日止)將不時向新能源(涼山)集團提供於總金額年度上限範圍內的財務資助。於2025年12月24日，由於2023年財務資助框架協議將於2025年12月31日屆滿，新能源控股與新能源(涼山)訂立新框架協議，內容有關提供財務資助，年期由2026年1月1日起至2028年12月31日止(「2026年財務資助框架協議」)。

新能源控股集團與新能源(涼山)集團會就2026財務資助框架協議項下擬進行的交易訂立個別協議。該等協議項下之所有重要事項將遵循2026財務資助框架協議所載之原則、條款及條件。新能源控股集團根據2026財務資助框架協議同意向新能源(涼山)集團提供(除截至2023年12月11日已收到的財務資助外的)財務資助包括：(i)支付投標保證金和履約保證金；及(ii)支付營運資金，用於開發新能源和醫藥項目。就新能源控股集團向新能源(涼山)集團提供財務資助，新能源控股集團將相應收取利息，收取的利率乃由訂約方磋商後釐定，為取款日之前最近一期的中國銀行間同業拆借中心公佈的一年期貸款市場報價利率；而訂約方屆時亦須審核並確保相關利率及相關條款對於新能源控股集團而言不遜於彼與其他獨立第三方進行同類交易的條款與定價。

As at the date of such agreement, CR Sanjiu is a non-wholly-owned subsidiary of CRC which is the controlling shareholder of the Company with approximately 61.73% equity interests; in addition, New Energy (Liangshan) is held indirectly by New Energy Holdings (being a wholly-owned subsidiary of the Company) with 51% equity interests and by CR Sanjiu with 49% equity interests, respectively. Accordingly, New Energy (Liangshan) is a connected person of the Company under the Listing Rules and the provision of financial assistance by NE Group to New Energy (Liangshan) Group pursuant to the 2026 Financial Assistance Framework Agreement constitutes continuing connected transactions of the Company under Chapter 14A of the Listing Rules.

For the year ended 31 December 2025, the transaction amount incurred under the 2023 Financial Assistance Framework Agreement is approximately RMB675 million (equivalent to HK\$737 million). The annual caps for the transactions under the 2026 Financial Assistance Framework Agreement for the three financial years ending 31 December 2028 are RMB1,850 million, RMB2,250 million and RMB2,550 million, respectively. Further details of the 2026 Financial Assistance Framework Agreement are set out in the announcement issued by the Company on 24 December 2025.

Financial services cooperation agreement with CR Leasing

On 30 December 2025, the Company and China Resources Leasing Company Limited (“CR Leasing”, together with its subsidiaries, collectively “CR Leasing Group”) have entered into a financial services cooperation agreement in relation to the provision of financial services to the Company for a term from 1 January 2026 to 31 December 2027 (“Financial Services Cooperation Agreement”), pursuant to which CR Leasing Group shall provide finance leasing services (i.e. direct lease) and factoring financing services to the Group as permitted by applicable laws and regulations.

For the provision of financial services by CR Leasing Group to the Group, the rental fees for the finance leasing services and the interests and/or service fees for the factoring financing services (i) shall comply with the relevant fee standards issued from time to time by the People’s Bank of China for similar services; (ii) shall be with reference to the quotations obtained from other independent third party providers for provision of similar services; (iii) shall be determined through fair negotiation between both parties under normal commercial terms; and (iv) shall not exceed the interest rates, fees, and commission rates received by CR Leasing Group from its other independent third party customers.

於該協議日期，華潤三九為中國華潤的非全資附屬公司，而中國華潤為本公司控股股東，擁有約61.73%股權；另外，新能源（涼山）由本公司之全資附屬公司新能源控股及華潤三九分別間接持有51%及49%股權。因此，根據上市規則，新能源（涼山）為本公司關連人士，且新能源控股集團根據2026財務資助框架協議對新能源（涼山）集團的財務資助構成本公司於上市規則第14A章項下的持續關連交易。

截至2025年12月31日止年度，交易金額約為人民幣6.75億元（相當於7.37億港元）。截至2028年12月31日止三個財政年度，2026年財務資助框架協議項下交易的年度上限分別為人民幣18.50億元、人民幣22.50億元及人民幣25.50億元。有關2026年財務資助框架協議的進一步詳情載於本公司於2025年12月24日發佈的公告。

與華潤租賃的金融服務合作協議

於2025年12月30日，本公司與華潤融資租賃有限公司（「華潤租賃」，連同其附屬公司，合稱「華潤租賃集團」）就向本公司提供金融服務訂立金融服務合作協議，期限為2026年1月1日至2027年12月31日（「金融服務合作協議」），據此，華潤租賃集團將在適用法律法規允許的情況下，向本集團提供融資租賃服務（即直接租賃）及保理融資服務。

就華潤租賃集團向本集團提供金融服務而言，融資租賃服務的租金及保理融資服務的利息及／或服務費用(i)須符合中國人民銀行就類似服務不時發佈的相關費用標準；(ii)須參考從其他獨立第三方提供商就提供類似服務取得的報價；(iii)須經訂約雙方按正常商業條款經公平磋商釐定；及(iv)不得超過華潤租賃集團向其他獨立第三方客戶收取的利率、費用及佣金率。

REPORT OF THE DIRECTORS

董事會報告

When determining whether the fees and/or interests payable by the Group to CR Leasing Group for any transaction under the Financial Services Cooperation Agreement are better, fair and reasonable and comparable to those prices and terms offered by independent third party service providers, to the extent reasonably practicable, the business team of the Group would (i) compare the price of similar services supplied by at least two other independent third party service providers with similar capabilities for providing same or similar services in similar regions; (ii) keep regular contact with other established providers with similar capabilities for providing same or similar services to better understand the market price trends (as appropriate); and (iii) obtain market and industry data on such price of similar services from time to time through public available information source. The review and evaluation process will be conducted from commercial perspectives. If there are situations where the Group could not obtain quotation and/or sufficient comparable quotations due to the limitations on, among others, qualification of the providers expected by the Group, the Group will evaluate the price and terms offered by CR Leasing Group by making reference to, if available, the recent fees paid by the Group and/or (in the case of interests) the Loan Prime Rate (LPR) of the People's Bank of China and the market fluctuation of the estimated costs of the financial services and discuss with CR Leasing Group to ensure that the financial services will be provided on terms no less favourable than terms offered to the Group by independent third party providers of similar capabilities.

As at the date of such agreement, CR Leasing is a non-wholly-owned subsidiary of CRC, and CRC is the controlling shareholder of the Company with approximately 61.73% equity interests in the Company. Accordingly, CR Leasing is a connected person of the Company and the transactions contemplated under the Financial Services Cooperation Agreement constitute connected transactions for the Company pursuant to Chapter 14A of the Listing Rules.

The Board believes that the Financial Services Cooperation Agreement may enhance the Company's financing flexibility and cost efficiency by leveraging direct lease services and factoring solutions tailored to business needs.

釐定本集團就金融服務合作協議項下的任何交易應向華潤租賃集團支付的費用及／或利息是否更佳、公平合理及與獨立第三方服務提供商提供的價格及條款相若時，在合理可行的範圍內，本集團的業務團隊將(i)比較至少兩家其他具有類似能力在鄰近地區提供相同或類似服務的獨立第三方服務提供商所提供類似服務的價格；(ii)與其他具備提供相同或類似服務能力的既有提供商保持定期聯繫，以更好地了解市價趨勢(如適用)；及(iii)不時透過公開可得資料來源取得有關類似服務價格的市場及行業數據。審查及評估過程將從商業角度進行。倘若干情況下，由於本集團所期望的提供商資質等方面的限制，本集團無法獲得報價及／或足夠的可比報價，本集團將參考(如有)本集團最近支付的費用及／或(如涉及利息)中國人民銀行貸款市場報價利率(LPR)以及預估金融服務成本的市場波動情況，評估華潤租賃集團提供的價格和條款，並與華潤租賃集團進行磋商，以確保提供金融服務的條款不遜於具有類似能力的獨立第三方提供商向本集團提供的條款。

於有關協議日期，華潤租賃為中國華潤的非全資附屬公司，而中國華潤為本公司控股股東，擁有本公司約61.73%股權。因此，華潤租賃為本公司關連人士，而根據上市規則第十四A章，金融服務合作協議項下擬進行的交易構成本公司之關連交易。

董事會認為，金融服務合作協議可透過根據業務需求定制的直接租賃服務及保理解決方案，提升公司的融資靈活性及成本效益。

The table below sets out the proposed annual caps for the transactions under the Financial Services Cooperation Agreement for each of the financial years ending 31 December 2026 and 31 December 2027:

下表載列截至2026年12月31日及2027年12月31日各財政年度金融服務合作協議項下交易的建議年度上限：

		For the year ending 31 December 截至12月31日止年度	
		2026 2026年 RMB 人民幣	2027 2027年 RMB 人民幣
Annual caps for finance leasing services (inclusive of rental fees)	融資租賃服務的年度上限 (包括租金)	2,000,000,000	2,000,000,000
Annual caps for factoring financing services (inclusive of interests and/or service fees)	保理融資服務的年度上限 (包括利息及/或服務費)	500,000,000	500,000,000

During the year ended 31 December 2025, the Company has not started receiving the financial services under the Financial Services Cooperation Agreement. Details of the Financial Services Cooperation Agreement are set out in the announcement issued by the Company on 30 December 2025.

截至2025年12月31日止年度，本公司尚未開始根據金融服務合作協議接受金融服務。金融服務合作協議的詳情載於本公司在2025年12月30日發佈的公告。

Confirmation of Independent Non-executive Directors

獨立非執行董事的確認

In accordance with Rule 14A.55 of the Listing Rules, the Independent Non-executive Directors have reviewed the above continuing connected transactions and confirmed that the above continuing connected transactions conducted during the year ended 31 December 2025:

按照上市規則第14A.55條，獨立非執行董事已審閱上述各項持續關連交易並確認上述截至2025年12月31日止年度的持續關連交易：

- | | |
|--|--|
| (i) have been entered into in the ordinary and usual course of the Company's business; | (i) 於本公司日常業務過程中訂立； |
| (ii) have been entered into on normal commercial terms or better; and | (ii) 按一般或較佳商業條款訂立；及 |
| (iii) have been entered into on terms that are fair and reasonable for and in the interest of the Shareholders as a whole, and in accordance with the terms of the agreements governing such transactions. | (iii) 按對股東而言屬公平合理且符合股東整體利益的條款，以及遵循規管該等交易的協議條款進行。 |

Save for these transactions, other continuing connected transactions of the Company conducted during the year ended 31 December 2025 were exempt from shareholders' approval, annual review and all disclosure requirements under Chapter 14A of the Listing Rules.

除該等交易外，截至2025年12月31日止年度，本公司進行的其他持續關連交易根據上市規則第14A章獲豁免遵守股東批准、年度審閱及所有披露規定。



REPORT OF THE DIRECTORS

董事會報告

Confirmation from the Auditor

The Company's auditor was engaged to report on the Group's continuing connected transactions in accordance with Hong Kong Standard on Assurance Engagements 3000 (Revised) "Assurance Engagements Other Than Audits or Reviews of Historical Financial Information" and with reference to Practice Note 740 (Revised) "Auditor's Letter on Continuing Connected Transactions under the Hong Kong Listing Rules" issued by the Hong Kong Institute of Certified Public Accountants. The board of Directors confirm that the auditors have confirmed the matters set out in Rule 14A.56 of the Listing Rules by issuing its unqualified letter containing his findings and conclusions in respect of the continuing connected transactions disclosed by the Group on pages 58 to 72 of the Annual Report in accordance with Rule 14A.56 of the Listing Rules.

Save for the following transactions, none of the related party transactions contained in Note 52 to the consolidated financial statements falls under the definition of "connected transactions" or "continuing connected transactions" within the meaning of Chapter 14A the Listing Rules:

- (1) The two trademark licence agreements dated 17 October 2003 were entered into by the Company with CRC and CRH respectively, under which the Company was granted irrevocable, royalty free and non-exclusive licences to use certain trademarks and the rights to sub-license the same to any member of the Group in consideration of nominal amount of HK\$1 each.

核數師的確認

根據香港鑒證業務準則3000（經修訂）「歷史財務資料審計或審閱以外之核證聘用」及參考香港會計師公會所頒佈之實務說明第740號（經修訂）「香港上市規則規定的持續關連交易的核數師函件」，本公司核數師已獲委聘就本集團之持續關連交易作出報告。董事會確認，核數師已根據上市規則第14A.56條的規定，通過出具載有其對本集團年報第58頁至72頁披露之持續關連交易的發現及結論的無保留意見之函件，確認上市規則第14A.56條所載事項。

除下列交易外，概無合併財務報表附註52所載關聯方交易屬於上市規則第十四A章界定的「關連交易」或「持續關連交易」範疇：

- (1) 本公司於2003年10月17日分別與華潤股份及華潤（集團）訂立兩項商標特許協議，據此，本公司獲授不可撤回、免專利稅及非獨家特許使用若干商標，以及向本集團的任何成員公司分特許使用若干商標的權利，代價為名義金額每項1港元。

REPORT OF THE DIRECTORS

董事會報告

(2) Significant transactions with related parties during the year: (2) 年內與關聯方的重大交易：

Name of related company 關聯公司名稱	Relationship 關係	Nature of transactions 交易性質	2025 2025年 HK\$'000 千港元
CRH 華潤(集團)	Intermediate holding company 中間控股公司	Interest expense paid 已付利息費用	(47,606)
Certain subsidiaries of CRH 華潤(集團)的若干附屬公司	Fellow Subsidiaries 同系附屬公司	Providing integrated energy services 提供綜合能源服務	66,667
		Consulting service income 諮詢服務收入	14,983
		Providing retail power agency services 提供零售電力代理服務	4,474
		Supply of direct power 直接供電	4,149
		Heat supply income 供熱收入	906
		Other Income 其他收入	381
		Land abandonment management services 土地擱荒治理服務	(119,773)
		Purchase of fuel 購買燃料	(99,909)
		Software maintenance expense paid 已付軟件維護開支	(81,642)
		Purchase of material 購買材料	(40,102)
		Purchase of consumables 購買消耗品	(16,906)
		Trade mark fee 商標使用費	(13,077)
		Professional fee 專業費用	(6,848)
		Waste disposal expenses 廢物處置費	(6,130)
		Management fee 管理費	(3,842)
		Rental expense 租金開支	(1,063)
		Insurance expense 保險開支	(463)
Sludge treatment expenses 污泥處理費	(3,904)		
Other expense 其他開支	(3,522)		

REPORT OF THE DIRECTORS

董事會報告

Name of related company 關聯公司名稱	Relationship 關係	Nature of transactions 交易性質	2025 2025年 HK\$'000 千港元
Certain subsidiaries and joint ventures of CR Bldg Mat Tec 華潤建材科技的若干附屬公司和合營企業	Fellow Subsidiaries 同系附屬公司	Providing retail power agency services 提供零售電力代理服務	57,906
		Sales of by-product 銷售副產品	8,852
		Providing integrated energy services 提供綜合能源服務	6,483
		Other Income 其他收入	288
		Other expense 其他開支	(388)
Certain subsidiaries of China Resources Land Limited 華潤置地有限公司的若干附屬公司	Fellow Subsidiaries 同系附屬公司	Providing integrated energy services 提供綜合能源服務	9,544
		Providing retail power agency services 提供零售電力代理服務	2,112
		Other Income 其他收入	48
		Management fee 管理費	(309,334)
		Rental expense 租金費用	(48,318)
		Purchase of PPE 購買物業、廠房及設備	(5,777)
		Other expense 其他開支	(5,922)
China Resources Bank of Guangdong Company Limited 廣東華潤銀行股份有限公司	Fellow subsidiary 同系附屬公司	Interest income 利息收入	1,694
Certain Subsidiaries of China Resources Longdation Company Limited 華潤隆地有限公司的若干附屬公司	Fellow subsidiary 同系附屬公司	Rental expense 租金費用	(6,267)
		Management Fee 管理費用	(3,290)

(3) Compensation to the Company's key management forms part of the "Key Management Compensation" described in note 52(b) to the Consolidated Financial Statements. These are continuing connected transactions exempted from the connected transaction requirements under Rules 14A.76 or 14A.95 of the Listing Rules.

The Company has complied with the disclosure requirements prescribed in Chapter 14A of the Listing Rules with respect to the connected transaction and/or continuing connected transactions entered into by the Group during the year ended 31 December 2025.

MAJOR CUSTOMERS AND SUPPLIERS

Purchases from the Group's five largest suppliers together accounted for 15.70% of the Group's total purchases during the year ended 31 December 2025. The five largest suppliers are CRRC Zhuzhou Institute Co., Ltd. (中車株洲電力機車研究所有限公司) (5.17%), China Coal Energy (Nanjing) Co., Ltd. (中煤能源南京有限公司) (3.53%), National Energy Sales Group Cangzhou Energy Trading Co., Ltd. (國能銷售集團滄州能源貿易有限公司) (2.75%), Shanghai Greenland Energy Group Coal Sales Co., Ltd. (上海綠地能源集團煤炭銷售有限公司) (2.28%) and Harbin Boiler Co. Ltd. (哈爾濱鍋爐廠有限責任公司) (1.97%).

Sales to the Group's five largest customers in aggregate accounted for 43.42% of the Group's total turnover during the year ended 31 December 2025. The five largest customers are Jiangsu Electric Power Co., Ltd. (國網江蘇省電力有限公司) (11.36%), Hubei Electric Power Co., Ltd. (國網湖北省電力有限公司) (9.68%), Henan Electric Power Company (國網河南省電力公司) (9.29%), Guangdong Power Grid Co., Ltd. (廣東電網有限責任公司) (6.57%) and North China Branch of State Grid Corporation of China (國家電網有限公司華北分部) (6.52%).

At no time during the year ended 31 December 2025 did a Director, a close associate of a Director or a Shareholder (which to the knowledge of the Directors owns more than 5% of the Company's issued shares) have any interest in any of the Group's five largest suppliers or customers.

(3) 付予本公司主要管理人員的報酬屬於合併財務報表附註52(b)中所述有關「主要管理人員薪酬」的一部分。此等交易為上市規則第14A.76或14A.95條獲豁免遵守關連交易規定的持續關連交易。

截至2025年12月31日止年度，本公司就本集團訂立的關連交易及／或持續關連交易遵守了上市規則第14A章有關披露規定。

主要客戶及供應商

截至2025年12月31日止年度，本集團五大供應商進行的採購合共佔本集團採購總額的15.70%。五大供應商為中車株洲電力機車研究所有限公司(5.17%)、中煤能源南京有限公司(3.53%)、國能銷售集團滄州能源貿易有限公司(2.75%)、上海綠地能源集團煤炭銷售有限公司(2.28%)及哈爾濱鍋爐廠有限責任公司(1.97%)。

截至2025年12月31日止年度，向本集團五大客戶作出的銷售合共佔本集團營業總額的加總合計為43.42%。五大客戶為國網江蘇省電力有限公司(11.36%)、國網湖北省電力有限公司(9.68%)、國網河南省電力公司(9.29%)、廣東電網有限責任公司(6.57%)及國家電網有限公司華北分部(6.52%)。

截至2025年12月31日止年度內任何時間，董事、董事的緊密聯繫人或股東(就董事所知擁有本公司已發行股份5%以上)概無擁有本集團五大供應商或客戶的任何權益。

REPORT OF THE DIRECTORS

董事會報告

PURCHASE, SALE OR REDEMPTION OF THE COMPANY'S LISTED SECURITIES

Save as disclosed in this Annual Report, the Company and its subsidiaries did not purchase, sell or redeem any listed securities of the Company during the year ended 31 December 2025 (including sale or transfer of treasury shares as defined under the Listing Rules).

As at 31 December 2025, the Company did not hold any treasury shares.

COMPLIANCE WITH THE CORPORATE GOVERNANCE CODE

The Company has applied all of the principles of the Corporate Governance Code (the "Code") contained in Appendix C1 to the Listing Rules and complied with the code provisions as set out in the Code during the year ended 31 December 2025. The Company also adopted most of the recommended best practices in the said Code.

The Corporate Governance Practices of the Company is set out in "Corporate Governance Report" on pages 108 to 153 of this Annual Report.

MODEL CODE FOR SECURITIES TRANSACTIONS BY DIRECTORS OF LISTED ISSUERS ("MODEL CODE")

The Company has adopted the Model Code set out in Appendix C3 to the Listing Rules as the code of conduct regarding securities transactions by the Directors. Having made specific enquiry of all Directors, the Company confirmed that all Directors have complied with the required standards set out in the Model Code throughout the year ended 31 December 2025.

AUDIT AND RISK COMMITTEE

The consolidated financial statements of the Group for the year ended 31 December 2025 have been reviewed by the Audit and Risk Committee. In 2025, the majority of the Audit and Risk Committee members are Independent Non-executive Directors, with the Chairman of the Audit and Risk Committee having appropriate professional qualifications or accounting or related financial management expertise as required under rule 3.10(2) of the Listing Rules.

購買、出售或贖回本公司上市證券

除本年報披露者外，本公司及其附屬公司於截至2025年12月31日止年度並無購買、出售或贖回本公司任何上市證券（包括出售或轉讓庫存股（定義見上市規則））。

於2025年12月31日，本公司並無持有任何庫存股。

遵守企業管治守則

截至2025年12月31日止年度，本公司已採用上市規則附錄C1所載《企業管治守則》（「守則」）的所有準則，並一直遵守守則所載之守則條文。本公司亦採納了上述守則大部分建議最佳常規。

本公司的企業管治常規載於本年報第108頁至153頁的「企業管治報告」。

上市發行人董事進行證券交易的標準守則（「標準守則」）

本公司已採納上市規則附錄C3的標準守則，作為董事進行證券交易的操守準則。經特別向各董事作出查詢後，本公司確認所有董事於截至2025年12月31日止整個年度內一直遵守標準守則所規定的標準。

審核與風險委員會

審核與風險委員會已審閱本集團截至2025年12月31日止年度合併財務報表。於2025年內，審核與風險委員會的成員以獨立非執行董事佔大多數，審核與風險委員會主席具備上市規則第3.10(2)條所規定的適當專業資格或會計或相關財務管理專業知識。

AUDITORS

The consolidated financial statements for the year ended 31 December 2025 were audited by Deloitte Touche Tohmatsu. The Company will submit a resolution at the forthcoming 2026 AGM to recommend the re-appointment of Deloitte Touche Tohmatsu as the independent auditor of the Company. There was no change in auditor of the Company in any of the preceding three years.

PUBLIC FLOAT

Based on the information that is publicly available to the Company and within the knowledge of the Directors, as at the date of this Annual Report, there is sufficient public float of not less than 25% of the Company's issued shares as required under the Listing Rules.

On behalf of the Board
China Resources Power Holdings Company Limited

Shi Baofeng
Chairman of the Board

Hong Kong, 18 March 2026

核數師

截至2025年12月31日止年度的合併財務報表已經由德勤•關黃陳方會計師行審核。本公司將在即將舉行的2026年股東週年大會上提呈決議案，建議續聘德勤•關黃陳方會計師行為本公司獨立核數師。過往三年本公司核數師均未發生變更。

公眾持股量

根據本公司可公開獲得的資料，及就董事所知，於本年報日期，誠如上市規則所規定，本公司有充足公眾持股量，該等持股不少於本公司已發行股份25%。

承董事會命
華潤電力控股有限公司

史寶峰
董事會主席

香港，2026年3月18日

MANAGEMENT'S DISCUSSION AND ANALYSIS

管理層討論及分析

BUSINESS REVIEW FOR 2025

Installed capacity

As at the end of 2025, the Group's manageable grid-connected installed capacity amounted to 104,118MW and attributable grid-connected installed capacity amounted to 89,647MW, of which, the attributable grid-connected installed capacity of thermal power amounted to 44,796MW or 50.0%; and total attributable grid-connected installed capacity of wind, photovoltaic and hydro power projects amounted to 44,851MW or 50.0%, representing an increase of 2.8 percentage points from the end of 2024.

As at the end of 2025, the Group's attributable grid-connected installed capacity of wind power amounted to 29,076MW, with 7,343MW of manageable installed capacity under construction. Attributable grid-connected installed capacity of photovoltaic power amounted to 15,335MW, with 6,132MW of manageable installed capacity under construction.

In 2025, the new grid-connected generation capacity of renewable energy of the Group amounted to 13,625MW, including 6,638MW of wind power and 6,987MW of photovoltaic power (including 595MW of distributed photovoltaic power).

In 2025, the Group obtained renewable energy development and construction permits totaling 12,029MW, comprising 7,016MW of wind power and 5,013MW of photovoltaic power (including 294MW of distributed photovoltaic power).

During the year, the Group newly commissioned attributable installed capacity of coal-fired power projects amounted to approximately 6,893MW. These primarily included: two 1,000MW coal-fired units at Phase II of Guangdong Shenshan Power Plant, in which the Group holds 100% equity interest; two 1,000MW coal-fired units at Phase III of Hubei Puqi Power Plant, in which the Group holds 100% equity interest; two 1,000MW coal-fired units at Phase II of Zhejiang Wenzhou Power Plant, in which the Group holds 80% equity interest; one 660MW coal-fired unit at Guangdong Yunfu Power Plant, in which the Group holds 80% equity interest; two 1,000MW coal-fired units at Chongqing Energy Hami Power Plant, in which the Group holds 38.25% equity interest.

2025年業務回顧

裝機容量

於2025年底，本集團管理併網裝機容量為104,118兆瓦，權益併網裝機容量為89,647兆瓦。其中火力發電權益併網裝機容量為44,796兆瓦，佔比50.0%；風電、光伏及水電發電項目權益併網裝機容量合共44,851兆瓦，佔比50.0%，較2024年底上升2.8個百分點。

於2025年底，本集團的風電權益併網裝機容量為29,076兆瓦，在建管理裝機容量為7,343兆瓦；光伏權益併網裝機容量為15,335兆瓦，在建管理裝機容量為6,132兆瓦。

2025年本集團新併網新能源項目裝機容量為13,625兆瓦，其中風電為6,638兆瓦、光伏為6,987兆瓦（包括分佈式光伏595兆瓦）。

2025年，本集團獲得可再生能源開發建設指標12,029兆瓦，其中風電7,016兆瓦、光伏5,013兆瓦（包括分佈式光伏294兆瓦）。

年內，本集團新投產煤電項目權益裝機容量為約6,893兆瓦，主要包括廣東深汕電廠二期兩台1,000兆瓦煤電機組，本集團擁有100%股權；湖北蒲圻電廠三期兩台1,000兆瓦煤電機組，本集團擁有100%股權；浙江溫州電廠二期兩台1,000兆瓦煤電機組，本集團擁有80%股權；廣東雲浮電廠一台660兆瓦煤電機組，本集團擁有80%股權；重能哈密電廠兩台1,000兆瓦煤電機組，本集團擁有38.25%股權。

MANAGEMENT'S DISCUSSION AND ANALYSIS

管理層討論及分析

Net generation volume and tariffs

In 2025, there was a year-on-year increase in the power demand in the PRC. During the year, the total net generation volume of the Group's consolidated power plants amounted to 226,790GWh, increased by 7.0% from 2024. Net generation volume of wind and photovoltaic power plants increased by 16.4% and 55.5%, respectively, net generation volume of consolidated thermal power plants increased by 1.3% as compared to 2024.

In 2025, the Group's average utilisation hours of the consolidated wind farms throughout the year were 2,307 hours, decreased by 24 hours or 1.0% as compared to 2024, exceeding the national average utilisation hours of wind power generation units by 328 hours. The average utilisation hours of the consolidated photovoltaic power plants were 1,296 hours, decreased by 119 hours or 8.4% as compared to 2024, exceeding the national average utilisation hours for photovoltaic power generation units by 208 hours. On a same plant basis, the average utilisation hours of the consolidated coal-fired power plants were 4,299 hours, decreased by 292 hours or 6.4% as compared to 2024, exceeding the national average utilisation hours of thermal power generation units by 152 hours.

In 2025, the net generation volume that followed market-based pricing accounted for 83.7% of the total net generation volume of consolidated power plants. The average market tariff was 1.3% higher than that of the benchmark on-grid tariff.

In 2025, affected by, among others, loose electricity supply and demand and declines in fuel prices, the average on-grid tariff (excluding tax) for the Group's consolidated coal-fired power plants was RMB386.1 per MWh, representing a year-on-year decrease of 6.7%; due to the commissioning of parity projects and the increased proportion of market-based electricity, the average on-grid tariff (excluding tax) for the Group's consolidated wind farms was RMB391.7 per MWh, representing a year-on-year decrease of 10.5%; and the average on-grid tariff (excluding tax) for the Group's consolidated photovoltaic power plants was RMB304.1 per MWh, representing a year-on-year decrease of 4.3%.

In 2025, the dark spread of the Group's consolidated coal-fired power plants was RMB148.7 per MWh, representing an increase of RMB11.1 per MWh year-on-year, mainly due to the fact that the decline in coal price was greater than that in tariffs, and the coal consumption rate decreased year-on-year.

售電量及電價

2025年，中國全社會用電需求同比增長。本集團附屬電廠全年售電量為226,790吉瓦時，較2024年上升7.0%，其中風電場和光伏電站的售電量分別較2024年上升16.4%和55.5%，附屬火電廠售電量上升1.3%。

2025年，本集團附屬風電場平均利用小時為2,307小時，較2024年下降24小時或1.0%，超出全國風電機組平均利用小時328小時。附屬光伏電站平均利用小時為1,296小時，較2024年下降119小時或8.4%，超出全國光伏發電機組平均利用小時208小時。同廠同口徑附屬燃煤電廠平均利用小時為4,299小時，較2024年下降292小時或6.4%，超出全國火電機組平均利用小時152小時。

2025年，以市場方式定價的售電量佔附屬電廠總售電量83.7%，市場電平均電價較標桿上網電價漲幅為1.3%。

2025年，受電力供需寬鬆，燃料價格下降等影響，本集團附屬燃煤電廠不含稅平均上網電價為每兆瓦時人民幣386.1元，同比下降6.7%；受平價項目投產及市場化電量佔比提升影響，附屬風電場不含稅平均上網電價為每兆瓦時人民幣391.7元，同比下降10.5%；附屬光伏電站不含稅平均上網電價為每兆瓦時人民幣304.1元，同比下降4.3%。

2025年，本集團附屬燃煤電廠點火價差為每兆瓦時人民幣148.7元，每兆瓦時同比增加人民幣11.1元，主要是因為煤價降幅大於電價降幅且煤耗同比下降所致。



MANAGEMENT'S DISCUSSION AND ANALYSIS

管理層討論及分析

Fuel costs

In 2025, the average unit fuel cost of consolidated coal-fired power plants was RMB237.5 per MWh, representing a decrease of 14.0% as compared to 2024. Average unit cost of standard coal was RMB798.6 per tonne, representing a decrease of 13.4% as compared to 2024.

Average net generation standard coal consumption rate of consolidated coal-fired power plants was 294.35g per kWh, representing a decrease of 1.59g or 0.5% as compared to 2024.

Capital expenditure

In 2025, cash capital expenditure of the Group amounted to approximately HK\$48,391 million, of which approximately HK\$38,408 million was used in the construction of wind and photovoltaic power plants, approximately HK\$7,618 million was used in the construction of thermal power generation units, approximately HK\$1,427 million was used in the technological upgrades of operational power generation units, approximately HK\$351 million was used in the final payment of coal mines of the Inner Mongolia Coal-Electricity Integration Project, and approximately HK\$587 million was used in the construction of integrated energy and other projects.

FUTURE PROSPECTS

Development strategy

2026 marks the first year of the "15th Five-Year Plan". The Group will maintain unwavering strategic focus, intensify efforts to enhance quality and efficiency, proactively seize opportunities amid industry transformation, as well as strategically develop clean and efficient coal-fired power, wind and photovoltaic energy, integrated energy services, energy technology innovation, Hong Kong and international operations and contribute to building a new power system.

燃料成本

2025年，附屬燃煤電廠平均單位燃料成本為每兆瓦時人民幣237.5元，較2024年下降14.0%；平均標煤單價為每噸人民幣798.6元，較2024年下降13.4%。

附屬燃煤電廠的平均供電標準煤耗為每千瓦時294.35克，較2024年下降1.59克或0.5%。

資本開支

2025年，本集團的現金資本開支約483.91億港元，其中約384.08億港元用於風電場及光伏電站的建設，約76.18億港元用於火電機組的建設，約14.27億港元用於已運營發電機組的技術改造，約3.51億港元用於支付內蒙古煤電一體化項目煤礦尾款，約5.87億港元用於綜合能源及其他項目的建設。

未來展望

發展戰略

2026年是「十五五」規劃的開局之年，本集團將堅定戰略定力，以更大力度推動提質增效，主動把握行業變革中的機遇，統籌佈局清潔高效煤電、風光新能源、綜合能源服務、能源科技創新、香港及國際化業務，為構建新型電力系統貢獻力量。

MANAGEMENT'S DISCUSSION AND ANALYSIS

管理層討論及分析

The Group plans to add 5,450MW of new grid-connected wind and photovoltaic power capacity throughout the year, continuously increasing the proportion of clean energy installations. We will concentrate resources on advancing large-scale wind and photovoltaic power bases in desert and grassland areas, offshore wind power bases along the coast, and high quality projects in high-consumption regions in central-eastern and southern China. Leveraging the industrial synergy advantages of the China Resources Group, we will innovate integrated development models to ensure asset profitability from the outset.

Simultaneously, we will actively promote the transformation of coal-fired power into supportive and regulatory power sources, continuously consolidating our competitive edge and core revenue base in power supply security and system regulation. We will vigorously cultivate integrated energy services represented by energy storage and zero-carbon factories/parks to create new growth engines, accelerate energy technology innovation and digitalisation initiatives, and steadily expand our Hong Kong and international operations.

Moreover, in response to the new landscape where wind and photovoltaic energy fully participate in the electricity market-oriented transactions, the Group will continuously enhance lean operations, cost control, and market-based trading capabilities centered on green power and spot trading. By leveraging technological innovation to cultivate new productive forces, we will drive the Company toward higher-quality, more sustainable development. This will ultimately translate into continuously improving profitability and asset returns, delivering long-term, stable returns for shareholders.

Future capital expenditure

The cash capital expenditure in 2026 is expected to be approximately HK\$47,200 million, including approximately HK\$35,000 million for the construction of wind and photovoltaic power plants, approximately HK\$7,600 million for the construction of thermal power units, approximately HK\$1,900 million for the technological upgrades of operational power generation units, approximately HK\$300 million for the final payment of coal mines of the Inner Mongolia Coal-Electricity Integration Project, and approximately HK\$2,400 million for the construction of integrated energy and other projects.

In 2026, the Group expects to commission a total attributable installed capacity of 350MW of coal-fired power generation units, including one heat and power cogeneration unit at Phase II of Hubei Yichang Power Plant.

本集團全年計劃新增風電和光伏併網裝機容量5,450兆瓦，持續提升清潔能源裝機佔比；我們將集中資源攻堅沙戈荒大型風光基地、沿海海上風電基地及中東部、南部高消納區域的優質項目，依託華潤集團產業協同優勢，創新融合集成開發模式，從源頭保障資產收益質量。

同時，我們將積極推動煤電向支撐性、調節性電源轉型，持續鞏固公司在電力保供與系統調節中的競爭優勢與收益基本盤；大力培育以儲能、零碳工廠／園區為代表的綜合能源服務業務，打造業績增長新引擎；加快能源科技創新與數字化佈局；穩步拓展香港及國際化業務。

此外，面對風光新能源全面參與電力市場的新形勢，本集團將持續強化精益運營、成本管控與以綠電、現貨交易為核心的市場化交易能力，以科技創新培育新質生產力，驅動公司實現更高質量、更可持續的發展，最終轉化為持續提升的盈利能力與資產回報，為股東創造長期穩健的回報。

未來資本開支

2026年現金資本開支預計約為472億港元，其中約350億港元用於風電、光伏電站的建設，約76億港元用於火電機組的建設，約19億港元用於已運營發電機組的技術改造，約3億港元用於支付內蒙古煤電一體化項目煤礦尾款，約24億港元用於綜合能源及其他項目的建設。

計劃2026年內投產的燃煤發電機組權益裝機容量共350兆瓦，包括湖北宜昌電廠二期一台熱電聯產機組。

MANAGEMENT'S DISCUSSION AND ANALYSIS

管理層討論及分析

OPERATING RESULTS

Consolidated statement of profit or loss

For the year ended 31 December 2025

經營業績

合併損益表

截至 2025 年 12 月 31 日止年度

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Turnover	營業額	102,009,878	105,284,283
Operating expenses	經營成本		
Fuels	燃料	(45,829,493)	(52,235,692)
Depreciation and amortisation	折舊與攤銷	(18,075,820)	(16,417,362)
Employee benefit expenses	僱員福利開支	(8,057,689)	(7,751,679)
Repairs and maintenance	維修和維護	(2,218,118)	(1,948,065)
Consumables	材料	(1,128,949)	(1,087,833)
Impairment losses	減值損失	(774,725)	(578,760)
Tax and surcharges	稅金及附加	(1,185,802)	(989,449)
Others	其他	(5,068,458)	(4,684,835)
Total operating expenses	總經營成本	(82,339,054)	(85,693,675)
Other income	其他收入	1,820,628	2,108,023
Other gains and losses	其他損益	467,418	1,525,900
Operating profit	經營利潤	21,958,870	23,224,531
Finance costs	財務費用	(3,989,014)	(4,118,680)
Share of results of associates	應佔聯營企業業績	2,026,241	1,141,154
Share of results of joint ventures	應佔合營企業業績	215,735	(50,367)
Profit before income tax	除所得稅前利潤	20,211,832	20,196,638
Income tax expense	所得稅費用	(3,705,721)	(4,217,924)
Profit for the year	年內利潤	16,506,111	15,978,714
Profit for the year attributable to:	年內利潤歸屬於：		
Owners of the Company	本公司擁有人	14,518,950	14,388,447
Perpetual capital securities holders	永久資本證券持有人	268,263	327,701
Other non-controlling interests	其他非控制性權益	1,718,898	1,262,566
		16,506,111	15,978,714
Basic earnings per share	每股基本盈利	HK\$2.80 港元	HK\$2.97 港元

MANAGEMENT'S DISCUSSION AND ANALYSIS

管理層討論及分析

Consolidated statement of profit or loss and other comprehensive income

For the year ended 31 December 2025

合併損益及其他全面收入表

截至2025年12月31日止年度

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Profit for the year	年內利潤	16,506,111	15,978,714
Other comprehensive income (expense):	其他全面收入(虧損):		
<i>Items that may be reclassified subsequently to profit or loss:</i>	<i>其後可能重新分類至損益的項目:</i>		
Exchange differences arising on translation of foreign operations	外幣業務的匯兌差額	(209)	(1,160,943)
Share of other comprehensive income (expense) of investments accounted for using the equity method	應佔採取權益法核算投資的其他全面收入(虧損)	53,905	(15,348)
Release to profit or loss in relation to disposal of subsidiaries	處置附屬公司轉回損益	(168,171)	(148,968)
Release to profit or loss in relation to deemed disposal of joint ventures	視同處置合營企業轉回損益	–	91,951
<i>Items that will not be reclassified to profit or loss:</i>	<i>不能重新分類至損益的項目:</i>		
Exchange differences on translation from functional currency to presentation currency	由功能貨幣換算為呈列貨幣的匯兌差額	3,552,474	(1,747,447)
Share of other comprehensive (expense) income of investments accounted for using the equity method	應佔採取權益法核算投資的其他全面(虧損)收入	(34,228)	24,150
Fair value changes on equity investments at fair value through other comprehensive income ("FVTOCI"), net of tax	以公允價值計量且變動計入其他全面收入的權益投資公允價值變動(稅後)	(133,208)	15,538
Remeasurement of defined benefit pension plan	重新計量設定退休受益計劃	36,385	(51,025)
Transfer to retained earnings in relation to disposal of subsidiaries	處置附屬公司轉至留存收益	(1,201)	–
Other comprehensive income (expense) for the year, net of tax	年內其他全面收入(虧損)(稅後)	3,305,747	(2,992,092)
Total comprehensive income for the year, net of tax	年內全面收入總額(稅後)	19,811,858	12,986,622
Attributable to:	歸屬於:		
Owners of the Company	本公司擁有人	17,543,997	11,641,512
Perpetual capital securities holders	永久資本證券持有人	268,263	327,701
Other non-controlling interests	其他非控制性權益	1,999,598	1,017,409
Total comprehensive income for the year, net of tax	年內全面收入總額(稅後)	19,811,858	12,986,622

MANAGEMENT'S DISCUSSION AND ANALYSIS

管理層討論及分析

Consolidated statement of financial position

As at 31 December 2025

合併財務狀況表

於 2025 年 12 月 31 日

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
ASSETS	資產		
Non-current assets	非流動資產		
Property, plant and equipment	物業、廠房及設備	278,785,393	244,851,344
Right-of-use assets	使用權資產	15,749,309	13,018,773
Goodwill	商譽	1,074,732	1,153,985
Mining rights	採礦權	4,430,184	3,671,090
Contractual rights	合同權益	965,564	998,534
Deferred tax assets	遞延稅資產	1,723,573	1,270,882
Other receivables and prepayments	其他應收款項及預付款項	21,923,296	20,469,699
Interests in associates	於聯營企業的權益	18,849,199	17,743,295
Interests in joint ventures	於合營企業的權益	3,846,402	3,591,310
Financial assets at FVTOCI	以公允價值計量且變動計入 其他全面收入的金融資產	840,909	989,432
Loan to an associate	向聯營公司貸款	730,636	712,633
Loans to a non-controlling shareholder of a subsidiary	向附屬公司非控制股東貸款	13,839	13,498
Pledged and restricted bank deposits	已抵押及受限制銀行存款	150,808	122,466
		349,083,844	308,606,941
Current assets	流動資產		
Inventories	存貨	5,150,860	5,073,959
Trade receivables, other receivables and prepayments	應收賬款、其他應收款項及 預付款項	42,601,643	42,410,949
Loan to an associate	向聯營企業貸款	221,430	–
Loans to joint ventures	向合營企業貸款	–	131,765
Amounts due from associates	應收聯營企業款項	37,919	183,295
Amounts due from joint ventures	應收合營企業款項	19,168	35,899
Amounts due from other related companies	應收其他關聯公司款項	11,854	12,222
Pledged and restricted bank deposits	已抵押及受限制銀行存款	208,947	175,044
Cash and cash equivalents	現金及現金等價物	11,674,566	5,834,307
		59,926,387	53,857,440
Assets classified as held for sale	持有待售資產	353,984	–
Total assets	總資產	409,364,215	362,464,381

MANAGEMENT'S DISCUSSION AND ANALYSIS

管理層討論及分析

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
EQUITY AND LIABILITIES	權益及負債		
Capital and reserves	資本及儲備		
Share capital	股本	29,513,636	29,513,636
Other reserves	其他儲備	13,437,204	8,619,991
Retained earnings	保留利潤	68,344,915	61,017,872
Equity attributable to owners of the Company	本公司擁有人應佔權益	111,295,755	99,151,499
Perpetual capital securities holders	永久資本證券持有人	10,920,040	10,686,771
Other non-controlling interests	其他非控制性權益	11,423,761	10,113,769
Total equity	總權益	133,639,556	119,952,039
Liabilities	負債		
Non-current liabilities	非流動負債		
Borrowings	借貸	148,527,395	140,160,247
Contract liabilities	合同負債	1,067,125	981,453
Lease liabilities	租賃負債	4,358,529	3,376,479
Deferred tax liabilities	遞延稅負債	442,452	440,570
Deferred income	遞延收入	774,096	807,912
Retirement and other long-term employee benefits obligations	應計退休及其他長期僱員福利成本	759,352	743,353
Other long-term payables	其他長期應付款	2,924,980	2,776,182
		158,853,929	149,286,196
Current liabilities	流動負債		
Trade payables, other payables and accruals	應付賬款、其他應付款項及應計費用	46,169,704	37,446,823
Contract liabilities	合同負債	1,559,831	1,574,666
Lease liabilities	租賃負債	365,200	413,130
Amounts due to associates	應付聯營企業款項	1,344,860	1,245,427
Amounts due to joint ventures	應付合營企業款項	929,049	599,133
Amounts due to other related companies	應付其他關聯公司款項	5,934,044	661,856
Tax liabilities	稅項負債	976,377	1,078,575
Borrowings	借貸	59,591,665	50,206,536
		116,870,730	93,226,146
Total liabilities	總負債	275,724,659	242,512,342
Total equity and liabilities	總權益及負債	409,364,215	362,464,381



MANAGEMENT'S DISCUSSION AND ANALYSIS

管理層討論及分析

Consolidated statement of cash flows

For the year ended 31 December 2025

合併現金流量表

截至2025年12月31日止年度

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
OPERATING ACTIVITIES	經營活動		
Profit before income tax	除所得稅前利潤	20,211,832	20,196,638
Adjustments for:	調整：		
Depreciation and amortisation	折舊與攤銷	18,075,820	16,417,362
Impairment losses	減值損失	774,725	578,760
Exchange losses (gains), net	匯兌損失 (收益) 淨額	29,516	(138,410)
Interest expense	利息開支	3,989,014	4,118,680
Interest income	利息收入	(106,512)	(156,954)
Share of results of associates	應佔聯營企業業績	(2,026,241)	(1,141,154)
Share of results of joint ventures	應佔合營企業業績	(215,735)	50,367
Dividend income from a FVTOCI investee company	以公允價值計量且變動計入其他全面收入的金融資產的被投資公司股息收入	(52,518)	(66,276)
Losses (gains) on disposal of property, plant and equipment	出售物業、廠房及設備的損失 (收益)	19,200	(18,571)
Gains on disposal of right-of-use assets	出售使用權資產的收益	(101,752)	(68,765)
Gains on disposal of subsidiaries	出售附屬公司收益	(356,631)	(151,282)
Gains on deemed disposal of joint ventures	視同出售合營企業收益	–	(193,236)
Bargain purchase gain on acquisition of a subsidiary	收購附屬公司收益	–	(876,408)
Changes in working capital:	營運資金變動：		
Decrease (increase) in inventories	存貨減少 (增加)	56,862	(766,498)
Decrease (increase) in trade receivables, other receivables and prepayments	應收賬款、其他應收款項及預付款項減少 (增加)	1,765,289	(2,752,287)
Increase in trade payables, other payables and accruals	應付賬款、其他應付款項及應計費用增加	7,321,794	3,045,746
Decrease in retirement and other long-term employee benefits obligations	應計退休及其他長期僱員福利成本減少	(36,247)	(15,736)
Income tax paid	已付所得稅	(4,697,529)	(4,366,971)
Net cash from operating activities	經營活動產生的現金流入一淨額	44,650,887	33,695,005

MANAGEMENT'S DISCUSSION AND ANALYSIS

管理層討論及分析

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
INVESTING ACTIVITIES	投資活動		
Dividends received from associates and joint ventures	已收聯營企業及合營企業股息	1,717,847	848,493
Dividends received from a FVTOCI investee company	已收以公允價值計量且變動計入其他全面收入的金融資產的被投資公司的股息	52,835	66,276
Interest received	已收利息	58,116	10,610
Proceeds from disposal of property, plant and equipment and right-of-use assets	出售物業、廠房及設備和使用權資產的所得款項	147,776	49,010
Net cash (outflow) inflow on disposal of subsidiaries	出售附屬公司的現金(流出)流入淨額	(79)	282,273
Proceeds from disposal of associates	出售聯營企業所得款項	–	4,319
Payments/deposits for acquisition of property, plant and equipment, mining rights and right-of-use assets	取得物業、廠房及設備、採礦權和使用權資產所支付的款項及按金	(47,177,874)	(49,699,664)
Prepayments for acquisition of equity investments	預付股權投資款	(133,135)	–
Cash outflow on acquisition of interest in associates	取得聯營公司權益的現金流出	–	(3,251,285)
Capital contributions into associates	向聯營企業注資	(571,260)	(287,689)
Capital contributions into joint ventures	向合營企業注資	(38,519)	(112,629)
Return of capital from an associate	收回對聯營企業投資款	419,044	–
Return of capital from a joint venture	收回對合營企業投資款	24,569	–
Capital contributions into a FVTOCI investee company	向以公允價值計量且變動計入其他全面收入的被投資公司出資	–	(4,158)
Loan to an associate	向聯營企業貸款	(215,560)	–
Net cash (outflow) inflow on acquisition of interest in subsidiaries	收購附屬公司權益的現金(流出)流入淨額	(293,729)	5,752
Proceeds from asset-backed notes	收回資產支持票據	96,668	14,514
Net cash used in investing activities	投資活動產生的現金流出一淨額	(45,913,301)	(52,074,178)



MANAGEMENT'S DISCUSSION AND ANALYSIS

管理層討論及分析

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
FINANCING ACTIVITIES	融資活動		
Proceeds from borrowings	借貸所得款項	80,637,057	82,925,588
Repayments of borrowings	償還借貸款項	(68,033,250)	(52,855,988)
Proceeds from issuance of shares	發行公司股份	–	7,198,476
Proceeds from issuance of corporate bonds	發行公司債券	–	3,302,070
Proceeds from issuance of perpetual capital securities	發行永久資本證券所得款項	8,734,760	2,185,280
Redemption of perpetual capital securities	贖回永久資本證券	(8,234,598)	(2,162,780)
Capital contribution by non-controlling shareholders	非控制性權益出資	827,429	932,972
Capital reduction to non-controlling shareholders	非控制性權益減資	(423,195)	(10,598)
Transaction costs attributable to issue of shares	發行股份交易費用	(8,221)	–
Payment for acquisition of a partial non-controlling interest	收購非控股權益款項	(14,242)	(44,679)
Advances from (repayments to) an intermediate holding company	取得中間控股公司墊款 (償還中間控股公司墊款)	5,325,252	(8,543,355)
(Repayments to) advances from associates	(償還聯營企業墊款) 聯營 企業墊款	(97,313)	1,061,724
Advances from joint ventures	合營企業墊款	330,337	802,886
Repayments to other related companies	償還其他關聯公司墊款	(399,044)	(354,080)
Advances from non-controlling interests of subsidiaries	附屬公司非控股股東墊款	6,499	636
Interest paid on borrowings and advances from related companies	已付借貸利息及關聯公司 墊款利息	(4,477,915)	(4,703,878)
Dividends paid to owners of the Company	已派付本公司擁有人股息	(5,422,871)	(7,418,106)
Dividends paid to non-controlling interests of subsidiaries	已付附屬公司非控股權益的 股息	(1,032,236)	(884,998)
Repayments of lease liabilities	償還租賃負債	(551,167)	(697,184)
Interest paid to perpetual capital securities holders	已付永久資本證券利息	(296,972)	(327,701)
Transaction costs attributable to issue of perpetual capital securities	支付永久資本證券發行的 交易費用	(9,381)	(2,257)
Net cash from financing activities	融資活動產生的現金流入 — 淨額	6,860,929	20,404,028
Net increase in cash and cash equivalents	現金及現金等價物增加淨額	5,598,515	2,024,855
Cash and cash equivalents at the beginning of the year	年初現金及現金等價物	5,834,307	4,082,972
Effect of foreign exchange rate changes	匯率變動的影響	241,744	(273,520)
Cash and cash equivalents at the end of the year	年末現金及現金等價物	11,674,566	5,834,307

MANAGEMENT'S DISCUSSION AND ANALYSIS

管理層討論及分析

Changes in accounting policies and disclosures

The consolidated financial information has been prepared on the historical cost basis except for certain financial instruments, which are measured at fair values.

The accounting policies and methods of computation used in the consolidated financial statements for the year ended 31 December 2025 are the same as those presented in the Group's annual financial statements for the year ended 31 December 2024.

Application of amendments to an HKFRS Accounting Standard

In the current year, the Group has applied the following amendments to an HKFRS Accounting Standard as issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") for the first time, which are mandatorily effective for the Group's annual period beginning on 1 January 2025 for the preparation of the consolidated financial statements:

Amendments to HKAS 21

Lack of Exchangeability

The application of the amendments to an HKFRS Accounting Standard in the current year has had no material impact on the Group's financial positions and performance for the current and prior years and/or on the disclosures set out in these consolidated financial statements.

New and amendments to HKFRS Accounting Standards in issue but not yet effective

The Group has not applied the new and amendments to HKFRS Accounting Standards that have been issued by the HKICPA but are not yet effective.

Change in accounting estimate

Based on the progress of the current renewable energy subsidy verification and recent relevant developments, the Group reassessed the related renewable energy projects prudently as at 31 December 2025. For the purpose of presenting the Group's operating results objectively and fairly, adjustments have been made to certain renewable energy projects, which resulted in a decrease in revenue of RMB2,274 million (equivalent to HK\$2,506 million), on a cumulative basis, from the sales of power generated from renewable energy and the derecognition of trade receivables amounting to RMB2,543 million (equivalent to HK\$2,815 million) (including tax) for the year ended 31 December 2025.

會計政策的變動及披露

除特定金融工具以公允價值計量外，合併財務報表按歷史成本為基礎編製。

截至2025年12月31日止年度的合併財務報表所採用的會計政策及計算方法與本集團截至2024年12月31日止年度之年度財務報表所呈列者相同。

應用香港財務報告準則會計準則修訂本

於本年度，本集團首次應用以下由香港會計師公會頒佈的經修訂香港財務報告準則會計準則。本集團於編製合併財務報表時，自2025年1月1日開始的年度期間強制生效的準則如下：

香港會計準則第21號
(修訂本)

缺乏可兌換性

本年度應用經修訂香港財務報告準則會計準則並無對本集團本年度及過往年度的財務狀況及表現及／或載於該等合併財務報表的披露資料造成重大影響。

已發佈但尚未生效的新訂香港財務報告準則會計準則及其修訂本

本集團並未應用由香港會計師公會發佈但尚未生效的新訂香港財務報告準則會計準則及其修訂本。

會計估計變更

截至2025年12月31日末，本集團基於可再生能源補貼核查進展及近期有關情況，對相關項目重新進行審慎評估。為客觀、公允反映本集團經營成果，本集團對部分項目作出調整。截至2025年12月31日止年度，本次調整累計減少可再生能源發電收入人民幣22.74億元（相當於25.06億港元），並終止確認相關的應收賬款人民幣25.43億元（相當於28.15億港元）（含稅）。



MANAGEMENT'S DISCUSSION AND ANALYSIS

管理層討論及分析

TURNOVER AND SEGMENT INFORMATION

Turnover represents revenue arising from sales of electricity and heat, net of value-added tax, during the year.

營業額及分部資料

營業額指年內就銷售電力及熱能的收入(扣除增值稅項)。

	HK\$'000 千港元		RMB'000 人民幣千元	
	2025 2025年	2024 2024年	2025 2025年	2024 2024年
Sales of electricity 電力銷售	94,395,398	97,539,735	86,491,267	89,030,076
Including: Sales of power generated from thermal power plants 包括：火電廠發電銷售	68,842,134	71,900,662	63,046,199	65,635,710
Sales of power generated from renewable energy 可再生能源發電 銷售	25,553,264	25,639,073	23,445,068	23,394,366
Heat supply related 熱能供應	7,614,480	7,744,548	6,981,159	7,072,852
	102,009,878	105,284,283	93,472,426	96,102,928

The Group's turnover for 2025 was HK\$102,010 million, representing a decrease of HK\$3,274 million or 3.1% from HK\$105,284 million in 2024. Excluding the one-off impact of the adjustment to change in accounting estimate, turnover for 2025 amounted to HK\$104,516 million, representing a decrease of HK\$768 million or 0.7% compared to 2024, mainly due to a 7.9% year-on-year decrease in the consolidated average on-grid tariff (excluding tax) for consolidated power plants, however, this decrease was partially offset by a 7.0% year-on-year increase in the grid-connected net generation volume of consolidated power plants.

At present, the Group is engaged in two business segments — thermal power (inclusive of coal-fired power, gas-fired power and coal production) and renewable energy (including wind power, photovoltaic power and hydro power).

2025年營業額為1,020.10億港元，較2024年1,052.84億港元下降32.74億港元或3.1%。若不考慮會計估計變更調整的一次性影響，2025年營業額為1,045.16億港元，較2024年下降7.68億港元或0.7%。主要由於附屬電廠不含稅綜合平均上網電價同比減少7.9%，但降幅因附屬電廠併網售電量同比增加7.0%所部分抵銷。

目前本集團營運兩個業務分部 — 火力發電(包括燃煤發電、燃氣發電及煤炭生產)和可再生能源(包括風力發電、光伏發電及水力發電)。

MANAGEMENT'S DISCUSSION AND ANALYSIS

管理層討論及分析

The following is an analysis of the Group's revenue and results by business segments:

以下為按業務分部劃分的本集團收益及業績分析：

For the year ended 31 December 2025

截至2025年12月31日止年度

		Thermal Power 火電 HK\$'000 千港元	Renewable Energy 可再生能源 HK\$'000 千港元	Total 總計 HK\$'000 千港元
Segment revenue	分部收入			
External sales	外部銷售	76,456,614	25,553,264	102,009,878
Profit before income tax	除所得稅前利潤	10,854,922	9,356,910	20,211,832
Adjustments for:	調整：			
Exchange losses (gains), net	匯兌損失(收益) 淨額	31,534	(2,018)	29,516
Impairment losses	減值損失	291,740	482,985	774,725
Core profit before income tax	除所得稅前核心利潤	11,178,196	9,837,877	21,016,073
Core business profit attributable to owners of the Company	本公司擁有人應佔 核心業務利潤	7,638,981	7,603,842	15,242,823



MANAGEMENT'S DISCUSSION AND ANALYSIS

管理層討論及分析

For the year ended 31 December 2024

截至2024年12月31日止年度

		Thermal Power 火電 HK\$'000 千港元	Renewable Energy 可再生能源 HK\$'000 千港元	Total 總計 HK\$'000 千港元
Segment revenue	分部收入			
External sales	外部銷售	79,645,210	25,639,073	105,284,283
Profit before income tax	除所得稅前利潤	8,996,523	11,200,115	20,196,638
Adjustments for:	調整：			
Exchange gains, net	匯兌收益淨額	(138,149)	(261)	(138,410)
Impairment losses	減值損失	335,933	242,827	578,760
Bargain purchase gain on acquisition of a subsidiary	收購附屬公司收益	(876,408)	–	(876,408)
Core profit before income tax	除所得稅前核心利潤	8,317,899	11,442,681	19,760,580
Core business profit attributable to owners of the Company	本公司擁有人應佔核心業務利潤	4,638,594	9,228,220	13,866,814

The Thermal Power segment includes the impact from the transition of West Area No. 1 Mine of Inner Mongolia Coal-Electricity Integration from the trial operation stage to the formal production stage, and the one-off impact on profit or loss from the disposal of closed coal mine businesses.

火電分部包含內蒙古煤電一體化西一礦由試運行階段轉入正式生產階段產生的影響及處置已關停煤礦業務的一次性損益影響。

Geographical information

Substantially all of the Group's non-current assets are located in the PRC, and operations are also substantially carried out in the PRC.

地域資料

本集團絕大部分非流動資產位於中國，營運亦主要於中國進行。

MANAGEMENT'S DISCUSSION AND ANALYSIS

管理層討論及分析

Operating expenses

Operating expenses mainly comprise fuel costs, depreciation and amortisation, employee benefit expenses, repairs and maintenance, consumables, impairment losses, tax and surcharges and other operating expenses. Other operating expenses include office rent, water charges, utility expenses, production safety expenses and other management expenses. Total operating expenses for 2025 amounted to HK\$82,339 million, representing a decrease of HK\$3,355 million or 3.9% from HK\$85,694 million for 2024.

Fuel costs decreased by HK\$6,407 million, or 12.3%, from HK\$52,236 million in 2024 to HK\$45,829 million in 2025. This was primarily due to effects of (1) a 13.4% year-on-year decrease in the unit cost of standard coal at consolidated coal-fired power plants; and (2) a 0.5% year-on-year decrease in the standard coal consumption rate of consolidated coal-fired power plants.

Depreciation and amortisation increased by HK\$1,659 million, or 10.1%, from HK\$16,417 million in 2024 to HK\$18,076 million in 2025. This increase was primarily attributable to higher depreciation and amortisation costs resulting from new project commissioning, however, the increase was partially offset by reduced depreciation costs due to the expiration of depreciation for certain thermal power units.

Employee benefit expenses increased by HK\$306 million, or 3.9%, from HK\$7,752 million in 2024 to HK\$8,058 million in 2025. This was primarily due to effects of new project commissioning and an increase in the social security base.

Repairs and maintenance increased by HK\$270 million or 13.9% from HK\$1,948 million for 2024 to HK\$2,218 million for 2025, mainly due to (1) an increase in projects requiring maintenance resulting from new project commissioning during the reporting period; and (2) a year-on-year increase in the volume of repairs and maintenance works arranged during the reporting period.

Consumables increased by HK\$41 million, or 3.8%, from HK\$1,088 million in 2024 to HK\$1,129 million in 2025. This was primarily due to increased material consumption resulting from new projects commissioning during the reporting period.

經營成本

經營成本主要包括燃料成本、折舊與攤銷、僱員福利開支、維修和維護、材料、減值損失、稅金及附加，以及其他經營成本。其他經營成本包括辦公室租金、水費、動力費、安全生產費以及其他管理費用等。2025年總經營成本為823.39億港元，較2024年856.94億港元減少33.55億港元或3.9%。

燃料成本由2024年522.36億港元減少64.07億港元或12.3%，至2025年458.29億港元。主要由於(1)附屬燃煤電廠標煤單價同比下降13.4%；及(2)附屬燃煤電廠供電標準煤耗同比下降0.5%影響。

折舊與攤銷由2024年164.17億港元增加16.59億港元或10.1%，至2025年180.76億港元。主要由於新項目投產帶來折舊與攤銷成本增加，但增幅因部分火電機組折舊到期導致折舊成本減少而部分抵減。

僱員福利開支由2024年77.52億港元增加3.06億港元或3.9%，至2025年80.58億港元。主要受新項目投產及社保基數增加影響。

維修和維護成本由2024年19.48億港元增加2.70億港元或13.9%，至2025年22.18億港元。主要由於(1)報告期內新項目投產導致需維護項目增加；及(2)報告期內安排維修維護工作量同比增加。

材料成本由2024年10.88億港元增加0.41億港元或3.8%，至2025年11.29億港元。主要由於報告期內新項目投產導致材料消耗增加。

MANAGEMENT'S DISCUSSION AND ANALYSIS

管理層討論及分析

Impairment losses increased by HK\$196 million, or 33.9%, from HK\$579 million in 2024 to HK\$775 million in 2025. This was primarily due to: (1) an impairment loss of HK\$306 million on related non-current assets of certain renewable energy projects; (2) HK\$150 million impairment on other receivables related to the Derun Biomass project; (3) HK\$121 million goodwill impairment on a new energy project; and (4) impairments due to project exits or equipment dismantling for technical upgrades.

Taxes and surcharges increased by HK\$197 million, or 19.9%, from HK\$989 million in 2024 to HK\$1,186 million in 2025. This was primarily due to: (1) increased resource tax due to higher production at the West Area No. 1 Mine and the conversion of water resource fees into taxes; (2) environmental protection tax payable in relation to thermal power projects; and (3) increased property tax and land use tax resulting from newly commissioned projects.

Other operating expenses amounted to HK\$5,068 million, representing an increase of HK\$383 million or 8.2% compared to HK\$4,685 million in 2024, mainly due to the implementation of safety overhaul and maintenance of thermal power units and the increased input demand for safety production attributable to higher production at the West Area No. 1 Mine. Other operating expenses primarily comprised: (1) safety production-related expenses of HK\$1,402 million; (2) other production costs such as water charges, power charges, electricity trading fees, etc., totaling HK\$2,647 million; and (3) various other administrative expenses including office rent, building management fees, professional fees, and administrative charges totaling HK\$1,019 million.

減值損失由2024年5.79億港元增加1.96億港元或33.9%，至2025年7.75億港元，主要是(1)對部分新能源項目長期資產組計提減值損失3.06億港元；(2)對德潤生物質項目計提其他應收款項減值1.50億港元；(3)對新能源項目計提商譽減值1.21億港元；及(4)因項目退出或技改拆除設備而計提減值。

稅金及附加由2024年9.89億港元增加1.97億港元或19.9%，至2025年11.86億港元。主要由於(1)西一礦產量增加及水資源「費改稅」導致資源稅增加；(2)火電項目繳納的環保稅增加；及(3)新投產項目增加，房產稅及土地使用稅有所增加。

其他經營成本為50.68億港元，較2024年46.85億港元增加3.83億港元或8.2%，主要是由於火電機組安全檢修維護工作的實施，以及西一礦產量增長引致的安全生產投入需求增加所致。其他經營成本主要包括(1)安全生產相關的費用14.02億港元；(2)其他生產成本如水費、動力費、電量交易費等合計26.47億港元；及(3)辦公室租金、樓宇管理費用、專業費、行政收費等各項其他行政開支合計10.19億港元。

MANAGEMENT'S DISCUSSION AND ANALYSIS

管理層討論及分析

Other income

Other income amounted to HK\$1,821 million, representing a decrease of HK\$287 million or 13.6% from HK\$2,108 million for 2024, which was mainly attributable to the decrease in income from sales of by-product, trading of carbon emission rights and mining capacity indicators. Other income for 2025 mainly included, among others, government grants of HK\$949 million, trading income from carbon emission rights of HK\$248 million, sales of by-product of HK\$230 million, and service fee income of HK\$179 million.

Other gains and losses

Other gains and losses amounted to HK\$467 million, a decrease of HK\$1,059 million or 69.4% from HK\$1,526 million in 2024. This was primarily attributable to reduced gains from acquisition of a subsidiary and foreign exchange gains. Other gains and losses in 2025 primarily comprised: (1) HK\$357 million in gains from disposal of interests in subsidiaries; and (2) HK\$83 million in net gains from the disposal of rights-of-use assets and property, plant, and equipment.

Operating profit

Operating profit refers to the profit derived from subsidiaries before deducting finance costs, income tax expense and non-controlling interests. Operating profit for 2025 amounted to HK\$21,959 million, representing a decrease of HK\$1,266 million or 5.5% compared to HK\$23,225 million in 2024. The decrease in operating profit was primarily attributable to: (1) a year-on-year decrease in the average tax-exclusive on-grid tariff and utilisation hours of consolidated coal-fired power plants; (2) a year-on-year decrease in the average tax-exclusive on-grid tariff and utilisation hours of wind and photovoltaic power projects; (3) effect of change in accounting estimate; (4) a decrease in gains from acquisition of a subsidiary; (5) an increase in impairment losses. This offset the impact of (1) a year-on-year decrease in the unit cost of standard coal at consolidated coal-fired power plants; and (2) profit contributions from newly commissioned projects.

其他收入

其他收入為18.21億港元，較2024年21.08億港元減少2.87億港元或13.6%，主要是副產品銷售收入、碳排放配額交易收入及煤礦產能指標交易收入減少所致。2025年其他收入主要包括政府補貼9.49億港元、碳排放配額交易收入2.48億港元、副產品銷售2.30億港元、服務費收入1.79億港元等。

其他損益

其他損益為收益4.67億港元，較2024年15.26億港元減少10.59億港元或69.4%。其主要是收購附屬公司收益及匯兌收益減少所致。2025年其他損益主要包含(1)出售附屬公司權益利得3.57億港元；及(2)出售使用權資產、物業、廠房及設備的利得0.83億港元等。

經營利潤

經營利潤指未扣除財務費用、所得稅費用及非控股股東權益前自附屬公司所得的利潤。2025年經營利潤為219.59億港元，較2024年的232.25億港元減少12.66億港元或5.5%。經營利潤減少主要由於(1)附屬燃煤電廠不含稅平均上網電價及利用小時同比下降；(2)附屬風電及光伏項目不含稅平均上網電價及利用小時同比下降；(3)會計估計變更的影響；(4)收購附屬公司收益減少；(5)減值損失增加，抵銷了(1)附屬燃煤電廠標煤單價同比下降；及(2)新投項目盈利貢獻的影響。

MANAGEMENT'S DISCUSSION AND ANALYSIS

管理層討論及分析

Finance costs

Finance costs for 2025 amounted to HK\$3,989 million, representing a decrease of HK\$130 million or 3.2% from HK\$4,119 million in 2024. This reduction was primarily attributable to a decline in the average borrowing interest rate, which offset the impact of (1) increased borrowing facilities; and (2) higher finance costs stemming from the commissioning of new units.

財務費用

2025年財務費用為39.89億港元，較2024年41.19億港元減少1.30億港元或3.2%，主要由於平均借貸利率下降，抵銷了(1)借貸額度增加；及(2)新機組投產導致財務費用增加的影響。

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Interest on bank loans	銀行貸款利息	4,437,431	4,749,846
Interest on corporate bonds and medium-term notes	公司債券和中期票據利息	143,925	61,351
Interest on loans from and amounts due to related companies	關聯方利息	57,978	125,430
Interest on lease liabilities	租賃負債利息	58,570	37,213
Unwinding of discounting effect of certain other long-term payables	解除若干其他長期應付款項貼現影響	111,290	3,042
Others	其他	99,153	98,118
		4,908,347	5,075,000
Less: Interest capitalised in construction in progress	減：於在建工程資本化的利息	(919,333)	(956,320)
		3,989,014	4,118,680

Share of results of associates

Share of results of associates for 2025 amounted to HK\$2,026 million, representing an increase of HK\$885 million or 77.6% from HK\$1,141 million in 2024. This growth was primarily attributable to increased profitability at the Group's associated coal-fired power enterprises due to lower fuel costs.

應佔聯營企業業績

2025年應佔聯營企業業績20.26億港元，較2024年11.41億港元增加8.85億港元或77.6%，主要由於旗下聯營煤電企業因燃料成本下降帶來盈利增加的影響。

Share of results of joint ventures

Share of results of joint ventures for 2025 amounted to a profit of HK\$216 million, representing an increase of HK\$266 million or 532.0% compared to the HK\$50 million loss in 2024. This improvement primarily resulted from increased profitability at the Group's joint venture coal-fired power enterprises due to lower fuel costs.

應佔合營企業業績

2025年應佔合營企業業績為盈利2.16億港元，較2024年虧損0.50億港元增加2.66億港元或532.0%，主要由於旗下合營煤電企業因燃料成本下降帶來盈利增加。

MANAGEMENT'S DISCUSSION AND ANALYSIS

管理層討論及分析

Income tax expenses

Income tax expense for 2025 amounted to HK\$3,706 million, representing a decrease of HK\$512 million or 12.1% from HK\$4,218 million in 2024. This reduction was primarily attributable to the income tax credit enjoyed by newly commissioned thermal power projects for the purchase of dedicated equipment, offset by (1) the increase in income tax expense resulting from higher profits at coal-fired power plant; and (2) the increased income tax expense resulting from changes in tax incentives for certain renewable energy projects.

Details of the income tax expenses for the years ended 31 December 2025 and 2024 are set out below:

所得稅費用

2025年所得稅費用為37.06億港元，較2024年42.18億港元減少5.12億港元或12.1%，主要是由於新投產火電項目因購置專項設備享受的所得稅抵免優惠，抵銷了(1)燃煤電廠利潤增長所帶來的所得稅費用增加；及(2)部分可再生能源項目減免稅優惠變化導致的所得稅費用增加。

截至2025年及2024年12月31日止年度的所得稅費用詳情載列如下：

		2025	2024
		2025年	2024年
		HK\$'000	HK\$'000
		千港元	千港元
Current income tax	當期所得稅項		
— PRC Enterprise Income Tax ("EIT")	— 中國企業所得稅	3,638,729	3,893,824
— Withholding tax in respect of dividends	— 股息稅	454,250	494,118
Deferred taxation credit	遞延稅項抵免	(387,258)	(170,018)
		3,705,721	4,217,924

No material provision for Hong Kong Profits Tax has been made as the Group had no material assessable income in Hong Kong for both years.

The PRC EIT has been calculated based on the estimated assessable profits in accordance with the relevant tax rates applicable to the subsidiaries in the PRC under the EIT Law of the PRC.

本集團於兩個年度內於香港並無任何重大可課稅收入，故並無就香港利得稅作出重大撥備。

中國企業所得稅為中國附屬公司根據《中華人民共和國企業所得稅法》所適用的相關稅率並按估計應課稅利潤計算。



MANAGEMENT'S DISCUSSION AND ANALYSIS

管理層討論及分析

Operating profit for the year

年內經營利潤

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Operating profit for the year has been arrived after deducting the following items:	年內經營利潤已扣除下列各項：		
Directors' remuneration	董事酬金		
— Fees	— 袍金	2,616	1,880
— Salaries and bonus	— 薪金及獎金	12,274	12,559
— Pension costs	— 退休成本	2,966	721
		17,856	15,160
Wages, salaries and bonus	工資、薪金及獎金	6,720,726	6,475,237
Social insurance expenses and retirement benefit schemes	社會保險費用及退休福利計劃	1,307,792	1,245,368
Termination benefit costs	終止受僱福利費用	11,315	15,914
Total staff costs	員工成本總額	8,057,689	7,751,679
Auditor's remuneration	核數師酬金	17,369	16,473
Cost of inventories recognised as expenses	存貨成本確認為支出	46,958,442	53,323,525
Depreciation and amortisation	折舊與攤銷	18,075,820	16,417,362
Impairment losses	減值損失	774,725	578,760
Including the following items included in other income:	年內經營利潤已包含計入其他收入的下列各項：		
Dividend income from a FVTOCI investee company	來自以公允價值計量且變動計入其他全面收入的金融資產的被投資公司股息收入	52,518	66,276
Sales of by-product	銷售副產品	229,510	367,464
Government grants	政府補貼	948,565	662,242
Interest income	利息收入	106,512	156,954
Service income	服務收入	178,968	176,720
Trading income from carbon emission rights	碳排放權交易收入	248,350	419,879
Trading income from coal production capacity indicators	煤礦產能指標交易收入	—	135,671
Others	其他	56,205	122,817
Including the following items included in other gains and losses:	年內經營利潤已包含計入其他損益的下列各項：		
Exchange (losses) gains, net	匯兌 (損失) 收益淨額	(29,516)	138,410
(Losses) gains on disposal of property, plant and equipment	出售物業、廠房及設備的 (損失) 收益	(19,200)	18,571
Gains on disposal of right-of-use assets	出售使用權資產的收益	101,752	68,765
Gains on disposal of subsidiaries	出售附屬公司收益	356,631	151,282
Gains on deemed disposal of joint ventures	視同出售合營企業收益	—	193,236
Bargain purchase gain on acquisition of a subsidiary	收購附屬公司收益	—	876,408
Others	其他	57,751	79,228

MANAGEMENT'S DISCUSSION AND ANALYSIS

管理層討論及分析

Profit attributable to owners of the Company

As a result of the above, profit attributable to owners of the Company increased from approximately HK\$14,388 million in 2024 to approximately HK\$14,519 million in 2025, representing a year-on year increase of 0.9%.

Earnings per share

The calculation of the basic earnings per share attributable to the owners of the Company is based on the following data:

本公司擁有人應佔利潤

由於上述各項，本公司擁有人應佔利潤由2024年約143.88億港元增至2025年約145.19億港元，同比增加0.9%。

每股盈利

本公司擁有人應佔的每股基本盈利根據以下資料計算：

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Profit attributable to owners of the Company	本公司擁有人應佔利潤	14,518,950	14,388,447

		2025 2025年	2024 2024年
Weighted average number of ordinary shares in issue	已發行普通股的加權平均數	5,177,057,740	4,851,070,343

		2025 2025年 HK\$ 港元	2024 2024年 HK\$ 港元
Basic earnings per share	每股基本盈利	2.80	2.97



MANAGEMENT'S DISCUSSION AND ANALYSIS

管理層討論及分析

Final dividend and closure of register of members

The Board has resolved to recommend a final dividend of HK\$0.771 per share for 2025 (2024: HK\$0.691 per share).

末期股息及暫停辦理股份登記手續

董事會議決建議2025年末期股息為每股0.771港元(2024年：每股0.691港元)。

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Dividends distributed during the year: 2025 Interim, paid — HK\$0.356 per share (2024: HK\$0.455 per share)	年內已分派的股息： 已派付2025年中期股息 — 每股0.356港元 (2024年：每股0.455港元)	1,843,033	2,188,752
2024 Final, paid — HK\$0.691 per share (2023: HK\$0.587 per share)	已派付2024年末期股息 — 每股0.691港元 (2023年：每股0.587港元)	3,577,347	2,823,730
		5,420,380	5,012,482
Dividend proposed after the end of the reporting year: Proposed final dividend for 2025 of HK\$0.771 per share (2024: HK\$0.691 per share)	報告年度期末後擬宣派的 股息： 擬派2025年末期股息 每股0.771港元 (2024年：每股0.691港元)	3,991,512	3,577,347

Subject to the approval of shareholders at the forthcoming annual general meeting of the Company to be held on Friday, 5 June 2026 (or any adjournment thereof) ("2026 AGM"), the proposed 2025 final dividend ("2025 Final Dividend") will be distributed on Monday, 27 July 2026 to shareholders of the Company whose names appear on the register of members of the Company at the close of business on Friday, 12 June 2026.

The 2025 Final Dividend will be paid in HK\$ to each shareholder. However, shareholders may elect to receive the 2025 Final Dividend in RMB in cash.

Shareholders may elect to receive the entire 2025 Final Dividend at the average benchmark rate of HK\$ against RMB as published by the People's Bank of China for the five business days preceding the date of the 2026 AGM (including the date of the 2026 AGM), but not a part thereof, except that HKSCC Nominees Limited may elect to receive part of its final dividend in RMB. Details of the dividend currency election will be set out in a circular to be sent to shareholders by the Company in late April 2026 and the dividend currency election form will be sent to shareholders as soon as possible after the 2026 AGM.

待股東於2026年6月5日(星期五)(或其任何續會)舉行的應屆股東週年大會(「2026年股東週年大會」)上批准後,擬派的2025年末期股息(「2025年末期股息」)將於2026年7月27日(星期一)派發予於2026年6月12日(星期五)營業時間結束時名列本公司股東名冊的股東。

2025年末期股息將以港幣派發予各股東,惟股東可選擇以人民幣現金收取2025年末期股息。

股東可選擇按照2026年股東週年大會舉行日期前五個營業日(包括2026年股東週年大會當日)中國人民銀行公佈的港幣兌人民幣平均基準匯率計算以人民幣收取全部2025年末期股息(惟非部分,但香港中央結算(代理人)有限公司可選擇以人民幣收取其部分股息)。有關股息貨幣選擇之詳情將載於本公司於2026年4月下旬寄予股東之通函內,而股息貨幣選擇表格將於2026年股東週年大會後盡快寄予股東。

MANAGEMENT'S DISCUSSION AND ANALYSIS

管理層討論及分析

For determining the entitlement to attend, speak and vote at the 2026 AGM, the register of members of the Company will be closed from Tuesday, 2 June 2026 to Friday, 5 June 2026 (both days inclusive), during which no share transfer will be registered. In order to be eligible to attend, speak and vote at the 2026 AGM, all share transfer documents accompanied by the relevant share certificates must be lodged with the Company's share registrar, Computershare Hong Kong Investor Services Limited, at Shops 1712–1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong no later than 4:30 p.m. on Monday, 1 June 2026.

For determining the entitlement to the proposed 2025 Final Dividend, the register of members of the Company will be closed on Friday, 12 June 2026 and no share transfer will be registered on that day. To qualify for the proposed 2025 Final Dividend, all share transfer documents accompanied by the relevant share certificates must be lodged with the Company's share registrar, Computershare Hong Kong Investor Services Limited, at Shops 1712–1716, 17th Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong no later than 4:30 p.m. on Thursday, 11 June 2026.

Capital structure management

The Group and the Company manage capital to ensure that entities in the Group will be able to continue as a going concern while maximising the return to shareholders through the optimization of the debt and equity structures. The Group's and the Company's overall strategy remain consistent as in prior years.

The capital structure of the Group consists of net debts (including long-term and short-term bank borrowings, corporate bonds, medium-term notes and loan from an intermediate holding company), cash and cash equivalents, pledged and restricted bank deposits and total equity.

The Board reviews the capital structure on a periodic basis. As part of the review, the Board considers the cost of capital and the risks associated with each class of capital. Based on the resolution of the Board, the Group will balance its overall capital structure through payment of dividends, new share issues and share buy-backs as well as by issuance of new debts or repayment of existing debts.

為確定出席2026年股東週年大會並在會上發言及投票的權利，本公司股份登記將於2026年6月2日(星期二)至2026年6月5日(星期五)(包括首尾兩日)暫停，期間將不會辦理股份過戶登記手續。為符合資格出席2026年股東週年大會並在會上發言及投票，所有股份過戶文件連同有關股票最遲須於2026年6月1日(星期一)下午四時三十分前交回本公司的股份過戶登記處香港中央證券登記有限公司，地址為香港灣仔皇后大道東183號合和中心17樓1712至1716號舖。

為確定享有擬派的截至2025年末期股息的權利，本公司股份登記將於2026年6月12日(星期五)暫停，當天將不會辦理股份過戶登記手續。為符合資格享有擬派的截至2025年末期股息，所有股份過戶文件連同有關股票最遲須於2026年6月11日(星期四)下午四時三十分前交回本公司的股份過戶登記處香港中央證券登記有限公司，地址為香港灣仔皇后大道東183號合和中心17樓1712至1716號舖。

資本結構管理

本集團及本公司資本管理的宗旨是確保本集團內各實體可持續經營，同時透過優化債項及股本結構，為股東帶來最大回報。本集團及本公司整體策略與過往年度一致。

本集團資本結構包括淨負債(其中包括長短期銀行借貸、公司債券、中期票據、中間控股公司借款)、現金及現金等價物、已抵押及受限制銀行存款及總權益。

董事會定期檢討資本結構。作為檢討的一部分，董事會考慮資本成本及與每一類別資本有關的風險。本集團根據董事會決議，透過派付股息、發行新股及回購股份，以及發行新債或償還現有負債平衡整體資本結構。



MANAGEMENT'S DISCUSSION AND ANALYSIS

管理層討論及分析

Liquidity and financial resources, borrowings and charge of assets

As at 31 December 2025, the Group had net current liabilities of HK\$56,590 million. The Directors are of the opinion that, taking into account the current operating and business plan of the Group as well as the banking facilities available to the Group, the Group has sufficient working capital to enable it to meet in full its financial obligations as and when they fall due at least for the coming twelve months from the end of the reporting period. Therefore, the consolidated financial information has been prepared on a going concern basis.

As at 31 December 2025, the cash and cash equivalents denominated in local and foreign currencies primarily comprised RMB10,425 million, HK\$31 million, Great Britain Pound ("GBP") 9.6116 million, and United States Dollar ("US\$") 41,300.

Bank and other borrowings of the Group as at 31 December 2025 and 2024 are as follows:

流動資金及財務資源、借貸及資產抵押／質押

本集團於2025年12月31日擁有流動負債淨額565.90億港元。董事認為，經考慮本集團目前的經營及業務計劃及本集團可動用的銀行融資後，本集團有足夠營運資金悉數履行其於由報告期末起計至少未來十二個月到期的財務責任。因此，該等合併財務資料已按持續經營基準編製。

於2025年12月31日，以本地貨幣及外幣列值的現金及現金等價物主要包含104.25億元人民幣、0.31億港元、961.16萬英鎊及4.13萬美元。

本集團於2025年及2024年12月31日的銀行及其他借貸如下：

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Secured bank loans	有抵／質押銀行貸款	3,333,875	1,781,585
Unsecured bank loans	無抵／質押銀行貸款	200,356,585	184,265,718
Corporate bonds and medium-term notes	公司債券和中期票據	4,428,600	4,319,480
Loan from an intermediate holding company	中間控股公司借款	5,388,471	–
		213,507,531	190,366,783

MANAGEMENT'S DISCUSSION AND ANALYSIS

管理層討論及分析

The bank loans are repayable as follows:

銀行貸款如下期間償還：

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Within 1 year	一年內	58,484,515	50,206,536
More than 1 year and within 2 years	超過一年但不超過兩年	27,106,113	35,065,977
More than 2 years and within 5 years	超過兩年但不超過五年	49,224,934	46,187,334
Over 5 years	超過五年	68,874,898	54,587,456
		203,690,460	186,047,303

The corporate bonds and medium-term notes are repayable as follows:

公司債券和中期票據如下期間償還：

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Within 1 year	一年內	1,107,150	–
More than 1 year and within 2 years	超過一年但不超過兩年	–	1,079,870
Over 5 years	超過五年	3,321,450	3,239,610
		4,428,600	4,319,480
The above secured bank loans are secured by:			
Property, plant, and equipment		1,528,366	2,351,724
Trade receivables		2,069,450	174,022
		3,597,816	2,525,746

As at 31 December 2025, bank and other borrowings denominated in local and foreign currencies amounted to RMB192,835 million, and Euro ("EUR") 1.0763 million, respectively.

於2025年12月31日，以本地貨幣及外幣列值的銀行及其他借貸分別為1,928.35億元人民幣及107.63萬歐元。

As at 31 December 2025, the portion of bank and other borrowings bearing interest at Hong Kong Interbank Offered Rate plus 0.90% per annum was fully repaid during the first half of the year (2024: HK\$2,573 million), while the remaining bank and other borrowings bear interest at rates ranging from 0.8% to 3.75% (2024: 0.9% to 4.1%) per annum.

於2025年12月31日，銀行及其他借貸中以香港銀行同業拆息加0.90厘的年利率計算的部分已於上半年償還完畢（2024年：25.73億港元），而餘下銀行及其他借貸按介乎0.8厘至3.75厘（2024年：0.9厘至4.1厘）的年利率計息。

MANAGEMENT'S DISCUSSION AND ANALYSIS

管理層討論及分析

As at 31 December 2025, the ratio of the Group's net debt to total equity was 150.8%, and the ratio of total debt to total capitalisation was 61.5%. In the opinion of the Directors, the Group has a stable capital structure, which can support its future development plans and operations.

In 2025, the Group's primary sources of funding included proceeds from borrowings, net cash from operating activities, proceeds from issuance of perpetual capital securities, advances from an intermediate holding company, dividends income, and capital contribution by non-controlling shareholders, amounting to HK\$80,637 million, HK\$44,651 million, HK\$8,735 million, HK\$5,325 million, HK\$1,771 million, and HK\$827 million, respectively. The Group's funds were primarily used for repayments of borrowings, payments/deposits for acquisition of property, plant and equipment, mining rights and right-of-use assets, redemption of perpetual capital securities, dividends paid, interest paid on borrowings and advances from related companies, capital contributions into associates, repayments of lease liabilities, and capital reduction to non-controlling shareholders, amounting to HK\$68,033 million, HK\$47,178 million, HK\$8,235 million, HK\$6,455 million, HK\$4,478 million, HK\$571 million, HK\$551 million, and HK\$423 million respectively.

於2025年12月31日，本集團淨負債對總權益比率為150.8%，總負債對總資本比率為61.5%。董事認為，本集團的資本結構穩定，可支援其未來發展計劃及營運。

2025年，本集團的主要資金來源包括借貸所得款項、經營活動產生的現金流入淨額、發行永久資本證券所得款項、取得中間控股公司墊款、股息收入以及非控制性權益出資，分別為806.37億港元、446.51億港元、87.35億港元、53.25億港元、17.71億港元及8.27億港元。本集團的資金主要用作償還借貸款項、取得物業、廠房及設備、採礦權和使用權資產所支付的款項及按金、贖回永久資本證券、已付股息、已付借貸利息及關聯公司墊款利息、向聯營企業注資、償還租賃負債及非控制性權益減資，分別為680.33億港元、471.78億港元、82.35億港元、64.55億港元、44.78億港元、5.71億港元、5.51億港元及4.23億港元。

Trade receivables

應收賬款

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Trade receivables from contracts with customers	與客戶合約應收賬款		
Accounts receivable	應收賬款	34,091,061	34,559,351
Notes receivable	應收票據	67,506	78,993
		34,158,567	34,638,344
Less: loss allowance for trade receivables	減：應收賬款減值準備	(348,784)	(357,700)
		33,809,783	34,280,644

MANAGEMENT'S DISCUSSION AND ANALYSIS

管理層討論及分析

Trade receivables are generally due within 30 days from the billing date, except for the portion of wind or photovoltaic power tariff beyond the local thermal power benchmark tariff. The settlement of the portion of wind or photovoltaic power tariff beyond the local thermal power benchmark tariff is subject to approval by the government and being included in the renewable energy tariff subsidy directory. Thereafter, funds to the local grid companies are disbursed by the government, resulting in a relatively longer time for settlement.

應收賬款一般於賬單日期起計30日內到期，惟風電或光伏電價超出當地火電標桿上網電價部分除外。風電或光伏電價超出當地火電標桿上網電價部分的結算須待項目取得政府批准、列入可再生能源電價附加資金補貼目錄後，政府才會向當地電網公司撥付資金，需時相對較長。

The following is an ageing analysis of trade receivables by invoice date (before loss allowance) at the end of the reporting period:

以下為於報告期末扣除減值準備前應收賬款按發票日期的賬齡分析：

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
0–30 days	0至30日	10,950,814	11,273,378
31–60 days	31至60日	1,362,087	1,431,468
Over 60 days	60日以上	21,845,666	21,933,498
		34,158,567	34,638,344

Trade payables

應付賬款

The following is an ageing analysis of trade and note payables by invoice date at the end of the reporting period:

以下為於報告期末應付賬款及應付票據按發票日期的賬齡分析：

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
0–30 days	0至30日	9,314,212	5,557,929
31–90 days	31至90日	963,569	711,309
Over 90 days	90日以上	1,121,065	590,606
		11,398,846	6,859,844

Average credit term for purchase of goods is 90 days.

購貨平均信貸期為90日。



MANAGEMENT'S DISCUSSION AND ANALYSIS

管理層討論及分析

Key financial ratios of the Group

本集團的主要財務比率

		2025 2025年	2024 2024年
Current ratio (times)	流動比率(倍)	0.52	0.58
Quick ratio (times)	速動比率(倍)	0.47	0.52
Net debt to total equity ratio (%)	淨負債對總權益(%)	150.8	153.6
EBITDA interest coverage (times) ^(Note)	EBITDA利息保障倍數(倍) ^(註)	8.7	8.1

Current ratio	=	balance of current assets at the end of the year/balance of current liabilities at the end of the year	流動比率	=	於年終的流動資產結餘/於年終的流動負債結餘
Quick ratio	=	(balance of current assets at the end of the year — balance of inventories at the end of the year)/balance of current liabilities at the end of the year	速動比率	=	(於年終的流動資產結餘 — 於年終的存貨結餘)/於年終的流動負債結餘
Net debt to total equity ratio	=	(balance of borrowings at the end of the year — balance of cash and cash equivalents at the end of the year — balance of pledged and restricted bank deposits at the end of the year)/total equity at the end of the year	淨負債對總權益	=	(於年終借貸結餘 — 於年終的現金及現金等價物 — 於年終已抵押及受限制的銀行存款)/於年終的總權益
EBITDA interest coverage	=	(profit before taxation + interest expenses + depreciation and amortisation)/interest expenses (including capitalized interest)	EBITDA利息保障倍數	=	(除稅前利潤 + 利息開支 + 折舊及攤銷)/利息支出(包括資本化利息)

Note: Excluding non-cash income and expenses, such as gains and losses on disposal of assets, impairment losses and exchange gains and losses.

註： 不含非現金收支，包括資產處置損益、減值損失及匯兌損益。

Foreign exchange risk

The Group collects substantially all of its revenue in RMB and most of the Group's expenses, including expenses incurred in its operations and capital expenditure, are also denominated in RMB.

The Group's business transactions were mainly carried out in HK\$ and RMB. The Group's exposure to foreign exchange risk was attributable to the bank balances and debts which were denominated in currencies other than the functional currencies of the relevant entities to which these bank balances and debts were related.

匯率風險

本集團的收入幾乎全部以人民幣收取，本集團的大部分支出(包括經營產生的支出及資本支出)亦以人民幣計算。

本集團的業務交易主要以港幣及人民幣進行。本集團所面臨的匯率風險乃因以有關實體的與該等銀行結餘及債務相關的功能貨幣以外的貨幣計值的銀行結餘及債務而產生。

MANAGEMENT'S DISCUSSION AND ANALYSIS

管理層討論及分析

In addition, given there are different functional currencies within the Group, there is still foreign exchange risk which arises from the transactions and balances within the Group even after intragroup eliminations. The carrying amounts of monetary assets and monetary liabilities denominated in foreign currency before elimination as at 31 December 2025 are as follows:

此外，鑒於本集團內存在不同的功能貨幣，故即使本集團內的交易及結餘被抵銷，仍存在其產生的匯率風險。於2025年12月31日，抵銷前以外幣列值的貨幣資產及貨幣負債的帳面值如下：

		2025	2024
		2025年	2024年
		HK\$'000	HK\$'000
		千港元	千港元
Assets	資產		
US\$	美元	321	7,409
HK\$	港元	31,680	169,724
GBP	英鎊	367,346	262,511
Liabilities	負債		
HK\$	港元	2,526	2,576,026
GBP	英鎊	105	97
EUR	歐元	9,837	9,202

The Group does not use derivative financial instruments to hedge its exposure against changes in exchange rates of the RMB against HK\$ and US\$.

本集團並無採用衍生金融工具對沖人民幣對港元和美元匯率變動的風險。

Events after the end of the reporting period

The Group had no significant subsequent event since the end of the reporting period.

報告期末後事項

本集團於報告期結束後並無重大期後事項。

Contingent liabilities

As at 31 December 2025, there were certain pending litigations and claims against the Group. After consulting the legal counsels, the Directors are of the view that the likelihood of any material adverse financial impact on the Group is remote, and it is not necessary to make further provisions for such litigations and claims.

或然負債

於2025年12月31日，有針對本集團的若干未決訴訟及索償。於向法律顧問諮詢後，董事認為本集團受到任何重大不良財務影響的可能性不大，無需就該等訴訟及索償進一步作出撥備。

Employees

The Group had 21,858 employees as at 31 December 2025 (2024: 21,849 employees).

僱員

於2025年12月31日，本集團僱用了21,858名(2024年：21,849名)僱員。

The Company and its subsidiaries have entered into employment contracts with all of their employees. The compensation of employees mainly includes salaries and performance-based bonuses.

本公司及其附屬公司均已與其各位僱員訂立僱用合約。僱員報酬主要包括薪金及按績效釐定的獎金。

CORPORATE GOVERNANCE REPORT

企業管治報告

A. CORPORATE PURPOSE, STRATEGY AND GOVERNANCE

The Board strives to ensure that the Group meet high standards of safety, performance and corporate governance.

The Board has the ultimate authority over, and oversight of, the Group's operations and regards good corporate governance as a critical element in the drive to improve the Group's performance and achieve the Group's vision of being a world class energy provider and one of the most admired employers in China.

In 2025, CR Power has adopted all of the principles and complied with the Code Provisions as set out in the Corporate Governance Code (the "Code") as contained in Appendix C1 to the Listing Rules.

Code Provision F.1.3 provides that the chairman of the board shall attend the annual general meeting. Mr. Shi, the Chairman of the Board, attended the AGM held on 5 June 2025.

The following summarizes the Company's corporate governance practices and explains the implementation of recommended best practices.

A. 企業宗旨、策略及管治

董事會致力確保本集團在安全、業績及企業管治方面達到高標準。

董事會對本集團的運營擁有最終權力及監督責任，認為良好的企業管治水平是改善本集團表現及使其成為世界一流能源供應商及中國最受歡迎僱主之一的關鍵因素。

2025年，華潤電力已採納所有準則及遵守載於上市規則附錄C1《企業管治守則》（「守則」）所載之守則條文：

守則條文第F.1.3條規定，董事會主席應出席股東週年大會。董事會主席史先生已出席於2025年6月5日舉行的股東週年大會。

下文概述本公司的企業管治常規及闡述實施建議最佳常規的事項。

A.1 Corporate Strategy, Business Model and Culture

The Board is responsible for the optimization of the Company's corporate governance, and is ultimately accountable for the Company's strategic planning, operating activities and operating results.

The Board is ultimately responsible for the oversight and review of management, administration and the overall governance of CR Power and its strategic direction. The Board plays a central supporting and supervisory role in CR Power's corporate governance structure, provides leadership and guidance to the Group's activities, and oversees the execution of the Group's business strategies.

This includes:

- protecting shareholders' interests by seeking to ensure that CR Power's strategic direction provides and creates value for its Shareholders;
- establishing goals for management and monitoring the achievement of those goals;
- authorising policies and overseeing the implementation of these policies; and
- seeking to ensure that CR Power's internal control and reporting procedures are complete, effective and abide by laws and regulations as well as business ethics.

The Board should ensure that management can effectively perform its duties. The Board's policy is to regularly monitor the effectiveness of management policies and decisions, including the implementation of strategies.

The Board oversees the implementation and operation of a risk management system. In addition to fulfilling its obligations to generate rewards for shareholders who invest in CR Power, the Board recognises that CR Power has responsibilities to its customers, employees and suppliers and to the communities in which CR Power operates.

A.1 企業策略、業務模式及文化

董事會致力完善本公司的企業管治體系，並對本公司的戰略規劃、業務運營及經營業績負有最終責任。

董事會對華潤電力管理、行政及全面管治負有最高指導及監督職責，並負責制定其戰略方向。董事會在華潤電力的企業管治架構中承擔主要的支持及監督職能，為本集團的活動提供指導及指引，並監督本集團業務戰略的執行。

這包括：

- 確保華潤電力戰略方向與股東利益一致，保障股東權益，為股東創造價值；
- 設立管理目標並監督目標實現；
- 制定政策並監督政策的實施；及
- 確保華潤電力內部管治與報告程序全面、有效及符合法律法規和商業道德。

董事會應確保管理層能有效地履行職責。董事會的政策是定期監督管理層政策及決定的有效性，包括戰略的執行。

董事會監督風險管理系統的實施和運作。除有責任為投資華潤電力的股東帶來回報外，董事會確認華潤電力對其客戶、僱員、供應商及其運營項目所在社區均負有責任。

CORPORATE GOVERNANCE REPORT

企業管治報告

In carrying out its responsibilities and powers as set out in the Board charter, the Board will at all times recognise its ultimate responsibility to:

- maintain good corporate governance standards;
- perform duties honestly, fairly and diligently;
- supervise safety, health and environmental issues associated with the Company's operations;
- establish and reinforce a "zero-tolerance" culture against corruption;
- comply with laws and regulations;
- avoid conflicts of interest;
- enable the Company to become an excellent corporate citizen; and
- gain and maintain the social community's respect for the Company.

Non-executive Directors should use all reasonable endeavours to ensure that CR Power's operations, business and transactions are conducted in accordance with the law and the highest standards of propriety.

The Company has set forth matters that require the Board's approval in its Board charter.

During the year under review, the Company strictly complied with the above principles and the Code Provisions A.1.1 and A.1.2 as described below.

A.1.1 The Board has established the Company's purpose, values and strategy, and satisfy itself that these and the Company's culture are aligned. All directors act with integrity, lead by example, and promote the desired culture. Such culture instils and continually reinforces across the organization values of acting lawfully, ethically and responsibly.

A.1.2 The "Chairman's Statement" on pages 21 to 26 of the Annual Report provides a summary of the Group's performance and future prospects on how the Group will preserve value over the longer term and our strategies for delivering the Group's objectives.

除實施董事會章程賦予的權利與責任外，董事會還在以下方面負有最終責任：

- 保持良好的企業管治水準；
- 誠實、公正、勤勉地履行職責；
- 監督本公司業務所涉及的安全、健康及環境事項；
- 建立及鞏固對貪污「零容忍」的文化；
- 遵守法律法規；
- 避免利益衝突；
- 促使本公司成為優秀企業公民；及
- 獲取和保持社區對公司的尊重。

非執行董事應當盡合理所能，確保華潤電力的經營、業務及交易均合法、合規。

本公司於董事會章程中載列須經董事會批准的事項。

於回顧年度，本公司嚴格遵守上述原則以及下文所述的守則條文第A.1.1條及第A.1.2條。

A.1.1 董事會已確立本公司的宗旨、價值及策略，並相信此與本公司文化一致。所有董事均誠信行事、以身作則，並促進理想文化。此文化於整個組織中灌輸並持續強化合法、道德及負責的價值觀。

A.1.2 本年報第21至26頁所載「主席報告」概述本集團表現、本集團維持長久價值之未來前景以及達成本集團目標的策略。

A.2 Corporate Governance Functions

The Board is responsible for performing the corporate governance duties as set out in the Board charter including determining the policy for the corporate governance of the Company, and duties performed by the Board under Code Provision A.2.1.

During the year under review, the Company strictly complied with the Code Provision A.2.1 as described below:

A.2.1 The Board charter includes the duties specified in the Code Provision. The Board performed the corporate governance duties set out in the Board charter including reviewing and determining corporate governance policy (if any), etc.

B. BOARD COMPOSITION AND NOMINATION

B.1 Board Composition, Succession and Evaluation

The board should have a balance of skills, experience and diversity of perspectives appropriate to the requirements of the issuer's business, and should ensure that the Directors devote sufficient time and make contributions to the issuer that are commensurate with their role and board responsibilities. It should ensure that changes to its composition can be managed without undue disruption. It should include a balanced composition of Executive and Non-executive Directors (including independent non-executive directors) so that there is a strong Independent element on the board, which can effectively exercise independent judgement. Non-executive Directors should be of sufficient calibre and number for their views to carry weight.

As at the date of this report, the Board consists of 14 Directors, 4 of whom are Executive Directors, 3 are Non-executive Directors and 7 are Independent Non-executive Directors. The number of Independent Non-executive Directors complied with the requirements of Rule 3.10 and Rule 3.10A of the Listing Rules. The list of Directors as at the date of this report and their biographies are set out in the "Directors and Senior Management" section on page 27 to page 46 of this Annual Report, and are available on the Company's website (www.cr-power.com).

A.2 企業管治職能

董事會負責履行上述董事會章程所載企業管治職責，包括制定本公司的企業管治政策，以及董事會根據守則條文A.2.1履行的職責。

於回顧年度，本公司嚴格遵守守則條文A.2.1，概述如下：

A.2.1 董事會章程包括守則條文所載職責。董事會履行董事會章程中載列的企業管治職能，包括檢討及釐定企業管治政策（如有）等。

B. 董事會的組成及提名

B.1 董事會的組成、交接及評估

董事會應根據發行人業務而具備適當所需技巧、經驗及多樣的觀點與角度，並應確保各董事能按其角色及董事會職責向發行人投入足夠時間並作出貢獻。董事會應確保其組成人員的變動不會帶來不適當的干擾。董事會中執行董事與非執行董事（包括獨立非執行董事）的組合應該保持均衡，以使董事會上有強大的獨立元素，能夠有效地作出獨立判斷。非執行董事應有足夠才幹和人數，以使其意見具有影響力。

於本報告日期，董事會有14名董事，包括執行董事4名、非執行董事3名，及獨立非執行董事7名。獨立非執行董事的人數遵守上市規則第3.10條及第3.10A條的規定。於本報告日期之董事名單及履歷載於本年報第27頁至第46頁「董事及高級管理層」一節，亦可於本公司網站（www.cr-power.com）查詢。



CORPORATE GOVERNANCE REPORT

企業管治報告

Set out below are details of the composition of the Board and its committees as at the date of this report:

於本報告日期，董事會及轄下委員會的成員詳情如下：

Director	董事	Board Designation	Sustainability Committee	Committee Membership		
				Audit and Risk Committee	Remuneration Committee	Nomination Committee
		董事會職位	可持續發展委員會	審核與風險委員會	薪酬委員會	提名委員會
Shi Baofeng	史寶峰	ED, C	M			C
Wang Bo	王波	ED				
Song Kui	宋葵	ED, VC				
Hou Yongjie	后永傑	ED				
Zhou Bo	周波	NED		M		
Li Chuanji	李傳吉	NED		M		
Zeng Jun	曾俊	NED		M		
Yang Yuchuan	楊玉川	Lead INED		C	M	
Elsie Leung Oi-sie	梁愛詩	INED		M	C	M
Raymond Ch'ien Kuo Fung	錢果豐	INED	M	M	M	M
Jack So Chak Kwong	蘇澤光	INED	C	M		M
Chan Hak Kan	陳克勤	INED	M		M	
Chan Yung	陳勇	INED	M	M		
Ginny Man Wing Yee	文穎怡	INED		M	M	

Notes:

C: Chairman

ED: Executive Director

NED: Non-executive Director

INED: Independent Non-executive Director

Lead INED: Lead Independent Non-executive Director

M: Member

VC: Vice Chairman

附註：

C: 主席

ED: 執行董事

NED: 非執行董事

INED: 獨立非執行董事

Lead INED: 首席獨立非執行董事

M: 成員

VC: 副主席

In the year under review, the Company strictly complied with the above principles and Code Provisions B.1.1 to B.1.5 and the recommended best practice B.1.6 as described as follows:

B.1.1 The Independent Non-executive Directors accounted for more than one-third of the members of the Board and were expressly identified in all corporate communications that disclosed the names of the Directors.

於回顧年度，本公司嚴格遵守上述原則與守則條文B.1.1至B.1.5，以及最佳常規B.1.6，概述如下：

B.1.1 獨立非執行董事佔董事會成員總數的三分之一以上，且在所有披露董事姓名的公司通訊中均指明其身份。

B.1.2 The Company posts the names and biographical details of the Board members on its website (www.cr-power.com), with their designations in the Board clearly stated. The Company also posts on the website of the HKEx an updated list of its Directors identifying their roles and functions and whether they are Independent Non-executive Directors.

During the year, the Board reviewed the implementation and effectiveness of the Board Diversity Policy and took into account the objectives set out in the policy in reviewing its Board composition to ensure that it has a balanced composition of skills and experience in line with the requirements of the Company's businesses.

B.1.3 The Board has established mechanisms to ensure independent views and input are available to the Board and has reviewed the implementation and effectiveness of such mechanism. Taking into account the following channels, the Board considered that the Company had effective mechanisms to ensure strong independence of the Board:

- Has a sufficient number of Independent Non-executive Directors as at the date of this report representing more than one-third of the Board all of which continue to devote adequate time contribution to the Company;
- All Independent Non-executive Directors share their views and opinions through Board meetings and Board Committee meetings. Heads of core departments and particular business units would be invited to join such meetings on Independent Non-executive Directors' requests;

B.1.2 本公司於網站 (www.cr-power.com) 載列董事會成員的姓名及履歷，並註明董事身份。本公司亦於聯交所網站刊登其最新董事名單，指明職位和職能及是否為獨立非執行董事。

年內，董事會已檢討董事會成員多元化政策的實施及成效，並在檢討董事會組成時考慮政策所載的目標，以確保董事會具備符合本公司業務需要的平衡技能及經驗。

B.1.3 董事會已設立機制，以確保董事會能獲得獨立意見及建議，並檢討該機制的實施情況及有效性。考慮到以下渠道，董事會認為本公司已建立持續有效的機制，以確保董事會擁有高度獨立性：

- 截至本報告日有足夠獨立非執行董事，佔董事會的三分之一以上，且彼等均繼續為本公司投入充足時間作出貢獻；
- 所有獨立非執行董事通過董事會會議及董事委員會會議與核心部門負責人分享其觀點及意見，於獨立非執行董事的要求下，特定業務單位將獲邀請參加該等會議；



CORPORATE GOVERNANCE REPORT

企業管治報告

- Site visits are arranged for Independent Non-executive Directors from time to time to enhance their understanding of the Company's operations and development;

During the year, the Independent Non-executive Directors visited the Group's certain projects in Chongqing and Xinjiang including thermal power projects, new energy projects and integrated energy projects. The site visits enabled the Independent Non-executive Directors to meet with the Company's front-line staff and local management team and also gain first-hand information of the power industry in China.

- Annual meeting between the Chairman and all Independent Non-executive Directors without the presence of other Directors was held for providing effective platform for the Chairman to listen to independent views on various issues concerning the Group; and
- Independent professional advice would be provided to Directors upon reasonable request to assist them to perform their duties to the Company.

B.1.4 Board evaluation is conducted on a regular basis at least once every two years. The Board evaluation is expected to be conducted in 2026 and the Board evaluation results will be published in the Corporate Governance Report in 2026. This evaluation could be conducted by consulting each Director regarding the attendance of the Board and Committee meetings, the director training, Board diversity and improvements.

B.1.5 The Company maintains a board skill matrix which includes the combination of skills, experience and diversity of the Directors serves the purpose, values, strategy and desired culture of the Company, and will be disclosed in the annual report starting from 2026.

B.1.6 In the year under review, none of the Independent Non-executive Directors held cross-directorships or had significant links with other Directors through involvements in other companies. Please refer to page 34 to page 40 of this Annual Report for each of the Independent Non-executive Directors' biographies.

- 安排獨立非執行董事進行實地考察，以加強彼等對本公司營運及發展的了解；

本年度，獨立非執行董事到訪了本集團位於重慶和新疆的火電項目、新能源項目及綜合能源項目。現場考察令獨立非執行董事有機會與本公司位於當地的一線員工和管理團隊會面，亦可了解中國電力行業的第一手資料。

- 於其他董事不在場的情況下，主席及所有獨立非執行董事舉行年度會議，為主席提供有效平台以聽取有關本集團各種問題的獨立意見；及
- 董事作出合理要求時，將向彼等提供獨立專業意見，以協助彼等履行對本公司的職責。

B.1.4 董事會評估至少每兩年定期進行。董事會評估預計將於2026年進行，其評估結果將刊載於2026年企業管治報告。此項評估可以董事會及各委員會會議出席率、董事培訓、董事會多元化及需改進事項，徵求各董事意見的方式進行。

B.1.5 本公司編製董事會技能表，該董事會技能表包含董事的技能、經驗和多元化背景，以符合本公司的目的、價值觀、策略和期望的企業文化，並將自2026年的年度報告內披露。

B.1.6 於回顧年度，獨立非執行董事概無通過參與其他公司而與其他董事進行交叉管理或有重大聯繫。有關獨立非執行董事的個人簡歷，請參閱本年度報告第34頁至第40頁。

B.2 Appointment, Re-election and Removal of Directors

The Board's Nomination Committee sets and reviews the criteria for new Director appointments having regard to the overall composition of the Board.

The Board seeks to ensure that each Director:

- is a person of integrity;
- has sufficient time available and abilities to perform his or her role effectively;
- brings an independent and questioning mind to his or her role which enables him or her to exercise sound judgment;
- enhances the breadth and depth of skills and knowledge of the Board as a whole; and
- enhances the experience and diversity of the Board as a whole.

During the year under review, the Company strictly complied with the above principles and Code Provisions B.2.1 to B.2.4 as described as follows:

B.2.1 Directors' attendance of Board meetings and Committee meetings is set out on pages 129, 117, 128, 141 and 143 of this Annual Report. Each of the Executive Directors and Non-executive Directors (including Independent Non-executive Directors) ensured that he/she gave sufficient time and attention to the affairs of the Company.

B.2.2 There is no fixed service term for each Non-executive Director. All Directors are subject to regular retirement (at least once in every three years) and retiring Directors are eligible for re-election. The staggered structure enables the Board to change its composition in an orderly manner over time while maintaining leadership, stability and continuity, and allows for regular evaluation of the mix of skills and experience, as required.

B.2 董事委任、重選和罷免

董事會提名委員會考慮董事會的整體組成設定及審查新董事委任標準。

董事會力求確保每名董事：

- 為誠信人士；
- 擁有充足時間及能力有效履行職責；
- 以獨立及質疑思維對待其職責，作出可靠判斷；
- 提升董事會的整體技能與知識廣度及深度；及
- 增加董事會的整體經驗及多樣性。

於回顧年度，本公司嚴格遵守上述原則與守則條文B.2.1至B.2.4，概述如下：

B.2.1 董事出席董事會會議及委員會會議的情況載於本年報第129、117、128、141及143頁。每名執行董事及非執行董事（包括獨立非執行董事）確保其分配充足時間及注意力予本公司事務。

B.2.2 每名非執行董事並無特定任期。所有董事均須定期（至少三年一次）退任，退任董事合資格重選連任。該交錯結構使董事會可長期有序變換其組成，同時保持領導力、穩定性及持續性，並可按要求定期評估技能及經驗組合。

CORPORATE GOVERNANCE REPORT

企業管治報告

B.2.3 As at the date of this report, among the Independent Non-executive Directors, Ms. Elsie Leung Oi-sie, Dr. Raymond Ch'ien Kuo Fung and Mr. Jack So Chak Kwong, have served more than 9 years. The three Directors have not engaged in any executive management of the Group. As Independent Non-executive Directors with in-depth understanding of the Company's operations and business, they have expressed objective views and given independent guidance to the Company over the years, and they continue demonstrating firm commitment to the roles. The Directors noted their positive contributions to the development of the Company's strategy and policies through independent, constructive and informed contributions supported by their skill, expertise and qualification and from their active participation at meetings. The Board considers that the long services of them would not affect their exercise of independent judgment and is satisfied that they have the required character, integrity and experience to continue fulfilling the role of the Independent Non-executive Directors. The Board considers these three Directors to be independent and believes that the continued tenure of these three Directors brings considerable stability to the Board.

As abovementioned, as at the date of this report, three out of the seven Independent Non-executive Directors have served more than nine years; and Mr. Yang Yuchuan has been appointed as an Independent Non-executive Director since September 2021. Mr. Chan Hak Kan and Mr. Chan Yung have been both appointed as Independent Non-executive Directors on 19 March 2025, Ms. Ginny Man Wing Yee has been appointed as Independent Non-executive Directors on 19 December 2025.

B.2.3 於本報告日期，獨立非執行董事中，梁愛詩女士、錢果豐博士及蘇澤光先生已任職逾9年。該三名董事並無參與本集團的任何行政管理工作。身為深入了解本公司的經營及業務的獨立非執行董事，彼等多年來已對本公司表達客觀觀點、並已給予獨立指引，且彼等繼續表現出對本身角色的堅定承諾。董事注意到，彼等在技能、專業知識及資質的支持下，通過積極參與會議，為本公司戰略及政策的制定做出獨立、建設性及有的放矢的貢獻。董事會認為，提供長期服務的三位獨立非執行董事不會影響彼等進行獨立判斷，並信納彼等具備繼續擔任獨立非執行董事角色所需的品格、誠信及經驗。董事會認為該三名董事獨立，並相信該三名董事持續任職將為董事會帶來極高的穩定性。

如上述，於本報告日期，七名獨立非執行董事中之三名已任職逾9年，而楊玉川先生則於2021年9月起獲委任為獨立非執行董事，陳克勤先生及陳勇先生均於2025年3月19日起獲委任為獨立非執行董事，文穎怡女士於2025年12月19日獲委任為獨立非執行董事。

B.3 Nomination Committee

The Company has established a Nomination Committee which comprises of 4 members, including 3 Independent Non-executive Directors and 1 Executive Director who is also the Chairman of the Board. In 2025, the Nomination Committee held six meetings during which it performed its duties and responsibilities, including inter alia, the review of composition and performance of the Board and the policy for nomination of Directors and the assessment of independence of Independent Non-executive Directors. The attendance record of the members of the Nomination Committee during the year under review is set out as follows:

Nomination Committee Members	提名委員會委員	Number of meetings attended/ number of meetings held 出席／舉行 會議次數	Attendance rate 出席率
Shi Baofeng (Chairman)	史寶峰 (主席)	6/6	100%
Elsie Leung Oi-sie	梁愛詩	6/6	100%
Raymond Ch'ien Kuo Fung	錢果豐	6/6	100%
Jack So Chak Kwong	蘇澤光	6/6	100%

In the year under review, the Company strictly complied with the principles and Code Provisions B.3.1 to B.3.4 as described as follows:

B.3.1 The major responsibilities of the Nomination Committee are to formulate and implement the policy for nominating candidates for appointment of new directors or for re-election by Shareholders based on criteria such as reputation for integrity, accomplishment and experience, professional and educational background, and potential time commitments, and to assess the independence of Independent Non-executive Directors. The working rules of the Nomination Committee have incorporated the specific duties set out in the Code Provision.

B.3 提名委員會

本公司設有提名委員會，現有4名成員，包括3名獨立非執行董事、和1名執行董事兼董事會主席。於2025年，提名委員會召開了6次會議。於會上履行了其職責及責任，其中包括檢討董事會的組成及績效、董事提名政策及獨立非執行董事的獨立性評估。提名委員會成員於回顧年度的出席記錄載列如下：

於回顧年度，本公司嚴格遵守原則及守則條文B.3.1至B.3.4，概述如下：

B.3.1 提名委員會的主要責任為制訂及實施提名候選人政策，由股東根據誠信聲譽、成就及經驗、專業及教育背景和所能付出的時間等標準委任新董事或進行重選，以及評估獨立非執行董事的獨立性。提名委員會的工作規則已納入守則條文所載特定職責。

CORPORATE GOVERNANCE REPORT

企業管治報告

In considering the new appointment of Directors, the Nomination Committee follows the nomination procedures and the process for nomination of directorship under the nomination policy and assesses candidates on criteria such as perspective, integrity, independent thinking, experience, skill and ability to commit time and effort to carry out duties and responsibilities effectively and makes recommendations to the Board for approval.

B.3.2 The Nomination Committee's working rules are available on the Company's website (www.cr-power.com) and the HKEx website (www.hkexnews.hk).

B.3.3 The Company ensures that the Nomination Committee is provided with sufficient resources to discharge its duties.

Where necessary, the Nomination Committee may seek independent professional advice at the Company's expense, to perform its responsibilities.

B.3.4 If the Board proposes a resolution to elect an individual as an Independent Non-executive Director at the general meeting, it will set out in the circular to Shareholders and/or explanatory statement accompanying the notice of the relevant general meeting:

- the process used for identifying the individual and the reasons why the Board believes the individual should be elected and the reasons why it considers the individual to be independent;
- if the proposed Independent Non-executive Director will be holding their seventh (or more) listed company directorship, the reasons why the Board believes the individual would still be able to devote sufficient time to the board;
- the perspectives, skills and experience that the individual can bring to the Board; and
- how the individual contributes to diversity of the Board.

考慮委任新董事時，提名委員會跟從提名政策項下的提名程序及提名董事的流程，並根據其觀點、誠信、獨立思考能力、經驗、技能及為實際履行職責及職能所能付出的時間及精力等標準評估候選人，並向董事會提呈推薦建議以供審批。

B.3.2 提名委員會的工作規則可於本公司網站 (www.cr-power.com) 及聯交所網站 (www.hkexnews.hk) 查閱。

B.3.3 本公司確保提名委員會獲得充足資源以履行職責。

提名委員會履行職責時如有需要，可徵詢獨立專業意見，費用由本公司支付。

B.3.4 倘董事會於股東大會提呈決議案推舉一名人士擔任獨立非執行董事，則將於致股東的通函及／或相關股東大會通告隨附解釋說明內載列：

- 用於識別該人選的程序以及董事會認為應選任該人士且認為其屬獨立人士的原因；
- 如建議獨立非執行董事將擔任其第七個（或以上）上市公司董事職位，則列明董事會認為該名人士仍可為董事會投放足夠時間的原因；
- 該人士可為董事會貢獻的觀點、技能及經驗；及
- 該人士如何為董事會多元化發展帶來貢獻。

The Company has established a nomination policy of Board members in the Board Charter. Pursuant to the nomination policy, the Company strives to assure that nomination of candidates to stand for election as Board members must go through formal, prudent and transparent procedures. The Board is required to evaluate the overall composition of the Board and the skills of members on a regular basis, in order to prepare succession plans, facilitate smooth handover and to maintain efficiency at all times. Further details of the nomination policy are available on the Company's website (www.cr-power.com).

The Company has established a policy concerning diversity of Board members which is available on the Company's website (www.cr-power.com). The Company strives to achieve diversity of the Board by endorsing the principle that the Board should have a balance of skills, experience and diversity of perspectives appropriate to the Company's business. The Company welcomes a very diverse population of people that reflects the range of cultures and background spanned by its operations. These differences will be taken into account in determining the optimum composition of the Board. The Nomination Committee will consider, and if appropriate, set measurable objectives to implement the policy and review such objectives to ensure appropriateness of the objectives and ascertain the progress made towards achieving those objectives. The Nomination Committee has reviewed the policy and its implementation to ensure its continued effectiveness.

When selecting the candidates for Directors, the Nomination Committee considered the nomination policy and took into account the diversity aspects (including without limitation, gender, age, cultural and educational background) as set out under the board diversity policy. As a result, the Nomination Committee considered that the appointments of Directors were appropriate and that there is sufficient diversity (including gender diversity and diversity in terms of skills, experience, knowledge, length of services and independence) at the Board level. Recognising the importance and benefits of gender diversity, we had appointed one additional female Director in 2025 and the Board will continue to take proactive measures to identify suitable candidates to enhance gender diversity among members of the Board.

本公司於董事會章程中提及有關董事會成員的提名政策。本公司於提名政策中確認提名候選人參與董事會成員選舉須經過正式、嚴謹及透明的程序。董事會需定期對董事會整體構成和成員技能作出評估，以便制定繼任計劃及順利交接，並隨時保持高效狀態。有關提名政策的詳情載於本公司網站 (www.cr-power.com)。

本公司已制定董事會成員多元化政策，詳情載於本公司網站 (www.cr-power.com)。本公司確認董事會應根據本公司業務具備適當技能、經驗及多元化觀點與角度的原則，力求達致董事會多元化。本公司廣納擁有多樣文化及背景的人才。該等差異將作為釐定董事會最佳成員組合的考慮因素。提名委員會將考慮 (如適用) 制定政策的量化目標，並檢討目標以確保目標適當及檢查達標進度。提名委員會已檢討政策及執行情況，確保其持續有效。

在選擇董事候選人時，提名委員會考慮提名政策及董事會多元化政策所載的多元化條件 (包括但不限於性別、年齡、文化及教育背景)。因此，提名委員會認為本公司董事的委任是適宜的，而且董事會層面有足夠的多元化元素 (包括性別多元化；以及技能、經驗、知識、服務年資和獨立性的多樣性)。董事會認識到性別多元化的重要性及益處，我們於2025年新增一名女性董事，並將繼續主動採取措施物色合適候選人，以加強董事會成員的性別多元化。

CORPORATE GOVERNANCE REPORT

企業管治報告

The selection of candidates will be based on a range of diversity elements and measurable objectives which will be reviewed regularly. Measurable objectives include, among others, (i) at least one third of the Board shall be Independent Non-executive Directors; (ii) at least one Director is female and (iii) at least one Director shall have obtained accounting or other professional qualifications. For the year of 2025, all the objectives are fulfilled.

The Group mainly invests, develops, operates and manages power plants and coal mines. Due to the industrial business nature, a majority of our workforce is male. Given the situation of the Company, it may be challenging for the Company to set a measurable objective for achieving gender diversity at workforce level. Nevertheless, the Group is mindful to improve gender diversity in the workforce when recruiting and selecting key management and other personnel across the Group's operations.

As of 31 December 2025, the total number of senior management of the Group is 8, among which the number of female senior management is 1 (12.5%), and the number of male senior management is 7 (87.5%).

As of 31 December 2025, the total number of employees of the Group is 21,858, among which the number of female employees is 3,035 (13.89%), and the number of male employees is 18,823 (86.11%).

候選人的選聘將基於一系列多元化因素和可計量目標，並將定期進行檢討。可計量目標包括(i)董事會至少三分之一為獨立非執行董事；(ii)至少一名董事為女性；及(iii)至少一名董事應擁有會計或其他專業資格。就2025年度而言，所有目標均已達成。

本集團主要從事投資、開發、運營和管理發電廠及煤礦項目。由於行業業務性質，我們大部分僱員為男性。鑒於本公司的情况，本公司為實現僱員層面的性別多元化而設定一個可計量目標可能具有挑戰性。儘管如此，本集團在聘請及選拔本集團業務的主要管理人員及其他人員時注意改善員工隊伍的性別多元化。

截至2025年12月31日，本集團高級管理人員為8人，當中女性高管人數為1人（佔比12.5%），男性高管人數為7人（佔比87.5%）。

截至2025年12月31日，本集團僱員總數21,858人，其中女性員工3,035人，佔比13.89%；男性員工18,823人，佔比86.11%。

C. DIRECTORS' RESPONSIBILITIES, DELEGATION AND BOARD PROCEEDINGS

C.1 Responsibilities of Directors

The Board plays a central supporting and supervisory role in the Company's corporate governance structure, provides leadership and guidance to the Group's activities and development and oversees the work of the management and its execution of the Company's business strategies. Given the essential unitary nature of the Board, Non-executive Directors have the same duties of care and skill and fiduciary duties as Executive Directors.

In the year under review, the Company strictly complied with the above principle and Code Provisions C.1.1 to C.1.7 and Recommended Best Practice C.1.8 as described as follows:

C.1.1 All newly appointed Directors will receive a comprehensive, formal and tailored induction on the first occasion of their appointment in order to ensure that they will have a proper understanding of the operations and business of the Company and that they will be fully aware of their personal responsibilities under the statute and common law, the Listing Rules, applicable legal and other regulatory requirements, and the Company's business and governance policies.

Mr. Zeng Jun, Mr. Chan Hak Kan, Mr. Chan Yung, Mr. Liu Xiusheng (note), Ms. Ginny Man Wing Yee and Mr. Hou Yongjie being Directors appointed during 2025 and as at the date of this report of this Annual Report, obtained the legal advice referred in Rule 3.09D of the Listing Rules on 13 February 2025, 3 March 2025, 4 March 2025, 4 September 2025, 8 December 2025 and 17 December 2025, respectively, and each of them has confirmed that he/she understood his/her obligations as a Director.

C.1.2 Non-executive Directors (including Independent Non-executive Directors) actively participated in Board meetings of the Company. The Company's Audit and Risk Committee, Remuneration Committee, Nomination Committee and Sustainability Committee comprise a majority of Independent Non-executive Directors.

Note: Mr. Liu Xiusheng had resigned as the Executive Director of the Company on 19 December 2025.

C. 董事責任、權力轉授及董事會程序

C.1 董事責任

董事會於本公司企業管治架構中發揮中心支持及監督作用，對本集團的活動及發展提供領導和指引，並監督管理層工作及執行本公司業務戰略。鑒於董事會的基本統一性質，非執行董事與執行董事均負有相同的謹慎及技能及信託責任。

於回顧年度，本公司嚴格遵守上述原則與守則條文C.1.1至C.1.7及建議最佳常規C.1.8，概述如下：

C.1.1 所有新任董事均於首次獲委任時接獲內容因人而異的全面正式就任須知，以確保彼等適當了解本公司運作及業務，並充分知悉其本人根據成文法及普通法、上市規則、相關法律及其他監管規定和本公司業務及管治政策的職責。

於2025年內及截至本年報日期期間獲委任之董事曾俊先生、陳克勤先生、陳勇先生、劉秀生先生(註)、文穎怡女士及后永傑先生已分別於2025年2月13日、2025年3月3日、2025年3月4日、2025年9月4日、2025年12月8日及2025年12月17日取得上市規則第3.09D條所述之法律意見，而彼等已確認了解其作為董事之責任。

C.1.2 非執行董事(包括獨立非執行董事)積極參與本公司董事會會議。本公司審核與風險委員會、薪酬委員會、提名委員會及可持續發展委員會的大部分成員均為獨立非執行董事。

註：劉秀生先生已於2025年12月19日辭任公司執行董事。



CORPORATE GOVERNANCE REPORT

企業管治報告

The Directors were encouraged to participate in continuous professional development programs at the Company's expense to remain abreast of changes and developments impacting the business of the Company.

The roles of Independent Non-executive Directors also include providing their independent views to the Board and management on business proposals and strategies and supporting the implementation of these strategies. Independent Non-executive Directors shall take lead in Board meetings in the event of any conflicts of interest. They also scrutinise and monitor senior management's performance in meeting goals and objectives. During the year, the Independent Non-executive Directors also examined the Group's operations to broaden their knowledge of the Group's business.

C.1.3 The Company has adopted the Model Code set out in Appendix C3 to the Listing Rules as the code of conduct regarding securities transactions by the Directors. Having made specific enquiry of all Directors, the Company confirmed that all Directors have complied with their obligations regarding dealings in securities of the Company under the Model Code throughout the year.

The Company has also established written guidelines for senior management and employees in certain functions in respect of their dealings in the securities of the Company for their strict compliance. The Company issued notices to all Directors, senior management and relevant employees reminding them to comply with the restriction on dealing of securities of the Company under the above code and guidelines 60 days prior to the publication of the annual results and 30 days prior to the publication of the interim results.

The Company's Executive and Non-executive Directors (including Independent Non-executive Directors) participated in various continuous professional development programs to develop and refresh their knowledge and skills to help ensure that their contribution to the Board remains informed and relevant. Directors are encouraged to participate in professional training programs and the Company also organizes and funds such training programs.

本公司鼓勵董事參與持續專業發展計劃以了解對本公司業務產生影響的變化與發展，並為此支付費用。

獨立非執行董事的職責亦包括向董事會及管理層提供有關商業計劃和策略的獨立意見並支持該等策略的實施。如有任何利益衝突，獨立非執行董事應主持董事會會議。彼等亦監察及監視高級管理層在實現目的及目標時的表現。年內，獨立非執行董事考察了本集團的業務，以增進其對本集團業務的理解。

C.1.3 本公司已採納上市規則附錄C3的標準守則，作為董事進行證券交易的操守準則。經向各位董事作出特定查詢，本公司確認於整個年度，所有董事一直遵守標準守則中有關董事進行本公司證券交易的職責。

本公司亦已制定高級管理人員及擔任部分職能的僱員買賣本公司證券時須嚴格遵守的書面指引。本公司亦於年度業績公佈前60天和中期業績公佈前30天通知所有董事、高級管理人員和有關僱員遵守上述有關限制買賣本公司證券的守則及指引。

本公司執行與非執行董事(包括獨立非執行董事)參與多項持續專業發展課程，提升及更新知識和技能以確保他們對董事會的貢獻是有依據及適當的。本公司鼓勵董事參與專業培訓課程，亦自行組織及資助有關培訓課程。

CORPORATE GOVERNANCE REPORT

企業管治報告

During the year ended 31 December 2025, the Directors participated in training programs regarding Directors' responsibilities and duties and examined the Company's operations. The Company has received the Directors' training records, which are summarised as follows:

截至2025年12月31日止年度，董事參與了有關董事職責的培訓計劃並考察了本公司的運營活動。本公司已收到董事有關培訓記錄。出席記錄概述如下：

		Training on recent development of the Listing Rules, corporate governance and Directors' responsibilities 有關上市規則、企業管治及董事責任近期發展的培訓	Site visits to thermal power plants, renewable power projects or other operations 實地考察火力發電廠、可再生能源項目或其他業務
Shi Baofeng	史寶峰	✓	✓
Wang Bo	王波	✓	✓
Song Kui	宋葵	✓	✓
Hou Yongjie	后永傑	✓	✓
Zhou Bo	周波	✓	✓
Li Chuanji	李傳吉	✓	✓
Zeng Jun (Note 1)	曾俊(附註1)	✓	✓
Yang Yuchuan	楊玉川	✓	✓
Elsie Leung Oi-sie	梁愛詩	✓	—
Raymond Ch'ien Kuo Fung	錢果豐	✓	—
Jack So Chak Kwong	蘇澤光	✓	✓
Chan Hak Kan (Note 2)	陳克勤(附註2)	✓	—
Chan Yung (Note 3)	陳勇(附註3)	✓	✓
Ginny Man Wing Yee (Note 4)	文穎怡(附註4)	✓	N/A 不適用
Zhang Yingzhong (Note 5)	張應中(附註5)	✓	✓
Liu Xiusheng (Note 6)	劉秀生(附註6)	✓	✓

Notes:

- Mr. Zeng Jun was appointed as a Non-executive Director with effect from 18 February 2025.
- Mr. Chan Hak Kan was appointed as an Independent Non-executive Director with effect from 19 March 2025.
- Mr. Chan Yung was appointed as an Independent Non-executive Director with effect from 19 March 2025.
- Ms. Ginny Man Wing Yee was appointed as an Independent Non-executive Director with effect from 19 December 2025. No site visit was organised by the Group after her appointment.
- Mr. Zhang Yingzhong resigned as a Non-executive Director with effect from 6 June 2025.
- Mr. Liu Xiusheng was appointed as an Executive Director with effect from 12 September 2025 and resigned with effect from 19 December 2025.

附註：

- 曾俊先生獲委任為非執行董事，自2025年2月18日生效。
- 陳克勤先生獲委任為獨立非執行董事，自2025年3月19日生效。
- 陳勇先生獲委任為獨立非執行董事，自2025年3月19日生效。
- 文穎怡女士獲委任為獨立非執行董事，自2025年12月19日生效。她被任命後，本集團沒有組織實地考察。
- 張應中先生辭任非執行董事，自2025年6月6日生效。
- 劉秀生先生於2025年9月12日獲委任為執行董事，並於2025年12月19日辭任。



CORPORATE GOVERNANCE REPORT

企業管治報告

- C.1.4 Directors have disclosed to the Company at the time of their appointments, and on a periodic basis, the number and nature of offices held in public companies or organisations and other significant commitments, with the identity of the public companies or organisations and an indication of the time involved. Such disclosures were made annually, and one may refer to pages 27 to 40 to this annual report for further details.
- C.1.5 Independent Non-executive Directors and other Non-executive Directors actively participated in Board meetings and Committee meetings on which they serve. In order to develop a balanced understanding of the views of Shareholders, the Executive Directors participated in roadshows and investor meetings to meet with institutional investors during the year. As laid out in the attendance table in C.5.1 on page 129 of this Annual Report, majority of the Directors attended the annual general meeting. The Company sets the date of the annual general meeting at the beginning of a year so all Directors are encouraged to attend the annual general meeting to enhance communication with Shareholders. For the Company's report on communication with Shareholders, please refer to page 146 to 153 of the Annual Report.
- C.1.6 Independent Non-executive Directors and other Non-executive Directors actively participated in Board meetings and Committee meetings and made a positive contribution to the development of the Company's strategy and policies through independent, constructive and informed comments.
- C.1.7 The Company has arranged corporate liability insurance coverage in respect of legal actions against its Directors.
- C.1.4 董事已於獲委任時及定期向本公司披露於上市公司或組織擔任的職位及其他主要工作的數目及性質，說明上市公司或組織的資料及說明參與時間。此類披露於每年進行，詳見本年報第27頁至第40頁。
- C.1.5 獨立非執行董事及其他非執行董事積極參與董事會會議及其擔任成員的委員會會議。為形成對股東意見的均衡了解，年內執行董事參加了業績路演及投資者討論會與機構投資者會面。如本年報第129頁C.5.1的出席記錄表所載，大多數董事出席了股東週年大會。本公司於每年年初確定股東週年大會的日期，鼓勵所有董事出席股東週年大會以加強與股東的溝通。本公司與股東交流情況的報告，請參閱年報第146頁至153頁。
- C.1.6 獨立非執行董事及其他非執行董事積極參與董事會會議及委員會會議並透過獨立、建設性及有的放矢的意見對本公司戰略及政策發展作出正面貢獻。
- C.1.7 本公司已就董事可能面對法律行動而購買公司責任險。

C.2 The Chairman and the President

In the year under review, the Company strictly complied with the Code Principle and Code Provisions C.2.1 to C.2.9 as described below:

C.2.1 The division of responsibilities between the Chairman and the President has been clearly established and set out in writing. Under Code Provision C.2.1, the role of the Chairman and the President should be separate to ensure a balance of power and authority. The Chairman's primary responsibilities include deciding on the meeting schedule and agenda, formulating Board policies, ensuring Board effectiveness, promoting the Company and maintaining the Company's corporate governance. Whereas the President is delegated authority from, and is responsible to, the Board for managing the Group's business, including the implementation of the strategies and initiatives adopted by the Board.

During the period under review and up to the date of this Annual Report, none of the members of the Board has any connections (including financial, business, family relationship and other material/related relationships) with each other (including between the Chairman and the President).

C.2.2 All Directors were properly briefed on issues arising at Board meetings. Any enquiries and requests from the Directors were followed up and responded to by the management of the Company in a timely manner.

C.2.3 The Board papers contained sufficient details and Directors were given reasonable time to review the contents before the meetings. All Directors who were present at the Board meetings received adequate information, which must be accurate, clear, complete and reliable, in a timely manner, prior to the meetings.

C.2 主席及總裁

於回顧年度，本公司嚴格遵守守則原則與守則條文C.2.1至C.2.9，概述如下：

C.2.1 主席與總裁之間職責的分工已清楚界定並以書面載列。根據守則條文第C.2.1，主席與總裁應分別由不同人士擔任，以確保權力和授權分配均衡。主席的主要責任包括決定會議計劃及議程、制訂董事會政策、確保董事會的有效性、促進本公司發展及維持本公司企業管治。總裁已獲董事會授權及就管理本集團業務向董事會負責，包括實施董事會採納的戰略及提議。

報告期內及截至本年報日期，董事會成員之間（包括主席與總裁之間）並無任何關係（包括財務、業務、家族關係及其他重大／相關關係）。

C.2.2 全體董事均適當知悉董事會會議上提出的事項。董事的任何查詢及要求均由本公司管理層及時跟進及回應。

C.2.3 董事會文件載有充分詳情，且董事亦獲合理時間於會議舉行前審閱有關內容。董事會會議的全體與會董事在會議召開之前均已及時收到充足資料，而有關資料必須準確清晰及完備可靠。

CORPORATE GOVERNANCE REPORT

企業管治報告

- C.2.4 One of the Chairman's responsibilities is to provide leadership for the Board. The Chairman ensures that the Board works effectively and performs its responsibilities, and that all key and appropriate issues are discussed by the Board in a timely manner. The Chairman, with the help of other Executive Directors and Company Secretary, is primarily responsible for drawing up and approving the agenda for each Board meeting taking into account, where appropriate, any matters proposed by other Directors for inclusion in the agenda. The Chairman should delegate this responsibility to a designated Director or the Company Secretary in the event of his absence at a Board meeting.
- C.2.5 The Chairman takes primary responsibility for ensuring that good corporate governance practices and procedures are established. The Chairman meets regularly with Independent Non-executive Directors to discuss, among others, suggestions and feedback with regard to Board and corporate governance practices and procedures and areas for improvement.
- C.2.6 The Chairman encourages all Directors to make a full and active contribution to the Board's affairs and takes the lead to ensure that the Board acts in the best interests of the Company. The Chairman also encourages Directors with different views to voice their concerns, allows sufficient time for discussion of issues and ensures that Board decisions fairly reflect Board consensus.
- C.2.7 The Chairman, Mr. Shi Baofeng, held a meeting with the Independent Non-executive Directors without the presence of other Executive Directors, Non-executive Directors or management in December 2025.
- C.2.8 The Chairman ensures that appropriate steps are taken to provide effective communication with Shareholders and that their views are communicated to the Board as a whole.
- C.2.9 The Chairman promotes a culture of openness and debate by facilitating the effective contribution of Non-executive Directors and ensures constructive relations between Executive and Non-executive Directors.
- C.2.4 主席的責任之一為領導董事會。主席確保董事會有效運作以履行責任，並及時討論所有關鍵及相關事項。主席接受其他執行董事及公司秘書的協助，主要負責每次董事會會議議程的起草及審批，並考慮(如適當)將其他董事提議的事項納入議程。倘主席無法出席董事會會議，則應委託指定董事或公司秘書履行該職責。
- C.2.5 主席主要負責確保建立良好的企業管治常規及程序。主席與獨立非執行董事定期會面，討論(其中包括)有關董事會及企業管治常規和程序及改善範圍的建議及反饋。
- C.2.6 主席鼓勵所有董事對董事會事務作出全面積極貢獻並發揮指導作用，確保董事會行事符合本公司最佳利益。主席亦鼓勵持不同意見的董事表達本身關注的事宜，並給予充足時間討論有關事宜，確保董事會的決定公正反映董事會的共識。
- C.2.7 於2025年12月，主席史寶峰先生與獨立非執行董事召開會議，其他執行董事、非執行董事或管理層並無出席會議。
- C.2.8 主席確保採取適當步驟與股東有效溝通，然後將股東意見傳達予董事會全體董事。
- C.2.9 主席提倡公開、積極討論的文化，促進非執行董事作出有效貢獻並確保執行董事與非執行董事之間的良好關係。

C.3 Management Functions

In the year under review, the Company strictly complied with the Code principle and Code Provisions C.3.1 to C.3.3 as described below:

C.3.1 The Board is mainly responsible for formulating and approving the business strategies, objectives, policies and plans of the Group, and monitoring the execution of the Group's strategies. It is also responsible for overseeing the operational and financial performance of the Group and establishing appropriate risk control policies and procedures in order to ensure that the strategic objectives of the Group are achieved. In addition, the Board is also responsible for improving the corporate governance structure and enhancing communications with Shareholders.

The Board delegates its management and administration functions to management and gives clear directions as to the powers of management at the same time, in particular, with respect to the circumstances where management should report back and obtain prior approval from the Board before making decisions or entering into any commitments on the Company's behalf.

C.3.2 The Board charter has laid out clearly the role of the Board, including matters which are reserved for Board approval and the functions delegated to management. The Board charter is reviewed regularly and amended where necessary to take into account of any changes in law and governance practices as well as any changes in business operations.

C.3.3 The Company has formal letter of appointment for all Directors setting out the key terms and conditions of their appointment.

C.3 管理功能

於回顧年度，本公司嚴格遵守守則原則與守則條文C.3.1至C.3.3，概述如下：

C.3.1 董事會主要負責制訂並批准本集團的業務戰略、目標、政策及計劃，監督本集團的戰略執行、營運及財務表現，並制定適當的風險控制政策與程序，確保本集團戰略目標的實現。此外，董事會亦負責完善企業管治架構，促進與股東的溝通。

董事會將其管理及行政功能方面的權利轉授予管理層，同時就管理層的權利給予清晰的指引，特別是在管理層應向董事會匯報以及在代表本公司做出任何決定或訂立任何承諾前應取得董事會批准等方面事宜。

C.3.2 董事會章程列明董事會的職責，包括需留待董事會批准及對管理層授權職能的事宜。董事會章程會定期審閱並在必要情況下修改，以納入任何法律和管治常規的變更以及任何業務營運的變動。

C.3.3 本公司與全體董事訂有正式委任函，當中載列有關委任的主要條款和條件。

CORPORATE GOVERNANCE REPORT

企業管治報告

C.4 Board committees

During the year under review, the Company strictly complied with the Code principle and Code Provisions C.4.1 and C.4.2 as described below:

C.4.1 The Company has established in writing working rules for the Committees (namely, Audit and Risk, Nomination, Remuneration and Sustainability Committees) of the Board and clearly stipulated the duties and terms of reference of the Board Committees. The Working Rules or Terms of Reference (where applicable) of the Board Committees are available on the Company's website (www.cr-power.com) and the HKEx website (www.hkexnews.hk).

C.4.2 The Working Rules or Terms of Reference (where applicable) of each Board Committee require it to report back to the Board on its decisions and recommendations.

In addition to the Nomination Committee, Remuneration Committee and Audit and Risk Committee meetings held as mentioned on pages 117, 143 and 141 of this Annual Report, the Sustainability Committee also held two meetings in 2025. The attendance record of the members of the Sustainability Committee during the year under review is set out as follows:

Sustainability Committee Members	可持續發展委員會委員	Number of meetings attended/number of meetings held 出席／舉行會議次數	Attendance rate 出席率
Jack So Chak Kwong (Chairman)	蘇澤光 (主席)	2/2	100%
Shi Baofeng	史寶峰	2/2	100%
Raymond Ch'ien Kuo Fung	錢果豐	2/2	100%
Chan Hak Kan (Note 1)	陳克勤 (附註1)	2/2	100%
Chan Yung (Note 2)	陳勇 (附註2)	2/2	100%

Notes:

- Mr. Chan Hak Kan was appointed as a member of the Sustainability Committee on 19 March 2025.
- Mr. Chan Yung was appointed as a member of the Sustainability Committee on 19 March 2025.

The major responsibilities of the Sustainability Committee include reviewing, and making recommendations to the Board on, the Company's policy and performance in relation to the environmental protection, health, safety, community relations and sustainability issues.

C.4 董事會轄下的委員會

於回顧年度，本公司嚴格遵守守則原則與守則條文C.4.1及C.4.2，概述如下：

C.4.1 本公司以書面形式確立董事會轄下的委員會（即審核與風險、提名、薪酬及可持續發展委員會）的工作規則，明確了董事會委員會的職責和職權範圍。有關董事會委員會的《工作規則》或《職權範圍》（於各委員會適用情況下）可於本公司網站（www.cr-power.com）及聯交所網站（www.hkexnews.hk）查閱。

C.4.2 各董事會委員會的《工作規則》或《職權範圍》（於各委員會適用情況下）均規定須向董事會匯報決定及建議。

除本年報第117頁、第143頁及141頁提及的提名委員會、薪酬委員會和審核與風險委員會會議之外，可持續發展委員會於2025年亦召開兩次會議。可持續發展委員會成員於回顧年度的出席記錄載列如下：

附註：

- 陳克勤先生於2025年3月19日獲委任為可持續發展委員會委員。
- 陳勇先生於2025年3月19日獲委任為可持續發展委員會委員。

可持續發展委員會的主要職責包括對關於環境保護、健康、安全、社區關係及可持續發展方面的公司政策和表現進行檢討及向董事會提供建議。

CORPORATE GOVERNANCE REPORT

企業管治報告

C.5 Conduct of Board Proceedings and Supply of and Access to Information

In the year under review, the Company strictly complied with the Code principle and Code Provisions C.5.1 to C.5.10, as described as follows:

C.5.1 Pursuant to Code Provision C.5.1, meetings of the Board should be held at least four times a year at approximately quarterly intervals. During the year of 2025, the Board held a total of fifteen Board meetings. Each meeting involved the active in person participation of a majority of Directors entitled to be present online or offline. The former and current Directors' attendance at the meetings of the Board and the AGM during the year is as follows:

C.5 董事會議事程序及資料提供及使用

於回顧年度，本公司嚴格遵守守則原則與守則條文C.5.1至C.5.10，概述如下：

C.5.1 根據第C.5.1條守則條文，董事會會議每年最少須舉行四次，約每季舉行一次。於2025年度內，董事會共舉行十五次董事會會議。每次會議均有大部分有權出席會議的董事親身或線上出席。前任及現任董事出席本年度董事會會議及股東週年大會的情況如下：

		Number of board meetings attended 出席董事會會議次數	Attendance rate of board meetings during the office of directorship 任職董事期間董事會會議出席率	Attendance of the AGM 出席股東週年大會
Executive Directors 執行董事				
Shi Baofeng	史寶峰	14/15	93%	√
Wang Bo	王波	13/15	87%	√
Song Kui	宋葵	11/15	73%	—
Hou Yongjie (Note 1)	后永傑 (附註1)	1/1	100%	N/A 不適用
Liu Xiusheng (Note 2)	劉秀生 (附註2)	0/1	0%	N/A 不適用
Non-executive Directors 非執行董事				
Zhou Bo	周波	14/15	93%	√
Li Chuanji	李傳吉	15/15	100%	√
Zeng Jun (Note 3)	曾俊 (附註3)	13/13	100%	√
Zhang Yingzhong (Note 4)	張應中 (附註4)	5/5	100%	—
Independent Non-executive Directors 獨立非執行董事				
Yang Yuchuan (Lead Independent Non-executive Director)	楊玉川 (首席獨立非執行董事)	15/15	100%	√
Elsie Leung Oi-sie	梁愛詩	14/15	93%	—
Raymond Ch'ien Kuo Fung	錢果豐	14/15	93%	√
Jack So Chak Kwong	蘇澤光	15/15	100%	√
Chan Hak Kan (Note 5)	陳克勤 (附註5)	13/13	100%	√
Chan Yung (Note 6)	陳勇 (附註6)	13/13	100%	√
Ginny Man Wing Yee (Note 7)	文穎怡 (附註7)	1/1	100%	N/A 不適用

CORPORATE GOVERNANCE REPORT

企業管治報告

Notes:

1. Mr. Hou Yongjie was appointed as an Executive Director with effect from 19 December 2025.
2. Mr. Liu Xiusheng was appointed as an Executive Director with effect from 12 September 2025 and resigned with effect from 19 December 2025.
3. Ms. Zeng Jun was appointed as a Non-executive Director with effect from 18 February 2025.
4. Mr. Zhang Yingzhong resigned as a Non-executive Director with effect from 6 June 2025.
5. Mr. Chan Hak Kan was appointed as an Independent Non-executive Director with effect from 19 March 2025.
6. Mr. Chan Yung was appointed as an Independent Non-executive Director with effect from 19 March 2025.
7. Ms. Ginny Man Wing Yee was appointed as an Independent Non-executive Director with effect from 19 December 2025.

C.5.2 In 2025 and from onwards, arrangements were in place to ensure that all Directors were given an opportunity to include matters in the agenda for regular Board meetings. The Board is supported by four committees, namely the Audit and Risk Committee, the Nomination Committee, the Remuneration Committee and the Sustainability Committee to ensure that it is well equipped to discharge its responsibilities. The working rules of each committee shall be updated regularly thereafter to take into account of changes in the rules and regulations and governance practices from time to time. The chairpersons of respective committees report to the Board regularly and make recommendations on matters discussed when appropriate. Senior management of the Company may attend committee meetings upon invitation by the chairpersons of the committees.

附註：

1. 后永傑先生獲委任為執行董事，自2025年12月19日生效。
2. 劉秀生先生於2025年9月12日獲委任為執行董事，並於2025年12月19日辭任。
3. 曾俊先生獲委任為非執行董事，自2025年2月18日起生效。
4. 張應中先生辭任非執行董事，自2025年6月6日生效。
5. 陳克勤先生獲委任為獨立非執行董事，自2025年3月19日起生效。
6. 陳勇先生獲委任為獨立非執行董事，自2025年3月19日起生效。
7. 文韻怡女士獲委任為本公司獨立非執行董事，自2025年12月19日起生效。

C.5.2 自2025年以來，董事會定期會議均經過妥善安排，確保全體董事均有機會提出列入會議議程的商討事項。董事會下設四個委員會：審核與風險委員會、提名委員會、薪酬委員會及可持續發展委員會，以確保良好地履行責任。公司將定期更新每個委員會的工作規則，以納入規則、法規和管治常規的不時變更。每個委員會的主席定期向董事會匯報，必要時會就所議事項提出建議。經委員會主席邀請，本公司高級管理層可出席委員會會議。

- C.5.3 In the year under review, notice of at least 14 days was given for regular Board meetings, giving all Directors an opportunity to attend. For all other Board meetings, reasonable notice was given. The Board aims to set dates of regular meetings, annual general meeting and site visits at the start of each year, so that all Directors can make proper arrangements to ensure attendance of the meetings and visits.
- C.5.4 Duly appointed meeting secretaries attended all the Board meetings and Board Committee meetings in 2025. Minutes of Board meetings and meetings of Board Committees were kept by the Company Secretary or duly appointed personnel and were arranged to be reviewed by the Directors present at the meetings before they were signed by the chairperson of the respective meetings. Such minutes will be made available by the Company for inspection at any reasonable time on reasonable notice by any Director when he/she deems necessary.
- C.5.5 Minutes of Board meetings and meetings of Board Committees recorded in detail the matters considered by the Board or Board Committees and decisions reached at the meetings, including any concerns raised by Directors or dissenting views expressed. Draft and final versions of minutes of Board meetings and meetings of Board Committees were sent to all Directors for their comments and records respectively, within a reasonable time after the Board or Board Committees meetings were held.
- C.5.6 The Board charter sets out the policy that Directors, especially Non-executive Directors should be provided with sufficient resources in the furtherance of their duties as Board/Committees members, including access to independent professional advice, if necessary, at the Company's expense.
- C.5.3 於回顧年度內，董事會定期會議均提前至少14天發出通知，讓所有董事均有機會出席。至於其他董事會會議，亦發出合理通知。董事會致力於每年年初確定定期會議、股東週年大會及實地考察的日期，讓全體董事均可作出適當安排，確保可以出席有關會議及考察。
- C.5.4 經正式委任的會議秘書已出席2025年舉行的所有董事會會議及轄下委員會會議。董事會及轄下委員會的會議記錄由公司秘書或正式委任的人員備存，先安排與會董事審核，再由相關會議主席簽署。當董事有需要並發出合理通知時，本公司將於合理時段提供有關會議記錄供其查閱。
- C.5.5 董事會及轄下委員會的會議記錄，詳細記錄董事會或轄下委員會會議上考慮的事項及作出的決定，包括任何董事提出的關注事項或表達的異議。董事會或董事委員會會議結束後，相關會議記錄初稿和終稿將於合理時段寄予全體董事分別以供發表意見及作為記錄。
- C.5.6 董事會章程的政策訂明董事（尤其是非執行董事）應獲足夠資源以促進其履行董事會／委員會成員的職責，包括獲取獨立專業意見（如需要），費用由本公司支付。

CORPORATE GOVERNANCE REPORT

企業管治報告

- C.5.7 Physical board meetings, as opposed to written resolutions, were held to consider matters in which a substantial Shareholder or Director had a conflict of interest in a matter to be considered by the Board which the Board has determined to be material. At these physical board meetings, Independent Non-executive Directors who, and whose close associates, had no material interest in the transaction were present. Directors who had a conflict of interest were abstained from voting.
- C.5.8 In respect of regular Board meetings and Committees meetings, the Company's policy is to provide at least a 14-day notice prior to the meeting setting out the intended agenda. An agenda and the related Board and Committees papers are delivered in full to all Directors at least three days before the intended date of a Board meeting or Committee meeting.
- C.5.9 To enable Directors to make decisions based upon the related data on hand, management is required to provide adequate, complete and reliable information and provide a briefing to the Board in respect of the matters and issues under consideration. The Company supplied Directors with monthly management reports to keep Board members informed of the latest development and performance of the Company. The Board and Directors also have separate and independent access to the Company's senior management.
- C.5.10 All Directors are entitled to have access to Board papers and related materials. Queries from Directors were also promptly and fully responded.
- C.5.7 若主要股東或董事在董事會將予考慮的事項中存在董事會認為重大的利益衝突，有關事項須以舉行董事會會議（而非書面決議）的方式處理。本身或其緊密聯繫人於交易中並無重大利益衝突的獨立非執行董事均出席該等董事會會議。有利益衝突的董事已放棄投票。
- C.5.8 就定期召開的董事會會議及委員會會議而言，本公司的政策是在會議舉行當日至少14日前發出會議通告，當中載列擬定議程。至少於董事會或委員會會議擬定召開日期前三天將會議的議程及相關董事會及委員會文件悉數送達所有董事。
- C.5.9 為使董事能夠在掌握有關數據的情況下作出決定，管理層有責任提供與所要討論的事項及議題有關的充分、完備而可靠的資料，並向董事會闡釋有關的情況。本公司已向董事提供每月管理報告以確保董事會成員了解本公司最新發展及表現。董事會及董事亦可個別及獨立地與本公司的高級管理層接觸。
- C.5.10 所有董事均有權獲得董事會文件及有關材料。董事的查詢亦會獲得即時及全面的回應。

C.6 Company Secretary

In the year under review, the Company strictly complied with the Code principle and Code Provisions C.6.1 to C.6.4.

Dr. Ngai Wai Fung (“Dr. Ngai”) has been appointed as the Company Secretary with effect from 8 May 2024.

During the year, the contact person of the Company with the Company Secretary were Mr. Gao Li, the then Chief Financial Officer and Ms. Duan Wanli, the current Chief Financial Officer (main contact person). Following Mr. Gao Li’s resignation, Ms. Duan Wanli, the current Chief Financial Officer, has taken his place.

Dr. Ngai is the director and chief executive officer of China Resources SWCS Holding Limited and SWCS Corporate Services Group (Hong Kong) Limited. Dr. Ngai has over 30 years of professional practice and senior management experience including acting as an executive director, a chief financial officer and a company secretary, most of which are in the areas of finance, accounting, internal control and risk management, regulatory compliance, corporate governance and company secretarial work for listed issuers including major red chip companies. Dr. Ngai is a fellow of the Hong Kong Chartered Governance Institute, a fellow of the Chartered Governance Institute in the United Kingdom, a member of the Hong Kong Institute of Certified Public Accountants, a fellow of Association of Chartered Certified Accountants in the United Kingdom and a member of the Chartered Institute of Arbitrators. Dr. Ngai obtained a bachelor’s degree (Honours) in Law from University of Wolverhampton in the United Kingdom, a master’s degree in Business Administration from Andrews University in the United States, a master’s degree in Corporate Finance from Hong Kong Polytechnic University and a doctoral degree in Economics majoring in Finance from Shanghai University of Finance and Economics.

In 2025, Dr. Ngai attended at least 15 hours of relevant professional training which complied with Rule 3.29 of the Listing Rules.

C.6 公司秘書

於回顧年度，本公司嚴格遵守守則原則與守則條文C.6.1至C.6.4。

魏偉峰博士（「魏博士」）獲委任為公司秘書，自2024年5月8日起生效。

於本年度，本公司與公司秘書的聯絡人為時任首席財務官高立先生及現任首席財務官段畹莉女士（主要聯絡人）。高立先生辭任後，現任首席財務官段畹莉女士接替此職能。

魏博士現任華潤方圓企業服務控股有限公司及方圓企業服務集團（香港）有限公司董事兼行政總裁。魏博士擁有逾三十年專業執業及高層管理經驗，包括擔任執行董事、財務總監及公司秘書等，其中絕大部分經驗涉及上市發行人（包括大型紅籌公司）的財務、會計、內部控制及風險管理、法規遵守、企業管治及公司秘書工作方面。魏博士為香港公司治理公會資深會員、英國特許公司治理公會資深會員、香港會計師公會會員、英國特許公認會計師公會資深會員及特許仲裁人學會會員。魏博士持有英國華瑞漢普頓大學法律（榮譽）學士學位、美國安德魯大學工商管理碩士學位、香港理工大學企業融資碩士學位以及上海財經大學金融經濟學博士學位。

於2025年，魏博士已遵照上市規則第3.29條參加至少15小時的相關專業培訓。

D. AUDIT, INTERNAL CONTROL AND RISK MANAGEMENT

D.1 Financial Reporting

The Board is responsible for presenting a balanced, clear and comprehensible assessment of the Group's performance, position and prospects. It is also the Board's responsibility to oversee the preparation of the annual accounts which give a true and fair view of the Group's state of affairs, results and cash flows for the year.

In the year under review, the Company strictly complied with the above principle and Code Provisions D.1.1 to D.1.4 as described as follows:

- D.1.1 Directors were provided with financial information and the related information of the Group enabling them to make an informed assessment before the publication of the interim results and the annual results, respectively.
- D.1.2 To enable Directors to discharge their duties under Rule 3.08 and Chapter 13 of the Listing Rules, senior management is required to provide adequate, complete and reliable information and provide briefing to the Board in respect of the matters and issues under consideration. The Company supplied the Board with monthly management reports to keep Board members informed of the latest development and performance of the Group.
- D.1.3 The Directors have acknowledged their responsibility for overseeing the preparation of financial statements of each financial period, which gives a true and fair view of the operating results and financial conditions of the Group during such period. More information about the external auditor's responsibilities is set out in the "Independent Auditor's Report" on pages 154 to 161 of this Annual Report. In preparing the financial reports for the year ended 31 December 2025, the Directors have selected appropriate accounting policies and applied them consistently; made judgments and estimates that are prudent and reasonable, and prepared accounts on a going concern basis. The Company does not foresee any uncertainties in its ability to continue as a going concern.

D. 審核、內部監控及風險管理

D.1 財務匯報

董事會負責對本集團的表現、情況及前景進行客觀、清晰及易於理解的評估。董事會亦有責任監督編製真實公平呈列本集團本年度事務、業績及現金流量的年度賬目。

於回顧年度，本公司嚴格遵守上述原則與守則條文D.1.1至D.1.4，概述如下：

- D.1.1 董事在中期業績及年度業績發佈前獲提供本集團財務資料及相關資料，以作知情評審。
- D.1.2 為確保董事可根據上市規則第3.08條及第13章履行職責，高級管理層須就有關事宜及事項向董事會提供充份、完整及可靠資料並提供簡報。本公司每月向董事會提供管理報告，以便董事會成員知悉本集團的最新發展及表現。
- D.1.3 董事明白自身有責任監督編製每個財政期間的財務報表，使該份報表能真實公平反映本集團在該期間的經營業績及財務狀況。有關外聘核數師責任的更多資料載於本年報第154至161頁之「獨立核數師報告」內。於編製截至2025年12月31日止年度之財務報告時，董事已選用合適的會計政策並貫徹應用，亦已作出審慎合理判斷與估計，並按持續經營基準編製賬目。本公司對其能繼續持續經營的能力並未預見任何不確定性。

D.1.4 The Directors have acknowledged that it is their responsibilities to present a balanced, clear and understandable assessment extend to annual report, interim reports and other financial disclosures required under the Listing Rules, reports to regulators as well as other information required to be disclosed pursuant to statutory requirements.

The Company has not resolved to announce and publish financial results on a quarterly basis and has not adopted recommended best practices D.1.5 and D.1.6.

D.2 Risk Management and Internal Control

The Board has the overall responsibility to maintain appropriate and effective risk management and internal control systems for the Group and to review their effectiveness to safeguard Shareholders' investment and the Group's assets. To this end, risk management and internal control systems have been established to provide reasonable assurance against material misstatement or loss, and to manage or mitigate risks of failure to achieve business and ESG objectives. The Board oversees the senior management in design, implementation and monitoring of the risk management and internal control systems and the senior management have provided a confirmation to the Board on the effectiveness of these systems for 2025.

In the year under review, the Company strictly complied with the above principle and Code Provisions D.2.1 to D.2.4 as described as follows:

D.2.1 The Company's target is to establish an efficient and effective risk management and internal control systems.

The Company emphasizes on professional integrity and high business ethics. 21,858 managerial officers and staff signed a declaration on compliance with the code of ethics.

D.1.4 董事明白自身有責任就年度報告、中期報告、根據上市規則規定須予披露的其他財務資料、根據法律規定須向監管者披露的報告及其他資料提交一份均衡、清晰及容易理解的報告。

由於本公司尚未議決公佈及刊發季度業績，故此並未採納建議最佳常規D.1.5及D.1.6。

D.2 風險管理及內部控制

董事會全面負責維持合適有效的本集團風險管理及內部控制體系，檢討成效，保障股東投資及本集團資產。為此，本集團設立風險管理及內部監控系統，以合理保障不會出現嚴重失實或損失，並管理或降低未能達到業務及環境、社會及管治目標的風險。董事會在設計、執行及監察風險管理及內部監控系統方面監督高級管理層，高級管理層已向董事會確認該等系統於2025年的成效。

於回顧年度，本公司嚴格遵守上述原則與守則條文D.2.1至D.2.4，概述如下：

D.2.1 本公司的目標是建立一套完備有效的風險管理及內部控制體系。

本公司強調職業誠信與高標準職業道德。21,858名管理成員和員工已就遵守道德守則簽署聲明。



CORPORATE GOVERNANCE REPORT

企業管治報告

The Company and its subsidiaries provide regular training to its management and staff. The training sessions do not only cover the technical and operational aspects of our businesses, but also on business ethics, Listing Rules, corporate laws and regulations and internal controls.

The Group has an internal audit department which is responsible for the monitoring of the Group's internal control. The internal audit department has unrestricted access and authority to review the information on the business and internal control matters of the Group. The Chief Audit Officer reports to the Audit and Risk Committee, and may directly report to the chairman of the Audit and Risk Committee when necessary (where sensitive content is involved). Also, he administratively reports to the President. The internal auditors can employ external resources when necessary. In 2025, the internal audit department completed internal audits and follow-up audits on a number of subsidiaries and branches of the Group, and presented their findings and recommendations to the Audit and Risk Committee and senior management of the Company.

During the year, the Board had reviewed the effectiveness of the risk management and internal control systems (including financial, operational and compliance controls and risk management functions) of the Group. The Board believes that in order to manage the risk of failure to achieve the Group's goals and objectives to the maximum extent, the Group should improve continuously its risk management and internal control systems.

In March 2025, the Audit and Risk Committee reviewed the adequacy of resources, staff qualifications and experience, training programmes and budget of the Company's internal audit function, accounting and financial reporting function and believes that the Group should monitor on an ongoing basis its total resources in the accounting, internal audit, financial reporting functions as well as those relating to the Company's ESG performance and reporting, and continue to increase its investment and budgets for staff recruitment, training programmes and information technology system.

本公司及其附屬公司亦為管理人員及員工提供定期培訓。培訓內容並不限於業務所涉技術及運營方面，亦包括商業道德、上市規則、公司法律及法規和內部控制。

本集團設有內部審計部門，監察本集團內部控制。內部審計部門可不受限制地索取並有權審閱有關本集團業務及內部控制事宜的資料。審計總監向審核與風險委員會匯報，必要時（如涉及敏感內容），可直接向審核與風險委員會主席匯報，並在行政方面向總裁匯報。必要時，內部審計師可利用外部資源。2025年，內部審計部門完成本集團旗下多間附屬公司及分支機構的內審工作和後續審計工作，並向審核與風險委員會及本公司高級管理層提交審計結果和建議。

本年度，董事會已檢討本集團風險管理及內部控制體系的有效性，包括財務、運營、合規控制及風險管理等諸多方面。董事會認為本集團有必要不斷完善風險管理及內部控制體系，最大限度管控未能達成本集團目標的各種風險。

2025年3月，審核與風險委員會已檢討對本公司內部審計、會計及財務匯報職能所投入資源的充足性、人員的資質與經驗、培訓計劃及預算，相信本集團應持續監察其對會計、內部審計、財務匯報職能以及與本公司環境、社會及管治表現及報告相關投入的總資源，並繼續增加人員招聘、培訓計劃以及信息技術系統的投資及預算。

The Board, through the Audit and Risk Committee, reviews annually the effectiveness of the risk management and internal control systems of the Company and its subsidiaries, such review considers:

- the changes in the nature and extent of significant risks (including ESG risks) since the last review, and the Company's ability to respond to changes in its business and the external environment;
 - the management's ongoing monitoring of risks (including ESG risks) and the internal control system, and the work of the internal audit function;
 - the report of the monitoring results to the Board semi-annually that enables it to assess control of the Company and the effectiveness of the risk management;
 - any possible significant control failings or weaknesses that have been identified and the extent to which they have caused unforeseeable outcomes or contingencies that had or might have, or may in the future have, a material impact on the Company's financial performance or condition; and
 - the effectiveness of the Company's processes for financial reporting and Listing Rules compliance.
- 董事會透過審核與風險委員會對本公司及其附屬公司風險管理及內部監控系統的成效進行年度檢討，以考慮：
- 自上次檢討後，重大風險（包括環境、社會及管治風險）的性質及程度的轉變，及本公司應對業務與外在環境轉變的能力；
 - 管理層持續監察風險（包括環境、社會及管治風險）及內部監控系統，以及內部審計的工作；
 - 每半年向董事會交代監控的結果報告，以評核本公司監控情況及風險管理的成效；
 - 是否發現潛在重大監控失誤或弱項，以及因而導致未能預見的後果或緊急情況的嚴重程度，而該等後果或情況對本公司的財務表現或狀況已經產生或現時可能產生或將來可能產生重大影響；及
 - 本公司有關財務匯報及遵守上市規則規定的程序是否有效。

CORPORATE GOVERNANCE REPORT

企業管治報告

In the year under review, the Company complied with Code Provision D.2.1 in relation to the risk management and internal control as described as follows:

- (a) The Board has delegated to senior management of the Company the responsibility to design, operate and monitor its risk management and internal control systems for identifying and evaluating the risks and probable exposures faced by the Group. Key risks, control measures and management actions are continually identified, reviewed and monitored by the management. The internal auditor assists and guides the management in the formulation of risk policies and processes to effectively identify, evaluate and manage significant risks. The management has established a risk identification and management process.

The senior management is accountable to the Board for providing assurance on managing and monitoring the risk management and internal control.

- (b) The Group's risk management and internal control systems provide a systematic and disciplined approach to risk management process, which are embedded as an integral part of corporate governance. The systems help sustain business success, create value for stakeholders and support the Board in discharging its corporate governance responsibilities by proactively identifying, addressing and managing key risks within the Group.
- (c) The Board is accountable for overseeing the Group's risk management and internal control systems and for reviewing its effectiveness, while the management and other personnel are responsible for implementing and maintaining a robust system of internal controls that covers governance, compliance, risk management, financial as well as operational controls to safeguard the Group's assets and stakeholders' interests. The systems are designed to manage rather than eliminate the risk of failure to achieve business objectives and can only provide reasonable, and not absolute assurance against material misstatements or loss.

於回顧年度，本公司遵守有關風險管理及內部監控之守則條文D.2.1，概括如下：

- (a) 董事會已授權本公司高級管理層負責設計、執行及監察風險管理及內部監控系統，以識別及評估本集團面臨及可能面臨的風險。管理層不斷識別、審閱及監察主要風險、監控措施及管理行動。內部核數師協助及引導管理層制定風險政策及程序，以有效識別、評估及管理重大風險。管理層已建立一套風險識別及管理程序。

高級管理層負責向董事會就管理及監察風險管理及內部監控提供保證。

- (b) 本集團的風險管理及內部監控系統為風險管理程序提供系統化及規範化的方法，而風險管理程序是企業管治不可或缺的部分。風險管理及內部監控系統透過主動識別、處理及管理本集團內主要風險，維持業務成功，為利益相關方創造價值及協助董事會履行企業管治責任。
- (c) 董事會負責監察本集團的風險管理及內部監控系統，並檢討其成效，而管理層及其他職員則負責實施及維持涵蓋管治、合規、風險管理、財務及經營監控的穩健內部監控系統，以保障本集團資產及利益相關方權益。該等系統旨在管理而非消除為實現業務目標的風險，就失實陳述或虧損提供合理但非絕對保證。

- (d) All findings and recommendations on internal control deficiencies for each audit engagement are communicated to senior management who are required to establish remedial plans to correct those internal control deficiencies within a reasonable time period. Post-audit reviews are performed regularly to monitor those agreed action plans and to ensure that corrective measures of previously identified internal control deficiencies have been implemented as intended and on a timely basis. Significant deficiencies of individual audit engagement are reported to and reviewed by the Audit and Risk Committee.
- (e) The Company has adopted a policy for certain relevant employees who are likely to be in possession of unpublished inside information in relation to the Company or its shares, for instance financial results of the Company. Relevant employees are required to acknowledge their understanding of this policy and the list of relevant employees is updated at regular intervals. The Group has management controls in place to ensure that potential inside information can be promptly identified, assessed and escalated for the attention of the Board to decide the need for disclosure. Furthermore, the Company ensures that dissemination of inside information strictly complies with the standards and disclosure requirements of the Listing Rules.
- D.2.2 The Company has an internal audit function in place which is functioning efficiently.
- D.2.3 The Company has established a whistleblowing policy and system by which employees and others who deal with the Group can raise concerns, in confidence, about possible improprieties in any matter related to the Group. The contents of the whistleblowing policy are available on the Company's website (www.cr-power.com).
- D.2.4 The Company has established policies and compliance management system that promote and support anti-corruption laws and regulations.
- (d) 各審核項目發現的內部監控不足的所有調查結果及建議均須與高級管理層討論，由高級管理層制訂補救計劃於合理時間內改善內部監控不足。本公司進行定期審核後檢討，以監督協定的行動計劃，確保已按預期及時實施針對先前識別的內部監控不足採取了改善措施。個別審核項目的重大不足向審核與風險委員會匯報並由其審閱。
- (e) 本公司已就有可能獲取有關本公司或其股份（如本公司財務業績）未公佈內幕消息的若干僱員採納一項政策。相關僱員須確知悉該政策，本公司亦會定期更新相關僱員名單。本集團已實行管理控制，確保及時識別及評估潛在內幕消息，並提呈董事會決定是否披露。此外，本公司確保嚴格遵守上市規則的準則及披露規定發布內幕消息。
- D.2.2 本公司已成立內審部並有效運作。
- D.2.3 本公司已建立舉報政策及制度，僱員及與本集團相關的其他人士可據此以保密方式就本集團的任何潛在的不恰當事宜提出關注。舉報政策的內容可在本公司的網站（www.cr-power.com）查閱。
- D.2.4 本公司已建立政策及合規管理制度，以促進及支持反貪腐法律法規。

The Company considers the risk management and internal control systems are effective and adequate.

本公司認為風險管理及內部監控系統是有成效及充分的。

D.3 Audit and Risk Committee

In the year under review, the Company strictly complied with the Code principle and Code Provisions D.3.1 to D.3.7 as described as follows:

D.3.1 Full minutes of the Audit and Risk Committee meetings were kept by a duly appointed secretary of the meeting. Draft and final version of minutes of the Audit and Risk Committee meetings were sent to all committee members for their comments and records within a reasonable time after the meeting.

D.3.2 The Company's Audit and Risk Committee comprises six Independent Non-executive Directors and three Non-executive Directors, with the Chairman of the Committee, being an Independent Non-executive Director, and having the requisite qualifications, knowledge and experience. A former partner of the Company's existing auditor shall be prohibited from acting as a member of the Audit and Risk Committee for a period of two years from the date of the person ceasing to be a partner of the firm, or to have any financial interest in the firm, whichever is later.

D.3.3 The main duties of the Audit and Risk Committee include the following:

- to investigate any activity within its terms of reference with full access to all books, records, facilities and personnel. It is authorised to seek information it requires from any employee and all employees are required to co-operate with any request made by the Audit and Risk Committee;
- to secure the attendance of external advisor(s) with relevant experience and expertise and to obtain independent legal or other professional advice if it considers necessary to carry out its duties; and
- to be primarily responsible for making recommendation to the Board on the appointment, reappointment and removal of the external auditor, and to approve the remuneration and terms of engagement of the external auditor, and to raise any questions of its resignation or dismissal.

D.3 審核與風險委員會

於回顧年度，本公司嚴格遵守守則原則與守則條文D.3.1至D.3.7，概括如下：

D.3.1 審核與風險委員會的完整會議記錄由正式委任的會議秘書保存。審核與風險委員會會議記錄的初稿和終稿會在每次會議後一段合理時間內發給全體委員會成員審閱及記錄。

D.3.2 本公司審核與風險委員會由6位獨立非執行董事及3名非執行董事組成。委員會主席為獨立非執行董事，具備必要的資質、知識及經驗。本公司現任核數師的前合夥人自其不再為該公司合夥人或不再於該公司有任何經濟利益之日起計兩年內，不得擔任審核與風險委員會成員，以較晚者為準。

D.3.3 審核與風險委員會的主要職責包括下列各項：

- 在職權範圍內有權接觸所有賬簿、記錄、設施及員工，以調查任何活動。有權向任何僱員作出查詢以獲取資料，全體僱員須應審核與風險委員會的要求而與之合作；
- 如認為需要，可獲具備相關經驗及專長的外界人士出席，獲取獨立法律或其他專業意見，以履行其職責；及
- 主要負責就委任、重新委任及罷免外聘核數師向董事會提出意見，批准外聘核數師的委聘酬金及年期，且就其辭任或免職提出任何問題。

CORPORATE GOVERNANCE REPORT

企業管治報告

In 2025, the Audit and Risk Committee held three meetings, the attendance record of the members of the Audit and Risk Committee during the year under review is set out as follows:

2025年，審核與風險委員會召開三次會議，其成員於回顧年度內的出席記錄載列如下：

Audit and Risk Committee Members		Audit and Risk Committee Members	Number of meetings attended/number of meetings held 出席／舉行會議次數	Attendance rate 出席率
Yang Yuchuan (Chairman)	楊玉川 (主席)		3/3	100%
Elsie Leung Oi-sie	梁愛詩		3/3	100%
Jack So Chak Kwong	蘇澤光		1/3	33%
Raymond Ch'ien Kuo Fung	錢果豐		2/3	67%
Li Chuanji	李傳吉		3/3	100%
Zhou Bo	周波		3/3	100%
Zeng Jun (Note 1)	曾俊 (附註1)		3/3	100%
Chan Yung (Note 2)	陳勇 (附註2)		2/2	100%
Ginny Man Wing Yee (Note 3)	文穎怡 (附註3)		N/A 不適用	N/A 不適用

Note 1: Mr. Zeng Jun was appointed as a member of the Audit and Risk Committee with effect from 18 February 2025.

附註1：曾俊先生獲委任為審核與風險委員會委員，自2025年2月18日生效。

Note 2: Mr. Chan Yung was appointed as a member of the Audit and Risk Committee with effect from 19 March 2025.

附註2：陳勇先生獲委任為審核與風險委員會委員，自2025年3月19日生效。

Note 3: Ms. Ginny Man Wing Yee was appointed as a member of the Audit and Risk Committee with effect from 19 December 2025. No Audit and Risk Committee meeting was held during the period from 19 December 2025 to 31 December 2025.

附註3：文穎怡女士獲委任為審核與風險委員會委員，自2025年12月19日生效。於2025年12月19日至2025年12月31日期間，未舉行審核與風險委員會會議。

For the period from 1 January 2025 to the date of this report, the Audit and Risk Committee has performed its duties, including reviewing the Group's interim and annual results, risk management and internal control systems, the internal control report prepared by the Company's internal audit department and the statement relating to risk management and internal control systems as set out in this report. The Audit and Risk Committee also met with the external auditor without the presence of Executive Directors and senior management. In March 2026, the Audit and Risk Committee reviewed the financial statements of the Group for the year ended 31 December 2025, including the major accounting issues raised by the external auditor.

於2025年1月1日至本年報日期，審核與風險委員會已履行職責，審閱本集團的中期及全年業績、風險管理及內部控制體系、本公司內審部編製的內部監控報告和本報告內有關風險管理及內部監控制度的陳述。審核與風險委員會亦在執行董事及高級管理層並無出席的情況下與外聘核數師開會。於2026年3月，審核與風險委員會已審閱本集團截至2025年12月31日止年度的財務報表，包括由外聘核數師提出的主要會計事宜。

CORPORATE GOVERNANCE REPORT

企業管治報告

D.3.4 The Working Rules of the Audit and Risk Committee are available on the Company's website (www.cr-power.com) and the HKEx website (www.hkexnews.hk).

D.3.5 In 2025, there was no disagreement between the Board and the Audit and Risk Committee on the selection and appointment of the external auditor. The Audit and Risk Committee is mandated to monitor the independence of the external auditor to ensure true objectivity in the financial statements. Prior to the commencement of the audit of the Group's 2025 accounts, the Audit and Risk Committee received written confirmation from the external auditor on its independence and objectivity. As part of the policy on non-audit services, the external auditor is refrained from engaging in non-audit services except for limited tax-related services or specific approved items. The Audit and Risk Committee reviewed the external auditor's statutory audit scope and non-audit services and approved its fees.

D.3.4 審核與風險委員會的工作規則已登載於本公司網站(www.cr-power.com)及聯交所網站(www.hkexnews.hk)。

D.3.5 於2025年，對選任外聘核數師，董事會與審核與風險委員會並無意見分歧。審核與風險委員會有責任監察外聘核數師的獨立性，以確保財務報表能提供真正客觀的意見。本集團2025年賬目審核開始之前，審核與風險委員會已接獲外聘核數師有關獨立性及客觀性的書面確認。作為非核數服務政策的一部分，除有限度的稅務服務或特准項目外，外聘核數師不得提供非核數服務。審核與風險委員會審查外聘核數師的法定審核範圍及非審核服務，並批准其收費。

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Audit services	核數服務	15,513	14,579
Non-audit services (Note)	非核數服務(附註)	1,856	1,894
Total	總計	17,369	16,473

Note: Such non-audit services include specialised services such as taxation.

附註：此類非核數服務包括稅務等專項服務。

D.3.6 The Audit and Risk Committee was provided with sufficient resources to discharge its duties in 2025.

D.3.7 The terms of reference of the Audit and Risk Committee have incorporated all the duties contained in the Code Provision and are reviewed regularly and enhanced where necessary.

D.3.6 於2025年，審核與風險委員會獲充足資源以履行職責。

D.3.7 審核與風險委員會的職權範圍已納入守則條文所載的所有職責會定期審閱並在必要情況下改進。

E. REMUNERATION

E.1 The Level and Make-up of Remuneration and Disclosure

In the year under review, the Company strictly complied with the Code principle and Code Provisions E.1.1 to E.1.5 and the recommended best practices E.1.6 to E.1.9 except for E.1.8 as described as follows:

The Board has established Remuneration Committee and its primary functions are to evaluate the performance of the Directors and senior management, approve the terms of Executive Directors' service contracts and make recommendations on the remuneration packages, and to evaluate and make recommendations on employee benefit arrangements. All five members of the Remuneration Committee are Independent Non-executive Directors.

In 2025, the Remuneration Committee held six meetings to, among other things, review and determine the remuneration policy for the Executive Directors, assess the performance of the Executive Directors, and make recommendations to the Board on the remuneration packages of all Executive Directors and senior management. The attendance record of the members of the Remuneration Committee during the year under review is set out as follows:

Remuneration Committee Members	薪酬委員會委員	Number of meetings attended/number of meetings held 出席／ 舉行會議次數	Attendance rate 出席率
Elsie Leung Oi-sie (Chairman)	梁愛詩 (主席)	6/6	100%
Raymond Ch'ien Kuo Fung	錢果豐	5/6	83%
Yang Yuchuan	楊玉川	6/6	100%
Chan Hak Kan (Note1)	陳克勤 (附註1)	6/6	100%
Ginny Man Wing Yee (Note2)	文穎怡 (附註2)	N/A 不適用	N/A 不適用

Note: 1. Mr. Chan Hak Kan was appointed as a member of the Remuneration Committee with effect from 19 March 2025.

2. Ms. Ginny Man Wing Yee was appointed as a member of the Remuneration Committee with effect from 19 December 2025. No Remuneration Committee meeting was held during the period from 19 December 2025 to 31 December 2025.

E. 薪酬

E.1 薪酬水平及組成及其披露

於回顧年度，本公司嚴格遵守守則原則與守則條文E.1.1至E.1.5和除E.1.8以外的建議最佳常規E.1.6至E.1.9，概述如下：

董事會下設薪酬委員會。薪酬委員會的主要職能為評估董事與高級管理人員的表現、批准執行董事服務合約條款並就薪酬方案提供意見，以及評估僱員福利安排並提供意見。薪酬委員會5名成員均為獨立非執行董事。

2025年，薪酬委員會召開了六次會議，(其中包括) 檢討及制定執行董事的薪酬政策、評核執行董事的表現，以及就所有執行董事與高級管理人員的薪酬方案向董事會提供推薦意見。薪酬委員會成員於回顧年度內的出席記錄載列如下：

附註：1. 陳克勤先生於2025年3月19日獲委任為薪酬委員會委員。

2. 文穎怡女士於2025年12月19日獲委任為薪酬委員會委員。於2025年12月19日至2025年12月31日期間，未舉行薪酬委員會會議。

CORPORATE GOVERNANCE REPORT

企業管治報告

- E.1.1 The Remuneration Committee may consult the Chairman, the President or any independent third party about the remuneration level of other Executive Directors.
- E.1.2 The terms of reference of the Remuneration Committee (which is reviewed and updated regularly) have substantially incorporated the specific duties set out in the Code Provision. Code Provision E.1.2(c)(ii) was adopted by the Remuneration Committee.
- E.1.3 The Terms of Reference of the Remuneration Committee are set out on the Company's website (www.cr-power.com) and the HKEx website (www.hkexnews.hk).
- E.1.4 The Remuneration Committee is provided with sufficient resources to discharge its duties. The Remuneration Committee may seek professional advice from independent third parties if it thinks necessary at the expense of the Company in order to enable it to properly discharge its duties and responsibilities.
- E.1.5 The Directors' remuneration policy is set out in the "Report of the Directors" on page 47 to 77 of this Annual Report. The emoluments per year of the members of the senior management team (excluding Executive Directors) are within the following bands:
- E.1.1 薪酬委員會可就其他執行董事的薪酬水平諮詢主席、總裁或任何獨立第三方。
- E.1.2 薪酬委員會的職權範圍(定期審閱並更新)已基本涵蓋納入守則條文所載特定職責。薪酬委員會亦已採納守則條文E.1.2(c)(ii)。
- E.1.3 薪酬委員會的《職權範圍》登載於本公司網站(www.cr-power.com)及聯交所網站(www.hkexnews.hk)。
- E.1.4 薪酬委員會獲充足資源以履行其職責。薪酬委員會可在其認為必要時向獨立第三方尋求專業意見，費用由本公司承擔，以使其能適當履行職責及責任。
- E.1.5 董事薪酬政策載於本年報第47頁至77頁的「董事會報告」內。不包括執行董事的高級管理團隊成員的年度薪酬範圍如下：

		Number of individuals 人數	
		2025 2025年	2024 2024年
Emolument bands	薪酬範圍		
HK\$0 to HK\$1,000,000	0港元至1,000,000港元	1	1
HK\$1,000,001 to HK\$1,500,000	1,000,001港元至1,500,000港元	1	–
HK\$1,500,001 to HK\$2,000,000	1,500,001港元至2,000,000港元	1	–
HK\$2,500,001 to HK\$3,000,000	2,500,001港元至3,000,000港元	3	–
HK\$3,000,001 to HK\$3,500,000	3,000,001港元至3,500,000港元	–	4
HK\$3,500,001 to HK\$4,000,000	3,500,001港元至4,000,000港元	–	5

E.1.6 The Board has no disagreement with the Remuneration Committee on the remuneration or compensation arrangements with regards to Executive Directors and senior management.

E.1.7 A significant proportion of Executive Directors' remuneration is structured so as to link rewards to corporate and individual performance. The Company sets its strategic and performance targets on an annual and three-year rolling forward basis. Based on the Company's overall performance targets, the Company assigns responsibilities and sets performance benchmarks and evaluation methods for each Executive Director, members of the senior management team and other managerial staff. The total remuneration of Executive Directors and senior management comprises three key components, namely basic salary, annual bonus and the Tenure Incentive Plan. The actual performance of the Company and each Executive Director and senior management team members' own performance against performance targets determine the component paid under the annual bonus and the Tenure Incentive Plan. Please refer to Note 12 under the section "Notes to the Consolidated Financial Statements" in this Annual Report on pages 253 to 256 for details on Directors' remuneration.

The remuneration policy of the Company aims to attract, motivate and retain talents in order to stimulate the organic growth for the Company's continuous development. The salary levels are regularly reviewed and determined with reference to those in similar industries and regional markets. The Company will determine the annual bonus based on the Company's results and the assessment of individual performance. A Tenure Incentive Plan has also been introduced for key positions of the Company, which promotes long-term value creation through the mingled annual evaluation and three-year performance assessment. The Company provides benefit packages and defined contributions to its employees in accordance with the laws and regulations of the relevant country and region.

E.1.6 董事會在有關執行董事及高級管理人員的薪酬或補償安排方面與薪酬委員會並無任何意見分歧。

E.1.7 執行董事的薪酬結構中，有頗大部分的報酬與公司及個人表現掛鉤。本公司按一年及三年滾動基準確定策略及績效目標。本公司基於整體績效目標向各執行董事、高級管理人員及其他管理人員分配任務，並設定績效衡量標準及評估方法。執行董事及高級管理人員的總薪酬主要由三部分組成，分別是基本薪酬、年度花紅及任期激勵計劃。根據年度花紅及任期激勵計劃支付的薪酬基於本公司實際績效及各執行董事與高級管理人員個人表現與績效目標的比對結果決定。董事薪酬詳情請參閱本年報第253至256頁「合併財務報表附註」一節附註12。

公司的薪酬政策旨在吸引、激勵和保留人才，激發公司持續發展的內在動力。薪酬水平根據對標行業及地區市場釐定，並定期進行檢討；年度花紅依據公司業績及僱員個人績效表現核定；對於公司關鍵崗位僱員，設置了任期激勵計劃，通過年度考評與三年考評相結合的方式，鼓勵長期價值創造；公司按照相關國家及地方法規為僱員提供多項福利和僱主供款。

CORPORATE GOVERNANCE REPORT

企業管治報告

E.1.8 The Company has not adopted the recommended best practice to disclose details of any remuneration paid to members of senior management (other than Executive Directors) on an individual and named basis in the Annual Report. Having disclosed Directors' remuneration, remuneration of the five highest paid individuals and emoluments of senior management team by bands, the Company believes that disclosure of individual senior management's remuneration does not benefit Shareholders. The majority of Shareholders are concerned with the total amount of remuneration, rather than on an individual basis.

E.1.9 No equity-based remuneration (e.g. share options or grants) with performance-related elements was granted to the Independent Non-executive Directors by the Company so as to maintain their objectivity and independence when making decisions.

F. SHAREHOLDERS ENGAGEMENT

F.1 Effective Communication

The Company has adopted shareholders communication policy which is available on the Company's website (www.cr-power.com). In accordance with the policy, the Board shall maintain an on-going dialogue with shareholders and the investment community. Information shall be communicated to shareholders and the investment community mainly through the Company's financial reports (interim and annual reports), annual general meetings and other general meetings that may be convened, as well as by making available all the disclosures submitted to HKEx and its corporate communications and other corporate publications on the Company's website. The Company strives to ensure that Shareholders and potential investors are provided with ready, equal and timely access to balanced and understandable information about the Company. Having considered the multiple channels of communication in place, the Board is satisfied that the shareholders communication policy has been properly implemented during 2025 and is effective. The Company has reviewed the abovementioned shareholders communication policy in combination with actual implementation and the Shareholders' feedback during the year, and considered it has been properly implemented and is effective.

E.1.8 本公司並無採納建議最佳常規在本年報中具名披露已付高級管理人員(執行董事除外)的薪酬詳情。本公司相信,在已披露董事薪酬、五名最高薪酬人士薪酬及高級管理團隊酬金(按範圍劃分)的情況下披露個別高級管理人員的薪酬對股東無益。大多數股東關注薪酬總額,而非個人薪酬。

E.1.9 本公司並無向獨立非執行董事授予具有績效相關要素的以權益為基礎的薪酬(例如購股權或補助金),以確保彼等在作出決定時維持客觀性及獨立性。

F. 股東參與

F.1 有效溝通

本公司已採納股東溝通政策,該政策可於本公司網站(www.cr-power.com)查閱。根據該政策,董事會應與股東及投資界別保持持續對話。主要通過本公司財務報告(中期報告及年報)、股東週年大會及其他可能召開的股東大會,以及於本公司網站上提供所有交予聯交所的披露資料、企業通訊及其他企業刊物,向股東及投資界別傳遞資訊。本公司致力確保股東及潛在投資者可隨時、公平和及時取得均衡且容易理解的有關本公司之資料。考慮到現有多種溝通渠道,董事會信納股東溝通政策於2025年獲適當執行,並為有效。本公司已於年內結合實際的推進及股東的反饋以審視上述股東通訊政策,並認為其已妥善執行且為有效。

An investor relations team has been designated to maintain purposeful dialogue and ongoing relationships with investors and analysts. We strive to provide quality information to Shareholders as well as our many stakeholders regarding the latest developments of the Company, whilst ensuring that material information is equally and simultaneously provided and accessible to all interested parties.

The Company consistently pays close attention to investor relations activities and always believes that maintaining effective communications with Shareholders and provision of timely and accurate information are critical in creating shareholder value.

The Company enhances communication with Shareholders through various investor relations activities. Details of major investor relations activities in 2025 are set out below.

In 2025, we communicated with around 1,000 fund managers and analysts through company visits, physical or virtual investor meetings and roadshows. During the meetings with investors, company representatives including the Chairman of the Board, President, Chief Financial Officer, department business specialists, and the investor relations team explained the development and trend of the power industry and updated investors on our operational conditions, strategic planning and future outlook. We also placed great emphasis on listening to investors' feedback, concerns and expectations. Management will take action to address any comments or suggestions raised by investors. Generally, during the Director and management Q&A session at each investor meeting, all questions will be answered on the spot.

Through emails or designated telephone lines, we also provide Shareholders and potential investors with a channel to obtain the latest information of the Company and have their queries answered in a timely manner. We announce our net generation volume figures on a monthly basis on our Company's website (www.cr-power.com) as well as through announcements on the HKEx website (www.hkexnews.hk).

投資者關係團隊負責與投資者和分析員保持有意義的對話及持續的關係。我們致力向股東及眾多利益相關方提供有關本公司最新發展的優質資訊，同時確保相關資訊已同步提供予所有有關人士。

本公司一貫高度重視投資者關係活動，始終堅信與股東有效的溝通、提供及時而準確的信息對創造股東價值至關重要。

本公司透過各類投資者關係活動增進與股東的溝通。2025年度重要投資者關係活動載於下文。

於2025年，我們透過公司探訪、實體或線上投資者會議及路演與約1,000名基金經理及分析員進行溝通。在與投資者會面時，公司代表（包括董事會主席、總裁、首席財務官、業務部門專家及投資者關係團隊）介紹了電力行業的發展趨勢及向投資者提供有關經營狀況、策略規劃和未來展望的最新資料。我們亦非常重視聽取投資者的意見、關注事項與期望。投資者如有意見或提議，管理層會採取行動跟進處理。一般而言，在每次董事和管理層與投資者會面的問答環節，所有問題均會即場解答。

我們亦通過電郵或指定電話熱線為所有股東和潛在投資者提供溝通渠道，以便獲取本公司最新資訊和隨時向我們提問。我們通過於本公司網站 (www.cr-power.com) 及聯交所網站 (www.hkexnews.hk) 刊登公告的方式公佈月度售電量。

CORPORATE GOVERNANCE REPORT

企業管治報告

The Board always welcomes Shareholders' views and input. Shareholders may at any time send their enquiries and concerns to the Board by addressing them to the Investor Relations team of the Company by letter, telephone, fax or email. Details of the contact information can be found on page 384 of this Annual Report.

In the year under review, the Company strictly complied with the Code Principle and most of the Code Provision as described below but did not adopt recommended best practice F.1.5:

The Company adopts a general dividend policy that aims to provide Shareholders out of the Group's profit attributable to Shareholders in any financial year, subject to the criteria set out below.

Such declaration and payment of dividends shall remain to be determined at the discretion of the Board and subject to all applicable requirements under the Companies Ordinance (Cap. 622 of the Laws of Hong Kong) and the Articles.

In proposing any dividend payout, the Board shall also take into account, inter alia:

- the Group actual and expected financial performance;
- Shareholders' interests;
- retained earnings and distributable reserves of the Company;
- the capital structure of the Company;
- the Company's capital expenditure and future expansion plans;
- statutory and regulatory restrictions;
- general business conditions and strategies;
- general economic conditions, business cycle of the Group's business and other internal or external factors that may have an impact on the business or financial performance and position of the Company; and
- other factors that the Board deems appropriate.

董事會一直歡迎股東提出意見及建議。股東可隨時透過信函、電話、傳真或電郵方式聯絡本公司投資者關係部，向董事會查詢及表達意見。詳細聯絡方式可查閱本年報第384頁。

於回顧年度，本公司嚴格遵守下列守則原則與大部分守則條文，惟並無採納F.1.5的建議最佳常規：

本公司採納一般股息政策，旨在於任何財政年度向本公司股東提供本集團之股東應佔溢利，惟須遵守下列標準。

有關宣派及派付股息仍由董事會酌情決定，並須遵守香港法例第622章《公司條例》及細則的所有適用規定。

建議派付股息時，董事會亦應考慮(其中包括)：

- 本集團的實際及預期財務業績；
- 股東權益；
- 本公司保留盈利及可分配儲備；
- 本公司的資本結構；
- 本公司的資本開支及未來擴展計劃；
- 法律及監管限制；
- 整體商業環境及策略；
- 整體經濟環境、本集團的業務週期，以及可能對本公司業務或財務業績及狀況造成影響的其他內部或外部因素；及
- 董事會認為適當的其他因素。

The Board may propose the payment of dividends, if any, with respect to the Company's shares on a per share basis.

In addition to cash, dividends may be distributed in the form of shares subject to and in accordance with the procedures set out in the Articles.

Final dividend declared by the Company must be approved by an ordinary resolution of Shareholders at the general meeting.

The Company will continually review its dividend policy and reserves the right in its sole and absolute discretion to update, improve and/or modify its dividend policy at any time.

Shareholders Meetings

In the year under review, the Company strictly complied with the Code Principle and Code Provisions F.1.2 to F.1.4 as described below:

F.1.2 In respect of each substantial issue at a general meeting, a separate resolution was proposed by the chairman of the meeting, including the re-election of individual Directors. The poll voting results of the meetings are available on the Company's website (www.cr-power.com) and the HKEx website (www.hkexnews.hk).

Matters resolved at the 2025 AGM

- Received the audited financial statements for the year ended 31 December 2024 together with the Reports of the Directors and the Independent Auditor
- Approved payment of the final dividend of HK\$0.691 per share for the year ended 31 December 2024
- Re-elected Mr. Shi Baofeng, Mr. Wang Bo, Mr. Li Chuanji, Mr. Zeng Jun, Dr. Raymond Ch'ien Kuo Fung, Mr. Jack So Chak Kwong, Mr. Yang Yuchuan, Mr. Chan Hak Kan and Mr. Chan Yung as Directors, and authorized the Board to fix the remuneration of all Directors

董事會可按每股股份基準建議就本公司股份派付股息(如有)。

除現金外，股息亦可以股份形式分派，並按照細則所載的程序進行。

本公司宣派之期末股息必須於股東大會上以普通決議案批准。

本公司將不斷檢討其股息政策，並保留權利隨時全權酌情決定更新、改進及／或修訂其股息政策。

股東大會

於回顧年度，本公司嚴格遵守守則原則與守則條文F.1.2至F.1.4，概括如下：

F.1.2 大會主席已在股東大會上就各重大事項提呈獨立決議案，包括重選個別董事。大會投票結果可於本公司網站 (www.cr-power.com) 及聯交所網站 (www.hkexnews.hk) 查閱。

於2025年股東週年大會上議決的事項

- 省覽截至2024年12月31日止年度的經審核財務報表連同董事會報告及獨立核數師報告
- 批准就截至2024年12月31日止年度派付末期股息每股0.691港元
- 重選史寶峰先生、王波先生、李傳吉先生、曾俊先生、錢果豐博士、蘇澤光先生、楊玉川先生、陳克勤先生及陳勇先生為董事，並授權董事會釐定董事酬金



CORPORATE GOVERNANCE REPORT

企業管治報告

- Re-appointed Deloitte Touche Tohmatsu as auditor of the Company and authorised the Board to fix the auditor's remuneration
- Granted a general mandate to the Board for the share repurchase of a number not exceeding 10% of the total number of the Company's issued shares as at the date of 2025 AGM
- Granted a general mandate to the Directors to issue new shares of the Company not exceeding 20% of the total number of the Company's issued shares as at the date of 2025 AGM
- Approved to extend the general mandate granted to the Directors to issue new shares of the Company by addition thereto of the shares repurchased by the Company
- 續聘德勤•關黃陳方會計師事務所為本公司的核數師，授權董事會釐定核數師酬金
- 授予董事會購回股份的一般授權，數目不得超過2025年股東週年大會日期本公司已發行股份總數的10%
- 授予董事發行本公司新股份的一般授權，數目不得超過2025年股東週年大會日期本公司已發行股份總數的20%
- 批准擴大授予董事發行本公司新股份的一般授權，方式為加上本公司購回的股份

F.1.3 The general meeting provides an ideal venue for the interchange of ideas between the Board, the management and shareholders. We therefore encourage Shareholders to attend our annual general meeting to discuss matters of business substance with the Board and management and to give us valuable advice and feedback on both operational and governance matters.

F.1.3 股東大會是董事會、管理層與股東之間交流意見的理想場合。因此，我們鼓勵股東出席股東週年大會與董事會及管理層討論實質業務事宜，以及就營運及管治事宜向我們提供寶貴意見及反饋。

As laid out in the attendance table in C.5.1 on page 129 of this Annual Report, the chairman of the Board had invited chairpersons and members of the Audit and Risk Committee, Nomination Committee, Remuneration Committee and Sustainability Committee to attend and answer questions at the 2025 AGM. The Directors and senior management of the Company took the opportunity to communicate with the Shareholders present, and answered their queries with respect to the Company's operations and industries. A representative of the external auditor attended the 2025 AGM to answer Shareholders' questions about the conduct of the audit and the preparation and content of the auditor's report (if any).

The Company, the Board and management highly value the opinions and requirements of our Shareholders. The Company communicates with Shareholders through various channels including publication of Interim and Annual Reports, Sustainable Development Reports, circulars, press releases and announcements of the latest business developments, operational results, major financing plans and other developments of the Company on its corporate website (www.cr-power.com) and the HKEx website (www.hkexnews.hk) (where applicable) in a timely manner.

F.1.4 The chairman of the meeting explained the detailed procedures for conducting a poll at the 2025 AGM and answered questions arising therefrom (if any).

如本年報第129頁C.5.1的出席記錄表所載，董事會主席已邀請審核與風險委員會、提名委員會、薪酬委員會及可持續發展委員會主席及成員出席了2025年股東週年大會，並於會上回答提問。本公司董事及高級管理層藉大會之機會與出席會議的股東充分溝通，解答彼等有關本公司運作及相關行業的疑問。外聘核數師代表亦出席了2025年股東週年大會，回答股東就核數工作及核數師報告的編製及內容所提出的問題(如有)。

本公司、董事會與管理層高度重視股東的意見和要求。本公司透過公司網站(www.cr-power.com)及聯交所網站(www.hkexnews.hk) (如適用)及時刊發中期與年度報告、可持續發展報告、通函、新聞稿及公告公佈本公司最新業務發展、經營業績、主要融資計劃及其他發展等，以加強與股東的溝通。

F.1.4 會議主席於2025年股東週年大會解釋了投票表決的詳細程序並回答了有關問題(如有)。

Convening EGM by Shareholders

Pursuant to section 566 of the Companies Ordinance (Chapter 622 of the Laws of Hong Kong), members of the Company representing at least 5% of the total voting rights of all the members having a right to vote at general meetings may request the Directors to call a general meeting. The request must state the general nature of business to be dealt with at the meeting and may include the text of a resolution that may properly be moved and is intended to be moved at the meeting. The request may consist of several documents in like form and may be sent to the Company in hard copy form or in electronic form and must be authenticated by the person(s) making it.

Putting Forward Proposals at General Meetings by Shareholders

Pursuant to section 615 of the Companies Ordinance (Chapter 622 of the Laws of Hong Kong), the members of the Company may request the Company to give to members of the Company who are entitled to receive notice of the annual general meeting, a notice of a resolution that may properly be moved and is intended to be moved at that meeting. The request may be sent to the Company in hard copy form (by depositing at the registered office of the Company for the attention of the Board) or in electronic form (by email: crp-ir@crc.com.hk) and must identify the resolution of which notice is to be given, authenticated by the person or persons making it and received by the Company not later than 6 weeks before the annual general meeting to which the requests relate; or if later, the time at which notice is given of that meeting.

The Company will give notice of a resolution if it has received the requests from (a) members representing at least 2.5% of the total voting rights of all the members who have a right to vote on the resolution at the annual general meeting to which the requests relate; or (b) at least 50 members who have a relevant right to vote.

股東召開股東特別大會

根據香港法例第622章公司條例第566條，佔全體有權在股東大會上表決的股東的總表決權最少5%的本公司股東可要求董事召開股東大會。有關要求須闡明有待有關股東大會處理之事務的一般性質和包含可在該股東大會上恰當動議及擬在該股東大會上動議的決議文本。要求可包含多份格式相近的文件，可採用印本形式或電子形式送交本公司，並須經提出該要求的人士認證。

股東於股東大會上提出建議

根據香港法例第622章公司條例第615條，本公司的股東可要求本公司向有權收到股東週年大會通告的本公司股東，發出關於可在該大會上恰當動議並擬在該大會上動議的決議的通告。要求可採用印本形式（送達本公司註冊辦事處，須註明收件人為董事會）或電子形式（以電郵方式發送至：crp-ir@crc.com.hk）送交本公司，當中須指明與通知有關的決議，並經提出該要求的人士認證，及須於該要求所關乎的股東週年大會舉行日期6個星期前；或（若於上述時間之後送抵本公司）大會通告發出之時送抵本公司。

本公司如收到以下股東的要求：(a) 佔全體有權在與該要求有關的股東週年大會上就有關決議投票的股東的總表決權最少2.5%的股東；或(b) 最少50名有相關投票權的股東，則會就有關決議發出通告。

Procedures for Shareholders to Propose a Person for Election as Director

The procedures for Shareholders to propose a person for election as Director are available on the website of the Company (www.cr-power.com).

The Memorandum and Articles

During the year ended 31 December 2025, there were no other changes in the Company's constitutional documents. The latest version of the Articles is available on the websites of the Company and the Stock Exchange.

股東推舉參選董事的程序

股東推舉參選董事的程序可於本公司網站 (www.cr-power.com) 查閱。

大綱及細則

於截至2025年12月31日止年度，本公司的章程文件概無其他變動。細則之最新版本可在本公司網站和聯交所網站上查閱。

INDEPENDENT AUDITOR'S REPORT

獨立核數師報告

Deloitte.

德勤

TO THE MEMBERS OF
CHINA RESOURCES POWER HOLDINGS COMPANY LIMITED
(incorporated in Hong Kong with limited liability)

致華潤電力控股有限公司成員
(於香港註冊成立之有限公司)

OPINION

We have audited the consolidated financial statements of China Resources Power Holdings Company Limited (the "Company") and its subsidiaries (collectively referred to as "the Group") set out on pages 162 to 381, which comprise the consolidated statement of financial position as at 31 December 2025, and the consolidated statement of profit or loss, consolidated statement of profit or loss and other comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including material accounting policy information and other explanatory information.

In our opinion, the consolidated financial statements give a true and fair view of the consolidated financial position of the Group as at 31 December 2025, and of its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with HKFRS Accounting Standards as issued by the Hong Kong Institute of Certified Public Accountants ("HKICPA") and have been properly prepared in compliance with the Hong Kong Companies Ordinance.

BASIS FOR OPINION

We conducted our audit in accordance with Hong Kong Standards on Auditing ("HKSAs") as issued by the HKICPA. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the HKICPA's Code of Ethics for Professional Accountants ("the Code"), as applicable to audits of financial statements of public interest entities. We have also fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

意見

我們已審計華潤電力控股有限公司(以下簡稱「貴公司」)及其附屬公司(以下統稱「貴集團」)列載於第162至381頁的合併財務報表,包括於2025年12月31日的合併財務狀況表及截至該日止年度的合併損益表、合併損益及其他全面收入表、合併權益變動表及合併現金流量表,以及合併財務報表附註,包括重大會計政策資料及其他說明資料。

我們認為,該等合併財務報表已根據香港會計師公會頒佈的《香港財務報告準則》真實而中肯地反映了貴集團於2025年12月31日的合併財務狀況及其截至該日止年度的合併財務表現及合併現金流量,並已遵照香港《公司條例》妥為擬備。

意見的基礎

我們已根據香港會計師公會頒佈的《香港審計準則》(「《香港審計準則》」)進行審計。我們在該等準則下承擔的責任已在本報告「核數師就審計合併財務報表須承擔的責任」部分中作進一步闡述。根據香港會計師公會頒佈的《專業會計師道德守則》(以下簡稱「守則」)(適用於審計涉及公眾利益實體的財務報表),我們獨立於貴集團。我們亦已履行守則中的其他專業道德責任。我們相信,我們所獲得的審計憑證能充足及適當地為我們的審計意見提供基礎。

KEY AUDIT MATTERS

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

關鍵審計事項

關鍵審計事項是根據我們的專業判斷，認為對本期合併財務報表的審計最為重要的事項。這些事項是在我們審計整體合併財務報表及出具意見時進行處理的。我們不會對這些事項提供單獨的意見。

Key audit matter 關鍵審計事項

Impairment assessment of goodwill and property, plant and equipment with material impairment indicators

We identified the impairment assessment of goodwill and property, plant and equipment with material impairment indicators as a key audit matter because of the significant degree of judgment made by management of the Group in determining the value in use ("VIU") of these assets.

As at 31 December 2025, the carrying value of goodwill, net of accumulated impairment losses, amounted to HK\$1,074,732,000. Goodwill is subject to an annual impairment assessment and as explained in note 18 to the consolidated financial statements, goodwill is allocated to the cash-generating units ("CGUs") of the Company's subsidiaries within two segments, thermal power and renewable energy, in the People's Republic of China, for the purpose of impairment assessment.

Besides, as disclosed in note 16 to the consolidated financial statements, out of the total property, plant and equipment amounted to HK\$278,785,393,000 as at 31 December 2025, management of the Group identified assets with a net book value of HK\$21,569,375,000 of certain thermal power generating plants and renewable power generating plants with material impairment indicators. Management of the Group performed impairment assessment in relation to such thermal power generating plant or renewable power generating plant which is determined as a CGU.

How our audit addressed the key audit matter

我們的審計如何處理關鍵審計事項

商譽及具重大減值跡象的物業、廠房及設備的減值評估

我們將商譽、具重大減值跡象的物業、廠房及設備的減值評估識別為關鍵審計事項，因為 貴集團管理層釐定該等資產使用價值（「使用價值」）時涉及重大判斷。

於2025年12月31日，商譽的賬面值（扣除累計減值虧損）為1,074,732,000港元。商譽須每年進行減值評估，誠如合併財務報表附註18所闡釋，商譽分配至 貴公司於中華人民共和國火電及可再生能源兩個分部內的附屬公司的現金產生單位（「現金產生單位」），以進行減值評估。

此外，誠如合併財務報表附註16所披露，在2025年12月31日的物業、廠房及設備總額278,785,393,000港元當中， 貴集團管理層將賬面淨值為21,569,375,000港元的若干火力發電廠及可再生能源發電廠資產識別為已出現重大減值跡象。 貴集團管理層就該等火力發電廠或可再生能源發電廠（釐定為現金產生單位）進行減值評估。

INDEPENDENT AUDITOR'S REPORT

獨立核數師報告

Key audit matter 關鍵審計事項

Impairment assessment of goodwill and property, plant and equipment with material impairment indicators (Continued)

Our procedures in relation to impairment assessment of goodwill and property, plant and equipment with material impairment indicators included:

- Understanding and evaluating the Group's methodology and assumptions used in determination of VIU of the CGUs;
- Evaluating the reliability of the cash flow projections prepared by management in prior year, on a sample basis, by comparing them to the actual results in the current year and understanding the causes of any significant variances;
- Assessing the reasonableness of the management's key assumptions used in the impairment assessments with supporting documents on a sample basis as follows:
 - Assessing the generation volumes of power plants by comparing them with the generation capacity approved by the government and historical generation volume;
 - Comparing the electricity prices to the latest selling price and industry forecast;
 - Comparing the fuel prices to the industry forecast of the fuel market; and
 - Comparing the expected operation period of power plants to the forecast period of each CGU;

How our audit addressed the key audit matter

我們的審計如何處理關鍵審計事項

商譽及具重大減值跡象的物業、廠房及設備的減值評估(續)

我們對商譽及具重大減值跡象的物業、廠房及設備進行減值評估的步驟包括：

- 了解及評估 貴集團釐定現金產生單位使用價值所用的方法及假設；
- 透過將管理層往年編製的現金流預測與本年度的實際結果作比較，採樣評估其可靠程度，並了解任何重大偏差的原因；
- 抽樣評估管理層於減值評估中所用主要假設(連同證明文件)的合理性如下：
 - 將發電廠發電量與政府批准的產能及過往產量作比較，以評估發電廠發電量；
 - 將電力價格與最新售價及行業預測作比較；
 - 將燃料價格與燃料市場的行業預測作比較；及
 - 將發電廠的預期運營期與各現金產生單位的預測期進行比較；

Key audit matter 關鍵審計事項

How our audit addressed the key audit matter

我們的審計如何處理關鍵審計事項

Impairment assessment of goodwill and property, plant and equipment with material impairment indicators (Continued)

The impairment assessment was performed by management of the Group involving the use of VIU model that estimates the recoverable amount of each CGU. The VIU model involves significant judgement in determining the assumptions used in the calculations as further detailed in notes 4(b), 4(c), 16 and 18 to the consolidated financial statements. The VIU is determined based on the cash flow projection for the corresponding CGUs discounted to its present value and requires the use of key assumptions include:

- generation volumes of the power plants;
- electricity prices;
- forecast periods;
- fuel prices; and
- discount rates that reflect current market assessments of the time value of money and risks specific to the CGUs.

The VIU was less than the carrying value for certain CGUs resulted in impairment losses of HK\$304,901,000 for property, plant and equipment with material impairment indicators and HK\$120,651,000 for goodwill during the year ended 31 December 2025, details of which are set out in notes 16 and 18.

商譽及具重大減值跡象的物業、廠房及設備的減值評估(續)

本集團管理層以估計各現金產生單位可收回金額的使用價值模式進行減值評估。使用價值模式於釐定計算所得的假設時涉及重大判斷，進一步詳情載於合併財務報表附註4(b)、4(c)、16及18。使用價值乃根據現金產生單位的現金流預測貼現至其現值釐定，須使用的關鍵假設包括：

- 發電廠的發電量；
- 電力價格；
- 預測期；
- 燃料價格；及
- 反映當前市場對貨幣時間值及現金產生單位特有風險的評估的貼現率。

截至2025年12月31日止年度，若干現金產生單位的使用價值低於賬面價值，導致出現重大減值跡象的物業、廠房及設備以及商譽分別產生減值費用304,901,000港元及120,651,000港元，詳情載於附註16及18。



INDEPENDENT AUDITOR'S REPORT

獨立核數師報告

Key audit matter 關鍵審計事項

How our audit addressed the key audit matter

我們的審計如何處理關鍵審計事項

Impairment assessment of goodwill and property, plant and equipment with material impairment indicators (Continued)

商譽及具重大減值跡象的物業、廠房及設備的減值評估(續)

- Involving our internal valuation experts to evaluate the appropriateness of the methodology and reasonableness of discount rates by benchmarking the discount rate against comparable entities on a sample basis; and
- Performing sensitivity analysis on the key inputs, including generation volume of power plants, electricity prices, fuel prices and discount rates, to evaluate if any further impairment losses of goodwill and property, plant and equipment with material impairment indicators, on a sample basis, is required to be made by the management.
- 邀請內部估值專家抽樣將貼現率與可資比較實體的基準作比較，評估方法的合適性及貼現率的合理性；及
- 對關鍵輸入數據（包括發電廠發電量、電力價格、燃料價格及貼現率）進行敏感度分析，進行抽樣測試以評估管理層是否需對商譽、出現重大減值跡象的物業、廠房及設備計提進一步減值損失。

OTHER INFORMATION

The directors of the Company are responsible for the other information. The other information comprises the information included in the annual report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

其他信息

貴公司董事須對其他信息負責。其他信息包括年報所載資料（但不包括合併財務報表及核數師報告）。

我們對合併財務報表的意見並不涵蓋其他信息，我們不對該等其他信息發表任何形式的鑒證結論。

結合我們對合併財務報表的審計，我們的責任是閱讀其他信息，在此過程中，考慮其他信息是否與合併財務報表或我們在審計過程中所了解的情況存在重大抵觸或者存在重大錯誤陳述的情況。基於我們所執行的工作，如果我們認為其他信息存在重大錯誤陳述，我們需要報告該事實。在這方面，我們沒有任何報告。

INDEPENDENT AUDITOR'S REPORT

獨立核數師報告

RESPONSIBILITIES OF DIRECTORS AND THOSE CHARGED WITH GOVERNANCE FOR THE CONSOLIDATED FINANCIAL STATEMENTS

The directors of the Company are responsible for the preparation of the consolidated financial statements that give a true and fair view in accordance with HKFRS Accounting Standards as issued by the HKICPA and the Hong Kong Companies Ordinance, and for such internal control as the directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, the directors are responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE CONSOLIDATED FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion solely to you, as a body, in accordance with section 405 of the Hong Kong Companies Ordinance, and for no other purpose. We do not assume responsibility towards or accept liability to any other person for the contents of this report. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with HKSA's will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

董事及治理層就合併財務報表須承擔的責任

貴公司董事須負責根據香港會計師公會頒佈的《香港財務報告準則會計準則》及香港《公司條例》擬備真實而中肯的合併財務報表，並對其認為為使合併財務報表的擬備不存在由於欺詐或錯誤而導致的重大錯誤陳述所需的內部控制負責。

在擬備合併財務報表時，董事負責評估貴集團持續經營的能力，並在適當情況下披露與持續經營有關的事項，以及使用持續經營為會計基礎，除非董事有意將貴集團清盤或停止經營，或別無其他實際的替代方案。

治理層負責監督貴集團財務申報程序。

核數師就審計合併財務報表須承擔的責任

我們的目標是就合併財務報表整體是否不存在由於欺詐或錯誤而導致的重大錯誤陳述取得合理保證，並按照香港《公司條例》第405條，出具包括我們僅向閣下（作為整體）提供的意見的核數師報告，除此之外本報告別無其他目的。我們不會就本報告的內容向任何其他人士負上或承擔任何責任。合理保證是高水平的保證，但不能保證按照《香港審計準則》進行的審計，在某一重大錯誤陳述存在時總能發現。錯誤陳述可以由欺詐或錯誤引起，如果合理預期它們單獨或滙總起來可能影響合併財務報表使用者依賴合併財務報表所作出的經濟決定，則有關的錯誤陳述可被視作重大。

INDEPENDENT AUDITOR'S REPORT

獨立核數師報告

As part of an audit in accordance with HKSA's, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

在根據《香港審計準則》進行審計的過程中，我們運用了專業判斷，保持了專業懷疑態度。我們亦：

- 識別和評估由於欺詐或錯誤而導致合併財務報表存在重大錯誤陳述的風險，設計及執行審計程序以應對這些風險，以及獲取充足和適當的審計憑證，作為我們意見的基礎。由於欺詐可能涉及串謀、偽造、蓄意遺漏、虛假陳述，或凌駕於內部控制之上，因此未能發現因欺詐而導致的重大錯誤陳述的風險高於未能發現因錯誤而導致的重大錯誤陳述的風險。
- 了解與審計相關的內部控制，以設計適當的審計程序，但目的並非對貴集團內部控制的有效性發表意見。
- 評價董事所採用會計政策的恰當性及作出會計估計和相關披露的合理性。
- 對董事採用持續經營會計基礎的恰當性作出結論。根據所獲取的審計憑證，確定是否存在與事項或情況有關的重大不確定性，從而可能導致對貴集團的持續經營能力產生重大疑慮。如果我們認為存在重大不確定性，則有必要在核數師報告中提請使用者注意合併財務報表中的相關披露。假若有關的披露不足，則我們應當發表非無保留意見。我們的結論是基於核數師報告日期止所取得的審計憑證。然而，未來事項或情況可能導致貴集團不能持續經營。
- 評價合併財務報表的整體列報方式、結構和內容，包括披露，以及合併財務報表是否中肯反映交易和事項。

INDEPENDENT AUDITOR'S REPORT

獨立核數師報告

- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the group as a basis for forming an opinion on the group financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.
- 計劃及進行集團審計，以就貴集團內實體或業務單位的財務資訊獲取充足、適當的審計憑證，作為對貴集團財務報表發表意見的基礎。我們負責指導、監督和審閱為集團審計而執行的審計工作。我們為審計意見承擔全部責任。

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

除其他事項外，我們與治理層溝通了計劃的審計範圍、時間安排、重大審計發現等，包括我們在審計中識別出內部控制的任何重大缺陷。

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

我們還向治理層提交聲明，說明我們已符合有關獨立性的相關專業道德要求，並與他們溝通有可能合理地被認為會影響我們獨立性的所有關係和其他事項，以及在適用的情況下，就消除威脅所採取的行動及已實施的防範措施。

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

從與治理層溝通的事項中，我們確定哪些事項對本期合併財務報表的審計最為重要，因而構成關鍵審計事項。我們在核數師報告中描述這些事項，除非法律法規不允許公開披露這些事項，或在極端罕見的情況下，如果合理預期在我們報告中溝通某事項造成的負面後果超過產生的公眾利益，我們決定不應在報告中溝通該事項。

The engagement partner on the audit resulting in this independent auditor's report is Zhu Chen (practising certificate number: P06889).

出具本獨立核數師報告的審計項目合夥人是朱晨（執業證書編號：P06889）。

Deloitte Touche Tohmatsu
Certified Public Accountants

Hong Kong
18 March 2026

德勤•關黃陳方會計師行
執業會計師

香港
2026年3月18日

CONSOLIDATED STATEMENT OF PROFIT OR LOSS

合併損益表

FOR THE YEAR ENDED 31 DECEMBER 2025
截至2025年12月31日止年度

		Notes 附註	2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Turnover	營業額	5	102,009,878	105,284,283
Operating expenses	經營成本			
Fuels	燃料		(45,829,493)	(52,235,692)
Depreciation and amortisation	折舊與攤銷		(18,075,820)	(16,417,362)
Employee benefit expenses	僱員福利開支	6	(8,057,689)	(7,751,679)
Repairs and maintenance	維修和維護		(2,218,118)	(1,948,065)
Consumables	耗材		(1,128,949)	(1,087,833)
Impairment losses	減值損失		(774,725)	(578,760)
Tax and surcharges	稅金及附加		(1,185,802)	(989,449)
Others	其他		(5,068,458)	(4,684,835)
Total operating expenses	總經營成本		(82,339,054)	(85,693,675)
Other income	其他收入	7	1,820,628	2,108,023
Other gains and losses	其他損益	8	467,418	1,525,900
Operating profit	經營利潤		21,958,870	23,224,531
Finance costs	財務費用	9	(3,989,014)	(4,118,680)
Share of results of associates	應佔聯營企業業績	22	2,026,241	1,141,154
Share of results of joint ventures	應佔合營企業業績	23	215,735	(50,367)
Profit before income tax	除所得稅前利潤	10	20,211,832	20,196,638
Income tax expense	所得稅費用	11	(3,705,721)	(4,217,924)
Profit for the year	年內利潤		16,506,111	15,978,714
Profit for the year attributable to:	年內利潤歸屬於：			
Owners of the Company	本公司擁有人		14,518,950	14,388,447
Perpetual capital securities holders	永久資本證券持有人	44	268,263	327,701
Other non-controlling interests	其他非控制性權益		1,718,898	1,262,566
			16,506,111	15,978,714
Basic earnings per share	每股基本盈利	15	HK\$2.80 港元	HK\$2.97 港元

CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

合併損益及其他全面收入表

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

	Notes 附註	2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Profit for the year	年內利潤	16,506,111	15,978,714
Other comprehensive income (expense):	其他全面收入(虧損):		
Items that may be reclassified subsequently to profit or loss:	其後可能重新分類至損益的項目:		
Exchange differences arising on translation of foreign operations	外幣業務的匯兌差額	(209)	(1,160,943)
Share of other comprehensive income (expense) of investments accounted for using the equity method	應佔採取權益法核算投資的其他全面收入(虧損)	53,905	(15,348)
Release to profit or loss in relation to disposal of subsidiaries	處置附屬公司轉回損益	(168,171)	(148,968)
Release to profit or loss in relation to deemed disposal of joint ventures	視同處置合營企業轉回損益	—	91,951
Items that will not be reclassified to profit or loss:	不能重新分類至損益的項目:		
Exchange differences on translation from functional currency to presentation currency	由功能貨幣換算為呈列貨幣的匯兌差額	3,552,474	(1,747,447)
Share of other comprehensive (expense) income of investments accounted for using the equity method	應佔採取權益法核算投資的其他全面(虧損)收入	(34,228)	24,150
Fair value changes on equity investments at fair value through other comprehensive income ("FVTOCI"), net of tax	以公允價值計量且變動計入其他全面收入的權益投資公允價值變動(稅後)	(133,208)	15,538
Remeasurement of defined benefit pension plan	重新計量設定退休受益計劃	36,385	(51,025)
Transfer to retained earnings in relation to disposal of subsidiaries	處置附屬公司轉至留存收益	(1,201)	—
Other comprehensive income (expense) for the year, net of tax	年內其他全面收入(虧損)(稅後)	3,305,747	(2,992,092)
Total comprehensive income for the year, net of tax	年內全面收入總額(稅後)	19,811,858	12,986,622
Attributable to:	歸屬於:		
Owners of the Company	本公司擁有人	17,543,997	11,641,512
Perpetual capital securities holders	永久資本證券持有人	268,263	327,701
Other non-controlling interests	其他非控制性權益	1,999,598	1,017,409
Total comprehensive income for the year, net of tax	年內全面收入總額(稅後)	19,811,858	12,986,622

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

合併財務狀況表

AT 31 DECEMBER 2025
於2025年12月31日

		Notes 附註	2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
ASSETS	資產			
Non-current assets	非流動資產			
Property, plant and equipment	物業、廠房及設備	16	278,785,393	244,851,344
Right-of-use assets	使用權資產	17	15,749,309	13,018,773
Goodwill	商譽	18	1,074,732	1,153,985
Mining rights	採礦權	19	4,430,184	3,671,090
Contractual rights	合同權益	20	965,564	998,534
Deferred tax assets	遞延稅資產	21	1,723,573	1,270,882
Other receivables and prepayments	其他應收款項及預付款項	25	21,923,296	20,469,699
Interests in associates	於聯營企業的權益	22	18,849,199	17,743,295
Interests in joint ventures	於合營企業的權益	23	3,846,402	3,591,310
Financial assets at FVTOCI	以公允價值計量且變動計入 其他全面收入的金融資產	24	840,909	989,432
Loan to an associate	向聯營公司貸款	22	730,636	712,633
Loans to a non-controlling shareholder of a subsidiary	向附屬公司非控制股東貸款	30	13,839	13,498
Pledged and restricted bank deposits	已抵押及受限制銀行存款	31	150,808	122,466
			349,083,844	308,606,941
Current assets	流動資產			
Inventories	存貨	26	5,150,860	5,073,959
Trade receivables, other receivables and prepayments	應收賬款、其他應收款項及 預付款項	27	42,601,643	42,410,949
Loan to an associate	向聯營公司貸款	22	221,430	–
Loans to joint ventures	向合營企業貸款	23	–	131,765
Amounts due from associates	應收聯營企業款項	28	37,919	183,295
Amounts due from joint ventures	應收合營企業款項	29	19,168	35,899
Amounts due from other related companies	應收其他關聯公司款項	30	11,854	12,222
Pledged and restricted bank deposits	已抵押及受限制銀行存款	31	208,947	175,044
Cash and cash equivalents	現金及現金等價物	32	11,674,566	5,834,307
			59,926,387	53,857,440
Assets classified as held for sale	持有待售資產	13	353,984	–
Total assets	總資產		409,364,215	362,464,381

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

合併財務狀況表

AT 31 DECEMBER 2025

於2025年12月31日

			2025	2024
		Notes	2025年	2024年
		附註	HK\$'000	HK\$'000
			千港元	千港元
EQUITY AND LIABILITIES	權益及負債			
Capital and reserves	資本及儲備			
Share capital	股本	42	29,513,636	29,513,636
Other reserves	其他儲備	43	13,437,204	8,619,991
Retained earnings	保留利潤		68,344,915	61,017,872
Equity attributable to owners of the Company	本公司擁有人應佔權益		111,295,755	99,151,499
Perpetual capital securities holders	永久資本證券持有人	44	10,920,040	10,686,771
Other non-controlling interests	其他非控制性權益		11,423,761	10,113,769
Total equity	總權益		133,639,556	119,952,039
LIABILITIES	負債			
Non-current liabilities	非流動負債			
Borrowings	借貸	38	148,527,395	140,160,247
Contract liabilities	合同負債	34	1,067,125	981,453
Lease liabilities	租賃負債	39	4,358,529	3,376,479
Deferred tax liabilities	遞延稅負債	21	442,452	440,570
Deferred income	遞延收入	40	774,096	807,912
Retirement and other long-term employee benefits obligations	應計退休及其他長期僱員福利成本	41	759,352	743,353
Other long-term payables	其他長期應付款	33	2,924,980	2,776,182
			158,853,929	149,286,196



CONSOLIDATED STATEMENT OF FINANCIAL POSITION

合併財務狀況表

AT 31 DECEMBER 2025

於 2025 年 12 月 31 日

			2025	2024
		Notes	2025 年	2024 年
		附註	HK\$'000	HK\$'000
			千港元	千港元
Current liabilities	流動負債			
Trade payables, other payables and accruals	應付賬款、其他應付款項及應計費用	33	46,169,704	37,446,823
Contract liabilities	合同負債	34	1,559,831	1,574,666
Lease liabilities	租賃負債	39	365,200	413,130
Amounts due to associates	應付聯營企業款項	35	1,344,860	1,245,427
Amounts due to joint ventures	應付合營企業款項	36	929,049	599,133
Amounts due to other related companies	應付其他關聯公司款項	37	5,934,044	661,856
Tax liabilities	稅項負債		976,377	1,078,575
Borrowings	借貸	38	59,591,665	50,206,536
			116,870,730	93,226,146
Total liabilities	總負債		275,724,659	242,512,342
Total equity and liabilities	總權益及負債		409,364,215	362,464,381

The consolidated financial statements on pages 162 to 381 were approved and authorised for issue by the Board of Directors on 18 March 2026 and are signed on its behalf by:

董事會已於 2026 年 3 月 18 日通過及授權刊發載於第 162 頁至第 381 頁的合併財務報表，並由下列董事代表簽署核實：

DIRECTOR
董事

DIRECTOR
董事

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

合併權益變動表

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

	Attributable to owners of the Company 歸屬本公司持有人							Other non-controlling interests 其他非控制性權益 HK\$'000 千港元	Total equity 總權益 HK\$'000 千港元
	Share capital 股本 HK\$'000 千港元	General reserve 一般儲備 HK\$'000 千港元	Special reserve 特別儲備 HK\$'000 千港元	Capital reserve 資本儲備 HK\$'000 千港元	Translation reserve 匯兌儲備 HK\$'000 千港元	Retained earnings 保留利潤 HK\$'000 千港元	Sub-total 小計 HK\$'000 千港元		
Balance at 1 January 2025 於2025年1月1日的結餘	29,513,636	17,657,739	40,782	1,561,537	(10,640,067)	61,017,872	99,151,499	10,686,771	119,952,039
Profit for the year 年內利潤	-	-	-	-	-	14,518,950	14,518,950	268,263	16,506,111
Currency translation difference 匯兌差額	-	-	-	-	3,229,931	-	3,229,931	-	3,522,265
Share of other comprehensive income of investments accounted for using the equity method 應佔採取權益法核算投資的其他全面收入	-	-	-	-	-	-	-	-	-
Release to profit or loss in relation to disposal of subsidiaries 有關出售附屬公司而轉撥至保留利潤	-	-	-	19,677	-	-	19,677	-	19,677
Transfer to retained earnings in relation to disposal of subsidiaries 以公允價值計量自變動計入其他全面收入的權益	-	-	-	103	(168,274)	-	(168,171)	-	(168,171)
Fair value changes on equity investments at FITOC, net of tax 投資公允價值變動(稅後)	-	-	-	(1,201)	-	-	(1,201)	-	(1,201)
Reassessment of defined benefit pension plan 重新計量設定退休受益計劃	-	-	-	(80,784)	-	-	(80,784)	-	(80,784)
Total (comprehensive (expense) income) for the year, net of tax 年內全面(開支)收入總額(稅後)	-	-	-	(36,610)	3,061,657	14,518,950	17,543,997	268,263	19,811,858
Capital contributions by non-controlling interests 非控制性權益出資	-	-	-	-	-	-	-	-	827,429
Capital reduction by non-controlling interests 非控制性權益減資	-	-	-	-	-	-	-	-	(422,627)
Acquisition of a subsidiary (note 45) 收購附屬公司(附註45)	-	-	-	-	-	-	-	-	1,694
Acquisition of partial non-controlling interests 收購部分非控制性權益	-	-	-	(1,816)	-	-	(1,816)	-	(62,488)
Issuance of perpetual capital securities 發行永久資本證券	-	-	-	(9,486)	-	-	(9,486)	8,734,760	8,734,760
Transaction costs attributable to issue of perpetual capital securities 發行永久資本證券應佔交易成本	-	-	-	-	-	-	-	(268,263)	(9,486)
Interest paid to perpetual capital securities 已付永久資本證券利息	-	-	-	-	-	(5,420,380)	(5,420,380)	-	(688,263)
Dividends paid to non-controlling interests 派予非控制性權益股息	-	-	-	-	-	-	-	-	(1,030,574)
Dividends paid to owners of the Company 已派付本公司持有人股息	-	-	-	-	-	-	-	(8,501,491)	(5,420,380)
Redemption of perpetual capital securities 贖回永久資本證券	-	22,572	-	7,036	-	35,375	64,983	-	(8,501,491)
Disposal of subsidiaries 出售附屬公司	-	1,680,468	-	-	-	(1,680,468)	-	-	61,943
Profit appropriation to reserves 撥充儲備的利潤	-	-	-	(33,042)	-	-	(33,042)	-	-
Share of other equity movement of investments accounted for using the equity method 應佔採取權益法核算投資的其他權益變動	-	-	-	126,434	-	(126,434)	-	-	-
Appropriation in respect of power plant safety and production funds, net (note 43(c)) 發電機組安全生產基金撥款淨額(附註43(c))	-	-	-	-	-	-	-	-	(33,042)
Balance at 31 December 2025 於2025年12月31日的結餘	29,513,636	19,360,779	40,782	1,614,053	(7,578,410)	68,344,915	111,295,755	10,920,040	133,639,556

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

合併權益變動表

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

	Attributable to owners of the Company 歸屬本公司持有人							Other non-controlling interests 其他非控制性權益	Total equity 總權益 HK\$'000 千港元	
	Share capital 股本 HK\$'000 千港元	General reserve 一般儲備 HK\$'000 千港元	Special reserve 特別儲備 HK\$'000 千港元	Capital reserve 資本儲備 HK\$'000 千港元	Translation reserve 匯兌儲備 HK\$'000 千港元	Retained earnings 保留利潤 HK\$'000 千港元	Sub-total 小計 HK\$'000 千港元			Perpetual capital securities 永續證券 HK\$'000 千港元
Balance at 1 January 2024	22,316,710	16,188,253	40,782	1,055,615	(7,903,629)	53,295,958	84,073,689	10,664,271	8,909,181	104,547,141
Profit for the year	-	-	-	-	-	14,388,447	14,388,447	327,701	1,262,566	15,978,714
Currency translation differences	-	-	-	-	(2,678,332)	-	(2,678,332)	-	(230,058)	(2,908,390)
Share of other comprehensive income (expense) of investments accounted for using the equity method	-	-	-	-	(1,089)	-	(1,089)	-	-	8,802
Release to profit or loss in relation to disposal of subsidiaries	-	-	-	-	(148,968)	-	(148,968)	-	-	(148,968)
Release to profit or loss in relation to deemed disposal of joint ventures	-	-	-	-	91,951	-	91,951	-	-	91,951
Fair value changes on equity investments at FITOCI, net of tax	-	-	-	-	-	-	-	-	-	-
Reassessment of defined benefit pension plan	-	-	-	10,210	-	-	10,210	-	5,328	15,538
	-	-	-	(30,598)	-	-	(30,598)	-	(20,427)	(51,025)
Total comprehensive (expense) income for the year, net of tax	-	-	-	(10,497)	(2,736,438)	14,388,447	11,641,512	327,701	1,017,409	12,866,622
Shares issued (note 4)	7,196,926	-	-	-	-	-	7,196,926	-	-	7,196,926
Capital contributions by non-controlling interests	-	-	-	-	-	-	-	-	948,223	948,223
Capital reduction by non-controlling interests	-	-	-	-	-	-	-	-	(10,598)	(10,598)
Acquisition of subsidiaries	-	-	-	-	-	-	-	-	128,663	128,663
Issuance of perpetual capital securities	-	-	-	-	-	-	-	2,185,280	-	2,185,280
Interest paid to perpetual capital securities	-	-	-	-	-	-	-	(327,701)	-	(327,701)
Dividends paid to non-controlling interests	-	-	-	-	-	-	-	-	(748,611)	(748,611)
Dividends paid to owners of the Company	-	-	-	-	-	(5,012,482)	(5,012,482)	-	-	(5,012,482)
Redemption of perpetual capital securities	-	-	-	-	-	-	-	(2,162,780)	-	(2,162,780)
Disposal of subsidiaries	-	-	-	(4,422)	-	9,870	892	-	(130,498)	(129,606)
Deemed disposal of joint ventures	-	(4,556)	-	(4,330)	-	-	(14,330)	-	-	(14,330)
Profit appropriation to reserves	-	-	-	-	-	(1,494,042)	-	-	-	-
Share of other equity movement of investments accounted for using the equity method	-	-	-	365,292	-	-	365,292	-	-	365,292
Appropriation in respect of power plant safety and production funds, net (note 43(c))	-	-	-	169,879	-	(169,879)	-	-	-	-
	7,196,926	1,488,486	-	516,419	-	(6,666,533)	2,536,298	(305,201)	187,179	2,418,276
Balance at 31 December 2024	29,513,636	17,657,739	40,782	1,561,557	(10,640,067)	61,017,872	99,151,499	10,686,771	10,113,769	119,952,039

CONSOLIDATED STATEMENT OF CASH FLOWS

合併現金流量表

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

		2025	2024
		2025年	2024年
		HK\$'000	HK\$'000
		千港元	千港元
Operating activities	經營活動		
Profit before income tax	除所得稅前利潤	20,211,832	20,196,638
Adjustments for:	調整：		
Depreciation and amortisation	折舊與攤銷	18,075,820	16,417,362
Impairment losses	減值損失	774,725	578,760
Exchange losses (gains), net	匯兌損失(收益)淨額	29,516	(138,410)
Interest expense	利息開支	3,989,014	4,118,680
Interest income	利息收入	(106,512)	(156,954)
Share of results of associates	應佔聯營企業業績	(2,026,241)	(1,141,154)
Share of results of joint ventures	應佔合營企業業績	(215,735)	50,367
Dividend income from a FVTOCI investee company	以公允價值計量且變動計入其他全面收入的金融資產的被投資公司股息收入	(52,518)	(66,276)
Losses (gains) on disposal of property, plant and equipment	出售物業、廠房及設備的損失(收益)	19,200	(18,571)
Gains on disposal of right-of-use assets	出售使用權資產的收益	(101,752)	(68,765)
Gains on disposal of subsidiaries	出售附屬公司收益	(356,631)	(151,282)
Gains on deemed disposal of joint ventures	視同出售合營企業收益	–	(193,236)
Bargain purchase gain on acquisition of a subsidiary	收購附屬公司的議價購買收益	–	(876,408)
Operating cash flows before movement in working capital	營運資金變動前的經營現金流	40,240,718	38,550,751
Decrease (increase) in inventories	存貨減少(增加)	56,862	(766,498)
Decrease (increase) in trade receivables, other receivables and prepayments	應收賬款、其他應收款項及預付款項減少(增加)	1,765,289	(2,752,287)
Increase in trade payables, other payables and accruals	應付賬款、其他應付款項及應計費用增加	7,321,794	3,045,746
Decrease in retirement and other long-term employee benefits obligations	應計退休及其他長期僱員福利成本減少	(36,247)	(15,736)
Cash generated from operations	經營活動產生的現金	49,348,416	38,061,976
Income tax paid	已付所得稅	(4,697,529)	(4,366,971)
Net cash from operating activities	經營活動產生的現金流入 — 淨額	44,650,887	33,695,005

CONSOLIDATED STATEMENT OF CASH FLOWS

合併現金流量表

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Investing activities	投資活動		
Dividends received from associates and joint ventures	已收聯營企業及合營企業股息	1,717,847	848,493
Dividends received from a FVTOCI investee company	已收以公允價值計量且變動計入其他全面收入的被投資公司的股息	52,835	66,276
Interest received	已收利息	58,116	10,610
Proceeds from disposal of property, plant and equipment and right-of-use assets	出售物業、廠房及設備和使用權資產的所得款項	147,776	49,010
Net cash (outflow) inflow on disposal of subsidiaries	出售附屬公司的現金(流出)流入淨額	(79)	282,273
Proceeds from disposal of associates	出售聯營企業所得款項	–	4,319
Payments/deposits for acquisition of property, plant and equipment, mining rights and right-of-use assets	取得物業、廠房及設備、採礦權和使用權資產所支付的款項/按金	(47,177,874)	(49,699,664)
Prepayments for acquisition of equity investments	預付股權投資款	(133,135)	–
Cash outflow on acquisition of interest in associates	取得聯營企業權益的現金流出	–	(3,251,285)
Capital contributions into associates	向聯營企業注資	(571,260)	(287,689)
Capital contributions into joint ventures	向合營企業注資	(38,519)	(112,629)
Return of capital from an associate	收回對聯營企業投資款	419,044	–
Return of capital from a joint venture	收回對合營企業投資款	24,569	–
Capital contributions into a FVTOCI investee company	向以公允價值計量且變動計入其他全面收入的被投資公司出資	–	(4,158)
Loan to an associate	向聯營企業貸款	(215,560)	–
Net cash (outflow) inflow on acquisition of interest in subsidiaries	取得附屬公司權益的現金(流出)流入淨額	(293,729)	5,752
Proceeds from asset-backed notes	資產支持票據所得款項	96,668	14,514
Net cash used in investing activities	投資活動產生的現金流出 — 淨額	(45,913,301)	(52,074,178)

CONSOLIDATED STATEMENT OF CASH FLOWS

合併現金流量表

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

		2025	2024
		2025年	2024年
		HK\$'000	HK\$'000
		千港元	千港元
Financing activities	融資活動		
Proceeds from borrowings	借貸所得款項	80,637,057	82,925,588
Repayments of borrowings	償還借貸款項	(68,033,250)	(52,855,988)
Proceeds from issuance of shares	發行股份所得款項	–	7,198,476
Proceeds from issuance of corporate bonds	發行公司債券所得款項	–	3,302,070
Proceeds from issuance of perpetual capital securities	發行永久資本證券所得款項	8,734,760	2,185,280
Redemption of perpetual capital securities	贖回永久資本證券	(8,234,598)	(2,162,780)
Capital contribution by non-controlling shareholders	非控股股東出資	827,429	932,972
Capital reduction to non-controlling shareholders	非控股股東減資	(423,195)	(10,598)
Transaction costs attributable to issue of shares	發行股份交易費用	(8,221)	–
Payment for acquisition of a partial non-controlling interest	取得非控股權益款項	(14,242)	(44,679)
Advances from (repayments to) an intermediate holding company	中間控股公司墊款 (償還中間控股公司墊款)	5,325,252	(8,543,355)
(Repayments to) advances from associates	聯營企業墊款 (償還聯營企業墊款)	(97,313)	1,061,724
Advances from joint ventures	合營企業墊款	330,337	802,886
Repayments to other related companies	償還其他關聯公司款項	(399,044)	(354,080)
Advances from non-controlling interests of subsidiaries	附屬公司非控股股東墊款	6,499	636
Interest paid on borrowings and advances from related companies	已付借貸利息及關聯公司墊款利息	(4,477,915)	(4,703,878)
Dividends paid to owners of the Company	已派付本公司擁有人股息	(5,422,871)	(7,418,106)
Dividends paid to non-controlling interests of subsidiaries	已付附屬公司非控股權益的股息	(1,032,236)	(884,998)
Repayments of lease liabilities	償還租賃負債	(551,167)	(697,184)
Interest paid to perpetual capital securities holders	已付永久資本證券持有人利息	(296,972)	(327,701)
Transaction costs attributable to issue of perpetual capital securities	永久資本證券發行的交易費用	(9,381)	(2,257)
Net cash from financing activities	融資活動產生的現金流入 — 淨額	6,860,929	20,404,028

CONSOLIDATED STATEMENT OF CASH FLOWS

合併現金流量表

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Net increase in cash and cash equivalents	現金及現金等價物增加淨額	5,598,515	2,024,855
Cash and cash equivalents at the beginning of the year	年初現金及現金等價物	5,834,307	4,082,972
Effect of foreign exchange rate changes	匯率變動的影響	241,744	(273,520)
Cash and cash equivalents at the end of the year	年末現金及現金等價物	11,674,566	5,834,307

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

1. GENERAL

China Resources Power Holdings Company Limited (the “Company”) is a public company incorporated in Hong Kong and its shares are listed on The Stock Exchange of Hong Kong Limited (the “Stock Exchange”). The intermediate holding company of the Company is China Resources (Holdings) Company Limited (“CRH”), a company incorporated in Hong Kong. The directors regard the ultimate holding company of the Company to be China Resources Company Limited (“CRCL”), a company registered in the People’s Republic of China (the “PRC”).

The Company is an investment holding company. The Company and its subsidiaries (together, the “Group”) are principally engaged in the construction and operation of power stations.

The address of the registered office of the Company is Rooms 2001–2002, 20th Floor, China Resources Building, 26 Harbour Road, Wanchai, Hong Kong.

The Company changed the functional currency from Hong Kong dollar (“HK\$”) to Renminbi (“RMB”) from 1 July 2024. With the development of the Company, the activities denominated in non-RMB and associated risks were not significant for the Company, as a result of which the directors of the Company revisited the functional currency of the Company. The directors of the Company considered that RMB better reflects the economic substance and financing sources of the Company while HK\$ is the appropriate presentation currency for the convenience of the financial statements users, as the Company’s shares are listed on The Stock Exchange of Hong Kong Limited. Accordingly, the functional currency of the Company was changed prospectively from 1 July 2024, but the presentation currency remained as HK\$.

1. 一般資料

華潤電力控股有限公司（「本公司」）為於香港註冊成立的公眾公司，其股份於香港聯合交易所有限公司（「聯交所」）上市。本公司的中間控股公司為華潤（集團）有限公司（「華潤集團」），一間於香港註冊成立的公司。董事認為本公司的最終控股公司為中國華潤有限公司（「中國華潤」），一間於中華人民共和國（「中國」）註冊的公司。

本公司為一間投資控股公司。本公司及其附屬公司（統稱「本集團」）主要從事建設及經營發電站。

本公司註冊辦事處的地址為香港灣仔港灣道26號華潤大廈20樓2001至2002室。

本公司自2024年7月1日起將功能貨幣由港元（「港元」）變更為人民幣（「人民幣」）。隨著本公司的發展，非人民幣計值的業務活動及相關風險對本公司不再具有重大影響，因此本公司董事已重新審視本公司的功能貨幣。本公司董事認為，人民幣更能反映本公司的經濟實質及資金來源，但考慮到本公司股份於香港聯合交易所有限公司上市，港元作為呈報貨幣更便於財務報表使用者，因此本公司董事亦認為港元為適當的呈報貨幣。故此，本公司的功能貨幣自2024年7月1日起前瞻性地作出變更，但呈報貨幣仍為港元。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

2. APPLICATION OF NEW AND AMENDMENTS TO HKFRS ACCOUNTING STANDARDS

Amendments to an HKFRS accounting Standard that are mandatorily effective for the current year

In the current year, the Group has applied the following amendments to an HKFRS Accounting Standard as issued by the Hong Kong Institute of Certified Public Accountants (“HKICPA”) for the first time, which are mandatorily effective for the Group’s annual period beginning on 1 January 2025 for the preparation of the consolidated financial statements:

Amendments to HKAS 21 Lack of Exchangeability

The application of the amendments to an HKFRS Accounting Standard in the current year has had no material impact on the Group’s financial positions and performance for the current and prior years and/or on the disclosures set out in these consolidated financial statements.

2. 應用香港財務報告準則會計準則的新訂及修訂本

於本年度強制生效的香港財務報告準則會計準則修訂本

於本年度，本集團首次應用以下由香港會計師公會（「香港會計師公會」）頒佈的經修訂香港財務報告準則會計準則。本集團於編製合併財務報表時，自2025年1月1日開始的年度期間強制生效的準則如下：

香港會計準則第21號 缺乏可兌換性
(修訂本)

本年度應用經修訂香港財務報告準則會計準則並無對本集團本年度及過往年度的財務狀況及表現及／或載於該等合併財務報表的披露資料造成重大影響。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

2. APPLICATION OF NEW AND AMENDMENTS TO HKFRS ACCOUNTING STANDARDS (CONTINUED)

New and amendments to HKFRS Accounting Standards in issue but not yet effective

The Group has not early applied the following new and amendments to HKFRS Accounting Standards that have been issued but are not yet effective:

Amendments to HKAS 21	Translation to a Hyperinflationary Presentation Currency ³
Amendments to HKFRS 9 and HKFRS 7	Amendments to the Classification and Measurement of Financial Instruments ²
Amendments to HKFRS 9 and HKFRS 7	Contracts Referencing Nature-Dependent Electricity ²
Amendments to HKFRS 10 and HKAS 28	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture ¹
Amendments to HKFRS Accounting Standards	Annual Improvements to HKFRS Accounting Standards-Volume 11 ²
HKFRS 18	Presentation and Disclosure in Financial Statements ³

¹ Effective for annual periods beginning on or after a date to be determined.

² Effective for annual periods beginning on or after 1 January 2026.

³ Effective for annual periods beginning on or after 1 January 2027.

Except for the new and amendments to HKFRS Accounting Standards mentioned below, the directors of the Company anticipate that the application of all other amendments to HKFRS Accounting Standards will have no material impact on the consolidated financial statements in the foreseeable future.

2. 應用香港財務報告準則會計準則的新訂及修訂本(續)

已頒佈但尚未生效的香港財務報告準則會計準則的新訂及修訂本

本集團並無提早應用下列已頒佈但尚未生效之香港財務報告準則會計準則的新訂及修訂本：

香港會計準則第21號 (修訂本)	換算為惡性通貨膨脹呈列貨幣 ³
香港財務報告準則第9號及香港財務報告準則第7號(修訂本)	金融工具分類及計量之修訂 ²
香港財務報告準則第9號及香港財務報告準則第7號(修訂本)	依賴自然能源生產電力的合同 ²
香港財務報告準則第10號及香港會計準則第28號(修訂本)	投資者與其聯營企業或合營企業之間的資產出售或注資 ¹
香港財務報告準則會計準則(修訂本)	香港財務報告準則會計準則之年度改進—第11卷 ²
香港財務報告準則第18號	財務報表的呈列及披露 ³

¹ 於待定期或之後開始的年度期間生效。

² 於2026年1月1日或之後開始的年度期間生效。

³ 於2027年1月1日或之後開始的年度期間生效。

除下文所述香港財務報告準則會計準則新訂和修訂本外，本公司董事預期應用香港財務報告準則會計準則所有其他修訂本將不會在可預見的將來對合併財務報表造成重大影響。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

2. APPLICATION OF NEW AND AMENDMENTS TO HKFRS ACCOUNTING STANDARDS (CONTINUED)

New and amendments to HKFRS Accounting Standards in issue but not yet effective (Continued)

Amendments to HKFRS 9 and HKFRS 7 Amendments to the Classification and Measurement of Financial Instruments

The amendments to HKFRS 9 “Financial Instruments” (“HKFRS 9”) clarify the recognition and derecognition for financial asset and financial liability and add an exception which permits an entity to deem a financial liability to be discharged before the settlement date if it is settled in cash using an electronic payment system if, and only if certain conditions are met.

The amendments also provide guidance on the assessment of whether the contractual cash flows of a financial asset are consistent with a basic lending arrangement. The amendments specify that an entity should focus on what an entity is being compensated for rather than the compensation amount. Contractual cash flows are inconsistent with a basic lending arrangement if they are indexed to a variable that is not a basic lending risk or cost. The amendments state that, in some cases, a contingent feature may give rise to contractual cash flows that are consistent with a basic lending arrangement both before and after the change in contractual cash flows, but the nature of the contingent event itself does not relate directly to changes in basic lending risks and costs. Furthermore, the description of the term “non-recourse” is enhanced and the characteristics of “contractually linked instruments” are clarified in the amendments.

2. 應用香港財務報告準則會計準則的新訂及修訂本 (續)

已頒佈但尚未生效的香港財務報告準則會計準則的新訂及修訂本 (續)

香港財務報告準則第9號及香港財務報告準則第7號 (修訂本) 金融工具分類及計量之修訂

香港財務報告準則第9號 (修訂本) 「金融工具」釐清金融資產與金融負債之確認及終止確認，並增加一項例外情況，即當且僅當符合若干條件時，允許實體將採用電子支付系統以現金結付之金融負債視為已於結付日期前解除。

該等修訂本亦就評估金融資產之合約現金流量是否與基本借貸安排相一致提供指引。該等修訂本訂明，實體應專注於實體獲得補償的項目而非補償金額。若合約現金流量與並非基本借貸風險或成本的變數掛鉤，則其與基本借貸安排不一致。該等修訂本表明，在部分情況下，或然特徵可能於合約現金流量變動之前及之後產生與基本借貸安排一致之合約現金流量，惟或然事件本身之性質與基本借貸風險及成本之變化並不直接相關。此外，該等修訂本中加強對「無追索權」一詞之描述以及釐清「合約掛鉤工具」之特點。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

2. APPLICATION OF NEW AND AMENDMENTS TO HKFRS ACCOUNTING STANDARDS (CONTINUED)

New and amendments to HKFRS Accounting Standards in issue but not yet effective (Continued)

Amendments to HKFRS 9 and HKFRS 7 Amendments to the Classification and Measurement of Financial Instruments (Continued)

The disclosure requirements in HKFRS 7 “Financial Instruments: Disclosures” (“HKFRS 7”) in respect of investments in equity instruments designated at FVTOCI are amended. In particular, entities are required to disclose the fair value gain or loss presented in other comprehensive income during the period, showing separately those related to investments derecognised during the reporting period and those related to investments held at the end of the reporting period. An entity is also required to disclose any transfers of the cumulative gain or loss within equity related to the investments derecognised during the reporting period. In addition, the amendments introduce the requirements of qualitative and quantitative disclosure of contractual terms that could affect the contractual cash flow based on a contingent even not directly relating to basic lending risks and cost.

The amendments are effective for annual reporting periods beginning on or after 1 January 2026, with early application permitted. The application of the amendments is not expected to have significant impact on the financial position and performance of the Group.

2. 應用香港財務報告準則會 計準則的新訂及修訂本(續)

已頒佈但尚未生效的香港財務報告準則會計準則的新訂及修訂本(續)

香港財務報告準則第9號及香港財務報告準則第7號(修訂本)金融工具分類及計量之修訂(續)

香港財務報告準則第7號「金融工具：披露」中有關指定以公允價值計量且變動計入其他全面收入的股本工具投資之披露規定已予修訂。具體而言，實體須披露於期內其他全面收入內呈列之公允價值收益或虧損，分開列示與報告期內已終止確認之投資相關者以及與於報告期末持有之投資相關者。實體亦須披露報告期內已終止確認投資相關之權益內累計收益或虧損之任何轉撥。此外，該等修訂本引進對可能影響基於或然因素(即使與基本借貸風險及成本不直接相關)之合約現金流量之合約條款進行定性及定量披露之要求。

該等修訂本於2026年1月1日或之後開始之年度報告期間生效，並可提早應用。應用該等修訂本預期不會對本集團之財務狀況及表現造成重大影響。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

2. APPLICATION OF NEW AND AMENDMENTS TO HKFRS ACCOUNTING STANDARDS (CONTINUED)

New and amendments to HKFRS Accounting Standards in issue but not yet effective (Continued)

HKFRS 18 Presentation and Disclosure in Financial Statements

HKFRS 18 “Presentation and Disclosure in Financial Statements” (“HKFRS 18”), which sets out requirements on presentation and disclosures in financial statements, will replace HKAS 1 “Presentation of Financial Statements” (“HKAS 1”). This new HKFRS Accounting Standard, while carrying forward many of the requirements in HKAS 1, introduces new requirements to present specified categories and defined subtotals in the statement of profit or loss; provide disclosures on management-defined performance measures in the notes to the financial statements and improve aggregation and disaggregation of information to be disclosed in the financial statements. In addition, some HKAS 1 paragraphs have been moved to HKAS 8 “Accounting Policies, Changes in Accounting Estimates and Errors” (“HKAS 1”) and HKFRS 7. Minor amendments to HKAS 7 “Statement of Cash Flows” and HKAS 33 “Earnings per Share” are also made.

HKFRS 18, and amendments to other standards, will be effective for annual periods beginning on or after 1 January 2027, with early application permitted. HKFRS 18 requires retrospective application with specific transition provisions. The application of the new standard is not expected to have significant impact on the financial performance and positions of the Group in terms of recognition and measurement. However, it is expected to affect the structure and presentation of the consolidated statement of profit or loss.

2. 應用香港財務報告準則會計準則的新訂及修訂本 (續)

已頒佈但尚未生效的香港財務報告準則會計準則的新訂及修訂本 (續)

香港財務報告準則第18號財務報表的呈列及披露

香港財務報告準則第18號「財務報表的呈列及披露」載列財務報表的呈列及披露規定，將取代香港會計準則第1號「財務報表的呈列」。本新訂香港財務報告準則會計準則在延續香港會計準則第1號中的多項規定的同時，引入新規定以於損益表內呈列指定類別及界定的小計；在財務報表附註中披露管理層定義的業績指標及改進於財務報表中將予披露的合併及分類資料。此外，香港會計準則第1號的部分段落已移至香港會計準則第8號「會計政策、會計估計變動及錯誤」及香港財務報告準則第7號。香港會計準則第7號「現金流量表」及香港會計準則第33號「每股盈利」亦作出細微修訂。

香港財務報告準則第18號及其他準則的修訂本將於2027年1月1日或之後開始的年度期間生效，並允許提早應用。香港財務報告準則第18號要求採用追溯調整法，並設有特定的過渡安排。應用新訂準則在確認及計量方面預期不會對本集團的財務業績及狀況產生重大影響。然而，預計將影響合併損益表的結構與呈報方式。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

3.1 Basis of preparation of consolidated financial statements

The consolidated financial statements have been prepared in accordance with HKFRS Accounting Standards as issued by the HKICPA. For the purpose of preparation of the consolidated financial statements, information is considered material if such information is reasonably expected to influence decisions made by primary users. In addition, the consolidated financial statements include applicable disclosures required by the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited (“Listing Rules”) and by the Hong Kong Companies Ordinance.

At 31 December 2025, the Group had net current liabilities of approximately HK\$56,590,359,000. In addition, there were outstanding capital commitments amounting to HK\$24,457,489,000 (note 50). The directors of the Company are of the opinion that, taking into account the current operation of the Group as well as the banking facilities (note 38) available to the Group, the Group has sufficient working capital to enable it to meet in full its financial obligations as and when they fall due in the coming twelve months from the date of statement of financial position. Therefore, these consolidated financial statements have been prepared on a going concern basis.

3. 編製合併財務報表的基準及重大會計政策信息

3.1 編製合併財務報表的基準

合併財務報表已根據由香港會計師公會頒佈之香港財務報告準則編製。就編製合併財務報表而言，倘有關資料合理預期會影響主要使用者作出的決定，則有關資料被視為重大。此外，合併財務報表載有香港聯合交易所有限公司證券上市規則（「上市規則」）及香港《公司條例》規定之適用披露。

本集團於2025年12月31日擁有流動負債淨額約56,590,359,000港元。此外，尚未償還的資本承擔為24,457,489,000港元（附註50）。本公司董事認為，經考慮本集團目前的經營及本集團可動用的銀行融資（附註38）後，本集團有足夠營運資金悉數履行其於由財務狀況表日期起計至少未來十二個月到期的財務責任。因此，該等合併財務報表已按持續經營基準編製。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information

Basis of consolidation

The consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company and its subsidiaries. Control is achieved when the Company:

- has power over the investee;
- is exposed, or has rights, to variable returns from its involvement with the investee; and
- has the ability to use its power to affect its returns.

The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated statement of profit or loss and other comprehensive income from the date the Group gains control until the date when the Group ceases to control the subsidiary.

Profit or loss and each item of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to the owners of the Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

3. 編製合併財務報表的基準及重大會計政策信息 (續)

3.2 重大會計政策信息

合併基準

合併財務報表包括本公司及由本公司及其附屬公司所控制實體之財務報表。倘本公司達成以下事項，則視為取得控制：

- 對被投資方擁有權力；
- 就參與被投資方所得可變回報面臨風險或擁有權利；及
- 擁有行使其權力以影響其回報之能力。

倘有事實及情況顯示上述三項控制元素之一項或多項有變，則本集團會重估其是否控制被投資方。

本集團取得附屬公司控制權時開始將附屬公司合併入賬，於喪失控制權時終止入賬。具體而言，年內收購或出售之附屬公司收入及開支自本集團取得控制權當日直至本集團不再控制附屬公司之日止計入合併損益及其他全面收入表。

損益及各其他全面收入項目歸屬於本公司擁有人及非控制性權益。附屬公司之全面收入總額歸屬於本公司擁有人及非控制性權益，即使此會導致非控制性權益出現虧絀結餘。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information (Continued)

Basis of consolidation (Continued)

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with the Group's accounting policies.

All intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

Non-controlling interests in subsidiaries are presented separately from the Group's equity therein, which represent present ownership interests entitling their holders to a proportionate share of net assets of the relevant subsidiaries upon liquidation.

Changes in the Group's interests in existing subsidiaries

Changes in the Group's interests in subsidiaries that do not result in the Group losing control over the subsidiaries are accounted for as equity transactions. The carrying amounts of the Group's relevant components of equity and the non-controlling interests are adjusted to reflect the changes in their relative interests in the subsidiaries, including re-attribution of relevant reserves between the Group and the non-controlling interests according to the Group's and the non-controlling interests' proportionate interests.

3. 編製合併財務報表的基準及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

合併基準 (續)

如有需要，本集團會對附屬公司之財務報表作出調整，使其會計政策與本集團的會計政策保持一致。

所有有關本集團成員公司之間交易之集團內公司間資產及負債、權益、收入、開支及現金流量均於合併賬目時全部抵銷。

於附屬公司的非控制性權益與本集團在當中的權益分開呈列，即賦予持有人權利於清盤時按比例分佔相關附屬公司資產淨值的現時所有權權益。

本集團於現有附屬公司權益的變動

倘本集團於附屬公司的權益變動並不導致本集團對其喪失控制權，將作權益交易核算。本集團持有的相關權益部份與非控制性權益的賬面值應予調整以反映附屬公司中相關權益的變動，包括本集團與非控制性權益根據彼等所佔權益比例重新歸屬的相關儲備。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information (Continued)

Basis of consolidation (Continued)

Changes in the Group's interests in existing subsidiaries (Continued)

Any difference between the amount by which the non-controlling interests are adjusted, and the fair value of the consideration paid or received is recognised directly in equity and attributed to owners of the Company.

When the Group loses control of a subsidiary, the assets and liabilities of that subsidiary and non-controlling interests (if any) are derecognised. A gain or loss is recognised in profit or loss and is calculated as the difference between (i) the aggregate of the fair value of the consideration received and the fair value of any retained interest and (ii) the carrying amount of the assets (including goodwill), and liabilities of the subsidiary attributable to the owners of the Company. All amounts previously recognised in other comprehensive income in relation to that subsidiary are accounted for as if the Group had directly disposed of the related assets or liabilities of the subsidiary (i.e. reclassified to profit or loss or transferred to another category of equity as specified/permitted by applicable HKFRS Accounting Standards). The fair value of any investment retained in the former subsidiary at the date when control is lost is regarded as the fair value on initial recognition for subsequent accounting under HKFRS 9 Financial Instruments or, when applicable, the cost on initial recognition of an investment in an associate or a joint venture.

3. 編製合併財務報表的基準及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

合併基準 (續)

本集團於現有附屬公司權益的變動 (續)

非控制性權益的經調整金額與支付或收取的代價的公允價值之間任何差額直接於權益確認並歸屬於本公司擁有人。

倘本集團失去一家附屬公司的控制權，則該附屬公司的資產及負債以及非控制性權益 (如有) 將終止確認。收益或虧損將於損益中確認，並按 (i) 所收代價之公允價值及任何保留權益之公允價值總額及 (ii) 本公司擁有人應佔附屬公司之資產 (包括商譽) 與負債的賬面值之差額計算。所有先前於其他全面收益中確認有關該附屬公司的金額，應採用如同本集團直接處置附屬公司相關資產或負債而適用的會計處理方法予以核算，即按適用香港財務報告準則所規定／允許的方式重新分類到損益或轉撥到其他權益類別。在前附屬公司中保留的任何投資在喪失控制權之日的公允價值應作為往後按照香港財務報告準則第9號「金融工具」進行初始確認的公允價值，或者作為在一家聯營企業或合營企業中的投資的初始確認成本 (如適用)。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(CONTINUED)

3.2 Material accounting policy information (Continued)

Business combinations or asset acquisitions

Optional concentration test

The Group can elect to apply an optional concentration test, on a transaction-by-transaction basis, that permits a simplified assessment of whether an acquired set of activities and assets is not a business. The concentration test is met if substantially all of the fair value of the gross assets acquired is concentrated in a single identifiable asset or group of similar identifiable assets. The gross assets under assessment exclude cash and cash equivalents, deferred tax assets, and goodwill resulting from the effects of deferred tax liabilities. If the concentration test is met, the set of activities and assets is determined not to be a business and no further assessment is needed.

Asset acquisitions

When the Group acquires a group of assets and liabilities that do not constitute a business, the Group identifies and recognises the individual identifiable assets acquired and liabilities assumed by allocating the purchase price first to financial assets/financial liabilities at the respective fair values, the remaining balance of the purchase price is then allocated to the other identifiable assets and liabilities on the basis of their relative fair values at the date of purchase. Such a transaction does not give rise to goodwill or bargain purchase gain.

3. 編製合併財務報表的基準 及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

業務合併或資產收購

選擇性集中測試

本集團可選擇以逐筆交易基礎應用選擇性集中測試，從而可就收購活動及資產組別是否不屬於業務作出簡化評估。若大致上所有所收購總資產之公允價值集中於單一可識別資產或一組類似可識別資產，則符合集中測試。獲評估之總資產不包括現金及現金等價物、遞延稅項資產及因遞延稅項負債影響而產生之商譽。若符合集中測試，則活動及資產組別並不構成業務，且毋須作進一步評估。

資產收購

當本集團收購一組不構成一項業務的資產及負債時，本集團通過將購買價首先分配及按各自公允價值計量的金融資產/金融負債，識別及確認所收購的個別可識別資產及所承擔的負債，購買價的餘額其後按其於購買日的相對公允價值分配至其他可識別資產及負債。該等交易不會產生商譽或議價購買收益。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information (Continued)

Business combinations or asset acquisitions (Continued)

Business combinations

A business is an integrated set of activities and assets which includes an input and a substantive process that together significantly contribute to the ability to create outputs. The acquired processes are considered substantive if they are critical to the ability to continue producing outputs, including an organised workforce with the necessary skills, knowledge, or experience to perform the related processes or they significantly contribute to the ability to continue producing outputs and are considered unique or scarce or cannot be replaced without significant cost, effort, or delay in the ability to continue producing outputs.

Acquisitions of businesses, other than business combination under common control are accounted for using the acquisition method. The consideration transferred in a business combination is measured at fair value, which is calculated as the sum of the acquisition-date fair values of the assets transferred by the Group, liabilities incurred by the Group to the former owners of the acquiree and the equity interests issued by the Group in exchange for control of the acquiree. Acquisition-related costs are generally recognised in profit or loss as incurred.

3. 編製合併財務報表的基準及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

業務合併或資產收購 (續)

業務合併

業務指一整套活動及資產，其中包括一項資源投入及一項實質過程，而兩者對創造產出之能力具有重大貢獻。倘收購的過程對持續產出之能力至關重要，包括具備執行相關過程所需技能、知識或經驗的有組織的勞動力；或對持續產出之能力有重大貢獻，且被視為獨特或稀缺，或無法在不付出重大成本、努力或不導致持續生成產出能力發生延誤的情況下予以置換，則收購的過程具有實質性。

收購業務乃採用收購法入賬，惟共同控制下的業務合併除外。於業務合併中轉讓的代價按公允價值計量，而計算方法為本集團所轉讓的資產、本集團對被收購方原持有人產生的負債及本集團為交換被收購方的控制權所發行的股權於收購日期的公允價值的總和。與收購有關的成本一般於產生時在損益中確認。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(CONTINUED)

3.2 Material accounting policy information (Continued)

Business combinations or asset acquisitions (Continued)

Business combinations (Continued)

The identifiable assets acquired and liabilities assumed must meet the definitions of an asset and a liability in the “Conceptual Framework for Financial Reporting” (the “Conceptual Framework”) except for transactions and events within the scope of HKAS 37 “Provisions, Contingent Liabilities and Contingent Assets” (“HKAS 37”) or HK(IFRIC)-Int 21 “Levies” (“HK(IFRIC)-Int 21”), in which the Group applies HKAS 37 or HK(IFRIC)-Int 21 instead of the Conceptual Framework to identify the liabilities it has assumed in a business combination. Contingent assets are not recognised.

At the acquisition date, the identifiable assets acquired and the liabilities assumed are recognised at their fair value, except that:

- deferred tax assets or liabilities, and assets or liabilities related to employee benefit arrangements are recognised and measured in accordance with HKAS 12 “Income Taxes” and HKAS 19 “Employee Benefits” respectively;
- liabilities or equity instruments related to share-based payment arrangements of the acquiree or share-based payment arrangements of the Group entered into to replace share-based payment arrangements of the acquiree are measured in accordance with HKFRS 2 at the acquisition date (see the accounting policy below);

3. 編製合併財務報表的基準及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

業務合併或資產收購 (續)

業務合併 (續)

所收購之可識別資產及所承擔之負債必須符合「財務報告概念框架」(「概念框架」)中資產及負債之定義，惟香港會計準則第37號「撥備、或有負債及或然資產」(「香港會計準則第37號」)或香港國際財務報告詮釋委員會詮釋第21號「徵收」(「香港國際財務報告詮釋委員會詮釋第21號」)範圍內之交易及事件除外，於該情況下，本集團應用香港會計準則第37號或香港國際財務報告詮釋委員會詮釋第21號而非概念框架以識別其於業務合併中所承擔之負債。或然資產不予確認。

於收購日期，所收購可辨別資產及所承擔負債按其公允價值確認，惟下文所述者除外：

- 遞延稅項資產或負債及與僱員福利安排有關之資產或負債，乃分別根據香港會計準則第12號「所得稅」及香港會計準則第19號「僱員福利」確認及計量；
- 涉及被收購方以股份為基礎的付款安排或為取代被收購方以股份為基礎的付款安排而訂立之以股份為基礎的付款安排之負債或權益工具乃於收購日期根據香港財務報告準則第2號計量(請參閱下文之會計政策)；

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information (Continued)

Business combinations or asset acquisitions (Continued)

Business combinations (Continued)

- assets (or disposal groups) that are classified as held for sale in accordance with HKFRS 5 “Non-current Assets Held for Sale and Discontinued Operations” are measured in accordance with that standard; and
- lease liabilities are recognised and measured at the present value of the remaining lease payments (as defined in HKFRS 16 “Leases”) as if the acquired leases were new leases at the acquisition date, except for leases for which (a) the lease term ends within 12 months of the acquisition date; or (b) the underlying asset is of low value. Right-of-use assets are recognised and measured at the same amount as the relevant lease liabilities, adjusted to reflect favourable or unfavourable terms of the lease when compared with market terms.

Goodwill is measured as the excess of the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree, and the fair value of the acquirer’s previously held equity interest in the acquiree (if any) over the net amount of the identifiable assets acquired and the liabilities assumed as at acquisition date. If, after re-assessment, the net amount of the identifiable assets acquired and liabilities assumed exceeds the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree and the fair value of the acquirer’s previously held interest in the acquiree (if any), the excess is recognised immediately in profit or loss as a bargain purchase gain.

3. 編製合併財務報表的基準及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

業務合併或資產收購 (續)

業務合併 (續)

- 根據香港財務報告準則第5號「持有待售非流動資產及已終止業務」被分類為持有待售資產 (或出售組別) 乃根據該準則計量；及
- 租賃負債按剩餘租賃付款 (定義見香港財務報告準則第16號「租賃」) 的現值確認及計量，猶如收購的租賃於收購日期均為新租賃，惟 (a) 租期於收購日期12個月內結束；或 (b) 相關資產屬低價值的租賃除外。使用權資產按與相關租賃負債相同的金額確認及計量，並經調整以反映與市場條款相比租賃的有利或不利條款。

商譽按所轉讓代價、於被收購方任何非控股權益之金額及收購方過往所持被收購方股本權益 (如有) 公允價值總和超出所收購可識別資產及所承擔負債於收購日期之淨額計量。倘於重新評估後，所收購可識別資產及所承擔負債於收購日期之淨額超出所轉讓代價、於被收購方任何非控股權益之金額及收購方過往所持被收購方權益 (如有) 公允價值之總和，差額即時於損益確認為按折價收購收益。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(CONTINUED)

3.2 Material accounting policy information (Continued)

Business combinations or asset acquisitions (Continued)

Business combinations (Continued)

Non-controlling interests that are present ownership interests and entitle their holders to a proportionate share of the relevant subsidiary's net assets in the event of liquidation are initially measured at the non-controlling interests' proportionate share of the recognised amounts of the acquiree's identifiable net assets or at fair value.

When the consideration transferred by the Group in a business combination includes a contingent consideration arrangement, the contingent consideration is measured at its acquisition-date fair value and included as part of the consideration transferred in a business combination. Changes in the fair value of the contingent consideration that qualify as measurement period adjustments are adjusted retrospectively. Measurement period adjustments are adjustments that arise from additional information obtained during the "measurement period" (which cannot exceed one year from the acquisition date) about facts and circumstances that existed at the acquisition date.

The subsequent accounting for the contingent consideration that do not qualify as measurement period adjustments depends on how the contingent consideration is classified. Contingent consideration that is classified as equity is not remeasured at subsequent reporting dates and its subsequent settlement is accounted for within equity. Contingent consideration that is classified as an asset or a liability is remeasured to fair value at subsequent reporting dates, with the corresponding gain or loss being recognised in "other gains or losses" line item.

3. 編製合併財務報表的基準 及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

業務合併或資產收購 (續)

業務合併 (續)

非控股權益為現有所有權權益，授權持有人於清盤時按比例分佔相關附屬公司資產淨值，其可初步按公允價值或非控股權益按比例分佔被收購方可識別資產淨值之已確認數額計量。

當本集團於一項業務合併轉移之代價包括或然代價安排所產生，則或然代價乃按收購日期之公允價值計算，並作為企業合併轉讓代價的一部分。合資格作計量期間調整之或然代價之公允價值變動乃追溯調整。計量期間調整為於「計量期間」(不得超過收購日期起計一年)因取得於收購日期已存在之事件及環境之額外資料而作出之調整。

不符合作為計量期間調整之或然代價公允價值變動之其後會計處理，取決於或然代價如何分類。分類為權益的或然代價於其後報告日期不會重新計量，其後結算於權益內進行入賬處理。分類為資產或負債之或然代價於其後報告日期重新計量公允價值，而相應收益或虧損乃於「其他收益或虧損」中確認。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information (Continued)

Business combinations or asset acquisitions (Continued)

Business combinations (Continued)

When a business combination is achieved in stages, the Group's previously held equity interest in the acquiree is remeasured to fair value at the acquisition date (i.e. the date when the Group obtains control), and the resulting gain or loss, if any, is recognised in profit or loss or other comprehensive income, as appropriate. Amounts arising from interests in the acquiree prior to the acquisition date that have previously been recognised in other comprehensive income and measured under HKFRS 9 would be accounted for on the same basis as would be required if the Group had disposed directly of the previously held equity interest.

If the initial accounting for a business combination is incomplete by the end of the reporting period in which the combination occurs, the Group reports provisional amounts for the items for which the accounting is incomplete. Those provisional amounts are adjusted retrospectively during the measurement period, and additional assets or liabilities are recognised, to reflect new information obtained about facts and circumstances that existed at the acquisition date that, if known, would have affected the amounts recognised at that date.

Goodwill

Goodwill arising on an acquisition of a business is carried at cost as established at the date of acquisition of the business less accumulated impairment losses, if any.

3. 編製合併財務報表的基準及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

業務合併或資產收購 (續)

業務合併 (續)

於業務合併分階段完成時，本集團先前持有之被收購方股權乃按於收購日期（即本集團獲得控制權之日期）之公允價值重新計量，而所產生之收益或虧損（如有）乃於損益或其他全面收入（如適用）內確認。於收購日期前已於其他全面收益確認並根據香港財務報告準則第9號計量於被收購方之權益所產生之金額，將按照與本集團直接出售先前持有的股權所需的相同基礎處理。

倘業務合併之初步會計處理於合併發生之結算日仍未完成，則本集團會就仍未完成會計處理之項目呈報暫定金額。該等暫定金額於計量期間內作出調整，並確認額外資產或負債，以反映獲得有關於收購日期已存在事實及情況之新資料，而倘知悉該等資料，將會影響於當日確認之金額。

商譽

收購業務所產生之商譽按於收購業務日期產生的成本減累計減值虧損（如有）列賬。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(CONTINUED)

3.2 Material accounting policy information (Continued)

Goodwill (Continued)

For the purposes of impairment testing, goodwill is allocated to each of the Group's cash-generating units (or group of cash-generating units) that is expected to benefit from the synergies of the combination, which represent the lowest level at which the goodwill is monitored for internal management purposes and not larger than an operating segment.

A cash-generating unit (or group of cash-generating units) to which goodwill has been allocated is tested for impairment annually or more frequently when there is indication that the unit may be impaired. For goodwill arising on an acquisition in an annual period, the cash-generating unit (or group of cash-generating units) to which goodwill has been allocated is tested for impairment before the end of that annual period. If the recoverable amount is less than its carrying amount, the impairment loss is allocated first to reduce the carrying amount of any goodwill and then to the other assets on a pro-rata basis based on the carrying amount of each asset in the unit (or group of cash-generating units).

On disposal of the relevant cash-generating unit or any of the cash-generating unit within the group of cash-generating units, the attributable amount of goodwill is included in the determination of the amount of profit or loss on disposal. When the Group disposes of an operation within the cash-generating unit (or a cash-generating unit within a group of cash-generating units), the amount of goodwill disposed of is measured on the basis of the relative values of the operation (or the cash-generating unit) disposed of and the portion of the cash-generating unit (or the group of cash-generating units) retained.

The Group's policy for goodwill arising on the acquisition of an associate and a joint venture is described below.

3. 編製合併財務報表的基準及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

商譽 (續)

就減值測試而言，商譽分配到預期從合併之協同效應中獲利之本集團各個現金產生單位 (或現金產生單位組別)，其指就內部管理而言本集團監察商譽之最低層面，並不大於經營分部。

獲分配商譽的現金產生單位 (或現金產生單位組別) 會每年進行減值測試，但如果跡象顯示某現金產生單位可能會發生減值，則會更頻繁地進行減值測試。就年度期間因收購而產生的商譽而言，獲分配商譽之現金產生單位 (或現金產生單位組別) 於該報告期末前進行減值測試。如果可收回金額低於其賬面值，減值虧損會首先分配以沖減任何商譽的賬面值，然後根據該單位 (或現金產生單位組別) 每一資產的賬面值的比例分配到其他資產。

於出售相關現金產生單位或現金產生單位組別中任何現金產生單位時，商譽的應佔金額計入釐定的出售損益金額。當本集團出售現金產生單位 (或現金產生單位組別中的一個現金產生單位) 內的業務時，所出售商譽金額按所出售業務 (或現金產生單位) 與所保留現金產生單位 (或現金產生單位組別) 部分的相對價值計量。

本集團就因收購聯營企業及合營企業所產生之商譽所採取之政策載列如下。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information (Continued)

Investments in associates and joint ventures

An associate is an entity over which the Group has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control over those policies.

A joint venture is a joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint arrangement. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

The results and assets and liabilities of associates and joint ventures are incorporated in these consolidated financial statements using the equity method of accounting. The financial statements of associates and joint ventures used for equity accounting purposes are prepared using uniform accounting policies as those of the Group for like transactions and events in similar circumstances. Under the equity method, an investment in an associate or a joint venture is initially recognised in the consolidated statement of financial position at cost and adjusted thereafter to recognise the Group's share of the profit or loss and other comprehensive income of the associate or joint venture. When the Group's share of losses of an associate or joint venture exceeds the Group's interest in that associate or joint venture (which includes any long-term interests that, in substance, form part of the Group's net investment in the associate or joint venture), the Group discontinues recognising its share of further losses. Additional losses are provided for and a liability is recognised only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the associate or joint venture.

3. 編製合併財務報表的基準及重大會計政策信息(續)

3.2 重大會計政策信息(續)

於聯營企業及合營企業之投資

聯營企業指本集團可對其行使重大影響力的實體。重大影響力指有權參與決定被投資方的財務及營運政策，但並非控制或共同控制該等政策。

合營企業為對安排擁有共同控制權之各方對共同安排之資產淨值擁有權利之共同安排。共同控制權為合約約定對安排所共有之控制權，其僅在相關業務決策須取得共有控制權各方之一致同意時存在。

聯營企業及合營企業之業績及資產與負債採用權益會計法計入該等合併財務報表。用作權益會計法用途之聯營企業及合營企業財務報表使用本集團在類似情況下就同類交易及事項所用之統一會計政策編製。根據權益法，於聯營企業或合營企業之投資初始按成本於合併財務狀況表中確認並其後作出調整，以確認本集團應佔聯營企業或合營企業之損益及其他全面收入。倘本集團應佔聯營企業或合營企業之虧損超出其於該聯營企業或合營企業之權益(包括實際組成本集團於該聯營企業或合營企業之投資淨值其中部份之任何長期權益)，則本集團終止確認其應佔之進一步虧損。僅當本集團產生法定或推定責任或代表該聯營企業或合營企業付款時，方會確認額外虧損並確認負債。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(CONTINUED)

3.2 Material accounting policy information (Continued)

Investments in associates and joint ventures (Continued)

An investment in an associate or a joint venture is accounted for using the equity method from the date on which the investee becomes an associate or a joint venture. On acquisition of the investment in an associate or a joint venture, any excess of the cost of the investment over the Group's share of the net fair value of the identifiable assets and liabilities of the investee is recognised as goodwill, which is included within the carrying amount of the investment. Any excess of the Group's share of the net fair value of the identifiable assets and liabilities over the cost of the investment, after reassessment, is recognised immediately in profit or loss in the period in which the investment is acquired.

The Group assesses whether there is an objective evidence that the interest in an associate or a joint venture may be impaired. When any objective evidence exists, the entire carrying amount of the investment (including goodwill) is tested for impairment in accordance with HKAS 36 as a single asset by comparing its recoverable amount (higher of value in use and fair value less costs of disposal) with its carrying amount. Any impairment loss recognised is not allocated to any asset, including goodwill, that forms part of the carrying amount of the investment. Any reversal of that impairment loss is recognised in accordance with HKAS 36 to the extent that the recoverable amount of the investment subsequently increases.

3. 編製合併財務報表的基準及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

於聯營企業及合營企業之投資 (續)

於聯營企業或合營企業之投資自被投資方成為聯營企業或合營企業當日起採用權益法入賬。在收購於聯營企業或合營企業之投資時，投資成本超出本集團應佔被投資方可識別資產及負債公平淨值之任何部分確認為商譽，並計入投資賬面值內。本集團應佔可識別資產及負債公平淨值超出投資成本之任何部分，經重新評估後，即時於收購投資期間在損益確認。

本集團評估於聯營企業或合營企業的權益有否客觀跡象可能減值。如有任何客觀跡象，該項投資的全部賬面值（包括商譽）會根據香港會計準則第36號以單一資產的方式進行減值測試，方法是比較其可收回金額（即使用價值與公允價值減出售成本的較高者）與其賬面值。任何已確認的減值虧損不會分配至任何資產，包括構成該項投資的賬面值的一部分的商譽，有關減值虧損的任何撥回乃於該項投資的可收回金額其後增加的情況下根據香港會計準則第36號確認。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information (Continued)

Investments in associates and joint ventures (Continued)

When the Group ceases to have significant influence over an associate or joint control over a joint venture, it is accounted for as a disposal of the entire interest in the investee with a resulting gain or loss being recognised in profit or loss. When the Group retains an interest in the former associate or joint venture and the retained interest is a financial asset within the scope of HKFRS 9, the Group measures the retained interest at fair value at that date and the fair value is regarded as its fair value on initial recognition. The difference between the carrying amount of the associate or joint venture and the fair value of any retained interest and any proceeds from disposing of the relevant interest in the associate or joint venture is included in the determination of the gain or loss on disposal of the associate or joint venture. In addition, the Group accounts for all amounts previously recognised in other comprehensive income in relation to that associate or joint venture on the same basis as would be required if that associate or joint venture had directly disposed of the related assets or liabilities. Therefore, if a gain or loss previously recognised in other comprehensive income by that associate or joint venture would be reclassified to profit or loss on the disposal of the related assets or liabilities, the Group reclassifies the gain or loss from equity to profit or loss (as a reclassification adjustment) upon disposal/partial disposal of the relevant associate or joint venture.

3. 編製合併財務報表的基準及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

於聯營企業及合營企業之投資 (續)

倘本集團對聯營企業不再具有重大影響力，或不再於合營企業擁有共同控制權，則以出售被投資方全部權益列賬，其所產生之收益或虧損於損益中確認。倘本集團保留於前聯營企業或合營企業之權益且該保留權益為香港財務報告準則第9號範圍內之金融資產，則本集團會於該日按公允價值計量保留權益，而該公允價值被視為於初始確認時之公允價值。聯營企業或合營企業之賬面值與任何保留權益及出售聯營企業或合營企業之相關權益之任何所得款項公允價值間之差額，會於釐定出售該聯營企業或合營企業之收益或虧損時入賬。此外，本集團會將先前在其他全面收益就該聯營企業或合營企業確認之所有金額入賬，基準與該聯營企業或合營企業直接出售相關資產或負債所需基準相同。因此，倘該聯營企業或合營企業先前已於其他全面收益確認之收益或虧損，會於出售相關資產或負債時重新分類至損益。本集團會於出售於有關聯營企業或合營企業的權益／部分權益後，將收益或虧損由權益重新分類至損益（作為重新分類調整）。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(CONTINUED)

3.2 Material accounting policy information (Continued)

Investments in associates and joint ventures (Continued)

When a group entity transacts with an associate or a joint venture of the Group, profits and losses resulting from the transactions with the associate or joint venture are recognised in the consolidated financial statements only to the extent of interests in the associate or joint venture that are not related to the Group.

When the Group reduces its ownership interest in an associate or a joint venture but the Group continues to use the equity method, the Group reclassifies to profit or loss the proportion of the gain or loss that had previously been recognised in other comprehensive income relating to that reduction in ownership interest if that gain or loss would be reclassified to profit or loss on the disposal of the related assets or liabilities.

Acquisition of additional interests in associates or joint ventures

When the Group increases its ownership interest in an associate or a joint venture but the Group continues to use the equity method, goodwill is recognised at acquisition date if there is excess of the consideration paid over the share of carrying amount of net assets attributable to the additional interests in associates or joint ventures acquired. Any excess of share of carrying amount of net assets attributable to the additional interests in associates or joint ventures acquired over the consideration paid are recognised in the profit or loss in the period in which the additional interest are acquired.

3. 編製合併財務報表的基準及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

於聯營企業及合營企業之投資 (續)

倘一集團實體與本集團之聯營企業或合營企業交易，與該聯營企業或合營企業交易所產生之損益只會在有關聯營企業或合營企業之權益與本集團無關的情況下，才會在合併財務報表確認。

倘本集團削減其於聯營企業或合營企業之所有權權益而本集團繼續採用權益法，則若有關收益或虧損會於出售相關資產或負債時重新分類至損益，則本集團會將先前已於其他全面收入確認與削減所有權權益有關之收益或虧損部分重新分類至損益。

收購聯營企業及合營企業之額外權益

當本集團增加其於聯營公司或合營企業的擁有權權益但本集團繼續採用權益法時，倘已付代價超逾分佔所收購聯營公司或合營企業額外權益應佔淨資產賬面值之部份，商譽會於收購日確認。倘分佔所收購聯營公司或合營企業額外權益應佔淨資產賬面值之部份超逾已付代價，則超逾部份於收購額外權益期間在損益中確認。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information (Continued)

Non-current assets held for sale

Non-current assets (and disposal groups) are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use. This condition is regarded as met only when the asset (or disposal group) is available for immediate sale in its present condition subject only to terms that are usual and customary for sales of such asset (or disposal group) and its sale is highly probable. Management must be committed to the sale, which should be expected to qualify for recognition as a completed sale within one year from the date of classification.

Non-current assets (and disposal groups) classified as held for sale are measured at the lower of their carrying amount and fair value less costs to sell.

Revenue from contracts with customers

Information about the Group's accounting policies relating to revenue from contracts with customers is provided in notes 5 and 34.

Property, plant and equipment

Property, plant and equipment are tangible assets that are held for use in the production or supply of goods or services, or for administrative purposes (other than construction in progress as described below). Property, plant and equipment are stated in the consolidated statement of financial position at cost less subsequent accumulated depreciation and subsequent accumulated impairment losses, if any.

3. 編製合併財務報表的基準及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

持有待售的非流動資產

倘非流動資產賬面值將主要透過銷售交易而非持續使用收回，則有關非流動資產（及出售組別）分類為持有待售。僅在資產（或出售組別）可按其當時之情況並根據出售此類資產（或出售組別）的通常及慣用條款即時出售及出售很可能進行時，此條件方可作實。管理層必須致力於出售，出售預期在從分類當日起一年內確認為已完成。

分類為持有待售的非流動資產（及出售組別）乃按彼等的賬面值與公平價值減出售成本兩者的較低者計量。

來自客戶合約之收益

有關本集團與客戶合約之收益相關之會計政策，詳見附註5及34。

物業、廠房及設備

物業、廠房及設備為持作生產或供應貨品或服務或作行政用途的有形資產（下文所述的在建工程除外）。物業、廠房及設備按成本減其後累計折舊及其後累計減值虧損（如有）於合併財務狀況表列賬。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information (Continued)

Property, plant and equipment (Continued)

Construction work in progress comprises infrastructure construction of new power plants, technical improvement projects of existing power plants and coal mines being constructed, is carried at cost, less any recognised impairment loss. Costs include any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management and, for qualifying assets, borrowing costs capitalised in accordance with the Group's accounting policy. Sale proceeds of items that are produced while bringing an item of property, plant and equipment to the location and condition necessary for it to be capable of operating in the manner intended by management (such as samples produced when testing whether the asset is functioning properly), and the related costs of producing those items are recognised in the profit or loss. Depreciation of these assets, on the same basis as other property assets, commences when the assets are ready for their intended use.

When the Group makes payments for ownership interests of properties which includes both leasehold land and building elements, the entire consideration is allocated between the leasehold land and the building elements in proportion to the relative fair values at initial recognition.

To the extent the allocation of the relevant payments can be made reliably, interest in leasehold land is presented as "right-of-use assets" in the consolidated statement of financial position. When the consideration cannot be allocated reliably between non-lease building element and undivided interest in the underlying leasehold land, the entire properties are classified as property, plant and equipment.

3. 編製合併財務報表的基準 及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

物業、廠房及設備 (續)

在建工程包括新發電廠的基礎設施建設、現有發電廠及在建煤礦的技術改進項目，按成本減任何已確認減值損失列賬。成本包括使資產達到能夠按照管理層擬定的方式開展經營所必要的位置及條件而直接產生的任何成本，以及（就合資格資產而言）根據本集團會計政策資本化的借貸成本。於將物業、廠房及設備項目帶到能夠以管理層預期的方式運營所需的地點及條件時生產的項目的銷售收益（如於測試資產是否正常運行時生產的樣品），而生產該等項目的相關成本於損益確認。該等資產按與其他物業資產相同的基準，於資產可作擬定用途時開始折舊。

當本集團就物業的所有權權益（包括租賃土地及樓宇部分）付款時，全部代價於租賃土地及樓宇部分之間按初步確認時的相對公允價值的比例分配。

倘相關付款能可靠分配，租賃土地權益於合併財務狀況表呈列為「使用權資產」。當代價無法在相關租賃土地的非租賃樓宇部分及未分割權益之間可靠分配時，整項物業分類為物業、廠房及設備。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information (Continued)

Property, plant and equipment (Continued)

Depreciation is recognised so as to write off the cost of assets (other than construction in progress) less their residual values over their estimated useful lives, using the straight-line method. The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.

Mining rights

Mining rights are stated at cost less accumulated amortisation and impairment losses, and are amortised using the unit of production method based on the proved and probable mineral reserves.

3. 編製合併財務報表的基準及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

物業、廠房及設備 (續)

折舊乃按資產(在建工程除外)之估計可使用年期以直線法撇銷其成本減其剩餘價值確認。估計可使用年期、剩餘價值及折舊方法於各報告期末檢討，任何估計變動的影響按預期基準入賬。

物業、廠房及設備項目於出售或預期繼續使用該資產不會產生未來經濟利益時終止確認。出售或報廢物業、廠房及設備項目所產生的任何收益或虧損按出售所得款項與資產賬面值之間的差額釐定，並於損益確認。

採礦權

採礦權按成本減累計攤銷及減值損失列賬，並根據探明及推測礦產儲量使用生產單位法攤銷。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(CONTINUED)

3.2 Material accounting policy information (Continued)

Impairment on property, plant and equipment, right-of-use assets, mining rights and contractual rights

At the end of the reporting period, the Group reviews the carrying amounts of its property, plant and equipment, right-of-use assets, mining rights and contractual rights to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the relevant asset is estimated in order to determine the extent of the impairment loss, if any.

The recoverable amount of property, plant and equipment, right-of-use assets, mining rights and contractual rights are estimated individually. When it is not possible to estimate the recoverable amount individually, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs.

In testing a cash-generating unit for impairment, corporate assets are allocated to the relevant cash-generating unit when a reasonable and consistent basis of allocation can be established, or otherwise they are allocated to the smallest group of cash generating units for which a reasonable and consistent allocation basis can be established. The recoverable amount is determined for the cash-generating unit or group of cash-generating units to which the corporate asset belongs, and is compared with the carrying amount of the relevant cash-generating unit or group of cash-generating units.

3. 編製合併財務報表的基準 及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

物業、廠房及設備、使用權資產、採礦權以及資源勘探權減值

於報告期末，本集團審閱其物業、廠房及設備、使用權資產、採礦權以及合約權利之賬面值，以釐定是否有任何跡象顯示該等資產出現減值損失。倘存在任何有關跡象，則估計相關資產的可收回金額，以釐定減值損失 (如有) 的程度。

物業、廠房及設備、使用權資產、採礦權以及合約權利之可收回金額乃個別估計。倘無法個別估計可收回金額，則本集團會估計該資產所屬現金產生單位的可收回金額。

於測試現金產生單位的減值時，倘可建立合理一致的分配基準，則企業資產會分配至相關現金產生單位，否則會分配至可建立合理一致的分配基準的最小現金產生單位組別。可收回金額按企業資產所屬的現金產生單位或現金產生單位組別釐定，並與相關現金產生單位或現金產生單位組別的賬面值進行比較。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(CONTINUED)

3.2 Material accounting policy information (Continued)

Impairment on property, plant and equipment, right-of-use assets, mining rights and contractual rights (Continued)

Recoverable amount is the higher of fair value less costs of disposal and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset (or a cash-generating unit) for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or a cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or a cash-generating unit) is reduced to its recoverable amount. For corporate assets or portion of corporate assets which cannot be allocated on a reasonable and consistent basis to a cash-generating unit, the Group compares the carrying amount of a group of cash-generating units, including the carrying amounts of the corporate assets or portion of corporate assets allocated to that group of cash-generating units, with the recoverable amount of the group of cash-generating units. In allocating the impairment loss, the impairment loss is allocated first to reduce the carrying amount of any goodwill (if applicable) and then to the other assets on a pro-rata basis based on the carrying amount of each asset in the unit or the group of cash-generating units. The carrying amount of an asset is not reduced below the highest of its fair value less costs of disposal (if measurable), its value in use (if determinable) and zero. The amount of the impairment loss that would otherwise have been allocated to the asset is allocated pro rata to the other assets of the unit or the group of cash-generating units. An impairment loss is recognised immediately in profit or loss.

3. 編製合併財務報表的基準及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

物業、廠房及設備、使用權資產、採礦權以及資源勘探權減值 (續)

可收回金額為公允價值減出售成本與使用價值之較高者。在評估使用價值時，估計未來現金流量會採用稅前貼現率貼現至其現值，該稅前貼現率應反映對貨幣時間價值的當前市場評估及該資產（或現金產生單位）特有的風險（未針對該風險調整估計未來現金流量）。

倘估計資產（或現金產生單位）之可收回金額低於其賬面值，則資產（或現金產生單位）之賬面值將調低至其可收回金額。就未能按合理一致的基準分配至現金產生單位的企業資產或部分企業資產而言，本集團會比較現金產生單位組別的賬面值（包括分配至該組現金產生單位的企業資產或部分企業資產的賬面值）與該組現金產生單位的可收回金額。於分配減值損失時，首先分配減值損失以減少任何商譽的賬面值（如適用），然後根據該單位或現金產生單位組別內各資產的賬面值按比例分配至其他資產。資產賬面值不得減少至低於其公允價值減出售成本（如可計量）、其使用價值（如可釐定）及零之中的最高值。已另行分配至資產的減值損失金額按比例分配至該單位或現金產生單位組別的其他資產。減值損失即時於損益確認。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(CONTINUED)

3.2 Material accounting policy information (Continued)

Impairment on property, plant and equipment, right-of-use assets, mining rights and contractual rights (Continued)

Where an impairment loss subsequently reverses, the carrying amount of the asset (or a cash-generating unit or a group of cash-generating units) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or a cash-generating unit or a group of cash-generating units) in prior years. A reversal of an impairment loss is recognised in profit or loss.

Intangible assets acquired in a business combination

Intangible assets acquired in a business combination are recognised separately from goodwill and are initially recognised at their fair value at the acquisition date which is regarded as their cost.

Subsequent to initial recognition, intangible assets acquired in a business combination with finite useful lives are reported at costs less accumulated amortisation and any accumulated impairment losses, on the same basis as intangible assets that are acquired separately. Intangible assets acquired in a business combination with indefinite useful lives are carried at cost less any subsequent accumulated impairment losses.

An intangible asset is derecognised on disposal, or when no future economic benefits are expected from use or disposal. Gains and losses arising from derecognition of an intangible asset, measured as the difference between the net disposal proceeds and the carrying amount of the asset, are recognised in profit or loss when the asset is derecognised.

3. 編製合併財務報表的基準 及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

物業、廠房及設備、使用權資產、採礦權以及資源勘探權減值 (續)

倘減值損失其後撥回，則資產（或現金產生單位或現金產生單位組別）的賬面值會增加至其經修訂的估計可收回金額，惟增加後的賬面值不得超出資產（或現金產生單位或現金產生單位組別）於過往年度並無確認減值損失時原應釐定的賬面值。減值損失撥回於損益確認。

於業務合併中收購的無形資產

業務合併中收購的無形資產與商譽分開確認及初步按其於收購日期的公允價值（被視作其成本）確認。

於首次確認後，於業務合併中收購的具有有限使用年期的無形資產按與單獨收購無形資產相同的基準，以成本減累計攤銷及任何累計減值虧損列賬。於業務合併中收購的具有使用壽命不確定的無形資產按成本減任何其後累計減值虧損列賬。

無形資產乃於出售時或於預期使用或出售不會產生未來經濟利益時終止確認。於終止確認無形資產所產生的收益及虧損（按資產的出售所得款項淨額與賬面值之間的差額計量）於終止確認資產時在損益中確認。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information (Continued)

Cash and cash equivalents

Cash and cash equivalents presented on the consolidated statement of financial position include:

- (a) cash, which comprises of cash on hand and demand deposits, excluding bank balances that are subject to regulatory restrictions that result in such balances no longer meeting the definition of cash; and
- (b) cash equivalents, which comprises of short-term (generally with original maturity of three months or less), highly liquid investments that are readily convertible to a known amount of cash and which are subject to an insignificant risk of changes in value. Cash equivalents are held for the purpose of meeting short-term cash commitments rather than for investment or other purposes.

Bank balances for which use by the Group is subject to third party contractual restrictions are included as part of cash unless the restrictions result in a bank balance no longer meeting the definition of cash. Contractual restrictions affecting use of bank balances are disclosed in note 31. If the contractual restrictions to use the cash extend beyond 12 months after the end of the reporting period, the related amounts are classified as non-current in the consolidated statement of financial position.

3. 編製合併財務報表的基準及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

現金及現金等價物

於合併財務狀況表中列示的現金及現金等價物包括：

- (a) 現金，包括手頭現金及活期存款，不包括受監管限制導致此類餘額不再符合現金定義的銀行餘額；及
- (b) 現金等價物，乃指短期（原定期限一般為三個月內）、流動性強、易於轉換為已知金額現金、且價值變動風險不大的投資。持有現金等價物乃為滿足短期現金承諾，而非為投資或其他目的。

本集團使用受第三方合約限制的銀行結餘計為現金的一部分，除非該限制導致銀行結餘不再符合現金的定義。影響銀行結餘使用的合約限制於附註31中披露。倘使用現金的合約限制在報告期結束後超過12個月，相關金額在合併財務狀況表中分類為非流動。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information (Continued)

Inventories

Inventories include fuel oil for power generation, coal, materials for repairs and maintenance and spare parts, and are stated at the lower of cost and net realisable value. Costs of inventories are determined on a weighted average method. Net realisable value represents the estimated selling price for inventories less all costs necessary to make sale. Costs necessary to make the sale include incremental costs directly attributable to the sale and non-incremental costs which the Group must incur to make the sale.

Leases

The Group assesses whether a contract is or contains a lease based on the definition under HKFRS 16 at inception of the contract. Such contract will not be reassessed unless the terms and conditions of the contract are subsequently changed.

3. 編製合併財務報表的基準 及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

存貨

存貨包括發電用燃油、煤炭、維修或維護用材料及備用零件，按成本和可變現淨值的較低者列賬。存貨成本按加權平均法釐定。可變現淨值指存貨估計售價減所有銷售所需成本。作出銷售所需的成本包括銷售直接應佔的增量成本及本集團作出銷售而必須產生的非增量成本。

租賃

本集團根據香港財務報告準則第16號項下的定義，於合約開始日評估合約是否是一項租賃或包含一項租賃。除非合約條款和條件在後續發生變更，否則不會對此類合約進行重新評估。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information (Continued)

Leases (Continued)

The Group as a lessee

Allocation of consideration to components of a contract

For a contract that contains a lease component and one or more additional lease or non-lease components, the Group allocates the consideration in the contract to each lease component on the basis of the relative stand-alone price of the lease component and the aggregate stand-alone price of the non-lease components, including contract for acquisition of ownership interests of a property which includes both leasehold land and non-lease building components, unless such allocation cannot be made reliably.

Non-lease components are separated from lease component and are accounted for by applying other applicable standards.

Short-term leases and leases of low-value assets

The Group applies the short-term lease recognition exemption to leases of land and buildings and photovoltaic facilities that have a lease term of 12 months or less from the commencement date and do not contain a purchase option. It also applies the recognition exemption for lease of low-value assets. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis unless another systematic basis is more representative of the time pattern in which economic benefits from the leased assets are consumed.

3. 編製合併財務報表的基準及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

租賃 (續)

本集團作為承租人

分配代價至合約組成部分

將代價分配至合約的組成部分對於包含一項租賃組成部分及一項或多項額外的租賃或非租賃組成部分的合約，本集團根據租賃組成部分的相對單獨價格及非租賃組成部分的單獨價格總和將合約代價分配至各個租賃組成部分，包括收購物業所有權權益（包括租賃土地及非租賃樓宇部分）的合約，除非有關分配無法可靠作出。

非租賃組成部分與租賃組成部分分開，並應用其他適用準則入賬。

短期租賃及低價值資產租賃

對於租期自開始日期起計為12個月或以內且並無包含購買選擇權的土地及樓宇以及光伏設施租賃，本集團應用短期租賃確認豁免。其亦對低價值資產租賃應用確認豁免。短期租賃及低價值資產租賃的租賃付款按直線法或其他系統基準確認為開支，除非另一系統基準更能代表租賃資產的經濟利益被消耗的時間模式。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(CONTINUED)

3.2 Material accounting policy information (Continued)

Leases (Continued)

The Group as a lessee (Continued)

Right-of-use assets

The cost of right-of-use assets of the Group includes:

- the amounts of the initial measurement of the lease liabilities;
- any lease payments made at or before the commencement date, less any lease incentives received;
- any initial direct costs incurred by the Group; and
- an estimate of costs to be incurred by the Group in dismantling and removing the underlying assets, restoring the site on which it is located or restoring the underlying asset to the condition required by the terms and conditions of the lease.

Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities.

3. 編製合併財務報表的基準及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

租賃 (續)

本集團作為承租人 (續)

使用權資產

本集團的使用權資產的成本包括：

- 租賃負債的初始計量金額；
- 於開始日期或之前作出的任何租賃付款，減任何已收租賃優惠；
- 本集團產生的任何初始直接成本；及
- 本集團於拆除及移除相關資產、復原相關資產所在場地或復原相關資產至租賃的條款及條件所規定的狀況時產生的成本估計。

使用權資產按成本減去任何累計折舊及減值虧損進行計量，並就租賃負債的重新計量進行調整。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information (Continued)

Leases (Continued)

The Group as a lessee (Continued)

Right-of-use assets (Continued)

Right-of-use assets in which the Group is reasonably certain to obtain ownership of the underlying leased assets at the end of the lease term are depreciated from commencement date to the end of the useful life. Otherwise, right-of-use assets are depreciated on a straight-line basis over the shorter of its estimated useful life and the lease term.

The Group presents right-of-use assets as a separate line item on the consolidated statement of financial position.

Refundable rental deposits

Refundable rental deposits paid are accounted under HKFRS 9 and initially measured at fair value. Adjustments to fair value at initial recognition are considered as additional lease payments and included in the cost of right-of-use assets.

3. 編製合併財務報表的基準及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

租賃 (續)

本集團作為承租人 (續)

使用權資產 (續)

就本集團於租期結束時合理確定獲取相關租賃資產所有權的使用權資產而言，有關使用權資產自開始日期起至使用年期結束期間計提折舊。在其他情況下，使用權資產按直線基準於其估計使用年期及租期（以較短者為準）內計提折舊。

本集團於合併財務狀況表以獨立項目呈列使用權資產。

可退回租賃按金

可退回租賃按金已付可退回租賃按金根據香港財務報告準則第9號入賬，初始按公允價值計量。初始確認時對公允價值的調整被視為額外的租賃付款，並且計入使用權資產的成本。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information (Continued)

Leases (Continued)

The Group as a lessee (Continued)

Lease liabilities

At the commencement date of a lease, the Group recognises and measures the lease liability at the present value of lease payments that are unpaid at that date. In calculating the present value of lease payments, the Group uses the incremental borrowing rate at the lease commencement date if the interest rate implicit in the lease is not readily determinable. The incremental borrowing rate depends on the term, currency and start date of the lease and is determined based on a series of inputs including: the risk-free rate based on government bond rates; a country-specific risk adjustment; a credit risk adjustment based on bond yields; and an entity-specific adjustment whether the risk profile of the entity that enters into the lease is different to that of the Group and whether the lease benefit from a guarantee from the Group.

The lease payments of the Group include:

- fixed payments (including in-substance fixed payments) less any lease incentives receivable;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;

3. 編製合併財務報表的基準及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

租賃 (續)

本集團作為承租人 (續)

租賃負債

於租賃開始日期，本集團按該日未付的租賃付款的現值確認及計量租賃負債。於計算租賃付款現值時，倘租賃隱含的利率難以釐定，則本集團使用租賃開始日期的增量借款利率計算。增量借款利率取決於租賃期、幣種及租賃開始日期，並根據一系列輸入數據釐定，包括：基於政府債券利率的無風險利率；國家特定風險調整；基於債券收益率的信用風險調整；及考慮了訂立租賃之實體的風險狀況是否有別於本集團風險狀況且租賃是否受惠於本集團的擔保而作出的主體特定調整。

本集團的租賃付款包括：

- 固定付款 (包括實質固定付款) 減任何應收租賃優惠；
- 取決於指數或利率的可變租賃付款，初步使用開始日期的指數或利率計量；



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information (Continued)

Leases (Continued)

The Group as a lessee (Continued)

Lease liabilities (Continued)

- amounts expected to be payable by the Group under residual value guarantees;
- the exercise price of a purchase option if the Group is reasonably certain to exercise the option; and
- payments of penalties for terminating a lease, if the lease term reflects the Group exercising an option to terminate the lease.

After the commencement date, lease liabilities are adjusted by interest accretion and lease payments.

The Group remeasures lease liabilities (and makes a corresponding adjustment to the related right-of-use assets) whenever:

- the lease term has changed or there is a change in the assessment of exercise of a purchase option, in which case the related lease liability is remeasured by discounting the revised lease payments using a revised discount rate at the date of reassessment.
- the lease payments change due to changes in market rental rates following a market rent review/expected payment under a guaranteed residual value, in which cases the related lease liability is remeasured by discounting the revised lease payments using the initial discount rate.

3. 編製合併財務報表的基準及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

租賃 (續)

本集團作為承租人 (續)

租賃負債 (續)

- 剩餘價值擔保下的本集團預期應付款項；
- 倘本集團合理確定行使購買選擇權，則購買選擇權的行使價；及
- 倘租賃期反映出本集團將行使終止租賃選擇權，則終止租賃的罰款金額。

於開始日期後，租賃負債就利息增值及租賃付款作出調整。

倘出現以下情況，本集團重新計量租賃負債（並就相關使用權資產作出相應調整）：

- 租期有所變動或行使購買選擇權的評估發生變化，在此情況下，相關租賃負債透過使用重新評估日期的經修訂貼現率貼現經修訂租賃付款而重新計量。
- 租賃付款因進行市場租金調查後市場租金變動／有擔保剩餘價值下預期付款變動而出現變動，在此情況下，相關租賃負債使用初始貼現率貼現經修訂租賃付款而重新計量。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(CONTINUED)

3.2 Material accounting policy information (Continued)

Foreign currencies

In preparing the financial statements of each individual group entity, transactions in currencies other than the functional currency of that entity (foreign currencies) are recognised at the rates of exchanges prevailing on the dates of the transactions. At the end of the reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items carried at fair value that are denominated in foreign currencies are not retranslated. When a fair value gain or loss on a non-monetary item is recognised in profit or loss, any exchange component of that gain or loss is also recognised in profit or loss. When a fair value gain or loss on a non-monetary item is recognised in other comprehensive income, any exchange component of that gain or loss is also recognised in other comprehensive income.

Exchange differences arising on the settlement of monetary items, and on the retranslation of monetary items, are recognised in profit or loss in the period in which they arise.

For the purposes of presenting the consolidated financial statements, the assets and liabilities of the Group's operations are translated into the presentation currency of the Group (i.e. HK\$) using exchange rates prevailing at the end of each reporting period. Income and expenses items are translated at the average exchange rates for the period, unless exchange rates fluctuate significantly during that period, in which case the exchange rates at the date of transactions are used. Exchange differences arising, if any, are recognised in other comprehensive income and accumulated in equity under the heading of translation reserve (attributed to non-controlling interests as appropriate).

3. 編製合併財務報表的基準及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

外幣

於編製各個別集團實體之財務報表時，以該實體功能貨幣以外之貨幣(外幣)進行之交易均按交易日期之適用匯率確認。於報告期末，以外幣為定值之貨幣項目均按當日之適用匯率重新換算。以公允價值列賬的以外幣計值之非貨幣項目毋須重新換算。當非貨幣項目的公允價值收益或虧損於損益中確認時，該收益或虧損的任何交換部分亦於損益中確認。當非貨幣項目的公允價值收益或虧損於其他全面收入中確認時，該收益或虧損的任何匯兌部分亦於其他全面收入中確認。

結算貨幣項目及重新換算貨幣項目所產生之匯兌差額於產生期間在損益確認。

就呈列合併財務報表而言，本集團業務之資產及負債按各報告期末之適用匯率換算為本集團之呈列貨幣(即港元)。收入及開支項目按期內平均匯率換算，除非該期間之匯率大幅波動，在該情況則採用交易當日之匯率，產生之匯兌差額(如有)於其他全面收入內確認，並於權益項下之匯兌儲備內累計(適用時撥歸非控制性權益)。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information (Continued)

Foreign currencies (Continued)

On the disposal of a foreign operation (that is, a disposal of the Group's entire interest in a foreign operation, or a disposal involving loss of control over a subsidiary that includes a foreign operation, or a partial disposal of an interest in a joint arrangement or an associate that includes a foreign operation of which the retained interest becomes a financial asset), all of the exchange differences accumulated in equity in respect of that operation attributable to the owners of the Company are reclassified to profit or loss.

In addition, in relation to a partial disposal of a subsidiary that does not result in the Group losing control over the subsidiary, the proportionate share of accumulated exchange differences are re-attributed to non-controlling interests and are not recognised in profit or loss. For all other partial disposals (i.e. partial disposals of associates or joint arrangements that do not result in the Group losing significant influence or joint control), the proportionate share of the accumulated exchange differences is reclassified to profit or loss.

Exchange differences relating to the retranslation of the Group's net assets in RMB to the Group's presentation currency (i.e. HK\$) are recognised directly in other comprehensive income and accumulated in translation reserve. Such exchange differences accumulated in the translation reserve are not reclassified to profit or loss subsequently.

3. 編製合併財務報表的基準及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

外幣 (續)

於出售一項海外業務 (即出售本集團於海外業務之全部權益，或出售涉及失去一家包括海外業務的附屬公司之控制，或部分出售包括海外業務之合營安排或聯營企業之權益 (其保留權益成為金融資產)) 時，本公司擁有人應佔有關該業務而於權益累計之所有匯兌差額重新分類至損益。

此外，倘部分出售附屬公司並未導致本集團失去對附屬公司之控制權，則按比例將累計匯兌差額重新歸類為非控制性權益，而並不於損益內確認。就所有其他部分出售 (即部分出售聯營企業或合營安排而並無導致本集團失去重大影響力或共同控制權) 而言，按比例分佔的累計匯兌差額重新分類至損益。

與將本集團以人民幣計值的淨資產重新換算為本集團呈列貨幣 (即港元) 有關的匯兌差額直接於其他全面收入確認，並於匯兌儲備內累計。該等於匯兌儲備內累計的匯兌差額其後不會重新分類至損益。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information (Continued)

Foreign currencies (Continued)

The change in functional currency of the Company was applied prospectively from the date of change. All items were translated into new functional currency at the exchange rate on that date. The cumulative currency translation differences which had arisen from the translation of foreign operations up to the date of the change in functional currency were not reclassified from equity to profit or loss until the disposal of the relevant operations.

Goodwill and fair value adjustments on identifiable assets acquired arising on an acquisition of a foreign operation on or after 1 January 2005 are treated as assets and liabilities of that foreign operation and translated at the rate of exchange prevailing at the end of each reporting period. Exchange differences arising are recognised in other comprehensive income.

Goodwill and fair value adjustments on identifiable assets acquired arising on an acquisition of a foreign operation before 1 January 2005 is treated as non-monetary foreign currency items of the acquirer and reported using the historical cost prevailing at the date of acquisition.

Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets until such time as the assets are substantially ready for their intended use or sale.

3. 編製合併財務報表的基準 及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

外幣 (續)

本公司功能貨幣的變更自變更之日起在未來應用。所有項目均按該日的匯率換算為新的功能貨幣。截至功能貨幣變更日自海外業務換算產生的累計貨幣換算差異，在出售相關業務之前，不會自權益重新分類至損益。

於2005年1月1日或之後因收購海外業務而產生之商譽及已收購之可識別資產之公允價值調整當作海外業務之資產及負債處理，並按各報告期末之適用匯率換算，所產生之匯兌差額於其他全面收益內確認。

於2005年1月1日前因收購海外業務而產生之商譽及已收購之可識別公允價值調整，乃視作收購方之非貨幣外幣項目處理，並按收購日期之現行歷史成本呈報。

借貸成本

直接因收購、建造或生產必須經歷一段頗長時間才可用作擬定用途或予以出售之合資格資產而產生之借貸成本，會加至該等資產之成本，直至該等資產大致上已可作其擬定用途或予以出售。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information (Continued)

Borrowing costs (Continued)

Any specific borrowing that remain outstanding after the related asset is ready for its intended use or sale is included in the general borrowing pool for calculation of capitalisation rate on general borrowings. Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

Government grants

Government grants are not recognised until there is reasonable assurance that the Group will comply with the conditions attaching to them and that the grants will be received.

Government grants are recognised in profit or loss on a systematic basis over the periods in which the Group recognises as expenses the related costs for which the grants are intended to compensate. Specifically, government grants whose primary condition is that the Group should purchase, construct or otherwise acquire non-current assets are recognised as deferred income in the consolidated statement of financial position and transferred to profit or loss on a systematic and rational basis over the useful lives of the related assets.

Government grants related to income that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the Group with no future related costs are recognised in profit or loss in the period in which they become receivable. Such grants are presented under "other income".

3. 編製合併財務報表的基準及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

借貸成本 (續)

於相關資產可作擬定用途或出售後仍未償還的任何特定借貸計入一般借貸組合，以計算一般借貸的資本化率。於支付合格資產支出前暫作投資之用的特定借貸所賺取的投資收入會自可資本化的借貸成本扣除。

所有其他借貸成本均於其產生期間於損益確認。

政府補助

在合理地保證本集團會遵守政府補助的附帶條件以及將會得到補助金後，政府補助金方會予以確認。

政府補助按系統基準於本集團確認補助擬補償的相關成本為開支的各期間在損益內確認。具體而言，授出政府補助的主要條件為本集團應購買、興建或以其他方法收購非流動資產，並於合併財務狀況表確認為遞延收入，然後在有關資產的可用年期內有系統及合理地轉撥至損益。

作為已產生的開支或虧損的補償而應收或在概無未來相關成本的情況下向本集團提供即時財務支持的有關收入的政府補助於其成為應收之期間於損益確認。該等補助於「其他收入」項下呈列。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION

(CONTINUED)

3.2 Material accounting policy information (Continued)

Employee benefits

Retirement benefit costs

Payments to defined contribution retirement benefit plans are recognised as an expense when employees have rendered service entitling them to the contributions.

For defined contribution retirement benefit plans, the cost of providing benefits is determined using the projected unit credit method, with actuarial valuations being carried out at the end of each annual reporting period. In determining the present value of the Group's defined benefit obligations and the related current service cost and, where applicable, past service cost, the Group attributes benefit to periods of service under the plan's benefit formula. However, if an employee's service in later years will lead to a materially higher level of benefit than earlier years, the Group attributes the benefit on a straight-line basis from:

- (a) the date when service by the employee first leads to benefits under the plan (whether or not the benefits are conditional on further service) until
- (b) the date when further service by the employee will lead to no material amount of further benefits under the plan, other than from further salary increases.

Remeasurement, comprising actuarial gains and losses, the effect of the changes to the asset ceiling (if applicable) and the return on plan assets (excluding interest), is reflected immediately in the consolidated statement of financial position with a charge or credit recognised in other comprehensive income in the period in which they occur. Remeasurement recognised in other comprehensive income is reflected immediately in retained earnings and will not be reclassified to profit or loss.

3. 編製合併財務報表的基準及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

僱員福利

養老金福利開支

定額供款養老金福利計劃的付款於僱員提供服務而有權享有供款時確認為開支。

就定額供款養老金福利計劃而言，提供福利的成本乃採用預計單位貸記法釐定，並於各年度報告期末進行精算估值。於釐定本集團界定福利責任現值及相關現時服務成本及（如適用）過去服務成本時，本集團根據計劃福利公式將福利歸因於服務期間。然而，如僱員於較後年度的服務較先前年度有較高的福利水平，本集團按直線法將福利歸因於：

- (a) 僱員的服務首次導致計劃下的福利的日期（無論福利是否以進一步服務為條件）直至
- (b) 僱員進一步服務不會導致該計劃下進一步福利的重大金額的日期，除進一步加薪。

重新計量（包括精算收益及虧損、資產上限變動的影響（如適用）及計劃資產的回報（不包括利息））即時於合併財務狀況表反映，並於其產生期間於其他全面收入內扣除或入賬。於其他全面收入確認的重新計量即時於保留利潤反映，並將不會重新分類至損益。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information (Continued)

Employee benefits (Continued)

Retirement benefit costs (Continued)

Past service cost is recognised in profit or loss in the period of a plan amendment or curtailment and a gain or loss on settlement is recognised when settlement occurs. When determining past service cost, or a gain or loss on settlement, an entity shall remeasure the net defined benefit liability or asset using the current fair value of plan assets and current actuarial assumptions, reflecting the benefits offered under the plan and the plan assets before and after the plan amendment, curtailment or settlement, without considering the effect of asset ceiling (i.e. the present value of any economic benefits available in the form of refunds from the plan or reductions in future contributions to the plan).

Net interest is calculated by applying the discount rate at the beginning of the period to the net defined benefit liability or asset. However, if the Group remeasures the net defined benefit liability or asset before plan amendment, curtailment or settlement, the Group determines net interest for the remainder of the annual reporting period after the plan amendment, curtailment or settlement using the benefits offered under the plan and the plan assets after the plan amendment, curtailment or settlement and the discount rate used to remeasure such net defined benefit liability or asset, taking into account any changes in the net defined benefit liability or asset during the period resulting from contributions or benefit payments.

3. 編製合併財務報表的基準及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

僱員福利 (續)

養老金福利開支 (續)

過往服務成本於計劃修訂或縮減期間於損益確認，而結算收益或虧損於結算時確認。當釐定過往服務成本或結算收益或虧損時，實體應使用計劃資產的公允價值及當前精算假設重新計量設定受益負債或資產淨額，以反映計劃修訂、縮減或結算前後根據計劃提供的福利及計劃資產，而不考慮資產上限的影響（即以計劃退款或計劃未來供款減少的形式提供的任何經濟利益的現值）。

利息淨額透過對設定受益負債或資產淨額應用期初貼現率計算。然而，倘本集團於計劃修訂、縮減或結算前重新計量設定受益負債或資產淨額，則本集團使用計劃項下提供的福利及於計劃修訂、縮減或結算後的計劃資產以及用於重新計量有關設定受益負債或資產淨額的貼現率釐定計劃修訂、縮減或結算後年度報告期間餘下時間的利息淨額，並考慮到期內因供款或福利付款而產生的設定受益負債或資產淨額的任何變動。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information (Continued)

Employee benefits (Continued)

Retirement benefit costs (Continued)

Defined benefit costs are categorised as follows:

- service cost (including current service cost, past service cost, as well as gains and losses on curtailments and settlements);
- net interest on the net defined benefit liability or asset; and
- remeasurement of the net defined benefit liability or asset in other comprehensive income.

The retirement benefit obligation recognised in the consolidated statement of financial position represents the actual deficit or surplus in the Group's defined benefit plans. Any surplus resulting from this calculation is limited to the present value of any economic benefits available in the form of refunds from the plans or reductions in future contributions to the plans.

Discretionary contributions made by employees or third parties reduce service cost upon payment of these contributions to the plan.

3. 編製合併財務報表的基準 及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

僱員福利 (續)

養老金福利開支 (續)

設定受益成本分類如下：

- 服務成本 (包括現時服務成本、過往服務成本以及縮減及結算的收益及虧損)；
- 設定受益負債或資產淨額利息淨額；及
- 其他全面收益設定受益負債或資產淨額重新計量。

於合併財務狀況表確認的養老金福利責任指本集團設定受益計劃的實際虧絀或盈餘。由此計算產生的任何盈餘以計劃退款或計劃未來供款扣減形式的任何經濟利益的現值為限。

僱員或第三方作出的酌情供款於向計劃支付該等供款時減少服務成本。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information (Continued)

Employee benefits (Continued)

Retirement benefit costs (Continued)

When the formal terms of the plans specify that there will be contributions from employees or third parties, the accounting depends on whether the contributions are linked to service, as follows:

- If the contributions are not linked to services (for example contributions are required to reduce a deficit arising from losses on plan assets or from actuarial losses), they are reflected in the remeasurement of the net defined benefit liability or asset.
- If contributions are linked to services, they reduce service costs. For the amount of contribution that is dependent on the number of years of service, the Group reduces service cost by attributing the contributions to periods of service using the attribution method required by HKAS 19 paragraph 70 for the gross benefits. For the amount of contribution that is independent of the number of years of service, the Group reduces service cost in the period in which the related service is rendered.

Termination benefits

A liability for a termination benefit is recognised at the earlier of when the Group entity can no longer withdraw the offer of the termination benefit and when it recognises any related restructuring costs.

3. 編製合併財務報表的基準及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

僱員福利 (續)

養老金福利開支 (續)

當計劃的正式條款訂明僱員或第三方將作出供款時，會計處理視乎供款是否與服務有關，詳情如下：

- 倘供款與服務無關（例如供款須減少計劃資產虧損或精算虧損產生的虧絀），則於重新計量設定受益負債或資產淨額時反映。
- 倘供款與服務有關，則減少服務成本。就視乎服務年期而定的供款金額而言，本集團透過使用香港會計準則第19號第70段就總福利規定的歸屬方法將供款歸屬於服務期間，從而減少服務成本。就與服務年期無關的供款金額而言，本集團於提供相關服務期間減少服務成本。

離職福利

離職福利負債於本集團實體無法撤回離職福利要約時及實體確認任何相關重組成本時（以較早者為準）確認。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information (Continued)

Employee benefits (Continued)

Short-term and other long-term employee benefits

Short-term employee benefits are recognised at the undiscounted amount of the benefits expected to be paid as and when employees rendered the services. All short-term employee benefits are recognised as an expense unless another HKFRS Accounting Standard requires or permits the inclusion of the benefit in the cost of an asset.

A liability is recognised for benefits accruing to employees (such as wages and salaries, annual leave and sick leave) after deducting any amount already paid.

Liabilities recognised in respect of other long-term employee benefits are measured at the present value of the estimated future cash outflows expected to be made by the Group in respect of services provided by employees up to the reporting date. Any changes in the liabilities' carrying amounts resulting from service cost, interest and remeasurements are recognised in profit or loss except to the extent that another HKFRS Accounting Standard requires or permits their inclusion in the cost of an asset.

Taxation

Income tax expense represents the sum of current and deferred income tax expense.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit before tax because of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

3. 編製合併財務報表的基準及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

僱員福利 (續)

短期及其他長期僱員福利

短期僱員福利乃按僱員提供服務時估計應支付福利之未貼現金額予以確認。所有短期僱員福利均確認為開支，除非另有香港財務報告準則會計準則規定或允許將福利計入資產成本。

對僱員產生之福利 (如工資及薪金、年假及病假) 於扣減任何已支付的金額後確認負債。

就其他長期僱員福利確認之負債按本集團預期就僱員截至報告日期為止所提供服務而產生之估計未來現金流出量之現值計量。任何因服務成本、利息及重新計量所引致的負債賬面值變動均於損益中確認，除非另有香港財務報告準則會計準則規定或允許將有關變動計入資產成本。

稅項

所得稅開支指現時當期及遞延所得稅開支之總額。

現時應付之稅項乃以年內之應課稅溢利為基準。應課稅溢利與除稅前溢利有別，乃由於其他年度應課稅或可扣除之收入或開支及永不課稅或不可扣除之項目。本集團有關當期稅項之負債按報告期末前已訂立或大致上已訂立之稅率計算。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information (Continued)

Taxation (Continued)

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the consolidated financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised. Such deferred tax assets and liabilities are not recognised if the temporary difference arises from the initial recognition (other than in a business combination) of assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit and at the time of the transaction does not give rise to equal taxable and deductible temporary differences. In addition, deferred tax liabilities are not recognised if the temporary difference arises from the initial recognition of goodwill.

Deferred tax liabilities are recognised for taxable temporary differences associated with investments in subsidiaries and associates, and interests in joint ventures, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with such investments and interests are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

3. 編製合併財務報表的基準及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

稅項 (續)

遞延稅項指就按照於合併財務報表呈列資產及負債賬面值與根據用作計算應課稅溢利之相關稅基間所確認之暫時差異。遞延稅項負債一般就所有應課稅暫時差異確認。遞延稅項資產則一般在應課稅溢利可能將用作抵銷可動用之應扣除暫時差異時確認所有應扣除暫時差異。倘因初始確認交易中資產與負債（業務合併除外）而引起暫時差異或對應課稅溢利或會計溢利均無影響時，且在交易時不產生相同應課稅項及可扣稅暫時差額時，將不會確認該等遞延稅項資產與負債。此外，倘因初始確認商譽而引起暫時差異，將不會確認遞延稅項負債。

遞延稅項負債乃按與於附屬公司及聯營企業的投資及於合營企業的權益相關的應課稅暫時差異而確認，惟本集團有能力控制暫時差異的轉撥及暫時差異將可能不會於可見將來轉撥除外，而因與該等投資及權益有關的應扣除暫時差異而產生之遞延稅項資產，僅在可能有足夠應課稅溢利以動用暫時差異利益及預期於可見將來轉撥時確認。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information (Continued)

Taxation (Continued)

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset is realised, based on tax rate (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

For the purposes of measuring deferred tax for leasing transactions in which the Group recognises the right-of-use assets and the related lease liabilities, the Group first determines whether the tax deductions are attributable to the right-of-use assets or the lease liabilities.

For leasing transactions in which the tax deductions are attributable to the lease liabilities, the Group applies HKAS 12 requirements to the lease liabilities, and the related assets separately. The Group recognises a deferred tax asset related to lease liabilities to the extent that it is probable that taxable profit will be available against which the deductible temporary difference can be utilised and a deferred tax liability for all taxable temporary differences.

3. 編製合併財務報表的基準及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

稅項 (續)

遞延稅項資產賬面值乃於各報告期末審閱，並減至再無足夠應課稅溢利以收回全部或部分資產。

遞延稅項資產及負債乃以預期於償付負債或變現資產之期間應用之稅率，並根據於報告期末已頒佈或實質上已頒佈之稅率 (及稅法) 計算。

遞延稅項負債及資產之計算結果反映本集團於報告期末預期就收回或償付資產及負債賬面值可能引致之稅務後果。

就計量本集團確認使用權資產及相關租賃負債的租賃交易的遞延稅項而言，本集團首先釐定稅項扣減是否歸因於使用權資產或租賃負債。

就稅項扣減歸因於租賃負債之租賃交易而言，本集團將香港會計準則第12號規定分別應用於租賃負債及相關資產。倘應課稅溢利很可能可作抵銷且可扣稅暫時差額可被動用，本集團確認有關租賃負債的遞延稅項資產及就所有應課稅暫時差額確認遞延稅項負債。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information (Continued)

Taxation (Continued)

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied to the same taxable entity by the same taxation authority.

Current and deferred tax are recognised in profit or loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively. Where current tax or deferred tax arises from the initial accounting for a business combination, the tax effect is included in the accounting for the business combination.

Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that the Group will be required to settle that obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. When a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (where the effect of the time value of money is material).

3. 編製合併財務報表的基準及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

稅項 (續)

遞延稅項資產及負債於法律上可強制執行以抵銷即期稅項資產及即期稅項負債的權利，且與同一稅務機關向同一應稅實體徵收的所得稅有關時抵銷。

當期及遞延稅項於損益賬中確認，惟與於其他全面收益或直接於權益確認之項目相關者除外，於該情況下，當期及遞延稅項亦分別於其他全面收益或直接於權益中確認。當業務合併的初始會計處理產生當期稅項或遞延稅項時，稅項影響包含於業務合併的會計處理之中。

撥備

倘本集團因過往事件而須承擔現時責任（法律或推定責任），而本集團可能須履行該責任且該責任的金額能可靠估計，則確認撥備。

確認為撥備的金額為於報告期末對履行現時責任所需代價的最佳估計，並計及有關責任的風險及不明朗因素。倘撥備按履行現時責任估計所需之現金流量計量，則其賬面值為該等現金流量之現值（倘貨幣時間價值之影響屬重大）。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information (Continued)

Provisions (Continued)

Provisions for the Group's restoration, rehabilitation and environmental expenses are based on estimates of required expenditure at the mines in accordance with the PRC rules and regulations. Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to passage of time is recognised as interest expense.

Financial instruments

Financial assets and financial liabilities are recognised when a group entity becomes a party to the contractual provisions of the instrument.

Financial assets and financial liabilities are initially measured at fair value except for trade receivables arising from contracts with customers which are initially measured in accordance with HKFRS 15. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition.

The effective interest method is a method of calculating the amortised cost of a financial asset or financial liability and of allocating interest income and interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts and payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial asset or financial liability, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

3. 編製合併財務報表的基準 及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

撥備 (續)

本集團的復墾、修復及環境開支撥備乃根據中國規則及法規，按礦場所需開支的估計作出。撥備採用稅前利率按照預期需結算有關負債的支出現值計量，該利率反映當時市場對貨幣時間值和有關負債特有風險的評估。因時間推移而增加的撥備確認為利息開支。

金融工具

金融資產及金融負債於集團實體成為該工具合同條文的訂約方時確認。

金融資產及金融負債初始以公允價值計量，惟產生自與客戶的合約之應收款（初始按香港財務報告準則第15號計量）除外。收購或發行金融資產及金融負債直接應佔的交易成本於初始確認時加入或從金融資產或金融負債的公允價值扣除（倘適用）。

實際利率法為計算金融資產或金融負債的攤銷成本以及分配相關期間的利息收入及利息開支之方法。實際利率乃於初始確認時按金融資產或金融負債的預期可使用年期或適用的較短期間內確切貼現估計未來現金收入及支出（包括構成實際利率不可或缺部分的所有已付或已收費用及點數、交易成本及其他溢價或折扣）至賬面淨值的利率。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information (Continued)

Financial instruments (Continued)

Financial assets

All regular way purchases or sales of financial assets are recognised and derecognised on a settlement date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established generally by regulation or convention in the market place concerned.

All recognised financial assets are measured subsequently in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

Classification and subsequent measurement of financial assets

Financial assets that meet the following conditions are subsequently measured at amortised cost:

- the financial asset is held within a business model whose objective is to collect contractual cash flows; and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

3. 編製合併財務報表的基準及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

金融工具 (續)

金融資產

所有金融資產之日常買賣，於結算日確認及終止確認。日常買賣乃指購買或出售於有關市場按一般規則或慣例設定之時限內交付之金融資產。

所有已確認金融資產其後視乎其分類按攤銷成本或公允價值整體計量。

金融資產的分類及其後計量

滿足下列條件之金融資產其後按攤銷成本計量：

- 於以收取合約現金流量為目的之業務模式內持有之金融資產；及
- 合約條款令於特定日期產生之現金流量僅為支付本金及尚未償還本金利息。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information (Continued)

Financial instruments (Continued)

Financial assets (Continued)

Classification and subsequent measurement of financial assets (Continued)

Amortised cost and interest income

For financial assets that are measured at amortised cost, interest income is recognised using the effective interest method for financial assets measured subsequently at amortised cost. Interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset, except for financial assets that have subsequently become credit-impaired (see below). For financial assets that have subsequently become credit-impaired, interest income is recognised by applying the effective interest rate to the amortised cost of the financial asset from the next reporting period. If the credit risk on the credit-impaired financial instrument improves so that the financial asset is no longer credit-impaired, interest income is recognised by applying the effective interest rate to the gross carrying amount of the financial asset from the beginning of the reporting period following the determination that the asset is no longer credit impaired.

3. 編製合併財務報表的基準及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

金融工具 (續)

金融資產 (續)

金融資產的分類及其後計量 (續)

攤銷成本及利息收入

就按攤銷成本計量的金融資產而言，其後按攤銷成本計量的金融資產乃使用實際利息法確認利息收入。利息收入乃對一項金融資產賬面總值應用實際利率予以計算，惟其後出現信貸減值的金融資產除外（見下文）。就其後出現信貸減值的金融資產而言，自下一報告期起，利息收入乃對金融資產攤銷成本應用實際利率予以確認。倘信貸減值金融工具的信用風險好轉，使金融資產不再出現信貸減值，於釐定資產不再出現信貸減值後，自報告期開始起利息收入乃對金融資產賬面總值應用實際利率予以確認。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information (Continued)

Financial instruments (Continued)

Financial assets (Continued)

Classification and subsequent measurement of financial assets (Continued)

Equity instruments designated as at FVTOCI

Investments in equity instruments at FVTOCI are subsequently measured at fair value with gains and losses arising from changes in fair value recognised in other comprehensive income and accumulated in the FVTOCI reserve; and are not subject to impairment assessment. The cumulative gain or loss will not be reclassified to profit or loss on disposal of the equity investments, and will be transferred to retained earnings.

Dividends from these investments in equity instruments are recognised in profit or loss when the Group's right to receive the dividends is established, unless the dividends clearly represent a recovery of part of the cost of the investment. Dividends are included in the "other income" line item in profit or loss.

3. 編製合併財務報表的基準及重大會計政策信息(續)

3.2 重大會計政策信息(續)

金融工具(續)

金融資產(續)

金融資產的分類及其後計量(續)

以公允價值計量且變動計入其他全面收入之權益工具

以公允價值計量且變動計入其他全面收入之權益工具的投資其後按公允價值計量，其公允價值變動產生的收益及虧損於其他全面收入確認及於以公允價值計量且變動計入其他全面收入的儲備累計，無須作減值評估。累計損益將不會重新分類至出售股本投資之損益，並將轉撥至保留溢利。

當本集團確立收取股息的權利時，該等權益工具投資的股息於損益中確認，除非股息明確表明為部分投資成本的收回。股息計入損益中「其他收入」的項目中。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information (Continued)

Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets and other items subject to impairment assessment under HKFRS 9

The Group performs impairment assessment under expected credit loss (“ECL”) model on financial assets including trade and other receivables, loans to/amounts due from related companies (including associates, joint ventures, FVTOCI investee companies, non-controlling shareholders and other related companies), pledged and restricted bank deposits, and bank balances which are subject to impairment assessment under HKFRS 9. The amount of ECL is updated at each reporting date to reflect changes in credit risk since initial recognition.

Lifetime ECL represents the ECL that will result from all possible default events over the expected life of the relevant instrument. In contrast, 12-month ECL (“12m ECL”) represents the portion of lifetime ECL that is expected to result from default events that are possible within 12 months after the reporting date. Assessments are done based on the Group’s historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of past events and current conditions at the reporting date as well as the forecast of future economic conditions.

The Group always recognises lifetime ECL for trade receivables.

3. 編製合併財務報表的基準及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

金融工具 (續)

金融資產 (續)

金融資產減值及根據香港財務報告準則第9號可予減值評估的其他項目

本集團根據預期信貸虧損（「預期信貸虧損」）模式對根據香港財務報告準則第9號須進行減值測試的金融資產（包括應收賬款及其他應收款項、貸款予／應收關聯公司（包括聯營企業、合營企業、以公允價值計量且變動計入其他全面收入的被投資公司、非控股股東及其他關聯公司）款項、已抵押及受限制銀行存款及銀行結餘）進行減值測試。預期信貸虧損金額於各報告日期更新，以反映信貸風險自初步確認以來的變動。

全期預期信貸虧損指於相關工具預期年期內所有可能違約事件將產生的預期信貸虧損。相反，12個月預期信貸虧損（「12個月預期信貸虧損」）則指預期於報告日期後12個月內可能違約事件而導致的部分全期預期信貸虧損。評估乃根據本集團過往信貸虧損經驗進行，並就債務人特定因素、整體經濟狀況以及對於報告日期的過往事務及當前狀況及未來經濟狀況預測的評估作出調整。

本集團一直就應收賬款確認全期預期信貸虧損。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information (Continued)

Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets and other items subject to impairment assessment under HKFRS 9 (Continued)

For all other instruments, the Group measures the loss allowance equal to 12m ECL, unless when there has been a significant increase in credit risk since initial recognition, in which case the Group recognises lifetime ECL. The assessment of whether lifetime ECL should be recognised is based on significant increases in the likelihood or risk of a default occurring since initial recognition.

(i) Significant increase in credit risk

In assessing whether the credit risk has increased significantly since initial recognition, the Group compares the risk of a default occurring on the financial instrument as at the reporting date with the risk of a default occurring on the financial instrument as at the date of initial recognition. In making this assessment, the Group considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort. Forward-looking information considered includes the future prospects of the industries in which the Group's debtors operate, obtained from economic expert reports, financial analysts, governmental bodies, relevant think-tanks and other similar organisations, as well as consideration of various external sources of actual and forecast economic information that relate to the Group's core operations.

3. 編製合併財務報表的基準及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

金融工具 (續)

金融資產 (續)

金融資產減值及根據香港財務報告準則第9號可予減值評估的其他項目 (續)

就所有其他工具而言，本集團計量的虧損撥備等於12個月預期信貸虧損，除非信貸風險自初步確認以來顯著上升，在此情況下，本集團確認全期預期信貸虧損。是否應確認全期預期信貸虧損的評估乃基於自初步確認以來發生違約的可能性或風險的顯著增加。

(i) 信貸風險大幅增加

於評估信貸風險自初始確認以來是否大幅增加時，本集團比較於報告日期就金融工具發生違約的風險與於初始確認日期就該金融工具發生違約的風險。於作出此評估時，本集團考慮屬合理及可支持的定量及定質資料，包括過往經驗及在並無繁重成本或工作下可得的前瞻性資料。前瞻性資料的考量包括本集團債務人所處行業的未來前景，相關資料取自經濟專家報告、金融分析師、政府機構、相關智庫及其他類似組織，並同時參考與本集團核心業務相關的實際及預測經濟資料的多種外部來源。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information (Continued)

Financial instruments (Continued)

Financial assets (Continued)

*Impairment of financial assets and other items subject
to impairment assessment under HKFRS 9 (Continued)*

(i) Significant increase in credit risk (Continued)

In particular, the following information is taken into account when assessing whether credit risk has increased significantly:

- an actual or expected significant deterioration in the financial instrument's external (if available) or internal credit rating;
- significant deterioration in external market indicators of credit risk, e.g. a significant increase in the credit spread, the credit default swap prices for the debtor;
- existing or forecast adverse changes in business, financial or economic conditions that are expected to cause a significant decrease in the debtor's ability to meet its debt obligations;
- an actual or expected significant deterioration in the operating results of the debtor;
- an actual or expected significant adverse change in the regulatory, economic, or technological environment of the debtor that results in a significant decrease in the debtor's ability to meet its debt obligations.

3. 編製合併財務報表的基準 及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

金融工具 (續)

金融資產 (續)

金融資產減值及根據香港財務報告準則第9號可予減值評估的其他項目 (續)

(i) 信貸風險大幅增加 (續)

具體而言，於評估信貸風險是否已顯著增加時會考慮以下資料：

- 金融工具外部 (如適用) 或內部信貸評級實際或預期大幅轉差；
- 特定金融工具的信貸風險外部市場指標嚴重惡化，例如債務人的信貸利差大幅增加、信貸違約掉期價格大幅上升；
- 預期將導致債務人履行其債務責任的能力大幅下降的業務、財務或經濟狀況的現有或預期不利變動；
- 債務人的經營業績出現實際或預期嚴重惡化；
- 導致債務人履行其債務責任的能力大幅下降的債務人所處的監管、經濟或技術環境的實際或預期重大不利變動。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information (Continued)

Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets and other items subject to impairment assessment under HKFRS 9 (Continued)

(i) Significant increase in credit risk (Continued)

Irrespective of the outcome of the above assessment, the Group presumes that the credit risk has increased significantly since initial recognition when contractual payments are more than 30 days past due, unless the Group has reasonable and supportable information that demonstrates otherwise.

The Group regularly monitors the effectiveness of the criteria used to identify whether there has been a significant increase in credit risk and revises them as appropriate to ensure that the criteria are capable of identifying significant increase in credit risk before the amount becomes past due.

(ii) Definition of default

For internal credit risk management, the Group considers an event of default occurs when information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the Group, in full (without taking into account any collaterals held by the Group).

Irrespective of the above, the Group considers that default has occurred when a financial asset is more than 90 days past due unless the Group has reasonable and supportable information to demonstrate that a more lagging default criterion is more appropriate.

3. 編製合併財務報表的基準及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

金融工具 (續)

金融資產 (續)

金融資產減值及根據香港財務報告準則第9號可予減值評估的其他項目 (續)

(i) 信貸風險大幅增加 (續)

不論上述評估的結果，當合約付款已逾期超過30日，本集團會假定信貸風險自初始確認起已大幅增加，除非本集團具有合理及可支持資料展示相反情況。

本集團定期監察用以識別信貸風險有否顯著增加的標準之效率，且修訂該標準 (如適當) 來確保標準能在金額逾期前識別信貸風險顯著增加。

(ii) 違約的定義

就內部信貸風險管理而言，本集團認為，違約事件在內部制訂或得自外界來源的資料顯示債務人不大可能悉數向債權人 (包括本集團) 還款 (未計及本集團所持任何抵押品) 時發生。

不論上文所述，當金融資產已逾期超過90日，則本集團認定已發生違約，除非本集團具有合理及可支持資料展示更為滯後的違約準則更為合適。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information (Continued)

Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets and other items subject to impairment assessment under HKFRS 9 (Continued)

(iii) Credit-impaired financial assets

A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit-impaired includes observable data about the following events:

- significant financial difficulty of the issuer or the borrower;
- a breach of contract, such as a default or past due event;
- the lender(s) of the borrower, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the borrower a concession(s) that the lender(s) would not otherwise consider; or
- it is becoming probable that the borrower will enter bankruptcy or other financial reorganisation.

3. 編製合併財務報表的基準 及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

金融工具 (續)

金融資產 (續)

金融資產減值及根據香港財務報告準則第9號可予減值評估的其他項目 (續)

(iii) 信貸減值金融資產

金融資產在一項或以上事件 (對該金融資產估計未來現金流量構成不利影響) 發生時變為信貸減值。金融資產變為信貸減值的證據包括有關下列事件的可觀察數據：

- 發行人或借款人的重大財困；
- 違反合約 (如違約或逾期事件)；
- 借款人的貸款人因有關借款人財困的經濟或合約理由而向借款人批出貸款人原本不會另行考慮的優惠；或
- 借款人將可能陷入破產或其他財務重組。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information (Continued)

Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets and other items subject to impairment assessment under HKFRS 9 (Continued)

(iv) Write-off policy

The Group writes off a financial asset when there is information indicating that the counterparty is in severe financial difficulty and there is no realistic prospect of recovery, for example, when the counterparty has been placed under liquidation or has entered into bankruptcy proceedings. Financial assets written off may still be subject to enforcement activities under the Group's recovery procedures, taking into account legal advice where appropriate. A write-off constitutes a derecognition event. Any subsequent recoveries are recognised in profit or loss.

(v) Measurement and recognition of ECL

The measurement of ECL is a function of the probability of default, loss given default (i.e. the magnitude of the loss if there is a default) and the exposure at default. The assessment of the probability of default and loss given default is based on historical data and forward-looking information. Estimation of ECL reflects an unbiased and probability-weighted amount that is determined with the respective risks of default occurring as the weights.

3. 編製合併財務報表的基準及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

金融工具 (續)

金融資產 (續)

金融資產減值及根據香港財務報告準則第9號可予減值評估的其他項目 (續)

(iv) 撇銷政策

資料顯示對手方處於嚴重財困及無實際收回可能時 (例如對手方被清盤或已進入破產程序時)，本集團則撇銷金融資產。經考慮法律意見後 (倘合適)，遭撇銷的金融資產可能仍須按本集團收回程序進行強制執行活動。撇銷構成終止確認事項。任何其後收回在損益中確認。

(v) 預期信貸虧損之計量及確認

預期信貸虧損之計量為違約概率、違約損失 (即違約時的損失金額) 及違約風險敞口之函數。違約概率及違約損失之評估乃基於歷史數據及前瞻性資料作出。預期信貸虧損的預估乃無偏見及概率加權的金額，以各自發生違約的風險為權重確定。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information (Continued)

Financial instruments (Continued)

Financial assets (Continued)

Impairment of financial assets and other items subject to impairment assessment under HKFRS 9 (Continued)

(v) Measurement and recognition of ECL (Continued)

Generally, the ECL is the difference between all contractual cash flows that are due to the Group in accordance with the contract and the cash flows that the Group expects to receive, discounted at the effective interest rate determined at initial recognition.

Interest income is calculated based on the gross carrying amount of the financial asset unless the financial asset is credit impaired, in which case interest income is calculated based on amortised cost of the financial asset.

The Group recognises an impairment gain or loss in profit or loss for all financial instruments by adjusting their carrying amount, with the exception of trade receivables where the corresponding adjustment is recognised through a loss allowance account.

3. 編製合併財務報表的基準 及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

金融工具 (續)

金融資產 (續)

金融資產減值及根據香港財務報告準則第9號可予減值評估的其他項目 (續)

(v) 預期信貸虧損之計量及確認 (續)

一般而言，預期信貸虧損為根據合約到期支付予本集團之所有合約現金流量與本集團預期收取之所有現金流量之間的差額，並按於初始確認時釐定的實際利率貼現。

利息收入按金融資產的賬面總值計算，除非金融資產出現信貸減值，在此情況下，利息收入按金融資產的攤銷成本計算。

本集團透過調整所有金融工具的賬面值於損益確認其減值收益或虧損，惟應收賬款除外，其相應調整乃透過虧損撥備賬確認。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information (Continued)

Financial instruments (Continued)

Financial assets (Continued)

Foreign exchange gains and losses

The carrying amount of financial assets that are denominated in a foreign currency is determined in that foreign currency and translated at the spot rate at the end of each reporting period. Specifically:

- For financial assets measured at amortised cost that are not part of a designated hedging relationship, exchange differences are recognised in profit or loss in the 'Other gains and losses' line item (note 8) as part of the net foreign exchange gains/(losses);
- For financial assets measured at FVTPL that are not part of a designated hedging relationship, exchange differences are recognised in profit or loss in the 'Other gains and losses' line item as part of the gain/(loss) from changes in fair value of financial assets (note 8);
- For equity instruments measured at FVTOCI, exchange differences are recognised in other comprehensive income in the FVTOCI/revaluation reserve.

3. 編製合併財務報表的基準及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

金融工具 (續)

金融資產 (續)

外匯收益及虧損

以外幣計值的金融資產的賬面值以該外幣釐定，並按各報告期末的現時匯率換算。具體而言：

- 對於不構成指定對沖關係的以攤銷成本計量的金融資產，匯兌差額作為匯兌收益／(虧損) 淨額的一部分於損益中「其他損益」項目 (附註8) 內確認；
- 對於並非指定對沖關係一部分的以公允價值計量且變動計入損益的金融資產，匯兌差額作為金融資產公允價值變動收益／(虧損) 的一部分於損益中「其他損益」項目內確認 (附註8)；
- 對於以公允價值計量且變動計入其他全面收入的權益工具，匯兌差額以公允價值計量且變動計入其他全面收入／重估儲備，並於其他全面收入中確認。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information (Continued)

Financial instruments (Continued)

Financial assets (Continued)

Derecognition of financial assets

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity.

On derecognition of a financial asset measured at amortised cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in profit or loss.

On derecognition of an investment in equity instrument which the Group has elected on initial recognition to measure at FVTOCI, the cumulative gain or loss previously accumulated in the capital reserve is not reclassified to profit or loss but is transferred to retained earnings.

Financial liabilities and equity

Classification as debt or equity

Debt and equity instruments are classified as either financial liabilities or as equity according to the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

3. 編製合併財務報表的基準 及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

金融工具 (續)

金融資產 (續)

終止確認金融資產

本集團僅於從資產現金流量的合約權利屆滿時，或向另一實體轉讓金融資產及該資產所有權的絕大部分風險及回報時終止確認金融資產。

於終止確認按攤銷成本計量的金融資產時，資產賬面值與已收及應收代價總和之間的差額於損益確認。

於終止確認本集團於初步確認時選擇以公允價值計量且變動計入其他全面收入的權益工具時，先前於資本儲備的累計收益或虧損不會重新分類至損益，而是轉撥至保留利潤。

金融負債及權益

分類為債務或權益

債務及權益工具乃根據合約安排的内容以及金融負債及權益工具的定義分類為金融負債或權益。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information (Continued)

Financial instruments (Continued)

Financial liabilities and equity (Continued)

Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Company are recognised at the proceeds received, net of direct issue costs.

Perpetual instruments, which include no contractual obligation for the Group to deliver cash or other financial assets or the Group has the sole discretion to defer payment of distribution and redemption of principal amount indefinitely are classified as equity instruments. The dividends for the perpetual capital securities are accounted for as profit distribution.

Financial liabilities at amortised cost

Financial liabilities including trade and other payables, amounts due to associates, amounts due to joint ventures, amounts due to other related companies and borrowings are subsequently measured at amortised cost, using the effective interest method.

3. 編製合併財務報表的基準及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

金融工具 (續)

金融負債及權益 (續)

權益工具

權益工具為證明實體資產於扣除其所有負債後的剩餘權益的任何合約。本公司發行之權益工具按已收所得款項扣除直接發行成本確認。

永久工具 (包括本集團並無交付現金或其他金融資產的合約責任或本集團可全權酌情無限期延遲支付分派及贖回本金額) 分類為權益工具。永久資本證券的股息作為利潤分派處理。

按攤銷成本計量之金融負債

金融負債 (包括應付賬款及其他應付款項、應付聯營企業款項、應付合營企業款項、應付其他關聯方款項及借貸) 其後採用實際利率法按攤銷成本計量。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

3. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS AND MATERIAL ACCOUNTING POLICY INFORMATION (CONTINUED)

3.2 Material accounting policy information (Continued)

Financial instruments (Continued)

Financial liabilities and equity (Continued)

Foreign exchange gains and losses

For financial liabilities that are denominated in a foreign currency and are measured at amortised cost at the end of each reporting period, the foreign exchange gains and losses are determined based on the amortised cost of the instruments. These foreign exchange gains and losses are recognised in the 'Other gains and losses' line item in profit or loss (note 8) as part of net foreign exchange gains/(losses) for financial liabilities that are not part of a designated hedging relationship. For those which are designated as a hedging instrument for a hedge of foreign currency risk, foreign exchange gains and losses are recognised in other comprehensive income and accumulated in a separate component of equity.

Derecognition of financial liabilities

The Group derecognises financial liabilities when, and only when, the Group's obligations are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in profit or loss.

3. 編製合併財務報表的基準 及重大會計政策信息 (續)

3.2 重大會計政策信息 (續)

金融工具 (續)

金融負債及權益 (續)

外匯收益及虧損

對於以外幣計價並於各報告期末按攤銷成本計量的金融負債，外匯收益及虧損根據工具的攤銷成本釐定。相關匯兌收益及虧損在損益的「其他損益」項目中確認(附註8)，不屬於指定對沖關係的金融負債的匯兌收益/(虧損)淨額的一部分。對於相關被指定為對沖外幣風險的對沖工具，外匯收益及虧損於其他全面收入中確認，並累計入權益的單獨部分。

終止確認金融負債

當且僅當本集團的責任獲解除、取消或屆滿時，本集團方會終止確認金融負債。終止確認的金融負債的賬面值與已付及應付代價之間的差額於損益確認。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

4. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY

In the application of the Group's accounting policies, which are described in note 3, the directors of the Company are required to make judgements, estimates and assumption about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an on-going basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Critical judgements in applying accounting policies

The following are the critical judgements, apart from those involving estimations (see below), that the directors of the Company have made in the process of applying the Group's accounting policies and that have the most significant effect on the amounts recognised in the consolidated financial statements.

Revenue recognition in respect of tariff premium of renewable energy plants

The Group recognised trade receivables arising from tariff premium of renewable energy plants, pursuant to CaiJian [2020] No. 4 Notice 關於促進非水可再生能源發電健康發展的若干意見 and No. 5 Notice 財政部國家發展改革委國家能源局關於印發〈可再生能源電價附加資金管理辦法〉的通知 (collectively referred to "Measures") jointly issued by the Ministry of Finance, the National Development and Reform Commission and the National Energy Administration, a set of new standardised procedures for the settlement of the aforementioned renewable energy tariff premium has come into force since then and approvals on a project by project basis are required before the allocation of funds to local grid companies.

4. 重大會計判斷及估計不明朗因素的主要來源

於應用附註3所載之本集團會計政策時，本公司董事須就未能自其他資料清楚顯示之資產及負債之賬面值作出判斷、估計及假設。估計及相關假設根據過往經驗及被認為相關之其他因素作出。實際結果可能與該等估計不符。

估計及相關假設按持續經營基準審閱，就會計估計作出之修訂於對估計作出修訂之期間內確認（倘有關修訂只影響該期間），或於修訂之期間及日後報告期間確認（倘有關修訂影響當期及日後期間）。

應用會計政策的重大判斷

以下為本公司董事於應用本集團的會計政策過程中做出的對合併財務報表中確認的金額具有最重大影響的關鍵判斷（涉及估計見下文）。

有關可再生能源電廠電價溢價的收入確認

根據財政部、國家發改委及國家能源局共同發佈之關於促進非水可再生能源發電健康發展的若干意見（財建[2020]4號）及財政部國家發展改革委國家能源局關於印發〈可再生能源電價附加資金管理辦法〉的通知（財建[2020]5號）（統稱「辦法」），本集團確認可再生能源電廠電價溢價產生的貿易應收賬款，一套新的結算上述可再生能源電價溢價的標準化程序自此生效，於分配前需逐個項目批准向當地電網公司提供資金。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

4. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (CONTINUED)

Critical judgements in applying accounting policies (Continued)

Revenue recognition in respect of tariff premium of renewable energy plants (Continued)

Relevant tariff premium were recognised only to the extent that it is highly probable that such an inclusion would not result in a significant revenue reversal in the future on the basis that the relevant operating renewable energy plants of the Group had been qualified for, and had met, all the requirements and conditions as required based on the prevailing nationwide government policies on renewable energy plants, and taking into account renewable power plants currently in operation had met the requirements and conditions as stipulated in the above Measures for the entitlement of the tariff subsidy when the electricity was delivered on grid, and also the requirements and conditions for the entitlement of the tariff subsidy under the Measures.

Based on the progress of the current renewable energy subsidy verification and the recent relevant developments, the Group reassessed the related renewable energy projects prudently as at 31 December 2025. For the purpose of presenting the Group's operating results fairly and objectively, adjustments have been made to certain renewable energy projects which resulted in a decrease in revenue of RMB2,274,000,000 (equivalent to HK\$2,506,000,000), on a cumulative basis, from the sales of power generated from renewable energy and derecognition of trade receivables amounting to RMB2,543,000,000 (equivalent to HK\$2,815,000,000) (including tax) for the year ended 31 December 2025.

4. 重大會計判斷及估計不明朗因素的主要來源(續)

應用會計政策的重大判斷(續)

有關可再生能源電廠電價溢價的收入確認(續)

相關電價溢價僅於該等納入極有可能不會導致未來重大收入逆轉的情況下予以確認，前提為本集團相關運營的可再生能源電廠均符合條件，並已達成現行全國政府對可再生能源電廠的政策規定的要求及條件，並考慮到目前營運的可再生能源發電廠於配電入網時已滿足上述辦法規定的可享受電價補貼的要求及條件，同時亦滿足辦法中規定的享受電價補貼的要求及條件。

截至2025年12月31日，本集團基於可再生能源補貼核查進展及近期有關情況，對相關項目重新進行審慎評估。為公允及客觀地反映本集團經營業績，本集團對部分可再生能源項目作出調整。本次調整累計減少可再生能源發電收入人民幣2,274,000,000元（相當於2,506,000,000港元），並終止確認相關的應收賬款人民幣2,543,000,000元（相當於2,815,000,000港元）（含稅）。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

4. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (CONTINUED)

Critical judgements in applying accounting policies (Continued)

Revenue recognition in respect of tariff premium of renewable energy plants (Continued)

Except for the affected projects mentioned above, as at 31 December 2025, certain projects of the Group are still in the process of applying for the approval. The management performed a reassessment on the estimation of revenue recognised as required by the prevailing rules and regulations and is of opinion that the revenue recognition on the tariff premium on a cumulative basis in relation to these renewable energy plants are at the best estimation as these renewable energy plants already met the key requirements and conditions as required by the Measures.

Key sources of estimation uncertainty

The followings are key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that may have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

(a) *Useful lives of property, plant and equipment*

The estimate of depreciable lives of property, plant and equipment, especially power generating plant and equipment, was made by the directors of the Company with reference to the following: (1) the historical usage of the assets; (2) their expected physical wear and tear; (3) results of recent durability assessment performed; (4) technical or commercial obsolescence arising from changes or improvements in production of similar fixed assets; and (5) the changes in market demand for, or legal or comparable limits imposed on, the use of such fixed assets. When the useful lives differ from the original estimated useful lives, management will adjust the estimated useful lives accordingly.

4. 重大會計判斷及估計不明朗因素的主要來源(續)

應用會計政策的重大判斷(續)

有關可再生能源電廠電價溢價的收入確認(續)

除上述受影響的項目外，截至2025年12月31日，本集團的某些項目仍在申請批准的過程中。管理層已根據現行規則及法規的要求，對已確認收益的估計進行重新評估，並認為就該等可再生能源電廠而言，以累計方式確認電價溢價的收益乃其最佳估算，原因為該等可再生能源電廠已符合辦法所規定的主要要求及條件。

估計不明朗因素的主要來源

以下為於報告期末有關未來的關鍵假設及估計不確定因素的其他主要來源，該等假設及來源可能具有導致資產及負債的賬面值於下一財政年度內作出重大調整的重大風險。

(a) *物業、廠房及設備的可使用年期*

物業、廠房及設備(尤其是發電廠及設備)的可折舊年期估計乃由本公司董事經參考下列各項後作出：(1)資產的過往用途；(2)其預期實際損耗；(3)近期進行的耐用性評估結果；(4)因生產類似固定資產的變動或改進而產生的技術或商業過時；及(5)使用有關固定資產的市場需求或法律或類似限制的變動。當可使用年期有別於原本估計的可使用年期時，管理層將相應地調整估計可使用年期。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

4. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (CONTINUED)

Key sources of estimation uncertainty (Continued)

(a) Useful lives of property, plant and equipment (Continued)

The current estimated useful lives are stated in note 16. It is possible that the estimates made based on existing experience are different to the actual outcomes within next financial period and could cause a material adjustment to the depreciation and carrying amount of property, plant and equipment.

(b) Estimated impairment of property, plant and equipment

In determining whether a property, plant and equipment is impaired or the event previously causing the impairment no longer exists, management has to exercise judgement, particularly in assessing: (1) whether an event has occurred that may affect the asset value or such event affecting the asset value has not been in existence; (2) whether the carrying value of an asset can be supported by the net present value of future cash flows which are estimated based upon the continued use of the asset or derecognition; and (3) the appropriate key assumptions, including generation volumes of the power plants, electricity prices, forecast periods, coal prices, and discount rates that reflect current market assessments of the time value of money and risks specific to the CGUs, to be applied in preparing cash flow projections including whether these cash flow projections are discounted using an appropriate rate. Changing the assumptions selected by management to determine the level of impairment, including the discount rate or the generation volume assumptions in the cash flow projections, could materially affect net present value used in the impairment test.

4. 重大會計判斷及估計不明朗因素的主要來源(續)

應用會計政策的重大判斷(續)

(a) 物業、廠房及設備的可使用年期(續)

目前的估計可使用年期載列於附註16。根據現有經驗作出的估計可能有別於下一個財政期間的實際結果，並可能對物業、廠房及設備的折舊及賬面值產生重大調整。

(b) 物業、廠房及設備的估計減值

於釐定物業、廠房及設備是否減值或過往導致減值的事件是否不再存在時，管理層須作出判斷，尤其是評估：(1)是否已發生可能影響資產價值的事件或影響資產價值的事件是否已不存在；(2)資產的賬面值是否能夠以未來現金流量的淨現值(基於資產的持續使用或終止確認而估計)支持；及(3)編製現金流量預測時使用的適當關鍵假設(包括發電廠的發電量、電力價格、預測期、煤炭價格及反映當前市場對貨幣時間值及現金產生單位特有風險的評估的貼現率)，包括該等現金流量預測是否以適當利率貼現。更改管理層就釐定減值水平而選取的假設(包括現金流量預測的貼現率或發電量假設)可能大幅影響減值測試所用的淨現值。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

4. CRITICAL ACCOUNTING JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY (CONTINUED)

Key sources of estimation uncertainty (Continued)

(c) Impairment of goodwill

Determining whether goodwill is impaired requires an estimation of the recoverable amount of the cash-generating unit (or group of cash-generating units) to which goodwill has been allocated, which is the higher of the value in use or fair value less costs of disposal. The value in use calculation requires the Group to estimate the future cash flows expected to arise from the cash-generating unit (or a group of cash-generating units) and a suitable discount rate in order to calculate the present value. Where the actual future cash flows are less than expected, or change in facts and circumstances which results in downward revision of future cash flows or upward revision of discount rate, a material impairment loss or further impairment loss may arise.

The details of the assumptions used by management and the sensitivity analysis are disclosed in note 18.

(d) Income taxation

As at 31 December 2025, no deferred tax asset has been recognised on the tax losses of HK\$8,751,954,000 (2024: HK\$9,215,134,000) either due to the unpredictability of future profit streams or because it is not probable that unused tax losses will be available for utilisation before their expiry. The realisability of the deferred tax asset mainly depends on whether sufficient future taxable profits or taxable temporary differences will be available in the future.

4. 重大會計判斷及估計不明朗因素的主要來源(續)

應用會計政策的重大判斷(續)

(c) 商譽減值

釐定商譽是否減值須估計獲分配商譽的現金產生單位(或一組現金產生單位)的可收回款項,即使用價值或公允價值減處置成本後的較高者。計算使用價值需要本集團估計現金產生單位(或一組現金產生單位)預期產生的未來現金流量及合適的貼現率,以計算現值。如實際未來現金流量低於預期,或事實及情況發生變化導致未來現金流量向下修正或折現率向上修正,則可能產生重大減值虧損或進一步減值虧損。

管理層所用假設的詳情及敏感性分析披露於附註18。

(d) 所得稅

於2025年12月31日,由於未來溢利流不可預測,或未動用稅項虧損屆滿前不可能動用,故並無就稅項虧損8,751,954,000港元(2024年:9,215,134,000港元)確認遞延稅項資產。遞延稅項資產能否變現主要取決於未來是否能夠獲得足夠的應納稅所得額或應納稅暫時性差異。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

5. TURNOVER AND SEGMENT INFORMATION

Turnover represents revenue arising from (i) sales of electricity, and (ii) heat supply and related services by thermal power plants during the year. The Group is currently engaged in two business areas — thermal power (inclusive of coal-fired and gas-fired power and coal production) and renewable energy (inclusive of wind power, photovoltaic power and hydroelectric power).

5. 營業額及分部資料

營業額指於年內就(i)銷售電力，及(ii)火電廠發熱供能及相關服務而產生的收益。本集團現正從事兩個營運分部 — 火力發電(包括燃煤、燃氣發電及煤炭生產)及可再生能源(包括風力發電、光伏發電及水力發電)。

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Sales of electricity (i)	電力銷售(i)		
— Sales of power generated from thermal power plants	— 火電廠發電銷售	68,842,134	71,900,662
— Sales of power generated from renewable energy	— 可再生能源發電銷售	25,553,264	25,639,073
Heat supply related (by thermal power plants) (ii)	熱能供應(火電廠發熱)(ii)		
— Heat supply	— 熱能供應	7,402,341	7,578,355
— Heat supply pipeline maintenance service	— 熱能供應管道維護服務	212,139	166,193
		102,009,878	105,284,283

For sales of electricity and heat supply, revenue is recognised at a point in time when electricity and heat is generated and transferred to the power grid owned by the respective regional or provincial grid companies or the customers, respectively. For heat supply pipeline maintenance service, revenue is recognised over time by reference to the progress towards complete satisfaction of the relevant performance obligation.

就電力銷售及熱能供應而言，收益於產生電力及熱力並輸送至各地區或省電網公司或客戶擁有的電網時確認。就熱能供應管道維護服務而言，收益經參考完全達成相關履約責任的進度隨時間確認。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

5. TURNOVER AND SEGMENT INFORMATION (CONTINUED)

Variable consideration for contracts of certain renewable energy projects that contain variable consideration in relation to sales of electricity to the grid companies which contain are still in the process of applying for the approval. The Group estimates the amount of consideration to which it will be entitled using the most likely amount. The estimated amount of variable consideration is included in the transaction price only to the extent that it is highly probable that such an inclusion will not result in a significant reversal in revenue in the future when the uncertainty with the variable consideration is subsequently resolved. At the end of each reporting period, the Group reassesses and updates, if need, the estimated transaction price (including updating its assessment of whether an estimate of variable consideration is constrained) to represent faithfully the circumstances present at the end of the reporting period and the changes in circumstance during the reporting period. As stated in note 4, as at 31 December 2025, the Group had made an adjustment to certain projects which resulted in a decrease in revenue of RMB2,274,000,000 (equivalent to HK\$2,506,000,000) (2024: Nil), on a cumulative basis, from the sales of power generated from renewable energy.

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-makers ("CODM"). The CODM mainly include executive directors and members of senior management of the Company. For the purpose of resources allocation and performance assessment, the CODM review operating results and financial information on a group company by company basis. Each company comprising the Group is identified as an operating segment. When the group company operates in similar business model with similar target group of customers, the group's operating segments are aggregated.

5. 營業額及分部資料(續)

針對目前仍處於審批申請階段的若干可再生能源項目向電網公司銷售電力相關合同項下的可變對價，本集團採用最可能發生的金額來估算其有權收取的對價金額。可變對價的估計金額僅在高度確定其不會導致未來重大收益轉回的前提下，方會計入交易價格，即當可變對價的不確定性日後消除時，此項計入不會導致未來出現重大的收益回撥。於各報告期末，本集團重新覆核並按需更新交易價格估計（包括更新其對可變對價估計是否受限的評估），以真實反映報告期末的情況及報告期內情況的變動。誠如附註4所述，於2025年12月31日，本集團已就若干項目作出調整，導致可再生能源發電銷售收益累計減少人民幣2,274,000,000元（相當於2,506,000,000港元）（2024年：無）。

營運分部按向主要營運決策者（「主要營運決策者」）作內部匯報的一致方式呈報。主要營運決策者主要包括本公司執行董事及高級管理層成員。就資源分配及表現評估而言，主要營運決策者按公司基準審閱集團成員公司的經營業績及財務資料。各有關集團成員公司均被識別為一個營運分部。當集團公司有近似業務模式經營以及近似的目標客戶群體，本集團的營運分部會予以合併。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

5. TURNOVER AND SEGMENT INFORMATION (CONTINUED)

The Group's operating and reportable segments under HKFRS 8 "Operating Segments" are as follows:

- (i) Renewable energy represents sales of electricity, development, construction, management and operation of wind power, photovoltaic power and hydroelectric power ("renewable energy").
- (ii) Thermal power represents sales of electricity, provision of related services, development, construction, management and operation of coal-fired and gas-fired power and coal production ("thermal power").

Transaction price allocated to the remaining performance obligation for contracts with customers

The transaction price allocated to the remaining performance obligations (unsatisfied or partially unsatisfied) as at 31 December 2025 and 2024, and the expected timing of recognising revenue are as follows:

		2025 2025年 Heat supply 熱能供應 HK\$'000 千港元	2024 2024年 Heat supply 熱能供應 HK\$'000 千港元
Within one year	一年內	1,559,831	1,574,666
More than one year	超過一年	1,067,125	981,453
		2,626,956	2,556,119

All sales of electricity are for periods of one year or less. As permitted under HKFRS 15, the transaction price allocated to these unsatisfied contracts is not disclosed.

5. 營業額及分部資料(續)

根據香港財務報告準則第8號「營運分部」，本集團的營運及可呈報分部如下：

- (i) 可再生能源指銷售電力、發展、興建、管理及營運風力發電、光伏發電及水力發電（「可再生能源」）。
- (ii) 火力發電指銷售電力、提供相關服務、發展、興建、管理及營運燃煤、燃氣發電及煤炭生產（「火電」）。

分配予客戶合約的剩餘履約責任的交易價格

於2025年及2024年12月31日分配予剩餘履約責任的交易價格（未達成或部分未達成）及確認收益的預期時間如下：

所有電力銷售均為期一年或以下。誠如香港財務報告準則第15號所允許，分配予該等未達成合約的交易價格不予披露。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

5. TURNOVER AND SEGMENT INFORMATION (CONTINUED)

Segment revenue and results

The following is an analysis of the Group's revenue and results by operating segment.

For the year ended 31 December 2025

		Thermal power 火電 HK\$'000 千港元	Renewable energy 可再生能源 HK\$'000 千港元	Total 總計 HK\$'000 千港元
SEGMENT REVENUE	分部收益			
External sales	外部銷售	76,456,614	25,553,264	102,009,878
Timing of revenue recognition	確認收益的時間			
— at a point in time	— 於某一時間點	76,244,475	25,553,264	101,797,739
— over time	— 隨時間確認	212,139	—	212,139
		76,456,614	25,553,264	102,009,878
Segment profit	分部利潤	10,854,922	9,356,910	20,211,832

For the year ended 31 December 2024

		Thermal power 火電 HK\$'000 千港元	Renewable energy 可再生能源 HK\$'000 千港元	Total 總計 HK\$'000 千港元
SEGMENT REVENUE	分部收益			
External sales	外部銷售	79,645,210	25,639,073	105,284,283
Timing of revenue recognition	確認收益的時間			
— at a point in time	— 於某一時間點	79,479,017	25,639,073	105,118,090
— over time	— 隨時間確認	166,193	—	166,193
		79,645,210	25,639,073	105,284,283
Segment profit	分部利潤	8,996,523	11,200,115	20,196,638

The accounting policies of the operating segments are the same as the Group's accounting policies described in note 3.

5. 營業額及分部資料(續)

分部收益及業績

以下為按可呈報分部劃分的本集團收益及業績分析。

截至2025年12月31日止年度

截至2024年12月31日止年度

營運分部的會計政策與附註3所述的本集團會計政策相同。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

5. TURNOVER AND SEGMENT INFORMATION (CONTINUED)

Segment assets and liabilities

The following is an analysis of the Group's assets and liabilities by operating and reportable segment:

5. 營業額及分部資料(續)

分部資產及負債

以下為按營運及可呈報分部劃分的本集團資產及負債分析：

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Segment assets	分部資產		
— Thermal power	— 火電	140,408,260	133,688,420
— Renewable energy	— 可再生能源	268,955,955	228,775,961
Total segment assets and consolidated assets	總分部資產及合併資產	409,364,215	362,464,381
Segment liabilities	分部負債		
— Thermal power	— 火電	113,979,490	110,657,138
— Renewable energy	— 可再生能源	161,745,169	131,855,204
Total segment liabilities and consolidated liabilities	總分部負債及合併負債	275,724,659	242,512,342

For the purposes of monitoring segment performances and allocating resources among segments, all assets and liabilities are allocated to operating segments in the current year.

就監察分部表現及於分部之間分配資源而言，所有資產及負債於本年度分配至營運分部。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

5. TURNOVER AND SEGMENT INFORMATION (CONTINUED)

Other segment information

For the year ended 31 December 2025

5. 營業額及分部資料(續)

其他分部資料

截至2025年12月31日止年度

		Thermal power 火電 HK\$'000 千港元	Renewable energy 可再生能源 HK\$'000 千港元	Total 總計 HK\$'000 千港元
Amounts included in the measure of segment profit and segment assets:	包括在分部利潤及分部資產計量的金額：			
Additions to non-current assets (note)	非流動資產的添置(附註)	13,584,869	39,324,563	52,909,432
Depreciation and amortisation	折舊及攤銷	(7,742,451)	(10,333,369)	(18,075,820)
Impairment losses	減值損失	(291,740)	(482,985)	(774,725)
Net losses on disposal of property, plant and equipment	出售物業、廠房及設備的虧損淨額	(2,717)	(16,483)	(19,200)
Gains on disposal of right-of-use assets	出售使用權資產的收益	100,551	1,201	101,752
Share of results of associates	應佔聯營企業業績	1,986,508	39,733	2,026,241
Share of results of joint ventures	應佔合營企業業績	220,471	(4,736)	215,735
Exchange (losses) gains, net	匯兌淨(虧損)收益	(31,534)	2,018	(29,516)
Finance costs	財務費用	(1,928,586)	(2,060,428)	(3,989,014)
Interest income	利息收入	73,453	33,059	106,512
Amounts regularly provided to CODM but not included in the measure of segment profit:	定期向主要營運決策者提供但不包括在分部利潤計量的金額：			
Income tax expense	所得稅費用	(1,856,956)	(1,848,765)	(3,705,721)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

5. TURNOVER AND SEGMENT INFORMATION (CONTINUED)

Other segment information (Continued)

For the year ended 31 December 2024

5. 營業額及分部資料(續)

其他分部資料(續)

截至2024年12月31日止年度

		Thermal power 火電 HK\$'000 千港元	Renewable energy 可再生能源 HK\$'000 千港元	Total 總計 HK\$'000 千港元
Amounts included in the measure of segment profit and segment assets:	包括在分部利潤及分部資產計量的金額：			
Additions to non-current assets (note)	非流動資產的添置(附註)	14,864,598	45,341,591	60,206,189
Depreciation and amortisation	折舊及攤銷	(7,432,702)	(8,984,660)	(16,417,362)
Impairment losses	減值損失	(335,934)	(242,826)	(578,760)
Net gains (losses) on disposal of property, plant and equipment	出售物業、廠房及設備的收益(虧損)淨額	46,339	(27,768)	18,571
Gains on disposal of right-of-use assets	出售使用權資產的收益	67,806	959	68,765
Share of results of associates	應佔聯營企業業績	1,184,929	(43,775)	1,141,154
Share of results of joint ventures	應佔合營企業業績	(84,753)	34,386	(50,367)
Exchange gains, net	匯兌淨收益	138,149	261	138,410
Finance costs	財務費用	(2,089,370)	(2,029,310)	(4,118,680)
Interest income	利息收入	93,314	63,640	156,954
Amounts regularly provided to CODM but not included in the measure of segment profit:	定期向主要營運決策者提供但不包括在分部利潤計量的金額：			
Income tax expense	所得稅費用	(2,300,074)	(1,917,850)	(4,217,924)

Note: Non-current assets excluded deferred tax assets and financial instruments.

附註：非流動資產不包括遞延稅項資產及金融工具。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

5. TURNOVER AND SEGMENT INFORMATION (CONTINUED)

Geographical information

The Group's operations are principally located in the PRC. The Group's revenue from external customers are mainly attributed to customers located in the PRC. The Group's non-current assets excluding deferred tax assets and financial instruments, which amounted to HK\$342,755,514,000 (2024: HK\$302,896,258,000) as at 31 December 2025 are located in the PRC.

Information about major customers

Revenue from customers of each corresponding year contributing over 10% of the total sales of the Group are as follows:

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Customer A (note (i))	客戶A (附註(i))	11,872,524	17,984,787
Customer B (notes (i) & (ii))	客戶B (附註(i)及(ii))	N/A 不適用	12,552,122

Notes:

- (i) Revenue from both the thermal power and renewable energy segments.
- (ii) The revenue from customer B was below 10% of total revenue of the Group for the year ended 31 December 2025.

地域資料

本集團的營運主要位於中國。本集團所有來自外部客戶的收益主要來自位於中國的客戶。於2025年12月31日，本集團的非流動資產(不包括遞延稅項資產及金融工具)342,755,514,000港元(2024年:302,896,258,000港元)位於中國。

有關主要客戶的資料

於各相應年度貢獻本集團總銷售額逾10%的客戶的收益如下：

附註：

- (i) 來自火電及可再生能源分部的收益。
- (ii) 於截至2025年12月31日止年度，來自客戶B的收益佔集團總收益不足10%。

6. EMPLOYEE BENEFIT EXPENSES

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Wages, salaries and bonus	工資、薪金及花紅	6,735,616	6,489,676
Social insurance expenses and retirement benefit schemes (notes 41 (i), (ii) & (iv))	社會保險費用及退休福利計劃 (附註41(i)、(ii)及(iv))	1,310,758	1,246,089
Termination benefit costs (note 41 (iii))	終止受僱福利費用 (附註41(iii))	11,315	15,914
		8,057,689	7,751,679
Expense capitalised in construction in progress:	計入在建工程的支出：		
— other staff costs	— 其他員工成本	986,926	1,012,506
— pension costs	— 退休成本	160,763	148,033

6. 僱員福利開支

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

6. EMPLOYEE BENEFIT EXPENSES

(CONTINUED)

(i) Five highest paid individuals

The five individuals whose emoluments were the highest in the Group for the year include four (2024: two) directors whose emoluments are disclosed in the analysis shown in note 12. The emoluments paid to the remaining one (2024: three) individuals during the year are as follows.

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Salaries and other benefits	薪金及其他福利	620	3,929
Bonus	花紅	1,648	6,953
Pension costs	退休成本	610	535
		2,878	11,417

Emoluments of one (2024: three) individual other than directors is within the following bands:

		Number of individuals 人數	
		2025 2025年	2024 2024年
Emolument bands	薪酬範圍		
HK\$2,500,001 to HK\$3,000,000	2,500,001 港元至 3,000,000 港元	1	–
HK\$3,500,001 to HK\$4,000,000	3,500,001 港元至 4,000,000 港元	–	3

6. 僱員福利開支 (續)

(i) 五名最高薪酬人士

年內，本集團五名最高薪酬人士包括四名（2024年：兩名）董事（附註12所列分析反映其薪酬）。年內支付予餘下一名（2024年：三名）人士的薪酬如下。

一名（2024年：三名）人士（董事除外）的薪酬介乎下列範圍：

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

7. OTHER INCOME

7. 其他收入

		2025	2024
		2025年	2024年
		HK\$'000	HK\$'000
		千港元	千港元
Sales of by-products	銷售副產品	229,510	367,464
Government grants (note)	政府補助(附註)	948,565	662,242
Interest income	利息收入	106,512	156,954
Service income	服務費收入	178,968	176,720
Dividend income from a FVTOCI investee company	來自以公允價值計量且變動計入其他全面收入的被投資公司的股息收入	52,518	66,276
Trading income from carbon emissions rights	來自碳排放權的交易收入	248,350	419,879
Trading income from coal production capacity indicators	來自煤炭產能指標的交易收入	—	135,671
Others	其他	56,205	122,817
		1,820,628	2,108,023

Note: During the year ended 31 December 2025, the Group received grants of (i) HK\$132,881,000 (2024: HK\$43,796,000), for encouraging certain subsidiaries operating in the PRC to increase supply of electricity, and (ii) HK\$658,421,000 (2024: HK\$491,751,000) for encouraging the development of environmental friendly electricity generation, and (iii) HK\$89,711,000 (2024: HK\$66,004,000) to compensate high operating costs amounting. Those conditions attached to these grants have been met before receipt of the grants and are not related to assets. Therefore, the Group recognised the grants as income upon receipt.

During the year ended 31 December 2025, government grants relating to assets, which are plants and the construction encouraged by certain governmental departments in the PRC, amortised and credited to other income amounted to HK\$67,552,000 (2024: HK\$60,691,000) (note 40).

附註：於截至2025年12月31日止年度，本集團收到補助(i)132,881,000港元(2024年：43,796,000港元)，乃用於鼓勵若干中國附屬公司增加供電量，及(ii)658,421,000港元(2024年：491,751,000港元)，乃用於鼓勵開發環保發電項目，及(iii)89,711,000港元(2024年：66,004,000港元)，乃為補償高額運營成本。該等補助的附帶條件於收取款項前已獲達成且與資產無關，因此，本集團於收款時確認補助為收入。

於截至2025年12月31日止年度，攤銷及計入其他收入的資產(即若干中國政府部門鼓勵興建的廠房及建設)有關的政府補助為67,552,000港元(2024年：60,691,000港元)。(附註40)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

8. OTHER GAINS AND LOSSES

8. 其他損益

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Exchange (losses) gains, net	匯兌淨(虧損)收益	(29,516)	138,410
(Losses) gains on disposal of property, plant and equipment	出售物業、廠房及設備的(虧損)收益	(19,200)	18,571
Gains on disposal of right-of-use assets	出售使用權資產的收益	101,752	68,765
Gains on disposal of subsidiaries (note 46)	出售附屬公司的收益(附註46)	356,631	151,282
Bargain purchase gain on acquisition of a subsidiary (note 45)	收購一間附屬公司的折價收購收益(附註45)	–	876,408
Others (note)	其他(附註)	57,751	272,464
		467,418	1,525,900

Note: In March 2024, the Group acquired additional 34% interest in Resources J Energy Investment Limited ("Resources J"), in which case Resources J was transferred from a joint venture to a wholly-owned subsidiary of the Group. As a result, the Group recognised gains from the difference between the fair value and the carrying amount of the previously held interest, as well as recycled a loss from other equity movement amounting at HK\$64,683,000 to profit or loss.

附註：於2024年3月，本集團收購潤捷能源投資有限公司（「潤捷」）額外34%權益，潤捷由一間合營企業變為本集團的全資附屬公司。因此，本集團確認來自公允價值與先前所持權益賬面值之間差額的收益，以及將來自其他權益變動之虧損64,683,000港元撥回損益。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

9. FINANCE COSTS

9. 財務費用

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Interest on bank loans	銀行貸款利息	4,437,431	4,749,846
Interest on corporate bonds and medium-term notes	公司債券和中期票據利息	143,925	61,351
Interest on loans from and amounts due to related companies	來自關連公司貸款及應付關連公司款項的利息	57,978	125,430
Interest on lease liabilities	租賃負債利息	58,570	37,213
Unwinding of discounting effect of certain other long-term payables	解除若干其他長期應付款項貼現影響	111,290	3,042
Others	其他	99,153	98,118
		4,908,347	5,075,000
Less: Interest capitalised in construction in progress (note 16)	減：於在建工程資本化的利息(附註16)	(919,333)	(956,320)
		3,989,014	4,118,680

Borrowing costs capitalised during the year arose on funds borrowed specifically for the purpose of obtaining qualifying assets and on the general borrowing pool which are calculated by applying an average capitalisation rate of 1.97% (2024: 2.23%) per annum to expenditures incurred on qualifying assets.

年內已資本化的借貸成本源於為取得合格資產所借資金及基本借貸組合，並按每年平均資本化利率1.97% (2024年：2.23%) 計算合資格資產產生的開支。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

10. PROFIT BEFORE INCOME TAX

10. 除所得稅前利潤

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Profit before income tax has been arrived at after charging:	除所得稅前利潤已扣除下列各項：		
Auditor's remuneration	核數師酬金		
— audit services	— 核數服務	15,513	14,579
— tax services	— 稅項服務	612	872
— other services	— 其他服務	1,244	1,022
		17,369	16,473
Cost of inventories recognised as expenses	存貨成本確認為支出	46,958,442	53,323,525
Depreciation and amortisation	折舊及攤銷	18,493,023	16,747,199
Less: capitalised in construction in progress	減：在建工程資本化	(417,203)	(329,837)
		18,075,820	16,417,362

11. INCOME TAX EXPENSE

11. 所得稅費用

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Current income taxation:	當期所得稅項：		
— PRC Enterprise Income Tax ("EIT")	— 中國企業所得稅 (「企業所得稅」)	3,638,729	3,893,824
— Withholding tax in respect of dividends	— 股息預扣稅	454,250	494,118
Deferred taxation credit (note 21)	遞延稅項抵免(附註21)	(387,258)	(170,018)
Total	總額	3,705,721	4,217,924

No material provision for Hong Kong Profits Tax has been made as the Group had no material assessable income in Hong Kong for both years.

由於本集團於兩個年度在香港並無重大應課稅收入，故並無就香港利得稅作出重大撥備。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

11. INCOME TAX EXPENSE (CONTINUED)

The PRC EIT has been calculated based on the estimated assessable profits in accordance with the relevant tax rates applicable to the subsidiaries in the PRC under the Enterprise Income Tax Law of the People's Republic of China. Companies in the PRC are generally subject to the EIT rate of 25%. Certain of the Company's subsidiaries located in the PRC are entitled to a preferential income tax rate of 0% to 15%, pursuant to the relevant tax laws and regulations in the PRC.

According to applicable tax regulations in the PRC, withholding tax will be levied on the dividends distributed by subsidiaries in the PRC to a foreign investor with respect to profits derived after 1 January 2008. The directors of the Company consider that the Group has sufficient funds in offshore companies and, thus, the earnings retained by the certain subsidiaries in the PRC are expected to be reinvested in the foreseeable future. The provision for the current tax in the PRC includes the withholding tax with rate of 5% on dividends received by the Company and certain subsidiaries registered in Hong Kong from subsidiaries established in the PRC.

Pursuant to CaiShui [2012] No. 10 Notice on the Execution of the Catalogue of Public Infrastructure Projects Entitled for Preferential Tax Treatment, certain wind power projects of the Group, which were set up after 1 January 2008, are entitled to a tax holiday of a three-year full exemption, followed by a three-year 50% exemption of EIT, commencing from their first turnover-making year.

Pursuant to CaiShui [2020] No. 23 Announcement on Continuing the Enterprise Income Tax Preferential Policies concerning Western China Development, certain group companies operating in encouraged industries and located in the western regions of the PRC can enjoy a preferential income tax rate of 15%.

In addition, certain of the Company's PRC subsidiaries are entitled to certain tax credit ("Tax Credit") against their assessable EIT, which is calculated as 10% of the current year's purchases and use of specific environmental friendly, water and energy-saving, safety-enhanced equipment in the Group's electricity generation business. The portion of Tax Credit that has not been utilised in the current period can be carried forward for future tax credit over a period of not more than five years.

11. 所得稅費用 (續)

中國企業所得稅為中國附屬公司根據《中華人民共和國企業所得稅法》所適用的相關稅率並按估計應課稅利潤計算。中國內地企業一般適用25%的企業所得稅率。根據中國相關稅收法律法規，本公司部分中國附屬公司有權享受0%至15%的優惠所得稅率。

根據適用的中國稅務法規，中國附屬公司就2008年1月1日後產生的利潤向境外投資者分派股息，須繳納預扣稅。本公司董事認為，本集團於境外公司持有充足資金，故中國附屬公司保留的盈利預期於可預見未來再投資。中國本期稅項撥備包括本公司及於香港註冊的若干附屬公司從於中國設立的附屬公司收取股息按5%稅率計提的預扣稅。

根據財稅[2012]10號《財政部、國家稅務總局關於執行公共基礎設施項目企業所得稅優惠目錄有關問題的通知》，本集團於2008年1月1日以後設立的若干風電項目自首個獲利年度起的三年獲豁免繳納所得稅，而隨後三年獲減半豁免企業所得稅。

根據財稅[2020]23號《關於延續西部大開發企業所得稅政策的公告》，若干位於中國西部的鼓勵類產業集團公司享有15%的優惠所得稅稅率。

此外，本公司若干中國附屬公司就應課稅企業所得稅享有一定稅項優惠（「稅項優惠」），該稅項優惠乃按本年度本集團的發電業務購買及使用環保、節能節水型及安全增強設備的10%計算。本期間並無使用的稅項優惠部分可結轉於未來使用，惟期限不得多於五年。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

11. INCOME TAX EXPENSE (CONTINUED)

The income tax expense for the year can be reconciled to the profit before income tax per the consolidated statement of profit or loss as follows:

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Profit before income tax	除所得稅前利潤	20,211,832	20,196,638
Calculated at a tax rate of 25% (2024: 25%)	按稅率25% (2024年: 25%) 計算	5,052,958	5,049,160
Tax exemptions and concessions rates granted to the PRC subsidiaries	中國附屬公司獲授的稅項豁免及寬減	(549,120)	(691,371)
Other tax credit — recognised in current tax	其他稅項優惠 — 於當期稅項確認	(375,078)	(82,751)
Other tax credit — recognised in deferred tax (note 21(i))	其他稅項優惠 — 於遞延稅項確認 (附註21(i))	(198,842)	—
Income not assessable for tax purposes	毋須課稅收入	(655,218)	(556,677)
Expenses not deductible for tax purposes	不可扣稅的開支	102,104	87,215
Unrecognised deductible temporary differences	未確認可扣減暫時差額	50,384	68,590
Unrecognised tax losses	未確認稅項虧損	312,538	126,241
Utilisation of previously unrecognised tax losses and temporary differences	使用過往未確認的稅項虧損及暫時差額	(524,981)	(284,165)
Withholding tax on the earnings remitted	匯出的盈利預扣稅	395,311	401,739
Withholding tax on the earnings anticipated to be remitted by certain subsidiaries	由若干附屬公司預期將匯出的盈利預扣稅	95,665	99,943
Income tax expense for the year	年內所得稅費用	3,705,721	4,217,924

Tax rate of 25% (2024: 25%) is adopted for the taxation reconciliation as such tax rate is applicable to most of the Group's operations in the PRC for the year.

稅項對賬採用25% (2024年: 25%) 稅率計算，原因為年內本集團大部分中國業務均使用該稅率。

The tax credit (charge) relating to other comprehensive income is as follows:

有關其他全面收入的稅項優惠 (支出) 如下：

		2025 2025年			2024 2024年		
		Before tax 稅前 HK\$'000 千港元	Tax credit 稅項優惠 HK\$'000 千港元	After tax 稅後 HK\$'000 千港元	Before tax 稅前 HK\$'000 千港元	Tax charge 稅項支出 HK\$'000 千港元	After tax 稅後 HK\$'000 千港元
Fair value changes of FVTOCI	以公允價值計量且變動計入其他全面收入的公允價值變動	(169,005)	35,797	(133,208)	20,716	(5,178)	15,538

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

12. DIRECTORS', CHIEF EXECUTIVE'S AND EMPLOYEES' EMOLUMENTS

Directors' and chief executive's emoluments

The remuneration of each director for the year ended 31 December 2025 is set out below:

12. 董事、首席執行官及僱員酬金

董事及首席執行官酬金

截至2025年12月31日止年度，各董事的酬金載列如下：

		Fees	Salaries and bonus	Pension costs (note (i))	Total
		袍金	薪金及花紅	退休成本	總計
		HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元
Non-executive directors:	非執行董事：				
Li Chuanji	李傳吉	—	—	—	—
Zeng Jun (ii)	曾俊(ii)	—	—	—	—
Zhou Bo	周波	—	—	—	—
Zhang Yingzhong (iii)	張應中(iii)	—	—	—	—
Executive directors:	執行董事：				
Shi Baofeng	史寶峰	—	3,300	782	4,082
Liu Xiusheng (iv)	劉秀生(iv)	—	2,403	549	2,952
Song Kui	宋葵	—	1,910	401	2,311
Wang Bo	王波	—	2,516	589	3,105
Hou Yongjie (vi)	后永傑(vi)	—	2,145	645	2,790
Independent non-executive directors:	獨立非執行董事：				
Ch'ien Kuo Fung, Raymond	錢果豐	470	—	—	470
Leung Oi-sie, Elsie	梁愛詩	470	—	—	470
So Chak Kwong, Jack	蘇澤光	470	—	—	470
Yang Yuchuan	楊玉川	470	—	—	470
Chan Hak Kan (v)	陳克勤(v)	368	—	—	368
Chan Yung (v)	陳勇(v)	368	—	—	368
Man Wing Yee, Ginny (vii)	文穎怡(vii)	—	—	—	—
		2,616	12,274	2,966	17,856

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

12. DIRECTORS', CHIEF EXECUTIVE'S AND EMPLOYEES' EMOLUMENTS

(CONTINUED)

Directors' and chief executive's emoluments

(Continued)

The remuneration of each director for the year ended 31 December 2024 is set out below:

12. 董事、首席執行官及僱員 酬金 (續)

董事及首席執行官酬金 (續)

截至2024年12月31日止年度，各董事的酬金載列如下：

		Fees 袍金 HK\$'000 千港元	Salaries and bonus 薪金及花紅 HK\$'000 千港元	Pension costs 退休成本 HK\$'000 千港元	Total 總計 HK\$'000 千港元
Non-executive directors:	非執行董事：				
Li Chuanji	李傳吉	–	–	–	–
Chen Guoyong	陳國勇	–	–	–	–
Zhou Bo	周波	–	–	–	–
Zhang Yingzhong	張應中	–	–	–	–
Executive directors:	執行董事：				
Shi Baofeng	史寶峰	–	4,031	178	4,209
Zhang Junzheng	張軍政	–	3,950	189	4,139
Song Kui	宋葵	–	952	176	1,128
Wang Bo	王波	–	3,626	178	3,804
Independent non-executive directors:	獨立非執行董事：				
Ch'ien Kuo Fung, Raymond	錢果豐	470	–	–	470
Leung Oi-sie, Elsie	梁愛詩	470	–	–	470
So Chak Kwong, Jack	蘇澤光	470	–	–	470
Yang Yuchuan	楊玉川	470	–	–	470
		1,880	12,559	721	15,160



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

12. DIRECTORS', CHIEF EXECUTIVE'S AND EMPLOYEES' EMOLUMENTS

(CONTINUED)

Directors' and chief executive's emoluments (Continued)

Notes:

- (i) In April 2025, the Company raised the contribution rate of pension plan from 5% to 8% which was retrospectively applied since 1 January 2024. Accordingly, the incremental portion was recognised and paid during the year ended 31 December 2025.
- (ii) Mr. Zeng Jun was appointed as a non-executive director on 18 February 2025.
- (iii) Mr. Zhang Yingzhong resigned as a non-executive director on 6 June 2025.
- (iv) Mr. Liu Xiusheng was appointed as an executive director on 12 September 2025, and resigned on 19 December 2025.
- (v) Mr. Chan Hak Kan and Mr. Chan Yung were appointed as independent non-executive directors on 19 March 2025.
- (vi) Mr. Hou Yongjie was appointed as an executive director on 19 December 2025.
- (vii) Ms. Ginny Man Wing Yee was appointed as an independent non-executive director on 19 December 2025.

Remuneration to a director is generally an emolument paid or payable in respect of that person's services in connection with the management of the affairs of the Company and its subsidiaries undertakings.

During the year, no remuneration has been paid by the Group to the directors or the five highest paid individuals as an inducement to join or upon joining the Group or as a compensation for loss of office.

Certain non-executive directors who did not receive emoluments during the reporting periods, also held positions in the shareholders of the Company and their subsidiaries ("Shareholder's Entities") and the emoluments were borne by the respective Shareholder's Entities for the services rendered for the Shareholder's Entities. In the opinion of the directors of the Company, it is not practicable to allocate their remunerations to the Group. No directors have waived any remuneration during the year.

12. 董事、首席執行官及僱員酬金(續)

董事及首席執行官酬金(續)

附註：

- (i) 於2025年4月，本公司將退休金計劃的供款率由5%提高至8%，該變動追溯自2024年1月1日起生效。因此，增加部分已於截至2025年12月31日止年度確認及支付。
- (ii) 曾俊先生獲委任為非執行董事，自2025年2月18日生效。
- (iii) 張應中先生於2025年6月6日辭任非執行董事。
- (iv) 劉秀生先生於2025年9月12日獲委任為執行董事，並於2025年12月19日辭任。
- (v) 陳克勤先生及陳勇先生於2025年3月19日獲委任為獨立非執行董事。
- (vi) 后永傑先生於2025年12月19日獲委任為執行董事。
- (vii) 文穎怡女士於2025年12月19日獲委任為獨立非執行董事。

支付予一名董事的酬金一般為就該人士提供與管理本公司及其附屬公司事務有關的服務而獲支付或應付的酬金。

年內，本集團並無向董事或五名最高薪酬人士支付酬金，作為加入本集團時或加入本集團後的酬勞，或作為離職的補償。

於報告期內未收取酬金的若干非執行董事，亦於本公司股東及其附屬公司（「股東實體」）擔任職務，而該等人士就向股東實體提供服務所獲酬金由相關股東實體承擔。本公司董事認為，將該等酬金分配至本集團並不切實可行。年內並無董事放棄任何酬金。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

12. DIRECTORS', CHIEF EXECUTIVE'S AND EMPLOYEES' EMOLUMENTS

(CONTINUED)

Directors' retirement benefits and termination benefits

Other than those disclosed above, none of the directors received or will receive any retirement benefits or termination benefits during the year (2024: Nil).

Consideration provided to third parties for making available directors' services

During the year ended 31 December 2025, the Company did not pay consideration to any third parties for making available directors' services (2024: Nil).

Information about loans, quasi-loans and other dealings in favour of directors, controlled bodies corporate by and connected entities with such directors

As at 31 December 2025, there are no loans, quasi-loans and other dealing arrangements in favour of directors, controlled bodies corporate by and connected entities with such directors (2024: Nil).

Directors' material interests in transactions, arrangements or contracts

No significant transactions, arrangements and contracts in relation to the Company's business to which the Company was a party and in which a director of the Company had a material interest, whether directly or indirectly, subsisted at the end of the year or at any time during the year (2024: Nil).

12. 董事、首席執行官及僱員 酬金 (續)

董事養老金福利及離職福利

除上文所披露者外，年內，並無董事收取或將收取任何養老金福利或離職福利(2024年：無)。

就獲提供董事服務向第三方提供之代價

截至2025年12月31日止年度，本公司並無就獲提供董事服務向任何第三方支付代價(2024年：無)。

以董事、受董事控制之法團及與該等董事有關連之實體為受益人之貸款、準貸款或其他交易之資料

於2025年12月31日，並無以董事、受董事控制之法團及與該等董事有關連之實體為受益人之貸款、準貸款或其他交易安排(2024年：無)。

董事於交易、安排或合約的重大權益

於本年度結束時或本年度內任何時間，本公司並無就業務所訂立，且本公司董事於當中直接或間接擁有重大權益的重大交易、安排及合約(2024年：無)。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

13. ASSETS CLASSIFIED AS HELD FOR SALE

In August 2020, the Group entered into a relocation agreement with the Shenyang Urban Renewal Bureau as a part of Shenyang's urban development as directed by the local government and the Group's certain thermal power plants and facilities located in the specified area in Shenyang were required to be suspended and demolished. As at 31 December 2021, the Group had received compensation of RMB472,978,000 (equivalent to HK\$523,658,000).

In March 2025, the aforementioned thermal power plants and facilities formally suspended the operation and the Group commenced the handover process. Subsequently, in August 2025, the Group completed the handover of the first batch of plants and facilities and the difference between the carrying amount of assets of RMB123,088,000 (equivalent to HK\$136,277,000) and the corresponding compensation of RMB143,996,000 (equivalent to HK\$159,425,000), together with the related handover expenses, was recognised as gain on disposal of property, plant and equipment during the year ended 31 December 2025. As at 31 December 2025, the handover of the remaining batch of plants and facilities with carrying amount of RMB319,726,000 (equivalent to HK\$353,984,000) has not been completed and is expected to be completed within twelve months from the end of the reporting period. Accordingly, the concerned thermal power plants and facilities were classified as assets held for sale and are presented separately in the consolidated statement of financial position. The remaining proceeds received for such disposal (i.e. RMB328,981,000 (equivalent to HK\$364,231,000)) exceed the carrying amount of the remaining batch of plants and facilities and, accordingly, no impairment loss was recognised during the year.

The major classes of assets of the concerned thermal power plant and facilities as at 31 December 2025, which had been presented separately in the consolidated statement of financial position, are as follows:

13. 持有待售資產

於2020年8月，本集團根據當地政府指示，作為瀋陽市城市發展規劃的一部分，與瀋陽市城市更新局訂立搬遷協議，本集團位於瀋陽指定區域內的若干火電廠及設備須停產及拆除。於2021年12月31日，本集團已收取補償款人民幣472,978,000元（相等於523,658,000港元）。

於2025年3月，上述的火電廠及設備正式停產，本集團同時啟動移交程式。及後於2025年8月，本集團完成首批廠房及設備的移交，並於截至2025年12月31日止年度，將資產賬面值人民幣123,088,000元（相等於136,277,000港元）與相應補償款人民幣143,996,000元（相等於159,425,000港元）連同相關的移交費用間的差額確認為處置物業、廠房及設備收益。於2025年12月31日，賬面值為人民幣319,726,000元（相等於353,984,000港元）的剩餘廠房及設備尚未完成移交，預期將於報告期末起十二個月內完成。因此，有關火電廠及設備已分類為持有待售資產，並於合併財務狀況表內單獨列示。收到的剩餘處置補償款項（即人民幣328,981,000元（相當於364,231,000港元））超過了剩餘的廠房及設施的賬面價值，因此，本年度未確認減值損失。

於2025年12月31日，已於合併財務狀況表內單獨列示的火電廠及設備的主要資產類別如下：

		HK\$'000 千港元
Property, plant and equipment	物業、廠房及設備	345,238
Right-of-use assets	使用權資產	8,746
		353,984

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

14. DIVIDENDS

14. 股息

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Dividends recognised as distribution during the year:	確認為年內分派的股息：		
Final dividends for 2024 of HK\$0.691 (2024: for 2023 of HK\$0.587) per share on 5,177,057,740 (2024: 4,810,443,740) shares	2024年末期股息每股0.691港元(2024年：2023年0.587港元)，基於5,177,057,740股股份(2024年：4,810,443,740股股份)	3,577,347	2,823,730
Interim dividends for 2025 of HK\$0.356 (2024: HK\$0.455) per share on 5,177,057,740 (2024: 4,810,443,740) shares	2025年中期股息每股0.356港元(2024年：0.455港元)，基於5,177,057,740股股份(2024年：4,810,443,740股股份)	1,843,033	2,188,752
		5,420,380	5,012,482
Dividends proposed after the end of the reporting period:	報告期末後擬宣派的股息：		
Proposed final dividends for 2025 of HK\$0.771 (2024: HK\$0.691) per share on 5,177,057,740 (2024: 5,177,057,740) shares	擬派2025年末期股息每股0.771港元(2024年：0.691港元)，基於5,177,057,740股股份(2024年：5,177,057,740股股份)	3,991,512	3,577,347

A final dividend in respect of the year ended 31 December 2025 of HK\$0.771 per share, amounting to a total dividend of HK\$3,991,512,000, is to be proposed at the annual general meeting to be held on 5 June 2026. The consolidated financial statements do not reflect this dividend payable.

截至2025年12月31日止年度的末期股息為每股0.771港元，股息總額3,991,512,000港元將於2026年6月5日舉行的股東週年大會上建議宣派。合併財務報表並無反映該應付股息。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

15. BASIC EARNINGS PER SHARE

Basic

Basic earnings per share from continuing and discontinued operations is calculated by dividing the profit attributable to owners of the Company by the weighted average number of ordinary shares in issue during the year excluding ordinary shares purchased by the Company and held as treasury shares.

		2025 2025年	2024 2024年
Profit attributable to owners of the Company from continuing operations (HK\$'000)	本公司擁有人來自持續經營的應佔利潤(千港元)	14,518,950	14,388,447
Weighted average number of ordinary shares in issue (thousands)	已發行普通股的加權平均數(千股)	5,177,058	4,851,070

No diluted earnings per share for both 2025 and 2024 were presented as there were no potential ordinary shares in issue for both 2025 and 2024.

15. 每股基本盈利

基本

來自持續經營及終止經營的每股基本盈利乃按本公司擁有人應佔利潤除以年內已發行普通股的加權平均數(本公司購買並持作庫存股份的普通股除外)計算。

由於在2025年及2024年並無已發行潛在普通股，因此於2025年及2024年並無呈列每股攤薄盈利。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

16. PROPERTY, PLANT AND EQUIPMENT

16. 物業、廠房及設備

		Buildings	Power generating plant and equipment	Motor vehicles, furniture, fixtures and others	Construction in progress	Total
		樓宇	發電廠及設備	汽車、傢俬、裝置及其他	在建工程	總計
		HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元	千港元
At 1 January 2024	於2024年1月1日					
Cost	成本	49,655,368	252,675,760	2,582,736	39,303,983	344,217,847
Impairment	減值	(234,372)	(985,805)	(5,904)	(2,364,744)	(3,590,825)
Accumulated depreciation	累計折舊	(22,291,307)	(100,875,200)	(1,708,373)	-	(124,874,880)
Net book amount	賬面淨值	27,129,689	150,814,755	868,459	36,939,239	215,752,142
Year ended 31 December 2024	截至2024年12月31日止年度					
Opening net book amount	年初賬面淨值	27,129,689	150,814,755	868,459	36,939,239	215,752,142
Exchange adjustments	匯兌調整	(602,812)	(3,338,157)	(20,558)	(1,008,017)	(4,969,544)
Acquisition of subsidiaries (note 45)	收購附屬公司(附註45)	554,848	2,152,180	13,239	37,017	2,757,284
Disposal of subsidiaries	處置附屬公司	(52,222)	(447,809)	(583)	(30,737)	(531,351)
Additions	添置	171,016	756,100	272,836	47,684,526	48,884,478
Transfer	轉撥	2,572,340	20,920,504	192,497	(23,685,341)	-
Disposals	出售	(217,344)	(187,675)	(24,071)	(260,446)	(689,536)
Impairment	減值	(64,354)	(258,365)	(187)	(102,984)	(425,890)
Depreciation charge	折舊開支	(2,472,353)	(13,183,364)	(270,522)	-	(15,926,239)
Closing net book amount	年末賬面淨值	27,018,808	157,228,169	1,031,110	59,573,257	244,851,344
At 31 December 2024	於2024年12月31日					
Cost	成本	52,031,547	268,644,141	2,895,007	61,396,855	384,967,550
Impairment	減值	(217,045)	(1,170,871)	(2,911)	(1,823,598)	(3,214,425)
Accumulated depreciation	累計折舊	(24,795,694)	(110,245,101)	(1,860,986)	-	(136,901,781)
Net book amount	賬面淨值	27,018,808	157,228,169	1,031,110	59,573,257	244,851,344



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

16. PROPERTY, PLANT AND EQUIPMENT

(CONTINUED)

16. 物業、廠房及設備 (續)

		Buildings	Power generating plant and equipment	Motor vehicles, furniture, fixtures and others 汽車、傢俬、裝置及其他	Construction in progress	Total
		樓宇	發電廠及設備		在建工程	總計
		HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元	HK\$'000 千港元
Year ended 31 December 2025	截至2025年12月31日止年度					
Opening net book amount	年初賬面淨值	27,018,808	157,228,169	1,031,110	59,573,257	244,851,344
Exchange adjustments	匯兌調整	748,827	4,369,255	26,562	1,400,605	6,545,339
Acquisition of subsidiaries (note 45)	收購附屬公司(附註45)	-	-	-	63,883	63,883
Additions	添置	117,260	870,188	307,133	45,791,005	47,085,586
Transfer	轉撥	7,534,795	53,652,456	29,003	(61,784,949)	(568,695)
Disposals	出售	(147,238)	(493,899)	(11,770)	(269,763)	(922,670)
Impairment	減值	(39)	(443,460)	(17)	(58,800)	(502,316)
Depreciation charge	折舊開支	(2,502,716)	(14,667,473)	(251,651)	-	(17,421,840)
Reclassified as held for sale (note 13)	重新分類為持有待售(附註13)	(56,003)	(286,770)	(2,465)	-	(345,238)
Closing net book amount	年末賬面淨值	32,713,694	200,228,466	1,127,905	44,715,328	278,785,393
At 31 December 2025	於2025年12月31日					
Cost	成本	60,101,663	331,805,245	3,132,492	46,590,363	441,629,763
Impairment	減值	(219,624)	(1,639,439)	(2,665)	(1,875,035)	(3,736,763)
Accumulated depreciation	累計折舊	(27,168,345)	(129,937,340)	(2,001,922)	-	(159,107,607)
Net book amount	賬面淨值	32,713,694	200,228,466	1,127,905	44,715,328	278,785,393

The above items of property, plant and equipment other than construction in progress are depreciated on a straight-line basis over the following useful lives:

Buildings 樓宇	18–45 years 18至45年
Power generating plant and equipment 發電廠及設備	15–20 years 15至20年
Motor vehicles, furniture, fixtures and others 汽車、傢私、裝置及其他	3–10 years 3至10年

上述在建工程以外的物業、廠房及設備項目於下列可使用年期內按直線法折舊：

18–45 years 18至45年
15–20 years 15至20年
3–10 years 3至10年

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

16. PROPERTY, PLANT AND EQUIPMENT

(CONTINUED)

During the year, the Group has capitalised borrowing costs amounting to HK\$919,333,000 (2024: HK\$956,320,000) (note 9) on qualifying assets.

Depreciation charges of HK\$17,309,046,000 and HK\$112,794,000 (2024: HK\$15,865,717,000 and HK\$60,522,000) were recorded in operating expenses and capitalised in "construction in progress", respectively.

As at 31 December 2025, total net book value of property, plant and equipment pledged as collateral for the Group's bank borrowings amounted to HK\$1,528,366,000 (2024: HK\$2,351,724,000) (note 38).

As at 31 December 2025, the Group had not obtained ownership certificates of certain buildings ("Building Ownership Certificates") with an aggregate carrying value of approximately HK\$1,576,645,000 (2024: HK\$1,989,972,000). The directors of the Company, based on the opinion from in-house legal counsel, considered that there is no legal restriction for the Group to apply for and obtain the Building Ownership Certificates and it will not result in any significant adverse impact on the operations of the Group.

Additional information on property, plant and equipment

As at 31 December 2025, management of the Group identified property, plant and equipment of certain thermal power generating plants and renewable power generating plants with impairment indicators. The management performed impairment assessment in relation to such assets. Each thermal power generating plant or renewable power generating plant is determined as a CGU. The impairment losses attributable to these CGUs were then allocated to write down the assets in the CGU on a pro rata basis based on the carrying amount of each asset (including right-of-use assets (note 17) and related property, plant and equipment) in the CGU.

16. 物業、廠房及設備 (續)

於年內，本集團已資本化合格資產借貸成本919,333,000港元（2024年：956,320,000港元）（附註9）

折舊開支17,309,046,000港元及112,794,000港元（2024年：15,865,717,000港元及60,522,000港元）分別入賬於經營開支或於「在建工程」資本化。

於2025年12月31日，抵押為本集團銀行借貸抵押品的物業、廠房及設備的賬面總淨值為1,528,366,000港元（2024年：2,351,724,000港元）（附註38）。

於2025年12月31日，本集團尚未獲得本集團若干樓宇的所有權證（「樓宇所有權證」）（賬面總值約為1,576,645,000港元（2024年：1,989,972,000港元））。本公司董事在諮詢本公司法律顧問後，認為本集團申請及獲得樓宇所有權證並不存在任何法律限制，且不會對本集團的經營造成任何重大不利影響。

有關物業、廠房及設備的額外資料

於2025年12月31日，管理層識別到若干火力發電廠及可再生能源發電廠的物業、廠房及設備有減值跡象。管理層已就該等資產進行減值評估。每一火力發電廠或可再生能源發電廠均各自釐定為現金產生單位。該等現金產生單位應佔減值虧損其後根據現金產生單位各資產（包括使用權資產（附註17）及相關物業、廠房及設備）的賬面值按比例分配以撇減現金產生單位的資產。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

16. PROPERTY, PLANT AND EQUIPMENT

(CONTINUED)

Additional information on property, plant and equipment (Continued)

During the year ended 31 December 2025, impairment losses related to property, plant and equipment amounting to HK\$502,316,000 (2024: HK\$425,890,000) were recognised in operating expenses, HK\$304,901,000 (2024: HK\$118,591,000) of which is related to projects for which the relevant property, plant and equipment with material impairment indicators is written down to their recoverable amounts, while HK\$197,415,000 (2024: HK\$307,299,000) of which is related to projects which are assessed to have as no future economic benefits are expected from its use or disposal, resulting in full write-off on the relevant property, plant and equipment. The carrying amounts of the property, plant and equipment with material impairment indicators amounted to HK\$21,569,375,000 (2024: HK\$5,264,299,000) (net of impairment losses of HK\$367,617,000 (2024: HK\$118,591,000)) as at 31 December 2025.

During the year ended 31 December 2025, certain thermal power generating plants' operating performance were below expectations, management of the Group concluded that there were material impairment indicators and conducted impairment assessment of the CGUs to which these property, plant and equipment belong with carrying amounts of HK\$838,289,000 (2024: HK\$2,683,028,000). As at 31 December 2025, the recoverable amount of the property, plant and equipment has been determined based on a value in use calculation, using cash flow projections covering a period of operating period with a pre-tax discount rate ranging from 7% to 9% (2024: 8% to 10%). Based on the result of the assessment, it is determined that the recoverable amounts of those certain CGUs are higher than their carrying amounts, and no impairment loss (2024: an impairment loss of HK\$76,619,000) was recognised in respect of property, plant and equipment.

16. 物業、廠房及設備 (續)

有關物業、廠房及設備的額外資料 (續)

截至2025年12月31日止年度，物業、廠房及設備相關減值損失502,316,000港元（2024年：425,890,000港元）已於經營成本確認，其中與出現重大減值跡象的相關物業、廠房及設備項目有關的304,901,000港元（2024年：118,591,000港元）已撇減至其可收回金額，而其中197,415,000港元（2024年：307,299,000港元）則與被評估為使用或出售不會產生未來經濟利益的項目有關，導致相關物業、廠房及設備悉數撇銷。於2025年12月31日，出現減值跡象的物業、廠房及設備的賬面淨值為21,569,375,000港元（2024年：5,264,299,000港元）（已扣除減值損失367,617,000港元（2024年：118,591,000港元））。

截至2025年12月31日止年度，若干火力發電廠的經營業績低於預期，本集團管理層認為已出現減值跡象，並對賬面值為838,289,000港元（2024年：2,683,028,000港元）的該等物業、廠房及設備所屬現金產生單位進行減值評估。於2025年12月31日，物業、廠房及設備的可收回金額按計算使用價值釐定，而使用價值以涵蓋營運期間的現金流量預測採用稅前貼現率7%至9%（2024年：8%至10%）貼現得出。基於評估結果，該等現金產生單位的可收回金額高於其賬面價值，並無確認物業、廠房及設備的減值損失（2024年：減值損失76,619,000港元）。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

16. PROPERTY, PLANT AND EQUIPMENT

(CONTINUED)

Additional information on property, plant and equipment (Continued)

During the year ended 31 December 2025, certain wind farms' operating performance were below expectations, management of the Group concluded that there were material impairment indicators and conducted impairment assessment of the CGUs to which these property, plant and equipment belong with carrying amounts of HK\$15,528,821,000 (2024: HK\$2,581,271,000). As at 31 December 2025, the recoverable amount of property plant and equipment has been determined based on a value in use calculation, using cash flow projections covering a period of operating period with a pre-tax discount rate ranging from 6% to 8% (2024: 7% to 8%). The other key assumptions for the value in use calculations are the generation volumes of those wind farms power projects by reference to market expectation. The management assumed no sales growth in the forecast period because there is no change in the wind power generation capacity of those projects. Based on the result of the assessment, it is determined that the recoverable amounts of those certain CGUs are lower than their carrying amounts, impairment losses of HK\$304,901,000 (2024: HK\$41,972,000), were recognised against the carrying amounts of property, plant and equipment.

During the year ended 31 December 2025, certain coal farm's operating performance were below expectations, the management of the Group concluded that there were material impairment indicators and conducted impairment assessment of the CGU to which these property, plant and equipment belong with carrying amounts of HK\$5,202,265,000. As at 31 December 2025, the recoverable amount of property plant and equipment has been determined based on a value in use calculation, using cash flow projections covering a period of operating period with a pre-tax discount rate at 8%. Based on the result of the assessment, it is determined that the recoverable amount of this CGU is higher than the carrying amount, and no impairment loss was recognised in respect of property, plant and equipment.

16. 物業、廠房及設備 (續)

有關物業、廠房及設備的額外資料 (續)

截至2025年12月31日止年度，若干風電場的經營業績低於預期，本集團管理層認為已出現減值跡象，並對賬面值為15,528,821,000港元（2024年：2,581,271,000港元）的該等物業、廠房及設備所屬現金產生單位進行減值評估。於2025年12月31日，物業、廠房及設備的可收回金額按計算使用價值釐定，而使用價值以涵蓋營運期間的現金流量預測採用稅前貼現率6%至8%（2024年：7%至8%）貼現得出。計算使用價值的其他關鍵假設為根據市場預期該等風電場發電項目的發電量。管理層假設預測期間並無銷售增長，因為該等項目的風力發電容量並無變動。基於評估結果，該等現金產生單位的可收回金額低於賬面值，並就物業、廠房及設備的賬面值確認減值損失304,901,000港元（2024年：41,972,000港元）。

截至2025年12月31日止年度，若干煤場的經營業績低於預期，本集團管理層認為已出現減值跡象，並對賬面值為5,202,265,000港元的該等物業、廠房及設備所屬現金產生單位進行減值評估。於2025年12月31日，物業、廠房及設備的可收回金額乃基於使用價值計算釐定，當中採用涵蓋經營期間的現金流量預測，並以8%的稅前貼現率折現。根據評估結果，該現金產生單位的可收回金額高於其賬面值，因此並無就物業、廠房及設備確認減值虧損。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

16. PROPERTY, PLANT AND EQUIPMENT

(CONTINUED)

Additional information on property, plant and equipment (Continued)

During the year ended 31 December 2025, impairment losses amounting to HK\$58,800,000 (2024: HK\$102,984,000) were recognised on the certain thermal and renewable power generating plants under construction included in the property, plant and equipment.

As at 31 December 2025, impairment losses amounting to HK\$138,615,000 (2024: HK\$204,315,000) were related to certain individual assets planned to be disposed, retired or obsolete to follow the change in technology and regulating environment.

The movement on the provision for impairment of property, plant and equipment of the Group by segment is as follows:

16. 物業、廠房及設備 (續)

有關物業、廠房及設備的額外資料 (續)

截至2025年12月31日止年度，本集團就物業、廠房及設備中若干在建火力及可再生能源發電廠確認減值虧損58,800,000港元（2024年：102,984,000港元）。

於2025年12月31日，減值損失138,615,000港元（2024年：204,315,000港元）是與配合技術及監管環境的變動而計劃處置、報廢或淘汰的若干個別資產相關。

本集團按分部劃分的物業、廠房及設備減值撥備變動如下：

		Thermal power segment		Renewable energy segment	
		火電分部		可再生能源分部	
		2025	2024	2025	2024
		2025年	2024年	2025年	2024年
		HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元
At 1 January	於1月1日	1,759,054	2,291,623	1,455,371	1,299,202
Exchange differences	匯兌差額	43,429	(59,393)	39,757	(30,577)
Provision of impairment	減值撥備	127,061	228,062	375,255	197,828
Disposal of subsidiary	出售附屬公司	–	(108,774)	–	–
Disposals/written-off	出售／撇銷	(40,986)	(592,464)	(22,178)	(11,082)
At 31 December	於12月31日	1,888,558	1,759,054	1,848,205	1,455,371

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

17. RIGHT-OF-USE ASSETS

17. 使用權資產

		Leasehold land	Buildings	Power generating plant and equipment	Motor vehicles and others	Total
		租賃土地	樓宇	發電廠及設備	汽車及其他	總計
		HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元	千港元
COST	成本					
As at 31 December 2025	於2025年12月31日					
Carrying amounts	賬面值	14,640,166	975,579	108,044	25,520	15,749,309
As at 31 December 2024	於2024年12月31日					
Carrying amounts	賬面值	12,026,926	759,710	137,482	94,655	13,018,773
For the year ended 31 December 2025	截至2025年12月31日止年度					
Depreciation charge	折舊開支	564,794	191,967	10,230	830	767,821
For the year ended 31 December 2024	截至2024年12月31日止年度					
Depreciation charge	折舊開支	439,018	149,253	11,944	6,405	606,620
				31 December 2025	31 December 2024	
				2025年	2024年	
				12月31日	12月31日	
				HK\$'000	HK\$'000	
				千港元	千港元	
Expense relating to short-term and low-value leases	與短期及低價值租賃有關的開支			23,320	22,200	
Total cash outflow for leases	租賃的現金流出總額			574,487	719,384	
Additions to right-of-use assets	使用權資產添置			3,626,258	4,155,864	



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

17. RIGHT-OF-USE ASSETS (CONTINUED)

As at 31 December 2025, the Group had not obtained land use right certificates (“Land Certificates”) of certain parcels of land with an aggregate carrying value of HK\$539,030,000 (2024: HK\$559,348,000). The directors of the Company, based on opinion from in-house legal counsel, considered that there is no legal restriction for the Group to apply for and obtain the Land Certificates and it will not result in any significant adverse impact on the operations of the Group.

During the year ended 31 December 2025, depreciation charges of HK\$500,240,000 (2024: HK\$490,448,000) and HK\$267,581,000 (2024: HK\$116,172,000) were recorded in operating expenses and capitalised in construction in progress, respectively.

During the year ended 31 December 2025, HK\$8,746,000 was reclassified as assets held for sale (note 13).

The Group leases various buildings, power generating plant and equipment, land use rights, motor vehicles, furniture, fixtures, equipment and others. Rental contracts are typically made for fixed periods of 1 to 27 years in the year 2025 (2024: 1 to 27 years). Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions.

The Group regularly entered into short-term leases for buildings and motor vehicles. As at 31 December 2025 and 2024, the portfolio of short-term leases is similar to the portfolio of short-term leases to which the short-term lease expense disclosed above.

17. 使用權資產 (續)

於2025年12月31日，本集團尚未獲得若干土地的土地使用權證（「土地證」），賬面總值為539,030,000港元（2024年：559,348,000港元）。董事在諮詢本公司法律顧問後，認為本集團申請及獲得土地證並不存在任何法律限制，且不會對本集團的經營造成任何重大不利影響。

截至2025年12月31日止年度，折舊費用500,240,000港元（2024年：490,448,000港元）及267,581,000港元（2024年：116,172,000港元）已分別計入經營開支及在建工程。

截至2025年12月31日止年度，8,746,000港元重新分類為持有待售資產（附註13）。

本集團租用不同房屋建築物、發電廠及設備、土地使用權、汽車、傢俬、裝置、設備及其他。2025年，租賃合約通常為1至27年（2024年：1至27年）的固定期限。租賃條款按個別基準協商，涉及一系列不同條款及條件。

本集團定期就樓宇及汽車訂立短期租賃。於2025年及2024年12月31日，短期租賃組合與上文披露短期租賃開支的短期租賃組合相若。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

18. GOODWILL

The movements in the carrying amount of goodwill during the years are as follows:

18. 商譽

商譽的賬面值於本年度的變動如下：

		HK\$'000 千港元
COST		
At 1 January 2024	成本 於2024年1月1日	3,176,892
Exchange adjustments	匯兌調整	(30,570)
Arising from acquisition of subsidiaries (note 45)	產生自收購附屬公司(附註45)	25,520
At 31 December 2024	於2024年12月31日	3,171,842
Exchange adjustments	匯兌調整	35,886
Derecognition due to disposal of subsidiaries (note 46)	因出售附屬公司終止確認(附註46)	(291,671)
At 31 December 2025	於2025年12月31日	2,916,057
ACCUMULATED IMPAIRMENT LOSSES		
At 1 January 2024	累計減值虧損 於2024年1月1日	2,018,305
Exchange adjustments	匯兌調整	(448)
At 31 December 2024	於2024年12月31日	2,017,857
Impairment loss	減值虧損	120,651
Exchange adjustments	匯兌調整	(5,512)
Derecognition due to disposal of subsidiaries (note 46)	因出售附屬公司終止確認(附註46)	(291,671)
At 31 December 2025	於2025年12月31日	1,841,325
CARRYING VALUES		
At 31 December 2025	賬面值 於2025年12月31日	1,074,732
At 31 December 2024	於2024年12月31日	1,153,985

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

18. GOODWILL (CONTINUED)

Impairment tests for goodwill

Goodwill is allocated to the CGUs of the Company's subsidiaries within two segments, thermal power and renewable energy, in different provinces in the PRC. The carrying amounts of major goodwill allocated to individual CGUs are as follows:

18. 商譽(續)

商譽減值測試

商譽分配至本公司於中國不同省份的附屬公司兩個分部(火力發電及可再生能源)內的現金產生單位。分配至個別現金產生單位的主要商譽賬面值如下：

		1 January 2025 2025年 1月1日 HK\$'000 千港元	Impairment 減值 HK\$'000 千港元	Exchange adjustments 匯兌調整 HK\$'000 千港元	31 December 2025 2025年 12月31日 HK\$'000 千港元
Year ended	截至2025年12月31日				
31 December 2025	止年度				
Thermal power segment	火力發電分部				
— China Resources (Jiangsu) Investment Co., Ltd.	— 華潤電力(江蘇)投資有限公司	179,581	—	12,044	191,625
— Xuzhou Huaxin Power Generation Co., Ltd.	— 徐州華鑫發電有限公司	66,107	—	13,720	79,827
— Other subsidiaries	— 其他附屬公司	309,089	—	2,238	311,327
		554,777	—	28,002	582,779
Renewable energy segment	可再生能源分部				
— Guangdong Runneng New Energy Co., Ltd.	— 廣東潤能新能源有限公司	189,069	—	4,777	193,846
— Zhangye Lilong New Energy Development Co., Ltd. ("Zhangye New Energy")	— 張掖市立隨新能源開發有限公司(「張掖新能源」)	119,120	(120,651)	1,531	—
— China Resources Finance New Energy (Dongying) Co., Limited	— 華潤財金新能源(東營)有限公司	213,258	—	5,387	218,645
— Other subsidiaries	其他附屬公司	77,761	—	1,701	79,462
		599,208	(120,651)	13,396	491,953
Total	總計	1,153,985	(120,651)	41,398	1,074,732

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

18. GOODWILL (CONTINUED)

Impairment tests for goodwill (Continued)

		1 January 2024 2024年 1月1日 HK\$'000 千港元	Addition	Exchange adjustments	31 December 2024 2024年 12月31日 HK\$'000 千港元
Year ended	截至2024年12月31日				
31 December 2024	止年度				
Thermal power segment	火力發電分部				
— China Resources (Jiangsu) Investment Co., Ltd.	— 華潤電力(江蘇) 投資有限公司	188,864	—	(9,283)	179,581
— Xuzhou Huaxin Power Generation Co., Ltd.	— 徐州華鑫發電 有限公司	72,625	—	(6,518)	66,107
— Other subsidiaries	— 其他附屬公司	311,025	—	(1,936)	309,089
		572,514	—	(17,737)	554,777
Renewable energy segment	可再生能源分部				
— Guangdong Runneng New Energy Co., Ltd.	— 廣東潤能新能源 有限公司	193,203	—	(4,134)	189,069
— Zhangye New Energy	— 張掖新能源	121,725	—	(2,605)	119,120
— China Resources Finance New Energy (Dongying) Co., Limited	— 華潤財金新能源 (東營) 有限公司	217,920	—	(4,662)	213,258
— Other subsidiaries (note 45)	其他附屬公司 (附註45)	53,225	25,520	(984)	77,761
		586,073	25,520	(12,385)	599,208
Total	總計	1,158,587	25,520	(30,122)	1,153,985

In addition to goodwill above, property, plant and equipment, right-of-use assets that generate cash flows together with the related goodwill are also included in the respective CGUs for the purpose of impairment assessment.

就減值評估而言，除上述商譽外，物業、廠房及設備、產生現金流量的使用權資產連同相關商譽亦計入各自的現金產生單位。

18. 商譽(續)

商譽減值測試(續)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

18. GOODWILL (CONTINUED)

Impairment tests for goodwill (Continued)

As at 31 December 2025, the Group performed impairment test for goodwill based on the pre-tax cash flow projection covering a period of the entire operation period of each of the CGU. The key assumptions for the value in use calculations are generation volumes, electricity prices, forecast period and discount rates of thermal and renewable power plants, and coal price for thermal power plants. The first-year cash flow projection was determined on the basis of the most recent financial budgets approved by the management, and the second to fifth-year cash flow projections were derived from the aforementioned approved financial budgets, while the forecast period beyond the fifth-year is compiled by extrapolating the projection based on the financial budgets, assuming no sales growth. The sales growth rates for the first five years projection are mainly contributed by the generation volume and electricity prices of the power plants. The generation volume of the power plants are ranging from -11% to 4% (2024: -9% to 7%) for thermal power segment and ranging from -27% to 24% (2024: -6% to 7%) for renewable energy segment, which are based on industry growth forecasts and respective corporate's historical performance. The growth rate of electricity prices of the power plants are ranging from -17% to 3% (2024: -9% to 1%) for thermal power segment and ranging from -7% to 42% (2024: -8% to 5%) for renewable energy segment, which are based on industry growth forecasts and government policy. The management adopted pre-tax discount rates ranging from 7% to 13% (2024: 7% to 12%) that reflect current market assessments of the time value of money and the risks specific to the CGUs.

After performing the impairment test on goodwill, Zhangye New Energy has carrying amounts exceeding their recoverable amounts from the value in use calculations, and accordingly, an impairment loss of HK\$120,651,000 (2024: Nil) was fully recognised against goodwill and included in profit or loss during the year. No other write-down of the assets of Zhangye New Energy is considered necessary.

18. 商譽(續)

商譽減值測試(續)

於2025年12月31日，本集團根據各現金產生單位的運營期限產生的稅前現金流量預測，對商譽進行減值測試。計算使用價值的重大假設為火力及可再生能源發電廠的發電量、電力價格、預測期及貼現率以及火力發電廠的煤炭價格。首個年度現金流量預測乃基於管理層批核的最近期財政預算作出，而二至五年現金流量預測乃來自管理層批核的最近期財政預算，而超過五年的預測乃根據財務預算作出預測而編製，並假設並無銷售增長。首五年預測的銷售增長率主要來自發電廠的發電量及電力價格。發電廠的發電量為火力發電分部介乎-11%至4% (2024年：-9%至7%) 及可再生能源分部介乎-27%至24% (2024年：-6%至7%)，乃基於行業增長預測及各自公司的過往表現。發電廠的電力價格增長率為火力發電分部介乎-17%至3% (2024年：-9%至1%) 及可再生能源分部介乎-7%至42% (2024年：-8%至5%)，乃基於行業增長預測及政府政策。管理層估計稅前貼現率介乎7%至13% (2024年：7%至12%)，乃反映當前市場對貨幣時間值及現金產生單位特有風險的評估。使用價值高於分配商譽的現金產生單位的賬面價值，且年內概無對商譽確認減值損失。管理層相信該等假設的任何合理變動將不會使各現金產生單位的賬面值超逾其可收回金額。

在對商譽進行減值測試後，張掖新能源的賬面值高於按使用價值計算的可收回金額，因此，本年度已就商譽悉數確認減值虧損120,651,000港元 (2024年：無) 並計入年內損益。無須對張掖新能源的資產作出其他撇減。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

18. GOODWILL (CONTINUED)

Impairment tests for goodwill (Continued)

Certain CGUs whose headroom of the recoverable amount over the carrying amount is sensitive to change in the above assumptions while any potential financial impact is not considered material to the Group's financial performance and financial position. Except for such CGUs, any reasonable change in any of the above assumptions would not cause the carrying amount of each of the remaining CGUs to exceed its recoverable amount.

18. 商譽(續)

商譽減值測試(續)

若干現金產生單位的可收回金額高於其帳面價值的安全邊際對上述關鍵假設的變動較為敏感，但對本集團的財務業績及財務狀況的任何潛在財務影響並不重大。除該等現金產生單位外，上述任何假設在合理範圍內發生變動，均不會導致其餘各現金產生單位的帳面價值超過其可收回金額。

19. MINING RIGHTS

19. 採礦權

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
At 1 January	於1月1日		
Cost	成本	4,201,528	4,381,653
Impairment	減值	(327,582)	(416,638)
Accumulated amortisation	累計攤銷	(202,856)	(200,087)
Opening net book amount	年初賬面淨值	3,671,090	3,764,928
Exchange adjustments	匯兌調整	129,755	(80,280)
Addition (note ii)	添置(附註ii)	676,961	–
Amortisation charge (note i)	攤銷費用(附註i)	(47,622)	(13,558)
Disposal of a subsidiary	出售附屬公司		
Cost	成本	(144,986)	–
Accumulated amortisation	累計攤銷	144,986	–
Closing net book amount	年末賬面淨值	4,430,184	3,671,090
At 31 December	於12月31日		
Cost	成本	4,881,638	4,201,528
Impairment	減值	(335,918)	(327,582)
Accumulated amortisation	累計攤銷	(115,536)	(202,856)
Net book amount	年末賬面淨值	4,430,184	3,671,090

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

19. MINING RIGHTS (CONTINUED)

Notes:

- (i) Amortisation is provided to write off the costs of (a) the mining rights using the unit of production method based on the proved and probable reserves of the coal mines and (b) mining capacity quota using a straight-line basis over an estimated useful life.
- (ii) Included in the addition during the year, there is an amount of HK\$108,266,000, being the mining capacity quota purchased internally from CR Tianneng Xuzhou (as defined in note 46), which was previously eliminated in the consolidated financial statements. Upon the completion of the disposal of CR Tianneng Xuzhou (see note 46), the previously unrealised amounts at the group consolidation level have been recognised in the consolidated statement of financial position.

19. 採礦權 (續)

附註：

- (i) 攤銷旨在撇銷以下成本：(a) 採礦權，根據煤礦的探明及推測儲量使用生產單位法予以計提；及(b) 產能指標，於估計可使用年內按直線法計提。
- (ii) 本年度增加項目中包含金額108,266,000港元，為向CR Tianneng Xuzhou (定義見附註46) 內部購入的產能指標，有關款項此前於合併財務報表中予以抵銷。於完成出售CR Tianneng Xuzhou (見附註46) 後，集團合併層面此前未實現的款項已於合併財務狀況表中確認。

20. CONTRACTUAL RIGHTS

20. 合同權益

		Contractual Rights 合同權益 HK\$'000 千港元
COST	成本	
At 31 December 2024	於2024年12月31日	1,048,726
Exchange adjustments	匯兌調整	26,494
At 31 December 2025	於2025年12月31日	1,075,220
AMORTISATION AND IMPAIRMENT	攤銷及減值	
At 31 December 2024	於2024年12月31日	(50,192)
Exchange adjustments	匯兌調整	(2,100)
Impairment loss	減值虧損	(1,168)
Amortisation charge	攤銷費用	(56,196)
At 31 December 2025	於2025年12月31日	(109,656)
CARRYING VALUES	賬面值	
At 31 December 2025	於2025年12月31日	965,564
At 31 December 2024	於2024年12月31日	998,534

The contractual rights represent the relevant licences to operate the power plants. Licences to operate power plant is an intangible asset that meet the contractual legal criterion for recognition separately from goodwill, even if the Group cannot sell or transfer the licences separately from the acquired power plants. The estimated useful life of contractual rights is 20 years and they are amortised on a straight-line basis.

合同權益指經營發電廠的相關許可證。經營發電廠的許可證為無形資產，符合與商譽分開確認的合同法定標準，即使本集團不能將許可證與收購的電廠分開出售或轉讓。合同權益的估計使用年期為20年，按直線基準攤銷。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

21. DEFERRED TAXATION

The analysis of deferred tax assets and deferred tax liabilities are as follows:

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Deferred tax assets	遞延稅項資產	1,723,573	1,270,882
Deferred tax liabilities	遞延稅項負債	(442,452)	(440,570)
Deferred tax assets — net	遞延稅項資產淨額	1,281,121	830,312

21. 遞延稅項

遞延稅項資產及遞延稅項負債的分析如下：

The gross movement on the deferred income tax is as follows:

遞延所得稅賬目的總變動如下：

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
At 1 January	於1月1日	830,312	652,467
Exchange adjustments	匯兌調整	22,082	(14,542)
Arising from acquisition of subsidiaries (note 45)	收購附屬公司(附註45)	—	27,547
Derecognition due to disposal of subsidiaries (note 46)	因出售附屬公司取消確認(附註46)	5,672	—
Credited to profit or loss (note 11)	於損益賬計入(附註11)	387,258	170,018
Credited (charged) to other comprehensive income	於其他全面收入計入(扣除)	35,797	(5,178)
At 31 December	於12月31日	1,281,121	830,312



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

21. DEFERRED TAXATION (CONTINUED)

The movements in deferred tax assets and liabilities during the year, without taking into consideration the offsetting of balances within the same tax jurisdictions, are as follows:

21. 遞延稅項(續)

以下為年內遞延稅項資產及負債的變動，並無計及同一稅務司法權區內的結餘抵銷：

Deferred tax assets		Accrued expenses	Retirement benefit obligations	Impairment and provision	Government grants	Fair value of non-current assets	Lease liabilities	Others	Total
遞延稅項資產		應計開支	養老金福利責任	減值及撥備	政府補助	公允價值非流動資產	租賃負債	其他	總計
		HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元	千港元	千港元	千港元	千港元
As at 1 January 2024	於2024年1月1日	294,384	4,118	123,714	351,223	78,789	561,751	286,841	1,700,820
Exchange adjustments	匯兌調整	(6,019)	(87)	(3,341)	(7,472)	(1,776)	(17,946)	(12,216)	(48,857)
Credit (charged) to profit or loss	於損益賬計入(扣除)	94,823	(577)	76,100	28,824	(9,438)	406,238	(3,332)	592,638
Charged to other comprehensive income	於其他全面收入扣除	-	-	-	-	-	-	(1,553)	(1,553)
Arising from acquisition of subsidiaries (note 45)	收購附屬公司所產生(附註45)	-	-	20,249	2,583	81,708	-	1,953	106,493
As at 31 December 2024	於2024年12月31日	383,188	3,454	216,722	375,158	149,283	950,043	271,693	2,349,541
Exchange adjustments	匯兌調整	10,850	94	7,858	9,561	8,154	26,719	3,053	66,289
Credited (charged) to profit or loss	於損益賬計入(扣除)	149,587	1,355	68,782	(19,880)	11,570	186,919	204,694	603,027
Credited to other comprehensive income	於其他全面收入計入	-	-	-	-	-	-	134	134
As at 31 December 2025	於2025年12月31日	543,625	4,903	293,362	364,839	169,007	1,163,681	479,574	3,018,991

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

21. DEFERRED TAXATION (CONTINUED)

The movements in deferred tax assets and liabilities during the year, without taking into consideration the offsetting of balances within the same tax jurisdictions, are as follows: (Continued)

21. 遞延稅項(續)

以下為年內遞延稅項資產及負債的變動，並無計及同一稅務司法權區內的結餘抵銷：(續)

Deferred tax liabilities		Fair value of right- of-use assets	Fair value of property, plant and equipment	Distributable profits of the PRC subsidiaries, associates and joint ventures 中國 附屬公司、 物業、廠房 及設備的 公允價值 及合營企業 的可分派利潤	Right-of- use assets	Others	Total
As at 1 January 2024	於2024年1月1日	(31,246)	(225,429)	(63,895)	(529,473)	(198,310)	(1,048,353)
Exchange adjustments	匯兌調整	2,942	5,307	2,960	17,899	5,207	34,315
Credited (charged) to profit or loss	於損益賬計入(扣除)	24,436	15,467	(5,072)	(450,327)	(7,124)	(422,620)
Charged to other comprehensive income	於其他全面收入扣除	-	-	-	-	(3,625)	(3,625)
Arising from acquisition of subsidiaries (note 45)	收購附屬公司(附註45)	(56,898)	(16,716)	-	-	(5,332)	(78,946)
As at 31 December 2024	於2024年12月31日	(60,766)	(221,371)	(66,007)	(961,901)	(209,184)	(1,519,229)
Exchange adjustments	匯兌調整	(2,254)	(8,212)	(2,203)	(26,841)	(4,697)	(44,207)
Charged to profit or loss	於損益賬扣除	(1,466)	(9,979)	(36,726)	(174,716)	7,118	(215,769)
Credited to other comprehensive income	於其他全面收入計入	-	-	-	-	35,663	35,663
Derecognition due to disposal of subsidiaries (note 46)	因出售附屬公司終止確認 (附註46)	5,672	-	-	-	-	5,672
As at 31 December 2025	於2025年12月31日	(58,814)	(239,562)	(104,936)	(1,163,458)	(171,100)	(1,737,870)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

21. DEFERRED TAXATION (CONTINUED)

Note: Others represent mainly deductible tax losses and depreciation differences because it is probable that future profit streams or unused investment tax credit for special environmental protection equipment will be available for utilisation before their expiry.

Deferred tax assets are recognised for tax loss carry-forwards to the extent that the realisation of the related tax benefit through future taxable profits is probable. As at 31 December 2025, the Group did not recognise deferred tax assets in respect of tax losses amounting to HK\$8,751,954,000 (2024: HK\$9,215,134,000) and deductible temporary differences amounting to HK\$7,180,102,000 (2024: HK\$6,801,157,000). Included in unrecognised tax losses as at 31 December 2025 are losses of approximately HK\$8,751,136,000 (2024: HK\$9,213,374,000) that will expire within 5 years from the year of origination, in or before 2030 (2024: 2029).

Under the EIT Law of the PRC, withholding tax is imposed on dividends declared in respect of profits earned by subsidiaries in the PRC with effect from 1 January 2008 onwards.

Other than an amount of distributable profits of HK\$399,028,000 (2024: HK\$256,467,000) retained by the PRC subsidiaries for which deferred tax liability of HK\$99,757,000 was recognised as at 31 December 2025 (2024: HK\$64,117,000), no deferred tax liabilities has been recognised in respect of the remaining distributable profits HK\$42,492,556,000 (2024: HK\$49,565,736,000) earned by the PRC subsidiaries for the years from 2008 to 2025 (2024: 2008 to 2024) as the Group is able to control the timing of the reversal of the temporary differences and such reversal is discretionary on future events as well as decisions to be made by the management at that time after considering all facts. Currently, it is probable that the temporary differences will not be reversed in the foreseeable future.

21. 遞延稅項(續)

附註：其他主要包括可抵扣稅務虧損及折舊差異，原因是專用環保設備的未來溢利流或未動用稅項抵免可能於到期前可供動用。

遞延稅項資產已就稅項虧損結轉予以確認，惟僅以有關稅項福利可能透過未來的應課稅溢利變現者為限。於2025年12月31日，本集團並無就為數8,751,954,000港元(2024年：9,215,134,000港元)的稅務虧損及為數7,180,102,000港元(2024年：6,801,157,000港元)的可扣減暫時差異確認遞延稅項資產。於2025年12月31日，未確認稅務虧損包括將於所產生的年度起計五年內及於2030年(2024年：2029年)或之前到期的虧損約8,751,136,000港元(2024年：9,213,374,000港元)。

根據中國企業所得稅法，由2008年1月1日起，就中國附屬公司賺取的利潤所宣派的股息須繳納預扣稅。

除了中國附屬公司保留的可分派利潤399,028,000港元(2024年：256,467,000港元)，並於2025年12月31日就此確認遞延稅項負債99,757,000港元(2024年：64,117,000港元)外，中國附屬公司於2008年至2025年(2024年：2008年至2024年)賺取的餘下可分派利潤42,492,556,000港元(2024年：49,565,736,000港元)並無確認遞延稅項負債，原因是本集團能夠控制暫時差異的撥回時間，且有關撥回取決於未來事件及管理層經考慮所有事實後於當時作出的決定。按當前情況估計，暫時差異可能不會於可預見未來撥回。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

22. INTERESTS IN ASSOCIATES AND LOAN TO AN ASSOCIATE

Interests in associates

22. 於聯營企業的權益及向聯營企業貸款

於聯營企業的權益

		HK\$'000 千港元
At 1 January 2024	於 2024年1月1日	16,671,370
Transferred from investment in a subsidiary as a result of capital injection from non-controlling shareholders	因非控制股東注資而轉撥自於附屬公司的投資	147,913
Capital contributions to associates by cash	以現金向聯營企業注資	287,689
Capital contributions by capitalisation of dividend receivable	透過應收股息資本化注資	279,639
Disposal of an associate	出售一間聯營企業	(8,316)
Share of profits	應佔利潤	1,141,154
Dividends	股息	(791,610)
Share of other comprehensive expense and capital reserve	應佔其他全面開支及資本儲備	383,041
Exchange adjustments	匯兌調整	(367,585)
At 31 December 2024	於 2024年12月31日	17,743,295
Capital contributions to associates by cash	以現金向聯營企業注資	571,260
Return of capital from associates	來自聯營企業的資本歸還	(419,044)
Share of profits	應佔利潤	2,026,241
Dividends	股息	(1,475,603)
Share of other comprehensive expense and capital reserve	應佔其他全面開支及資本儲備	(66,536)
Exchange adjustments	匯兌調整	469,586
At 31 December 2025	於 2025年12月31日	18,849,199



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

22. INTERESTS IN ASSOCIATES AND LOAN TO AN ASSOCIATE (CONTINUED)

Interests in associates (Continued)

As at 31 December 2025 and 2024, the principal associates of the Group were as follows:

22. 於聯營企業的權益及向聯營企業貸款(續)

於聯營企業的權益(續)

於2025年及2024年12月31日，本集團主要聯營企業如下：

Name of associates 聯營企業名稱	Place of incorporation and operation 註冊成立及經營地點	Issued and fully paid share capital/ registered capital and paid-up capital		Percentage of equity interest held				Principal activities 主要業務
		2025 2025年	2024 2024年	2025 2025年	2025 2025年	2024 2024年	2024 2024年	
		已發行繳足股本/ 註冊資本及繳足資本	註冊資本及繳足資本	Directly 直接	Indirectly 間接	Directly 直接	Indirectly 間接	
		RMB	RMB	%	%	%	%	
China Resources (Xuzhou) Electric Power Co., Ltd. 徐州華潤電力有限公司	the PRC 中國	Registered and paid-up capital RMB863,110,000 註冊及繳足資本 人民幣863,110,000元	Registered and paid-up capital RMB863,110,000 註冊及繳足資本 人民幣863,110,000元	-	42.65	-	42.65	Operation of a power station 營運電站
Funeng Guizhou Power Corporation 福能(貴州)發電有限公司	the PRC 中國	Registered and paid-up capital RMB1,300,000,000 註冊及繳足資本 人民幣1,300,000,000元	Registered and paid-up capital RMB1,300,000,000 註冊及繳足資本 人民幣1,300,000,000元	49	-	49	-	Operation of a power station 營運電站
Jingneng (Xilinguole) Power Corporation 京能(錫林郭勒)發電有限公司	the PRC 中國	Registered and paid-up capital RMB1,916,000,000 註冊及繳足資本 人民幣1,916,000,000元	Registered and paid-up capital RMB1,916,000,000 註冊及繳足資本 人民幣1,916,000,000元	-	30	-	30	Operation of a power station 營運電站
Fuyang China Resources Power Co., Ltd. 阜陽皖潤電力有限公司	the PRC 中國	Registered and paid-up capital RMB1,795,000,000 註冊及繳足資本 人民幣1,795,000,000元	Registered and paid-up capital RMB1,795,000,000 註冊及繳足資本 人民幣1,795,000,000元	-	40	-	40	Operation of a power station 營運電站

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

22. INTERESTS IN ASSOCIATES AND LOAN TO AN ASSOCIATE (CONTINUED)

Interests in associates (Continued)

As at 31 December 2025 and 2024, the principal associates of the Group were as follows: (Continued)

22. 於聯營企業的權益及向聯營企業貸款 (續)

於聯營企業的權益 (續)

於2025年及2024年12月31日，本集團主要聯營企業如下：(續)

Name of associates 聯營企業名稱	Place of incorporation and operation 註冊成立及經營地點	Issued and fully paid share capital/ registered capital and paid-up capital		Percentage of equity interest held				Principal activities 主要業務
		2025 2025年	2024 2024年	2025 2025年 Directly 直接 %	2025 2025年 Indirectly 間接 %	2024 2024年 Directly 直接 %	2024 2024年 Indirectly 間接 %	
Jiangsu Zhenjiang Power Generation Co., Ltd. 江蘇鎮江發電有限公司	the PRC 中國	Registered and paid-up capital RMB582,200,000 註冊及繳足資本 人民幣582,200,000元	Registered and paid-up capital RMB1,482,200,000 註冊及繳足資本 人民幣1,482,200,000元	-	42.5	-	42.5	Operation of a power station 營運電站
Yangzhou No. 2 Power Generation Co., Ltd. 揚州第二發電有限責任公司	the PRC 中國	Registered and paid-up capital RMB1,692,000,000 註冊及繳足資本 人民幣1,692,000,000元	Registered and paid-up capital RMB1,692,000,000 註冊及繳足資本 人民幣1,692,000,000元	45	-	45	-	Operation of a power station 營運電站
Shanxi Zhongrun Aluminum Co., Ltd. (Formerly known as: Shanxi Zhonglv China Resources Co., Ltd.) 山西中鋁鋁業有限公司 (前稱：山西中鋁華潤有限公司)	the PRC 中國	Registered and paid-up capital RMB1,641,750,000 註冊及繳足資本 人民幣1,641,750,000元	Registered and paid-up capital RMB1,641,750,000 註冊及繳足資本 人民幣1,641,750,000元	-	20	-	20	Operation of a power station 營運電站
Gansu Changle Power Generation Co., Ltd. 甘肅電投常樂發電有限責任公司	the PRC 中國	Registered and paid-up capital RMB4,180,000,000 註冊及繳足資本 人民幣4,180,000,000元	Registered capital RMB4,180,000,000 Paid-up capital RMB3,680,000,000 註冊資本 人民幣4,180,000,000元 繳足資本 人民幣3,680,000,000元	-	34	-	34	Operation of a power station 營運電站
Guoneng Taicang Power Co., Ltd. 國能太倉發電有限公司	the PRC 中國	Registered and paid-up capital RMB2,000,000,000 註冊及繳足資本 人民幣2,000,000,000元	Registered and paid-up capital RMB2,000,000,000 註冊及繳足資本 人民幣2,000,000,000元	-	40	-	40	Operation of a power station 營運電站



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

22. INTERESTS IN ASSOCIATES AND LOAN TO AN ASSOCIATE (CONTINUED)

Interests in associates (Continued)

As at 31 December 2025 and 2024, the principal associates of the Group were as follows: (Continued)

Name of associates 聯營企業名稱	Place of incorporation and operation 註冊成立及經營地點	Issued and fully paid share capital/ registered capital and paid-up capital		Percentage of equity interest held				Principal activities 主要業務
		2025 2025年	2024 2024年	2025 2025年 Directly 直接 %	2025 2025年 Indirectly 間接 %	2024 2024年 Directly 直接 %	2024 2024年 Indirectly 間接 %	
Chongqing Energy Investment Group Co., Ltd. 重慶市能源投資集團有限公司	the PRC 中國	Registered and paid-up capital RMB10,000,000,000 註冊及繳足資本 人民幣10,000,000,000元	Registered and paid-up capital RMB10,000,000,000 註冊及繳足資本 人民幣10,000,000,000元	-	38.25	-	38.25	Operation of power stations; New materials; Logistics 營運電站；新材料；物流
Shenyang Resources Electric Heating Co., Ltd. 瀋陽潤電熱力有限公司	the PRC 中國	Registered and paid-up capital RMB1,680,040,000 註冊及繳足資本 人民幣1,680,040,000元	Registered and paid-up capital RMB1,680,040,000 註冊及繳足資本 人民幣1,680,040,000元	-	40	-	40	Operation of power stations; Heat supply 營運電站；熱能供應

The above table lists the principle associates of the Group which, in the opinion of the directors of the Company, principally affected the results of the year or formed a substantial portion of the net assets of the Group. To give details of other associates would, in the opinion of the directors of the Company, result in particulars of excessive length.

All above associates are limited liability companies.

22. 於聯營企業的權益及向聯營企業貸款 (續)

於聯營企業的權益 (續)

於2025年及2024年12月31日，本集團主要聯營企業如下：(續)

本公司董事認為，上表所列本集團主要聯營企業已對本集團年度業績有重要影響或構成本集團淨資產之主要部分。本公司董事認為，列出其他聯營企業的資料會導致資料過於冗長。

所有聯營企業均為有限責任公司。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

22. INTERESTS IN ASSOCIATES AND LOAN TO AN ASSOCIATE (CONTINUED)

Interests in associates (Continued)

According to the assessment of directors of the Company, as at 31 December 2025 and 2024, no individual associate except for Chongneng is individually material to the Group. The summarised financial information below represents amounts shown in the associate's financial statements prepared in accordance with HKFRS Accounting Standards.

All of the Group's associates are accounted for using the equity method in the consolidated financial statements.

Summarised financial information of material associate

Chongneng:

		31/12/2025 2025年 12月31日 HK\$'000 千港元	31/12/2024 2024年 12月31日 HK\$'000 千港元
Current assets	流動資產	10,629,076	10,162,598
Non-current assets	非流動資產	35,808,861	28,227,469
Current liabilities	流動負債	(10,049,832)	(8,394,019)
Non-current liabilities	非流動負債	(16,483,246)	(11,241,460)

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Revenue for the year	年內收入	12,248,063	12,176,012
Profit for the year	年內利潤	1,025,367	150,060
Other comprehensive (expense) income for the year	年內其他全面(開支)收入	(252,976)	1,326,468
Total comprehensive income for the year	年內全面收入總額	772,391	1,476,528

22. 於聯營企業的權益及向聯營企業貸款(續)

於聯營企業的權益(續)

根據本公司董事的評估，於2025年及2024年12月31日，除重慶能源外，概無個別聯營企業對本集團個別而言屬重要。下述財務資料概要代表聯營企業根據香港財務報告準則會計準則編製的財務報表所示金額。

本集團所有聯營企業均於合併財務報表採用權益法入賬。

重大聯營企業的財務資料概要

重慶能源：

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

22. INTERESTS IN ASSOCIATES AND LOAN TO AN ASSOCIATE (CONTINUED)

Interests in associates (Continued)

Summarised financial information of material associate (Continued)

Reconciliation of the above summarised financial information to the carrying amount of the interest in the associate recognised in the consolidated financial statements.

22. 於聯營企業的權益及向聯營企業貸款 (續)

於聯營企業的權益 (續)

重大聯營企業的財務資料概要 (續)

上述財務資料概要與於合併財務報表內確認的於聯營企業的權益賬面值對賬。

		31/12/2025 2025年 12月31日 HK\$'000 千港元	31/12/2024 2024年 12月31日 HK\$'000 千港元
Net assets of Chongneng	重慶能源淨資產	19,904,859	18,754,588
Less: non-controlling interests of Chongneng's subsidiaries	減：重慶能源附屬公司的非控制性權益	217,327	312,290
		19,687,532	18,442,298
Proportion of the Group's ownership interest in Chongneng	本集團於重慶能源的所有權權益比例	38.25%	38.25%
The Group's share of net assets of Chongneng	本集團應佔重慶能源淨資產	7,530,481	7,054,179
Goodwill	商譽	13,515	13,182
Carrying amount of the Group's interest in Chongneng	本集團於重慶能源的權益賬面值	7,543,996	7,067,361

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

22. INTERESTS IN ASSOCIATES AND LOAN TO AN ASSOCIATE (CONTINUED)

Interests in associates (Continued)

Aggregate financial information of associates that are not individually material

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
The Group's share of profits	本集團應佔利潤	1,634,038	1,083,756
The Group's share of other comprehensive income (expense) and capital reserve	本集團應佔其他全面收入(開支)及資本儲備	30,227	(124,333)
The Group's share of total comprehensive income	本集團應佔全面收入總額	1,664,265	959,423
Aggregate carrying amount of the Group's interests in these associates	本集團於該等聯營企業的權益賬面值總額	11,305,203	10,675,934

Loan to an associate

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Current:	即期:	221,430	–
Non-Current:	非即期:	730,636	712,633
		952,066	712,633

As at 31 December 2025 and 2024, no loss allowance was recognised in profit or loss as the amount of the loss allowance was not significant.

Current loan to an associate is denominated in RMB, secured, bearing fixed interest rate of 3% per annum and repayable in April 2026.

The non-current loan to an associate is denominated in RMB and unsecured, bears a fixed interest rate revised from 5.17% to 3% per annum with effect from 1 January 2025 and is repayable in full on 31 December 2028.

22. 於聯營企業的權益及向聯營企業貸款(續)

於聯營企業的權益(續)

個別不重大的聯營企業財務資料匯總

向聯營企業貸款

於2025年及2024年12月31日，由於虧損撥備金額並不重大，故並無於損益賬確認虧損撥備。

給予聯營企業的即期貸款以人民幣計值、有抵押、按固定年利率3%計息，及須於2026年4月償還。

給予聯營企業的非即期貸款以人民幣計值、無抵押及按固定年利率自2025年1月1日起由5.17%調整為3%計息，且本金須於2028年12月31日全數償還。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

23. INTERESTS IN JOINT VENTURES AND LOANS TO JOINT VENTURES

Interests in joint ventures

		HK\$'000 千港元
At 1 January 2024	於2024年1月1日	5,456,247
Capital contributions to joint ventures	向合營企業注資	112,289
Transfer from a joint venture to a subsidiary (note 45)	自合營企業轉撥至附屬公司 (附註45)	(1,663,052)
Share of losses	應佔虧損	(50,367)
Dividends	股息	(145,695)
Share of other comprehensive expense and capital reserve	應佔其他全面開支及資本儲備	(8,947)
Exchange adjustments	匯兌調整	(109,165)
At 31 December 2024	於2024年12月31日	3,591,310
Capital contributions to joint ventures	向合營企業注資	38,519
Return of capital from joint ventures	合營企業資本返還	(24,569)
Transfer from a joint venture to a subsidiary (note 45)	自合營企業轉撥至附屬公司 (附註45)	(1,596)
Share of profits	應佔利潤	215,735
Dividends	股息	(137,805)
Share of other comprehensive income and capital reserve	應佔其他全面收益及資本儲備	53,171
Exchange adjustments	匯兌調整	111,637
At 31 December 2025	於2025年12月31日	3,846,402

During the year ended 31 December 2025, Great British Pound ("GBP") 8,280,000 (equivalent to HK\$84,636,000) (2024: GBP9,600,000 (equivalent to HK\$94,000,000)) dividends was declared and paid by Summit Plus (as defined below).

23. 於合營企業的權益及向合營企業貸款

於合營企業的權益

截至2025年12月31日止年度，Summit Plus (定義見下文) 宣派及派付股息8,280,000英鎊(「英鎊」)(相當於84,636,000港元)(2024年：9,600,000英鎊(相當於94,000,000港元))。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

23. INTERESTS IN JOINT VENTURES AND LOANS TO JOINT VENTURES (CONTINUED)

Interests in joint ventures (Continued)

As at 31 December 2025 and 31 December 2024, the principal joint ventures of the Group were as follows:

23. 於合營企業的權益及向合營企業貸款(續)

於合營企業的權益(續)

於2025年12月31日及2024年12月31日，本集團主要合營企業如下：

Name of joint ventures 合營企業名稱	Place of incorporation and operation 註冊成立及經營地點	Issued and fully paid share capital/ registered capital and paid-up capital		Percentage of equity interest held				Principal activities 主要業務
		已發行繳足股本/註冊資本及繳足資本		所持有的股權百分比				
		2025	2024	2025	2025	2024	2024	
		2025年	2024年	2025年	2025年	2024年	2024年	
				Directly 直接	Indirectly 間接	Directly 直接	Indirectly 間接	
				%	%	%	%	
Summit Plus International Limited ("Summit Plus") (note b)	UK	Share capital GBP580,000,000	Share capital GBP580,000,000	-	40	-	40	Operation of a power station 營運電站
Summit Plus International Limited ("Summit Plus") (附註b)	英國	股本 580,000,000英鎊	股本 580,000,000英鎊					
China Resources Power (Jinzhou) Co., Limited (note b)	the PRC	Registered and paid-up capital RMB1,314,923,000	Registered and paid-up capital RMB1,314,923,000	-	50	-	50	Operation of a power station 營運電站
華潤電力(錦州)有限公司(附註b)	中國	註冊及繳足資本 人民幣1,314,923,000元	註冊及繳足資本 人民幣1,314,923,000元					
China Resources Power (Ningwu) Co., Ltd (note b)	the PRC	Registered capital RMB1,047,000,000 Paid-up capital RMB756,000,000	Registered capital RMB1,047,000,000 Paid-up capital RMB756,000,000	-	50	-	50	Electricity and heat production and supply industry 電力及熱能生產以及供應業
華潤電力(寧武)有限公司(附註b)	中國	註冊資本 人民幣1,047,000,000元 繳足資本 人民幣756,000,000元	註冊資本 人民幣1,047,000,000元 繳足資本 人民幣756,000,000元					
Zhejiang Runhai New Energy Co., Limited (note b)	the PRC	Registered capital RMB3,000,000,000 Paid-up capital RMB770,827,000	Registered capital RMB3,000,000,000 Paid-up capital RMB770,827,000	-	40	-	40	Science and technology extension and application services 科學及技術推廣以及應用服務
浙江潤海新能源有限公司(附註b)	中國	註冊資本 人民幣3,000,000,000元 繳足資本 人民幣770,827,000元	註冊資本 人民幣3,000,000,000元 繳足資本 人民幣770,827,000元					



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

23. INTERESTS IN JOINT VENTURES AND LOANS TO JOINT VENTURES (CONTINUED)

Interests in joint ventures (Continued)

As at 31 December 2025 and 31 December 2024, the principal joint ventures of the Group were as follows: (Continued)

23. 於合營企業的權益及向合營企業貸款 (續)

於合營企業的權益 (續)

於2025年12月31日及2024年12月31日，本集團主要合營企業如下：(續)

Name of joint ventures 合營企業名稱	Place of incorporation and operation 註冊成立及經營地點	Issued and fully paid share capital/ registered capital and paid-up capital 已發行繳足股本/註冊資本及繳足資本		Percentage of equity interest held 所持有的股權百分比				Principal activities 主要業務
		2025 2025年	2024 2024年	2025 2025年	2025 2025年	2024 2024年	2024 2024年	
				Directly 直接	Indirectly 間接	Directly 直接	Indirectly 間接	
				%	%	%	%	
Tianjin Zhonghai China Resources Shipping Co., Limited (note b)	the PRC	Registered and paid-up capital RMB768,000,000	Registered and paid-up capital RMB768,000,000	-	49	-	49	General cargo shipping
天津中海華潤航運有限公司 (附註b)	中國	註冊及繳足資本 人民幣768,000,000元	註冊及繳足資本 人民幣768,000,000元					一般貨物運輸
Run Chong Energy (Kelan) Co., Ltd ("Run Chong Energy (Kelan)") (note a)	the PRC	Registered capital RMB182,539,300 Paid-up capital RMB168,000,000	Registered and paid-up capital RMB3,000,000	N/A	N/A	-	49	Electricity and heat production and supply industry
潤重新能源(崑崙)有限公司 (「潤重新能源(崑崙)」) (附註a)	中國	註冊資本 人民幣182,539,300元 繳足資本 人民幣168,000,000元	註冊及繳足資本 人民幣3,000,000元	不適用	不適用			電力及熱能生產以及供應業

Notes:

- (a) In September 2025, the Group acquired additional 50.65% equity interests in Run Chong Energy (Kelan) resulting in 99.15% effective interest held by the Group in this entity. Accordingly, this entity became a subsidiary of the Group. Details are set out in note 45.
- (b) The directors of the Company considered that these entities are jointly controlled by the Group as the key financial and operating matters are required to be approved unanimously by the directors appointed by both the Group and the other shareholders of the respective entities.

All the entities above are limited liability companies.

附註：

- (a) 於2025年9月，本集團進一步收購潤重新能源(崑崙)50.65%的股權，使本集團於該實體中的實際持股比例達到99.15%。因此，該實體成為本集團的附屬公司。詳情載於附註45。
- (b) 本公司董事認為，該等實體由本集團共同控制，原因為若干主要財務及經營事項須經本集團及各實體的其他股東共同委任的董事一致批准，方可作實。

上述所有實體均為有限責任公司。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

23. INTERESTS IN JOINT VENTURES AND LOANS TO JOINT VENTURES (CONTINUED)

Interests in joint ventures (Continued)

According to the assessment of directors of the Company, as at 31 December 2025 and 2024, no individual joint venture is considered material to the Group and, therefore, no summarised financial information on individual joint venture is disclosed.

All of the Group's joint ventures are accounted for using the equity method in the consolidated financial statements.

Set out below are the aggregate financial information of joint ventures that are not individually material.

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
The Group's share of profits (losses)	本集團應佔利潤(虧損)	215,735	(50,367)
The Group's share of other comprehensive income (expense) and capital reserve	本集團應佔其他全面收入(開支)及資本儲備	53,171	(8,947)
The Group's share of total comprehensive income (expense)	本集團應佔全面收入(開支)總額	268,906	(59,314)

Loans to joint ventures

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Current	即期	—	131,765

As at 31 December 2024, current loans to joint ventures were denominated in RMB, unsecured and bearing fixed interest rates of 4.35% per annum.

23. 於合營企業的權益及向合營企業貸款(續)

於合營企業的權益(續)

根據本公司董事的評估，於2025年及2024年12月31日，並無個別合營企業被視為對本集團屬重大，因此，並無披露個別合營企業的摘要財務資料。

本集團所有合營企業均於合併財務報表中採用權益法入賬。

以下載列不具個別重大性的合營企業的匯總財務資料。

向合營企業貸款

於2024年12月31日，向合營企業貸款以人民幣計值、無抵押及按固定年利率4.35%計息。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

23. INTERESTS IN JOINT VENTURES AND LOANS TO JOINT VENTURES (CONTINUED)

Loans to joint ventures (Continued)

During the year ended 31 December 2025, the management of the Group re-assessed the financial position, business relationship and repayment history of the joint ventures and concluded that they had financial difficulty and unlikely to repay the outstanding balances. Accordingly, the loans to these joint ventures were fully impaired.

24. FINANCIAL ASSETS AT FAIR VALUE THROUGH OTHER COMPREHENSIVE INCOME

Financial assets at FVTOCI represent equity investments in unlisted limited liability entities registered in the PRC which are not held for trading. These are strategic investments and the Group considers this classification to be more relevant. Movement of FVTOCI is disclosed in note 48c.

23. 於合營企業的權益及向合營企業貸款 (續)

向合營企業貸款 (續)

截至2025年12月31日止年度，本集團管理層重新評估該等合營企業的財務狀況、業務關係及還款歷史，並認為其面臨財務困難且不大可能償還尚未償付的結餘。因此，向該等合營企業提供的貸款已全數計提減值。

24. 以公允價值計量且變動計入其他全面收入的金融資產

以公允價值計量且變動計入其他全面收入的金融資產指於中國登記的非上市有限責任實體的股權投資，並非持作買賣。有關項目為策略投資，本集團認為有關分類更具關聯。以公允價值計量且變動計入其他全面收入的變動在附註48c披露。

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Company A	公司A	569,630	695,055
Company B	公司B	75,146	91,448
Company C	公司C	35,549	35,296
Company D	公司D	22,143	21,597
Company E	公司E	16,481	7,067
Others	其他	121,960	138,969
		840,909	989,432

As at 31 December 2025 and 2024, financial assets at FVTOCI are all denominated in RMB.

於2025年及2024年12月31日，以公允價值計量且變動計入其他全面收入之金融資產均以人民幣計值。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

25. OTHER RECEIVABLES AND PREPAYMENTS

25. 其他應收款項及預付款項

		2025	2024
		2025年	2024年
		HK\$'000	HK\$'000
		千港元	千港元
Prepayments for the purchase of property, plant and equipment, and intangible assets	購買物業、廠房及設備以及無形資產的預付款項	10,986,912	11,535,346
Input value-added-tax ("VAT") to be recovered	將收回進項增值稅(「增值稅」)	7,880,665	6,237,166
Long-term loans receivable (note iv)	長期應收貸款(附註iv)	1,315,614	1,384,673
Refundable deposit for acquisition of mining rights (note 27(ii))	收購採礦權的可退回按金(附註27(ii))	611,873	539,373
Refundable deposits for renewable energy projects	新能源項目的可退回按金	941,078	677,726
Prepayments for acquisition of equity investments (notes i, ii & iii)	收購股權投資的預付款項(附註i、ii及iii)	187,154	95,415
		21,923,296	20,469,699

Notes:

- (i) On 23 December 2024, the Group entered in a merger and acquisition arrangement for acquiring 15% interest in Yancheng Binhai Rundian New Energy Co., Ltd. at a cash consideration of RMB46,316,000 and an advance payment of RMB41,316,000 (equivalent to HK\$44,616,000) had been made by the Group. During the year ended 31 December 2025, the acquisition was completed.
- (ii) In previous year, the Group intended to acquire further 6.62% equity interest in Shenyang China Resources Thermal Power Co., Ltd., to which the Group already held 54.11% equity interests in this entity and it was accounted for as a subsidiary of the Group, from non-controlling shareholders. An advance payment of RMB47,041,000 (equivalent to HK\$51,583,000) had been made by the Group in year 2023. As at 31 December 2025, the transaction has not been completed.
- (iii) In January 2025, the Group entered into an agreement with Yangjiang Jiaotou Investment Co., Ltd. for the purpose of acquiring renewable energy projects and made an advance payment of RMB122,000,000 (equivalent to HK\$135,072,000) This payment will be subsequently applied as the consideration for this equity transfer transaction upon fulfilment of the agreed conditions. As at 31 December 2025, the transaction has not been completed.
- (iv) In February 2023, the Group disposed of its subsidiary, Guizhou Tianrun Mining Co., Ltd. ("Guizhou Tianrun"), to an external third party. The balance represents amount due from Guizhou Tianrun which will be settled by instalments from year 2026 to 2032. As at 31 December 2025, the amount due for settlement within 12 months from the end of the reporting period, amounting to approximately HK\$104,039,000 was presented under "trade receivables, other receivables and prepayments".

附註：

- (i) 於2024年12月23日，本集團就以現金代價人民幣46,316,000元收購鹽濱海潤電新能源有限公司*(Yancheng Binhai Rundian New Energy Co., Ltd.) 15%權益訂立併購安排，且本集團已支付人民幣41,316,000元(相當於44,616,000港元)的預付款。截至2025年12月31日止年度，該收購已完成。
- (ii) 於過往年度，本集團擬向非控制股東東進一步收購瀋陽華潤熱電有限公司(本集團已持有該實體54.11%的股權，該實體已入賬為本集團的附屬公司) 6.62%股權。本集團已於2023年支付人民幣47,041,000元(相等於51,583,000港元)的預付款。於2025年12月31日，該交易尚未完成。
- (iii) 於2025年1月，本集團與陽江交投投資有限公司訂立協議，以收購可再生能源項目，並支付預付款人民幣122,000,000元(相當於135,072,000港元)。該款項將於達成協定條件後，用作該股權轉讓交易的代價。於2025年12月31日，該交易尚未完成。
- (iv) 於2023年2月，本集團將其附屬公司貴州天潤礦業有限公司(「貴州天潤」)出售予外部第三方。結餘為應收貴州天潤的款項，將於2026年至2032年分期結算。於2025年12月31日，於報告期末起計12個月內到期結算的金額約為104,039,000港元，已列入「應收賬款、其他應收款項及預付款項」。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

26. INVENTORIES

26. 存貨

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Coal	煤	4,258,950	4,274,375
Spare parts and consumables	備用零件及消耗品	786,107	727,102
Fuel oil	燃油	71,745	72,435
Carbon emission rights assets	碳排放權資產	34,058	47
		5,150,860	5,073,959

The impairment losses related to inventories amounting to HK\$555,000 (2024: HK\$461,000) has been recorded in operating expenses. The movement on the provision for impairment of inventories of the Group is as follows:

與存貨相關的減值損失555,000港元(2024年:461,000港元)已計入經營支出。本集團存貨的減值撥備變動如下:

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
At 1 January	於1月1日	638	12,993
Exchange adjustments	匯兌調整	7	(39)
Impairment loss to profit or loss	於損益賬扣除的減值虧損	555	461
Reversal and written off	撥回及撇銷	(589)	(6,555)
Disposal of a subsidiary	出售附屬公司	-	(6,222)
At 31 December	於12月31日	611	638

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

27. TRADE RECEIVABLES, OTHER RECEIVABLES AND PREPAYMENTS

27. 應收賬款、其他應收款項及預付款項

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Trade receivables from contracts with customers	來自客戶合約的應收賬款		
— Accounts receivable	— 應收賬款	34,091,061	34,559,351
— Notes receivable	— 應收票據	67,506	78,993
		34,158,567	34,638,344
Less: loss allowance for trade receivables	減：應收賬款虧損撥備	(348,784)	(357,700)
Trade receivables — net	應收賬款淨值	33,809,783	34,280,644
Input VAT to be recovered and prepayment for income tax	將收回進項增值稅及所得稅預付款項	4,233,871	3,506,196
Prepayments for coal and fuel	煤炭及燃油預付款項	1,488,764	2,018,325
Refundable deposit for acquisition of mining rights (note i)	收購採礦權的可退回按金(附註 i)	22,348	35,967
Long-term receivable due within one year (note 25(iv))	於一年內到期的長期應收款(附註 25(iv))	481,277	—
Others (note ii)	其他(附註 ii)	2,831,595	2,891,013
		9,057,855	8,451,501
Less: loss allowance for other receivables	減：其他應收款項虧損撥備	(265,995)	(321,196)
		42,601,643	42,410,949



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

27. TRADE RECEIVABLES, OTHER RECEIVABLES AND PREPAYMENTS

(CONTINUED)

Notes:

- (i) The refundable deposit represents the amounts paid to a local government authority in the PRC to acquire the mining right of a coal mine located in Inner Mongolia in previous years. As at 31 December 2025, the amount due for settlement beyond 12 months from the end of the reporting period, amounting to approximately HK\$611,873,000 (2024: HK\$539,373,000), was presented under "other receivables and prepayments", the Group recorded an ECL of HK\$184,089,000 (2024: HK\$179,554,000) on such deposit. Details about the acquisition are set out under "other long-term payables" in note 33.
- (ii) Others mainly include the customs deposits for coal import, other receivables regarding the daily business activities of the Group, as well as other receivables related to the repurchase of asset-backed notes amounting at RMB564,023,000 (equivalent to HK\$624,458,000) (2024: RMB628,628,000, equivalent to HK\$678,837,000) as at 31 December 2025.

Trade and other receivables are mainly denominated in RMB.

The following is an ageing analysis of trade receivables by invoice date (before loss allowance) at end of the reporting period:

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
0-30 days	0至30日	10,950,814	11,273,378
31-60 days	31至60日	1,362,087	1,431,468
Over 60 days	60日以上	21,845,666	21,933,498
		34,158,567	34,638,344

27. 應收賬款、其他應收款項及預付款項(續)

附註：

- (i) 可退回按金為本集團往年支付予中國境內地方政府機構，以取得位於內蒙古一處煤礦的採礦權的款項。於2025年12月31日，於報告期末起計超過12個月到期的應收金額約為611,873,000港元（2024年：539,373,000港元），列示於「其他應收款項及預付款項」內。本集團已對該按金計提預期信貸虧損184,089,000港元（2024年：179,554,000港元）。有關該收購的詳情載於附註33「其他長期應付款項」內。
- (ii) 於2025年12月31日，其他主要包括煤炭進口的海關保證金、有關本集團日常業務活動的其他應收款項及有關回購資產支持票據的其他應收款項人民幣564,023,000元（相當於624,458,000港元）（2024年：人民幣628,628,000元（相當於678,837,000港元））。

應收賬款及其他應收款項主要以人民幣計值。

以下為於報告期末應收賬款按發票日期（扣除虧損撥備前）的賬齡分析：

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

27. TRADE RECEIVABLES, OTHER RECEIVABLES AND PREPAYMENTS

(CONTINUED)

As at 31 December 2025, included in trade receivables was an amount of HK\$221,871,000 (2024: HK\$226,087,000) which is due from fellow subsidiaries or associates and is aged within one year.

The Group's trade debtors are mainly the local grid companies arising from sale of thermal power and renewable energy electricity. The Group generally grants about credit period of 60 days to customers from the end of the month in which the sales is made, except for the tariff premium for renewable energy projects.

Pursuant to Caijian [2020] No.4 Notice 關於促進非水可再生能源發電健康發展的若干意見 and No. 5 Notice 財政部國家發展改革委國家能源局關於印發〈可再生能源電價附加資金管理辦法〉的通知 jointly issued by the Ministry of Finance, the National Development and Reform Commission and the National Energy Administration in January 2020, standardised procedures for the settlement of the tariff premium came into force in 2020 and approvals for the inclusion in a national register of qualified renewable energy projects ("Register Inclusion Approval") on a project by project basis are required before the allocation of funds to the local grid companies. The collection of such tariff premium is subject to the allocation of funds by relevant government authorities to local grid companies, which consequently takes a relatively longer time for settlement. In addition, certain amount of trade receivables arising from tariff premium on those renewable energy plants which are in the process of applying for the Register Inclusion Approval are recognised in the consolidated statement of financial position as at 31 December 2025 and 2024. During the year ended 31 December 2025, the Group had made derecognition of trade receivables amounting to RMB2,543,000,000 (equivalent to HK\$2,815,000,000) (2024: Nil) with details set out in note 4. The amounts arising from tariff premium on those renewable energy plants which are under approval process is insignificant to the Group's total trade receivables as at 31 December 2025.

27. 應收賬款、其他應收款項及預付款項(續)

於2025年12月31日，應收賬款中包括來自同系附屬公司或聯營公司的金額為221,871,000港元（2024年：226,087,000港元），且其賬齡在一年以內。

本集團的應收賬款主要來自向本地電網公司銷售火電及可再生能源電力而產生。除可再生能源項目的電價附加費外，本集團一般自銷售月份結束日起向客戶提供約60天的信貸期。

根據財建〔2020〕4號《關於促進非水可再生能源發電健康發展的若干意見》及5號通知《財政部國家發展改革委國家能源局關於印發〈可再生能源電價附加資金管理辦法〉的通知》（由財政部、國家發展改革委及國家能源局於2020年1月聯合發佈），自2020年起，電價附加費的結算程序已標準化，並需逐項目獲得合格可再生能源項目國家名錄登記批准（「登記批准」），方可將資金分配至地方電網公司。因此，該類電價附加費的收款需依賴相關政府機構向地方電網公司的資金撥付，結算時間相對較長。此外，截至2025年及2024年12月31日，部分來自正在申請登記批准的可再生能源電廠的電價附加費應收賬款亦已於合併財務狀況表中確認。截至2025年12月31日止年度，本集團已終止確認應收賬款金額人民幣2,543,000,000元（相當於2,815,000,000港元）（2024年：無），詳情載於附註4。於2025年12月31日，尚在申請登記批准的可再生能源電廠產生的電價溢價相比集團的總應收賬款而言並不重大。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

27. TRADE RECEIVABLES, OTHER RECEIVABLES AND PREPAYMENTS

(CONTINUED)

As at 31 December 2025, the ageing analysis of trade receivables over 60 days excluding those tariff premium receivables is as follows:

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Over 60 days	超過60日	681,651	512,239

Movements on the provision for loss allowance of trade receivables of the Group are as follows:

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
At 1 January	於1月1日	357,700	327,478
Impairment losses recognised on trade receivables, net of reversal	應收賬款確認的減值虧損，扣除撥回	(4,813)	41,642
Written off	撇銷	(294)	(3,882)
Transfer out after disposal of subsidiaries	出售附屬公司後轉出	(13,348)	–
Exchange adjustments	匯兌調整	9,539	(7,538)
At 31 December	於12月31日	348,784	357,700

27. 應收賬款、其他應收款項及預付款項(續)

於2025年12月31日，該等超過60日應收賬款(不計及應收電價補貼)的賬齡分析如下：

本集團應收賬款減值準備撥備的變動如下：

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

27. TRADE RECEIVABLES, OTHER RECEIVABLES AND PREPAYMENTS

(CONTINUED)

Movements on the provision for loss allowance of other receivables of the Group are as follows:

		2025	2024
		2025年	2024年
		HK\$'000	HK\$'000
		千港元	千港元
At 1 January	於1月1日	321,196	321,482
Impairment losses on other receivables	其他應收款項減值虧損	4,352	23,038
Written off	撇銷	(1,495)	(9,707)
Transfer out after disposal of subsidiaries	出售附屬公司後轉出	(65,609)	(28)
Exchange adjustments	匯兌調整	7,551	(13,589)
At 31 December	於12月31日	265,995	321,196

The Group applies the HKFRS 9 simplified approach to measuring ECL which uses a lifetime expected loss allowance for all trade receivables.

Information about the ECL of trade receivables, other receivables and the Group's exposure to credit risk are set out in note 48.

The maximum exposure to credit risk at the reporting date is the carrying value of each class of receivables mentioned above.

As at 31 December 2025, total net book value of trade receivable pledged as collateral for the Group's bank borrowings amounted to HK\$2,069,450,000 (2024: HK\$174,022,000) (note 38).

As at 31 December 2025 and 2024, the fair values of trade and other receivables approximate their carrying amounts due to the short-term nature.

27. 應收賬款、其他應收款項及預付款項(續)

本集團其他應收款項減值準備撥備的變動如下：

本集團採用香港財務報告準則第9號簡化法計量預期信貸虧損，並就所有應收賬款使用全期預期減值準備。

有關應收賬款、其他應收款項及本集團信貸風險的預期信用損失相關資料載於附註48。

於報告日期所面對的最大信貸風險為上述各類應收款項的賬面值。

於2025年12月31日，作為本集團銀行借款抵押品質押的應收賬款總賬面淨值為2,069,450,000港元（2024年：174,022,000港元）（附註38）。

於2025年及2024年12月31日，由於屬短期性質，應收賬款及其他應收款項的公允價值約等於其賬面值。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

28. AMOUNTS DUE FROM ASSOCIATES

28. 應收聯營企業款項

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Dividends receivable from associates	應收聯營企業股息	1,836	131,766
Interests receivable from associates	應收聯營企業利息	4,576	36,843
Others	其他	31,507	14,686
		37,919	183,295

After the management of the Group assessed on the historical credit loss experience, current conditions at the reporting date and forecast of future conditions and adjusted for factors that are specific to the associates, no loss allowance was provided.

As at 31 December 2025 and 2024, the fair values approximate their carrying amounts due to the short-term nature.

於本集團管理層對過往信貸虧損經驗、於報告日期的當前狀況及未來狀況預測進行評估，並就聯營企業特定因素作出調整後，並無計提減值準備。

於2025年及2024年12月31日，由於屬短期性質，公允價值約等於其賬面值。

29. AMOUNTS DUE FROM JOINT VENTURES

29. 應收合營企業款項

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Dividend receivable from a joint venture	應收合營企業股息	16,917	18,319
Interests receivable from joint ventures	應收合營企業利息	–	16,805
Others	其他	2,251	775
		19,168	35,899

After the management of the Group assessed on the historical credit loss experience, current conditions at the reporting date and forecast of future conditions and adjusted for factors that are specific to the joint ventures, no loss allowance was provided.

As at 31 December 2025 and 2024, the fair values approximate their carrying amounts due to the short-term nature.

於本集團管理層對過往信貸虧損經驗、於報告日期的當前狀況及未來狀況預測進行評估，並就合營企業特定因素作出調整後，並無計提減值準備。

於2025年及2024年12月31日，由於屬短期性質，公允價值約等於其賬面值。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

30. LOANS TO A NON-CONTROLLING SHAREHOLDER OF A SUBSIDIARY/ AMOUNTS DUE FROM OTHER RELATED COMPANIES

Loans to a non-controlling shareholder

	2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Loans to a non-controlling shareholder — non-current	13,839	13,498

As at 31 December 2025 and 2024, loans to a non-controlling shareholder, which are denominated in RMB, are unsecured, bearing a fixed interest rate of 4.9% (2024: 4.9%) per annum, and repayable by instalments throughout to year 2043.

30. 向附屬公司的非控股股東貸款／應收其他關聯公司款項

向非控股股東貸款

於2025年及2024年12月31日，以人民幣計值的向非控股股東貸款為無抵押、以4.9%（2024年：4.9%）的固定年利率計息，須於截至2043年期間分期償還。

Amounts due from other related companies

	2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Non-trade related: Amounts due from non-controlling shareholders — current	2,060	5,421
Amount due from a fellow subsidiary — current	9,794	6,801
	11,854	12,222

The amounts due from other related companies of the Group, which are denominated in RMB, are unsecured, non-interest bearing and repayable on demand.

As at 31 December 2025 and 2024, the fair values of the amounts due from other related companies approximate their carrying amounts due to the short-term nature.

應收其他關聯公司款項

以人民幣計值的應收本集團其他關聯公司款項為無抵押、免息及須於要求時償還。

於2025年及2024年12月31日，由於屬短期性質，應收其他關聯公司款項的公允價值約等於其賬面值。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

31. PLEDGED AND RESTRICTED BANK DEPOSITS

As at 31 December 2025, deposits amounting to HK\$43,470,000 (2024: HK\$54,756,000) had been pledged to secure bank acceptance bills. Deposits amounting to HK\$316,285,000 (2024: HK\$242,435,000) were restricted for environmental protection and industry transformation compliance purpose with the approval of certain governments. As at 31 December 2024, bank deposits of HK\$319,000 had been restricted by several lawsuits where the Group as a defendant and the deposits were released during the year ended 31 December 2025. The deposits of HK\$208,947,000 (2024: HK\$175,044,000) that are expected to be released within 12 months from the end of the reporting period are classified as "current assets" in the consolidated statement of financial position.

As at 31 December 2025 and 2024, the pledged and restricted bank deposits are all denominated in RMB and the fair values approximate their carrying amounts.

31. 已抵押及受限制銀行存款

於2025年12月31日，為數43,470,000港元（2024年：54,756,000港元）的存款經已抵押，以擔保銀行承兌票據。為數316,285,000港元（2024年：242,435,000港元）的存款經若干政府批准被限制作環境保護及產業轉型合規目的之用。於2024年12月31日，為數319,000港元的存款因本集團作為被告的若干訴訟而受限制，該筆存款已於截至2025年12月31日止年度內解除。預期於報告期結束後12個月內解除的存款208,947,000港元（2024年：175,044,000港元）於合併財務狀況表分類為「流動資產」。

於2025年及2024年12月31日，已抵押及受限制銀行存款全部以人民幣計值，公允價值約等於其賬面值。

32. CASH AND CASH EQUIVALENTS

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Cash at bank and on hand	銀行及手頭現金	11,674,566	5,834,307

The cash and cash equivalents of the Group are denominated in the following currencies:

32. 現金及現金等價物

本集團的現金及現金等價物以如下貨幣計值：

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
RMB	人民幣	11,542,140	5,583,974
HK\$	港元	31,385	168,949
US Dollar ("US\$")	美元（「美元」）	321	7,273
GBP	英鎊	100,720	74,044
Others	其他	-	67
		11,674,566	5,834,307

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

33. TRADE PAYABLES, OTHER PAYABLES AND ACCRUALS/OTHER LONG-TERM PAYABLES

(a) Trade payables, other payables and accruals

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Trade payables	應付賬款	11,398,846	6,859,844
Other payables	其他應付款項	34,770,858	30,586,979
		46,169,704	37,446,823

The trade payables comprised of:

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Trade payables	應付賬款	4,102,530	3,320,761
Notes payable (note i)	應付票據(附註i)	179,343	199,664
Trade and notes payable under supplier finance arrangements (note ii)	供應商融資安排下的應付賬款及應付票據(附註ii)	7,116,973	3,339,419
Trade payables (including notes payable and supplier finance arrangements)	應付賬款(包括應付票據及供應商融資安排)	11,398,846	6,859,844

Notes:

- (i) These relate to trade payables in which the Group has issued bills to the relevant suppliers for settlement of trade payables. The suppliers can obtain the invoice amounts from the bank on the maturity date of the bills. The Group continues to recognise these trade payables as the Group are obliged to make payments to the relevant banks on due dates of the bills, under the same conditions as agreed with the suppliers without further extension. In the consolidated statement of cash flows, settlements of these bills by the Group are included within operating cash flows based on the nature of the arrangements.

33. 應付賬款、其他應付款項及應計費用／其他長期應付款項

(a) 應付賬款、其他應付款項及應計費用

應付賬款包括：

附註：

- (i) 該等與應付賬款有關，而本集團已向相關供應商開出票據以結算該等應付賬款。供應商可在票據到期日從銀行取得發票金額。本集團繼續確認該等應付賬款，因為本集團有義務在票據到期日按照與供應商商定的相同條件向相關銀行付款，且不會再延長期限。在綜合現金流量表中，根據有關安排的性質，本集團對這些票據的結算計入經營活動現金流量。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

33. TRADE PAYABLES, OTHER PAYABLES AND ACCRUALS/OTHER LONG-TERM PAYABLES (CONTINUED)

(a) Trade payables, other payables and accruals (Continued)

Notes: (Continued)

- (ii) The Group has entered into reverse factoring arrangements that permit the suppliers to obtain early settlements from the banks, and permit the Group to obtain extended payment terms for a period from 22 to 365 days (2024: from 86 to 365 days) after the supplier invoice date or date of issuance. Under these arrangements, the Group has incurred interest charges amounting to HK\$37,692,000 (2024:HK\$30,187,000). The interest rates associated with these reverse factoring arrangements are lower than the trade discount rates typically applied for deferred repayment in the market. As a result, the Group has determined that the amounts payable to banks under these arrangements should be classified as trade and other payables. As at 31 December 2025, 62% (2024:49%) of trade payables were amounts owed under these arrangements.

The following is an ageing analysis of trade and notes payable (including supplier finance arrangements) by invoice date at end of the reporting period:

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
0 to 30 days	0至30日	9,314,212	5,557,929
31 to 90 days	31至90日	963,569	711,309
Over 90 days	90日以上	1,121,065	590,606
		11,398,846	6,859,844

The average credit term for purchase of goods is 90 days.

33. 應付賬款、其他應付款項及應計費用／其他長期應付款項(續)

(a) 應付賬款、其他應付款項及應計費用(續)

附註：(續)

- (ii) 本集團已訂立反向保理安排，該安排允許供應商從銀行提前結算款項，並允許本集團在供應商發票日期後22天至365天（2024年：86天至365天）的期限內獲得延長的付款期限。根據這些安排，本集團已產生利息支出37,692,000港元（2024年：30,187,000港元）。與這些反向保理安排相關的利率低於市場上通常用於延期償還的貿易貼現率。因此，本集團已判定根據這些安排應付予銀行的款項應分類為應付賬款及其他應付款項。於2025年12月31日，62%（2024年：49%）的應付賬款為這些安排項下所結欠的款項。

於報告日期末按發票日期劃分應付賬款及應付票據（包括供應商融資安排）的賬齡分析如下：

購貨平均信貸期為90日。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

33. TRADE PAYABLES, OTHER PAYABLES AND ACCRUALS/OTHER LONG-TERM PAYABLES (CONTINUED)

(a) Trade payables, other payables and accruals (Continued)

Other payables comprised of:

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Payables in respect of purchase of property, plant and equipment	有關購買物業、廠房及設備的應付款項	26,704,952	23,093,391
Payables in respect of acquisition of a subsidiary (note i)	有關收購附屬公司的應付款項 (附註 i)	340,774	622,031
Accrued wages	應計薪金	4,010,775	3,572,093
Other tax payables	其他應付稅項	1,264,233	1,127,714
Compensation for demolition	拆遷賠償	395,946	510,754
Retirement and other long-term employee benefits obligations — current (note 41)	退休及其他長期員工福利成本 — 即期 (附註 41)	75,135	78,723
Dividend payable	應付股息	4,626	7,063
Payables in respect of purchase of mining rights within one year (note b (i))	有關收購一年採礦權的應付款項 (附註 b(i))	168,121	163,978
Others (note ii)	其他 (附註 ii)	1,806,296	1,411,232
		34,770,858	30,586,979

Notes:

(i) Payables in respect of acquisition of a subsidiary arose from Guangdong Runneng New Energy Co., Ltd. which the Group acquired 100% from an independent third party in March 2023. Details are set out in note 46 of consolidated financial statement for the year ended 31 December 2023.

(ii) Others mainly include accrued operating expenses provisioned in the daily operations of the Group and expenses advanced.

Other payables, which are mainly denominated in RMB, are unsecured, interest-free, repayable on demand.

As at 31 December 2025 and 2024, the fair values of trade and other payables of the Group approximate their carrying amounts due to the short-term nature.

33. 應付賬款、其他應付款項及應計費用／其他長期應付款項 (續)

(a) 應付賬款、其他應付款項及應計費用 (續)

其他應付款項包括：

附註：

(i) 有關收購附屬公司的應付款項乃源自廣東潤能新能源有限公司，該公司由本集團於2023年3月向一名獨立第三方收購其100%股權。詳情載於截至2023年12月31日止年度合併財務報表附註46。

(ii) 其他主要包括本集團在日常營運中計提的應計經營開支及墊付費用。

主要以人民幣列值的其他應付款項為無抵押、免息及須於要求時償還。

於2025年及2024年12月31日，由於屬短期性質，本集團應付賬款及其他應付款項的公允價值約等於其賬面值。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

33. TRADE PAYABLES, OTHER PAYABLES AND ACCRUALS/OTHER LONG-TERM PAYABLES (CONTINUED)

(b) Other long-term payables

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Payables in respect of purchase of mining rights (note i)	有關收購採礦權的應付款項(附註i)	2,181,621	2,176,563
Other payables (note ii)	其他應付款項(附註ii)	743,359	599,619
		2,924,980	2,776,182

Notes:

- (i) In January 2008 and December 2011, the Group entered into agreements with a local government authority in the PRC to acquire the mining right of a coal mine located in Inner Mongolia at a cash consideration of RMB5,782,130,000 (equivalent to HK\$6,599,087,000). Due to the local government's policy change on resources pricing and the redefinition of resources scope, the Group entered into a supplemental agreement with the local government in November 2019, revising the consideration to RMB5,504,590,000 (equivalent to HK\$6,145,049,000). As at 31 December 2019, a refundable deposit amounting to RMB1,166,000,000 (equivalent to HK\$1,301,664,000) was paid by the Group. During the year ended 31 December 2020, the Group made certain additional payments and completed the acquisition of the mining right pursuant to the supplemental agreement in November 2019. After netting of the deposit, the remaining consideration of RMB4,338,590,000 (equivalent to HK\$4,843,385,000) would be paid by instalment during the validity period of the mining right starting from 2021 to 2049. As at the date of acquisition, the fair value of the consideration payable of RMB4,338,590,000 was determined based on the present value of the payment schedule discounted at 4.9% per annum. As at 31 December 2025, the amount due for settlement beyond 12 months from the end of the reporting period, amounting to approximately RMB1,970,484,000, (equivalent to HK\$2,181,621,000) (2024: RMB2,015,579,000, equivalent to HK\$2,176,563,000), was presented under "other long-term payables".
- (ii) Other payables mainly include the principal and unamortised financing costs of finance leases that do not qualify as sale transaction and provisions for decommissioning and restoration obligations.

附註：

- (i) 於2008年1月及2011年12月，本集團與中國地方政府機關訂立協議，以現金代價人民幣5,782,130,000元(相當於6,599,087,000港元)收購位於內蒙古的一座煤礦的採礦權。由於地方政府對資源定價政策的調整及重新核定資源範圍，本集團於2019年11月與其訂立補充協議，收購代價調整為人民幣5,504,590,000元(相當於6,145,049,000港元)。於2019年12月31日，本集團已支付可退回按金人民幣1,166,000,000元(相當於1,301,664,000港元)。截至2020年12月31日止年度，本集團根據日期為2019年11月的補充協議作出若干額外付款及完成收購採礦權。扣除按金後，餘下代價人民幣4,338,590,000元(相當於4,843,385,000港元)將自2021年至2049年於採礦權有效期內分期支付。於收購日期，應付代價的公允價值為人民幣4,338,590,000元，乃根據付款時間表的現值按每年4.9%貼現得出。於2025年12月31日，報告期結束起計12個月後應結算的金額約人民幣1,970,484,000元(相當於2,181,621,000港元)(2024年：人民幣2,015,579,000元(相當於2,176,563,000港元))於「其他長期應付款項」下呈列。
- (ii) 其他應付款項主要包括未符合出售交易資格的融資租賃本金及未攤銷融資成本，以及除役及復原義務之準備。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

34. CONTRACT LIABILITIES

34. 合同負債

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Non-current	非流動	1,067,125	981,453
Current	流動	1,559,831	1,574,666
		2,626,956	2,556,119

As at 1 January 2024 contract liabilities amounted to HK\$2,348,650,000.

於2024年1月1日，合同負債為2,348,650,000港元。

The current portion of contract liabilities is from heat supplies customers which is usually transferred into revenue within one year.

合同負債的流動部分來自供熱客戶，一般於一年內轉入收益。

35. AMOUNTS DUE TO ASSOCIATES

35. 應付聯營企業款項

As at 31 December 2025, included in amounts due to associates there are deposits amounting to HK\$1,309,687,000 (2024: HK\$1,184,995,000), which are arranged at a fixed rate of 1.15% (2024: 0.55% to 1.15%) per annum, and the remaining balance is interest-free. The entire balance of the amounts due to associates is unsecured, repayable on demand and is mainly denominated in RMB.

於2025年12月31日，計入應付聯營企業款項的包括按金1,309,687,000港元（2024年：1,184,995,000港元），乃按固定年利率1.15%（2024年：0.55%至1.15%）計息，其餘款項為免息。全部應付聯營公司款項為無抵押、須於要求時償還並主要以人民幣列值。

As at 31 December 2025 and 2024, the fair values of amounts due to associates approximate their carrying amounts due to the short-term nature.

於2025年及2024年12月31日，由於屬短期性質，應付聯營公司款項的公允價值約等於其賬面值。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

36. AMOUNTS DUE TO JOINT VENTURES

As at 31 December 2025, included in amounts due to joint ventures there are deposits amounting to HK\$620,291,000 (2024: HK\$309,158,000), which are arranged at a fixed rate of 1.15% (2024: 0.55% to 1.15%) per annum, and the remaining balance is interest-free. The entire balance of the amounts due to joint ventures is unsecured, repayable on demand and are denominated in RMB.

As at 31 December 2025 and 2024, the fair values of amounts due to joint ventures approximate their carrying amounts due to the short-term nature.

36. 應付合營企業款項

於2025年12月31日，計入應付合營企業款項的按金620,291,000港元（2024年：309,158,000港元）按固定年利率1.15%（2024年：0.55%至1.15%）計息，其餘款項為免息。全部應付合營企業款項的結餘為無抵押、須於要求時償還並以人民幣列值。

於2025年及2024年12月31日，由於屬短期性質，應付合營企業款項的公允價值約等於其賬面值。

37. AMOUNTS DUE TO OTHER RELATED COMPANIES

37. 應付其他關聯公司款項

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Loan from an intermediate holding company (note i)	來自一間中間控股公司的貸款（附註i）	5,388,471	—
Amounts due to non-controlling shareholders (note ii)	應付非控股股東款項（附註ii）	124,860	271,752
Amounts due to fellow subsidiaries	應付同系附屬公司款項	62,422	40,669
Amount due to intermediate holding companies (note ii)	應付中間控股公司款項（附註ii）	358,291	349,435
		5,934,044	661,856

Notes:

- (i) As at 31 December 2025, the balance represents loan from CRH, an intermediate holding company, which is unsecured, bearing a fixed interest rate of 2% per annum and repayable within a year.
- (ii) As at 31 December 2025 and 2024, the balances are unsecured, interest-free and repayable on demand. They are mainly denominated in RMB and HK\$.

As at 31 December 2025 and 2024, the fair values of amounts due to other related companies approximate their carrying amounts due to the short-term nature.

附註：

- (i) 於2025年12月31日，該等結餘指來自中間控股公司華潤集團的貸款，為無抵押，按2%的固定年利率計息並須於一年內償還。
- (ii) 於2025年及2024年12月31日，該等結餘為無抵押、免息及並須於要求時償還。該等款項主要以人民幣及港元列值。

於2025年及2024年12月31日，由於屬短期性質，應付其他關聯公司款項的公允價值約等於其賬面值。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

38. BORROWINGS

38. 借貸

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Non-current	非即期		
Bank loans	銀行貸款		
— Secured	— 有抵/質押	2,918,668	1,662,368
— Unsecured	— 無抵/質押	142,287,277	134,178,399
Corporate bonds and medium-term notes	公司債券及中期票據	3,321,450	4,319,480
		148,527,395	140,160,247
Current	即期		
Bank loans	銀行貸款		
— Secured	— 有抵/質押	415,207	119,217
— Unsecured	— 無抵/質押	58,069,308	50,087,319
Corporate bonds	公司債券	1,107,150	—
		59,591,665	50,206,536
Total borrowings	借貸總額	208,119,060	190,366,783

The bank loans of the Group are secured by:

本集團的銀行貸款以下列項目作抵押：

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Property, plant and equipment (note 16)	物業、廠房及設備 (附註16)	1,528,366	2,351,724
Trade receivables (note 27)	應收賬款 (附註27)	2,069,450	174,022
		3,597,816	2,525,746



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

38. BORROWINGS (CONTINUED)

The bank loans are repayable as follows:

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Within 1 year	一年內	58,484,515	50,206,536
More than 1 year and within 2 years	超過一年但不超過兩年	27,106,113	35,065,977
More than 2 years and within 5 years	超過兩年但不超過五年	49,224,934	46,187,334
Over 5 years	超過五年	68,874,898	54,587,456
		203,690,460	186,047,303

As at 31 December 2025 and 2024, the fair values of bank loans approximate their carrying amounts. The fair values are based on cash flows discounted using a rate based on benchmark lending rate of the People's Bank of China or Hong Kong Interbank Offered Rate ("HIBOR").

The fair value measurement of corporate bonds and medium-term notes with a principal amount of RMB4,000,000,000 (equivalent to HK\$4,428,600,000) (2024: RMB4,000,000,000, equivalent to HK\$4,319,480,000) are categorised within level 1 of the fair value hierarchy as they are listed on Shenzhen Stock Exchange or traded in interbank bond market. The carrying amounts of the above corporate bonds approximate aggregated fair values of the corporate bonds at 31 December 2025 and 2024 with reference to the quoted market price available on the Shenzhen Stock Exchange or in interbank bond market.

38. 借貸(續)

銀行貸款按如下期間償還：

於2025年及2024年12月31日，銀行貸款的公允價值與其賬面值相若。公允價值根據使用中國人民銀行基準貸款利率或香港銀行同業拆息貼現（「香港銀行同業拆息貼現」）的現金流量計算。

本金為人民幣4,000,000,000元（相當於4,428,600,000港元）（2024年：人民幣4,000,000,000元，相當於4,319,480,000港元）的公司債券的公允價值計量分類為公允價值層級的第一級，因為有關公司債券乃於深圳證券交易所上市或於銀行間債券市場買賣。經參考深圳證券交易所或銀行間債券市場可得市場報價，於2025年及2024年12月31日，上述公司債券的賬面值與其總公允價值相若。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

38. BORROWINGS (CONTINUED)

The corporate bonds and medium-term notes are repayable as follows:

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Within 1 year (note i)	一年內(附註i)	1,107,150	–
More than 1 year and within 2 years (note i)	超過一年但不超過兩年(附註i)	–	1,079,870
Over 5 years (note ii)	超過五年(附註ii)	3,321,450	3,239,610
		4,428,600	4,319,480

Notes:

- (i) In May 2021, China Resources Power Investment Company Limited (“CR Power Investment”), a wholly-owned subsidiary of the Company, issued a corporate bond with a principal amount of RMB1,000,000,000 (equivalent to HK\$1,107,150,000) (2024: HK\$1,079,870,000), bearing a fixed interest rate of 3.6% per annum. The bond was listed in Shenzhen Stock Exchange and will mature in May 2026.
- (ii) In September 2024, CR Power Investment issued medium-term notes with a principal amount of RMB3,000,000,000 (equivalent to HK\$3,321,450,000) (2024: HK\$3,239,610,000), bearing a fixed interest rate of 2.32% per annum. The medium-term notes are listed in interbank bond market and will mature in September 2034.

38. 借貸(續)

公司債券及中期票據按如下期間償還：

附註：

- (i) 於2021年5月，本公司全資附屬公司華潤電力投資有限公司(「華潤電力投資」)發行本金額為人民幣1,000,000,000元(相當於1,107,150,000港元)(2024年：1,079,870,000港元)的公司債券，按固定年利率3.6%計息。債券於深圳證券交易所上市並將於2026年5月到期。
- (ii) 於2024年9月，華潤電力投資發行本金額為人民幣3,000,000,000元(相當於3,321,450,000港元)(2024年：3,239,610,000港元)的中期票據，按固定年利率2.32%計息。中期票據於銀行間債券市場上市並將於2034年9月到期。

The carrying amounts of the borrowings are denominated in the following currencies:

借貸的賬面值以如下貨幣列值：

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
RMB	人民幣	208,109,223	187,784,510
HK\$	港元	–	2,573,071
EUR	歐元	9,837	9,202
		208,119,060	190,366,783



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

38. BORROWINGS (CONTINUED)

As at 31 December 2025, the Group had the following undrawn borrowing facilities:

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Expiring within one year	一年內到期	200,920,061	183,378,096
Expiring beyond one year	一年後到期	182,510,319	139,571,921
		383,430,380	322,950,017

During the year ended 31 December 2025, bank borrowings carry average interest rate at 2.17% (2024: 2.58%) per annum.

38. 借貸(續)

於2025年12月31日，本集團未提取的借款額度如下：

截至2025年12月31日止年度，銀行借貸以平均年利率2.17厘（2024年：2.58厘）計息。

39. LEASE LIABILITIES

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Lease liabilities payable:	於下列限期內應付的租賃負債：		
Within 1 year	一年內	365,200	413,130
Within a period of more than 1 year and within 2 years	超過一年但不超過兩年	309,004	393,791
Within a period of more than 2 years	超過兩年	4,049,525	2,982,688
		4,723,729	3,789,609
Less: Amount due for settlement with 12 months shown under current liabilities	減：於流動負債下呈列於12個月內應結算的款項	(365,200)	(413,130)
Amount due for settlement after 12 months shown under non-current liabilities	於非流動負債下呈列於12個月後應結算的款項	4,358,529	3,376,479

During the year ended 31 December 2025, the weighted average incremental borrowing rates applied to lease liabilities range from 2.00% to 4.90% (2024: 2.00% to 4.90%) per annum.

39. 租賃負債

截至2025年12月31日止年度，適用於租賃負債的加權平均增量借款利率介乎每年2.00%至4.90%（2024年：2.00%至4.90%）。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

40. DEFERRED INCOME

Deferred income refers to the grants received from certain the PRC government departments to encourage plants construction. Those grants will be released to profit or loss during the useful life of the related assets on straight line basis.

During the year ended 31 December 2025, deferred portion of the government grants received in previous years of HK\$67,552,000 (2024: HK\$60,691,000) was amortised to profit or loss (note 7).

41. RETIREMENT AND OTHER LONG-TERM EMPLOYEE BENEFITS OBLIGATIONS

The Group has various retirement benefit schemes, including the PRC retirement benefit scheme and Hong Kong retirement benefit schemes, and termination benefit schemes as following:

(i) Retirement benefit scheme — the PRC

The employees of the Group in the PRC are members of state-managed retirement benefit schemes operated by the respective local government in the PRC. The Group is required to contribute a specified percentage of payroll costs to the schemes to fund the benefits. The only obligation of the Group with respect to these schemes is to make the specified contributions.

In 2019, the Group set up a defined contribution retirement scheme for all qualified employees (“Corporate Annuity Plan”). In April 2025, the Company raised the contribution rate of pension plan from 5% to 8% which was retrospectively applied since 1 January 2024. They are required to remain service in the Group for over one year for the purpose of being qualified.

40. 遞延收入

遞延收入指若干中國政府部門為鼓勵廠房建設而發放的補貼。該等補貼將於相關資產的使用年內以直線法計入損益。

截至2025年12月31日止年度，上一年度收取的政府補助遞延部分67,552,000港元（2024年：60,691,000港元）已自損益中攤銷（附註7）。

41. 退休及其他長期僱員福利責任

本集團設有多項養老金福利計劃，包括中國養老金福利計劃及香港養老金福利計劃，以及終止受僱福利計劃如下：

(i) 養老金福利計劃 — 中國

本集團的中國僱員是由中國相關地方政府營運的國家管理養老金福利計劃的成員。本集團須向計劃作出薪金成本的特定百分比供款以支付福利。本集團就該等計劃的唯一責任是作出特定供款。

於2019年，本集團已為所有符合資格僱員設立定額供款退休計劃（「企業年金計劃」）。於2025年4月，本公司將退休金計劃的供款率由5%上調至8%，並自2024年1月1日起追溯生效。僱員一般須在本集團服務超過一年方符合有關資格。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

41. RETIREMENT AND OTHER LONG-TERM EMPLOYEE BENEFITS OBLIGATIONS (CONTINUED)

(ii) Retirement benefit scheme — Hong Kong

The Group operates various defined contribution retirement schemes which are available to all Hong Kong employees. The assets of the schemes are held separately from those of the Group in an independently administered fund. The amount of contributions is based on a specified percentage of the basic salary of employees and any forfeited contributions in respect of unvested benefits of staff leavers are used to reduce the Group's contributions.

(iii) Termination benefit

For certain selected employees of China Resources Power Hunan Liyujiang Co., Ltd., Shenyang China Resources Thermal Co., Ltd, and Hunan China Resources Coal Mining Company Limited employed by the vendors of the businesses as at respective acquisition dates (the "Pre-acquisition Employees"), the Group has offered early retirement packages to those who met certain specified criteria and accepted voluntary redundancy. Such arrangement requires specific approval granted by management of the Group. The Group is obliged to pay such termination benefits to those early retired employees (i.e. retired before their statutory retirement age), who had been working for more than 30 years or in accordance with the respective entities' early retirement policy. These early retired employees are entitled to certain monthly benefits up to their statutory retirement age.

These obligations were provided for by the Group at the present value of the total expected benefit payments. Where the obligation does not fall due within twelve months, the obligation payable has been discounted using a pre-tax rate that reflects management's current market assessment of the time value of money and risk specific to the obligation (the discount rate was determined with reference to market yields at the reporting period end date on treasury bonds in the PRC).

41. 退休及其他長期僱員福利責任(續)

(ii) 養老金福利計劃 — 香港

本集團設有多項供香港全體僱員參與之定額供款退休計劃。該等計劃之資產與本集團資產分開管理，並由獨立管理之基金持有。供款額乃根據僱員基本薪金之特定百分比計算，而離職員工無權享有之任何沒收供款則用以減低本集團之供款。

(iii) 終止受僱福利

就於各自的收購日由業務賣方招聘的湖南華潤鯉魚江有限公司、瀋陽華潤熱電有限公司及湖南華潤煤業煤礦有限公司獲選定僱員（「收購前僱員」）而言，本集團向符合若干特定標準及自願接受裁減的收購前僱員提供提早退休計劃。有關安排須獲本集團管理層具體批准。本集團有責任向該等提早退休僱員（即於法定退休年齡前退休（工齡超過三十年或根據各實體早前制定的退休政策）支付終止受僱福利。提早退休僱員就直至彼等的法定退休年齡享有若干每月的福利。

該等責任由本集團按預計福利付款總額的現值計提。倘有關責任並無於十二個月內到期，應付責任採用除稅前利率貼現，該稅率反映管理層就貨幣時間價值及有關責任的特定風險進行的當前市場評估，貼現率參照中國國庫券於報告期末的市場收益率而釐定。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

41. RETIREMENT AND OTHER LONG-TERM EMPLOYEE BENEFITS OBLIGATIONS (CONTINUED)

(iv) Defined benefit plan

The Group sponsors a funded defined benefit plan for qualifying employees of its subsidiaries in the PRC. Under the plan, the employees are entitled to post-retirement yearly instalments. The plan in the PRC exposes the Group to actuarial risks such as interest rate risk, longevity risk and salary risk.

The risk relating to benefits to be paid to the dependents of plan members (widow and orphan benefits) is re-insured by an external insurance company.

No other post-retirement benefits are provided to these employees.

The most recent valuation of the present value of the defined benefit obligation was carried out on 30 January 2026 for the balance as at 31 December 2025 by Fred Liang, Ernst & Young (China) Advisory Limited. The present value of the defined benefit obligation, and the related current service cost and past service cost, were measured using the Projected Unit Credit Actuarial Cost Method.

41. 退休及其他長期僱員福利責任(續)

(iv) 設定受益計劃

本集團為其中國附屬公司的符合資格僱員提供一項獲撥資的設定受益計劃。根據該計劃，僱員享有退休後按年分期支付款項。本集團於中國的計劃使其面臨精算風險，如利率風險、長壽風險及薪金風險。

有關向計劃成員家屬(遺孀及孤兒福利)支付福利的風險由外部保險公司重新擔保。

並無向該等僱員提供其他退休後福利。

於2025年12月31日的設定受益責任現值的最近期估值乃由Ernst & Young (China) Advisory Limited的Fred Liang於2026年1月30日作出。設定受益責任現值、相關現時服務成本及過往服務成本乃採用預計單位信貸精算成本法計算。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

41. RETIREMENT AND OTHER LONG-TERM EMPLOYEE BENEFITS OBLIGATIONS (CONTINUED)

(iv) Defined benefit plan (Continued)

The principal assumptions used for the purposes of the actuarial valuations were as follows:

		Valuation at 於以下年份的估值	
		2025 2025年	2024 2024年
Discount rate	貼現率	2.05%	1.85%
Annual increase rate of transitional pension benefit	過渡性養老金福利年增長率	5%	5%
Annual increase rate of supplemental medical benefits	補充醫療福利年增長率	6%	6%

Mortality rates are one of the actuarial assumptions. Current and previous year mortality rates are taken from China Life Insurance Mortality Table (2010–2013) – CL5/CL6.

Amounts recognised in profit or loss in respect of the defined benefit plan are as follows:

		Valuation at 於以下年份的估值	
		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Service cost:	服務成本：		
Current service cost	現時服務成本	605	–
Past service cost and gain from settlements	過往服務成本及結算收益	21,350	9,889
Net interest expense	利息開支淨額	11,139	15,223
Defined benefit cost recognised in profit or loss for the current period	本期間於損益確認的設定受益成本	33,094	25,112

41. 退休及其他長期僱員福利責任(續)

(iv) 設定受益計劃(續)

就精算估值所採用的主要假設如下：

死亡率乃精算假設之一。本年度及過往年度死亡率摘自中國人身保險業經驗生命表(2010年至2013年)–CL5/CL6。

就設定受益計劃於損益確認的金額如下：

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

41. RETIREMENT AND OTHER LONG-TERM EMPLOYEE BENEFITS OBLIGATIONS (CONTINUED)

(iv) Defined benefit plan (Continued)

There is no relevant defined benefit asset in the Group's defined benefit plan. The current service cost and the net interest expense for the year are included in the employee benefits expenses in profit or loss. The remeasurement of the net defined benefit liability is included in other comprehensive income.

Movements in the present value of the defined benefit obligations in the current year are as follows:

41. 退休及其他長期僱員福利責任(續)

(iv) 設定受益計劃(續)

本集團的設定受益計劃並無相關設定受益資產。年內的現時服務成本及利息開支淨額計入損益的僱員福利開支內。重新計量設定受益負債淨額計入其他全面收益。

本年度設定受益責任現值的變動情況如下：

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Opening defined benefit plan obligation	年初設定受益計劃責任	609,435	572,534
Benefits paid during the year	年內已支付福利	(28,893)	(27,025)
Defined benefit cost recognised in profit or loss	於損益確認的 設定受益成本	33,094	25,112
Defined benefit cost recognised in other comprehensive income	於其他全面收益確認的 設定受益成本	(36,385)	51,025
Exchange adjustments	匯兌調整	15,484	(12,211)
Closing defined benefit plan obligation	年末設定受益計劃責任	592,735	609,435



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

41. RETIREMENT AND OTHER LONG-TERM EMPLOYEE BENEFITS OBLIGATIONS (CONTINUED)

(iv) Defined benefit plan (Continued)

Defined Benefit Plan Obligation (“DBO”) sensitivity analysis on key assumptions:

41. 退休及其他長期僱員福利責任(續)

(iv) 設定受益計劃(續)

對關鍵假設的設定受益計劃責任(「設定收益責任」)敏感度分析：

		Change in DBO	
		設定受益責任變動	
		2025	2024
		2025年	2024年
		HK\$'000	HK\$'000
		千港元	千港元
0.25% Increase in discount rate	貼現率上升0.25%	(23,080)	(20,137)
0.25% decrease in discount rate	貼現率下降0.25%	24,319	21,281
China Life Insurance Mortality Table (2010–2013)	中國人壽保險業經驗生命表(2010年至2013年)		
— CL5/CL6 Up 1 Year	— CL5/CL6前推一年	(34,765)	(31,089)
China Life Insurance Mortality Table (2010–2013)	中國人壽保險業經驗生命表(2010年至2013年)		
— CL5/CL6 Down 1 Year	— CL5/CL6後移一年	35,764	32,158
1% increase in annual increase rate of transitional pension benefits	過渡性養老金福利年增長率上升1%	2,582	2,850
1% decrease in annual increase rate of transitional pension benefits	過渡性養老金福利年增長率下降1%	(2,193)	(2,405)
1% increase in annual increase rate of supplemental medical benefits	補充醫療福利年增長率上升1%	56,321	58,116
1% decrease in annual increase rate of supplemental medical benefits	補充醫療福利年增長率下降1%	(45,817)	(46,793)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

42. SHARE CAPITAL

42. 股本

		Number of shares 股份數目	Share capital 股本 HK\$'000 千港元
Ordinary shares, issued and fully paid:	普通股，已發行及繳足：		
At 1 January 2024	於2024年1月1日	4,810,443,740	22,316,710
Issue of shares (note)	發行股份(附註)	366,614,000	7,196,926
At 31 December 2024 and 2025	於2024年及2025年12月31日	5,177,057,740	29,513,636

Note: In order to finance the Group's capital commitment, the Company issued 367 million ordinary shares of HK\$7,196,926,000 (commission excluded), for consideration of approximately HK\$19.7 per share. The ordinary shares were issued on 30 October 2024 and 16 December 2024, respectively. The new shares rank pari passu with the existing shares in all respects. For details, please refer to the announcements of the Company dated 30 October 2024 and 16 December 2024, respectively.

附註：為撥付本集團的資本承擔，本公司發行367百萬股普通股，籌集所得款項(不包括佣金)7,196,926,000港元，每股作價約19.7港元。普通股分別於2024年10月30日及2024年年12月16日發行。新股份於各方面與現有股份享有同等權益。有關詳情，請參閱本公司日期分別為2024年10月30日及2024年12月16日的公告。

43. OTHER RESERVES

43. 其他儲備

Nature of the component in other reserves is set out as below:

其他儲備組成部分的性質載列如下：

- (a) General reserve comprises statutory surplus reserves, enterprise expansion funds and reserve funds of a subsidiary in the PRC. Pursuant to the provisions of their respective Articles of Association, certain of the Company's subsidiaries established in the PRC shall make appropriation from their profit after tax to the general reserves. The general reserves shall be used for making up losses and capitalisation into capital of the respective subsidiaries.
- (b) Special reserve of the Group represents the difference between the nominal amount of the share capital issued by the Company and the nominal amount of the share capital of the subsidiaries acquired pursuant to the group reorganisation for the purpose of the preparation of the listing of the Company's shares on the Stock Exchange.
- (a) 一般儲備包括位於中國附屬公司的法定盈餘儲備、企業發展基金及儲備基金。根據彼等各自組織章程細則的條文，本公司若干設於中國的附屬公司須將除稅後利潤分撥至一般儲備。一般儲備將用作抵償有關附屬公司的虧損及撥充資本。
- (b) 本集團的特別儲備指本公司已發行股本面值與根據為籌備本公司股份在聯交所上市而進行的集團重組購入的附屬公司股本面值之間的差額。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

43. OTHER RESERVES (CONTINUED)

(c) The movement of the capital reserve is as follows:

43. 其他儲備(續)

(c) 資本儲備的變動如下：

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Opening balance at 1 January	於1月1日年初結餘	1,561,537	1,055,615
Share of other comprehensive income of investments accounted for using the equity method	享有按權益法入賬的投資的其他全面收入的份額	19,677	9,891
Release to profit or loss in relation to disposal of subsidiaries	就出售附屬公司而撥回至損益	(1,098)	–
Fair value change on equity investments at FVTOCI, net of tax	以公允價值計量且變動計入其他全面收入的權益投資公允價值變動(稅後)	(80,784)	10,210
Remeasurement of defined benefit pension plan	重新計量設定退休受益計劃	25,595	(30,598)
Acquisition of additional interests in subsidiaries from non-controlling interests	向非控股權益收購附屬公司額外權益	(1,816)	–
Disposal of subsidiaries	出售附屬公司	7,036	(4,422)
Deemed disposal of joint ventures	視作出售合營企業	–	(14,330)
Share of other equity movement of investments accounted for using the equity method	享有按權益法入賬的投資的其他權益變動的份額	(33,042)	365,292
Appropriation in respect of power plant safety and production funds, net	發電廠安全生產資金撥款，淨額	126,434	169,879
Transaction costs attributable to issue of perpetual capital securities	發行永久資本證券應佔交易成本	(9,486)	–
Closing balance at 31 December	於12月31日的期末結餘	1,614,053	1,561,537

During the year ended 31 December 2025, HK\$126,434,000 (2024: HK\$169,879,000) was appropriated for expenditures in respect of qualified assets for improvement of the mining facilities and power plant, and enhancement of industrial safety measures, and, therefore, the corresponding amount was transferred from the retained earnings to capital reserve.

截至2025年12月31日止年度，金額126,434,000港元(2024年：169,879,000港元)已分配作改善採礦設施及發電廠，以及提升工業安全措施的合格資產有關的開支，因此相關款項隨後從保留利潤轉撥至資本儲備。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

44. PERPETUAL CAPITAL SECURITIES

In September 2022 and December 2022, CR Power Investment had issued three batches of perpetual corporate bonds amounting to RMB2,700,000,000 (equivalent to HK\$3,049,080,000), RMB3,000,000,000 (equivalent to HK\$3,407,757,000), RMB1,800,000,000 (equivalent to HK\$2,044,654,000). All these three batches of perpetual corporate bonds were redeemed entirely during the year ended 31 December 2025.

In August 2024, CR Power Investment issued perpetual medium-term notes ("Batch A") amounting to RMB2,000,000,000 (equivalent to HK\$2,185,280,000).

In April 2025, June 2025, July 2025 and August 2025, CR Power Investment issued four batches of perpetual medium-term notes amounting to RMB2,000,000,000 (equivalent to HK\$2,155,600,000) ("Batch B"), RMB2,000,000,000 (equivalent to HK\$2,187,500,000) ("Batch C"), RMB2,000,000,000 (equivalent to HK\$2,195,980,000) ("Batch D") and RMB2,000,000,000 (equivalent to HK\$2,195,680,000) ("Batch E").

Key terms and conditions relating to the above perpetual capital securities are as follows:

- The principal on the bonds and notes has no fixed term for repayment and CR Power Investment has the option to call. If CR Power Investment does not exercise the call option, the bonds and notes will survive;
- The bonds and notes offer no redemption option to the investors so that investors cannot require CR Power Investment to redeem their bonds and notes anytime;

44. 永久資本證券

於2022年9月及2022年12月，華潤電力投資發行三批次永續公司債券，金額分別為人民幣2,700,000,000元（相當於3,049,080,000港元）、人民幣3,000,000,000元（相當於3,407,757,000港元）及人民幣1,800,000,000元（相當於2,044,654,000港元）。該三批次永續公司債券已於截至2025年12月31日止年度全數贖回。

於2024年8月，華潤電力投資發行永續中期票據（「批次A」），金額為人民幣2,000,000,000元（相當於2,185,280,000港元）。

於2025年4月、2025年6月、2025年7月及2025年8月，華潤電力投資發行四批次永續中期票據，金額分別為人民幣2,000,000,000元（相當於2,155,600,000港元）（「批次B」）、人民幣2,000,000,000元（相當於2,187,500,000港元）（「批次C」）、人民幣2,000,000,000元（相當於2,195,980,000港元）（「批次D」）及人民幣2,000,000,000元（相當於2,195,680,000港元）（「批次E」）。

以上永久資本證券的相關發行條款如下：

- 票據本金無固定還款期限，華潤電力投資有權選擇贖回。倘華潤電力投資並無行使贖回選擇權，票據將存續；
- 該等票據並無向投資者提供贖回選擇權，故投資者不得要求華潤電力投資於任何時間贖回彼等的票據；



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

44. PERPETUAL CAPITAL SECURITIES

(CONTINUED)

- CR Power Investment has the option to defer interest payment, except in the event of mandatory interest payments (only applicable for the Batch A notes), so that at each interest payment date, CR Power Investment may choose to defer the interest payment to the next payment date for the current period as well as all interests and accreted interests already deferred according to the related terms, without any limitation with respect to the number of deferrals. Mandatory interest payment events are limited to dividend distributions to ordinary equity holders and reductions of registered capital;
- The priority over repayment of these bonds and notes is subordinated to CR Power Investment's general debts;
- For the perpetual corporate bonds, the bonds carried initial coupon rate (including initial spread) of 2.72% to 3.93%. If the issuer chose not to redeem the perpetual notes, the coupon rate would be adjusted to the current benchmark interest rate plus initial spread of 300 basis points every 2-3 years starting from the 3rd or 4th interest-bearing year.
- For the Batch A notes, the notes carry initial coupon rate (including initial spread) of 2.15%. If the issuer chooses not to redeem the perpetual notes, the coupon rate will be adjusted to the current benchmark interest rate plus initial spread and premium of 300 basis points from the beginning of the 6th interest-bearing year, and will remain unchanged from the 6th to 10th interest-bearing years. The coupon rate will be reset following the same mechanism for every 5-year interval until the issuer exercises the redemption right.

For the Batch B notes, the notes carry initial coupon rate (including initial spread) of 2.05%. If the issuer chooses not to redeem the notes, the coupon rate will be adjusted to the current benchmark interest rate plus initial spread and premium of 150 basis points from the beginning of the 4th interest-bearing year, and will remain unchanged from the 4th to 6th interest-bearing years. The coupon rate will be reset following the same mechanism for every 3-year interval until the issuer exercises the redemption right.

44. 永久資本證券(續)

- 華潤電力投資有權延期支付利息，除非發生強制付息事件（僅適用於批次A票據），於每個付息日，華潤電力投資可自行選擇將當期利息以及按照相關條款已經遞延的所有利息及其孳息推遲至下一個付息日支付，且不受任何遞延支付利息次數的限制；強制付息事件僅限於向普通股股東分紅及減少註冊資本的情況；
- 清償該等票據的順序位於華潤電力投資一般債務之後；
- 就永續公司債券而言，債券初始票息率（包括初始利差）為2.72%至3.93%。倘發行人選擇不贖回永續票據，則票息率將自第三或第四個計息年度起，每二至三年調整為當時基準利率加初始利差300個基點。
- 就批次A票據而言，票據的初始票面利率（包括初始利差）為2.15%。倘發行人選擇不贖回該票據，則票面利率將自第六個計息年度起調整為當期基準利率加初始利差及300個基點溢價，且於第六至第十個計息年度期間保持不變。此後每五年，票面利率將按相同機制重新設定，直至發行人行使贖回權為止。

就批次B票據而言，票據的初始票面利率（包括初始利差）為2.05%。倘發行人選擇不贖回該票據，則票面利率將自第四個計息年度起調整為當期基準利率加初始利差及150個基點溢價，且於第四至第六個計息年度期間保持不變。此後每三年，票面利率將按相同機制重新設定，直至發行人行使贖回權為止。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

44. PERPETUAL CAPITAL SECURITIES

(CONTINUED)

For Batch C notes, the notes carry initial coupon rate (including initial spread) of 2.04%. If the issuer chooses not to redeem the notes, the coupon rate will be adjusted to the current benchmark interest rate plus initial spread and premium of 150 basis points from the beginning of the 6th interest-bearing year, and will remain unchanged from the 6th to 10th interest-bearing years. The coupon rate will be reset following the same mechanism for every 5-year interval until the issuer exercises the redemption right.

For Batch D notes, the notes carry initial coupon rate (including initial spread) of 1.97%. If the issuer chooses not to redeem the notes, the coupon rate will be adjusted to the current benchmark interest rate plus initial spread and premium of 150 basis points from the beginning of the 6th interest-bearing year, and will remain unchanged from the 6th to 10th interest-bearing years. The coupon rate will be reset following the same mechanism for every 5-year interval until the issuer exercises the redemption right.

For Batch E notes, the notes carry initial coupon rate (including initial spread) of 2.02%. If the issuer chooses not to redeem the notes, the coupon rate will be adjusted to the current benchmark interest rate plus initial spread and premium of 150 basis points from the beginning of the 4th interest-bearing year, and will remain unchanged from the 4th to 6th interest-bearing years. The coupon rate will be reset following the same mechanism for every 3-year interval until the issuer exercises the redemption right.

The perpetual capital securities issued by CR Power Investment are classified as equity instruments, and recognised under equity in the consolidated statement of financial position. During the year ended 31 December 2025, the Group paid interests on perpetual corporate bonds amounting HK\$268,263,000 (2024: HK\$327,701,000). As at 31 December 2025 and 2024, there were no interests on perpetual corporate bonds and perpetual medium-term notes that had been approved but not yet paid.

44. 永久資本證券 (續)

就批次C票據而言，票據的初始票面利率（包括初始利差）為2.04%。倘發行人選擇不贖回該票據，則票面利率將自第六個計息年度起調整為當期基準利率加初始利差及150個基點溢價，且於第六至第十個計息年度期間保持不變。此後每五年，票面利率將按相同機制重新設定，直至發行人行使贖回權為止。

就批次D票據而言，票據的初始票面利率（包括初始利差）為1.97%。倘發行人選擇不贖回該票據，則票面利率將自第六個計息年度起調整為當期基準利率加初始利差及150個基點溢價，且於第六至第十個計息年度期間保持不變。此後每五年，票面利率將按相同機制重新設定，直至發行人行使贖回權為止。

就批次E票據而言，票據的初始票面利率（包括初始利差）為2.02%。倘發行人選擇不贖回該票據，則票面利率將自第四個計息年度起調整為當期基準利率加初始利差及150個基點溢價，且於第四至第六個計息年度期間保持不變。此後每三年，票面利率將按相同機制重新設定，直至發行人行使贖回權為止。

華潤電力投資發行的永續資本證券分類為權益工具，並於合併財務狀況表內權益項下確認。截至2025年12月31日止年度，本集團支付永續公司債券利息268,263,000港元（2024年：327,701,000港元）。於2025年及2024年12月31日，概無已批准但尚未支付的永續公司債券及永續中期票據利息。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

45. ACQUISITION OF SUBSIDIARIES

For the year ended 31 December 2025

- (i) In September 2025, the Group acquired additional 50.65% equity interests in Run Chong Energy (Kelan) through injection of additional registered capital of RMB179,539,000, actual paid-up capital of RMB165,000,000 (equivalent to HK\$181,006,000) into this entity while other shareholders did not involve in this capital injection, resulting in 99.15% effective interest held by the Group in this entity. Upon completion of the acquisition, which was determined as the date after the additional capital had been injected and the Group obtained the control of board, all the members of which are nominated by the Group in this entity, Run Chong Energy (Kelan) became a subsidiary of the Group. The above transaction is accounted for as acquisition of assets and liabilities through acquisition of a subsidiary because Run Chong Energy (Kelan) participated in a renewable energy project which is under the early construction phase without significant progress, and no substantive processes or specialised workforce were obtained in the acquisition. Run Chong Energy (Kelan) will be engaged in renewable energy power generation, power station development, construction, and operation in the future.

Assets acquired and liabilities recognised at the date of acquisition are as follows:

		HK\$'000 千港元
Property, plant and equipment	物業、廠房及設備	63,883
Other receivables and prepayments	其他應收款項及預付款項	56,396
Cash and cash equivalents	現金及現金等價物	123
Other payables and accruals	其他應付款項及應計費用	(32,486)
Other long-term payables	其他長期應付款	(84,626)
		3,290
Capital injection by the Group	本集團注資	181,006
		184,296

Net cash inflow on acquisition:

		HK\$'000 千港元
Cash and cash equivalents acquired	收購所取得之現金及現金等值項目	123

45. 收購附屬公司

截至2025年12月31日止年度

- (i) 於2025年9月，本集團透過向潤重新能源(崑嵐)注入額外認繳資本人民幣179,539,000元，實繳資本為人民幣165,000,000元(相當於181,006,000港元)收購該實體額外50.65%股權，而其他股東並無參與此次注資，致使本集團於該實體持有99.15%實際權益。於收購完成(即額外資本注入及本集團取得該實體董事會控制權之日，其董事會全體成員均由本集團於該實體提名)後，潤重新能源(崑嵐)成為本集團之附屬公司。上述交易以收購附屬公司方式入賬為收購資產及負債，原因為潤重新能源(崑嵐)參與一個處於早期建設階段且並無重大進展的可再生能源項目，且於收購時並未取得實質性流程或專業勞動力。潤重新能源(崑嵐)未來將從事可再生能源發電、電站開發、建設及營運。

於收購日期之已收購資產及已確認負債如下：

收購產生之淨現金流入：

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

45. ACQUISITION OF SUBSIDIARIES

(CONTINUED)

For the year ended 31 December 2024

(ii) In March 2024, the Group acquired 34% interest in Resource J from an independent third party at a consideration of RMB10,934,000 (equivalent to HK\$12,048,000). Prior to the acquisition, the Group held 66% interest in Resources J and held as interest in a joint venture. Resources J was acquired with the objective of aligning with the Group's overall strategic objectives in the PRC following the decision made by the vendor who wishes to exit the PRC market as to align its investment strategy. The acquisition was accounted for as an acquisition of business using the acquisition method. The conditions in the share purchase agreement had been fulfilled and, thus, the transfer of equity interest was completed.

Consideration transferred:

		HK\$'000 千港元
Cash	現金	12,048

Assets acquired and liabilities recognised at the date of acquisition were as follows:

		HK\$'000 千港元
Property, plant and equipment	物業、廠房及設備	2,142,796
Right-of-use assets	使用權資產	425,836
Deferred tax assets, net	遞延稅資產淨額	16,996
Inventories	存貨	402,795
Trade receivables, other receivables and prepayments	應收賬款、其他應收款項及預付款項	718,529
Amount due from fellow subsidiaries	應收同系附屬公司款項	808,669
Cash and cash equivalents	現金及現金等價物	94,094
Trade payables, other payables and accruals	應付賬款、其他應付款項及應計費用	(401,841)
Tax liabilities	稅項負債	(59,417)
Borrowings	借貸	(1,519,548)
Lease liabilities	租賃負債	(1,258)
Total	總計	2,627,651

45. 收購附屬公司 (續)

截至2024年12月31日止年度

(ii) 於2024年3月，本集團自獨立第三方收購潤捷34%權益，代價為人民幣10,934,000元（相等於12,048,000港元）。於收購前，本集團持有潤捷66%權益，並將其入賬列作合營企業權益。由於賣方決定退出中國市場以調整其投資策略，收購潤捷之目的符合本集團在中國的整體戰略目標。該收購採用收購法入賬列作收購業務。購股協議的條件已獲達成，因此股權轉讓已完成。

已轉讓代價：

於收購日期之已收購資產及已確認負債如下：

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

45. ACQUISITION OF SUBSIDIARIES

(CONTINUED)

For the year ended 31 December 2024 (Continued)

(ii) (Continued)

The fair value of trade and other receivables at the date of acquisition amounted to HK\$718,529,000. The gross contractual amounts of those trade and other receivables acquired amounted to HK\$718,529,000 at the date of acquisition. The best estimate at acquisition date of the contractual cash flows not expected to be collected is nil.

Bargain purchase gain on acquisition:

		HK\$'000 千港元
Net assets acquired	已收購資產淨值	2,627,651
Less: consideration transferred	減：已轉讓代價	(12,048)
Less: fair value of the equity interests previously held by the Group	減：本集團先前所持股權的公允價值	(1,739,195)
Bargain purchase gain on acquisition of a subsidiary	收購附屬公司產生的議價收購收益	876,408

Bargain purchase gain amounting to HK\$876,408,000 on acquisition of Resources J, was recognised in profit or loss within other gains and losses line item in the consolidated statement of profit or loss. This gain arose primarily due to the independent third party, a non-PRC entity, being eager to exit its equity investment in the thermal power company due to changes in investment strategy and changes in national policy.

Net cash inflow on acquisition:

		HK\$'000 千港元
Cash and cash equivalents acquired	已收購現金及現金等價物	94,094
Less: Consideration paid in cash	減：以現金支付的代價	(12,048)
		82,046

45. 收購附屬公司 (續)

截至2024年12月31日止年度 (續)

(ii) (續)

應收賬款及其他應收款項於收購日期的公允價值為718,529,000港元。於收購日期，該等已收購應收賬款及其他應收款項的合約總額為718,529,000港元。於收購日期對預期無法收回合約現金流量的最佳估計為零。

收購產生的議價收購收益：

收購潤捷產生的議價收購收益876,408,000港元已於合併損益表內「其他損益」項目內的損益確認。該收益主要由於獨立第三方(非中國實體)因投資策略改變及國家政策改變而急於退出其於該火電公司的股權投資。

收購產生的現金流入淨額：

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

45. ACQUISITION OF SUBSIDIARIES

(CONTINUED)

For the year ended 31 December 2024 (Continued)

(ii) (Continued)

Impact of acquisition on the results of the Group

Included in the profit for the year 2024, profit amounting of HK\$181,917,000 was attributable to the business operation from Resource J. Revenue for the year 2024 included HK\$2,497,876,000 which was generated from Resource J.

Had the acquisition of Resource J been completed on 1 January 2024, revenue for the year 2024 of the Group would have been HK\$105,867,947,000 and profit for the year 2024 of the Group would have been HK\$16,007,021,000. The pro-forma information is for illustrative purposes only and is not necessarily an indication of revenue and results of operations of the Group that actually would have been achieved had the acquisition been completed on 1 January 2024, nor is it intended to be a projection of future results.

In determining the 'pro-forma' revenue and profit of the Group had Resource J been acquired at the beginning of the prior year, the directors of the Company calculated depreciation of property, plant and equipment based on the recognised amounts of property, plant and equipment and right-of-use assets at the date of the acquisition.

45. 收購附屬公司 (續)

截至2024年12月31日止年度 (續)

(ii) (續)

收購對本集團業績的影響

於2024年年度溢利中，來自潤捷業務營運之溢利為181,917,000港元。2024年年度收益包括潤捷產生之2,497,876,000港元。

倘收購潤捷於2024年1月1日完成，本集團2024年的收益將為105,867,947,000港元，及本集團2024年利潤將為16,007,021,000港元。備考資料僅供說明用途且並不代表本集團的收益及營運業績在有關收購於2024年1月1日已完成的情況下將實際獲得者，亦無意預測未來業績。

於去年年初收購潤捷的情況下，於釐定本集團的「備考」收益及利潤時，本公司董事根據物業、廠房及設備以及使用權資產於收購日期確認的金額計算物業、廠房及設備的折舊。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

45. ACQUISITION OF SUBSIDIARIES

(CONTINUED)

For the year ended 31 December 2024 (Continued)

(iii) In November 2024, the shareholders' meeting of Gansu Jiugang, a joint venture in which the Group held a 60% equity interest, approved amendments to the company's articles of association. The amendments shifted decision-making for key activities from requiring unanimous agreement between the Group and minority shareholders to granting the Group sole authority. Pursuant to the amendments, the Group obtained effective control over Gansu Jiugang, and Gansu Jiugang subsequently became a subsidiary of the Company. The acquisition of Gansu Jiugang was primarily aimed at expanding the scale of the Group's renewable energy business.

The business combination had been achieved without the transfer of consideration and was accounted for using the acquisition method. The Group had remeasured its equity interest in Gansu Jiugang previously held as interest in a joint venture to fair value at the acquisition date and the resulting loss was recognised in profit or loss (note 8).

45. 收購附屬公司 (續)

截至2024年12月31日止年度 (續)

(iii) 於2024年11月，甘肅酒鋼（本集團持有60%股權的合營企業）的股東大會批准修訂公司組織章程細則。該等修訂將關鍵活動的決策權由本集團與少數股東一致同意轉為賦予本集團唯一權力。根據該等修訂，本集團取得甘肅酒鋼的實際控制權，而甘肅酒鋼隨後成為本公司的附屬公司。收購甘肅酒鋼乃主要為擴大本集團可再生能源業務的規模。

業務合併並無轉讓代價，並已根據收購法入賬。本集團已將其於先前作為合營企業權益持有的甘肅酒鋼股權重新計量為於收購日期的公允價值，由此產生的虧損於損益確認（附註8）。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

45. ACQUISITION OF SUBSIDIARIES

(CONTINUED)

For the year ended 31 December 2024 (Continued)

(iii) (Continued)

Deemed consideration:

	HK\$'000 千港元
Deemed consideration (fair value of previously held equity interest in Gansu Jiugang)	190,814

Assets acquired and liabilities recognised at the date of acquisition were as follows:

Assets and liabilities disclosed on the provisional basis at the date of acquisition were as follows and subsequent finalised with no adjustments identified from the provisional amounts.

45. 收購附屬公司 (續)

截至2024年12月31日止年度 (續)

(iii) (續)

視作代價：

於收購日期的已收購資產及已確認負債如下：

於收購日期臨時披露的資產及負債如下，期後已完成估值，並無發現與臨時金額存在任何調整。

	HK\$'000 千港元
Property, plant and equipment	614,488
Right-of-use assets	52,045
Contractual rights	70,792
Deferred tax asset, net	10,551
Inventories	199
Trade receivables, other receivables and prepayments	82,164
Borrowings	(480,317)
Trade payables, other payables and accruals	(74,432)
Total	275,490

The fair value of trade and other receivables and prepayments at the date of acquisition amounted to HK\$82,164,000, also representing the gross contractual amounts at the date of acquisition. The best estimate at acquisition date of the contractual cash flows not expected to be collected was nil.

應收賬款、其他應收款項及預付款項於收購日期的公允價值為82,164,000港元，該金額亦為於收購日期的合約總額。於收購日期對預期無法收回合約現金流量的最佳估計為零。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

45. ACQUISITION OF SUBSIDIARIES

(CONTINUED)

For the year ended 31 December 2024 (Continued)

(iii) (Continued)

Goodwill arising on acquisition on the provisional basis:

		HK\$'000 千港元
Deemed consideration transferred	視作已轉讓代價	190,814
Plus: non-controlling interests	加：非控股權益	110,196
Less: fair value of net assets acquired	減：已收購資產淨值公允價值	(275,490)
Goodwill arising on acquisition	收購產生的商譽	25,520

The non-controlling interests in Gansu Jiugang recognised at the acquisition date were measured by reference to the proportionate share of fair value of recognised amounts of net assets of Gansu Jiugang and amount to HK\$110,196,000.

Goodwill arose on the acquisition of Gansu Jiugang because of its unique geographical location, which offered excellent solar resources, and synergistic effects generated with the Group. These advantages were not recognised separately from goodwill because these did not meet the recognition criteria for identifiable intangible assets.

Goodwill arising on this acquisition was not expected to be deductible for tax purposes.

45. 收購附屬公司 (續)

截至2024年12月31日止年度 (續)

(iii) (續)

收購臨時產生的商譽：

於收購日期確認的甘肅酒鋼非控股權益乃參考甘肅酒鋼資產淨值已確認金額之公允價值的比例份額計量，金額為110,196,000港元。

由於甘肅酒鋼的獨特地理位置帶來優良的太陽能資源，並與本集團產生協同效應，故收購甘肅酒鋼產生商譽。由於該等優勢不符合可識別無形資產的確認條件，因此並無與商譽分開確認。

本次收購產生之商譽預計不可用作稅項扣減。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

45. ACQUISITION OF SUBSIDIARIES

(CONTINUED)

For the year ended 31 December 2024 (Continued)

(iii) (Continued)

Impact of acquisition on the results of the Group

Included in the profit for the year 2024, profit amounting HK\$1,477,000 was attributable to the business operation from Gansu Jiugang. Revenue for the year 2024 included HK\$10,914,000 which was generated from Gansu Jiugang.

Had the acquisition of Gansu Jiugang been completed on 1 January 2024, revenue for the year 2024 of the Group would have been HK\$105,379,004,000 and profit for the year 2024 of the Group would have been HK\$15,992,447,000. The pro-forma information is for illustrative purposes only and is not necessarily an indication of revenue and results of operations of the Group that actually would have been achieved had the acquisition been completed on 1 January 2024, nor is it intended to be a projection of future results.

In determining the 'pro-forma' revenue and profit of the Group had Gansu Jiugang been acquired at the beginning of the prior year, the directors of the Company calculated depreciation of property, plant and equipment based on the recognised amounts of property, plant and equipment and right-of-use assets at the date of the acquisition.

45. 收購附屬公司 (續)

截至2024年12月31日止年度 (續)

(iii) (續)

收購對本集團業績的影響

計入2024年利潤之利潤1,477,000港元乃由甘肅酒鋼的業務營運貢獻。2024年的收益包括甘肅酒鋼產生的10,914,000港元。

倘收購甘肅酒鋼於2024年1月1日完成，本集團的2024年收益將為105,379,004,000港元，及本集團的2024年利潤將為15,992,447,000港元。備考資料僅供說明用途且並不代表本集團的收益及營運業績在有關收購於2024年1月1日已完成的情況下將實際獲得者，亦無意預測未來業績。

於去年年初收購甘肅酒鋼的情況下，於釐定本集團的「備考」收益及利潤時，本公司董事根據物業、廠房及設備於收購日期確認的金額計算物業、廠房及設備的折舊。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

46. DISPOSAL OF SUBSIDIARIES

For the year ended 31 December 2025

During the year ended 31 December 2025, certain subsidiaries of the Group were liquidated which are accounted for as disposals of interest in subsidiaries resulting in loss of control and the details are set out as follows:

- (i) On 19 December 2025, the People's Court of Xuzhou City of the PRC ("Xuzhou People's Court") accepted a creditor's application for a bankruptcy liquidation against China Resources Tianneng Xuzhou Coal Power Co., Ltd. ("CR Tianneng Xuzhou"). Subsequently, on 23 December 2025, the Xuzhou People's Court appointed a liquidation administrator to take over the control of CR Tianneng Xuzhou. Accordingly, the Group lost control over CR Tianneng Xuzhou, and CR Tianneng Xuzhou has ceased to be a subsidiary of the Group.
- (ii) On 26 December 2025, China Resources Power Logistics (Tianjin) Co., Ltd. ("CR Logistics Tianjin") filed a petition with the People's Court of Tianjin ("Tianjin People Court"), the PRC, for its voluntary liquidation, citing inability to pay debts as they fall due and insufficient assets to cover liabilities. On the same date, the Tianjin People Court appointed liquidation administrator to take over the control of CR Logistics Tianjin. As such, it is determined that the Group lost control over CR Logistics Tianjin and CR Logistics Tianjin ceased to be a subsidiary of the Group.
- (iii) On 19 November 2025, China Resources Power Singapore Holdings PTE Ltd. ("CRP Singapore") was ordered to be wound up and placed under the control of a liquidator. Pursuant to Singapore's Insolvency, Restructuring and Dissolution Act, upon appointment of the liquidator, all powers of the directors of CRP Singapore ceased. As such, it is determined that the Group lost control over CRP Singapore and CRP Singapore ceased to be a subsidiary of the Group.

46. 出售附屬公司

截至2025年12月31日止年度

截至2025年12月31日止年度，本集團若干附屬公司進行清算，該等清算因喪失控制權按處置於附屬公司權益入賬，詳情載列如下：

- (i) 於2025年12月19日，中國徐州市人民法院（「徐州人民法院」）受理債權人對華潤天能徐州煤電有限公司（「華潤天能徐州」）破產清算申請。及後於2025年12月23日，徐州人民法院委任清算管理人接管潤天能徐州的控制權。因此，本集團已失去對華潤天能徐州的控制權，華潤天能徐州不再為本集團的附屬公司。
- (ii) 於2025年12月26日，華潤電力物流(天津)有限公司（「華潤物流天津」）向中國天津市人民法院（「天津人民法院」）提交自願清算呈請，理由為無力償還到期債務及資產不足以抵償負債。同日，天津人民法院委任清算管理人接管華潤物流天津的控制權。因此，本集團確定其已失去對華潤物流天津的控制權，華潤物流天津不再為本集團的附屬公司。
- (iii) 於2025年11月19日，China Resources Power Singapore Holdings PTE Ltd.（「CRP Singapore」）被頒令清盤並交由清盤人接管。根據新加坡《破產、重組與解散法》，清盤人獲委任後，CRP Singapore所有董事的權力隨之終止。因此，本集團確定其已失去對CRP Singapore的控制權，CRP Singapore不再為本集團的附屬公司。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

46. DISPOSAL OF SUBSIDIARIES (CONTINUED)

For the year ended 31 December 2025 (Continued)

(iii) (continued)

46. 出售附屬公司 (續)

截至2025年12月31日止年度
(續)

(iii) (續)

		HK\$'000 千港元
Analysis of assets and liabilities over which control was lost:	失去控制權的資產及負債分析：	
Right-of-use assets	使用權資產	22,720
Trade and other receivables and prepayments	貿易及其他應收款項與預付款項	34,031
Amounts due from other related companies	應收其他關聯公司款項	3,485
Pledged and restricted bank deposits	已抵押及受限制銀行存款	6
Cash and cash equivalents	現金及現金等價物	79
Deferred tax liabilities	遞延稅項負債	(5,672)
Other long-term payables	其他長期應付款	(3,328)
Trade payables, other payables and accruals	應付賬款、其他應付款項及應計費用	(168,758)
Contract liabilities	合同負債	(590)
Amounts due to other group companies	應付其他集團公司款項	(1,193,247)
Tax liabilities	稅項負債	(8,279)
Net liabilities derecognised	終止確認之負債淨額	(1,319,553)
Gain on disposal of subsidiaries:	處置附屬公司之收益：	
Total consideration	總代價	—
Net liabilities derecognised	終止確認的負債淨額	1,319,553
Non-controlling interests derecognised	終止確認的非控股權益	1,412
Recognition of mining capacity quota and other assets in other group entities (note i)	於其他集團實體確認的採礦產能配額及其他資產 (附註 i)	117,461
Reclassification of cumulative translation reserve upon disposal to profit or loss	處置時將累計換算儲備重新分類至損益	115,304
Impairment loss on amount due from group companies under ECL model (note ii)	根據預期信貸虧損模型計算的應收集團公司款項減值虧損 (附註 ii)	(1,193,247)
Gain on disposal of subsidiaries	處置附屬公司收益	360,483
Net cash outflow arising on disposal:	處置產生的現金流出淨額：	
Cash received	已收現金	—
Less: bank balances and cash disposed of	減：已出售銀行結餘及現金	79
		(79)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

46. DISPOSAL OF SUBSIDIARIES (CONTINUED)

For the year ended 31 December 2025 (Continued)

(iii) (continued)

Notes:

- (i) Included in the balance there is an amount of HK\$108,266,000, being the mining capacity quota sold internally by CR Tianneng Xuzhou to another group company and previously eliminated in the consolidated statement of financial position. Upon the completion of the disposal of CR Tianneng Xuzhou, the previously unrealised amounts at the group consolidation level have been recognised in the consolidated statement of financial position.
- (ii) Given that CR Tianneng Xuzhou and CR Logistics Tianjin were in the process of liquidation and these entities did not have sufficient valuable assets to cover their debts, management of the Group considered that the amounts due from these two entities are unlikely to be recovered and, thus, a full impairment loss of RMB1,077,764,000 (equivalent to HK\$1,193,247,000) was recognised in profit or loss over these balances.

At the date of these consolidated financial statements have been authorised for issue, the liquidations are still in progress.

For the year ended 31 December 2024

During the year ended 31 December 2024, the non-controlling interest shareholder which held 49% interest of China Resources Wind Power (Hezhou) Co., Ltd. ("CRWP Hezhou") entered into an unproportionally capital injection agreement with the Group. Pursuant to the agreement and after the capital injection of the non-controlling shareholder, the Group's interests were diluted from 51% to 49% and, thus, the Group lost control over CRWP Hezhou and it became an associate of the Group. The disposal was completed on 22 March 2024, on which date the Group's control over CRWP Hezhou was lost.

46. 出售附屬公司(續)

截至2025年12月31日止年度
(續)

(iii) (續)

附註：

- (i) 該結餘中包括一筆金額為108,266,000港元的款項，此為華潤天能徐州向另一家集團公司內部出售的採礦產能配額，先前已於合併財務狀況表中抵銷。於華潤天能徐州處置完成後，先前於集團合併層面未實現的金額已在合併財務狀況表中確認。
- (ii) 鑒於華潤天能徐州及華潤物流天津正在進行清算，且該等實體並無足夠有價值資產以償付其債務，本集團管理層認為應收該兩家實體的款項不太可能收回，因此已就該等結餘在損益中確認全額減值損失人民幣1,077,764,000元（相當於1,193,247,000港元）。

於本合併財務報表獲授權刊發日期，有關清算仍在進行中。

截至2024年12月31日止年度

於截至2024年12月31日止年度，持有華潤風電(賀州)有限公司(「華潤賀州」)49%權益的非控股股東與本集團訂立非按比例注資協議。根據協議及於非控股股東注資後，本集團的權益由51%攤薄至49%，本集團因而失去對華潤賀州的控制權，且其成為本集團的聯營公司。出售事項已於2024年3月22日完成，本集團於該日失去對華潤賀州的控制權。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

46. DISPOSAL OF SUBSIDIARIES (CONTINUED)

For the year ended 31 December 2024 (Continued)

46. 出售附屬公司 (續)

截至2024年12月31日止年度
(續)

		22/03/2024 2024年 3月22日 HK\$'000 千港元
Analysis of assets and liabilities over which control was lost:	失去控制權的資產及負債分析：	
Property, plant and equipment	物業、廠房及設備	531,351
Long-term prepayments	長期預付款項	45,936
Right-of-use assets	使用權資產	511
Deferred tax assets	遞延稅項資產	45
Other receivables and prepayments	其他應收款項及預付款項	73,139
Amount due from other related party	應收其他關聯方款項	71,914
Cash and cash equivalents	現金及現金等價物	6
Inventories	存貨	4
Borrowings	借貸	(303,116)
Deferred tax liabilities	遞延稅項負債	(42)
Trade and other payables	應付賬款及其他應付款項	(152,795)
Lease liabilities	租賃負債	(531)
Net asset disposal of	出售資產淨值	266,422
Capital contribution	注資	11,571
Net asset after capital contribution	注資後資產淨值	277,993
Gain on disposal of a subsidiary:	出售附屬公司之收益：	
Fair value of retained interest	保留權益的公允價值	147,913
Net assets disposed of	出售資產淨額	(266,422)
Non-controlling interests	非控股權益	130,498
Reclassification of cumulative translation reserve upon disposal to profit or loss	於出售後將累計換算儲備重新分類至損益	(10,546)
Gain on disposal	出售收益	1,443

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

47. CAPITAL RISK MANAGEMENT

The Group's objectives in managing capital are to safeguard the Group's ability to continue as a going concern in order to provide returns for shareholders and benefits for other stakeholders and to maintain an optimal capital structure in order to reduce the cost of capital.

In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debt.

The Group monitors its capital based on gearing ratio. This ratio is calculated as net debt divided by total equity. Net debt is calculated as total borrowings and loans from related companies less cash and cash equivalents and pledged and restricted bank deposits.

The gearing ratios at 31 December 2025 and 2024 are as follows:

47. 資本風險管理

本集團資本管理旨在保障本集團的持續經營能力，以向股東提供回報及向其他利益相關者提供裨益，維持優化的資本結構，以降低資本成本。

為維持或調整資本結構，本集團或會調整派付予股東的股息金額、返還資本予股東、發行新股或出售資產以減少債務。

本集團根據資本負債比率監察其資本。該比率按債務淨額除以總權益計算。債務淨額按借貸總額及來自關聯公司的貸款減現金及現金等價物與已抵押及受限制銀行存款計算。

於2025年及2024年12月31日的資本負債比率如下：

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Total borrowings (note 38)	借貸總額 (附註38)	208,119,060	190,366,783
Add: Loan from an intermediate holding company (note 37)	加：來自一間中間控股公司的貸款 (附註37)	5,388,471	–
Less: Cash and cash equivalents (note 32)	減：現金及現金等價物 (附註32)	(11,674,566)	(5,834,307)
Less: Pledged and restricted bank deposits (note 31)	減：已抵押及受限制銀行存款 (附註31)	(359,755)	(297,510)
Net debt	債務淨額	201,473,210	184,234,966
Total equity	總權益	133,639,556	119,952,039
Gearing ratio	資本負債比率	151%	154%

The directors of the Company consider the Group's gearing ratio has been maintained at a comfortable level.

本公司董事認為，本集團的資本負債比率維持於合理水平。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

47. CAPITAL RISK MANAGEMENT

(CONTINUED)

Loan covenants

Under the terms of the major borrowing facilities, the Group is required to comply with the following financial covenant:

- The consolidated tangible net asset shall not be less than RMB50 billion.

The Group has complied with the above covenant throughout the reporting period.

47. 資本風險管理 (續)

貸款契諾

根據主要借貸融資條款，本集團須遵守以下財務契諾：

- 合併有形資產淨值不得低於人民幣500億元。

本集團於整個報告期間內一直遵守上述契諾。

48. FINANCIAL INSTRUMENTS

48a. Categories of financial instruments

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Financial assets	金融資產		
Financial assets at amortised cost	按攤銷成本計量的金融資產	52,399,756	45,604,051
Financial assets at FVTOCI	以公允價值計量且變動計入其他全面收入的金融資產	840,909	989,432
Financial liabilities	金融負債		
Financial liabilities at amortised cost	按攤銷成本計量的金融負債	260,071,273	228,317,675

48. 金融工具

48a. 金融工具類別

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

48. FINANCIAL INSTRUMENTS (CONTINUED)

48b. Financial risk management objectives and policies

The Group's activities expose it to a variety of financial risks: market risk (including foreign exchange risk, interest rate risk), credit risk and liquidity risk. The Group's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the Group's financial performance.

Risk management is carried out by the Group's central treasury department under policies approved by the board of directors. The department identifies, evaluates and hedges financial risks in close co-operation with the Group's operating units.

Market risk

(i) Foreign exchange risk

The majority of the Group's operations are in the PRC and transactions are mainly denominated in RMB which is the functional currency of the respective group entities. Foreign exchange risk mainly arises from certain cash and cash equivalents and borrowings which are denominated in HK\$. During the year ended 31 December 2024, the Company and some subsidiaries change their functional currency from HK\$ to RMB, in which the foreign exchange risk arises from balances denominated in HK\$ and GBP. During the years ended 31 December 2025 and 2024, the Group did not enter into any forward exchange contracts or currency swap contracts.

RMB is not a freely convertible currency. Future exchange rates of RMB could vary significantly from the current or historical exchange rates as a result of controls that could be imposed by the Chinese government. The exchange rates may also be affected by economic developments, political changes and supply and demand.

48. 金融工具(續)

48b. 金融風險管理目標及政策

本集團業務面對多項金融風險：市場風險（包括外匯風險、利率風險）、信貸風險及流動資金風險。本集團整體風險管理計劃集中於金融市場的不可預測性及設法盡量減少對本集團財務表現的潛在不利影響。

本集團的中央財務部根據董事會批准的政策進行風險管理。該部門與本集團業務單位緊密合作識別、評估及對沖金融風險。

市場風險

(i) 外匯風險

本集團大部分業務位於中國，而交易主要以人民幣（各集團實體的功能貨幣）列值。外匯風險主要源於若干以港元列值的現金及現金等價物及借貸。截至2024年12月31日止年度，本公司與部分附屬公司將其功能貨幣由港元改為人民幣，在此情況下，外匯風險產生自以港元及英鎊列值的結餘。截至2025年及2024年12月31日止年度，本集團並無訂立任何遠期外匯合約或貨幣掉期合約。

人民幣並非自由兌換貨幣。未來人民幣匯率可能因中國政府實施管制而與現行或過往的匯率有重大差異。匯率亦可能受經濟發展、政治變化及供求關係影響。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

48. FINANCIAL INSTRUMENTS (CONTINUED)

48b. Financial risk management objectives and policies (Continued)

Market risk (Continued)

(i) Foreign exchange risk (Continued)

In addition, given there are different functional currencies within the Group, there are still foreign exchange risk which arises from the transactions and balances within the Group even though they are eliminated. The carrying amounts of the foreign currencies denominated monetary assets and monetary liabilities before elimination at the reporting date are as follows:

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Assets	資產		
US\$	美元	321	7,409
HK\$	港元	31,680	169,724
GBP	英鎊	367,346	262,511
Liabilities	負債		
HK\$	港元	2,526	2,576,026
GBP	英鎊	105	97
Euro ("EUR")	歐元	9,837	9,202

The Group is primarily exposed to changes in HK\$/RMB and GBP/RMB exchange rates for both years. The sensitivity of profit or loss to changes in the exchange rates arises mainly from non-functional currency denominated financial instruments.

於兩個年度，本集團主要面對港元兌人民幣及英鎊兌人民幣匯率變動的風險。損益對匯率變動的敏感度主要來自以非功能性貨幣計值的金融工具。

48. 金融工具 (續)

48b. 金融風險管理目標及政策 (續)

市場風險 (續)

(i) 外匯風險 (續)

此外，鑒於本集團內存在不同的功能貨幣，故即使本集團內的交易及結餘被抵銷，仍存在其產生的外匯風險。於報告日期，抵銷前以外幣列值的貨幣資產及貨幣負債的賬面值如下：

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

48. FINANCIAL INSTRUMENTS (CONTINUED)

48b. Financial risk management objectives and policies (Continued)

Market risk (Continued)

(i) Foreign exchange risk (Continued)

		Impact on post tax profit		Impact on other components of equity	
		對除稅後利潤的影響		對其他權益組成部分的影響	
		2025	2024	2025	2024
		2025年	2024年	2025年	2024年
		HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元
HK\$/RMB exchange rate	港幣兌人民幣匯率				
— increase by 10%	— 上升10%	2,211	(179,917)	—	—
— decrease by 10%	— 下跌10%	(2,211)	179,917	—	—
GBP/RMB exchange rate	英鎊兌人民幣匯率				
— increase by 10%	— 上升10%	27,543	19,681	—	—
— decrease by 10%	— 下跌10%	(27,543)	(19,681)	—	—

The Group's exposure to other foreign exchange movements is not material. This sensitivity has been determined assuming that the change in foreign exchange rates had occurred at the consolidated statement of financial position date.

本集團對其他匯率變動所面對風險並不重大。有關敏感度乃假設在合併財務狀況表日期出現匯率變動而釐定。

48. 金融工具 (續)

48b. 金融風險管理目標及政策 (續)

市場風險 (續)

(i) 外匯風險 (續)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

48. FINANCIAL INSTRUMENTS (CONTINUED)

48b. Financial risk management objectives and policies (Continued)

Market risk (Continued)

(ii) Interest rate risk

The Group is exposed to fair value interest rate risk in relation to pledged bank deposits (note 31), loans to an associate (note 22), loans to joint ventures (note 23), loans to a non-controlling shareholder (note 30), loan from CRH (note 37), borrowings issued at fixed rates (note 38) and lease liabilities (note 39). The Group is also exposed to cash flow interest rate risk in relation to variable-rate cash and cash equivalents (note 32), variable-rate bank borrowings (note 38). The Group's cash flow interest rate risk is mainly concentrated on the fluctuation of interest rates on bank balances and HIBOR arising from the Group's HK\$ denominated borrowings. The Group aims at keeping borrowings at variable rates. The Group manages its interest rate exposures by assessing the potential impact arising from any interest rate movements based on interest rate level and outlook. The management will review the proportion of borrowings in fixed and floating rates and ensure they are within reasonable range.

As at 31 December 2025, except for HK\$195,555,238,000 (2024: HK\$146,396,918,000) of bank borrowings whose interests were charged at floating rates, interests on all remaining bank borrowings and loans from related companies were charged at fixed rates.

48. 金融工具 (續)

48b. 金融風險管理目標及政策 (續)

市場風險 (續)

(ii) 利率風險

本集團面對與已抵押銀行存款 (附註31)、向聯營公司貸款 (附註22)、向合營企業貸款 (附註23)、向非控股股東貸款 (附註30)、來自華潤 (集團) 的貸款 (附註37)、定息借貸 (附註38) 及租賃負債 (附註39) 有關的公允價值利率風險。本集團亦面對與浮息現金及現金等價物 (附註32)、浮息銀行借貸 (附註38) 有關的現金流量利率風險。本集團的現金流量利率風險主要集中於銀行結餘的利率波動及本集團港元計值借貸產生的香港銀行同業拆息。本集團的目標是保持浮息借貸。本集團根據利率水平及前景評估任何利率變動所產生的潛在影響，以管理其利率風險。管理層將檢討定息及浮息借貸比例，並確保其在合理範圍內。

於2025年12月31日，除按浮動利率計息的銀行借貸195,555,238,000港元 (2024年：146,396,918,000港元) 外，所有餘下銀行借貸及來自關聯公司的貸款均按固定利率計息。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

48. FINANCIAL INSTRUMENTS (CONTINUED)

48b. Financial risk management objectives and policies (Continued)

Market risk (Continued)

(ii) Interest rate risk (Continued)

The sensitivity analysis below has been determined based on the exposure to interest rates for borrowings at floating rates which are not hedged with hedging instruments. The analysis is prepared by assuming the financial instruments outstanding at the end of the period were outstanding for the whole year. Cash and cash equivalents are excluded from sensitivity analysis as the management considers that the exposure of cash flow interest rate risk arising from variable-rate cash and cash equivalents is insignificant.

As at 31 December 2025, if interest rates on borrowings, which carried variable-rate, at that date had been 10 basis point higher/lower with all other variables held constant, post-tax profit for the year or net assets as at 31 December 2025 would have been decreased/increased by approximately HK\$146,666,000 (2024: HK\$109,798,000).

48. 金融工具 (續)

48b. 金融風險管理目標及政策 (續)

市場風險 (續)

(ii) 利率風險 (續)

以下敏感度分析乃按浮息借貸 (並無以對沖工具作對沖) 的利率風險釐定。編製該項分析時乃假設於期末尚未償還的金融工具於全年內仍未償還。管理層認為來自浮息現金及現金等價物的現金流量利率風險並不重大，故敏感度分析不包括現金及現金等價物。

於2025年12月31日，倘於該日的浮息借貸利率上升/下降10個基點，而其他所有變量維持不變，年內稅後利潤或截至2025年12月31日的淨資產將減少/增加約146,666,000港元 (2024年：109,798,000港元)。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

48. FINANCIAL INSTRUMENTS (CONTINUED)

48b. Financial risk management objectives and policies (Continued)

Credit risk

The Group's credit risk is primarily attributable to bank deposits, trade and other receivables, loans to related companies and amounts due from related companies. The maximum exposure to credit risk in the event of the counterparties' failure to perform their obligations as at 31 December 2025 and 2024 in relation to each class of recognised financial assets is the carrying amount of those assets as stated in the consolidated statement of financial position.

(i) Risk management

Credit risk for the Group is concentrated on a limited number of power grid companies, associates and joint ventures. However, management of the Group, having considered the financial background and good creditability of the power grid and related companies, and operating prospects of associates and joint ventures, believes that there is no significant credit risk.

Bank deposits are mainly placed with state-owned financial institutions and reputable banks which are all high-credit-quality financial institutions.

No financial guarantee was provided by the Group to any entities as at 31 December 2025 and 2024.

48. 金融工具 (續)

48b. 金融風險管理目標及政策 (續)

信貸風險

本集團的信貸風險主要來自銀行存款、應收賬款及其他應收款項、向關聯公司貸款及應收關聯公司款項。倘交易對手未能於2025年及2024年12月31日履行彼等的責任，則與各類已確認金融資產有關的最大信貸風險為合併財務狀況表所列該等資產的賬面值。

(i) 風險管理

本集團的信貸風險集中於少數電網公司、聯營企業及合營企業。然而，經考慮電網及關聯公司的財務背景及良好的公信力和聯營企業及合營企業的經營前景後，本集團管理層認為並無重大信貸風險。

銀行存款主要存置於國有金融機構及信譽良好的銀行，有關銀行均為高信貸質素的金融機構。

於2025年及2024年12月31日，本集團並無對任何實體提供財務擔保。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

48. FINANCIAL INSTRUMENTS (CONTINUED)

48b. Financial risk management objectives and policies (Continued)

Credit risk (Continued)

(ii) Impairment of financial assets

The Group's three types of financial assets that are subject to the ECL model are as follow:

		Gross carrying amount 賬面總值	
		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Trade receivables	應收賬款	34,158,567	34,638,344
Other receivables (including long-term loans receivable, refundable deposit for acquisition of mining rights, refundable deposit for acquisition of renewable energy projects, dividends receivable and others)	其他應收款項(包括長期應收貸款、收購採礦權的可退回按金、收購可再生能源項目的可退回按金、應收股息及其他)	5,786,800	4,408,320
Loans to/amounts due from related companies (including associates, joint ventures, non-controlling shareholders and other related companies)	向關聯方(包括聯營企業、合營企業、非控股股東及其他關聯方)貸款/應收關聯方款項	1,034,846	1,089,312

While cash and cash equivalents are also subject to the impairment requirements of HKFRS 9, the identified impairment loss was immaterial.

現金及現金等價物亦須遵守香港財務報告準則第9號的減值規定，惟已識別減值虧損並不重大。

48. 金融工具(續)

48b. 金融風險管理目標及政策(續)

信貸風險(續)

(ii) 金融資產減值

本集團有三類金融資產，乃受限於預期信貸虧損模式如下：

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

48. FINANCIAL INSTRUMENTS (CONTINUED)

48b. Financial risk management objectives and policies (Continued)

Credit risk (Continued)

(ii) Impairment of financial assets (Continued)

Trade receivables

The Group applies the HKFRS 9 simplified approach to measure expected credit losses which uses a lifetime expected loss allowance for all trade receivables from initial recognition. The Group performs impairment assessment under ECL model on trade receivables balances.

For trade receivables in relation to sales of electricity, the debtors are local grid companies and the management considered the impairment allowance on the trade receivables generated from sales of electricity is insignificant to the Group.

During the year ended 31 December 2025, the reversal of allowance for the trade receivables in relation to the tariff premium for the renewable energy plants is HK\$15,269,000 (2024: loss allowance of HK\$40,169,000) based on the assessment of ECL from the management.

The Group assesses the impairment for its customers in relation to its heat supply individually by considering the debtors' historical default rates and forward-looking information that is reasonable, supportable and available without undue costs or effort. As at 31 December 2025 and 2024, the expected losses rate of these non-credit impaired customers in relation to the operation of heat supply is minimal, given there is no history of significant defaults from customers and insignificant impact from forward-looking estimations. The assessed ECL for non-credit impaired customers is insignificant to the Group.

48. 金融工具(續)

48b. 金融風險管理目標及政策(續)

信貸風險(續)

(ii) 金融資產減值(續)

應收賬款

本集團採用香港財務報告準則第9號簡化法計量預期信貸虧損，並就初步確認所有應收賬款使用全期預期減值準備。本集團根據預期信貸虧損模式就應收賬款結餘進行減值評估。

就與銷售電力有關的應收賬款而言，債務人為本地電網公司，管理層認為來自銷售電力的應收賬款減值對本集團並不重大。

截至2025年12月31日止年度，根據管理層對預期信貸虧損的評估，本集團就可再生能源電廠電價溢價計提的應收賬款準備撥回按相等於15,269,000港元(2024年：虧損撥備40,169,000港元)的金額計量。

本集團對供熱客戶進行個別減值評估，當中考慮到債務人的過往違約率及合理、可支持且在並無繁重成本或工作下可取得的前瞻性資料。於2025年及2024年12月31日，該等與供熱營運有關的無信貸減值客戶的預期虧損比率極微，因為有關客戶並無重大違約歷史，且前瞻性估計的影響並不重大。就無信貸減值客戶已評估的預期信貸虧損對本集團並不重大。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

48. FINANCIAL INSTRUMENTS (CONTINUED)

48b. Financial risk management objectives and policies (Continued)

Credit risk (Continued)

(ii) Impairment of financial assets (Continued)

Trade receivables (Continued)

Loss allowance of HK\$348,784,000 (2024: HK\$357,700,000) was provided on trade receivables which are not credit impaired and measured under lifetime ECL as at 31 December 2025.

Trade receivables are written off when there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include, amongst others, the failure of a debtor to make contractual payments.

Impairment losses on trade receivables are presented as net impairment losses within operating profit. Subsequent recoveries of amounts previously written off are credited against the same line item.

Other financial assets at amortised cost

Other financial assets at amortised cost include loans to/amounts due from related companies (including associates, joint ventures, a FVTOCI investee company, immediate holding company, fellow subsidiaries and non-controlling shareholders) and other receivables (excluding receivables from related companies).

48. 金融工具(續)

48b. 金融風險管理目標及政策(續)

信貸風險(續)

(ii) 金融資產減值(續)

應收賬款(續)

於2025年12月31日，已就未出現信貸減值並按全期預期信貸虧損計量的應收賬款應收款項的虧損準備348,784,000港元(2024年：357,700,000港元)。

應收賬款在沒有合理預期收回時予以撇銷。沒有合理預期收回的指標包括(其中包括)債務人未能支付合約款項。

應收賬款的減值虧損於經營利潤呈列為減值虧損淨額。其後收回先前的已撇銷的金額乃於同一項目入賬。

按攤銷成本計量的其他金融資產

按攤銷成本計量的其他金融資產包括向關聯方(包括聯營企業、合營企業、以公允價值計量且變動計入其他全面收入的被投資公司、直接控股公司、同系附屬公司及非控股股東)貸款/應收關聯方款項以及其他應收款項(不包括應收關聯方款項)。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

48. FINANCIAL INSTRUMENTS (CONTINUED)

48b. Financial risk management objectives and policies (Continued)

Credit risk (Continued)

(ii) Impairment of financial assets (Continued)

Other financial assets at amortised cost (Continued)

In determining the ECL for other receivables, the Group has made periodic individual assessment on the recoverability of other receivables, based on historical settlement records, past experience, and also forward-looking information, as appropriate, for example, the Group has considered the consistently low historical default rate in connection with payments, and concluded the credit risk inherent in the Group's outstanding other receivables other than those credit-impaired other receivable is insignificant.

In determining the ECL for loans to/amounts due from related companies, the Group has assessed the financial position of related companies as well as the economic outlook of the industry in which the related companies operate, and concluded that there has been no significant increase in credit risk since initial recognition. The ECL on loans to/amounts due from related companies is considered to be insignificant.

48. 金融工具(續)

48b. 金融風險管理目標及政策(續)

信貸風險(續)

(ii) 金融資產減值(續)

按攤銷成本計量的其他金融資產(續)

就釐定其他應收款項的預期信貸虧損時，本集團已按照歷史結算記錄、過往經驗及前瞻性資料(如適用)對其他應收款項的可收回性作定期個別評估，舉例而言，本集團考慮到款項一直維持低過往違約率，故認為除已信貸減值的其他應收款項外，本集團尚未償還的其他應收款項的信貸風險並不重大。

於釐定貸款予/應收關聯公司款項的預期信貸虧損時，本集團已評估關聯公司的財務狀況，以及該等關聯公司所處行業的經濟前景，並得出結論認為，自初始確認以來，信貸風險並無顯著增加。貸款予/應收關聯公司款項的預期信貸虧損並不重大。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

48. FINANCIAL INSTRUMENTS (CONTINUED)

48b. Financial risk management objectives and policies (Continued)

Credit risk (Continued)

(ii) Impairment of financial assets (Continued)

Other financial assets at amortised cost (Continued)

The loss allowance for credit-impaired other financial assets at amortised cost as at year end date reconciles to the opening loss allowance is as follows:

48. 金融工具(續)

48b. 金融風險管理目標及政策(續)

信貸風險(續)

(ii) 金融資產減值(續)

按攤銷成本計量的其他金融資產(續)

於年結日已信貸減值的按攤銷成本計量的其他金融資產虧損準備與期初虧損準備對賬如下：

		Loans to/ amounts due from related companies 貸款予/ 應收 關聯公司款項 HK\$'000 千港元	Other receivables 其他 應收款項 HK\$'000 千港元	Long-term other receivables 其他長期 應收款項 HK\$'000 千港元	Total 總計 HK\$'000 千港元
At 1 January 2024	於2024年1月1日	643,368	321,482	183,480	1,148,330
Increase in the allowance recognised in profit or loss during the year	年內於損益確認的撥備增加	78,068	23,038	-	101,106
Receivables written off during the year as uncollectible	年內撇銷不可收回的應收款項	-	(9,707)	-	(9,707)
Transfer out after disposal of subsidiaries	出售附屬公司後轉出	-	(28)	-	(28)
Exchange adjustments	匯兌調整	(13,876)	(13,589)	(3,926)	(31,391)
At 31 December 2024	於2024年12月31日	707,560	321,196	179,554	1,208,310
Increase in the allowance recognised in profit or loss during the year	年內於損益確認的撥備增加	115,836	4,352	34,660	154,848
Receivables written off during the year as uncollectible	年內撇銷不可收回的應收款項	-	(1,495)	-	(1,495)
Transfer out after disposal of a subsidiary	出售附屬公司後轉出	-	(65,609)	-	(65,609)
Exchange adjustments	匯兌調整	17,575	7,551	4,536	29,662
At 31 December 2025	於2025年12月31日	840,971	265,995	218,750	1,325,716

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

48. FINANCIAL INSTRUMENTS (CONTINUED)

48b. Financial risk management objectives and policies (Continued)

Credit risk (Continued)

(ii) Impairment of financial assets (Continued)

Net impairment losses on financial assets recognised in profit or loss

During the year, the following impairment losses were recognised in profit or loss in relation to impaired financial assets:

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Impairment losses on trade receivables	應收賬款減值損失	(4,813)	41,642
Impairment losses on loans to/ amounts due from other related companies	貸款予/應收其他關聯公司款項減值損失	115,836	78,068
Provision for impairment losses on other financial assets	其他金融資產減值損失撥備	39,012	23,038
Impairment losses on financial assets	金融資產減值損失	150,035	142,748

Liquidity risk

The Group operates a central treasury function at corporate level that surplus cash of operating entities within the Group is gathered in a pool. The cash balance is then advanced to entities within the Group with cash needs. The Group's policy is to regularly monitor current and expected liquidity requirements and its compliance with borrowing covenants, to ensure that it maintains sufficient reserves of cash and adequate committed lines of funding from major financial institutions in order to meet the liquidity requirements of the Group in both short and long terms.

48. 金融工具 (續)

48b. 金融風險管理目標及政策 (續)

信貸風險 (續)

(ii) 金融資產減值 (續)

於損益確認的金融資產減值損失淨額

年內，就已減值金融資產於損益確認以下減值損失：

流動資金風險

本集團在公司層面設有中央財務部，本集團內經營實體的盈餘現金集中於資金池。之後現金結餘墊付予有現金需求的本集團內實體。本集團政策為定期監察目前及預期的流動資金需求及借款契約的合規情況，以確保其維持足夠現金儲備及自主要金融機構獲得充裕承諾額度，以滿足本集團短期及長期的流動資金需求。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

48. FINANCIAL INSTRUMENTS (CONTINUED)

48b. Financial risk management objectives and policies (Continued)

Liquidity risk (Continued)

As stated in note 3.1, the Group had net current liabilities of HK\$56,590,359,000 (2024: HK\$39,368,706,000) and outstanding capital commitments of HK\$24,457,489,000 (2024: HK\$27,793,070,000) as at 31 December 2025 which exposed the Group to liquidity risk. In order to mitigate the liquidity risk, the Group had obtained sufficient short and long-term bank facilities at the end of the reporting period. In addition, the management will undertake close monitoring process to control the timing of the expected cash outflows associated with the construction of new power plants and the purchase of power generation equipment or other new investments. In this regard, the directors of the Company consider that the Group's liquidity risk has been significantly reduced, and they are satisfied that the Group will be able to meet its financial obligations in full as and when they fall due for the coming twelve months from 31 December 2025.

The following table details the Group's remaining contractual maturity for its non-derivative financial liabilities based on the agreed repayment terms. The table has been drawn up based on undiscounted cash flows of financial liabilities, computed on the earliest date when the Group would be required to settle them. The table includes both interest and principal cash flows. To the extent that interest are computed at floating rates, the undiscounted amount is derived from interest rate at the end of the reporting period.

48. 金融工具(續)

48b. 金融風險管理目標及政策(續)

流動資金風險(續)

如附註3.1所述，本集團的流動負債淨額為56,590,359,000港元(2024年：39,368,706,000港元)，尚未償還的資本承擔為24,457,489,000港元(2024年：27,793,070,000港元)，使本集團面臨流動資金風險。為減輕流動資金風險，本集團於報告期末已取得充足的短期及長期銀行信貸。此外，管理層會進行緊密監察，以控制建設新電廠及購買發電設備或其他新投資的相關預期現金流出的時間。就此而言，本公司董事認為，本集團的流動資金風險已大幅降低，且認為自2025年12月31日起計未來十二個月於財務責任到期時本集團能全面履行其財務責任。

下表詳列本集團根據協定償還條款總結的非衍生金融負債的剩餘合約年期。下表乃根據本集團的金融負債按須償還的最早日期計算的未折現現金流量編製。該表載列利息及本金現金流量。在利息按浮息計算的情況下，未折現金額產生自報告期末的利率。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

48. FINANCIAL INSTRUMENTS (CONTINUED)

48b. Financial risk management objectives and policies (Continued)

Liquidity risk (Continued)

		Weighted average interest rate	On demand	Less than 1 year	1-5 years	Over 5 years	Total undiscounted cash flows	Carrying amount
		加權平均利率	按要 求償還	少於一 年	一至五 年	五年以 上	未折現現 金流量總額	賬面 值
		%	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		%	千港元	千港元	千港元	千港元	千港元	千港元
At 31 December 2025	於2025年12月31日							
Non-derivative financial liabilities	非衍生金融負債							
Non-interest bearing	不計息	N/A 不適用	32,240,197	11,398,846	1,014,099	3,585,132	48,238,274	46,563,742
Fixed interest rate	固定利率	1.86	-	6,975,987	3,623,740	8,065,814	18,665,541	17,952,293
Variable interest rate	浮動利率	2.20	-	60,187,474	76,202,718	72,317,176	208,707,368	195,555,238
			32,240,197	78,562,307	80,840,557	83,968,122	275,611,183	260,071,273
Lease liabilities	租賃負債	2.96	-	428,851	1,157,591	4,478,646	6,065,088	4,723,729

		Weighted average interest rate	On demand	Less than 1 year	1-5 years	Over 5 years	Total undiscounted cash flows	Carrying amount
		加權平均利率	按要 求償還	少於一 年	一至五 年	五年以 上	未折現現 金流量總額	賬面 值
		%	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		%	千港元	千港元	千港元	千港元	千港元	千港元
At 31 December 2024	於2024年12月31日							
Non-derivative financial liabilities	非衍生金融負債							
Non-interest bearing	不計息	N/A 不適用	28,121,183	7,053,526	967,664	3,548,117	39,690,490	37,950,891
Fixed interest rate	固定利率	2.60	-	18,072,553	15,828,571	11,619,938	45,521,062	42,704,238
Variable interest rate	浮動利率	2.17	-	35,864,635	69,273,718	55,002,442	160,140,795	147,662,546
			28,121,183	60,990,714	86,069,953	70,170,497	245,352,347	228,317,675
Lease liabilities	租賃負債	3.24	-	457,461	1,054,459	3,363,038	4,874,958	3,789,609

As at 31 December 2025 and 2024, the Group did not have any derivative financial instruments.

於2025年及2024年12月31日，本集團並無任何衍生金融工具。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

48. FINANCIAL INSTRUMENTS (CONTINUED)

48c. Fair value estimation

The table below analyses financial instruments carried at fair value, by valuation method. The different levels have been defined as follows:

- Level 1 — Quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2 — Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices)
- Level 3 — Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs)

The following table presents the Group's financial assets and liabilities that are measured at fair value at 31 December 2025:

		Level 1 第一級 HK\$'000 千港元	Level 2 第二級 HK\$'000 千港元	Level 3 第三級 HK\$'000 千港元	Total 總計 HK\$'000 千港元
Asset	資產				
Financial assets at FVTOCI	以公允價值計量且變動計入其他全面收入的金融資產	-	-	840,909	840,909

48. 金融工具 (續)

48c. 公允價值估計

下表分析以估值法按公允價值列賬的金融工具。已確定的不同等級如下：

- 第一級 — 可識別資產或負債於活躍市場的報價 (未經調整)
- 第二級 — 根據直接 (即價格) 或間接 (即來自價格) 可觀察資產或負債的輸入數據 (第一級包括的報價除外)
- 第三級 — 並非根據可觀察市場資料釐定的資產或負債的輸入數據 (即不可觀察的輸入數據)

下表呈列本集團於2025年12月31日按公允價值計量的金融資產及負債：

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

48. FINANCIAL INSTRUMENTS (CONTINUED)

48c. Fair value estimation (Continued)

The following table presents the Group's financial assets and liabilities that are measured at fair value at 31 December 2024:

		Level 1	Level 2	Level 3	Total
		第一級	第二級	第三級	總計
		HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元
Asset	資產				
Financial assets at FVTOCI	以公允價值計量且變動計入其他全面收入的金融資產	-	-	989,432	989,432

There were no transfers among level 1, level 2 and level 3 during the year.

(a) Financial instruments in level 1 and level 2

As at 31 December 2025 and 2024, the Group held no such financial assets.

(b) Level 3 instruments

Level 3 instruments mainly included equity investments at FVTOCI in unlisted equity securities. As these investments are not traded in an active market, their fair values have been determined using direct comparison approach and cost approach.

48. 金融工具 (續)

48c. 公允價值估計 (續)

下表呈列本集團於2024年12月31日按公允價值計量的金融資產及負債：

於年內，第一級、第二級及第三級之間並無轉撥。

(a) 第一級及第二級金融工具

於2025年及2024年12月31日，本集團並無持有有關金融資產。

(b) 第三級工具

第三級工具主要包括非上市股本證券中以公允價值計量且變動計入其他全面收入的權益投資。由於該等投資並無於活躍市場買賣，其公允價值使用直接比較法及成本法釐定。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

48. FINANCIAL INSTRUMENTS (CONTINUED)

48c. Fair value estimation (Continued)

(b) Level 3 instruments (Continued)

The movement of level 3 instruments for the year ended 31 December 2025 is as follows:

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
At 1 January	於1月1日	989,432	986,479
Additions	添置	–	4,158
Exchange adjustments	匯兌調整	20,482	(21,921)
(Losses) gains recognised in other comprehensive income	於其他全面收入確認的(虧損)收益	(169,005)	20,716
At 31 December	於12月31日	840,909	989,432

Fair value of certain FVTOCI has been determined using estimated direct comparison approach with significant unobservable input including price-to-book ratio, which is 0.62 (2024: 0.80), and estimated exit price. Fair value of other FVTOCI have been determined using cost approach.

若干以公允價值計量且變動計入其他全面收入之公允價值乃使用估計直接比較法釐定，其重大不可觀察輸入數據包括市賬率為0.62（2024年：0.80）及預期退出價。其他以公允價值計量且變動計入其他全面收入之公允價值乃使用成本法釐定。

48. 金融工具(續)

48c. 公允價值估計(續)

(b) 第三級工具(續)

截至2025年12月31日止年度，第三級工具的變動如下：

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

49. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS

49a. Reconciliation of Liabilities Arising from Financing Activities

The table below details changes in the Group's liabilities arising from financing activities, including both cash and non-cash changes. Liabilities arising from financing activities are those for which cash flows were, or future cash flows will be, classified in the Group's consolidated statement of cash flows as cash flows from financing activities.

49. 合併現金流量表附註

49a. 融資活動產生的負債對賬

下表詳述本集團來自融資活動的負債變動，包括現金及非現金變動。融資活動所產生的負債乃為現金流量所致，或未來現金流量將於本集團合併現金流量表中分類為融資活動所得現金流量。

		Amounts									Total
		Borrowings (excluding Loan from an intermediate holding company)			interests payable and other payables			due to fellow subsidiaries and non-controlling shareholders			
		Amounts due to joint ventures	Amounts due to associates	Lease liabilities	Amounts due to associates	Amounts due to joint ventures	Amounts due to intermediate holding companies	Amounts due to non-controlling shareholders	Amounts due to non-controlling shareholders	Interests payable as presented	Dividend payable
		應付同系企業款項	應付聯營企業款項	租賃負債	應付同系企業款項	應付同系企業款項	應付同系企業款項	應付同系企業款項	應付同系企業款項	呈列為借貸之應付利息	應付股息
		HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000	HK\$'000
		千港元	千港元	千港元	千港元	千港元	千港元	千港元	千港元	千港元	千港元
As at 1 January 2024	於2024年1月1日	5,340,000	159,584,276	2,327,808	91,664	646,811	3,576,865	438,558	171,584	2,412,194	174,589,760
Cash flows	現金流量	(5,340,000)	33,371,670	(697,184)	1,061,724	802,886	(3,557,435)	(884,362)	(4,703,878)	(7,418,106)	12,635,315
Dividend declared	已宣派股息	-	-	-	-	-	-	748,611	-	5,012,482	5,761,093
Interest accrued	應計利息	-	-	37,213	-	-	-	-	4,936,627	-	4,973,840
Foreign exchange adjustments	匯兌調整	-	(3,920,168)	(66,964)	8,554	(33,001)	(7,443)	(31,055)	(210,651)	493	(4,260,235)
Other non-cash movements (note)	其他非現金變動(附註)	-	1,694,761	2,188,736	83,485	(817,563)	378,117	-	-	-	3,527,536
As at 31 December 2024	於2024年12月31日	-	190,730,539	3,789,609	1,245,427	599,133	390,104	271,752	193,682	7,063	197,227,309
Cash flows	現金流量	5,325,252	12,603,807	(551,167)	(97,313)	330,337	(399,044)	(1,025,737)	(4,477,915)	(5,422,871)	6,285,349
Dividend declared	已宣派股息	-	-	-	-	-	-	1,030,574	-	5,420,380	6,450,954
Interest accrued	應計利息	47,606	-	58,570	8,699	1,673	-	-	4,692,646	-	4,809,194
Foreign exchange adjustments	匯兌調整	15,613	4,808,781	102,303	7,223	25,311	7,414	2,671	(189,293)	54	4,780,077
Other non-cash movements (note)	其他非現金變動(附註)	-	-	1,324,414	180,824	(27,405)	422,239	(154,400)	-	-	1,745,672
As at 31 December 2025	於2025年12月31日	5,388,471	208,143,127	4,723,729	1,344,860	929,049	420,713	124,860	219,120	4,626	221,298,555

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

49. NOTES TO THE CONSOLIDATED STATEMENT OF CASH FLOWS

(CONTINUED)

49a. Reconciliation of Liabilities Arising from Financing Activities (Continued)

Note:

The other non-cash movements in borrowings primarily consist of the borrowings of subsidiaries acquired during the year as of the acquisition date and the borrowings of subsidiaries disposed of during the year as of the disposal date.

The other non-cash movements in lease liabilities primarily arises from the recognition of new leases entered into during the year, as well as modifications and reassessments of existing leases.

49b. Information of Supplier Finance Arrangements

Carrying amount of the financial liabilities that are subject to supplier finance arrangements:

49. 合併現金流量表附註 (續)

49a. 融資活動產生的負債對賬 (續)

附註：

借貸之其他非現金變動主要包括年內已收購附屬公司截至收購日期之借貸及年內已出售附屬公司截至出售日期之借貸。

租賃負債的其他非現金變動主要來自確認年內訂立的新租賃以及現有租賃的修訂及重新評估。

49b. 供應商融資安排資料

受供應商融資安排規限的金融負債賬面值：

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Presented as part of "Trade and other payables"	呈列為「應付及其他應付款項」的部分	7,116,973	3,339,419
— Of which suppliers have already received payment from the finance provider	— 其中供應商已自融資提供方收到的付款	7,116,973	3,339,419

		2025 2025年 Days 天數	2024 2024年 Days 天數
Range of payment due dates	付款到期日範圍		
— Liabilities that are part of supplier finance arrangements	— 屬於供應商融資安排一部分的負債	22–365	86–365
— Comparable trade payables that are not part of supplier finance arrangements	— 不屬於供應商融資安排的可比應付賬款	0–90	0–90

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

50. CAPITAL COMMITMENTS

Capital expenditure contracted but not yet provided for at the end of the reporting period is as follows:

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Capital expenditure in respect of the acquisition of	有關收購下列各項的資本開支		
— property, plant and equipment	— 物業、廠房及設備	24,455,368	27,600,167
— right-of-use assets	— 使用權資產	2,121	192,903
		24,457,489	27,793,070

50. 資本承擔

於報告期末已訂約但尚未產生的資本開支如下：

51. CONTINGENT LIABILITIES

In addition, there were certain pending litigations and claims against the Group as at 31 December 2025. After consulting the legal counsels, the directors of the Company are of the view that the likelihood of any further material financial impact to the Group is remote, therefore, no further provisions have been made in light of such litigations and claims.

51. 或然負債

此外，截至2025年12月31日，有針對本集團的若干未決訴訟及索償。於向法律顧問諮詢後，本公司董事認為本集團受到任何進一步重大財務影響的可能性不大，因此，並無進一步就該等訴訟及索償作出任何撥備。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

52. RELATED PARTY DISCLOSURES

(a) The Group entered into two trademark licence agreements dated 17 October 2003 with CRCL and CRH, respectively, under which the Group was granted irrevocable, royalty free and non-exclusive licences to use certain trademarks and the rights to sub-license the same to any member of the Group in consideration of a nominal amount of HK\$1 each.

(b) Key management compensation

Key management includes directors (executive and non-executive) and senior management. The compensation paid or payable to key management for employee services is shown below:

		2025	2024
		2025年	2024年
		HK\$'000	HK\$'000
		千港元	千港元
Salaries and other short-term employee benefits	薪金及其他短期僱員福利	24,819	45,143
Post-employment benefits	離職後福利	5,193	2,159
Total	總計	30,012	47,302

52. 關聯方披露

(a) 本集團於2003年10月17日分別與中國華潤及華潤(集團)訂立兩項商標許可協議，據此，本集團獲授不可撤回、免專利稅及非獨家許可使用若干商標，以及向本集團的任何成員公司分特許使用若干商標的權利，代價為名義金額每項1港元。

(b) 主要管理人員報酬

主要管理人員包括董事(執行及非執行)及高級管理層。就僱員服務已付或應付主要管理人員的報酬如下所示：

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

52. RELATED PARTY DISCLOSURES

(CONTINUED)

(c) Material related party transactions

In addition to those disclosed elsewhere in the consolidated financial statements, the following transactions were carried out with related companies during the year:

52. 關聯方披露 (續)

(c) 重大關聯方交易

除合併財務報表其他部分披露者外，於年內與關聯方進行了下列交易：

Name of related company 關聯公司名稱	Relationship 關係	Nature of transactions 交易性質	2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
CRH 華潤(集團)	Intermediate holding company 中間控股公司	Interest expense paid (note 9) 已付利息費用(附註9)	(47,606)	(103,290)
Certain subsidiaries of CRH 華潤(集團)的若干附屬公司	Fellow subsidiaries 同系附屬公司	Providing integrated energy services 提供綜合能源服務	66,667	39,011
		Consulting service income 諮詢服務收入	14,983	-
		Providing retail power agency services 提供零售電力代理服務	4,474	(3,009)
		Supply of direct power 直接供電	4,149	570
		Heat supply income 供熱收入	906	50
		Other Income 其他收入	381	2,610
		Land abandonment management services 土地擱荒治理服務	(119,773)	(83,122)
		Purchase of fuel 購買燃料	(99,909)	(33,023)
		Software maintenance expense paid 已付軟件維護開支	(81,642)	(60,744)
		Purchase of material 購買材料	(40,102)	(26,550)
		Purchase of consumables 購買消耗品	(16,906)	(26,041)
		Trademark fee 商標費	(13,077)	(8,887)
		Professional fee 專業費用	(6,848)	(900)
		Waste disposal expenses 廢物處理費用	(6,130)	(10,312)
		Management fee 管理費	(3,842)	(7,417)
		Rental expense 租金費用	(1,063)	(4,702)
		Insurance expense 保險開支	(463)	(335)
		Sludge treatment expenses 污泥處理費用	(3,904)	-
		Other expenses 其他開支	(3,522)	(928)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

52. RELATED PARTY DISCLOSURES

(CONTINUED)

(c) Material related party transactions (Continued)

52. 關聯方披露 (續)

(c) 重大關聯方交易 (續)

Name of related company 關聯公司名稱	Relationship 關係	Nature of transactions 交易性質	2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Certain subsidiaries and joint ventures of China Resources Building Materials Technology Holdings Limited (Former Name: China Resources Cement Holdings Limited) 華潤建材科技控股有限公司 (前稱：華潤水泥控股有限公司) 的若干附屬公司和合營企業	Fellow subsidiaries 同系附屬公司	Providing integrated energy services 提供綜合能源服務	57,906	42,935
		Sales of by-product 銷售副產品	8,852	6,672
		Retail electricity trading 電力零售交易	6,483	9,892
		Other Income 其他收入	288	-
		Other expense 其他開支	(388)	(452)
Certain subsidiaries of China Resources Land Ltd. 華潤置地有限公司的若干附屬公司	Fellow subsidiaries 同系附屬公司	Providing integrated energy services 提供綜合能源服務	9,544	4,852
		Retail electricity trading 電力零售交易	2,112	6,194
		Other income 其他收入	48	-
		Management fee 管理費	(309,334)	(254,937)
		Rental expense 租金費用	(48,318)	(49,725)
		Purchase of furniture and equipment 購買家俱及設備	(5,777)	(1,910)
		Professional fee 專業費用	-	(1,640)
		Other expenses 其他開支	(5,922)	(4,403)
		China Resources Bank of Guangdong Co., Ltd. (Former Name: China Resources Bank of Zhuhai Co., Ltd.) 廣東華潤銀行股份有限公司 (前稱：珠海華潤銀行股份有限公司)	Fellow subsidiary 同系附屬公司	Interest income 利息收入
	Interest expense paid 已付利息費用	-	2	

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

52. RELATED PARTY DISCLOSURES

(CONTINUED)

(c) Material related party transactions (Continued)

52. 關聯方披露 (續)

(c) 重大關聯方交易 (續)

Name of related company 關聯公司名稱	Relationship 關係	Nature of transactions 交易性質	2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Certain subsidiaries of China Resources Longdation Co., Ltd. 華潤隆地有限公司的 若干附屬公司	Fellow subsidiaries 同系附屬公司	Rental expense 租金費用	(6,267)	(5,914)
		Management Fee 管理費用	(3,290)	(3,501)
Certain associates of the Group 本集團的若干聯營公司	Associates 聯營公司	Sales of coal 銷售煤炭	282,850	1,826,919
		Sales of heat 銷售熱能	114,375	111,337
		Providing maintenance service 提供維護服務	110,950	132,392
		Sales of electricity 銷售電力	34,680	42,334
		Providing agency service fee 提供代理服務費	10,710	26,928
		Service income 服務收入	2,805	2,771
		Rental income 租金收入	–	156
		Providing integrated energy services 提供綜合能源服務	–	33
		Management Fee 管理費	(42,744)	(40,043)
		Interest expense paid (Note 35) 已付利息費用(附註35)	(8,530)	(12,371)
		Purchase of coal 購買煤炭	(4,272)	(7,941)
Energy management fee 能源管理費用	(4,035)	(8,789)		



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

52. RELATED PARTY DISCLOSURES

(CONTINUED)

(c) Material related party transactions (Continued)

52. 關聯方披露 (續)

(c) 重大關聯方交易 (續)

Name of related company 關聯公司名稱	Relationship 關係	Nature of transactions 交易性質	2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
Certain joint ventures of the Group 本集團的若干合營企業	Joint ventures 合營企業	Sales of heat 銷售熱能	173,040	140,348
		Sales of coal 銷售煤炭	39,958	107,002
		Service income 服務收入	24,059	19,385
		Providing integrated energy services 提供綜合能源服務	3,992	14,799
		Sales of by-products 銷售副產品	1,205	752
		Providing maintenance service 提供維護服務	207	35
		Rental income 租金收入	92	134
		Interest income (Note 22) 利息收入 (附註22)	–	4,789
		Other income 其他收入	572	276
		Management expense paid 已付管理費用	(8,524)	(4,405)
		Maintenance expenses 維護費用	(120,996)	(112,092)
		Purchase of coal 採購煤炭	(248,111)	(52,443)
		Heat supply costs 供熱成本	(27,716)	(29,206)
		Interest expense paid (Note 35) 已付利息費用 (附註35)	(1,673)	(5,264)
Other expenses 其他開支	(36,330)	(41,171)		
Certain non-controlling shareholders of the Group 本集團的若干非控股股東	Non-controlling shareholder 非控股股東	Interest income 利息收入	801	570

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

52. RELATED PARTY DISCLOSURES

(CONTINUED)

(d) Transactions/balances with other state-controlled entities

As at 31 December 2025, included in cash and cash equivalents was an amount of HK\$240,960,000 (2024: HK\$14,927,000) which is deposited in China Resources Bank of Guangdong Co., Ltd. (formerly known as China Resources Bank of Zhuhai Co., Ltd.), a fellow subsidiary of the Group, with interest rates ranging from 0.05% to 1.25% (2024: 0.1% to 1.35%) per annum.

The Group operates in an economic environment currently predominated by entities directly or indirectly owned or controlled, jointly controlled or significantly influenced by the Chinese government (“state-controlled entities”). In addition, the Group itself is part of a larger group of companies under CRCL, ultimate holding company of the Company, which is controlled by the PRC government. Apart from the transactions with the parent company and its subsidiaries which have been disclosed in other notes to the consolidated financial statements, the Group also conducts business with other state-controlled entities during the ordinary course of its business.

The Group operates power plants in the PRC and sells significant volumes of its electricity to the power grid companies which are state-controlled entities in the PRC. The Group also purchases/sells significant amounts of coal from/to certain state-controlled entities. Furthermore, the Group has certain borrowings and deposits with certain banks which are state-controlled entities in its ordinary course of business. The Group has also entered into various transactions, including other operating expenses with other state-controlled entities which individually and collectively were insignificant during the year.

52. 關聯方披露 (續)

(d) 與其他政府控制實體的交易／結餘

於2025年12月31日，計入現金及現金等價物的金額240,960,000港元（2024年：14,927,000港元）存放於本集團同系附屬公司廣東華潤銀行股份有限公司（前稱珠海華潤銀行股份有限公司），年利率介乎0.05%至1.25%（2024年：0.1%至1.35%）。

本集團目前在以由中國政府直接或間接擁有或控制、共同控制或受其重大影響的實體（「政府控制實體」）為主的經濟環境運營。此外，本集團本身為中國政府所控制的中國華潤（為本公司的最終控股公司）屬旗下較大集團公司的一部分。除於合併財務報表其他附註所披露與母公司及其附屬公司的交易外，本集團亦與其他政府控制實體於日常業務中進行業務活動。

本集團於中國經營電廠，並向中國電網公司（為政府控制實體）銷售大量電力。本集團亦從／向若干政府控制實體採購／出售大量煤炭。此外，本集團於日常業務中與若干銀行（為政府控制實體）有若干借貸及存款。年內，本集團亦已進行多項交易，包括向其他政府控制實體支付的其他經營開支，年內該等個別及總體開支並不重大。



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

53. PARTICULARS OF THE PRINCIPAL SUBSIDIARIES OF THE COMPANY

The following is a list of the principal subsidiaries at 31 December 2025:

53. 本公司主要附屬公司的詳情

於2025年12月31日的主要附屬公司名單如下：

Name of subsidiaries 附屬公司名稱	Place of incorporation and operation and form of legal entity 註冊成立及經營地點以及法律實體類型	Issued and fully paid share capital/registered capital and paid-up capital 已發行及繳足股本/ 註冊資本及繳足資本	Percentage of equity interest held (%) 所持有的股權百分比(%)		Principal activities 主要業務
			Directly 直接 %	Indirectly 間接 %	
China Resources Power Investment Co., Ltd. 華潤電力投資有限公司	the PRC, Wholly Foreign Owned Enterprise 中國，外商獨資企業	Registered capital RMB18,275,200,000 Paid-up capital RMB18,220,000,000 (2024: Registered capital RMB18,275,200,000 Paid-up capital RMB18,220,000,000) 註冊資本 人民幣18,275,200,000元 繳足資本 人民幣18,220,000,000元 (2024年：註冊資本 人民幣18,275,200,000元 繳足資本 人民幣18,220,000,000元)	100	–	Investment holding 投資控股
Shenzhen Shenshan Special Cooperation Zone China Resources Power Co., Ltd. 深圳市深汕特別合作區華潤電力有限公司	the PRC, Wholly Foreign Owned Enterprise 中國，外商獨資企業	Registered capital RMB3,800,000,000 Paid-up capital RMB3,061,807,000 (2024: Registered capital RMB3,800,000,000 Paid-up capital RMB2,736,807,000) 註冊資本 人民幣3,800,000,000元 繳足資本 人民幣3,061,807,000元 (2024年：註冊資本 人民幣3,800,000,000元 繳足資本 人民幣2,736,807,000元)	–	100	Operation of a power station 營運電站

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

53. PARTICULARS OF THE PRINCIPAL SUBSIDIARIES OF THE COMPANY

(CONTINUED)

53. 本公司主要附屬公司的詳情 (續)

Name of subsidiaries 附屬公司名稱	Place of incorporation and operation and form of legal entity 註冊成立及經營地點以及法律實體類型	Issued and fully paid share capital/registered capital and paid-up capital 已發行及繳足股本/註冊資本及繳足資本	Percentage of equity interest held (%) 所持有的股權百分比(%)		Principal activities 主要業務
			Directly 直接 %	Indirectly 間接 %	
China Resources Power (Tangshan Caofeidian) Co., Ltd.	the PRC, Sino-Foreign Equity Joint Venture	Registered capital RMB3,571,340,000 Paid-up capital RMB2,400,779,800 (2024: Registered capital RMB3,571,340,000 Paid-up capital RMB2,400,779,800)	–	51	Operation of a power station
華潤電力(唐山曹妃甸)有限公司	中國， 中外合作經營企業	註冊資本 人民幣3,571,340,000元 繳足資本 人民幣2,400,779,800元 (2024年：註冊資本 人民幣3,571,340,000元 繳足資本 人民幣2,400,779,800元)			營運電站
China Resources Power Dengfeng Co., Ltd.	the PRC, Sino-Foreign Equity Joint Venture	Registered capital RMB1,982,000,000 Paid-up capital RMB1,760,000,000 (2024: Registered capital RMB1,982,000,000 Paid-up capital RMB1,760,000,000)	–	75	Operation of a power station
華潤電力登封有限公司	中國， 中外合作經營企業	註冊資本 人民幣1,982,000,000元 繳足資本 人民幣1,760,000,000元 (2024年：註冊資本 人民幣1,982,000,000元 繳足資本 人民幣1,760,000,000元)			營運電站



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

53. PARTICULARS OF THE PRINCIPAL SUBSIDIARIES OF THE COMPANY

(CONTINUED)

53. 本公司主要附屬公司的詳情 (續)

Name of subsidiaries 附屬公司名稱	Place of incorporation and operation and form of legal entity 註冊成立及經營地點以及法律實體類型	Issued and fully paid share capital/registered capital and paid-up capital 已發行及繳足股本/ 註冊資本及繳足資本	Percentage of equity interest held (%) 所持有的股權百分比(%)		Principal activities 主要業務
			Directly 直接 %	Indirectly 間接 %	
China Resources Power Hubei Co., Ltd. 華潤電力湖北有限公司	the PRC, Wholly Foreign Owned Enterprise 中國，外商獨資企業	Registered capital RMB4,907,900,000 Paid-up capital RMB4,190,000,000 (2024: Registered capital RMB4,907,900,000 Paid-up capital RMB3,790,000,000) 註冊資本 人民幣4,907,900,000元 繳足資本 人民幣4,190,000,000元 (2024年：註冊資本 人民幣4,907,900,000元 繳足資本 人民幣3,790,000,000元)	–	100	Operation of a power station 營運電站
China Resources Power (Tongshan) Co., Ltd. 銅山華潤電力有限公司	the PRC, Limited Liability Company 中國，有限公司	Registered and paid-up capital RMB630,000,000 (2024: Registered and paid-up capital RMB1,500,000,000) 註冊資本及繳足資本 人民幣630,000,000元 (2024年：註冊資本及繳足資本 人民幣1,500,000,000元)	–	55	Operation of a power station 營運電站

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

53. PARTICULARS OF THE PRINCIPAL SUBSIDIARIES OF THE COMPANY

(CONTINUED)

53. 本公司主要附屬公司的詳情 (續)

Name of subsidiaries 附屬公司名稱	Place of incorporation and operation and form of legal entity 註冊成立及經營地點以及法律實體類型	Issued and fully paid share capital/registered capital and paid-up capital 已發行及繳足股本/註冊資本及繳足資本	Percentage of equity interest held (%) 所持有的股權百分比(%)		Principal activities 主要業務
			Directly 直接 %	Indirectly 間接 %	
China Resources New Energy (NeiHuang) Co., Ltd.	the PRC, Wholly Foreign Owned Enterprise	Registered capital RMB1,623,000,000 Paid-up capital RMB1,395,378,270 (2024: Registered capital RMB1,322,000,000 Paid-up capital RMB1,254,378,270)	–	100	Operation of a power station
華潤新能源(內黃)有限公司	中國，外商獨資企業	註冊資本 人民幣1,623,000,000元 繳足資本 人民幣1,395,378,270元 (2024年：註冊資本 人民幣1,322,000,000元 繳足資本 人民幣1,254,378,270元)			營運電站
China Resources New Energy (Suixian Tianhekou) Wind Power Limited	the PRC, Wholly Foreign Owned Enterprise	Registered capital RMB1,487,310,800 Paid-up capital RMB1,481,468,752 (2024: Registered capital RMB1,487,310,800 Paid-up capital RMB1,464,467,152)	–	100	Operation of a power station
華潤新能源(隨縣天河口)風能有限公司	中國，外商獨資企業	註冊資本 人民幣1,487,310,800元 繳足資本 人民幣1,481,468,752元 (2024年：註冊資本 人民幣1,487,310,800元 繳足資本 人民幣1,464,467,152元)			營運電站

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

53. PARTICULARS OF THE PRINCIPAL SUBSIDIARIES OF THE COMPANY

(CONTINUED)

53. 本公司主要附屬公司的詳 情(續)

Name of subsidiaries 附屬公司名稱	Place of incorporation and operation and form of legal entity 註冊成立及 經營地點以及 法律實體類型	Issued and fully paid share capital/registered capital and paid-up capital 已發行及繳足股本/ 註冊資本及繳足資本	Percentage of equity interest held (%) 所持有的股權百分比(%)		Principal activities 主要業務
			Directly 直接 %	Indirectly 間接 %	
China Resources Power (Jiaozuo) Co., Ltd.	the PRC, Wholly Foreign Owned Enterprise	Registered capital RMB1,385,500,000 Paid-up capital RMB1,385,499,504 (2024: Registered capital RMB1,385,500,000 Paid-up capital RMB1,385,499,504)	100		– Operation of a power station
華潤電力(焦作)有限公司	中國，外商獨資企業	註冊資本 人民幣1,385,500,000元 繳足資本 人民幣1,385,499,504元 (2024年：註冊資本 人民幣1,385,500,000元 繳足資本 人民幣1,385,499,504元)			營運電站
China Resources Power (Wenzhou) Co., Ltd.	the PRC, Sino-Foreign Equity Joint Venture	Registered capital RMB2,000,000,000 Paid-up capital RMB1,667,972,355 (2024: Registered capital RMB2,000,000,000 Paid-up capital RMB1,667,972,355)	55		– Operation of a power station
華潤電力(溫州)有限公司	中國， 中外合作經營企業	註冊資本 人民幣2,000,000,000元 繳足資本 人民幣1,667,972,355元 (2024年：註冊資本 人民幣2,000,000,000元 繳足資本 人民幣1,667,972,355元)			營運電站

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

53. PARTICULARS OF THE PRINCIPAL SUBSIDIARIES OF THE COMPANY

(CONTINUED)

53. 本公司主要附屬公司的詳情 (續)

Name of subsidiaries 附屬公司名稱	Place of incorporation and operation and form of legal entity 註冊成立及經營地點以及法律實體類型	Issued and fully paid share capital/registered capital and paid-up capital 已發行及繳足股本/註冊資本及繳足資本	Percentage of equity interest held (%) 所持有的股權百分比(%)		Principal activities 主要業務
			Directly 直接 %	Indirectly 間接 %	
China Resources Power (Heze) Co., Ltd.	the PRC, Sino-Foreign Equity Joint Venture	Registered and paid-up capital RMB931,250,000 (2024: Registered and paid-up capital RMB931,250,000)	90	–	Operation of a power station
華潤電力(荷澤)有限公司	中國, 中外合作經營企業	註冊及繳足資本 人民幣931,250,000元 (2024年: 註冊及繳足資本 人民幣931,250,000元)			營運電站
China Resources Power (Bohaixinqu) Co., Ltd.	the PRC, Wholly Foreign Owned Enterprise	Registered capital RMB840,000,000 Paid-up capital RMB819,605,540 (2024: Registered capital RMB840,000,000 Paid-up capital RMB819,605,540)	–	100	Operation of a power station
華潤電力(渤海新區)有限公司	中國, 外商獨資企業	註冊資本 人民幣840,000,000元 繳足資本 人民幣819,605,540元 (2024年: 註冊資本 人民幣840,000,000元 繳足資本 人民幣819,605,540元)			營運電站



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

53. PARTICULARS OF THE PRINCIPAL SUBSIDIARIES OF THE COMPANY

(CONTINUED)

53. 本公司主要附屬公司的詳情 (續)

Name of subsidiaries 附屬公司名稱	Place of incorporation and operation and form of legal entity 註冊成立及經營地點以及法律實體類型	Issued and fully paid share capital/registered capital and paid-up capital 已發行及繳足股本／註冊資本及繳足資本	Percentage of equity interest held (%) 所持有的股權百分比(%)		Principal activities 主要業務
			Directly 直接 %	Indirectly 間接 %	
Sichuan China Resources Yazui River Hydro Power Development Co., Ltd.	the PRC, Sino-Foreign Equity Joint Venture	Registered and paid-up capital RMB473,750,000 (2024: Registered and paid-up capital RMB473,750,000)	–	51	Operation of a power station
四川華潤鴨嘴河水電開發有限公司	中國， 中外合作經營企業	註冊及繳足資本 人民幣473,750,000元 (2024年：註冊及繳足資本 人民幣473,750,000元)			營運電站
China Resources Power (Panjin) Co., Ltd.	the PRC, Wholly Foreign Owned Enterprise	Registered and paid-up capital RMB1,076,000,000 (2024: Registered and paid-up capital RMB1,076,000,000)	–	100	Operation of a power station
華潤電力(盤錦)有限公司	中國，外商獨資企業	註冊及繳足資本 人民幣1,076,000,000元 (2024年：註冊及繳足資本 人民幣1,076,000,000元)			營運電站
China Resources Power (Changshu) Co., Ltd.	the PRC, Wholly Foreign Owned Enterprise	Registered and paid-up capital US\$86,930,000 (2024: Registered and paid-up capital US\$118,320,000)	–	100	Operation of a power station
華潤電力(常熟)有限公司	中國，外商獨資企業	註冊及繳足資本 86,930,000美元 (2024年：註冊及繳足資本 118,320,000美元)			營運電站

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

53. PARTICULARS OF THE PRINCIPAL SUBSIDIARIES OF THE COMPANY

(CONTINUED)

53. 本公司主要附屬公司的詳情 (續)

Name of subsidiaries 附屬公司名稱	Place of incorporation and operation and form of legal entity 註冊成立及經營地點以及法律實體類型	Issued and fully paid share capital/registered capital and paid-up capital 已發行及繳足股本/註冊資本及繳足資本	Percentage of equity interest held (%) 所持有的股權百分比(%)		Principal activities 主要業務
			Directly 直接 %	Indirectly 間接 %	
China Resources Power Hunan Co., Ltd. 華潤電力湖南有限公司	the PRC, Wholly Foreign Owned Enterprise 中國，外商獨資企業	Registered and paid-up capital RMB1,361,000,000 (2024: Registered and paid-up capital RMB1,361,000,000) 註冊及繳足資本 人民幣1,361,000,000元 (2024年：註冊及繳足資本 人民幣1,361,000,000元)	–	100	Operation of a power station 營運電站
China Resources Power Henan Shouyangshan Co., Ltd. 河南華潤電力首陽山有限公司	the PRC, Sino-Foreign Equity Joint Venture 中國， 中外合作經營企業	Registered capital RMB1,237,500,000 paid-up capital RMB837,500,000 (2024: Registered and paid-up capital RMB1,237,500,000) 註冊資本 人民幣1,237,500,000元 繳足資本 人民幣837,500,000元 (2024年：註冊及繳足資本 人民幣1,237,500,000元)	–	85	Operation of a power station 營運電站
Jiangsu Nanre Power Generation Co., Ltd. 江蘇南熱發電有限責任公司	the PRC, Limited Liability Company 中國，有限公司	Registered and paid-up capital RMB1,430,000,000 (2024: Registered and paid-up capital RMB1,430,000,000) 註冊及繳足資本 人民幣1,430,000,000元 (2024年：註冊及繳足資本 人民幣1,430,000,000元)	–	100	Operation of a power station 營運電站

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

53. PARTICULARS OF THE PRINCIPAL SUBSIDIARIES OF THE COMPANY

(CONTINUED)

53. 本公司主要附屬公司的詳情 (續)

Name of subsidiaries 附屬公司名稱	Place of incorporation and operation and form of legal entity 註冊成立及經營地點以及法律實體類型	Issued and fully paid share capital/registered capital and paid-up capital 已發行及繳足股本／註冊資本及繳足資本	Percentage of equity interest held (%) 所持有的股權百分比(%)		Principal activities 主要業務
			Directly 直接 %	Indirectly 間接 %	
Nanjing Chemical Industry Park Thermoelectricity Co., Ltd. 南京化學工業園熱電有限公司	the PRC, Sino-Foreign Equity Joint Venture 中國， 中外合作經營企業	Registered and paid-up capital US\$141,614,552 (2024: Registered and paid-up capital US\$141,614,552) 註冊及繳足資本 141,614,552美元 (2024年：註冊及繳足資本 141,614,552美元)	–	90	Operation of a power station 營運電站
Guangzhou China Resources Thermal Co., Ltd. 廣州華潤熱電有限公司	the PRC, Wholly Foreign Owned Enterprise 中國，外商獨資企業	Registered and paid-up capital RMB900,000,000 (2024: Registered and paid-up capital RMB900,000,000) 註冊及繳足資本 人民幣900,000,000元 (2024年：註冊及繳足資本 人民幣900,000,000元)	–	100	Operation of a power station 營運電站

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

53. PARTICULARS OF THE PRINCIPAL SUBSIDIARIES OF THE COMPANY

(CONTINUED)

53. 本公司主要附屬公司的詳情 (續)

Name of subsidiaries 附屬公司名稱	Place of incorporation and operation and form of legal entity 註冊成立及經營地點以及法律實體類型	Issued and fully paid share capital/registered capital and paid-up capital 已發行及繳足股本/註冊資本及繳足資本	Percentage of equity interest held (%) 所持有的股權百分比(%)		Principal activities 主要業務
			Directly 直接 %	Indirectly 間接 %	
China Resources Wind Power (Haiyuan) Co., Ltd. 華潤風電(海原)有限公司	the PRC, Wholly Foreign Owned Enterprise 中國, 外商獨資企業	Registered capital RMB1,941,340,000 Paid-up capital RMB1,778,891,853 (2024: Registered capital RMB1,820,340,000 Paid-up capital RMB1,723,891,853) 註冊資本 人民幣1,941,340,000元 繳足資本 人民幣1,778,891,853元 (2024年: 註冊資本 人民幣1,820,340,000元 繳足資本 人民幣1,723,891,853元)	–	100	Operation of a power station 營運電站
China Resources Power (Xilinguole) Coal Mining Co., Ltd. 華潤電力(錫林郭勒)煤業有限公司	the PRC, Wholly Foreign Owned Enterprise 中國, 外商獨資企業	Registered and paid-up capital RMB2,229,000,000 (2024: Registered and paid-up capital RMB2,229,000,000) 註冊及繳足資本 人民幣2,229,000,000元 (2024年: 註冊及繳足資本 人民幣2,229,000,000元)	–	100	Operation of a power station 營運電站



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

53. PARTICULARS OF THE PRINCIPAL SUBSIDIARIES OF THE COMPANY

(CONTINUED)

53. 本公司主要附屬公司的詳情 (續)

Name of subsidiaries 附屬公司名稱	Place of incorporation and operation and form of legal entity 註冊成立及經營地點以及法律實體類型	Issued and fully paid share capital/registered capital and paid-up capital 已發行及繳足股本/ 註冊資本及繳足資本	Percentage of equity interest held (%) 所持有的股權百分比(%)		Principal activities 主要業務
			Directly 直接 %	Indirectly 間接 %	
China Resources Power (Yichang) Co., Ltd.	the PRC, Wholly Foreign Owned Enterprise	Registered capital RMB1,401,470,000 Paid-up capital RMB1,189,000,000 (2024: Registered capital RMB1,401,470,000 Paid-up capital RMB1,019,000,000)	–	100	Operation of a power station
華潤電力(宜昌)有限公司	中國，外商獨資企業	註冊資本 人民幣1,401,470,000元 繳足資本 人民幣1,189,000,000元 (2024年：註冊資本 人民幣1,401,470,000元 繳足資本 人民幣1,019,000,000元)			營運電站
China Resources Power Tangshan Fengrun Co., Ltd.	the PRC, Sino-Foreign Equity Joint Venture	Registered capital RMB690,135,000 Paid-up capital RMB674,574,250 (2024: Registered capital RMB690,135,000 Paid-up capital RMB674,574,250)	–	60	Operation of a power station
華潤電力唐山豐潤有限公司	中國， 中外合作經營企業	註冊資本 人民幣690,135,000元 繳足資本 人民幣674,574,250元 (2024年：註冊資本 人民幣690,135,000元 繳足資本 人民幣674,574,250元)			營運電站

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

53. PARTICULARS OF THE PRINCIPAL SUBSIDIARIES OF THE COMPANY

(CONTINUED)

53. 本公司主要附屬公司的詳情 (續)

Name of subsidiaries 附屬公司名稱	Place of incorporation and operation and form of legal entity 註冊成立及經營地點以及法律實體類型	Issued and fully paid share capital/registered capital and paid-up capital 已發行及繳足股本/註冊資本及繳足資本	Percentage of equity interest held (%) 所持有的股權百分比(%)		Principal activities 主要業務
			Directly 直接 %	Indirectly 間接 %	
China Resources Power Zhejiang Co., Ltd.	the PRC, Limited Liability company	Registered capital RMB210,000,000 Paid-up capital RMB100,000,000 (2024: Registered capital RMB210,000,000 Paid-up capital RMB100,000,000)	–	100	Operation of a power station
華潤電力(浙江)有限公司	中國, 有限公司	註冊資本 人民幣210,000,000元 繳足資本 人民幣100,000,000元 (2024年: 註冊資本 人民幣210,000,000元 繳足資本 人民幣100,000,000元)			營運電站
China Resources Power (XiLinGuoLe) Co., Ltd.	the PRC, Sino-Foreign Equity Joint Venture	Registered capital RMB2,065,000,000 Paid-up capital RMB1,909,333,300 (2024: Registered capital RMB2,065,000,000 Paid-up capital RMB1,909,333,300)	–	70	Operation of a power station
華潤電力(錫林郭勒)有限公司	中國, 中外合作經營企業	註冊資本 人民幣2,065,000,000元 繳足資本 人民幣1,909,333,300元 (2024年: 註冊資本 人民幣2,065,000,000元 繳足資本 人民幣1,909,333,300元)			營運電站



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

53. PARTICULARS OF THE PRINCIPAL SUBSIDIARIES OF THE COMPANY

(CONTINUED)

53. 本公司主要附屬公司的詳情 (續)

Name of subsidiaries 附屬公司名稱	Place of incorporation and operation and form of legal entity 註冊成立及經營地點以及法律實體類型	Issued and fully paid share capital/registered capital and paid-up capital 已發行及繳足股本/ 註冊資本及繳足資本	Percentage of equity interest held (%) 所持有的股權百分比(%)		Principal activities 主要業務
			Directly 直接 %	Indirectly 間接 %	
China Resources Offshore Wind (Cangnan) Co. Ltd. 華潤海上風電(蒼南)有限公司	the PRC, Wholly Foreign Owned Enterprise 中國，外商獨資企業	Registered capital RMB2,554,560,000 Paid-up capital RMB1,929,360,000 (2024: Registered capital RMB2,554,560,000 Paid-up capital RMB1,633,360,000) 註冊資本 人民幣2,554,560,000元 繳足資本 人民幣1,929,360,000元 (2024年：註冊資本 人民幣2,554,560,000元 繳足資本 人民幣1,633,360,000元)	–	100	Operation of a power station 營運電站
China Resources Power (Hezhou) Co., Ltd. 華潤電力(賀州)有限公司	the PRC, Wholly Foreign Owned Enterprise 中國，外商獨資企業	Registered and paid-up capital RMB1,761,300,000 (2024: Registered and paid-up capital RMB1,761,300,000) 註冊及繳足資本 人民幣1,761,300,000元 (2024年：註冊及繳足資本 人民幣1,761,300,000元)	–	100	Operation of a power station 營運電站

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

53. PARTICULARS OF THE PRINCIPAL SUBSIDIARIES OF THE COMPANY

(CONTINUED)

53. 本公司主要附屬公司的詳情 (續)

Name of subsidiaries 附屬公司名稱	Place of incorporation and operation and form of legal entity 註冊成立及經營地點以及法律實體類型	Issued and fully paid share capital/registered capital and paid-up capital 已發行及繳足股本／註冊資本及繳足資本	Percentage of equity interest held (%) 所持有的股權百分比(%)		Principal activities 主要業務
			Directly 直接 %	Indirectly 間接 %	
China Resources New Energy (Taipusiqi) Co., Ltd.	the PRC, Wholly Foreign Owned Enterprise	Registered capital RMB610,051,400 Paid-up capital RMB557,692,758 (2024: Registered capital RMB610,051,400 Paid-up capital RMB557,692,758)	–	100	Operation of a power station
華潤新能源(太僕寺旗)有限公司	中國，外商獨資企業	註冊資本 人民幣610,051,400元 繳足資本 人民幣557,692,758元 (2024年：註冊資本 人民幣610,051,400元 繳足資本 人民幣557,692,758元)			營運電站
China Resources New Energy (Abag Banner) Co., Ltd.	the PRC, Wholly Foreign Owned Enterprise	Registered capital RMB953,583,100 Paid-up capital RMB556,400,000 (2024: Registered capital RMB953,583,100 Paid-up capital RMB556,400,000)	–	100	Operation of a power station
華潤新能源(阿巴嘎旗)有限公司	中國，外商獨資企業	註冊資本 人民幣953,583,100元 繳足資本 人民幣556,400,000元 (2024年：註冊資本 人民幣953,583,100元 繳足資本 人民幣556,400,000元)			營運電站



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

53. PARTICULARS OF THE PRINCIPAL SUBSIDIARIES OF THE COMPANY

(CONTINUED)

53. 本公司主要附屬公司的詳情 (續)

Name of subsidiaries 附屬公司名稱	Place of incorporation and operation and form of legal entity 註冊成立及經營地點以及法律實體類型	Issued and fully paid share capital/registered capital and paid-up capital 已發行及繳足股本/註冊資本及繳足資本	Percentage of equity interest held (%) 所持有的股權百分比(%)		Principal activities 主要業務
			Directly 直接 %	Indirectly 間接 %	
China Resources New Energy (Mulan Weichang) Wind Energy Co., Ltd.	the PRC, Wholly Foreign Owned Enterprise	Registered capital RMB2,169,745,900 Paid-up capital RMB1,843,640,000 (2024: Registered capital RMB2,169,745,900 Paid-up capital RMB1,666,640,000)	–	100	Operation of a power station
華潤新能源(木蘭圍場)風能有限公司	中國，外商獨資企業	註冊資本 人民幣2,169,745,900元 繳足資本 人民幣1,843,640,000元 (2024年：註冊資本 人民幣2,169,745,900元 繳足資本 人民幣1,666,640,000元)			營運電站
China Resources New Energy (Balikun) Co., Ltd.	the PRC, Wholly Foreign Owned Enterprise	Registered capital RMB2,413,272,400 Paid-up capital RMB1,430,000,000 (2024: Registered capital RMB2,413,272,400 Paid-up capital RMB1,200,000,000)	–	100	Operation of a power station
華潤新能源(巴里坤)有限公司	中國，外商獨資企業	註冊資本 人民幣2,413,272,400元 繳足資本 人民幣1,430,000,000元 (2024年：註冊資本 人民幣2,413,272,400元 繳足資本 人民幣1,200,000,000元)			營運電站

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

53. PARTICULARS OF THE PRINCIPAL SUBSIDIARIES OF THE COMPANY

(CONTINUED)

53. 本公司主要附屬公司的詳情 (續)

Name of subsidiaries 附屬公司名稱	Place of incorporation and operation and form of legal entity 註冊成立及經營地點以及法律實體類型	Issued and fully paid share capital/registered capital and paid-up capital 已發行及繳足股本／註冊資本及繳足資本	Percentage of equity interest held (%) 所持有的股權百分比(%)		Principal activities 主要業務
			Directly 直接 %	Indirectly 間接 %	
China Resources New Energy (Liping) Wind Energy Co., Ltd. 華潤新能源(黎平)風能有限責任公司	the PRC, Wholly Foreign Owned Enterprise 中國，外商獨資企業	Registered capital RMB1,349,120,900 Paid-up capital RMB1,108,331,826 (2024: Registered capital RMB1,180,820,900 Paid-up capital RMB1,016,504,204) 註冊資本 人民幣1,349,120,900元 繳足資本 人民幣1,108,331,826元 (2024年：註冊資本 人民幣1,180,820,900元 繳足資本 人民幣1,016,504,204元)	–	100	Operation of a power station 營運電站
China Resources New Energy (Chaoyang) Co., Ltd. 華潤電力新能源(朝陽)有限公司	the PRC, Sino-Foreign Equity Joint Venture 中國， 中外合作經營企業	Registered capital RMB2,197,396,700 Paid-up capital RMB1,149,000,000 (2024: Registered capital RMB2,197,396,700 Paid-up capital RMB961,100,000) 註冊資本 人民幣2,197,396,700元 繳足資本 人民幣1,149,000,000元 (2024年：註冊資本 人民幣2,197,396,700元 繳足資本 人民幣961,100,000元)	–	70	Operation of a power station 營運電站

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

53. PARTICULARS OF THE PRINCIPAL SUBSIDIARIES OF THE COMPANY

(CONTINUED)

53. 本公司主要附屬公司的詳情 (續)

Name of subsidiaries 附屬公司名稱	Place of incorporation and operation and form of legal entity 註冊成立及經營地點以及法律實體類型	Issued and fully paid share capital/registered capital and paid-up capital 已發行及繳足股本/註冊資本及繳足資本	Percentage of equity interest held (%) 所持有的股權百分比(%)		Principal activities 主要業務
			Directly 直接 %	Indirectly 間接 %	
China Resources New Energy (Tanghe) Co., Ltd. 華潤新能源(唐河)有限公司	the PRC, Sino-Foreign Equity Joint Venture 中國， 中外合作經營企業	Registered capital RMB896,944,444 Paid-up capital RMB822,177,778 (2024: Registered capital RMB896,944,444 Paid-up capital RMB822,177,778) 註冊資本 人民幣896,944,444元 繳足資本 人民幣822,177,778元 (2024年：註冊資本 人民幣896,944,444元 繳足資本 人民幣822,177,778元)	-	90	Operation of a power station 營運電站

The above table lists the principal subsidiaries of the Group which in the opinion of the directors of the Company, principally affected/will affect the operation of the Group. To give details of other subsidiaries would, in the opinion of the directors of the Company, result in particulars of excessive length.

Some of the subsidiaries' English names represent managements' translation of the Chinese names as they have not adopted formal English names.

The principal subsidiaries incorporated in the PRC are all limited liability companies.

Significant restrictions

As at 31 December 2025, cash and cash equivalents and bank deposits of HK\$11,366,974,000 (2024: HK\$5,498,322,000) are held in mainland China and are subject to the PRC exchange control regulations. These exchange control regulations provide for restrictions on exporting capital from the country, other than through cash dividend approved by the shareholders' meeting in accordance with the relevant laws and regulations.

本公司董事認為上表所列的本集團的主要附屬公司已/將對本集團的營運有重要影響。本公司董事認為列出其他附屬公司的詳情會導致資料過於冗長。

由於部分附屬公司並無採納正式的英文名稱，故其於英文版本的英文名稱為管理層就其中文名稱作出的翻譯。

於中國註冊成立的主要附屬公司均為有限責任公司。

重大限制

於2025年12月31日，在中國大陸持有的現金及現金等價物及銀行存款為11,366,974,000港元(2024年：5,498,322,000港元)並須遵守中國外匯管制法規。此等外匯管制法規載有將資本自國內匯出(透過股東大會根據相關法律法規批准的現金股息除外)的限制。

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

54. FINANCIAL INFORMATION OF THE COMPANY

54. 本公司的財務資料

Statement of financial position of the Company

本公司財務狀況表

		2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
ASSETS	資產		
Non-current assets	非流動資產		
Property, plant and equipment	物業、廠房及設備	1,621	427
Right-of-use assets	使用權資產	14,070	5,798
Investments in subsidiaries	於附屬公司的權益	88,204,890	86,713,611
Investments in associates	於聯營企業的權益	2,362,270	2,300,399
		90,582,851	89,020,235
Current assets	流動資產		
Trade receivables, other receivables and prepayments	應收賬款、其他應收款項及預付款項	37,307	19,560
Amount due from joint ventures	應收合營企業款項	42	42
Amounts due from fellow subsidiaries	應收同系附屬公司款項	19,863,204	21,660,342
Cash and cash equivalents	現金及現金等價物	342,037	337,653
		20,242,590	22,017,597
Total assets	總資產	110,825,441	111,037,832



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

54. FINANCIAL INFORMATION OF THE COMPANY (CONTINUED)

Statement of financial position of the Company (Continued)

54. 本公司的財務資料(續)

本公司財務狀況表(續)

	Note 附註	2025 2025年 HK\$'000 千港元	2024 2024年 HK\$'000 千港元
EQUITY AND LIABILITIES			
Equity attributable to owners of the Company			
Share capital		29,513,636	29,513,636
Other reserves	Note (i) 附註(i)	643,210	600,284
Retained earnings	Note (i) 附註(i)	20,548,298	24,398,339
Total equity		50,705,144	54,512,259
LIABILITIES			
Non-current liabilities			
Borrowings		17,315,051	22,179,407
Lease liabilities		9,245	824
Loans from fellow subsidiaries		6,289,052	2,159,803
Other long-term payables		561	–
		23,613,909	24,340,034
Current liabilities			
Trade payables, other payables and accruals		13,440	55,404
Amounts due to subsidiaries and other related companies		11,995,015	22,815,971
Borrowings		24,494,401	9,310,423
Lease liabilities		3,532	3,741
		36,506,388	32,185,539
Total liabilities		60,120,297	56,525,573
Total equity and liabilities		110,825,441	111,037,832

The statement of financial position of the Company was approved by the Board of Directors on 18 March 2026 and was signed on its behalf:

董事會已於2026年3月18日通過本公司財務狀況表，並由下列董事代表簽署核實：

DIRECTOR
董事

DIRECTOR
董事

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

合併財務報表附註

FOR THE YEAR ENDED 31 DECEMBER 2025

截至2025年12月31日止年度

54. FINANCIAL INFORMATION OF THE COMPANY (CONTINUED)

Statement of financial position of the Company (Continued)

Note (i): Reserve movement of the Company

54. 本公司的財務資料(續)

本公司財務狀況表(續)

附註(i): 本公司儲備變動

		Retained earnings 保留利潤 HK\$'000 千港元	Other reserves 其他儲備 HK\$'000 千港元
At 1 January 2024	於 2024年1月1日	25,183,277	83,687
Profit for the year	年內利潤	4,227,544	–
Exchange differences on translation from functional currency to presentation currency	由功能貨幣換算至呈列貨幣的匯兌差額	–	516,597
Dividends declared to owners of the Company	已派付本公司擁有人股息	(5,012,482)	–
At 31 December 2024	於 2024年12月31日	24,398,339	600,284
Profit for the year	年內利潤	1,570,339	–
Exchange differences on translation from functional currency to presentation currency	由功能貨幣換算至呈列貨幣的匯兌差額	–	42,926
Dividends declared to owners of the Company	已派付本公司擁有人股息	(5,420,380)	–
At 31 December 2025	於 2025年12月31日	20,548,298	643,210



CORPORATE INFORMATION

公司資料

Chairman

主席

Shi Baofeng

史寶峰

Executive Directors

執行董事

Shi Baofeng (Chairman of the Board)

史寶峰 (董事會主席)

Wang Bo (President)

王波 (總裁)

Song Kui (Vice Chairman of the Board)

宋葵 (董事會副主席)

Hou Yongjie (appointed on 19 December 2025)

后永傑 (於2025年12月19日委任)

Liu Xiusheng (appointed on 12 September 2025,

resigned on 19 December 2025)

劉秀生 (於2025年9月12日委任，

已於2025年12月19日辭任)

Non-executive Directors

非執行董事

Zhou Bo

周波

Li Chuanji

李傳吉

Zeng Jun (appointed on 18 February 2025)

曾俊 (於2025年2月18日委任)

Zhang Yingzhong (resigned on 6 June 2025)

張應中 (於2025年6月6日辭任)

Independent Non-executive Directors

獨立非執行董事

Yang Yuchuan (The Lead Independent Non-executive Director)

楊玉川 (首席獨立非執行董事)

Elsie Leung Oi-sie

梁愛詩

Raymond Ch'ien Kuo Fung

錢果豐

Jack So Chak Kwong

蘇澤光

Chan Hak Kan (appointed on 19 March 2025)

陳克勤 (於2025年3月19日委任)

Chan Yung (appointed on 19 March 2025)

陳勇 (於2025年3月19日委任)

Ginny Man Wing Yee (appointed on 19 December 2025)

文穎怡 (於2025年12月19日委任)

Company Secretary

公司秘書

Ngai Wai Fung

魏偉峰

Auditor
核數師

Deloitte Touche Tohmatsu
Certified Public Accountants
Registered Public Interest Entity Auditor
德勤•關黃陳方會計師行
執業會計師
註冊公眾利益實體核數師

Legal Advisor
法律顧問

Reed Smith Richards Butler LLP
禮德齊伯禮律師行有限法律責任合夥

Share Registrar
股份過戶登記處

Computershare Hong Kong Investor Services Limited
Shops 1712-1716, 17th Floor,
Hopewell Centre,
183 Queen's Road East, Wanchai, Hong Kong.
香港中央證券登記有限公司
香港灣仔
皇后大道東183號
合和中心
17樓1712至1716號舖

**Registered Office and Principal Place
of Business**
註冊辦事處及主要營業地點

Rooms 2001-2002, 20th Floor,
China Resources Building,
26 Harbour Road,
Wanchai, Hong Kong.
General Line: (852) 2593 7530
Facsimile: (852) 2593 7531
香港灣仔
港灣道26號
華潤大廈
20樓2001至2002室
總機：(852) 2593 7530
傳真：(852) 2593 7531

INFORMATION FOR INVESTORS

投資者參考資料

SHARE LISTING AND STOCK CODE

The Company's shares are listed on The Stock Exchange of Hong Kong Limited. Our stock code is 836.

FINANCIAL DIARY

Financial year end	31 December 2025
Announcement of final results	18 March 2026
Latest time to lodge transfer documents for registration with share registrar for determining entitlement to the final dividend	No later than 4:30 p.m. on 11 June 2026
Book close and record date for final dividend	12 June 2026
Payment of final dividend	27 July 2026

SHAREHOLDER ENQUIRIES

For enquires about share transfer and registration, please contact the Company's Share Registrar:

Computershare Hong Kong Investor Services Limited
Shops 1712-1716, 17th Floor, Hopewell Centre,
183 Queen's Road East, Wanchai, Hong Kong.
Telephone: (852) 2862 8628
Facsimile: (852) 2865 0990

For enquires from investors and securities analysts, please contact:

Investor Relations
China Resources Power Holdings Company Limited
Rooms 2001-2002, 20th Floor, China Resources Building,
26 Harbour Road, Wanchai, Hong Kong.
General Line: (852) 2593 7530
IR hotline: (852) 2593 7550
Facsimile: (852) 2593 7531/2593 7551
E-mail: crp-ir@crc.com.hk

OUR WEBSITE

www.cr-power.com

股份上市及股份代號

本公司的股份於香港聯合交易所有限公司上市。股份代號為836。

財務日誌

財政期年結日	2025年12月31日
末期業績公佈	2026年3月18日
為符合獲取末期股息 最遲須於分派而遞交股份過戶文件之最後時限	2026年6月11日 下午4:30前
末期股息的暫停辦理股份登記及記錄日期	2026年6月12日
派發末期股息	2026年7月27日

股東查詢

有關股份過戶及登記之查詢，請聯絡本公司之股份過戶登記處：

香港中央證券登記有限公司
香港灣仔皇后大道東183號
合和中心17樓1712至1716號舖
電話：(852) 2862 8628
傳真：(852) 2865 0990

投資者及證券分析員如有查詢，請聯絡：

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華潤電力控股有限公司
香港灣仔港灣道26號
華潤大廈20樓2001至2002室
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