

xylem

# 2026 First Quarter

## Results and Earnings

April 28, 2026



# Forward-Looking Statements

This presentation contains “forward-looking statements” within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Generally, the words “anticipate,” “estimate,” “expect,” “project,” “intend,” “plan,” “contemplate,” “predict,” “forecast,” “likely,” “believe,” “target,” “goal,” “objective,” “will,” “could,” “would,” “should,” “potential,” “may” and similar expressions or their negative, may, but are not necessary to, identify forward-looking statements. By their nature, forward-looking statements address uncertain matters and include any statements that: are not historical, such as statements about our strategy, financial plans, outlook, objectives, plans, intentions or goals (including those related to our social, environmental and other sustainability goals); or address possible or future results of operations or financial performance, including statements relating to orders, revenues, operating margins and earnings per share growth.

Although we believe that the expectations reflected in any of our forward-looking statements are reasonable, actual results could differ materially from those projected or assumed in any of our forward-looking statements. Our future financial condition and results of operations, as well as any forward-looking statements, are subject to change and to inherent risks and uncertainties, many of which are beyond our control. Important factors that could cause our actual results, performance and achievements, or industry results to differ materially from estimates or projections contained in or implied by our forward-looking statements include, among others, the following: the impact of overall industry and general economic conditions, including industrial, governmental, and public and private sector spending, interest rates, availability of funding for our customers, inflation and governments’ related monetary policy in response, and the strength of the real estate markets, on economic activity and our operations; geopolitical matters, including nationalism, protectionism and anti-global sentiment, volatility involving the U.S. and other governments, ongoing, escalation or outbreak of international conflicts, and regulatory, trade protection, economic and other risks associated with our global sales and operations; manufacturing and operating cost increases due to macroeconomic conditions, including inflation, energy supply, supply chain shortages, logistics challenges, labor shortages, trade agreements, tariffs, and other trade protection measures, and other factors; demand for our products, disruption, competition or pricing pressures in the markets we serve; cybersecurity incidents, data breaches, or other disruptions of information technology systems on which we or our customers rely, or involving our connected products and services; lack of availability or delays in receiving parts and raw materials from our supply chain, including semiconductors or other key components; operational disruptions at our facilities or that of third parties upon which we rely; safe and compliant treatment and handling of water, wastewater and hazardous materials; failure to successfully execute large projects, including as respects performance guarantees and customers’ budgets, timelines and safety requirements; our ability to retain, compete for and attract leadership, other key talent and labor; defects, security, warranty and liability claims, and recalls related to our products; uncertainty around productivity, simplification, restructuring and realignment actions and related costs and savings; our ability to execute strategic investments for growth, including acquisitions and divestitures; availability, regulation or interference with radio spectrum used by certain of our products; volatility in served markets or impacts on our business and operations due to weather conditions, volatile weather events, or changing climate patterns; risks related to our sustainability efforts and related disclosures; fluctuations in foreign currency exchange rates; difficulty predicting our financial results; risk of future impairments to goodwill and other intangible assets; changes in our effective tax rates or tax expenses; failure to comply with, or changes in, laws or regulations, pertaining to our business conduct, operations, products and services, including anti-corruption, artificial intelligence, data privacy and security, trade, competition, the environment, and health and safety; legal, governmental or regulatory claims, investigations or proceedings and associated contingent liabilities; matters related to intellectual property infringement or expiration of rights; and other factors set forth under “Item 1A. Risk Factors” in our Annual Report on Form 10-K for the year ended December 31, 2025 and in subsequent filings we make with the Securities and Exchange Commission (“SEC”).

Forward-looking and other statements in this presentation regarding our environmental and other sustainability plans and goals are not an indication that these statements are necessarily material to investors, to our business, operating results, financial condition, outlook, or strategy, to our impacts on sustainability matters or other parties, or are required to be disclosed in our filings with the SEC or other regulatory authorities, and are not intended to create legal rights or obligations. In addition, historical, current, and forward-looking social, environmental and sustainability-related statements may be based on: standards for measuring progress that are still developing, internal controls and processes that continue to evolve, and assumptions that are subject to change in the future.

All forward-looking statements made herein are based on information currently available to us as of the date of this presentation. We undertake no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law.

# 1Q 2026 Performance Summary

(\$ in millions, unless otherwise noted)

Xylem Consolidated			Measurement and Control Solutions		Water Infrastructure		Applied Water		Water Solutions and Services	
	Reported 1Q	Adj* 1Q	Reported 1Q	Adj* 1Q	Reported 1Q	Adj* 1Q	Reported 1Q	Adj* 1Q	Reported 1Q	Adj* 1Q
Orders	2,228	2,228	475	475	675	675	512	512	566	566
Overall Growth	3%		18%		8%		5%		(12%)	
Organic Growth*		(0%)		15%		2%		2%		(15%)
Revenue	2,125	2,125	508	508	603	603	448	448	566	566
Overall Growth	3%		4%		4%		3%		1%	
Organic Growth*		(0%)		1%		(1%)		(0%)		(2%)
Operating Income	244	342	57	83	76	117	77	79	56	83
Operating Margin	11.5%	16.1%	11.2%	16.3%	12.6%	19.4%	17.2%	17.6%	9.9%	14.7%
EBITDA*	384	437	105	106	100	132	84	88	116	125
EBITDA Margin*	18.1%	20.6%	20.7%	20.9%	16.6%	21.9%	18.8%	19.6%	20.5%	22.1%
Earnings Per Share	\$0.79	\$1.12								

# 2026 1Q Earnings Highlights



## Healthy start to 2026

Solid demand with book-to-bill >1, strong MCS orders growth

Revenue and earnings in line with expectations, significant free cash flow\* growth

Accelerating capital deployment, repurchased \$581M in shares and signed an Analytics acquisition for \$219M



## Multi-year transformation advancing long-term priorities

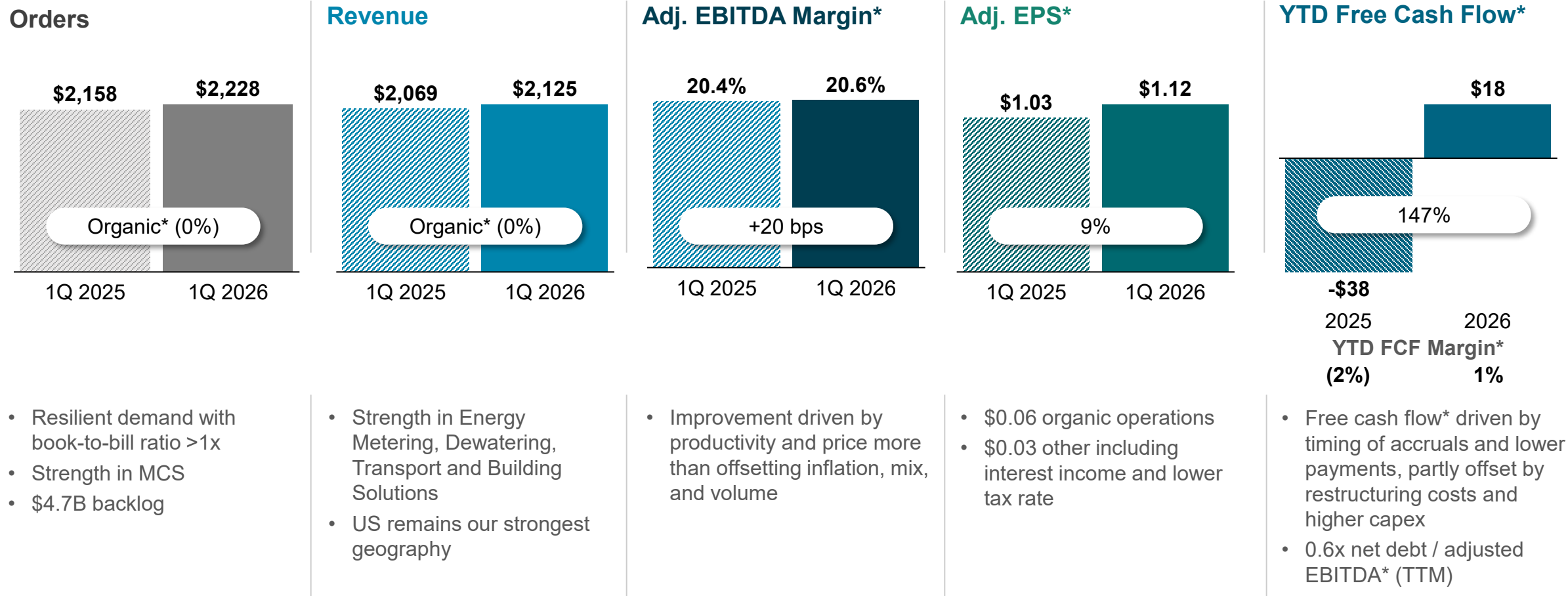
Self improvement initiatives enhancing ability to mitigate macro uncertainty

Largest order ever received in April for WSS - \$850M

M&A pipeline is strong, progressing to our long-term target

**Updating FY guide to reflect divestiture timing**

# 1Q 2026 Financial Performance



- Resilient demand with book-to-bill ratio >1x
- Strength in MCS
- \$4.7B backlog

- Strength in Energy Metering, Dewatering, Transport and Building Solutions
- US remains our strongest geography

- Improvement driven by productivity and price more than offsetting inflation, mix, and volume

- \$0.06 organic operations
- \$0.03 other including interest income and lower tax rate

- Free cash flow\* driven by timing of accruals and lower payments, partly offset by restructuring costs and higher capex
- 0.6x net debt / adjusted EBITDA\* (TTM)

**Solid performance driven by operational execution**

# 1Q 2026 Segment Performance Summary

	Measurement and Control Solutions	Water Infrastructure	Applied Water	Water Solutions and Services
Orders / Organic Growth*	<b>\$475M +15%</b>	<b>\$675M +2%</b>	<b>\$512M +2%</b>	<b>\$566M (15%)</b>
Revenue / Organic Growth*	<b>\$508M +1%</b>	<b>\$603M (1%)</b>	<b>\$448M (0%)</b>	<b>\$566M (2%)</b>
Adj. EBITDA Margin* / Expansion	<b>20.9%</b> <b>\$106M</b> -10 bps YoY	<b>21.9%</b> <b>\$132M</b> +120 bps YoY	<b>19.6%</b> <b>\$88M</b> +10 bps YoY	<b>22.1%</b> <b>\$125M</b> +40 bps YoY
	<ul style="list-style-type: none"> <li>• Orders growth driven by Water Metering</li> <li>• Revenue growth led by Energy Metering demand and execution of backlog</li> <li>• Margin decline led by mix and inflation offset by productivity and price</li> </ul>	<ul style="list-style-type: none"> <li>• Orders growth driven by Transport</li> <li>• Revenue decline driven by Treatment offset by Transport</li> <li>• Margin up due to productivity offset by inflation and mix</li> </ul>	<ul style="list-style-type: none"> <li>• Orders growth driven by US data centers</li> <li>• Revenue growth in commercial offset by declines in industrial and residential end markets</li> <li>• Margin up due to productivity and price offset by inflation, volume and mix</li> </ul>	<ul style="list-style-type: none"> <li>• Orders decline driven by capital timing</li> <li>• Revenue decline driven by capital timing partly offset by Dewatering</li> <li>• Margin up led by price and productivity offset by inflation and volume</li> </ul>

**Healthy demand in diversified applications and end markets**

# FY 2026 and 2Q 2026 Guidance

	Prior FY Guide**	Updated FY Guide***	2Q Guide
Revenue	<b>\$9.1 – 9.2B</b> 1 - 3% Total Growth 2 - 4% Organic* Growth	<b>\$9.2 – 9.3B</b> 2 - 3% Total Growth 2 - 4% Organic* Growth	<b>\$2.3 - \$2.4B</b> 2 - 3% Total Growth ~1% Organic* Growth
Adjusted EBITDA Margin*	<b>~22.9 - 23.3%</b> +70 - 110 bps expansion	<b>~22.9 - 23.3%</b> +70 - 110 bps expansion	<b>22.0-22.5%</b> +20 - 70 bps expansion
Adjusted EPS*	<b>\$5.35 – \$5.60</b>	<b>\$5.35 – \$5.60</b>	<b>\$1.31 – \$1.36</b>
Free Cash Flow Margin*	<b>10.2-11% margin</b>	<b>10.2-11% margin</b>	

## Full-Year Highlights

- Organic revenue\* growth driven by healthy demand, backlog execution, and price more than offsetting 80/20 headwinds
- Margin driven by productivity, volume, and price offsetting inflation and investments
- Cash flow impaired by remaining restructuring costs, system investments and outsourced water projects

**Full year guidance reflects commercial and operational momentum**

\*See appendix for definitions of non-GAAP measures

\*\* Initial Guidance did not include any assumption for impact of changes to tariff policy

\*\*\* Includes tariff impact and mitigation based on information available as of 4/27/2026

# Key Takeaways



Started the year with solid **momentum**



2025 Sustainability Report highlights **execution** of 2025 goals



Multi-year operating **transformation** is gaining traction

**Performance is driven by disciplined execution in service of a clear purpose**

# Appendix

# FY 2026 Guidance Key Assumptions

	FY 2026 Assumptions
Corporate Expense	~\$85M
Restructuring & Realignment Costs*	\$70M - \$90M
Capex	~\$350M
Estimated Tax Rate <sup>1</sup>	~22 - 23%
Purchase Accounting Intangible Amortization	~\$220M
EUR / USD Rate	1.17

# Segment Key Facts

## Water Solutions and Services

Treatment, transport and assessment services solutions with an extensive service network and highly recurring revenue

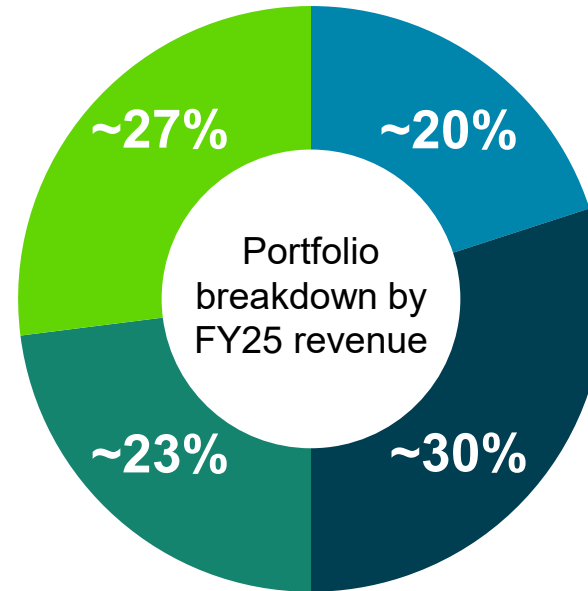
- Key brands: Grindex, Godwin, MarCor
- Geographic split: US ~75% / Rest of World ~25%
- End-market split: Industrials ~80% / Utilities ~20%
- Channels: Primarily direct
- Market drivers: Outsourced service, water scarcity, regulation, emerging contaminants
- Competitive advantage: Service network, mobile fleet, SOPHIS digital solutions, technology agnostic business model

## Measurement and Control Solutions

Advanced technology solutions for water and energy, including smart metering and test & measurement

- Key brands: Sensus, Smith-Blair, WTW, Xylem Vue, YSI
- Geography split: US ~75% / W. Europe ~15% / EM & Other ~10%
- End-market Split: Clean Water Utilities ~90% / Industrials ~10%
- Channels: Primarily indirect, some direct for larger projects
- Market drivers: AMI adoption acceleration, connected solutions, non-revenue water, affordability, labor shortages
- Competitive advantage: Deep application expertise and technology leadership, long-standing customer relationships, FlexNet, Idrica

## Diversified Portfolio Addressing the Full Lifecycle of Water



## Applied Water

Industrial and buildings solutions applications including pumps, valves, heat exchangers, controls, and dispensing equipment

- Key brands: Bell & Gossett, Flojet, Goulds, Lowara
- Geographic split: US ~55% / W. Europe ~20% / EM & Other ~25%
- End-market split: Industrials ~45% / Building Solutions ~55%
- Channels: Primarily indirect
- Market drivers: Urbanization, climate, regulation, labor shortage
- Competitive advantage: Established footprint, strong channel partnerships, quality & reliability

## Water Infrastructure

Products and solutions for the transportation and treatment of water, including pumps, filtration and treatment equipment, and controls

- Key brands: Flygt, Wedeco, Sanitaire, Defender
- Geographic split: US ~35% / W. Europe ~35% / EM & Other ~30%
- End-market Split: Wastewater Utilities ~60% / Industrials ~40%
- Channels: Primarily direct
- Market drivers: Water scarcity, affordability, aging infrastructure, regulations, sustainability
- Competitive advantage: Innovation leadership, significant global installed base, digital offerings

# Xylem Inc. Non-GAAP Measures



Management reviews key performance indicators including revenue, gross margins, segment operating income and margins, orders growth, working capital and backlog, among others. In addition, we consider certain non-GAAP (or "adjusted") measures to be useful to management and investors evaluating our operating performance for the periods presented, and to provide a tool for evaluating our ongoing operations, liquidity and management of assets. This information can assist investors in assessing our financial performance and measures our ability to generate capital for deployment among competing strategic alternatives and initiatives, including but not limited to, dividends, acquisitions, share repurchases and debt repayment. Excluding revenue, Xylem provides guidance only on a non-GAAP basis due to the inherent difficulty in forecasting certain amounts that would be included in GAAP earnings, such as discrete tax items, without unreasonable effort. These adjusted metrics are consistent with how management views our business and are used to make financial, operating and planning decisions. These metrics, however, are not measures of financial performance under GAAP and should not be considered a substitute for revenue, operating income, net income, earnings per share (basic and diluted) or net cash from operating activities as determined in accordance with GAAP. We consider the following items to represent the non-GAAP measures that we consider to be key performance indicators, as well as the related reconciling items to the most directly comparable measure calculated and presented in accordance with GAAP. The non-GAAP measures may not be comparable to similarly titled measures reported by other companies.

**"Organic revenue"** and **"Organic orders"** defined as revenue and orders, respectively, excluding the impact of fluctuations in foreign currency translation and contributions from acquisitions and divestitures. Divestitures include sales or discontinuance of insignificant portions of our business that did not meet the criteria for classification as a discontinued operation. The period-over-period change resulting from foreign currency translation impacts is determined by translating current period and prior period activity using the same currency conversion rate.

**"EBITDA"** defined as earnings before interest, taxes, depreciation and amortization expense. **"Adjusted EBITDA"** and **"Adjusted segment EBITDA"** reflect the adjustments to EBITDA and segment EBITDA, respectively, to exclude share-based compensation charges, restructuring and realignment costs, gain or loss from sale of businesses and special charges.

**"Adjusted EBITDA margin"** and **"Adjusted segment EBITDA margin"** defined as adjusted EBITDA and adjusted segment EBITDA divided by total revenue and segment revenue, respectively.

**"Adjusted operating income"**, **"Adjusted segment operating income"**, **"Adjusted net income"** and **"Adjusted EPS"** defined as operating income, segment operating income, net income and earnings per share, adjusted to exclude restructuring and realignment costs, amortization of acquired intangible assets, gain or loss from sale of businesses, special charges and tax-related special items, as applicable.

**"Adjusted operating margin"** and **"Adjusted segment operating margin"** defined as adjusted operating income and adjusted segment operating income divided by total revenue and segment revenue, respectively.

**"Free cash flow"** defined as net cash from operating activities, as reported in the Statement of Cash Flows, less capital expenditures.

**"Free cash flow Conversion"** defined as free cash flow, or adjusted free cash flow as applicable; divided by net income, excluding the gain on sale of businesses and other non-recurring, significant non-cash impacts, such as non-cash impairment charges and significant deferred tax items. **"Adjusted free cash flow"** used in free cash flow conversion defined as free cash flow adjusted for significant cash items for which the corresponding income statement impact does not occur within the same fiscal year.

**"Free cash flow margin"** defined as free cash flow, adjusted for significant cash paid or received for non-operational tax, acquisition or divestiture activities; divided by revenue.

**"Realignment costs"** defined as costs not included in restructuring costs that are incurred as part of actions taken to reposition our business, including items such as professional fees, severance, relocation, travel, facility set-up and other costs.

**"Special charges"** defined as non-recurring costs incurred by the Company, such those related to acquisitions and integrations, divestitures and non-cash impairment charges.

**"Tax-related special items"** defined as tax items, such as tax return versus tax provision adjustments, tax exam impacts, tax law change impacts, excess tax benefits/losses and other discrete tax adjustments.



# Xylem Inc. Non-GAAP Reconciliation

Reported vs. Organic Orders (\$ Millions)

	(As Reported)					(As Adjusted - Organic)				
	(A)		(B)	% Change	Book-to-Bill	(C)	(D)	(E)	(F) = B+C+D+E	(G) = F/(A-D)
	Orders 2026	Orders 2025	Change 2026 v. 2025	2026 v. 2025		Acquisitions	Divestitures	FX Impact	Change Adj. 2026 v. 2025	% Change Adj. 2026 v. 2025
<b>Quarter Ended March 31</b>										
<b>Xylem Inc.</b>	2,228	2,158	70	3%	105%	(12)	5	(70)	(7)	(0%)
Water Infrastructure	675	626	49	8%	112%	(8)	5	(32)	14	2%
Applied Water	512	486	26	5%	114%	-	-	(15)	11	2%
Measurement and Control Solutions	475	402	73	18%	94%	-	-	(11)	62	15%
Water Solutions and Services	566	644	(78)	(12%)	100%	(4)	-	(12)	(94)	(15%)

# Xylem Inc. Non-GAAP Reconciliation

Reported vs. Organic Revenue (\$ Millions)

	(As Reported - GAAP)				(As Adjusted - Organic)				
	(A)		(B)	% Change 2026 v. 2025	(C) Acquisitions	(D) Divestitures	(E) FX Impact	(F) = B+C+D+E Change Adj. 2026 v. 2025	(G) = F/(A-D) % Change Adj. 2026 v. 2025
	Revenue 2026	Revenue 2025	Change 2026 v. 2025						
<b>Quarter Ended March 31</b>									
<b>Xylem Inc.</b>	2,125	2,069	56	3%	(5)	5	(65)	(9)	(0%)
Water Infrastructure	603	581	22	4%	(3)	5	(29)	(5)	(1%)
Applied Water	448	435	13	3%	-	-	(14)	(1)	(0%)
Measurement and Control Solutions	508	490	18	4%	-	-	(11)	7	1%
Water Solutions and Services	566	563	3	1%	(2)	-	(11)	(10)	(2%)

# Xylem Inc. Non-GAAP Reconciliation

## Adjusted Operating Income (\$ Millions)

	Q1	
	2026	2025
<b>Total Revenue</b>		
• Total Xylem	2,125	2,069
• Water Infrastructure	603	581
• Applied Water	448	435
• Measurement and Control Solutions	508	490
• Water Solutions and Services	566	563
• Corporate/ Other	-	-
<b>Operating Income (Loss)</b>		
• Total Xylem	244	231
• Water Infrastructure	76	80
• Applied Water	77	72
• Measurement and Control Solutions	57	56
• Water Solutions and Services	56	44
• Corporate/ Other	(22)	(21)
<b>Operating Margin</b>		
• Total Xylem	11.5%	11.2%
• Water Infrastructure	12.6%	13.8%
• Applied Water	17.2%	16.6%
• Measurement and Control Solutions	11.2%	11.4%
• Water Solutions and Services	9.9%	7.8%
• Corporate/ Other	N/A	N/A
<b>Special Charges</b>		
• Total Xylem	5	12
• Water Infrastructure	-	2
• Applied Water	-	-
• Measurement and Control Solutions	3	4
• Water Solutions and Services	-	4
• Corporate/ Other	2	2

	Q1	
	2026	2025
<b>Restructuring &amp; Realignment Costs</b>		
• Total Xylem	38	27
• Water Infrastructure	30	15
• Applied Water	2	5
• Measurement and Control Solutions	4	3
• Water Solutions and Services	2	4
• Corporate/ Other	-	-
<b>Purchase Accounting Intangible Amortization Adjustment</b>		
• Total Xylem	55	55
• Water Infrastructure	11	10
• Applied Water	-	-
• Measurement and Control Solutions	19	19
• Water Solutions and Services	25	26
• Corporate/ Other	-	-
<b>Adjusted Operating Income (Loss)</b>		
• Total Xylem	342	325
• Water Infrastructure	117	107
• Applied Water	79	77
• Measurement and Control Solutions	83	82
• Water Solutions and Services	83	78
• Corporate/ Other	(20)	(19)
<b>Adjusted Operating Margin</b>		
• Total Xylem	16.1%	15.7%
• Water Infrastructure	19.4%	18.4%
• Applied Water	17.6%	17.7%
• Measurement and Control Solutions	16.3%	16.7%
• Water Solutions and Services	14.7%	13.9%
• Corporate/ Other	N/A	N/A

# Xylem Inc. Non-GAAP Reconciliation

Adjusted Diluted EPS (\$ Millions, except per share amounts)

	Q1 2026			Q1 2025		
	As Reported	Adjustments	Adjusted	As Reported	Adjustments	Adjusted
Total Revenue	2,125	-	2,125	2,069	-	2,069
Operating Income	244	98 a	342	231	94 a	325
Operating Margin	11.5%		16.1%	11.2%		15.7%
Interest Expense	(4)	-	(4)	(8)	-	(8)
Other Non-Operating Income (Expense)	-	5 b	5	4	-	4
Gain/(Loss) From Sale of Businesses	4	(4) c	-	(10)	10 c	-
Income before Taxes	244	99	343	217	104	321
Provision for Income Taxes	(55)	(20) d	(75)	(50)	(22) d	(72)
Net Income	189	79	268	167	82	249
Net Loss Attributable to Non-controlling Interests	4	-	4	2	-	2
Net Income Attributable to Xylem	193	79	272	169	82	251
Diluted Shares	243.4		243.4	243.8		243.8
Diluted EPS	\$0.79	\$0.33	\$1.12	\$0.69	\$0.34	\$1.03

**a** Restructuring & realignment costs: 2026 - \$38 million; 2025 - \$27 million

Special charges: 2026 - \$5 million of acquisition, divestiture & integration costs; 2025 - \$8 million of acquisition, divestiture & integration costs and \$4 million of intangible asset impairment charges

Purchase accounting intangible amortization: 2026 - \$55 million; 2025 - \$55 million

**b** Other special charges

**c** Gain/(Loss) from sale of businesses as per income statement for all periods presented

**d** 2026 - Net tax impact on pre-tax adjustments (notes a, b and c) of \$21 million and \$1 million of other tax special expense items; 2025 - Net tax impact on pre-tax adjustments (note a and b) of \$22 million

# Xylem Inc. Non-GAAP Reconciliation

## EBITDA and Adjusted EBITDA by Quarter (\$ Millions)

### Xylem Inc. Non-GAAP Reconciliation EBITDA and Adjusted EBITDA by Quarter (\$ Millions)

2026					
	Q1	Q2	Q3	Q4	Total
Net Income attributable to Xylem	193				193
Net Income margin	9.1%				9.1%
Depreciation	65				65
Amortization	75				75
Interest Expense (Income), net	(4)				(4)
Income Tax Expense	55				55
EBITDA	384	-	-	-	384
Share-based Compensation	13				13
Restructuring & Realignment	38				38
Special Charges	10				10
Loss/(Gain) from sale of businesses	(4)				(4)
Loss attributable to non-controlling interest	(4)				(4)
Adjusted EBITDA	437	-	-	-	437
Revenue	2,125				2,125
Adjusted EBITDA Margin	20.6%				20.6%

2025					
	Q1	Q2	Q3	Q4	Total
Net Income attributable to Xylem	169	226	227	335	957
Net Income margin	8.2%	9.8%	10.0%	14.0%	10.6%
Depreciation	68	69	64	66	267
Amortization	77	76	78	77	308
Interest Expense (Income), net	-	3	-	(1)	2
Income Tax Expense	50	75	71	35	231
EBITDA	364	449	440	512	1,765
Share-based Compensation	12	13	12	16	53
Restructuring & Realignment	27	29	30	45	131
Special Charges	12	13	9	2	36
Loss/(Gain) from sale of businesses	10	-	37	(16)	31
Loss attributable to non-controlling interest	(2)	(2)	(1)	(2)	(7)
Adjusted EBITDA	423	502	527	557	2,009
Revenue	2,069	2,301	2,268	2,397	9,035
Adjusted EBITDA Margin	20.4%	21.8%	23.2%	23.2%	22.2%

# Xylem Inc. Non-GAAP Reconciliation

## EBITDA and Adjusted EBITDA by Quarter (\$ Millions)

**Xylem Inc. Non-GAAP Reconciliation**  
EBITDA and Adjusted EBITDA by Quarter (\$ Millions)

### Water Infrastructure

2026					
	Q1	Q2	Q3	Q4	Total
Operating Income	76				76
Operating Margin	12.6%				12.6%
(Loss)/Gain from sale of businesses	-				-
Depreciation	12				12
Amortization	14				14
Other non-operating expense, excluding interest income	(2)				(2)
EBITDA	100	-	-	-	100
Share-based Compensation	2				2
Restructuring & Realignment	30				30
Special Charges	-				-
Loss/(Gain) from sale of businesses	-				-
Adjusted EBITDA	132	-	-	-	132
Revenue	603				603
Adjusted EBITDA Margin	21.9%				21.9%

2025					
	Q1	Q2	Q3	Q4	Total
Operating Income	80	103	113	166	462
Operating Margin	13.8%	15.8%	17.2%	22.2%	17.5%
(Loss)/Gain from sale of businesses	(10)	-	2	1	(7)
Depreciation	10	11	11	12	44
Amortization	13	13	13	15	54
Other non-operating expense, excluding interest income	(2)	(2)	-	(2)	(6)
EBITDA	91	125	139	192	547
Share-based Compensation	2	3	2	3	10
Restructuring & Realignment	15	12	21	25	73
Special Charges	2	2	-	-	4
Loss/(Gain) from sale of businesses	10	-	(2)	(1)	7
Adjusted EBITDA	120	142	160	219	641
Revenue	581	650	656	749	2,636
Adjusted EBITDA Margin	20.7%	21.8%	24.4%	29.2%	24.3%

**Xylem Inc. Non-GAAP Reconciliation**  
EBITDA and Adjusted EBITDA by Quarter (\$ Millions)

### Applied Water

2026					
	Q1	Q2	Q3	Q4	Total
Operating Income	77				77
Operating Margin	17.2%				17.2%
(Gain) attributable to non-controlling interest	-				-
Depreciation	7				7
Amortization	1				1
Other non-operating expense, excluding interest income	(1)				(1)
EBITDA	84	-	-	-	84
Share-based Compensation	2				2
Restructuring & Realignment	2				2
Special Charges	-				-
Gain attributable to non-controlling interest	-				-
Adjusted EBITDA	88	-	-	-	88
Revenue	448				448
Adjusted EBITDA Margin	19.6%				19.6%

2025					
	Q1	Q2	Q3	Q4	Total
Operating Income	72	84	85	71	312
Operating Margin	16.6%	17.4%	18.6%	14.9%	16.9%
(Gain) attributable to non-controlling interest	-	-	-	(1)	(1)
Depreciation	7	8	6	8	29
Amortization	1	1	2	-	4
Other non-operating expense, excluding interest income	(1)	1	-	-	-
EBITDA	79	94	93	78	344
Share-based Compensation	1	1	2	1	5
Restructuring & Realignment	5	10	4	9	28
Special Charges	-	-	-	-	-
Gain attributable to non-controlling interest	-	-	-	1	1
Adjusted EBITDA	85	105	99	89	378
Revenue	435	483	456	475	1,849
Adjusted EBITDA Margin	19.5%	21.7%	21.7%	18.7%	20.4%

# Xylem Inc. Non-GAAP Reconciliation

## EBITDA and Adjusted EBITDA by Quarter (\$ Millions)

**Xylem Inc. Non-GAAP Reconciliation**  
EBITDA and Adjusted EBITDA by Quarter (\$ Millions)  
Water Solutions and Services

2026					
	Q1	Q2	Q3	Q4	Total
Operating Income	56				56
Operating Margin	9.9%				9.9%
Depreciation	39				39
Amortization	26				26
Other non-operating expense, excluding interest income	(5)				(5)
(Gain) attributable to non-controlling interest	-				-
EBITDA	116	-	-	-	116
Share-based Compensation	2				2
Restructuring & Realignment	2				2
Special Charges	5				5
Gain attributable to non-controlling interest	-				-
Adjusted EBITDA	125	-	-	-	125
Revenue	566				566
Adjusted EBITDA Margin	22.1%				22.1%

2025					
	Q1	Q2	Q3	Q4	Total
Operating Income	44	78	98	82	302
Operating Margin	7.8%	12.4%	15.5%	12.8%	12.3%
(Loss)/Gain from sale of businesses					-
Depreciation	41	43	38	37	159
Amortization	27	28	26	27	108
Other non-operating expense, excluding interest income	-	(1)	-	-	(1)
(Gain) attributable to non-controlling interest	-	-	(1)	-	(1)
EBITDA	112	148	161	146	567
Share-based Compensation	2	2	1	2	7
Restructuring & Realignment	4	2	3	5	14
Special Charges	4	1	1	-	6
Loss/(Gain) from sale of businesses	-	-			-
Gain attributable to non-controlling interest	-	-	1	-	1
Adjusted EBITDA	122	153	167	153	595
Revenue	563	628	634	639	2,464
Adjusted EBITDA Margin	21.7%	24.4%	26.3%	23.9%	24.1%

**Xylem Inc. Non-GAAP Reconciliation**  
EBITDA and Adjusted EBITDA by Quarter (\$ Millions)  
Measurement and Control Solutions

2026					
	Q1	Q2	Q3	Q4	Total
Operating Income	57				57
Operating Margin	11.2%				11.2%
Loss attributable to non-controlling interest	4				4
(Loss)/Gain from sale of businesses	4				4
Depreciation	7				7
Amortization	33				33
Other non-operating expense, excluding interest income	-				-
EBITDA	105	-	-	-	105
Share-based Compensation	2				2
Restructuring & Realignment	4				4
Special Charges	3				3
Loss/(Gain) from sale of businesses	(4)				(4)
(Loss) attributable to non-controlling interest	(4)				(4)
Adjusted EBITDA	106	-	-	-	106
Revenue	508				508
Adjusted EBITDA Margin	20.9%				20.9%

2025					
	Q1	Q2	Q3	Q4	Total
Operating Income	56	68	64	56	244
Operating Margin	11.4%	12.6%	12.3%	10.5%	11.7%
Loss attributable to non-controlling interest	-	4	2	3	9
(Loss)/Gain from sale of businesses	-	-	(39)	15	(24)
Depreciation	7	10	8	8	33
Amortization	32	34	35	34	135
Other non-operating expense, excluding interest income	-	(1)	-	(1)	(2)
EBITDA	95	115	70	115	395
Share-based Compensation	1	3	1	3	8
Restructuring & Realignment	3	5	1	7	16
Special Charges	4	6	5	1	16
Loss/(Gain) from sale of businesses	-	-	39	(15)	24
(Loss) attributable to non-controlling interest	-	(4)	(2)	(3)	(9)
Adjusted EBITDA	103	125	114	108	450
Revenue	490	540	522	534	2,086
Adjusted EBITDA Margin	21.0%	23.1%	21.8%	20.2%	21.6%

# Xylem Inc. Non-GAAP Reconciliation

Net Cash – Operating Activities vs. Free Cash Flow (\$ Millions)

	Q1	
	2026	2025
<b>Net Cash - Operating Activities</b>	<b>\$108</b>	<b>\$33</b>
Capital Expenditures - PPE	(66)	(55)
Capital Expenditures - Software	(24)	(16)
<b>Capital Expenditures</b>	<b>(90)</b>	<b>(71)</b>
<b>Free Cash Flow</b>	<b>\$18</b>	<b>(\$38)</b>
Cash Paid for Significant Divestiture Activities	7	-
<b>Adjusted Free Cash Flow for Margin Calculation</b>	<b>\$25</b>	<b>(\$38)</b>
<b>Revenue</b>	<b>\$2,125</b>	<b>\$2,069</b>
<b>Operating Cash Flow Margin</b>	<b>5.1%</b>	<b>1.6%</b>
<b>Free Cash Flow Margin</b>	<b>1.2%</b>	<b>(1.8%)</b>



Thank you.

## 1Q 2026 Results & Earnings

Replay of the webcast is available until midnight May 12, 2026  
Replay: +1 (855) 669-9658 or +1 (412) 317-0088 (INTL)  
Access Code 6011145

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