

# JD.com (JD US)

## **Expecting an upbeat bottom line for 2Q results**

Although the high base in air conditioner category and industrywide soft performance of PC category are likely to weigh on JD's revenue growth on electronic and home appliance (E&HA) in 2Q24E, its strategies to focus on ROI and quality growth may drive a beat on earnings. We forecast JD has logged 2Q24E revenue of RMB290.9bn (up 1.0% YoY), and non-GAAP net income of RMB9.9bn, which translates into non-GAAP net margin of 3.4% and was 16% better than Bloomberg consensus. With a normalization in revenue growth of both E&HA and platform business, we expect YoY revenue growth for JD to reaccelerate in 3Q24E, and the GMV growth of JD Retail (JDR) can still outperform that of total retail sales in 2024E. Amid fierce industry competition, the steady profitability and enhancement of shareholder return could provide support for JD's valuation, while further rerating may hinge on consumption recovery, and JD's ability to prove the market that its core category could maintain stable market share over the medium to long term. Maintain BUY with unchanged DCF-based TP of US\$51.9.

- JD Retail: remains committed to drive for user growth. We estimate JD Retail (JDR) inked revenue of RMB254.2bn in 2Q24, up 0.3% YoY, 5.8% short of Bloomberg consensus, owing to the soft performance of E&HA revenue due to a high base in air conditioner category, as well as an industrywide soft performance of PC category. However, driven by the high ROI target and the strategy to drive for revenue growth in an efficient way, we estimate JDR has recorded non-GAAP operating profit of RMB9.2bn, up 12% YoY, and was 1% better than Bloomberg consensus, translating into non-GAAP OPM of 3.6% (2Q23: 3.2%).
- 2Q24 results preview: expecting an upbeat bottom line. For 2Q24E, we estimate JD logged revenue of RMB290.9bn, up 1.0% YoY, 5% shy of consensus estimates. However, we forecast JD to have recorded non-GAAP net income of RMB9.9bn, 16% better than Bloomberg consensus estimates, due to more stringent than expected cost control when driving for business development. Our non-GAAP net income forecast implies a non-GAAP net margin of 3.4% in 2Q24E (2Q23: 3.0%).
- Revision in revenue and earnings forecast. We revise down 2024-2026E revenue forecast by 0.6-0.9%, driven by a lowered forecast for E&HA revenue, while we lift non-GAAP net income forecast by 4-5% thanks to likely more efficient than expected spending in driving for revenue growth. JD's current valuation of 8/7x 2024/2025E non-GAAP PE is not demanding versus 11% non-GAAP earnings CAGR over 2023-2026E, in our view. Key catalysts include: 1) further enhancement of shareholder return; and 2) consumption recovery to drive a better outlook in revenue and earnings growth.

### **Earnings Summary**

(YE 31 Dec)	FY22A	FY23A	FY24E	FY25E	FY26E			
Revenue (RMB mn)	1,046,236	1,084,662	1,150,566	1,217,581	1,274,194			
YoY growth (%)	9.9	3.7	6.1	5.8	4.6			
Net profit (RMB mn)	10,380.0	24,167.0	33,209.0	39,307.0	43,150.0			
Adjusted net profit (RMB mn)	28,220.0	35,200.0	38,456.6	43,812.8	47,894.4			
EPS (Adjusted) (RMB)	11.75	22.20	24.26	27.63	30.21			
Consensus EPS (RMB)			21.82	24.36	26.74			
P/E (x)	29.3	12.7	9.2	7.8	7.1			
Source: Company data, Bloomberg, CMBIGM estimates								

## **BUY (Maintain)**

Target Price US\$51.90 Up/Downside 93.9% Current Price US\$26.76

#### **China Internet**

Saiyi HE, CFA (852) 3916 1739 hesaiyi@cmbi.com.hk

#### Ye TAO

franktao@cmbi.com.hk

Wentao LU, CFA luwentao@cmbi.com.hk

#### Stock Data

42,428,0
87.1
41.31/21.44
1585.5

#### Source: FactSet

Ondi cholding Otraolarc	
Richard Qiangdong Liu	13.8%
Max Smart Limited	13.3%
Source: HKEx	

#### **Share Performance**

Shareholding Structure

	Absolute	Relative
1-mth	-9.0%	-15.4%
3-mth	-0.9%	-12.6%
6-mth	5.4%	-15.4%

Source: FactSet



Source: FactSet



## Revision in financial forecast with target price unchanged at US\$51.9

Figure 1: JD: forecast revision

	Current			Previous			Change (%)		
RMB bn	2024E	2025E	2026E	2024E	2025E	2026E	2024E	2025E	2026E
Revenue	1,150.6	1,217.6	1,274.2	1,161.0	1,226.4	1,281.8	-0.9%	-0.7%	-0.6%
Gross profit	173.6	186.1	196.1	173.6	185.9	196.7	0.0%	0.1%	-0.3%
Non-GAAP net profit	38.5	43.8	47.9	36.6	41.8	46.2	5.1%	4.8%	3.8%
Gross margin	15.1%	15.3%	15.4%	15.0%	15.2%	15.3%	0.1 ppt	0.1 ppt	0.0 ppt
Non-GAAP net margin	3.3%	3.6%	3.8%	3.2%	3.4%	3.6%	0.2 ppt	0.2 ppt	0.2 ppt

Source: CMBIGM estimates

Figure 2: CMBIGM estimates vs consensus

		Current		(	Consensus			Diff (%)	
RMB bn	2024E	2025E	2026E	2024E	2025E	2026E	2024E	2025E	2026E
Revenue	1,150.6	1,217.6	1,274.2	1,162.6	1,237.3	1,313.0	-1.0%	-1.6%	-3.0%
Gross profit	173.6	186.1	196.1	174.6	187.8	201.6	-0.6%	-0.9%	-2.7%
Non-GAAP net profit	38.5	43.8	47.9	37.0	40.7	44.4	4.0%	7.7%	7.9%
Gross margin	15.1%	15.3%	15.4%	15.0%	15.2%	15.4%	0.1 ppt	0.1 ppt	0.0 ppt
Non-GAAP net margin	3.3%	3.6%	3.8%	3.2%	3.3%	3.4%	0.2 ppt	0.3 ppt	0.4 ppt

Source: Bloomberg, CMBIGM estimates

## DCF-based target price of US\$51.9

Our target price is US\$51.9, based on DCF valuation methodology (WACC of 11.8% and terminal growth of 1.5%; both unchanged). Our target price translates into 15x 2024E PE (non-GAAP).

Figure 3: JD: DCF valuation (WACC of 11.8% and terminal growth of 1.5%)

(RMBbn)	2024E	2025E	2026E	2027E	2028E	2029E	2030E
Total revenue	1,151	1,218	1,274	1,320	1,356	1,385	1,408
NPV of FCF Discounted terminal	212	211					
value	266	298					
Total equity valuation No. of shares (diluted,	575	648					
mn) Valuation per share	1,586	1,586					
(USD)	50.3	56.6					
TP per share (USD)	51.9						

Source: Bloomberg, CMBIGM estimates

Note: Our target price is based on the weighted average of 9-month target price in 2024E and 3-month target price in 2025E



# **Financial Summary**

Revenue	INCOME STATEMENT	2021A	2022A	2023A	2024E	2025E	2026E
Cost profes   129,687   139,746   173,569   161,314,500   1073,1260   1074,1	YE 31 Dec (RMB mn)						
Page	Revenue	951,592	1,046,236	1,084,662	1,150,566	1,217,581	1,274,194
Departing expense   (124,926)   (127,350)   (13,6616)   (146,096)   (146,465	Cost of goods sold	(822,525)	(899,163)	(924,958)	(976,998)	(1,031,450)	(1,078,126)
Selling openese   (38,743)   (37,772)   (46),730)   (40,845)   (43,724)   (44,879)   Admin expense   (16,332)   (16,839)   (16,339)   (16,108)   (16,437)   (16,947)   (16,947)   Ohers   (58,288)   (16,332)   (16,333)   (16,108)   (16,437)   (16,947)   Ohers   (58,288)   (16,1332)   (16,333)   (16,108)   (16,437)   (16,947)   Ohers   Ohe	Gross profit	129,067	147,073	159,704	173,569	186,131	196,068
Admin spepmee (11.562) (11.053) (19.710) (68.829) (9.741) (10.194)	Operating expenses	(124,926)	(127,350)	(132,663)	(134,616)	(140,996)	(146,405)
RAD sepame	Selling expense	(38,743)	(37,772)	(40,133)	(40,845)	(43,224)	(44,979)
Ohrenis         (58,288)         (51,532)         (66,427)         (69,03)         (71,594)         (74,286)           Oher alimar(Iosaee)         (590)         (1,555)         7,496         6,796         6,796         6,796           Sharo of (Iosaear) profits of associates/JV         (4,018)         (2,195)         1,010         0         0         0         6,796           EBIT interest Income         (1,213)         (1,210)         (1,2881)         (2,4881)         (2,463)         (1,754)         (1,679)           Ohres         0         0         (1,018)         (30,00)         0         0         0           Ohres         0         0         (1,018)         (30,00)         0	•			,		,	,
Department   1,141   19,723   27,041   38,952   45,135   49,663   Chier goins/liceses   (590)   (1,550)   7,496   6,796   6,796   6,796   Ehr (1,550)   (1,550)   7,496   6,796   6,	•	, ,		,	,		, , ,
Ches						·	
Share of (losses)/profits of associates/JV   4,918    1,919    1,910    0   0   0   0   0   0   0   0   0		•	•		•		
EBIT		, ,	* ' '				
Interest income	· , , .	,	* ' '				
Ohres         0         0         1,116         (7,30)         0         0           Pre-lax profit         (2,881)         13,887         4,176         8,933         42,555         50,178         44,981           After tax profit         (4,467)         9,891         22,257         34,044         40,142         43,985           Minority inferest         (924)         (987)         (910)         835         835         835           Discontinued operations         0 <th< td=""><td></td><td></td><td>•</td><td>· ·</td><td>•</td><td>=</td><td>•</td></th<>			•	· ·	•	=	•
Per-tax profit   (2,581)   13,867   31,650   42,555   50,176   54,981   1000me lax   1,887   4,176   8,393   8,511   10,033   10,996   12,3257   34,044   40,142   43,985   46,000   10   0   0   0   0   0   0   0   0		,	* ' '	,		,	
Income tax				* ' '	. ,		
After tax profit         (4,467)         9,891         23,257         34,044         40,142         3,985           Miscontinated operations         0 <td< td=""><td>-</td><td></td><td>•</td><td></td><td>-</td><td>•</td><td>•</td></td<>	-		•		-	•	•
Minority interest   (924) (697) (910) 835 835 835   835			,				
Discontinued operations			•		-	=	•
Net profit   (3,560)   (10,380)   (24,167)   (33,200)   (33,457)   (43,813)   (43,150)   (43,814)   (44,846)	Discontinued operations	` '	` '	, ,	0	0	0
Adjusted net profit   17,207   28,220   35,200   38,457   43,813   47,894	Others	(16)	(8)	0	0	0	0
SALANCE SHEET   2021A   2022A   2023A   2024E   2025E   2026E   2026	Net profit	(3,560)	10,380	24,167	33,209	39,307	43,150
Variable	Adjusted net profit	17,207	28,220	35,200	38,457	43,813	47,894
Variable	BALANCE SHEET	2021A	2022A	2023A	2024E	2025E	2026E
Current assets         299,672         351,074         307,810         355,762         405,303         458,514           Cash & equivalents         7,767         78,861         71,892         105,744         114,975         197,506           Account receivables         11,900         20,576         20,302         25,218         26,687         27,928           Inventories         75,501         177,949         68,058         77,111         81,409         85,929           Prepayment         11,456         15,156         15,639         15,639         15,639         15,639           Other current assets         124,023         152,278         124,413         124,544         124,688         124,808           Non-current assets         196,835         224,4176         321,148         317,687         75,909         83,4415           PRAE         32,944         55,000         70,035         66,074         75,909         83,440           Right-of use assets         19,987         22,267         20,863         20,863         20,863         20,863         20,863         20,863         20,863         20,863         20,863         20,863         20,863         20,863         20,863         20,863         20,863							
Cash & equivalents         70,767         78,861         71,892         105,744         149,375         197,541           Restricted cash         5,926         6,254         7,506         7,508         2,7928         180,806         77,111         81,409         85,092         70035         15,639         14,800         10         10         10         10         10         10         1	, ,	299 672	351 074	307 810	355 762	405 303	458 514
Restricted cash         5,926         6,254         7,506         7,506         7,506         7,506           Account receivables         11,900         20,576         20,302         25,218         26,887         27,926           Inventories         75,601         77,949         68,058         77,111         81,409         85,0592           Prepayment         11,456         15,156         15,639         334,153         134,153         12,144         15,446         15,44         1,744         1,744         1,744         1,744         1,744         1,744         1,744         1,744         1,744         1,744         1,744         1,744<		•	•	· ·	•	•	•
Account receivables         11,900         20,576         20,302         25,218         26,687         27,928           Inventories         75,601         77,949         68,058         77,111         81,409         85,032           Prepayment         11,456         15,153         15,639         15,639         15,639           Other current assets         124,023         152,278         124,413         124,544         124,688         124,808           Non-current assets         196,835         224,176         321,148         317,187         326,03         334,153           PP&E         32,944         55,080         70,035         66,074         75,090         83,040           Right-of-use assets         19,987         22,267         20,863         50,863         60,746         Intargiblities         14,444         Intargi	·	*	•	,	,	,	
Inventories   75,601   77,949   68,058   77,111   81,409   85,092   Prepayment   11,456   15,156   15,639   15,639   15,639   15,639   15,639   15,639   15,639   15,639   15,639   15,639   15,639   15,639   15,639   15,639   15,639   15,639   15,639   16,639   16,639   124,436   124,480   124,							
Other current assets         124,023         152,278         124,413         124,544         124,688         124,808           Non-current assets         196,835         244,176         321,148         317,187         326,203         334,153           PP&E         32,944         55,080         70,035         66,074         75,090         83,040           Right-of-use assets         19,987         22,267         20,863         20,855         60,744         10,744         10,744         10,744         10,744         <							
Non-current assets         196,835         244,176         321,148         317,187         326,03         334,153           PP&E         32,944         55,080         70,035         66,074         75,090         83,040           Right-of-use assets         19,987         22,267         20,863         20,803         20,803         20,803         20,803         20,803         20,803         20,803         20,803         20,803         20,803         20,803         20,803         20,803         20,803         20,803         20,804	Prepayment	11,456	15,156	15,639	15,639	15,639	15,639
PP&E         32,944         55,080         70,035         66,074         75,090         83,040           Right-of-use assets         19,987         22,267         20,863         1,744         1,748         1,448         1,048         1,048         1,048         1,448         1,048         1,448         1,048 <td>Other current assets</td> <td>124,023</td> <td>152,278</td> <td>124,413</td> <td>124,544</td> <td>124,688</td> <td>124,808</td>	Other current assets	124,023	152,278	124,413	124,544	124,688	124,808
Right-of-use assets         19,987         22,267         20,863         20,864         56,746         56,746         56,746         56,746         56,746         56,746         56,746         56,746         56,746         50,35         6,935	Non-current assets	196,835	244,176	321,148	317,187	326,203	334,153
Deferred income tax         1,111         1,536         1,744         1,744         1,744         1,744           Investment in JVs & assos         63,222         57,641         56,746         56,355         69,355         69,355         69,355         69,355         69,355         69,355         60,355         69,356         60,355         69,356         60,355         69,356         60,355         69,355         60,355         60,355         60,355         60,355         60,355         60,355         60,355         60,355         60,355         60,355         60,355         60,355         60,355         60,355         60,355         60,355         60,355         60,355         731,506         731,506         731,506         731,506         731,506         74,602         731,5	PP&E	32,944	55,080	70,035	66,074	75,090	83,040
Investment in JVs & assos   63,222   57,641   56,746   56,759   57,756   57,756   57,756   57,756   57,756   57,755	Right-of-use assets	19,987	22,267	20,863	20,863	20,863	20,863
Intangibles							
Goodwill         12,433         23,123         19,979         19,979         19,979         19,979           Other non-current assets         61,300         75,390         144,846         144,846         144,846         144,846           Total assets         496,507         595,250         628,958         672,948         731,506         792,667           Current liabilities         221,636         266,561         265,650         276,027         287,426         297,151           Short-term borrowings         4,368         12,146         5,034         5,034         5,034         5,034           Account payables         140,484         160,607         166,167         172,579         182,198         190,443           Other current liabilities         33,083         37,624         35,848         39,812         41,593         43,073           Lease liabilities         6,665         7,688         7,755         7,75							
Other non-current assets         61,300         75,390         144,846         144,846         144,846         144,846         144,846         144,846         731,506         792,667           Current liabilities         221,636         266,561         265,650         276,027         287,426         297,151           Short-term borrowings         4,368         12,146         5,034         5,034         5,034         5,034           Account payables         140,484         160,607         166,167         172,579         182,198         190,443           Tax payable         2,568         5,926         7,313         7,755         7,755         7,755         7,755         7,755         7,755         7,755         7,755         7,755         7,755         7,755         7,755         7,755         7,755         7,755         7,755         7,755         7,755         7,755 <t< td=""><td><del>-</del></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	<del>-</del>						
Total assets         496,507         595,250         628,958         672,948         731,506         792,667           Current liabilities         221,636         266,561         265,650         276,027         287,426         297,151           Short-term borrowings         4,368         12,146         5,034         5,034         5,034         5,034           Account payables         140,484         160,607         166,167         172,579         182,198         190,443           Tax payable         2,568         5,926         7,313         43,073         43,073         43,533         43,533         43,533         43,533         43,533         43,533         43,533         43,533         43,533         43,533         43,533         43,533         43,533         43,533         43,533         43,533         43,533         43,533         43,533							
Current liabilities         221,636         266,561         265,650         276,027         287,426         297,151           Short-term borrowings         4,368         12,146         5,034         5,034         5,034         5,034           Account payables         140,484         160,607         166,167         172,579         182,198         190,443           Tax payable         2,568         5,926         7,313         7,313         7,313         7,313           Other current liabilities         33,083         37,624         35,848         39,812         41,593         43,073           Lease liabilities         6,665         7,688         7,755         7,755         7,755         7,755           Accrued expenses         34,469         42,570         43,533         43,533         43,533         43,533           Non-current liabilities         28,087         54,566         66,928         78,128         79,731         81,480           Long-term borrowings         9,386         10,224         10,411         21,611         23,214         24,963           Deferred income         1,297         1,107         964         964         964         964           Other ros-current liabilities         249							
Short-term borrowings         4,368         12,146         5,034         5,034         5,034         5,034           Account payables         140,484         160,607         166,167         172,579         182,198         190,443           Tax payable         2,568         5,926         7,313         43,073         43,073         43,073         43,073         43,073         43,073         43,073         43,533         43,533         43,533         43,533         43,533         43,533         43,533         43,533         43,533         43,533         43,533         43,533         43,693         66,928         78,128         79,751         7,755         7,755         7,755 </td <td>Total assets</td> <td>490,507</td> <td>393,230</td> <td>020,930</td> <td>072,946</td> <td>731,306</td> <td>792,007</td>	Total assets	490,507	393,230	020,930	072,946	731,306	792,007
Account payables         140,484         160,607         166,167         172,579         182,198         190,443           Tax payable         2,568         5,926         7,313         43,573         43,533         43,533         43,533         43,533         43,533         43,533         43,533         43,533         43,533         43,533         43,533         43,533         43,631<							
Tax payable         2,568         5,926         7,313         43,073         43,073         43,073         43,073         43,073         43,533         43,633         43,633         43,633         43,633         43,633         43							
Other current liabilities         33,083         37,624         35,848         39,812         41,593         43,073           Lease liabilities         6,665         7,688         7,755         7,755         7,755         7,755           Accrued expenses         34,469         42,570         43,533         43,533         43,533         43,533           Non-current liabilities         28,087         54,566         66,928         78,128         79,731         81,480           Long-term borrowings         9,386         10,224         10,411         21,611         23,214         24,963           Deferred income         1,297         1,107         964         964         964         964           Other non-current liabilities         17,404         43,235         55,553         55,553         55,553         55,553         55,553         37,158         378,632           Share capital         0							
Lease liabilities         6,665         7,688         7,755         7,755         7,755         7,755           Accrued expenses         34,469         42,570         43,533         43,533         43,533         43,533           Non-current liabilities         28,087         54,566         66,928         78,128         79,731         81,480           Long-term borrowings         9,386         10,224         10,411         21,611         23,214         24,963           Deferred income         1,297         1,107         964         964         964         964           Other non-current liabilities         17,404         43,235         55,553         55,553         55,553         55,553           Total liabilities         249,723         321,127         332,578         354,155         367,158         378,632           Share capital         0         0         0         0         0         0         0         0           Capital surplus         208,912         213,366         231,858         220,332         226,580         233,117           Retained earnings         0         0         0         33,939         73,246         116,396           Other reserves         1,212							
Accrued expenses         34,469         42,570         43,533         43,533         43,533         43,533           Non-current liabilities         28,087         54,566         66,928         78,128         79,731         81,480           Long-term borrowings         9,386         10,224         10,411         21,611         23,214         24,963           Deferred income         1,297         1,107         964         964         964         964           Other non-current liabilities         17,404         43,235         55,553         55,553         55,553         55,553           Total liabilities         249,723         321,127         332,578         354,155         367,158         378,632           Share capital         0         0         0         0         0         0         0           Capital surplus         208,912         213,366         231,858         220,332         226,580         233,117           Retained earnings         0         0         0         33,939         73,246         116,396           Other reserves         1,212         590         614         614         614         614           Total shareholders equity         210,124         213,956 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
Non-current liabilities         28,087         54,566         66,928         78,128         79,731         81,480           Long-term borrowings         9,386         10,224         10,411         21,611         23,214         24,963           Deferred income         1,297         1,107         964         964         964         964           Other non-current liabilities         17,404         43,235         55,553         55,553         55,553         55,553           Total liabilities         249,723         321,127         332,578         354,155         367,158         378,632           Share capital         0 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
Long-term borrowings         9,386         10,224         10,411         21,611         23,214         24,963           Deferred income         1,297         1,107         964         964         964         964           Other non-current liabilities         17,404         43,235         55,553         55,553         55,553         55,553           Total liabilities         249,723         321,127         332,578         354,155         367,158         378,632           Share capital         0         0         0         0         0         0         0         0           Capital surplus         208,912         213,366         231,858         220,332         226,580         233,117           Retained earnings         0         0         0         33,939         73,246         116,396           Other reserves         1,212         590         614         614         614         614           Total shareholders equity         210,124         213,956         232,472         254,885         300,440         350,127           Minority interest         36,661         60,167         63,908         63,908         63,908         63,908	·						
Deferred income         1,297         1,107         964         962         90         90         90         90         90         90         90         90         90         90         90         90         90         90 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
Other non-current liabilities         17,404         43,235         55,553 </td <td>-</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	-						
Total liabilities         249,723         321,127         332,578         354,155         367,158         378,632           Share capital         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         208,912         213,366         231,858         220,332         226,580         233,117         233,117         233,939         73,246         116,396         0         0         0         33,939         73,246         116,396         0         0         614							
Capital surplus         208,912         213,366         231,858         220,332         226,580         233,117           Retained earnings         0         0         0         33,939         73,246         116,396           Other reserves         1,212         590         614         614         614         614           Total shareholders equity         210,124         213,956         232,472         254,885         300,440         350,127           Minority interest         36,661         60,167         63,908         63,908         63,908         63,908	Total liabilities	249,723	321,127				
Capital surplus         208,912         213,366         231,858         220,332         226,580         233,117           Retained earnings         0         0         0         33,939         73,246         116,396           Other reserves         1,212         590         614         614         614         614           Total shareholders equity         210,124         213,956         232,472         254,885         300,440         350,127           Minority interest         36,661         60,167         63,908         63,908         63,908         63,908	Share capital	0	0	0	0	0	0
Retained earnings         0         0         0         33,939         73,246         116,396           Other reserves         1,212         590         614         614         614         614           Total shareholders equity         210,124         213,956         232,472         254,885         300,440         350,127           Minority interest         36,661         60,167         63,908         63,908         63,908         63,908	•				220,332		233,117
Other reserves         1,212         590         614         614         614         614           Total shareholders equity         210,124         213,956         232,472         254,885         300,440         350,127           Minority interest         36,661         60,167         63,908         63,908         63,908         63,908		0	0	0	33,939		
Minority interest 36,661 60,167 63,908 63,908 63,908 63,908	Other reserves	1,212	590	614			
	Total shareholders equity	210,124	213,956	232,472	254,885	300,440	350,127
Total equity and liabilities 496,507 595,250 628,958 672,948 731,506 792,667	Minority interest	36,661	60,167	63,908	63,908	63,908	63,908
	Total equity and liabilities	496,507	595,250	628,958	672,948	731,506	792,667



CASH FLOW	2021A	2022A	2023A	2024E	2025E	2026E
YE 31 Dec (RMB mn)						
Operating						
Profit before taxation	(2,581)	13,867	31,650	42,555	50,178	54,981
Depreciation & amortization	6,232	7,236	5,257	5,751	6,203	6,704
Tax paid	(1,887)	(4,176)	(8,393)	(8,511)	(10,036)	(10,996)
Change in working capital	18,948	22,119	20,639	(3,722)	5,489	4,680
Others	21,588	18,773	10,368	5,777	5,413	5,702
Net cash from operations	42,301	57,819	59,521	41,850	57,246	61,071
Investing						
Capital expenditure	(19,057)	(38,165)	(16,270)	(16,108)	(15,220)	(14,653)
Acquisition of subsidiaries/ investments	(181,916)	(184,792)	0	0	0	0
Net proceeds from disposal of short-term	126,934	171,853	0	0	0	0
investments Others	(209)	(2,922)	(43,273)	0	0	0
Net cash from investing	(74,248)	(54,026)	( <del>5</del> 9, <b>543</b> )	(16,108)	(15,220)	(14,653)
Financing						
Financing Net borrowings	(2,975)	7,027	(6,925)	11,200	1,604	1,749
Proceeds from share issues	22,478	(5,847)	(0,929)	0	0	0
Others	0	0	1,117	0	0	0
Net cash from financing	19,503	1,180	(5,808)	11,200	1,604	1,749
Net change in cash						
Cash at the beginning of the year	87,376	73,550	82,013	76,308	113,250	156,881
Exchange difference	(1,382)	3,490	125	0	0	0
Cash at the end of the year	73,550	82,013	76,308	113,250	156,881	205,047
GROWTH	2021A	2022A	2023A	2024E	2025E	2026E
YE 31 Dec						
Revenue	27.6%	9.9%	3.7%	6.1%	5.8%	4.6%
Gross profit	18.3%	14.0%	8.6%	8.7%	7.2%	5.3%
Operating profit	(55.0%)	376.3%	37.1%	44.0%	15.9%	10.0%
EBIT	na	na	122.5%	28.7%	13.5%	8.7%
Net profit	na	na	132.8%	37.4%	18.4%	9.8%
Adj. net profit	25.7%	64.0%	24.7%	9.3%	13.9%	9.3%
PROFITABILITY	2021A	2022A	2023A	2024E	2025E	2026E
YE 31 Dec						
Gross profit margin	13.6%	14.1%	14.7%	15.1%	15.3%	15.4%
Operating margin	0.4%	1.9%	2.5%	3.4%	3.7%	3.9%
Adj. net profit margin	1.8%	2.7%	3.2%	3.3%	3.6%	3.8%
Return on equity (ROE)	(1.7%)	4.9%	10.8%	13.6%	14.2%	13.3%
GEARING/LIQUIDITY/ACTIVITIES	2021A	2022A	2023A	2024E	2025E	2026E
YE 31 Dec						
Net debt to equity (x)						
	(0.3)	(0.3)	(0.2)	(0.3)	(0.4)	(0.5)
	(0.3) 1.4	(0.3) 1.3	(0.2) 1.2	(0.3) 1.3	(0.4) 1.4	(0.5) 1.5
Current ratio (x)						
Current ratio (x) Receivable turnover days	1.4	1.3	1.2	1.3	1.4	1.5
Current ratio (x) Receivable turnover days Inventory turnover days	1.4 3.6	1.3 5.7	1.2 6.9	1.3 7.2	1.4 7.8	1.5 7.8
Current ratio (x) Receivable turnover days Inventory turnover days Payable turnover days	1.4 3.6 (29.9)	1.3 5.7 (31.2)	1.2 6.9 (28.8)	1.3 7.2 (27.1)	1.4 7.8 (28.0)	1.5 7.8 (28.2)
Current ratio (x) Receivable turnover days Inventory turnover days Payable turnover days VALUATION	1.4 3.6 (29.9) (54.9)	1.3 5.7 (31.2) (61.1)	1.2 6.9 (28.8) (64.5)	1.3 7.2 (27.1) (63.3)	1.4 7.8 (28.0) (62.8)	1.5 7.8 (28.2) (63.1)
Current ratio (x) Receivable turnover days Inventory turnover days Payable turnover days  VALUATION  YE 31 Dec	1.4 3.6 (29.9) (54.9) <b>2021 A</b>	1.3 5.7 (31.2) (61.1) <b>2022A</b>	1.2 6.9 (28.8) (64.5) <b>2023A</b>	1.3 7.2 (27.1) (63.3) <b>2024E</b>	1.4 7.8 (28.0) (62.8)	1.5 7.8 (28.2) (63.1) <b>2026E</b>
Current ratio (x)	1.4 3.6 (29.9) (54.9)	1.3 5.7 (31.2) (61.1)	1.2 6.9 (28.8) (64.5)	1.3 7.2 (27.1) (63.3)	1.4 7.8 (28.0) (62.8) <b>2025E</b>	1.5 7.8 (28.2) (63.1)

Source: Company data, CMBIGM estimates. Note: The calculation of net cash includes financial assets.



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## CMB International Global Markets Limited

Address: 45/F, Champion Tower, 3 Garden Road, Hong Kong, Tel: (852) 3900 0888 Fax: (852) 3900 0800

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