

# Haidilao (6862 HK)

### Waiting for new initiatives to shine, with yields

Haidilao's 1H24 results were roughly inline, but the margin was soft, given the meaningful SSSG. Going into 2H24E, we can still see certain pressure like drags from macro environment, high base for SSSG and staff costs inflation etc. In our view, the extra upside could be from the acceleration in new stores opening, further plans to boost efficiency and new brands' development. Given the low valuation and attractive dividend, we maintain BUY.

- Cautiously optimistic about 2H24E, extra upside could be from new stores opening or new CEO's initiatives to push margins and multibrands. We have to give credit to Haidilao, as its SSS recovery rate had greatly outperformed the catering industry, thanks to its: superiority in customer services, members management, new product launches, marketing and advertising on social media, etc.. But going into 2H24E, we can see a number of challenges, such as the high base for SSSG (table turnover was actually flattish YoY in Jul 2024 while the ASP should be stable and therefore, we are now forecasting 0% to 5% SSSG in 2H24E) and hence limited the operating leverage (i.e. staff costs may stay high). This assumption is based on the already larger scale of advertising (e.g. crossover with IPs,) along with the new product launches in the autumn and winter seasons. We do expect benefits from 1H24 such as GP margin improvements and declining D&A expenses (as more and more restaurants have fully depreciated its original capex) to continue. And in our view, the additional upside (or segmental improvements) vs 1H24 could lay on: 1) potential acceleration in store numbers, where the Company is still targeting a MSD % increase (unlike a decline in 1H24), 2) further margin improvements from new initiatives to boost employee's creativity, motivation and costs savings, such as the sharing of store managers around stores, etc, 3) the "Red pomegranate" project, a multi-brand development strategy which is highly important for Haidilao's future growth. A new team was set up to optimize the incentive policies, encourage national leaders and provide the necessary resources to participate in new brand management. There are four brands under the incubation stage and its Yanging Barbecue Shop brand already has a rough plan to open 400 to 500 stores in around three years.
- Maintain BUY but trim TP to HK\$ 15.94, based on 16x FY24E P/E (cut from 20x to factor in the slowdown in net profit growth and sector de-rating). We fine-tuned our FY24E/ 25E/ 26E net profit forecasts by -7%/ -1%/ +4% to factor in higher staff costs, but better GP margins (from low input costs, more bulk or direct purchases, more higher margin new products etc.). The stock is trading at 15x FY24E P/E, not too demanding, especially when we also consider the 6% dividend yield.

### **Earnings Summary**

| (YE 31 Dec)               | FY22A   | FY23A   | FY24E   | FY25E   | FY26E   |
|---------------------------|---------|---------|---------|---------|---------|
| Revenue (RMB mn)          | 31,039  | 41,453  | 47,309  | 50,404  | 52,399  |
| YoY growth (%)            | (20.6)  | 33.6    | 14.1    | 6.5     | 4.0     |
| Operating profit (RMB mn) | 2,123.5 | 5,584.3 | 6,033.8 | 6,988.4 | 7,896.8 |
| Net profit (RMB mn)       | 1,637.3 | 4,495.4 | 4,627.2 | 5,758.2 | 6,847.8 |
| EPS (Reported) (RMB)      | 0.29    | 0.81    | 0.83    | 1.03    | 1.22    |
| YoY growth (%)            | na      | 174.6   | 2.4     | 24.4    | 18.9    |
| P/E (x)                   | 41.2    | 15.0    | 14.6    | 11.8    | 9.9     |
| P/B (x)                   | 9.1     | 5.9     | 3.3     | 2.2     | 1.6     |
| Yield (%)                 | 0.0     | 6.0     | 6.1     | 7.6     | 9.1     |
| ROE (%)                   | 21.3    | 47.4    | 29.2    | 22.9    | 19.0    |

Source: Company data, Bloomberg, CMBIGM estimates

### **BUY (Maintain)**

 Target Price
 HK\$15.94

 (Previous TP
 HK\$21.52)

 Up/Downside
 20.0%

 Current Price
 HK\$13.28

### **China Consumer Discretionary**

Walter WOO (852) 3761 8776 walterwoo@cmbi.com.hk

#### Stock Data

| Mkt Cap (HK\$ mn)        | 74,022.7    |
|--------------------------|-------------|
| Avg 3 mths t/o (HK\$ mn) | 185.3       |
| 52w High/Low (HK\$)      | 22.10/11.80 |
| Total Issued Shares (mn) | 5574.0      |

Source: FactSet

### **Shareholding Structure**

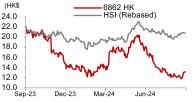
| Mr. Zhang Yong | 60.4%    |
|----------------|----------|
| Mr. Shi Sean   | 9.4%     |
| Source: HKEx   | <u>.</u> |

#### **Share Performance**

|       | Absolute | Relative |
|-------|----------|----------|
| 1-mth | 10.5%    | 6.1%     |
| 3-mth | -26.7%   | -23.6%   |
| 6-mth | -7.1%    | -12.7%   |

Source: FactSet

### 12-mth Price Performance



Source: FactSet

### Recent reports:

DPC Dash (1405 HK) - Prudence guidance with solid fundamentals (30 Aug 24)

<u>Jiumaojiu (9922 HK) - Transforming</u> <u>despite tough macro backdrop</u> (27 Aug 24)

Yum China (9987 HK) - The best-in-class costs management in 2Q24 (7 Aug 24)

Jiumaojiu (9922 HK) - We see risks in 2H24E after the miss in 2Q24 (22 Jul 24)

Haidilao (6862 HK) - Our view on management changes (25 Jun 24)

Cafe De Coral (341 HK) - Gaining market share under a weak macro (18 Jun 24)



■ 1H24 results roughly inline. Haidilao's sales increased by 14% YoY in 1H24, inline with BBG est. while net profit dropped by 10% YoY, missing BBG est. by 5%. Such a miss, in our view, is mainly due to higher-than-expected staff costs (labour shortage back in 1H23, while it was ample in 1H24), more than offsetting the benefits of a beat in GP margin (mainly driven by greater use of discounting coupons and the drop in ticket size given the recent tendency to trade down). SSSG was at about 15% in 1H24, which was driven by an around 27% increase in table turnover (to 4.2x, from 3.3x in 1H23) and a roughly 5% drop in ASP (to RMB 97.4, from RMB 102.9 in 1H23). Even though SSSG was strong, the operating leverage was limited, as staff costs and rent expenses were rather variable. On the other hand, GP margin could still manage to increase to 61% (from 59% in 1H23) while the ASP may fall, which was aided by the continuous decrease in procurement costs, improvement in supply chain efficiency, plus the changes in menu items. Noted that an interim DPS of HK\$ 0.391 was also declared in 1H24, representing a 95% payout ratio, which is about 2.9% of the current market cap (or 5.9% if we annualized).

### **Earnings revision**

Figure 1: Earnings revision

|                        | New    |        |        |        | Old    |        | Diff (%) |         |        |
|------------------------|--------|--------|--------|--------|--------|--------|----------|---------|--------|
| RMB mn                 | FY24E  | FY25E  | FY26E  | FY24E  | FY25E  | FY26E  | FY24E    | FY25E   | FY26E  |
| Revenue                | 47,309 | 50,404 | 52,399 | 47,018 | 50,125 | 52,135 | 0.6%     | 0.6%    | 0.5%   |
| Gross profit           | 28,442 | 30,303 | 31,502 | 27,844 | 29,684 | 30,874 | 2.1%     | 2.1%    | 2.0%   |
| EBIT                   | 6,615  | 8,033  | 9,470  | 6,873  | 8,129  | 9,180  | -3.8%    | -1.2%   | 3.2%   |
| Net profit att.        | 4,608  | 5,735  | 6,820  | 4,977  | 5,790  | 6,587  | -7.4%    | -1.0%   | 3.5%   |
| Diluted EPS (RMB)      | 0.827  | 1.029  | 1.224  | 0.893  | 1.039  | 1.182  | -7.4%    | -1.0%   | 3.5%   |
| Gross margin           | 60.1%  | 60.1%  | 60.1%  | 59.2%  | 59.2%  | 59.2%  | 0.9ppt   | 0.9ppt  | 0.9ppt |
| EBIT margin            | 14.0%  | 15.9%  | 18.1%  | 14.6%  | 16.2%  | 17.6%  | -0.6ppt  | -0.3ppt | 0.5ppt |
| Net profit att. margin | 9.7%   | 11.4%  | 13.0%  | 10.6%  | 11.6%  | 12.6%  | -0.8ppt  | -0.2ppt | 0.4ppt |

Source: Company data, CMBIGM estimates

Figure 2: CMBIGM estimates vs consensus

|                        |        | CMBIGM |        |        | Consensus |        |         | Diff (%) |        |
|------------------------|--------|--------|--------|--------|-----------|--------|---------|----------|--------|
| RMB mn                 | FY24E  | FY25E  | FY26E  | FY24E  | FY25E     | FY26E  | FY24E   | FY25E    | FY26E  |
| Revenue                | 47,309 | 50,404 | 52,399 | 45,905 | 49,448    | 53,264 | 3.1%    | 1.9%     | -1.6%  |
| Gross profit           | 28,442 | 30,303 | 31,502 | 27,476 | 29,555    | 31,853 | 3.5%    | 2.5%     | -1.1%  |
| EBIT                   | 6,615  | 8,033  | 9,470  | 6,276  | 7,023     | 7,716  | 5.4%    | 14.4%    | 22.7%  |
| Net profit att.        | 4,608  | 5,735  | 6,820  | 4,735  | 5,333     | 5,901  | -2.7%   | 7.5%     | 15.6%  |
| Diluted EPS (RMB)      | 0.827  | 1.029  | 1.224  | 0.863  | 0.967     | 1.068  | -4.2%   | 6.4%     | 14.6%  |
| Gross margin           | 60.1%  | 60.1%  | 60.1%  | 59.9%  | 59.8%     | 59.8%  | 0.3ppt  | 0.4ppt   | 0.3ppt |
| EBIT margin            | 14.0%  | 15.9%  | 18.1%  | 13.7%  | 14.2%     | 14.5%  | 0.3ppt  | 1.7ppt   | 3.6ppt |
| Net profit att. margin | 9.7%   | 11.4%  | 13.0%  | 10.3%  | 10.8%     | 11.1%  | -0.6ppt | 0.6ppt   | 1.9ppt |

Source: Company data, CMBIGM estimates



## **Valuation**

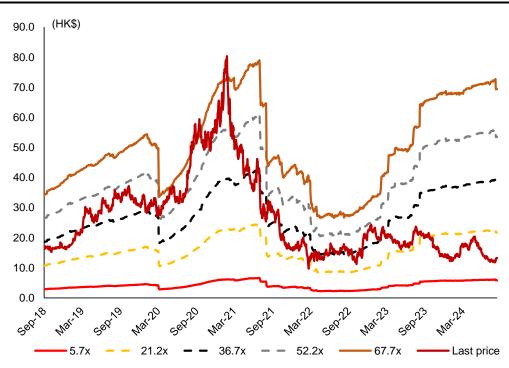
Figure 3: Peers valuation table

|                        |            |         | 12m<br>TP | Price  | Up/<br>Down- | Mkt. Cap  | Year   | P/E   | (x)  | P/B<br>(x) | ROE<br>(%) | 3yrs<br>PEG<br>(x) | Yield<br>(%) | YTD<br>per.(%<br>) |
|------------------------|------------|---------|-----------|--------|--------------|-----------|--------|-------|------|------------|------------|--------------------|--------------|--------------------|
| Company                | Ticker     | Rating  | (LC)      | (LC)   | side         | (HK\$mn)  | End    | FY1E  | FY2E | FY2E       | FY2E       | FY1E               | FY1E         | FY1E               |
| <b>Leading Great</b>   | er China C | atering |           |        |              |           |        |       |      |            |            |                    |              |                    |
| Haidilao               | 6862 HK    | BUY     | 15.94     | 13.28  | 20%          | 74,023    | Dec-23 | 13.3  | 10.7 | 3.0        | 29.1       | 0.9                | 6.8          | (8.7)              |
| Jiumaojiu              | 9922 HK    | BUY     | 2.64      | 2.50   | 6%           | 3,526     | Dec-23 | 10.2  | 7.1  | 0.8        | 8.8        | 1.4                | 3.7          | (59.0)             |
| Nayuki                 | 2150 HK    | BUY     | 3.43      | 1.39   | 147%         | 2,380     | Dec-23 | 17.6  | 8.5  | 0.4        | 2.1        | 0.1                | 0.0          | (56.2)             |
| Cafe De Coral          | 341 HK     | BUY     | 11.15     | 8.15   | 37%          | 4,727     | Mar-24 | 12.7  | 10.7 | 1.6        | 13.3       | 0.7                | 8.5          | (9.5)              |
| Dpc Dash Ltd           | 1405 HK    | BUY     | 81.20     | 69.75  | 16%          | 9,099     | Dec-23 | 116.0 | 52.9 | 3.9        | 3.2        | (0.4)              | n/a          | 12.6               |
| Xiabuxiabu             | 520 HK     | BUY     | 4.89      | 0.95   | 415%         | 1,032     | Dec-23 | n/a   | 14.0 | 0.9        | (24.4)     | n/a                | 5.1          | (60.8)             |
| Super Hi               | 9658 HK    | NR      | n/a       | 12.34  | n/a          | 8,025     | Dec-23 | 38.6  | 19.8 | 2.9        | 8.6        | 1.4                | 0.0          | 18.7               |
| Helens                 | 9869 HK    | NR      | n/a       | 1.66   | n/a          | 2,101     | Dec-23 | 8.2   | 6.6  | 1.0        | 11.1       | 0.4                | 8.6          | (52.1)             |
| Tam Jai                | 2217 HK    | NR      | n/a       | 0.80   | n/a          | 1,077     | Mar-24 | 8.4   | 7.8  | 0.7        | 8.7        | 8.0                | 10.9         | (36.5)             |
| Yihai                  | 1579 HK    | NR      | n/a       | 11.18  | n/a          | 11,590    | Dec-23 | 11.8  | 10.5 | 1.8        | 17.2       | 1.7                | 6.8          | (9.8)              |
| Yum China              | 9987 HK    | BUY     | 294.91    | 268.80 | 10%          | 102,968   | Dec-23 | 15.6  | 14.0 | 1.9        | 13.3       | 1.3                | 1.8          | (19.1)             |
| Yum China              | YUMC US    | BUY     | 38.07     | 33.88  | 12%          | 101,215   | Dec-23 | 15.4  | 13.7 | 1.9        | 13.3       | 1.3                | 1.9          | (20.1)             |
| Gourmet Master         | 2723 TT    | NR      | n/a       | 81.90  | n/a          | 3,584     | Dec-23 | 18.7  | 14.1 | 1.2        | 8.2        | 1.2                | 4.2          | (19.3)             |
|                        |            |         |           |        |              |           | Avg.   | 23.9  | 14.6 | 1.7        | 8.7        | 0.9                | 4.9          | (24.6)             |
|                        |            |         |           |        |              |           | Med.   | 14.4  | 10.7 | 1.6        | 8.8        | 1.1                | 4.6          | (19.3)             |
| <b>International C</b> | atering    |         |           |        |              |           |        |       |      |            |            |                    |              |                    |
| Yum! Brands            | YUM US     | NR      | n/a       | 134.68 | n/a          | 295,320   | Dec-23 | 23.9  | 21.5 | n/a        | (20.8)     | 3.3                | 2.0          | 3.1                |
| McDonald's             | MCD US     | NR      | n/a       | 287.02 | n/a          | 1,605,681 | Dec-23 | 24.3  | 22.6 | n/a        | (168.5)    | 4.3                | 2.3          | (3.2)              |
| Starbucks              | SBUX US    | NR      | n/a       | 93.93  | n/a          | 830,116   | Oct-23 | 26.3  | 23.7 | n/a        | (51.9)     | 3.6                | 2.4          | (2.2)              |
| Rest. Brands           | QSR US     | NR      | n/a       | 68.58  | n/a          | 246,021   | Dec-23 | 20.1  | 17.6 | 5.6        | 31.2       | 4.9                | 3.4          | (12.2)             |
| Chipotle Mexican       | WING US    | NR      | n/a       | 381.34 | n/a          | 87,151    | Dec-23 | 101.5 | 83.0 | n/a        | (25.0)     | 3.0                | 0.3          | 48.6               |
| Darden Rest.           | SHAK US    | NR      | n/a       | 98.25  | n/a          | 32,782    | Dec-23 | 136.6 | 95.8 | 7.4        | 6.3        | 3.3                | n/a          | 32.6               |
| Domino's               | CMG US     | NR      | n/a       | 55.2   | n/a          | 589,017   | Dec-23 | 50.6  | 42.5 | 16.6       | 42.2       | 2.6                | 0.0          | 20.6               |
| Wendy's                | DRI US     | NR      | n/a       | 158.13 | n/a          | 146,092   | May-24 | 16.6  | 15.1 | 7.3        | 48.1       | 1.7                | 3.6          | (3.8)              |
| Shake Shack            | DPZ US     | NR      | n/a       | 409.85 | n/a          | 111,786   | Dec-23 | 25.4  | 23.1 | n/a        | (14.4)     | 2.5                | 1.5          | (0.6)              |
| Wingstop               | WEN US     | NR      | n/a       | 16.96  | n/a          | 26,875    | Dec-23 | 17.2  | 15.9 | 37.7       | 75.0       | 2.3                | 6.0          | (13.0)             |
| Jollibee Foods         | JFC PM     | NR      | n/a       | 261.00 | n/a          | 40,337    | Dec-23 | 29.5  | 25.1 | 3.2        | 13.2       | 1.5                | 1.1          | 3.8                |
|                        |            |         |           |        |              |           | Avg.   | 42.9  | 35.1 | 13.0       | (5.9)      | 3.0                | 2.3          | 6.7                |
|                        |            |         |           |        |              |           | Med.   | 25.4  | 23.1 | 7.4        | 6.3        | 3.0                | 2.2          | (0.6)              |

Source: Bloomberg, Company data, CMBIGM estimates



Figure 4: Forward 12M P/E valuation band



Source: Bloomberg, CMBIGM estimates



## **Assumptions**

Figure 5: Major assumptions

| Major assumptions                          | FY22A   | FY23A  | FY24E  | FY25E  | FY26E  |
|--------------------------------------------|---------|--------|--------|--------|--------|
| Number of restaurants                      |         |        |        |        |        |
| China T1 cities                            | 234     | 232    | 237    | 237    | 237    |
| China T2 cities                            | 538     | 538    | 553    | 563    | 573    |
| China T3 and below                         | 577     | 581    | 601    | 616    | 631    |
| Outside PRC                                | 22      | 23     | 33     | 38     | 43     |
| Total                                      | 1,371   | 1,374  | 1,424  | 1,454  | 1,484  |
| Number of restaurants growth (YoY %)       |         |        |        |        |        |
| China T1 cities                            | -5.6%   | -0.9%  | 2.2%   | 0.0%   | 0.0%   |
| China T2 cities                            | 3.1%    | 0.0%   | 2.8%   | 1.8%   | 1.8%   |
| China T3 and below                         | 3.2%    | 0.7%   | 3.4%   | 2.5%   | 2.4%   |
| Outside PRC                                | 10.0%   | 4.5%   | 43.5%  | 15.2%  | 13.2%  |
| Total                                      | 1.6%    | 0.2%   | 3.6%   | 2.1%   | 2.1%   |
| Sales per restaurants (RMB mn)             |         |        |        |        |        |
| China T1 cities                            | 22      | 31     | 32     | 33     | 33     |
| China T2 cities                            | 21      | 29     | 31     | 32     | 33     |
| China T3 and below                         | 20      | 26     | 30     | 31     | 32     |
| Outside PRC                                | 47      | 60     | 61     | 66     | 69     |
| Total                                      | 21      | 29     | 32     | 33     | 34     |
| Table turnover rate (times/ day)           |         |        |        |        |        |
| China T1 cities                            | 3.0     | 3.8    | 4.0    | 4.2    | 4.3    |
| China T2 cities                            | 3.0     | 3.9    | 4.3    | 4.5    | 4.6    |
| China T3 and below                         | 2.9     | 3.6    | 4.2    | 4.4    | 4.5    |
| Outside PRC                                | 3.5     | 3.8    | 3.8    | 4.0    | 4.1    |
| Total                                      | 3.0     | 3.8    | 4.2    | 4.4    | 4.5    |
| Average spending per guest (RMB)           |         |        |        |        |        |
| China T1 cities                            | 114.2   | 105.7  | 105.7  | 107.8  | 110.0  |
| China T2 cities                            | 104.3   | 98.3   | 98.3   | 100.3  | 102.3  |
| China T3 and below                         | 97.9    | 92.8   | 92.8   | 94.7   | 96.5   |
| Outside PRC                                | 197.4   | 202.8  | 202.8  | 206.9  | 211.0  |
| Overall                                    | 104.9   | 99.1   | 104.4  | 107.0  | 109.6  |
| Average spending per guest growth (YoY %)  |         |        |        |        |        |
| China T1 cities                            | 2.1%    | -7.4%  | 0.0%   | 2.0%   | 2.0%   |
| China T2 cities                            | 2.6%    | -5.8%  | 0.0%   | 2.0%   | 2.0%   |
| China T3 and below                         | 2.3%    | -5.2%  | 0.0%   | 2.0%   | 2.0%   |
| Outside PRC                                | -2.6%   | 2.7%   | 0.0%   | 2.0%   | 2.0%   |
| Overall                                    | 2.5%    | -5.5%  | 5.4%   | 2.4%   | 2.4%   |
| GP margins                                 | 58.4%   | 59.1%  | 60.1%  | 60.1%  | 60.1%  |
| Staff costs/ sales                         | -33.0%  | -31.5% | -33.6% | -33.3% | -33.1% |
| Rental expenses /sales                     | -0.9%   | -0.9%  | -0.9%  | -0.9%  | -0.9%  |
| Utilities expenses/ sales                  | -3.4%   | -3.3%  | -3.3%  | -3.3%  | -3.3%  |
| Depreciation and amortization/ sales       | -8.2%   | -5.3%  | -4.5%  | -3.8%  | -2.7%  |
| Depreciation of right-of-use assets/ sales | -2.5%   | -1.8%  | -1.5%  | -1.5%  | -1.5%  |
| Travelling fees/ sales                     | -0.5%   | -0.5%  | -0.6%  | -0.7%  | -0.8%  |
| Other opex/ sales                          | -4.4%   | -3.9%  | -3.8%  | -3.6%  | -3.6%  |
| Effective tax rate                         | -22.7%  | -22.9% | -26.0% | -25.0% | -25.0% |
| NP att. margin                             | 5.3%    | 10.9%  | 9.7%   | 11.4%  | 13.0%  |
| NP att. growth (%)                         | -150.4% | 174.6% | 2.4%   | 24.4%  | 18.9%  |

Source: Company data, CMBIGM estimates



# **Financial Summary**

| INCOME STATEMENT                           | 2021A    | 2022A    | 2023A    | 2024E    | 2025E    | 2026E    |
|--------------------------------------------|----------|----------|----------|----------|----------|----------|
| YE 31 Dec (RMB mn)                         |          |          |          |          |          |          |
| Revenue                                    | 39,097   | 31,039   | 41,453   | 47,309   | 50,404   | 52,399   |
| Cost of goods sold                         | (17,243) | (12,906) | (16,946) | (18,867) | (20,101) | (20,897) |
| Gross profit                               | 21,853   | 18,132   | 24,507   | 28,442   | 30,303   | 31,502   |
| Operating expenses                         | (21,545) | (16,389) | (19,537) | (22,810) | (23,743) | (24,051) |
| Staff costs                                | (13,950) | (10,240) | (13,040) | (15,886) | (16,805) | (17,349) |
| Other rental related expenses              | (297)    | (274)    | (362)    | (413)    | (440)    | (457)    |
| Others                                     | (3,201)  | (2,554)  | (3,190)  | (3,644)  | (3,832)  | (4,036)  |
| Operating profit                           | 638      | 2,123    | 5,584    | 6,034    | 6,988    | 7,897    |
| Other income                               | 330      | 380      | 614      | 402      | 428      | 445      |
| Share of (losses)/profits of associates/JV | 81       | 65       | 46       | 9        | 10       | 10       |
| EBITDA                                     | 4,736    | 5,445    | 8,530    | 8,901    | 9,655    | 10,105   |
| Depreciation                               | (3,193)  | (2,560)  | (2,215)  | (2,143)  | (1,911)  | (1,421)  |
| Depreciation of ROU assets                 | (904)    | (761)    | (731)    | (725)    | (756)    | (788)    |
| Interest income                            | 28       | 116      | 327      | 581      | 1,044    | 1,573    |
| Interest expense                           | (583)    | (474)    | (351)    | (338)    | (330)    | (313)    |
| Other income/expense                       | (3,235)  | 287      | 227      | (33)     | (35)     | (37)     |
| Pre-tax profit                             | (3,070)  | 2,118    | 5,833    | 6,253    | 7,678    | 9,130    |
| Income tax                                 | (178)    | (480)    | (1,338)  | (1,626)  | (1,919)  | (2,283)  |
| Minority interest                          | (2)      | 1        | 4        | (19)     | (23)     | (27)     |
| Net profit                                 | (3,248)  | 1,637    | 4,495    | 4,627    | 5,758    | 6,848    |
| BALANCE SHEET                              | 2021A    | 2022A    | 2023A    | 2024E    | 2025E    | 2026E    |
| YE 31 Dec (RMB mn)                         |          |          |          |          |          |          |
| Current assets                             | 11,406   | 10,507   | 14,907   | 25,349   | 37,114   | 50,390   |
| Cash & equivalents                         | 5,767    | 6,301    | 6,476    | 16,531   | 28,068   | 41,197   |
| Account receivables                        | 368      | 307      | 412      | 410      | 437      | 454      |
| Inventories                                | 1,456    | 1,142    | 1,075    | 1,234    | 1,315    | 1,367    |
| Prepayment                                 | 2,768    | 1,650    | 1,617    | 1,845    | 1,966    | 2,044    |
| ST bank deposits                           | 722      | 421      | 2,045    | 2,045    | 2,045    | 2,045    |
| Other current assets                       | 325      | 686      | 3,283    | 3,283    | 3,283    | 3,283    |
| Non-current assets                         | 16,616   | 10,933   | 9,770    | 8,252    | 6,704    | 5,660    |
| PP&E                                       | 9,315    | 5,645    | 3,921    | 2,418    | 875      | (169)    |
| Deferred income tax                        | 526      | 601      | 617      | 617      | 617      | 617      |
| Investment in JVs & assos                  | 351      | 257      | 304      | 313      | 323      | 334      |
| Intangibles                                | 132      | 105      | 74       | 49       | 34       | 23       |
| Other non-current assets                   | 6,291    | 4,325    | 4,855    | 4,855    | 4,855    | 4,855    |
| Total assets                               | 28,021   | 21,439   | 24,677   | 33,600   | 43,818   | 56,050   |
| Current liabilities                        | 9,886    | 7,232    | 7,242    | 7,454    | 7,729    | 7,907    |
| Short-term borrowings                      | 3,560    | 2,341    | 619      | 619      | 619      | 619      |
| Account payables                           | 1,944    | 1,321    | 1,859    | 1,770    | 1,886    | 1,961    |
| Tax payable                                | 103      | 58       | 379      | 379      | 379      | 379      |
| Other current liabilities                  | 4,278    | 3,512    | 4,384    | 4,686    | 4,845    | 4,948    |
| Non-current liabilities                    | 10,221   | 6,764    | 5,909    | 5,960    | 6,019    | 6,083    |
| Long-term borrowings                       | 221      | 215      | 0        | 0        | 0        | 0        |
| Other non-current liabilities              | 10,000   | 6,548    | 5,909    | 5,960    | 6,019    | 6,083    |
| Total liabilities                          | 20,107   | 13,996   | 13,150   | 13,415   | 13,748   | 13,990   |
| Share capital                              | 0        | 0        | 0        | 0        | 0        | 0        |
| Retained earnings                          | 0        | 0        | 0        | 12,808   | 23,706   | 36,667   |
| Other reserves                             | 7,914    | 7,443    | 11,526   | 7,378    | 6,363    | 5,386    |
| Total shareholders equity                  | 7,915    | 7,443    | 11,527   | 20,185   | 30,069   | 42,053   |
| Minority interest                          | 0        | 0        | 0        | 0        | 0        | 0        |
| Total equity and liabilities               | 28,021   | 21,439   | 24,677   | 33,600   | 43,818   | 56,043   |



| CASH FLOW                                | 2021A                   | 2022A   | 2023A                   | 2024E                   | 2025E                   | 2026E                   |
|------------------------------------------|-------------------------|---------|-------------------------|-------------------------|-------------------------|-------------------------|
|                                          | 2021A                   | ZUZZA   | 2023A                   | 2024E                   | ZUZJE                   | 2020E                   |
| YE 31 Dec (RMB mn)                       |                         |         |                         |                         |                         |                         |
| Operating Profit before taxation         | (2.070)                 | 2,118   | 5,833                   | 6,253                   | 7,678                   | 9,130                   |
| Depreciation & amortization              | <b>(3,070)</b><br>3,193 | 2,560   | 2,215                   | 2,143                   | 1,911                   | 1,421                   |
| Tax paid                                 | (702)                   | (353)   | (980)                   | (1,626)                 | (1,919)                 | (2,283)                 |
| Change in working capital                | (328)                   | 556     | 1,379                   | (173)                   | 47                      | 30                      |
| Others                                   | 4,713                   | 1,272   | 553                     | 8,463                   | 8,653                   | 10,673                  |
| Net cash from operations                 | 3,806                   | 6,152   | 9,000                   | 15,059                  | 16,369                  | 18,972                  |
| Investing                                |                         |         |                         |                         |                         |                         |
| Capital expenditure                      | (4,430)                 | (825)   | (452)                   | (615)                   | (353)                   | (367)                   |
| Acquisition of subsidiaries/ investments | 82                      | 720     | (1,702)                 | 0                       | 0                       | 0                       |
| Others                                   | (605)                   | (652)   | (3,156)                 | 0                       | 0                       | 0                       |
| Net cash from investing                  | (4,953)                 | (757)   | (5,311)                 | (615)                   | (353)                   | (367)                   |
| Financing                                | (00)                    |         | (== 1)                  | (4.050)                 | (4.4.40)                | (= 100)                 |
| Dividend paid                            | (93)                    | 0       | (554)                   | (4,050)                 | (4,149)                 | (5,163)                 |
| Net borrowings                           | (183)                   | (1,243) | (1,951)                 | 0                       | 0                       | 0                       |
| Proceeds from share issues               | 1,919                   | 0       | 0                       | 0                       | 0                       | 0                       |
| Share repurchases                        | 0                       | 0       | 0                       | 0                       | 0                       | (242)                   |
| Others Net cash from financing           | 2,668<br><b>4,311</b>   | (3,745) | (997)<br><b>(3,502)</b> | (338)<br><b>(4,389)</b> | (330)<br><b>(4,479)</b> | (313)<br><b>(5,477)</b> |
| Net cash from mancing                    | 4,311                   | (4,988) | (3,302)                 | (4,303)                 | (4,413)                 | (3,477)                 |
| Net change in cash                       |                         |         |                         |                         |                         |                         |
| Cash at the beginning of the year        | 2,683                   | 5,767   | 6,301                   | 6,476                   | 16,531                  | 28,068                  |
| Exchange difference                      | (80)                    | 126     | (13)                    | 0                       | 0                       | 0                       |
| Others                                   | 3,164                   | 408     | 188                     | 10,056                  | 11,537                  | 13,129                  |
| Cash at the end of the year              | 5,767                   | 6,301   | 6,476                   | 16,531                  | 28,068                  | 41,197                  |
| GROWTH                                   | 2021A                   | 2022A   | 2023A                   | 2024E                   | 2025E                   | 2026E                   |
| YE 31 Dec                                |                         |         |                         |                         |                         |                         |
| Revenue                                  | 36.6%                   | (20.6%) | 33.6%                   | 14.1%                   | 6.5%                    | 4.0%                    |
| Gross profit                             | 33.6%                   | (17.0%) | 35.2%                   | 16.1%                   | 6.5%                    | 4.0%                    |
| Operating profit                         | (51.2%)                 | 232.6%  | 163.0%                  | 8.0%                    | 15.8%                   | 13.0%                   |
| EBITDA                                   | 9.0%                    | 15.0%   | 56.7%                   | 4.4%                    | 8.5%                    | 4.7%                    |
| Net profit                               | na                      | na      | 174.6%                  | 2.9%                    | 24.4%                   | 18.9%                   |
| PROFITABILITY YE 31 Dec                  | 2021A                   | 2022A   | 2023A                   | 2024E                   | 2025E                   | 2026E                   |
| Gross profit margin                      | 55.9%                   | 58.4%   | 59.1%                   | 60.1%                   | 60.1%                   | 60.1%                   |
| Operating margin                         | 1.6%                    | 6.8%    | 13.5%                   | 12.8%                   | 13.9%                   | 15.1%                   |
| EBITDA margin                            | 12.1%                   | 17.5%   | 20.6%                   | 18.8%                   | 19.2%                   | 19.3%                   |
| Return on equity (ROE)                   | (35.8%)                 | 21.3%   | 47.4%                   | 29.2%                   | 22.9%                   | 19.0%                   |
| GEARING/LIQUIDITY/ACTIVITIES             | 2021A                   | 2022A   | 2023A                   | 2024E                   | 2025E                   | 2026E                   |
| YE 31 Dec                                |                         |         |                         |                         |                         |                         |
| Current ratio (x)                        | 1.2                     | 1.5     | 2.1                     | 3.4                     | 4.8                     | 6.4                     |
| Receivable turnover days                 | 3.0                     | 4.0     | 3.2                     | 3.2                     | 3.2                     | 3.2                     |
| Inventory turnover days                  | 27.6                    | 36.7    | 23.9                    | 23.9                    | 23.9                    | 23.9                    |
| Payable turnover days                    | 37.3                    | 46.2    | 34.3                    | 34.3                    | 34.3                    | 34.3                    |
| VALUATION                                | 2021A                   | 2022A   | 2023A                   | 2024E                   | 2025E                   | 2026E                   |
| YE 31 Dec                                |                         |         |                         |                         |                         |                         |
| P/E                                      | ns                      | 41.2    | 15.0                    | 14.6                    | 11.8                    | 9.9                     |
| P/E (diluted)                            | ns                      | 41.2    | 15.0                    | 14.6                    | 11.8                    | 9.9                     |
| P/B                                      | 8.5                     | 9.1     | 5.9                     | 3.3                     | 2.2                     | 1.6                     |
| P/CFPS                                   | 17.7                    | 11.0    | 7.5                     | 4.5                     | 4.1                     | 3.6                     |
| Div yield (%)                            | 0.1                     | 0.0     | 6.0                     | 6.1                     | 7.6                     | 9.1                     |

Source: Company data, CMBIGM estimates. Note: The calculation of net cash includes financial assets.



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