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老凤祥 Lao Feng Xiang (600612 CH)

3025 收入增速环比提升,净增门店与高端化布局稳步推进

Sequential Revenue Growth Acceleration in 3Q25, Steady Progress in Net Store Additions and Premiumization Strategy

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热点速评 Flash Analysis

(Please see APPENDIX 1 for English summary)

事件: 2025年10月30日,老凤祥发布2025年三季度报告。

3Q25 收入增速环比提升,毛利率同比恢复扩张。2025 年前三季度,公司实现营业收入 480.01 亿元,同比下降 8.71%。分业务板块看,珠宝首饰/黄金交易/笔类/工艺品销售与其他业务收入分别为 379.65 亿元/97.27 亿元/1.36 亿元/0.42 亿元,占比分别为 79.3%/20.3%/0.3%/0.1%,同比分别变动-11.51%/+4.86%/-14.66%/-18.51%。单季度看,公司 3Q25 实现营业收入 146.46 亿元,同比+16.0%,3Q 收入增速环比扩展(2Q 同比+10.5%);归母净利润 2.17 亿元,同比-41.6%。在高金价环境下,公司通过优化产品结构及定价策略。3Q25 单季度毛利率同比提升 0.49 个百分点至 7.01%,9M25 毛利率略下降 0.39 个百分点至 8.17%。费用端,前三季度销售/管理/研发费用率分别为 1.42%/0.75%/0.03%,同比变动+0.13/-0.03/-0.02 个百分点;3Q25 单季度销售费用率上升至 1.79%。其他收益环比增长 71.69%,主要得益于财政补贴增加;公允价值变动收益环比提升 463.67%,系交易性金融资产公允价值上升所致。受下属于公司利润下滑影响,前三季度公司归母净利润 14.38 亿元,同比下降 19.05%;其中 3Q25 单季度归母净利润 2.17 亿元,同比下降 41.6%。现金流方面,前三季度经营活动现金流净额 23.66 亿元,同比下降 63.86%,主因销售商品及提供劳务收到的现金减少;筹资活动现金流净额转正至 3.73 亿元,同比大幅增加 111.45%,主要因为偿还债务所支付的现金减少。

门店结构持续优化,境内扩张稳健,境外维持高增。公司根据年度规划与经营实际,持续优化门店结构与主题形象,重点推进"藏宝金""凤祥喜事"主题店建设,并对传统门店进行形象升级,以契合新的消费场景与细分客群需求。截至3Q25,公司门店总数达5,625家,其中直营门店187家(环比净减1家),加盟门店5,438家(环比净增76家),渠道扩张步伐延续。按主题划分,藏宝金净增3家至133家,凤祥喜事净增3家至40家,老凤祥银楼净增69家至5,452家,渠道重心仍聚焦核心品牌"老凤祥银楼"。面积方面,截至2025年9月30日,公司直营零售网络总面积为26,742.81平方米,较6月30日减少114.35平方米,主要因上海地区租赁面积收缩所致,反映出门店结构调整的成效。公司计划于4Q25新开黄金珠宝首饰连锁门店31家,其中上海地区1家(租赁店,面积约65平方米),国内外省市30家(租赁及加盟店,合计建筑面积约2,400平方米)。区域层面,2025年前三季度公司境内销售收入473.73亿元,同比下降8.91%,但3Q25环比明显改善至145.0亿元;境外销售收入4.96亿元,同比增长29.9%,其中3Q25收入1.07亿元,延续高增势头。

与迈巴赫合作布局高端奢侈品领域,品牌年轻化与高端化协同推进。10月9日,老凤祥公告称拟通过旗下老凤祥香港有限公司以2400万美元认购迈巴赫奢侈品亚太公司(MAP)20%股权。MAP产品涵盖马具、服饰、运动用品及家居用品等奢侈品,但不涉及迈巴赫汽车业务。同时,MAP与上海老凤祥臻品商贸有限公司签署《品牌代理协议》,双方将在品牌代理及奢侈品市场拓展方面开展战略合作。公司表示,此举旨在进一步提升"老凤祥"品牌形象与价值,加快布局中高端消费市场,提升品牌在奢侈品领域的影响力与市场占有率。同时,公司持续以文化叙事与联名创新为核心,积极推出多系列新品,例如与电影《长安的荔枝》联名的"天生荔志"黄金荔枝系列 9 款,强化国潮联名属性。此外,公司持续深化 IP 联名战略,推出"圣斗士星矢""铁臂阿童木"等黄金联名系列,进一步拓展年轻消费群体。

风险提示: 宏观经济波动; 金价波动风险; 终端消费复苏不及预期风险; 海外市场扩张风险; 渠道管理风险等。

APPENDIX 1

Summary

Event: On October 30, 2025, Lao Feng Xiang released its 3Q25 report.

Sequential Revenue Growth Acceleration in 3Q25, Gross Margin Expanded YoY. For the first three quarters of 2025, the company achieved operating revenue of RMB 48.001 billion, down 8.71% YoY. By segment, revenue from jewelry & accessories/gold trading/pens/handicrafts & others was RMB 37.965 billion/9.727 billion/136 million/42 million, accounting for 79.3%/20.3%/0.3%/0.1% of total revenue, with YoY changes of -11.51%/+4.86%/-14.66%/-18.51%, respectively. In the single quarter, the company recorded 3Q25 revenue of RMB 14.646 billion, up 16.0% YoY, accelerating from 2Q25's +10.5%. Attributable net profit was RMB 217 million, down 41.6% YoY. Under a high gold price environment, the company optimized product mix and pricing strategy. The quarterly gross margin expanded 0.49ppt YoY to 7.01%, while 9M25 gross margin slightly declined 0.39ppt to 8.17%. On expenses, the 9M25 selling/general & admin/R&D expense ratios were 1.42%/0.75%/0.03%, with YoY changes of +0.13/-0.03/-0.02ppt; 3Q25 selling expense ratio rose to 1.79%. Other income grew 71.69% QoQ, mainly due to increased government subsidies, while fair value gains surged 463.67% QoQ driven by higher valuations of trading financial assets. Due to profit decline of subsidiaries, 9M25 attributable net profit fell 19.05% YoY to RMB 1.438 billion, including 3Q25 net profit of RMB 217 million (-41.6% YoY). Operating cash flow for the first three quarters was RMB 2.366 billion, down 63.86% YoY, mainly due to lower cash receipts from sales of goods and services; financing cash flow turned positive to RMB 373 million (+111.45% YoY), mainly because of reduced cash outflows for debt repayment.

Ongoing Channel Optimization, Steady Domestic Expansion, Strong Overseas Growth. According to its annual plan and operational needs, the company continued optimizing store structure and thematic image, focusing on "Cang Bao Jin" and "Feng Xiang Wedding" themed stores, while upgrading traditional stores to align with new consumption scenarios and segmented customer needs. As of 3Q25, total store count reached 5,625, including 187 self-operated stores (net -1 QoQ) and 5,438 franchised stores (net +76 QoQ), maintaining steady expansion. By theme, "Cang Bao Jin" stores increased by 3 to 133, "Feng Xiang Wedding" by 3 to 40, and "Lao Feng Xiang Yinlou" by 69 to 5,452, with focus remaining on the core "Yinlou" brand. As of September 30, 2025, total floor area of the company's directly operated retail network was 26,742.81 sqm, down 114.35 sqm from June 30, mainly due to reduced leased area in Shanghai, reflecting effective store structure optimization. In 4Q25, the company plans to open 31 new jewelry chain stores—1 leased store in Shanghai (approx. 65 sqm) and 30 leased/franchised stores across other domestic and overseas cities (total area ~2,400 sqm). Regionally, domestic sales in 9M25 were RMB 47.373 billion (-8.91% YoY), showing notable sequential improvement in 3Q25 (RMB 14.50 billion). Overseas sales reached RMB 496 million (+29.9% YoY), including RMB 107 million in 3Q25, maintaining strong momentum.

Strategic Partnership with Maybach to Expand into Luxury Segment; Brand Youthfulness and Premiumization in Sync. On October 9, Lao Feng Xiang announced that its Hong Kong subsidiary would invest USD 24 million to acquire a 20% stake in Maybach Luxury Asia Pacific (MAP). MAP's product portfolio covers luxury goods such as equestrian equipment, apparel, sports items, and homeware, but does not involve the Maybach automobile business. Meanwhile, MAP signed a "Brand Agency Agreement" with Shanghai Lao Feng Xiang Zhenpin Trading Co., Ltd., marking strategic cooperation in brand agency and luxury market expansion. The company stated that this move aims to further enhance Lao Feng Xiang's brand image and value, accelerate its presence in the mid-to-high-end market, and strengthen its influence and market share in the luxury segment. Additionally, Lao Feng Xiang continues to focus on cultural storytelling and cross-brand collaborations, launching multiple new collections—such as the "Born with Ambition" gold lychee series (9 designs) co-branded with the film *The Lychee of Chang'an*, reinforcing its "Guochao" (China chic) positioning. The company also deepened its IP collaboration strategy, introducing "Saint Seiya" and "Astro Boy" gold co-branded collections to further attract younger consumers.

Risks: macroeconomic volatility; gold price fluctuation; weaker-than-expected consumption recovery; overseas expansion risks; and channel management risks.



附录 APPENDIX

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		(持有)			(持有)	
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各地股票基准指数: 日本-TOPIX, 韩国-KOSPI, 台湾-TAIEX, 印度-Nifty100; 其他所有中国概念股-MSCI China.

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	Outperform	Neutral	Underperform	Outperform	Neutral	Underperform
		(hold)			(hold)	
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IB clients*	3.3%	3.9%	0.0%	2.9%	4.1%	0.0%

^{*}Percentage of investment banking clients in each rating category.

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