

# Coinbase (COIN US)

## 3Q25 results beat on solid transaction business

Coinbase announced 3Q25 results: net revenue grew by 59% YoY and 26% QoQ to US\$1.79bn, 3% ahead of consensus estimate. During the period, adjusted EBITDA was US\$801mn, up from US\$512mn/449mn in 2Q25/3Q24 and beating consensus estimate of US\$704mn, mainly thanks to the outperformance of topline. Looking into 4Q25, management guided 1) Subscription and Services revenue of US\$710-790mn (-5%+6% QoQ) in 4Q25, mainly driven by the growth in USDC mkt cap, but partially offset by the decline in interest rate; 2) transaction revenue of US\$385mn in October, maintaining a solid trend. We lift FY25-27E total revenue forecast by 6-10% to reflect the solid transaction business and opportunities such as stablecoin, payment and the Everything Exchange. We roll over our valuation window to FY26E and fine-tune our SOTP-derived target price to US\$410.0 (previous: US\$405.0). Maintain BUY.

### ■ Solid transaction business driven by expanding asset offerings.

Transaction revenue grew by 37% QoQ to US\$1.05bn in 3Q25. Total trading volume was up by 24% QoQ to US\$295bn in 3Q25, underperforming the global/US crypto market trading volume growth (+38%/+29% QoQ), mainly due to the decline in volume from stablecoin pairs. Consumer transaction revenue grew by 30% QoQ to US\$844mn in 3Q25, mainly driven by the advanced trading volumes and expanding tradable assets. Institutional transaction revenue was up by 122% QoQ to US\$135mn in 3Q25, driven by the close of Deribit acquisition (contributed US\$52mn of revenue) and the incentive cut. Subscription and Services revenue grew by 14% QoQ to US\$747mn in 3Q25, mainly fuelled by the growth of average USDC market cap (+11% QoQ) and blockchain rewards revenue (+28% QoQ).

■ **Emerging new growth opportunities.** Looking ahead, we expect several opportunities with substantial long-term potential: 1) Everything Exchange: Coinbase integrated decentralized exchange to add over 40,000 tradable assets in its consumer app in 3Q25. In the future, the company plans to introduce more asset classes such as equities, commodity and prediction market; 2) Payment: Coinbase began to roll out Payment APIs in 3Q25, a stablecoin payment solution. The company also cooperates with financial institutions like Citi to develop digital assets and stablecoin payment solutions; 3) Crypto as a service/app: Base Chain network activity grew QoQ driven by trading, social and lending apps. Base App, an onchain hub for trading/mini apps/social, entered beta in 3Q25 with strong adoption, which will also create more monetization opportunities in the long term.

■ **Margin expansion on operating leverage.** Adjusted EBITDA margin improved by 6ppts YoY to 43% in 3Q25, thanks to the strong revenue growth and operating margin. The company stepped up investment in talent and acquisition to capture new opportunities, with R&D/G&A expenses up by 14/27% in 3Q25. For FY26, the company plans to focus more on execution, and expects the opex growth rate to slow down compared with that in 4Q25.

### Earnings Summary

| (YE 31 Dec)           | FY23A | FY24A   | FY25E   | FY26E   | FY27E   |
|-----------------------|-------|---------|---------|---------|---------|
| Revenue (US\$ mn)     | 3,108 | 6,564   | 7,403   | 8,241   | 8,720   |
| Net profit (US\$ mn)  | 94.9  | 2,579.1 | 2,278.2 | 1,716.1 | 1,853.0 |
| EPS (Reported) (US\$) | 0.40  | 10.43   | 8.71    | 6.56    | 7.09    |
| Consensus EPS (US\$)  | 0.40  | 10.43   | 6.69    | 6.80    | 7.66    |
| P/E (x)               | 816.5 | 31.5    | 37.7    | 50.0    | 46.3    |

Source: Company data, Bloomberg, CMBIGM estimates

**BUY (Maintain)**

**Target Price** US\$410.00  
 (Previous TP) US\$405.00  
**Up/Downside** 24.8%  
**Current Price** US\$328.51

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### Stock Data

|                          |               |
|--------------------------|---------------|
| Mkt Cap (US\$ mn)        | 85,883.0      |
| Avg 3 mths t/o (US\$ mn) | 1,584.5       |
| 52w High/Low (US\$)      | 419.78/151.47 |
| Total Issued Shares(mn)  | 261.4         |

Source: FactSet

### Shareholding Structure

|                    |       |
|--------------------|-------|
| Brian Armstrong    | 13.4% |
| The Vanguard Group | 9.5%  |

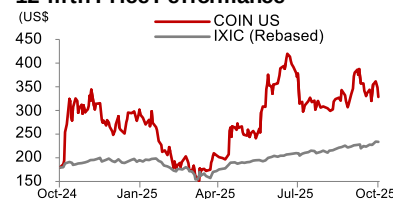
Source: Company data

### Share Performance

|       | Absolute | Relative |
|-------|----------|----------|
| 1-mth | -2.7%    | -6.5%    |
| 3-mth | -13.0%   | -22.1%   |
| 6-mth | 61.9%    | 19.8%    |

Source: FactSet

### 12-mth Price Performance



Source: FactSet

Figure 1: Coinbase: forecast revision

| US\$ bn          | Current |       |       | Previous |       |       | Change (%) |          |          |
|------------------|---------|-------|-------|----------|-------|-------|------------|----------|----------|
|                  | FY25E   | FY26E | FY27E | FY25E    | FY26E | FY27E | FY25E      | FY26E    | FY27E    |
| Revenue          | 7.4     | 8.3   | 8.7   | 7.0      | 7.5   | 8.0   | 5.6%       | 9.8%     | 9.8%     |
| Gross profit     | 6.3     | 7.0   | 7.4   | 5.9      | 6.4   | 6.8   | 7.2%       | 9.8%     | 9.8%     |
| Operating profit | 1.6     | 2.0   | 2.2   | 1.3      | 2.1   | 2.2   | 20.7%      | -2.9%    | -1.9%    |
| Net profit       | 2.3     | 1.7   | 1.9   | 1.9      | 1.7   | 1.9   | 18.6%      | 0.8%     | -1.9%    |
| EPS (US\$)       | 8.7     | 6.4   | 6.8   | 7.5      | 6.5   | 7.1   | 16.9%      | -0.7%    | -3.4%    |
| Gross margin     | 85.2%   | 85.0% | 85.0% | 83.9%    | 85.0% | 85.0% | 1.3 ppt    | 0.0 ppt  | 0.0 ppt  |
| Operating margin | 21.8%   | 24.5% | 25.0% | 19.1%    | 27.7% | 28.0% | 2.7 ppt    | -3.2 ppt | -3.0 ppt |
| GAAP net margin  | 30.8%   | 20.8% | 21.3% | 27.4%    | 22.7% | 23.8% | 3.4 ppt    | -1.9 ppt | -2.6 ppt |

Source: CMBIGM estimates

Figure 2: Coinbase: CMBIGM estimates vs consensus

| US\$ bn      | CMBIGM |       |       | Consensus |       |       | Diff (%) |       |        |
|--------------|--------|-------|-------|-----------|-------|-------|----------|-------|--------|
|              | FY25E  | FY26E | FY27E | FY25E     | FY26E | FY27E | FY25E    | FY26E | FY27E  |
| Revenue      | 7.4    | 8.3   | 8.7   | 7.3       | 8.6   | 9.1   | 0.7%     | -4.0% | -3.5%  |
| Gross profit | 6.3    | 7.0   | 7.4   | 6.2       | 7.2   | 7.6   | 2.5%     | -3.1% | -2.7%  |
| EPS (US\$)   | 8.7    | 6.4   | 6.8   | 6.7       | 6.8   | 7.7   | 30.3%    | -5.2% | -10.9% |

Source: Bloomberg, CMBIGM estimates

Figure 3: Coinbase: quarterly results

| (US\$ mn)                                | 1Q24           | 2Q24           | 3Q24           | 4Q24           | 1Q25           | 2Q25           | 3Q25           | Consensus      | Diff%        |
|------------------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|--------------|
| <b>Consumer Trading Volume</b>           | <b>56,000</b>  | <b>37,000</b>  | <b>34,000</b>  | <b>94,000</b>  | <b>78,000</b>  | <b>43,000</b>  | <b>59,000</b>  | <b>57,000</b>  | <b>3.5%</b>  |
| YoY %                                    | 167%           | 164%           | 209%           | 224%           | 39%            | 16%            | 74%            | 68%            |              |
| QoQ %                                    | 93%            | -34%           | -8%            | 176%           | -17%           | -45%           | 37%            |                |              |
| <b>Institutional Trading Volume</b>      | <b>256,000</b> | <b>189,000</b> | <b>151,000</b> | <b>345,000</b> | <b>315,000</b> | <b>194,000</b> | <b>236,000</b> | <b>248,000</b> | <b>-4.8%</b> |
| YoY %                                    | 106%           | 142%           | 132%           | 176%           | 23%            | 3%             | 56%            | 64%            |              |
| QoQ %                                    | 105%           | -26%           | -20%           | 128%           | -9%            | -38%           | 22%            |                |              |
| <b>Transaction revenue</b>               | <b>1,077</b>   | <b>781</b>     | <b>573</b>     | <b>1,556</b>   | <b>1,262</b>   | <b>764</b>     | <b>1,046</b>   | <b>989</b>     | <b>5.8%</b>  |
| YoY %                                    | 187%           | 139%           | 98%            | 194%           | 17%            | -2%            | 83%            | 73%            |              |
| QoQ %                                    | 103%           | -27%           | -27%           | 172%           | -19%           | -39%           | 37%            |                |              |
| <b>Consumer transaction revenue</b>      | <b>935</b>     | <b>665</b>     | <b>483</b>     | <b>1,347</b>   | <b>1,096</b>   | <b>650</b>     | <b>844</b>     | <b>831</b>     | <b>1.5%</b>  |
| YoY %                                    | 165%           | 114%           | 76%            | 173%           | 17%            | -2%            | 75%            | 72%            |              |
| QoQ %                                    | 90%            | -29%           | -27%           | 179%           | -19%           | -41%           | 30%            |                |              |
| <b>Institutional transaction revenue</b> | <b>85</b>      | <b>64</b>      | <b>55</b>      | <b>141</b>     | <b>99</b>      | <b>61</b>      | <b>135</b>     | <b>86</b>      | <b>57.0%</b> |
| YoY %                                    | 283%           | 272%           | 293%           | 285%           | 16%            | -4%            | 144%           | 56%            |              |
| QoQ %                                    | 133%           | -25%           | -13%           | 156%           | -30%           | -38%           | 122%           |                |              |
| <b>Other transaction revenue</b>         | <b>56</b>      | <b>53</b>      | <b>34</b>      | <b>68</b>      | <b>68</b>      | <b>54</b>      | <b>68</b>      | <b>67</b>      | <b>1.1%</b>  |
| YoY %                                    | 0%             | 0%             | 0%             | 0%             | 21%            | 2%             | 99%            | 97%            |              |
| QoQ %                                    |                | -6%            | -35%           | 99%            | 0%             | -21%           | 26%            |                |              |
| <b>Subscription and services revenue</b> | <b>511</b>     | <b>599</b>     | <b>556</b>     | <b>641</b>     | <b>698</b>     | <b>656</b>     | <b>747</b>     | <b>747</b>     | <b>0.0%</b>  |
| YoY %                                    | 41%            | 79%            | 66%            | 71%            | 37%            | 9%             | 34%            | 34%            |              |
| QoQ %                                    | 36%            | 17%            | -7%            | 15%            | 9%             | -6%            | 14%            |                |              |
| <b>Stablecoin revenue</b>                | <b>197</b>     | <b>240</b>     | <b>247</b>     | <b>226</b>     | <b>298</b>     | <b>332</b>     | <b>355</b>     | <b>352</b>     | <b>0.8%</b>  |
| YoY %                                    | -1%            | 59%            | 43%            | 32%            | 51%            | 38%            | 44%            | 43%            |              |
| QoQ %                                    | 15%            | 22%            | 3%             | -9%            | 32%            | 12%            | 7%             |                |              |
| <b>Blockchain rewards</b>                | <b>151</b>     | <b>185</b>     | <b>155</b>     | <b>215</b>     | <b>197</b>     | <b>145</b>     | <b>185</b>     | <b>189</b>     | <b>-2.3%</b> |
| YoY %                                    | 105%           | 111%           | 108%           | 126%           | 30%            | -22%           | 19%            | 22%            |              |
| QoQ %                                    | 59%            | 23%            | -16%           | 39%            | -9%            | -26%           | 28%            |                |              |

|                                 |              |              |              |              |              |              |              |              |              |
|---------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Interest and finance fee income | 67           | 69           | 64           | 66           | 63           | 59           | 65           | 63           | 2.8%         |
| YoY %                           | 59%          | 39%          | 62%          | 55%          | -5%          | -15%         | 1%           | -2%          |              |
| QoQ %                           | 57%          | 4%           | -8%          | 3%           | -4%          | -6%          | 9%           |              |              |
| Other subscription and services | 96           | 104          | 90           | 135          | 141          | 119          | 143          | 128          | 11.5%        |
| YoY %                           | 104%         | 124%         | 88%          | 103%         | 47%          | 15%          | 58%          | 42%          |              |
| QoQ %                           | 45%          | 8%           | -13%         | 49%          | 5%           | -15%         | 19%          |              |              |
| <b>Total net revenue</b>        | <b>1,588</b> | <b>1,380</b> | <b>1,129</b> | <b>2,197</b> | <b>1,960</b> | <b>1,420</b> | <b>1,793</b> | <b>1,737</b> | <b>3.2%</b>  |
| YoY %                           | 106%         | 95%          | 67%          | 130%         | 23%          | 3%           | 59%          | 54%          |              |
| QoQ %                           | 66%          | -13%         | -18%         | 95%          | -11%         | -28%         | 26%          |              |              |
|                                 |              |              |              |              |              |              |              |              |              |
| <b>R&amp;D expenses</b>         | <b>358</b>   | <b>364</b>   | <b>377</b>   | <b>369</b>   | <b>355</b>   | <b>387</b>   | <b>431</b>   | <b>420</b>   | <b>2.5%</b>  |
| YoY %                           | 0%           | 14%          | 17%          | 14%          | -1%          | 6%           | 14%          | 11%          |              |
| <b>S&amp;M expenses</b>         | <b>99</b>    | <b>165</b>   | <b>165</b>   | <b>226</b>   | <b>247</b>   | <b>236</b>   | <b>260</b>   | <b>253</b>   | <b>2.9%</b>  |
| YoY %                           | 54.1%        | 97.1%        | 110.8%       | 112.4%       | 150.8%       | 43.0%        | 58.0%        | 54%          |              |
| <b>G&amp;A expenses</b>         | <b>287</b>   | <b>320</b>   | <b>330</b>   | <b>363</b>   | <b>394</b>   | <b>354</b>   | <b>418</b>   | <b>396</b>   | <b>5.7%</b>  |
| YoY %                           | 15.5%        | 23.6%        | 30.8%        | 29.0%        | 37.3%        | 10.5%        | 26.7%        | 20%          |              |
|                                 |              |              |              |              |              |              |              |              |              |
| <b>Operating income</b>         | <b>760</b>   | <b>343</b>   | <b>170</b>   | <b>1,034</b> | <b>706</b>   | <b>-25</b>   | <b>481</b>   | <b>461</b>   | <b>4.2%</b>  |
| OPM                             | 46.4%        | 23.7%        | 14.1%        | 45.5%        | 34.7%        | -1.6%        | 25.7%        | 24.7%        |              |
|                                 |              |              |              |              |              |              |              |              |              |
| <b>Net Income</b>               | <b>1,176</b> | <b>36</b>    | <b>75</b>    | <b>1,291</b> | <b>66</b>    | <b>1,429</b> | <b>433</b>   | <b>360</b>   | <b>20.2%</b> |
| NPM                             | 71.8%        | 2.5%         | 6.3%         | 56.8%        | 3.2%         | 95.4%        | 23.1%        | 19.3%        |              |

Source: Company data, CMBIGM

## Valuation

We value Coinbase at US\$410.0 per share based on SOTP valuation, comprising: 1) transaction business of US\$259.5 per share (63% of total valuation) based on 27x FY26E EV/EBITDA (on par with exchange platforms); 2) stablecoin business of US\$99.9 per share (24% of total valuation) based on 46x FY26E EV/EBITDA (on par with Circle); 3) custodial, blockchain rewards and other business of US\$21.9 per share (5% of total valuation) based on 10x FY26E EV/EBITDA (on par with asset management companies); and 4) net cash of US\$28.8 per share (7% of total valuation).

Figure 4: Coinbase: SOTP valuation

|                                                 | FY26E Rev | FY26E EBITDA | Methodology | Multiple | Valuation      | As % of total valuation |
|-------------------------------------------------|-----------|--------------|-------------|----------|----------------|-------------------------|
| Transaction                                     | 4,635     | 2,526        | EV/EBITDA   | 27.0x    | 68,210         | 63%                     |
| Stablecoin revenue                              | 1,631     | 571          | EV/EBITDA   | 46.0x    | 26,265         | 24%                     |
| Custodial, blockchain rewards and other revenue | 1,642     | 575          | EV/EBITDA   | 10.0x    | 5,746          | 5%                      |
| <b>Enterprise value (US\$m n)</b>               |           |              |             |          | <b>100,221</b> | <b>93%</b>              |
| Net cash (US\$m n)                              |           |              |             |          | 7,559          | 7%                      |
| <b>Equity value (US\$m n)</b>                   |           |              |             |          | <b>107,780</b> |                         |
| <b>Target price (US\$)</b>                      |           |              |             |          | <b>410.00</b>  |                         |

Source: CMBIGM estimates

Figure 5: Coinbase: valuation comparison

| Companies          | Ticker  | Price<br>(LC) | EV/Sales (x) |       |       | EV/EBITDA (x) |       |       |
|--------------------|---------|---------------|--------------|-------|-------|---------------|-------|-------|
|                    |         |               | 2025E        | 2026E | 2027E | 2025E         | 2026E | 2027E |
| Exchange/broker    |         |               |              |       |       |               |       |       |
| CME Group          | CME US  | 262.9         | 14.7         | 14.1  | 13.4  | 20.1          | 19.0  | 17.8  |
| Interactive Broker | IBKR US | 68.5          | 20.3         | 19.1  | 17.5  | 27.5          | 25.8  | 23.8  |
| Robinhood          | HOOD US | 138.1         | 30.7         | 25.8  | 23.2  | 57.1          | 45.6  | 40.7  |
| NASDAQ             | NDAQ US | 85.7          | 11.1         | 10.4  | 9.6   | 19.2          | 17.7  | 16.3  |
| Average            |         |               | 19.2         | 17.3  | 15.9  | 31.0          | 27.1  | 24.7  |
| Asset manager      |         |               |              |       |       |               |       |       |
| Blackrock          | BLK US  | 1098.1        | 7.7          | 6.8   | 6.2   | 18.8          | 15.9  | 14.0  |
| T Rowe Price       | TROW US | 102.1         | 2.8          | 2.7   | 2.6   | 7.5           | 7.3   | 7.1   |
| Artisan            | APAM US | 43.4          | 3.0          | 2.8   | NA    | 8.6           | 7.9   | 7.4   |
| Franklin Resource  | BEN US  | 22.8          | 1.4          | 1.4   | 1.4   | 7.3           | 6.7   | 5.9   |
| Invesco            | IVZ US  | 23.5          | 3.0          | 2.7   | 2.6   | 11.7          | 9.9   | 9.6   |
| Apollo Global      | APO US  | 123.5         | 3.7          | 3.3   | 2.7   | 11.6          | 9.8   | 8.8   |
| Average            |         |               | 3.6          | 3.3   | 3.1   | 10.9          | 9.6   | 8.8   |
| Stablecoin         |         |               |              |       |       |               |       |       |
| Circle             | CRCL US | 122.7         | 11.1         | 8.9   | 6.3   | 59.2          | 46.3  | 27.8  |
| Average            |         |               | 11.1         | 8.9   | 6.3   | 59.2          | 46.3  | 27.8  |

Source: Bloomberg, CMBIGM

Note: data as of 30 Oct 2025

## Financial Summary

| INCOME STATEMENT              | 2022A   | 2023A | 2024A | 2025E | 2026E | 2027E |
|-------------------------------|---------|-------|-------|-------|-------|-------|
| YE 31 Dec (US\$ mn)           |         |       |       |       |       |       |
| Revenue                       | 3,194   | 3,108 | 6,564 | 7,403 | 8,241 | 8,720 |
| Cost of goods sold            | 630     | 421   | 898   | 1,092 | 1,236 | 1,308 |
| Gross profit                  | 2,564   | 2,688 | 5,666 | 6,311 | 7,005 | 7,412 |
| Operating expenses            | 5,275   | 2,849 | 3,359 | 4,696 | 4,986 | 5,232 |
| Selling expense               | 510     | 332   | 654   | 1,034 | 1,154 | 1,221 |
| Admin expense                 | 1,601   | 1,041 | 1,300 | 1,627 | 1,895 | 2,006 |
| R&D expense                   | 2,326   | 1,325 | 1,468 | 1,654 | 1,854 | 1,918 |
| Others                        | 838     | 151   | (64)  | 381   | 82    | 87    |
| Operating profit              | (2,710) | (162) | 2,307 | 1,615 | 2,019 | 2,180 |
| Other income                  | (265)   | 168   | 716   | 1,289 | 165   | 174   |
| Net Interest income/(expense) | (89)    | (83)  | (81)  | (83)  | (165) | (174) |
| Pre-tax profit                | (3,065) | (77)  | 2,943 | 2,822 | 2,019 | 2,180 |
| Income tax                    | (440)   | (172) | 364   | 543   | 303   | 327   |
| After tax profit              | (2,625) | 95    | 2,579 | 2,278 | 1,716 | 1,853 |
| Net profit                    | (2,625) | 95    | 2,579 | 2,278 | 1,716 | 1,853 |

| BALANCE SHEET                    | 2022A  | 2023A   | 2024A  | 2025E  | 2026E  | 2027E  |
|----------------------------------|--------|---------|--------|--------|--------|--------|
| YE 31 Dec (US\$ mn)              |        |         |        |        |        |        |
| Current assets                   | 86,448 | 203,467 | 18,113 | 22,554 | 25,220 | 27,715 |
| Cash & equivalents               | 4,425  | 5,139   | 8,544  | 13,105 | 14,712 | 16,540 |
| Restricted cash                  | 26     | 23      | 39     | 39     | 39     | 39     |
| Account receivables              | 404    | 362     | 265    | 287    | 307    | 312    |
| Other current assets             | 81,593 | 197,942 | 9,265  | 9,123  | 10,162 | 10,825 |
| Non-current assets               | 3,277  | 3,516   | 4,429  | 5,031  | 5,037  | 5,023  |
| PP&E                             | 172    | 193     | 200    | 202    | 208    | 194    |
| Right-of-use assets              | 69     | 13      | 0      | 0      | 0      | 0      |
| Intangibles                      | 135    | 86      | 47     | 47     | 47     | 47     |
| Goodwill                         | 1,074  | 1,140   | 1,140  | 1,140  | 1,140  | 1,140  |
| Other non-current assets         | 1,826  | 2,085   | 3,043  | 3,643  | 3,643  | 3,643  |
| Total assets                     | 89,725 | 206,983 | 22,542 | 27,585 | 30,257 | 32,738 |
| Current liabilities              | 80,815 | 197,714 | 7,941  | 7,749  | 8,705  | 9,333  |
| Account payables                 | 387    | 486     | 690    | 814    | 894    | 918    |
| Other current liabilities        | 80,394 | 197,217 | 7,251  | 6,934  | 7,811  | 8,415  |
| Lease liabilities                | 34     | 11      | 0      | 0      | 0      | 0      |
| Non-current liabilities          | 3,455  | 2,987   | 4,324  | 7,281  | 7,281  | 7,281  |
| Long-term borrowings             | 3,393  | 2,980   | 4,234  | 7,191  | 7,191  | 7,191  |
| Obligations under finance leases | 42     | 4       | 0      | 0      | 0      | 0      |
| Other non-current liabilities    | 20     | 3       | 90     | 90     | 90     | 90     |
| Total liabilities                | 84,270 | 200,701 | 12,265 | 15,030 | 15,986 | 16,614 |
| Share capital                    | 3,768  | 4,492   | 5,366  | 5,366  | 5,366  | 5,366  |
| Retained earnings                | 1,725  | 1,820   | 4,961  | 7,239  | 8,955  | 10,808 |
| Other reserves                   | (39)   | (30)    | (50)   | (50)   | (50)   | (50)   |
| Total shareholders equity        | 5,455  | 6,282   | 10,277 | 12,555 | 14,271 | 16,124 |
| Total equity and liabilities     | 89,725 | 206,983 | 22,542 | 27,585 | 30,257 | 32,738 |

| CASH FLOW                                            | 2022A          | 2023A        | 2024A        | 2025E         | 2026E         | 2027E         |
|------------------------------------------------------|----------------|--------------|--------------|---------------|---------------|---------------|
| <b>YE 31 Dec (US\$ mn)</b>                           |                |              |              |               |               |               |
| <b>Operating</b>                                     |                |              |              |               |               |               |
| Profit before taxation                               | (3,065)        | (77)         | 2,943        | 2,822         | 2,019         | 2,180         |
| Depreciation & amortization                          | 154            | 140          | 128          | 147           | 159           | 188           |
| Change in working capital                            | (1,153)        | (191)        | (478)        | (73)          | (103)         | (39)          |
| Others                                               | 2,478          | 1,051        | (35)         | (543)         | (303)         | (327)         |
| <b>Net cash from operations</b>                      | <b>(1,585)</b> | <b>923</b>   | <b>2,557</b> | <b>2,352</b>  | <b>1,772</b>  | <b>2,002</b>  |
| <b>Investing</b>                                     |                |              |              |               |               |               |
| Capital expenditure                                  | (64)           | (63)         | 0            | (148)         | (165)         | (174)         |
| Acquisition of subsidiaries/ investments             | (186)          | (31)         | 0            | (600)         | 0             | 0             |
| Net proceeds from disposal of short-term investments | 2              | 0            | 0            | 0             | 0             | 0             |
| Others                                               | (415)          | 99           | (282)        | 0             | 0             | 0             |
| <b>Net cash from investing</b>                       | <b>(664)</b>   | <b>5</b>     | <b>(282)</b> | <b>(748)</b>  | <b>(165)</b>  | <b>(174)</b>  |
| <b>Financing</b>                                     |                |              |              |               |               |               |
| Net borrowings                                       | (0)            | (324)        | 1,270        | 0             | 0             | 0             |
| Proceeds from share issues                           | 51             | 48           | 126          | 0             | 0             | 0             |
| Share repurchases                                    | (352)          | (278)        | 0            | 0             | 0             | 0             |
| Others                                               | (5,538)        | (257)        | 1,433        | 2,957         | 0             | 0             |
| <b>Net cash from financing</b>                       | <b>(5,839)</b> | <b>(811)</b> | <b>2,829</b> | <b>2,957</b>  | <b>0</b>      | <b>0</b>      |
| <b>Net change in cash</b>                            |                |              |              |               |               |               |
| Cash at the beginning of the year                    | 7,123          | 4,425        | 5,139        | 8,544         | 13,105        | 14,712        |
| Exchange difference                                  | (163)          | 9            | (48)         | 0             | 0             | 0             |
| <b>Cash at the end of the year</b>                   | <b>4,425</b>   | <b>5,139</b> | <b>8,544</b> | <b>13,105</b> | <b>14,712</b> | <b>16,540</b> |
| GROWTH                                               | 2022A          | 2023A        | 2024A        | 2025E         | 2026E         | 2027E         |
| <b>YE 31 Dec</b>                                     |                |              |              |               |               |               |
| Revenue                                              | (59.3%)        | (2.7%)       | 111.2%       | 12.8%         | 11.3%         | 5.8%          |
| Gross profit                                         | (61.0%)        | 4.8%         | 110.8%       | 11.4%         | 11.0%         | 5.8%          |
| Operating profit                                     | na             | na           | na           | (30.0%)       | 25.0%         | 8.0%          |
| Net profit                                           | na             | na           | 2,618.5%     | (11.7%)       | (24.7%)       | 8.0%          |
| PROFITABILITY                                        | 2022A          | 2023A        | 2024A        | 2025E         | 2026E         | 2027E         |
| <b>YE 31 Dec</b>                                     |                |              |              |               |               |               |
| Gross profit margin                                  | 80.3%          | 86.5%        | 86.3%        | 85.2%         | 85.0%         | 85.0%         |
| Operating margin                                     | (84.8%)        | (5.2%)       | 35.1%        | 21.8%         | 24.5%         | 25.0%         |
| Return on equity (ROE)                               | (44.4%)        | 1.6%         | 31.2%        | 20.0%         | 12.8%         | 12.2%         |
| GEARING/LIQUIDITY/ACTIVITIES                         | 2022A          | 2023A        | 2024A        | 2025E         | 2026E         | 2027E         |
| <b>YE 31 Dec</b>                                     |                |              |              |               |               |               |
| Current ratio (x)                                    | 1.1            | 1.0          | 2.3          | 2.9           | 2.9           | 3.0           |
| Receivable turnover days                             | 3.0            | 2.7          | 2.1          | 1.9           | 1.7           | 1.6           |
| Payable turnover days                                | 224.4          | 421.9        | 280.6        | 272.2         | 264.0         | 256.1         |
| VALUATION                                            | 2022A          | 2023A        | 2024A        | 2025E         | 2026E         | 2027E         |
| <b>YE 31 Dec</b>                                     |                |              |              |               |               |               |
| P/E                                                  | ns             | 816.5        | 31.5         | 37.7          | 50.0          | 46.3          |
| P/E (diluted)                                        | ns             | 880.9        | 34.8         | 41.3          | 55.9          | 52.8          |
| P/B                                                  | 13.4           | 12.3         | 7.9          | 6.8           | 6.0           | 5.3           |

Source: Company data, CMBIGM estimates. Note: The calculation of net cash includes financial assets.

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