

CR Beverage (2460 HK)

Leave the worst behind in 2025

We forecast CR Beverage's FY25E net profit to decline 35.5% to RMB1.06bn, with a steeper drop in 2H25E due to concentrated signing of large marketing contracts and increased supply chain investments. Capacity expansion is slightly slower than market expectations, while channel reform is progressing faster. Beyond the stabilization of packaged water market share, **we see more positives: 1)** The new Chairman has comprehensive experience and is expected to implement significant reforms, particularly at sales end; **2)** Frontline sales staff may receive more positive incentives; **3)** The company may consider raising dividend payout ratio. In summary, we see 2025 as the year of pressure release. We expect the company to demonstrate better growth during the 15th Five-Year Plan period, with a recovery anticipated as early as 2026. We maintain a Buy rating and lower TP by 8% to HK\$11.87 to reflect earnings revisions, the new TP corresponding to 18x 2026E P/E (reflecting 1.0x PEG over the next two years). **We suggest investors keep a closer watch given the upcoming earnings release may provide a good entry point.** Risks: 1) Economic downturn exceeding expectations; 2) Slower-than-expected capacity expansion; 3) Channel reform falling short of expectations; 4) Food safety incidents; 5) Rising raw material prices etc.

- **Packaged water market share is stabilizing.** The company's internal data shows its packaged water market share edged up at end-Q3 from end-Q2, aligned with third-party data (Mashangying) trends we tracked.
- **FY2025E self-owned capacity ratio >60%.** The ratio is slightly above 60%, meeting the target but progress is slower than we expected due to: **1)** Longer ramp-up at the Wuyishan factory; **2)** The Wenzhou Wencheng "lights-out" factory (1.05mn tons) commenced production on Jan 1, 2026, later than the planned 2H25; **3)** The Danjiangkou plant (1.5mn tons) is delayed due to land acquisition and is now expected to start production in Oct 2026. We think the positive impact of capacity expansion will materialize over the longer term.
- **Channel reform is on track.** The flattening reform (4 tiers to 3 tiers) in tier-1 cities is expected to conclude in Q2 2026. For emerging channels, most catering and household channel deployment was completed in 2025, with the remaining to be finished in 2026E.
- **What's the new?** **1)** New Chairman driving change: With extensive experience in finance, strategy, sales, and channels, he is expected to conduct reforms, likely starting with sales then production. **2)** Incentive adjustments: More positive incentives for frontline sales staff are possible. **3)** Dividend payout ratio: A potential increase is being considered given weaker 2025 performance. In summary, 2025 is a year of pressure release, with better growth expected during the 15th Five-Year Plan period (growth recovery is anticipated as early as FY26E).

Earnings Summary

| (YE 31 Dec) | FY23A | FY24A | FY25E | FY26E | FY27E |
|----------------------|---------|---------|---------|---------|---------|
| Revenue (RMB mn) | 13,515 | 13,521 | 11,460 | 12,417 | 13,841 |
| YoY growth (%) | 7.1 | 0.0 | (15.2) | 8.3 | 11.5 |
| Net profit (RMB mn) | 1,329.3 | 1,636.7 | 1,056.1 | 1,294.1 | 1,493.2 |
| YoY growth (%) | 34.3 | 23.1 | (35.5) | 22.5 | 15.4 |
| EPS (Reported) (RMB) | 0.66 | 0.79 | 0.51 | 0.62 | 0.72 |
| Consensus EPS (RMB) | na | na | 0.48 | 0.59 | 0.69 |
| P/E (x) | 13.7 | 11.5 | 17.9 | 14.6 | 12.6 |
| P/B (x) | 2.5 | 1.6 | 1.6 | 1.5 | 1.4 |
| Yield (%) | 0.0 | 5.3 | 2.8 | 3.4 | 4.0 |
| ROE (%) | 21.3 | 18.0 | 9.3 | 11.0 | 11.9 |
| Net gearing (%) | (30.1) | (50.4) | (41.8) | (39.4) | (40.0) |

Source: Company data, Bloomberg, CMBIGM estimates

BUY (Maintain)

| | |
|---------------|-----------|
| Target Price | HK\$11.87 |
| (Previous TP) | HK\$12.85 |
| Up/Downside | 16.4% |
| Current Price | HK\$10.20 |

China Consumer Staples

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Stock Data

| | |
|--------------------------|-------------|
| Mkt Cap (HK\$ mn) | 24,461.6 |
| Avg 3 mths t/o (HK\$ mn) | 28.1 |
| 52w High/Low (HK\$) | 15.24/10.06 |
| Total Issued Shares (mn) | 2398.2 |

Source: FactSet

Shareholding Structure

| | |
|-----------------------|-------|
| CRH Beverage Ltd. | 50.0% |
| Plateau Consumer Ltd. | 33.4% |

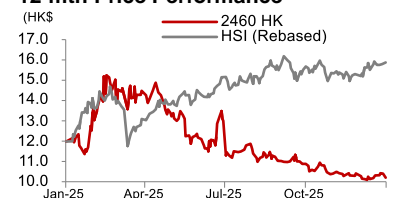
Source: HKEx

Share Performance

| | Absolute | Relative |
|-------|----------|----------|
| 1-mth | -2.3% | -5.8% |
| 3-mth | -5.5% | -7.6% |
| 6-mth | -21.5% | -25.6% |

Source: FactSet

12-mth Price Performance



Source: FactSet

Figure 1: Earnings revision

| RMB mn | New | | | Old | | | Diff (%) | | |
|------------------|--------|--------|--------|--------|--------|--------|----------|---------|---------|
| | FY25E | FY26E | FY27E | FY25E | FY26E | FY27E | FY25E | FY26E | FY27E |
| Revenue | 11,460 | 12,417 | 13,841 | 11,460 | 12,417 | 13,841 | 0.0% | 0.0% | 0.0% |
| Gross profit | 5,125 | 5,756 | 6,400 | 5,125 | 5,699 | 6,336 | 0.0% | 1.0% | 1.0% |
| Operating profit | 1,198 | 1,526 | 1,789 | 1,371 | 1,642 | 1,878 | -12.6% | -7.1% | -4.7% |
| Net profit | 1,056 | 1,294 | 1,493 | 1,202 | 1,400 | 1,581 | -12.1% | -7.6% | -5.5% |
| Gross margin | 44.7% | 46.4% | 46.2% | 44.7% | 45.9% | 45.8% | 0ppt | 0.5ppt | 0.5ppt |
| Operating margin | 10.5% | 12.3% | 12.9% | 12.0% | 13.2% | 13.6% | -1.5ppt | -0.9ppt | -0.6ppt |
| Net margin | 9.2% | 10.4% | 10.8% | 10.5% | 11.3% | 11.4% | -1.3ppt | -0.9ppt | -0.6ppt |

Source: Company data, CMBIGM estimates

Figure 2: CMBI estimates vs. Consensus

| RMB mn | CMBIGM | | | Consensus | | | Diff (%) | | |
|------------------|--------|--------|--------|-----------|--------|--------|----------|---------|---------|
| | FY25E | FY26E | FY27E | FY25E | FY26E | FY27E | FY25E | FY26E | FY27E |
| Revenue | 11,460 | 12,417 | 13,841 | 11,379 | 12,525 | 13,489 | 0.7% | -0.9% | 2.6% |
| Gross profit | 5,125 | 5,756 | 6,400 | 5,146 | 5,807 | 6,350 | -0.4% | -0.9% | 0.8% |
| Operating profit | 1,198 | 1,526 | 1,789 | 1,293 | 1,538 | 1,844 | -7.3% | -0.8% | -3.0% |
| Net profit | 1,056 | 1,294 | 1,493 | 1,105 | 1,405 | 1,650 | -4.4% | -7.9% | -9.5% |
| Gross margin | 44.7% | 46.4% | 46.2% | 45.2% | 46.4% | 47.1% | -0.5ppt | 0ppt | -0.8ppt |
| Operating margin | 10.5% | 12.3% | 12.9% | 11.4% | 12.3% | 13.7% | -0.9ppt | 0ppt | -0.7ppt |
| Net margin | 9.2% | 10.4% | 10.8% | 9.7% | 11.2% | 12.2% | -0.5ppt | -0.8ppt | -1.4ppt |

Source: Company data, Bloomberg, CMBIGM estimates

Figure 3: 1-year forward P/E band



Source: Company data, Wind, CMBIGM estimates (updated to 26 Jan 2026)

Figure 4: Valuation comps

| Company | Ticker | Last Price | Mkt Cap | P/E (x) | | Rev. growth (%) | | | NP growth (%) | | | GPM (%) | NPM (%) | Payout ratio | Div yield | |
|------------------|-----------|------------|----------|---------|--------|-----------------|------|------|---------------|------|------|---------|---------|--------------|-----------|------|
| | | (LC) | (USD mn) | 26E | 27E | 25E | 26E | 27E | 25E | 26E | 27E | 24A | 24A | 24A | 24A | 25E |
| Nongfu Spring | 9633.HK | 48.66 | 70,201 | 28.8 x | 25.5 x | 17.2 | 13.6 | 11.8 | 21.7 | 15.2 | 12.9 | 58.1 | 28.3 | 70% | 1.7% | 2.0% |
| Eastroc Beverage | 605499.SH | 250.80 | 18,673 | 22.8 x | 18.7 x | 32.5 | 24.3 | 19.8 | 36.1 | 26.3 | 21.9 | 44.1 | 21.0 | 78% | 2.0% | 2.0% |
| Tingyi | 0322.HK | 11.64 | 8,416 | 12.7 x | 11.8 x | -0.8 | 2.5 | 2.3 | 14.4 | 8.6 | 7.0 | 33.1 | 5.4 | 101% | 6.2% | 7.3% |
| Want Want China | 0151.HK | 4.59 | 6,950 | 11.0 x | 10.2 x | 3.1 | 3.0 | 1.7 | -5.7 | 7.8 | 7.7 | 47.6 | 18.4 | 40% | 5.7% | 5.9% |
| Cr Beverage | 2460.HK | 10.20 | 3,138 | 15.2 x | 13.2 x | -15.2 | 8.3 | 11.5 | -35.5 | 22.5 | 15.4 | 47.3 | 12.3 | 62% | 5.1% | 2.7% |
| U-Presid China | 0220.HK | 7.83 | 4,338 | 12.2 x | 11.1 x | 6.6 | 5.8 | 6.1 | 21.4 | 11.0 | 9.4 | 32.5 | 6.1 | 101% | 6.0% | 7.4% |
| IFBH | 6603.HK | 17.21 | 589 | 11.6 x | 9.1 x | 24.8 | 28.3 | 25.0 | 12.9 | 40.7 | 27.8 | 32.0 | 21.1 | NA | 0.0% | 0.0% |
| Lzy | 605337.SH | 12.92 | 722 | 21.2 x | 19.6 x | -6.6 | 6.5 | 5.4 | -3.5 | 10.2 | 8.4 | 38.4 | 16.0 | 86% | 3.9% | 3.1% |
| Average | | | | 23.2 x | 20.4 x | 15.3 | 12.8 | 11.0 | 14.1 | 15.4 | 12.9 | 51.4 | 23.6 | 74% | 2.7% | 2.7% |

Source: Company data, Wind, CMBIGM estimates (updated to 26 Jan 2026)

Financial Summary

| INCOME STATEMENT | 2022A | 2023A | 2024A | 2025E | 2026E | 2027E |
|---------------------|---------|---------|---------|---------|---------|---------|
| YE 31 Dec (RMB mn) | | | | | | |
| Revenue | 12,623 | 13,515 | 13,521 | 11,460 | 12,417 | 13,841 |
| Cost of goods sold | (7,364) | (7,480) | (7,124) | (6,335) | (6,661) | (7,441) |
| Gross profit | 5,259 | 6,035 | 6,397 | 5,125 | 5,756 | 6,400 |
| Operating expenses | (4,192) | (4,449) | (4,407) | (4,034) | (4,338) | (4,718) |
| Selling expense | (3,878) | (4,087) | (4,058) | (3,726) | (4,012) | (4,362) |
| Admin expense | (265) | (301) | (296) | (262) | (276) | (301) |
| R&D expense | (49) | (62) | (53) | (45) | (49) | (55) |
| Operating profit | 1,067 | 1,587 | 1,990 | 1,091 | 1,418 | 1,682 |
| Other income | 191 | 174 | 121 | 108 | 108 | 108 |
| Other expense | (3) | (15) | (14) | 0 | 0 | 0 |
| EBITDA | 1,554 | 2,206 | 2,655 | 1,966 | 2,427 | 2,823 |
| Depreciation | (326) | (464) | (559) | (768) | (901) | (1,034) |
| EBIT | 1,228 | 1,742 | 2,096 | 1,198 | 1,526 | 1,789 |
| Interest income | 149 | 194 | 168 | 202 | 189 | 189 |
| Interest expense | (2) | (43) | (2) | (2) | (2) | (2) |
| Pre-tax profit | 1,375 | 1,878 | 2,224 | 1,397 | 1,712 | 1,976 |
| Income tax | (387) | (547) | (563) | (326) | (399) | (461) |
| After tax profit | 989 | 1,331 | 1,661 | 1,072 | 1,313 | 1,515 |
| Minority interest | 1 | (2) | (24) | (16) | (19) | (22) |
| Net profit | 990 | 1,329 | 1,637 | 1,056 | 1,294 | 1,493 |
| Adjusted net profit | 990 | 1,344 | 1,674 | 1,056 | 1,294 | 1,493 |

| BALANCE SHEET | 2022A | 2023A | 2024A | 2025E | 2026E | 2027E |
|------------------------------|--------|--------|--------|--------|--------|--------|
| YE 31 Dec (RMB mn) | | | | | | |
| Current assets | 7,630 | 5,558 | 11,961 | 10,637 | 10,741 | 11,300 |
| Cash & equivalents | 2,508 | 2,075 | 5,701 | 4,753 | 4,780 | 5,195 |
| Account receivables | 564 | 683 | 668 | 313 | 329 | 368 |
| Inventories | 588 | 377 | 504 | 483 | 544 | 649 |
| ST bank deposits | 292 | 2,297 | 4,947 | 4,947 | 4,947 | 4,947 |
| Other current assets | 3,679 | 126 | 141 | 141 | 141 | 141 |
| Non-current assets | 2,974 | 7,444 | 6,734 | 7,717 | 8,567 | 9,285 |
| PP&E | 2,008 | 4,810 | 5,924 | 6,853 | 7,654 | 8,327 |
| Right-of-use assets | 464 | 518 | 579 | 632 | 681 | 726 |
| Other non-current assets | 503 | 539 | 232 | 232 | 232 | 232 |
| Total assets | 10,605 | 13,002 | 18,694 | 18,354 | 19,309 | 20,584 |
| Current liabilities | 4,329 | 5,188 | 6,322 | 5,910 | 6,080 | 6,488 |
| Short-term borrowings | 0 | 0 | 6 | 6 | 6 | 6 |
| Account payables | 4,029 | 5,022 | 3,719 | 3,307 | 3,477 | 3,884 |
| Tax payable | 33 | 8 | 19 | 19 | 19 | 19 |
| Other current liabilities | 3 | 1 | 0 | 0 | 0 | 0 |
| Lease liabilities | 17 | 16 | 14 | 14 | 14 | 14 |
| Contract liabilities | 247 | 139 | 193 | 193 | 193 | 193 |
| Non-current liabilities | 380 | 441 | 511 | 511 | 511 | 511 |
| Long-term borrowings | 0 | 0 | 0 | 0 | 0 | 0 |
| Deferred income | 369 | 421 | 486 | 486 | 486 | 486 |
| Total liabilities | 4,709 | 5,629 | 6,833 | 6,421 | 6,591 | 6,999 |
| Share capital | 0 | 0 | 0 | 0 | 0 | 0 |
| Capital surplus | 5,574 | 6,903 | 11,300 | 11,300 | 11,300 | 11,300 |
| Retained earnings | 0 | 0 | 0 | 55 | 821 | 1,667 |
| Other reserves | 0 | 0 | 0 | 1 | 1 | 1 |
| Total shareholders equity | 5,574 | 6,903 | 11,300 | 11,356 | 12,122 | 12,968 |
| Minority interest | 322 | 470 | 561 | 576 | 596 | 618 |
| Total equity and liabilities | 10,605 | 13,002 | 18,694 | 18,354 | 19,309 | 20,584 |

| CASH FLOW | 2022A | 2023A | 2024A | 2025E | 2026E | 2027E |
|--|--------------|----------------|----------------|----------------|----------------|----------------|
| YE 31 Dec (RMB mn) | | | | | | |
| Operating | | | | | | |
| Profit before taxation | 1,375 | 1,878 | 2,224 | 1,397 | 1,712 | 1,976 |
| Depreciation & amortization | 326 | 447 | 559 | 768 | 901 | 1,034 |
| Tax paid | (366) | (420) | (535) | 0 | 0 | 0 |
| Change in working capital | (275) | 21 | (679) | (36) | 92 | 264 |
| Others | 144 | 335 | 373 | 0 | 0 | 0 |
| Net cash from operations | 845 | 1,718 | 1,393 | 1,805 | 2,306 | 2,813 |
| Investing | | | | | | |
| Capital expenditure | (723) | (2,251) | 1,981 | (1,751) | (1,751) | (1,751) |
| Net proceeds from disposal of short-term investments | 10,347 | 5,864 | (11,850) | 0 | 0 | 0 |
| Others | (9,622) | (5,703) | 6,895 | 0 | 0 | 0 |
| Net cash from investing | 1 | (2,090) | (2,974) | (1,751) | (1,751) | (1,751) |
| Financing | | | | | | |
| Dividend paid | 0 | 0 | 0 | (1,001) | (528) | (647) |
| Net borrowings | (2) | (43) | 24 | 0 | 0 | 0 |
| Proceeds from share issues | na | na | 5,298 | na | na | na |
| Share repurchases | 0 | 0 | na | 0 | 0 | 0 |
| Others | (20) | (18) | (163) | 0 | 0 | 0 |
| Net cash from financing | (21) | (61) | 5,160 | (1,001) | (528) | (647) |
| Net change in cash | | | | | | |
| Cash at the beginning of the year | 1,683 | 2,508 | 2,075 | 5,701 | 4,753 | 4,780 |
| Exchange difference | (0) | (0) | 46 | 0 | 0 | 0 |
| Cash at the end of the year | 2,508 | 2,075 | 5,654 | 4,753 | 4,780 | 5,195 |
| GROWTH | 2022A | 2023A | 2024A | 2025E | 2026E | 2027E |
| YE 31 Dec | | | | | | |
| Revenue | 11.3% | 7.1% | 0.0% | (15.2%) | 8.3% | 11.5% |
| Gross profit | 5.8% | 14.8% | 6.0% | (19.9%) | 12.3% | 11.2% |
| Operating profit | 17.0% | 48.7% | 25.4% | (45.2%) | 30.0% | 18.6% |
| EBITDA | 19.5% | 41.9% | 20.4% | (25.9%) | 23.4% | 16.3% |
| EBIT | 19.5% | 41.8% | 20.3% | (42.8%) | 27.4% | 17.3% |
| Net profit | 15.3% | 34.3% | 23.1% | (35.5%) | 22.5% | 15.4% |
| Adj. net profit | 15.3% | 35.8% | 24.6% | (36.9%) | 22.5% | 15.4% |
| PROFITABILITY | 2022A | 2023A | 2024A | 2025E | 2026E | 2027E |
| YE 31 Dec | | | | | | |
| Gross profit margin | 41.7% | 44.7% | 47.3% | 44.7% | 46.4% | 46.2% |
| Operating margin | 8.5% | 11.7% | 14.7% | 9.5% | 11.4% | 12.2% |
| EBITDA margin | 12.3% | 16.3% | 19.6% | 17.2% | 19.5% | 20.4% |
| Adj. net profit margin | 7.8% | 9.9% | 12.4% | 9.2% | 10.4% | 10.8% |
| Return on equity (ROE) | 19.5% | 21.3% | 18.0% | 9.3% | 11.0% | 11.9% |
| GEARING/LIQUIDITY/ACTIVITIES | 2022A | 2023A | 2024A | 2025E | 2026E | 2027E |
| YE 31 Dec | | | | | | |
| Net debt to equity (x) | (0.4) | (0.3) | (0.5) | (0.4) | (0.4) | (0.4) |
| Current ratio (x) | 1.8 | 1.1 | 1.9 | 1.8 | 1.8 | 1.7 |
| Receivable turnover days | 16.3 | 18.4 | 18.0 | 18.0 | 18.0 | 18.0 |
| Inventory turnover days | 29.2 | 18.4 | 25.8 | 27.8 | 29.8 | 31.8 |
| Payable turnover days | 199.7 | 245.1 | 190.5 | 190.5 | 190.5 | 190.5 |
| VALUATION | 2022A | 2023A | 2024A | 2025E | 2026E | 2027E |
| YE 31 Dec | | | | | | |
| P/E | 18.4 | 13.7 | 11.5 | 17.9 | 14.6 | 12.6 |
| P/E (diluted) | 18.4 | 13.7 | 11.5 | 17.9 | 14.6 | 12.6 |
| P/B | 3.1 | 2.5 | 1.6 | 1.6 | 1.5 | 1.4 |
| Div yield (%) | 0.0 | 0.0 | 5.3 | 2.8 | 3.4 | 4.0 |

Source: Company data, CMBIGM estimates. Note: The calculation of net cash includes financial assets.

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